

“Annexure B”



**2019/2020 TO 2021/22
MEDIUM TERM REVENUE AND
EXPENDITURE FRAMEWORK (MTREF)
BUDGET**

29 MAY 2019



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ABBREVIATIONS AND ACRONYMS

ASGISA	Accelerated and Shared Growth Initiative South Africa	GDP	Gross Domestic Product
BCMM	Buffalo City Metropolitan Municipality	GFS	Government Financial Statistics
BCDA	Buffalo City Development Agency	GRAP	Generally Recognized Accounting Practice
BEPP	Built Environment Performance Plan	HR	Human Resources
BSC	Budget Steering Committee	HSDG	Human Settlement Development Grant
CBD	Central Business District	HSRC	Human Science Research Council
CFO	Chief Financial Officer	ECPTA	Eastern Cape Parks & Tourism
CM	City Manager	IDP	Integrated Development Plan
CoGTA	Cooperative Government & Traditional Affairs	ELIDZ	East London Industrial Development Zone
CPI	Consumer Price Index	EU	European Union
CRRF	Capital Replacement Reserve Fund	ELIDZ	East London Industrial Development Zone
DBSA	Development Bank South Africa	INEP	Integrated National Electrification Programme
DEDEAT	Department of Economic Development, Environmental Affairs and Tourism	IT	Information Technology
DoRA	Division of Revenue Act	kℓ	Kilolitre
DRDLR	Department of Rural Development and Land Reform	ICDG	Integrated City Development Grant
DTI	Department of Trade & Industry	ISUPG	Informal Settlements Upgrading Partnership Grant
DWA	Department of Water Affairs	KFA	Key Focus Area
ECDC	Easter Cape Development Corporation	Km	Kilometre
EE	Employment Equity	KPA	Key Performance Area
EEDSM	Energy Efficiency Demand Side Management	KPI	Key Performance Indicator
EM	Executive Mayor	kWh	Kilowatt hour
EPWP	Expanded Public Works Programme	ℓ	Litre
FBS	Free Basic Services	LED	Local Economic Development
FMG	Finance Management Grant	MBRR	Municipal Budgeting and Reporting Regulations

GAMAP	Generally Accepted Municipal Accounting Practice	MDGS	Metro Growth and Development Strategy
MEC	Member of the Executive Committee	PTIS	Public Transport Infrastructure System
MFMA	Municipal Finance Management Act	SALGA	South African Local Government Association
MIG	Municipal Infrastructure Grant	SAT	South African Tourism
MMC	Member of Mayoral Committee	SDBIP	Service Delivery Budget Implementation Plan
MPRA	Municipal Property Rates Act	SDF	Spatial Development Framework
MSA	Municipal Systems Act	SMME	Small Micro and Medium Enterprises
MTEF	Medium-term Expenditure Framework	UK	United Kingdom
MTREF	Medium-term Revenue and Expenditure Framework	US	United States
NDPG	Neighbourhood Development Partnership Grant	USDG	Urban Settlement Development Grant
NERSA	National Electricity Regulator South Africa	VAT	Value Added Tax
NGO	Non-Governmental Organisations	WSA	Waster Services Authority
NKPIs	National Key Performance Indicators	WSDP	Water Services Development Plan
NT	National Treasury	UK	United Kingdom
OP	Operational Plan	US	United States
PMS	Performance Management System	USDG	Urban Settlement Development Grant
PPE	Property, Plant and Equipment	VAT	Value Added Tax
PPP	Public Private Partnership	WSA	Waster Services Authority
PT	Provincial Treasury	WSDP	Water Services Development Plan

PART 1 – ANNUAL BUDGET

1.1 EXECUTIVE MAYOR’S REPORT

In delivering his Medium-Term Budget Policy Statement (MTBPS), the Honourable Minister of Finance stated that “We are at a crossroads. This Policy Statement highlights the difficult economic and fiscal choices confronting us over the medium term. We must choose a path that takes us to faster and more inclusive economic growth and strengthens private and public-sector investment. We must choose a path that stabilises and reduces the national debt. We cannot continue to borrow at this rate. We must choose to reduce the structural deficit, especially the consistently high growth in the real public-sector wage bill.” This was an indication of a need to change route and take the road that requires the highest level of economic and fiscal discipline. A detour away from living beyond means through borrowings and deficit but take a route that seek to address structural deficit and persistent high growth in public sector bill. This reality is not just applicable to the National sphere of government but equally applicable to BCMM.

In his budget speech of 20 February 2019, the Honourable Minister stated that, “I said that we were at a crossroads, and that we could go either to heaven, or the other way. Then, we expected economic growth of 0.7 per cent in 2018. This is still our estimate. But, many of the risks that we warned about have materialised. We now expect a slower but still steady recovery after the 2018 technical recession. It is expected that real GDP growth in 2019 will rise to 1.5 per cent, and then strengthen moderately to 2.1 per cent in 2021. South Africa is a small open economy and we are impacted by events in the global economy world growth is now expected to slow, constraining South Africa’s export growth forecast. These macroeconomic conditions have led to a weaker economic outlook”. The Honourable Minister stated this referring to the dependency of our country’s economy on the performance of the global economy and the fact that the world economic growth and that of South Africa remains slow.

In concurrence with the above, the Honourable MEC for Finance in our province, when tabling his provincial budget speech on 05 March 2019 stated that, “our country is part of a global economy and by implication negative developments in the global economy will also affect our national and provincial economy. We must work together to shield our economy from any possible aftershocks from the current geo-political impasse between the US and China, the EU and UK. With these developments in mind, National Treasury projects a GDP growth rate of 1.5 percent in 2019 which will grow to 1.7 percent in 2020 and slightly improve to 2.1 percent in 2021. This slow growth rate means a tighter fiscal envelop for our country and a shrinking equitable share for our province. We must work smart with the limited resources at our disposal all other things being equal for us to Grow the Eastern Cape Province”. The call to work smarter with the limited resources at hand is a call that we must also accept as BCMM. As a City we need to join forces with our brothers and sisters in the National and Provincial government in improving the economic and fiscal outlook of the country by compliance and adherence to the set budgetary prescripts.

The Honourable Minister of Finance stated that the South African budget of 2019 is built on six fundamental prescripts:

- i. Achieving a higher rate of economic growth
- ii. Increasing tax collection
- iii. Reasonable, affordable expenditure
- iv. Stabilising and reducing debt
- v. Reconfiguring state-owned enterprises
- vi. Managing the public-sector wage bill

The Honourable MEC for Finance in our province when presenting his 2019 budget speech stated that, the provincial budget is founded on two principles:

- i. Firstly, it directs us to prioritize the poor and the vulnerable, and
- ii. Secondly, it sets a new paradigm to grow an all-inclusive economy.

The prescripts and principles set by the Minister and the MEC are equally applicable to our City:

- i. The City remains committed in being the engine of economic growth in its jurisdiction through proper planning and infrastructural development. This is evident in this budget by the spreading of funding across social and economic infrastructure. The spread intends to ensure that the poor and the vulnerable remain a priority whilst there is also a focus in stimulating economic growth.
- ii. The City continues to be committed in implementing its revenue management responsibility:
 - a. There is further investment in the billing and indigent management system to strengthen internal controls that ensure completeness and accuracy of billing.
 - b. This also seeks to improve turnaround time in processing indigent applications and accounts query resolution whilst also improving the credibility of our indigent register.
 - c. The credit control policy of the municipality must be implemented without fear or favour to achieve and surpass the set revenue collection rate. In the 2019/20 MTREF, a target of 92.5% revenue collection rate has been set.
 - d. Implement measures to increase the City's stagnant revenue base, inter alia:
 1. Relook on the use of the City's investment properties,
 2. Introduction of new revenue streams, e.g. ICT tariffs,
 3. Centralisation and automation of cash collection measures,
 4. Renewable energy,
 5. Waste management recycling, etc.
 6. Finalisation of investment strategy that will assist in improving the City's revenue base.
 - e. The City has developed the broad framework of Investment Strategy. The process of extensive consultation of all Council

structure and relevant stakeholders on the investment strategy that will be undertaken shortly. The investment strategy is intended to act as an economic growth stimulus for the city.

- iii. The City continues to manage its expenditure budget to keep it at reasonable and affordable level.
 - a. The decline of the amount appropriated to Capital budget from own funding attests to this.
 - b. Further, the decrease applied to general expenses is an affirmation of the City's commitment to cost containment measures.
 - c. The following cost containment measures are also implemented, inter alia:
 1. Review of organogram, governance structure and service delivery model in line with the City's objective and funding affordability to improve efficiency on employee related costs.
 2. Enforce approved measures to reduce overtime.
 3. Stringent internal controls to be enforced on subsistence & travel allowance.
 4. The exercise of scrutinising cost drivers within our value chain to identify areas for efficiency improvement is still on-going.
- iv. The City's borrowing remains way below the ceiling that is set by National Treasury of 45% (debt as a percentage of revenue). The City's Debt as a percentage of revenue is projected to be 36% in 2019/20, 37% in 2020/21 and 39% 2021/22.
- v. The structural review that is underway seeks to assess whether BCMM is correctly and well configured for the delivery of its mandate.
- vi. The recent past trend of the City's salary bill which is above the average increase is a cause for concern. The structural review process should among other things seek to improve productivity and in the medium to long term contribute in stabilising the salary bill. There needs to be measures

put in place to avoid employee demands that are raised outside the normal SALGA / national bargaining forum.

The Buffalo City Metropolitan Municipality comprehends that it is not insusceptible to the slow global economic growth which has directly negatively impacted the economic growth of South Africa and most closely, the province of the Eastern Cape. Therefore, BCMM has taken a more conservative approach in compiling this MTREF budget. This approach includes giving consideration in the budget to the cost containment measures suggested by National Treasury. Further, measures have been put in place to improve the stagnant revenue base of the City. These measures are being implemented to ensure the future viability of the institution and to focus on reducing the negative impact on the residents of BCMM.

Allow me to announce that our total consolidated budget (operating and capital) for the MTREF period is growing from R8.7 billion (2018/19) to R8.9 billion in the 2019/20 and R9.6 billion in the 2020/21 financial year, it further grows to R10.3 billion in the 2021/22 financial year. has been allocated for infrastructure investment.

Our commitment to respond to our people's legitimate demand for a better life is reflected in a budget in which the **key priorities are Water and Sanitation, Roads and Storm water, Human Settlements development, Transport Planning, Electricity** and related **critical infrastructure and maintenance**. In a continued effort to create jobs for the communities of Buffalo City and to encourage private sector investment, the capital budget is being focused on a mix of social and economic infrastructure investments. This is our contribution in trying to turn the corner from the economic hardships that our country experienced in the past few years since the global recession. As part of the City's long-term plan on human capital development, the City has allocated funding for internship programmes, especially in the areas of finance and infrastructure as well as the EPWP Programme. The City further continues to allocate funding for bursaries to its employees as well as communities of BCMM. This is in line with and reflects our commitment to the priorities of the National Development Plan and Provincial Development Plan while of course reflecting our own Constitutional role as a local actor on the national stage.

The budget allocation is based on the priorities that have been identified through the City's IDP review process. It also seeks to work towards achieving the goals that are set in the Metro Growth and Development Strategy.

In total, the budget for our **capital and operating projects** amounts to about **R7.12 billion over the MTREF period** (2019/20: R2.15 billion, 2020/21: R2.39 billion and 2021/22: R2.58 billion). The municipality has recognised the economic adversities that are currently being experienced by its citizens and to relieve the growing poverty it has taken a decision to strive to keep its tariff increases at the most minimal feasible levels. This has resulted in the Metro increasing its tariffs by a single digit percentage with the exception of Electricity. The Electricity tariff applied is in line with the NERSA consultation paper that was published on the 29th March 2019.

On Property Rates, an increase of 9% is projected for 2019/20 financial year, an increase of 8% is set for 2020/21 financial year and the increase is reduced to 5.4% in the 2021/22 financial year. Refuse Removal has been projected to increase by 9.35% for 2019/20, the increase slightly decreases to 8% in 2020/21 financial year, the projected increase continues decreasing in 2021/22 financial year to 5.4%. For the Water Service, the tariff increases are projected at 9.4% in 2019/20 financial year, the increase slightly decreases to 8% in 2020/21 and increases to 9.85% in 2021/22 financial year.

On Electricity, the tariff will increase by 13.07% every year over the 2019/20 MTREF period. The City has used the NERSA Guideline formula to determine the proposed increase. The Sewerage tariff increase has also been kept below double-digit percentage increase; it is projected to increase to 9.4% for the 2019/20 and the increase reduces to 8% in the 2020/21 financial year, the projected increase is further reduced to 5.4% in 2021/22 financial year.

In a continued effort to ensure future financial viability of the City continuous review of the operational cost base is being undertaken to identify inefficiencies. The institution will continue focusing on the operational budget in the 2019/20 financial

year to further reduce any inefficiency and thereby reducing the impact on Buffalo City Metropolitan Municipality residents. The City strives to ensure that the tariffs are cost reflective of the services that have been provided. It is however important to mention the fact that the City's revenue base is not at the required levels due to high rural areas that are part of the Metro. This requires creative and innovative ways of ensuring efficiency in whatever activities that are undertaken. The City shall continue to strive for equal service levels for all its communities.

The municipality has been mindful that inflation leads to more pain for the poor than any other group. I am happy therefore to announce a **9.76% increase** of the basic welfare package for households that qualify in terms of our indigent policy, which means that the indigents of Buffalo City will continue to have a **safety net of free basic services**, translating in the new year to a basket of services to the average value of **R527.08 per household per month**.

In support of our local economy, the Directorate of **Economic Development & Agencies** is running programmes to reduce unemployment and indigent rate in our Metro. The Directorate has been allocated a capital budget of R400 million which includes the allocation to be transferred to BCMDA (R96.7 million, R136.8 million and R166.5 million) over the MTREF period.

In the coming year our engineers will continue with the process of eradicating backlogs in **water supply infrastructure whilst also attending to ageing infrastructure**. We will continue to meet our pressing **sanitation challenges** in rural areas and informal settlements, as well as expanding the capacity of infrastructure **in our urban area to accommodate and open opportunities for further developments**.

Our **Water Services** benefit to a total capital budget of **R432.37 million over the MTREF** period (2019/20: R83.5 million, 2020/21: R151.7 million and 2021/22: R197.13 million) to expand our water infrastructure, to augment water treatment capacity and to eradicate backlogs in access to potable water supply. This includes an amount of R90.5 million from own funds specifically for the replacement and

refurbishment of existing infrastructure within the Metro that has been allocated in the MTREF. It also includes an amount of R80.86 million to be utilised on Umzonyana Dam Upgrade project.

For **Wastewater Treatment infrastructure**, a total capital budget of **R672.99 million over the MTREF period** has been allocated to this trading service (2019/20: R208.76 million, 2020/21: R241.58 million and 2021/22: R222.64 million). This includes an amount of R105.34 million from own funds specifically for the replacement and refurbishment of existing infrastructure within the Metro that has been allocated in the MTREF period. It also includes an amount of R435.8 million from borrowings to be utilised over the MTREF period to fund the Sewer Diversion Tunnel project.

An amount of **R1.05 billion** (2019/20: R294.84 million, 2020/21: R355.77 million and 2021/22: R403.82 million) has been set aside over the next three (3) years for the construction and refurbishment of **Roads and Storm Water infrastructure** across the City. The City is also continuing with the process of fleet renewal and procuring its own specialized vehicles for the maintenance and construction of rural roads as well as specialised plant for solid waste management. A total allocation of **R116 million** has been provided for this over the MTREF.

Electricity Trading Service has been allocated **R266 million over the MTREF period** (2019/20: R102 million, 2020/21: R82 million and 2021/22: R82 million) for **bulk infrastructure, electrification and upgrading of informal areas**. This includes an amount of R208 million from own funds specifically for the replacement and refurbishment of existing infrastructure within the urban core that has been provided in the MTREF. BCMM is still proceeding with investigating potential alternative sources of energy to ensure a more sustainable energy mix by 2030. The BCM State of Energy Report (2008) highlighted some issues and opportunities associated with sustainable energy in BCMM. These are outlined here below: -

- i. Energy not necessarily used efficiently or sustainable - Energy demand is increasing, the focus has been on increasing supply, rather than managing demand;

- ii. Lack of incentive to use energy efficiently;
- iii. There are number of renewable energy, energy efficiency and carbon trading opportunities in BCMM;
- iv. Several sustainable energy initiatives have been planned for implementation by the municipality. Energy-efficient municipal operations provide a way to cut running costs while reducing negative impact on the natural capital.

Our Municipal Services Directorate is scheduled to spend a capital budget amounting to **R406.59 million** (2019/20: R158.12 million, 2020/21: R116.77 million and 2021/22 R131.7 million) in the forthcoming MTREF period.

From the **Health, Public Safety and Emergency Services perspective**, an amount of R91.43 million (2019/20: R24.65 million, 2020/21: R29.78 million and 2021/22 R37 million) has been allocated over the MTREF period.

Transport Planning continues to be a focus area for the institution considering the higher traffic volumes on our roads. To ensure that we are alleviating congestion and protecting our inhabitants an amount of **R1.01 billion** (2019/20: R288.67 million, 2020/21: R326.15 million and 2021/22: R398.4 million) has been allocated in the MTREF period for the implementation of integrated transport plan. This includes the establishment and refurbishment of transport facilities.

On **Spatial Planning and Development**, the City will be spending **R24.88 million** over the MTREF period towards achieving spatial transformation and integration.

On **Human Settlements**, the City will be spending **R906.67 million** (2019/20: R252.28 million, 2020/21: R355.21 million and 2021/22 R299.17 million) over the MTREF period towards achieving its goals of providing descent houses for those that do not have housing accommodation.

The municipality's only entity, Buffalo City Metro Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development is now in operation. The Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R45.25 million for 2019/20 financial year, R47.43 million in 2020/21 and R49.04 million in 2021/22 financial year as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R63 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity. Due to the fact that BCMDA is still at the forming stage, it anticipates receiving funding mainly from the parent municipality (BCMM) for its operations.

The presented budget attests that BCMM is a City hard at work and will continue to unite in action of eradicating service delivery backlogs and improvement of the lives of its community in the 2019/2020 MTREF period. There shall be no rest up until the City's vision has been realised.

1.2 COUNCIL RESOLUTIONS

On 29 May 2019 the Council of Buffalo City Metropolitan Municipality convenes to consider the 2019/20 Integrated Development Plan (IDP) Review, Medium Term Revenue and Expenditure Framework (MTREF) and Built Environment Performance Plan (BEPP). It is recommended that the Council approves and adopts the following resolutions:

1. The Council of Buffalo City Metropolitan Municipality, acting in terms of Section 34 of the Municipal Systems Act, 32 of 2000 approves and adopts the revised 2019/20 Integrated Development Plan (IDP).
2. The Council of Buffalo City Metropolitan Municipality, acting in terms of Division of Revenue Act (DoRA), 2019 approves and adopts the 2019/20 Built Environment Performance Plan (BEPP).
3. The Council of Buffalo City Metropolitan Municipality, acting in terms of section 24 of the Municipal Finance Management Act (MFMA), (Act 56 of 2003) approves and adopts:
 - 3.1. The consolidated annual budget of the municipality for the 2019/20 MTREF and the multi-year and single-year capital appropriations as set out in the following tables:
 - 3.1.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 19}**;
 - 3.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 20}**;
 - 3.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 21}**; and
 - 3.1.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 22}**.

- 3.1.5. Budgeted Financial Position as contained on **{Table 23}**;
- 3.1.6. Budgeted Cash Flows as contained on **{Table 24}**;
- 3.1.7. Reserves and accumulated surplus reconciliation as contained on **{Table 25}**;
- 3.1.8. Asset management as contained on **{Table 26}**; and
- 3.1.9. Basic service delivery measurement as contained on **{Table 27}**.

3.2. The annual budget of the parent municipality for the 2019/20 MTREF and the multi-year and single-year capital appropriations as set out in the following tables:

- 3.2.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 1972}**;
- 3.2.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 2073}**;
- 3.2.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 2174}**; and
- 3.2.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 2275}**.
- 3.2.5. Budgeted Financial Position as contained on **{Table 2376}**;
- 3.2.6. Budgeted Cash Flows as contained on **{Table 2477}**;
- 3.2.7. Reserves and accumulated surplus reconciliation as contained on **{Table 2578}**;
- 3.2.8. Asset management as contained on **{Table 2679}**; and
- 3.2.9. Basic service delivery measurement as contained on **{Table 2780}**.

3.3. The annual budget of the municipal entity (BCMDA) for the 2019/20 MTREF as set out in the following tables:

- 3.3.1. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on {
- 3.3.2. Table **118}**;

- 3.3.3. Budgeted Financial Position as contained on **{Table 120}**;
- 3.3.4. Budgeted Cash Flows as contained on **{Table 121}**;
- 3.3.5. Budgeted Capital by asset class and Funding as contained on **{**
- 3.3.6. **Table 119}**

- 4. The Council of Buffalo City Metropolitan Municipality Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts tariffs (percentage increase) contained on **{Table 3}**) effective from 1 July 2019:
 - 4.1. Property rates – as set out in Annexure F
 - 4.2. Electricity charges– as set out in Annexure F
 - 4.3. Water charges – as set out in Annexure F
 - 4.4. Sanitation services – as set out in Annexure F
 - 4.5. Solid waste services – as set out in Annexure F
 - 4.6. Other services as set out in Annexure F
- 5. To give proper effect to the consolidated annual budget, the Council of Buffalo City Metropolitan Municipality approves:
 - 5.1. That an indigent subsidy be granted to registered indigents in terms of Council's Indigent Policy.
 - 5.2. That an indigent consumer be given an average social subsidy package on his/her account per month, which includes a maximum of 50kwh for electricity and 6kl for water as contained on table 15.
 - 5.3. That free basic electricity be granted for a registered indigent consumer of 50KWh per month.
 - 5.4. That free basic water be granted to a registered indigent of 6Kl per month.
- 6. The Buffalo City Metropolitan Municipality Council, approves and adopts the revised budget related policies as set out in Annexure K and L:
 - 6.1. Budget Virement Policy
 - 6.2. Funding and Reserves Policy

7. That Council note the budget-related policies adopted in the previous financial years and where no amendments have been made after review, as listed in Section 1.3.8.3 of this report and are available on BCMM's website at www.buffalocity.gov.za .
8. That in terms of Section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium term revenue and expenditure framework as set out in Supporting Table SA7 **{Table 34}** be approved.
9. That in terms of Section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 2003, the amendments to the Integrated Development Plan.
10. Council notes that the 2019/20 MTREF Budget tabled for adoption is structured in terms of the Buffalo City Metropolitan Municipality votes and functions.
11. MFMA Budget Circular 93 and 94 for the 2019/20 MTREF attached as Annexure W to be noted by Council.
12. Council notes that the broader framework of the Investment Strategy has been developed, however, it requires proper consultation with all Council structures and broader relevant stakeholders prior to it being submitted to Council for approval.

X. PAKATI

EXECUTIVE MAYOR

BUFFALO CITY METROPOLITAN MUNICIPALITY

1.3 EXECUTIVE SUMMARY

Buffalo City Metropolitan Municipality adopted the Metro Growth and Development Strategy in November 2015. The MGDS serves as the blueprint for social and economic development in the Metro towards the year 2030. The IDPs to be implemented in the next 15 years from 2015 will be informed by the vision of the MGDS.

1.3.1 Metro Growth and Development Strategy

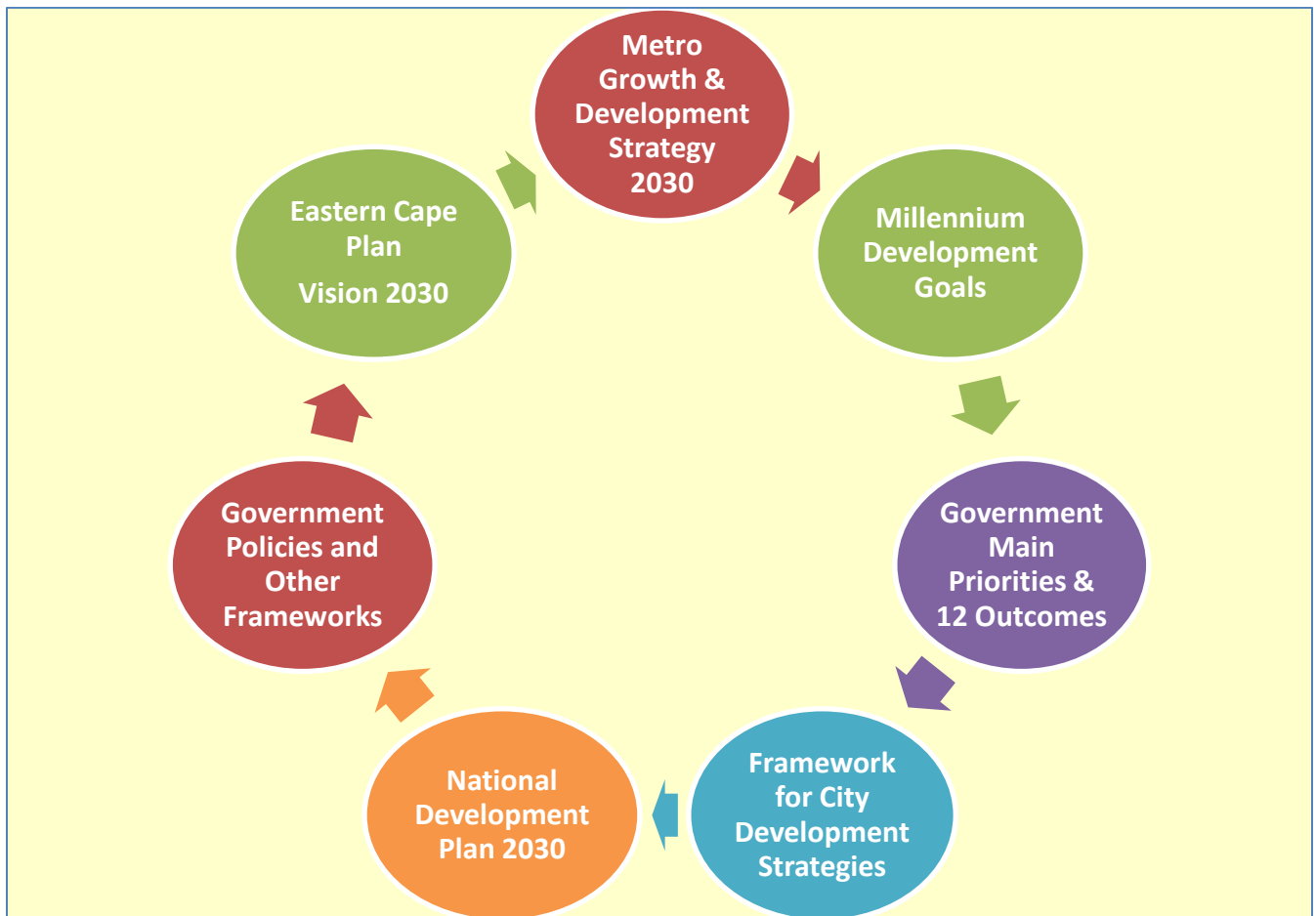


Figure 1: Cycle of Metro Growth and Development Strategy

1.3.1.1 Key Objectives of MDGS

- i. A strategy is a journey towards a common destination;
- ii. Providing a liveable environment for the next generation;
- iii. The Metro need to be competitive and find its **niche** in its region and amongst other secondary cities; and
- iv. The City as a well governed City that is driven by insight and vision; and
- v. A Metro Growth and Development Strategy is a long-term vision and goes beyond the IDP as a metro's 2030 vision.

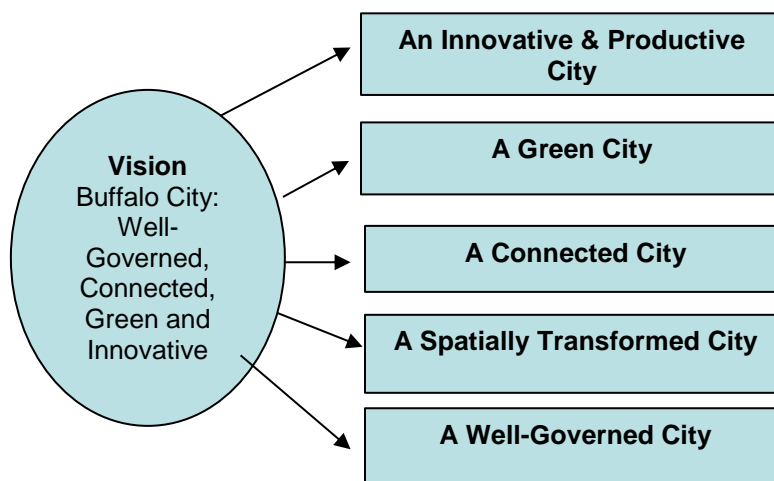


Figure 2: Strategic Framework

1.3.2 Scoping the Landscape

BCMM continues to take a more conservative approach in the manner in which it approaches the budgeting. This approach includes giving consideration in the budget to the cost containment measures suggested by National Treasury. These measures are being implemented in an attempt to ensure the future viability of the institution and to focus on reducing the impact on the residents within our boundaries.

Electricity losses remain a challenge and, in an effort, to curb this challenge, the City is progressing with the programme of electrifying informal dwellings and has budgeted R38 million over the 2019/20 MTREF period (R18 million for the first year and R10 million for the two outer years) towards this

programme. Regarding Water Service, it continues to be of concern that indigent residents continue to utilise water in excess of what is allocated in term of the approved subsidy. This is a cause for concern in that water is considered a scare resource requiring focused demand and supply management. The demand management needs to be focused surrounding penalising individuals for excessive usage through either punitive tariffs or restricting use through engineering techniques. Supply management requires forward planning and allocating budget to meet and undertake infrastructure expansion to meet demands. The staged tariff is used on water tariff as part of an effort to manage demand. Water losses are still significant and continues to be one of the focus areas for reduction in the MTREF budget whereby an amount of R90.5 million of own funds over the 2019/20 MTREF period has been budgeted for replacement of old infrastructure. A further amount of R80.86 million has been budgeted over the MTREF period for the upgrade of Umzonyana Dam. The upgrade of this dam is crucial as it is envisaged to lower the cost of water to the consumer as the City will have more capacity to produce its own water and have insignificant need if any to procure expensive water from Amatola Water.

The key liquidity metrics are deemed to be currently adequate however to ensure future viability the institution needs to determine creative ways in which it can commence planning to fund the infrastructure replacement which is expected to occur over the medium to long term. This will require the institution to budget substantial surpluses to allow for adequate funding of historical shortfall of depreciation on existing infrastructure assets as well as the creation of own funded new assets.

In the short term the Urban Settlement Development Grant (USDG) will be used to create new infrastructure in the previously disadvantaged areas and to replace existing infrastructure in those areas where infrastructure is

nearing or has exceeded its useful life. This is required to ensure the continued economic growth of the City and to allow for business confidence.

The institution has historically undertaken capital projects with the view of expansion of the City. It is however recognised that capital expansion cannot occur indefinitely without corresponding economic growth or else the cost of replacement of infrastructure through the depreciation will impact the operational budget which will outweigh the affordability of the local economy. It is with this in mind that there needs to be strategic shift of focus towards creating infrastructure with the express purpose of job creation and creating an environment which is conducive to private sector investment in certain key industry points.

1.3.3 The National Development Plan

The National Development Plan identifies 5 pillars for the economy to grow to a level to which we can create sustainable jobs, these are;

- i. Creating an environment for sustainable employment and economic growth;*
- ii. Promotion of employment in labour-absorbing industries;*
- iii. Promoting exports and competitiveness; strengthening the capacity of government to implement its economic policy, and*
- iv. Demonstrating strategic leadership among the stakeholders to mobilise around the national vision.*

These pillars continue to be the cornerstone of the strategy which the country would like to follow into the future. It would therefore appear appropriate to discuss which infrastructure projects are currently in progress. In the context of the National Development Plan, as Buffalo City Metropolitan Municipality, we see our primary task as developing and maintaining our infrastructure in order to ensure that private sectors partners see the potential to keep increasing their investment in our City, while creating more jobs for our residents.

1.3.4 Local Economic Development

One of the key objectives of local government in carrying out its developmental mandate is creating a conducive environment for economic development. This relates to a number of areas ranging from a conducive, business-friendly regulatory environment, competitive costs of doing business, ensuring the provision of economic infrastructure, swift and predictable turn-around times for approval processes, etc.

Buffalo City Metropolitan Municipality is faced with a myriad of economic challenges, including amongst others the stubborn levels of high unemployment, especially amongst the youth, poverty, stagnant economic growth, dis-investment followed by job-shedding in certain instances, skills flight, low levels of entrepreneurial activity.

On the contrary, the city is full of potential in areas that require significant levels of public sector investment through infrastructure to leverage private sector participation. This ranges from tourism, agriculture and agro-processing, maritime sector, renewable energy, aquaculture, information and communication technology, to name a few.

In addressing the issues that challenge the prosperity of its citizens and the city's sustainability in terms of its ability to increase its revenue base, Buffalo City has put a number of mechanisms and institutions to stimulate economic growth, accelerate entrepreneurship, facilitate job creation, improve positioning of the city as an investment and tourism destination of choice.

1.3.4.1 Buffalo City Metro Development Agency (BCMDA)

The City has taken huge strides in re-establishing this entity, which, amongst others, will drive tourism infrastructure and real estate investment. This in the backdrop of the somehow strong performance of the tourism sector in the city, its strategic location, rich heritage and cultural assets, scenic beauty and unspoilt beaches.

The Buffalo City Metro Development Agency (BCMDA) is now fully established and at execution stage for a number of its catalytic projects. The Agency has also accelerated its efforts around stakeholder and funding mobilisation.

1.3.4.2 East London Industrial Development Zone (EL IDZ)

The East London IDZ's key mandate is to ensure that jobs are created by attracting foreign direct investment. As a shareholder, BCMM is playing its part to ensure an enabling environment for the IDZ to operate in conditions that allow them to realize their strategic goals by making available 870 hectares of land in the Berlin area. This area, in particular, is an existing industrial area and has been earmarked as the Renewable Energy Hub. It is envisaged that a cluster of activities covering the entire value chain including other complementary industries will be developed in this area. The EL IDZ will tap into its existing Renewable Energy Training Centre for skills.

There is currently a process underway to renegotiate the incentives which would be applicable to the IDZ over the medium term. The next three years will also see the implementation of the various co-operation agreements dealing with matters of mutual interest and broader community benefit such as waste to energy initiatives, aquaculture incubation, research and development as well as innovation through the Science and Technology Park (STP).

1.3.4.3 Invest Buffalo City

The Metro has partnered with organized business and a number of key institutions in endeavour to join forces to intensify and coordinate its investment promotion efforts. There is an Advisory Board which steers and directs the work of Invest Buffalo City. The Metro has made financial contribution towards this cause over the next three years and the partners will provide technical expertise, research, marketing and other in-kind support. A full-time resource has been appointed to coordinate, lobby further support and assess impact of the efforts.

1.3.4.4 Priority Sectors

a) Automotive Sector

The Metro is working hard to ensure that it supports its auto sector by developing and maintaining our infrastructure in order for this sector to operate efficiently. The Metro strive to maintain its niche in the auto sector by leveraging on the opportunities presented by the planned expansion of the Mercedes Benz South Africa (MBSA) and introduction of new models. The City trusts that this opportunity will lead to creation of new SMMEs on the supplier development front.

Further to the manufacturing side, the city is also supporting the after-market. The city will continue its support to the Auto Incubator in Mdantsane and subsequently contribute towards reviving the township economy.

b) Manufacturing Sector

The manufacturing sector is a vital sector for the city and the prosperity of the services sector is dependent upon a strong manufacturing base. Currently the non-automotive sector has experienced challenges which have led to de-industrialisation and job losses. BCMM is determined to play a positive role to assist the non-automotive sector to be a thriving economic role player and major employer. BCMM will also look at implementing

incentives for the non-automotive sector as a stimulus package, working closely with the department of trade and industry (*the dti*). BCMM is fully determined to play its role in an effort to reindustrialise the City and create sustainable jobs. BCMM has also commissioned a Needs Assessment Study to ascertain the needs of businesses operating across all industrial areas in the City. This will ensure that the City's interventions are well directed and impactful.

c) *Marine Sector*

Some scoping and investigations are currently being undertaken with DEDEAT, EL IDZ, BCMM, Transnet and other key players to package opportunities for ship building and repairs. There are also several ocean economy opportunities that are being investigated to ensure that the city optimises its coastal location and enable investment, skills and job creation.

d) *Tourism Sector*

The City has reviewed its tourism strategy and amongst others will re-inforce the heritage, arts, culture, infrastructure and events pillars. Significant efforts will also be redirected towards marketing which will be done domestically and internationally in conjunction with key players such as South African Tourism (SAT), Eastern Cape Parks and Tourism and Agencies (ECPTA) and tourism industry. The City will execute Tourism Development jointly with the Buffalo City Metro Development Agency.

e) *Township Economy*

The Township Economy has been identified as a major development priority. Businesses in the township are marginalised from the mainstream economy. BCMM is fully committed to revive the township economy by focusing on SMME development. The City will partner with the Department of Small Business Development and DTI to turn township from mainly areas of consumption to areas of productivity. This will best be achieved by

intervention in the value chain of production to ensure products are produced and sold in the townships, infrastructure development will act as an enable to reviving the township economy

f) *Central Business District Revitalization*

It is recognised that the metro needs to create an environment which is conducive for private business investment. This environment needs to have stability in terms of various transport options as well as quick decision-making capabilities.

A potential “game changer” which has occurred in the 2014/15 financial year is the successful completion of a property transaction for the purchase of land called “The Sleeper Site” which is situated in the centre of the central business district. This land was purchased from Transnet at a market related value. The institution is currently requesting interested parties to undertake a planning exercise to assess the most appropriate design for the land to assist in the economic growth of the city as well as encouraging development, which will assist in the revitalization of the CBD.

1.3.4.5 Revitalization of Industrial Areas

The institution has identified a further 5 specific existing areas which it considers as business development nodes and, as such, areas which it considers as having huge benefits to potential investors. These areas are:

- 1) West Bank
- 2) Wilsonia
- 3) Fort Jackson
- 4) Berlin
- 5) Dimbaza

All these areas have existing infrastructure which, with minimal investment, could yield significant benefits for the local economy and contribute to the GDP

of the country. It further needs to be recognised that these are effectively business nodes which could be developed to be closer to areas of labour resulting in reduced travelling costs for the labour force.

A fully-fledged business case has been developed for Dimbaza championed by the Eastern Cape Development Corporation (ECDC) as the landlord, supported by the DTI, Department of Rural Development and Land Reform (DRDLR). BCMM has pledged its support for this initiative, which is envisaged to be executed over a 10-year period.

To date *the dti* has already provided R50m funding towards the revitalization of the Dimbaza Industrial area and specifically towards security upgrade. This has been followed by a further R12m from the Eastern Cape Department of Economic Development, Environmental Affairs and Tourism (DEDEAT). The ECDC is also putting a concrete plan for revitalization of the Fort Jackson Industrial area.

1.3.4.6 Skills Development, Employment Readiness and Research Collaboration

The focus needs to be on more permanent job creation, reducing dependence on social grants in the form of indigent subsidies. This will allow individuals to pay for the services they are receiving and allow for the reallocation of funds to other areas of focus.

This intervention will be coupled by institutions of higher learning partnering with the City in conducting research to find new value adding industries. Over the next three years, the City will refocus its public employment programmes to ensure that those involved acquire new skills and are able to graduate into entrepreneurs or improve chances of employability.

Buffalo City has entered into a partnership with Services SETA which has committed R31,6m towards learning intervention targeted at 687 youth in

Buffalo City Metro. These include Bursaries, Learnerships, Internships and Apprenticeships.

1.3.4.7 Improving turnaround times

The city has put some Reform Action Plans to improve its turnaround times for business applications. In the main, the Reform Action are looking at reducing the number of procedures and the number of days it takes to approve different applications. The ultimate goal is to migrate from manual to automation or digital processes. These will be further re-enforced by the establishment of an Investment Centre in collaboration with the dti and provincial government

1.3.5 Charting the Way Forward

Funding for the draft 2019/20 MTREF infrastructure projects has been allocated in an attempt to ensure projects which are currently underway are completed and implemented for the benefits of the community to which they relate. The current capital work in progress continues to be a focus area to ensure the infrastructure assets are completed and brought into use.

The institution has taken a further strategic decision to invest funding to replace existing infrastructure. The investment is to be focused on the urban core which will allow for the upgrading of infrastructure to enable a regeneration of the central business area thereby encouraging private sector investment and job creation. The City is working on improving public transport network for easy accessibility and traffic flow within the CBD. This is a further effort to encourage private sector investment into the urban core.

The City has a healthy financial position, and this is confirmed by the low gearing ratio coupled with “A” Long Term Rating (Global Credit Rating) thus allowing the City to obtain additional long-term borrowings. A strategic decision has been taken to acquire borrowings, these funds would be utilized on assets that are expected to generate a return. However, the City

continues to be cautious in accessing these borrowing facilities in an effort to ensure that they are kept at affordable level due to insufficient operating surpluses allowing for capital repayments. Projects need to be assessed in terms of additional revenue that can be generated for the City in order to determine the potential ability of the institution to repay the loan.

MFMA Budget Circular 93 and 94 were taken into consideration in the preparation of the 2019/20 MTREF Budget. The consolidated budget for the 2019/20 MTREF period is R8.88 billion (2019/20), R9.63 billion (2020/21) and R10.34 billion (2021/22) with the table below summarising the consolidated overview of the 2019/20 MTREF Budget.

Table 1: Consolidated Overview of the 2019/20 MTREF Budget

OPERATING AND CAPITAL BUDGET EXPENDITURE	2018/2019	2018/2019	2018/2020	2019/2020	2020/2021	2021/2022
	ADOPTED BUDGET YR1	MID-YEAR ADJ BUDGET	THIRD ADJ BUDGET	FINAL BUDGET	FINAL BUDGET	FINAL BUDGET
Total Revenue	(6 517 222 263)	(6 550 819 170)	(6 564 019 170)	(7 143 008 464)	(7 698 310 411)	(8 288 817 399)
Total Operating Expenditure Excluding Operating Projects	6 200 209 520	6 210 848 646	6 210 848 646	6 729 149 445	7 246 732 482	7 765 233 621
Operating Projects	313 088 277	336 012 798	349 212 798	412 948 389	449 119 371	520 352 948
Total Operating Expenditure Including Operating Projects	6 513 297 797	6 546 861 444	6 560 061 444	7 142 097 834	7 695 851 853	8 285 586 569
<u>(Surplus) / Deficit</u>	(3 924 466)	(3 957 726)	(3 957 726)	(910 630)	(2 458 558)	(3 230 830)
<u>Total Capital Expenditure</u>	1 753 141 990	1 912 299 994	2 099 099 994	1 737 412 866	1 936 159 755	2 054 858 792
Total Opex and Capex Budget	8 266 439 787	8 459 161 438	8 659 161 438	8 879 510 700	9 632 011 608	10 340 445 361

The City's operating revenue has increased by 8% whilst the operating expenditure increase is also 8% from 2018/19 revised budget to the 2019/2020 budget. The operating revenue increase is mainly attributable to tariff increase. The operating expenditure increase is mainly attributable to employee costs, which has taken into account implementation of job evaluation and absorption of temporary employees and the approved annual inflationary increase.

1.3.5.1 Revenue & Expenditure Strategy

The municipality's revenue strategy is built around the following key components:

- i. Efficient revenue management, which aims to ensure not less than 92.5% annual collection rate over the medium term for property rates and other key service charges.
- ii. Achievement of full cost recovery of specific user charges especially in relation to trading services.
- iii. The City is striving to ensure that all its trading services are financially self-sustainable.
- iv. Implementation of an automated billing system as opposed to a manual meter reading process.
- v. Creating a conducive environment to attract potential investors.
- vi. Review of the Spatial Development Framework to allow for human capital resources to be closer to economic and job opportunities.

The municipality's expenditure strategy is built around the following key components:

- i. Ensuring that capital expenditure is incurred in line with the requirements detailed in the Spatial Development Framework to ensure maximum return to the municipality.
- ii. Re-prioritisation of expenditure to ensure any inefficiencies are eliminated in an effort to contain costs:
- iii. Funding allocation made for depreciation renewal and upgrading of existing assets.
- iv. Funding of own funded operating projects is depressed, encouraging in-house implementation of projects through normal operating budget.
- v. The capital expenditure of the municipality is guided by community priorities as contained in the IDP. The asset management plans are also

informing the asset renewal programme that is funded through capital budget. The City is also striving to have a good balance between social and economic infrastructure investment. The table below reflects the Capital Budget for services for the 2019/20 MTREF period. This information is also presented in figure 3 below.

- vi. The Business Plans and Procurement Plans for all the projects that will be implemented in the MTREF are available. For easy monitoring and evaluation, these should be monitored by the respective standing portfolio committees.

Table 2: 2019/20 – 2021/22 Capital Budget Per Service

CAPITAL BUDGET PER SERVICE	2019/2020 CAPITAL BUDGET	2020/2021 CAPITAL BUDGET	2021/2022 CAPITAL BUDGET
Amenities	42 832 762	52 650 000	73 950 000
Electricity	102 000 000	82 000 000	82 000 000
Housing	252 281 590	355 210 530	299 173 000
Local Economic Development	96 187 799	136 300 000	166 000 000
Other	12 000 000	7 000 000	7 000 000
Health	1 200 000	500 000	7 000 000
Public Safety	22 650 000	28 780 000	30 000 000
Roads	294 844 372	355 770 000	403 823 545
Spatial Planning	18 182 100	6 700 000	0
Support Services	200 214 387	127 860 200	110 195 240
Transport Planning	288 669 041	326 146 000	398 399 000
Waste Manangement	115 088 696	63 922 727	57 548 340
Waste Water	207 762 118	241 582 408	222 642 428
Water	83 500 000	151 737 890	197 127 239
TOTAL - PER SERVICE	1 737 412 865	1 936 159 755	2 054 858 792

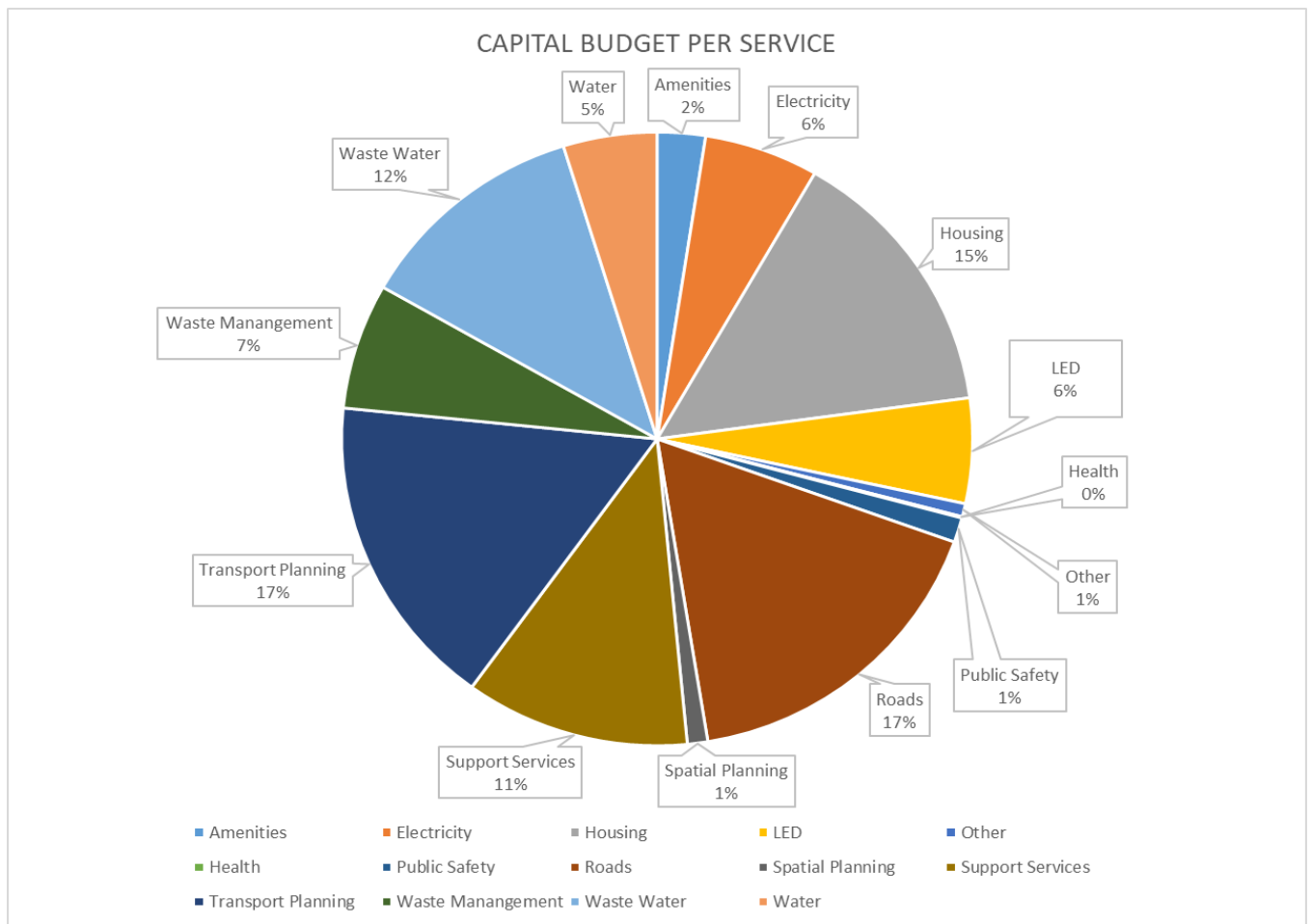


Figure 3: 2019/20 Capital Budget Per Service

A major portion of the capital budget in the 2019/20 MTREF period has been allocated to the infrastructure services (Roads and Storm Water: 17%, Transport Planning: 17%, Human Settlements: 15% and Waste Water: 12%). Although these services are not all revenue generating the budget expenditure is in terms of the City’s socio-economic development mandate. They are also crucial in unlocking the economic growth of the City. There is however a drive to channel more funding towards economic infrastructure in order to stimulate economic growth in the Metro.

1.3.6 Summary of Rates and Service Charge Tariff implications to the 2019/20 MTREF Budget

Table 3: Average Tariff increases for 2018/19 to 2021/22

Description	2018/2019	2019/2020	2020/2021	2021/2022
Rates	0.00%	9.00%	8.00%	5.40%
Refuse	9.20%	9.35%	8.00%	5.40%
Sewerage	8.80%	9.40%	8.00%	5.40%
Electricity	6.84%	13.07%	8.39%	8.39%
Water	9.00%	9.40%	8.00%	9.85%
Fire Levy	9.00%	9.30%	7.90%	5.40%
Sundry Income	9.00%	9.30%	7.90%	5.40%

1.3.6.1 Overall Summary of Year-on-Year Increases

On average, tariff associated revenue are expected to increase year on year in 2019/20 by approximately 9%. The City strives to project increases that are not above the CPI, the proposed increases are however slightly above CPI due to a combination of increases in input costs associated with providing the service as well as an ongoing attempt to ensure each service produces revenue sufficient to cover the costs of providing the service.

There is an ongoing focus area in the MTREF budget to ensure that work-in-progress which is detailed in the Annual Financial Statements reaches completion stage and is implemented in various areas to improve service delivery. The impact of this which needs to be considered is that once implemented these projects will require additional operating budget through maintenance budget as well as depreciation funding to allow for the estimated useful life to be achieved and to allow for the replacement of the infrastructure assets in the future.

The ongoing expansion of the City through budget infrastructure spending without the corresponding economic growth is placing additional pressure on the BCMM local consumer to fund the replacement of the assets which is

impacting on the operational budget through the increasing depreciation charge. Furthermore, there is an additional impact of the increasing consumer debt book.

1.3.6.2 Rates

The rates tariffs are projected to increase by 9% in the 2019/20 financial year, tariffs increases of 8% and 5.4% in 2020/21 and 2021/22 respectively have been planned.

1.3.6.3 Electricity

In terms of the guidelines provided by the National Energy Regulator of South Africa (NERSA), they have published that they expect the cost of bulk electricity purchases to municipality to increase by 15.63% in 2019/20 financial year. Following due consideration being given to the NERSA guidelines a decision has been made to increase electricity tariffs by 13.07% in 2019/20 (in line with the NERSA consultation paper that was published on the 29th March 2019). There continues to be ongoing concern with electricity in that:

- i. The diminishing gross profit generated by electricity over the prior financial years is a concern. This is associated with illegal connections and material distribution losses. The City is however working on reducing these losses and the electrification of informal settlements is one of the efforts that is being undertaken.
- ii. The ongoing high increases in electricity that have been experienced in the past few years has resulted in decrease in demand as some consumers have moved to alternative sources of energy.

The following corrective action is being undertaken to minimize the above concerns:

- i. An allocation of capital funding amounting to R266 million over the MTREF period (2019/20: R102 million, 2020/21: R82 million and 2021/22: R82 million) has been allocated to the electricity service

department for electricity infrastructure investment. This includes an amount of R208 million from own funds specifically for the replacement and refurbishment of existing infrastructure within the urban core that has been provided in the MTREF (2019/20: R64 million, 2020/21: R72 million and 2021/22: R72 million).

- ii. The City has embarked on a programme to electrify informal dwellings and has budgeted R38 million over the 2019/20 MTREF period. This is intended to reduce the risk of illegal connections.
- iii. The revenue protection unit is in place and it continuously identifies and rectifies the disconnection and reconnection of illegal electricity connections across the City, amongst its activities.

1.3.6.4 Water

Water tariffs have been increased by 9.4% in the 2019/20 financial year. In line with guidance which was received from National Treasury regarding each service delivery being able to generate revenue that is at least equal to the cost of the service, an analysis was undertaken to determine what tariff requirements would be needed to achieve a break-even position. The affordability of consumers' needs to further be taken into consideration in order to limit a significant annual impact. This analysis suggests an impact of 9.4% in 2019/20 financial year, 8% in 2020/21 and 9.85% in 2021/22 financial year will reduce the deficit being experienced in water. It needs to further be recognised that the institution purchases untreated water from the Amatola Water Board. The tariff increases are necessary to address essential operational requirements, maintenance of existing infrastructure, new infrastructure provision and to ensure the financial sustainability of the service.

There continues to be ongoing concern with water in that:

- i. Water losses continue to be high. The reason for this is because of ageing infrastructure, areas of flat-rated charges, indigent consumers using water in excess of that allowed for in the indigent policy.

- ii. An analysis of the Amatola Water Board costs suggests the majority are salary related which the Municipality is funding in duplicate through direct costs of individuals employed by the City and then through the tariff paid to Amatola water board.
- iii. The fact that BCMM is having a high number of rural areas is having a negative impact to the water service as no revenue is generated on water supplied to rural areas.

The following corrective action is being undertaken to minimize the above concerns:

- i. A total capital budget allocation of R432.37 million has been made over the MTREF period (2019/20: R83.5 million; 2020/21: R151.74 million and 2021/22: R197.13 million) to expand the Municipality's water infrastructure, to augment water treatment capacity and to eradicate backlogs in access to potable water supply.
- ii. This includes an amount of R90.5 million from own funds specifically for the replacement and refurbishment of existing infrastructure within the Metro that has been allocated in the MTREF.
- iii. As part of the above programme the City will replace standpipes and non-metered areas with new meters. This will reduce the risk of water losses.
- iv. It also includes an amount of R80.86 million that is allocated for Umzonyana Dam upgrade which is meant to reduce the level procuring expensive water from Amatola Water.
- v. The demand management needs to be focused surrounding penalising individuals for excessive usage through either punitive tariffs or restricting use through engineering techniques.
- vi. Consider managing our own water resources to allow for adequate future supply planning as well as reducing costs by eliminating duplicated functions.

1.3.6.5 Sanitation

The proposed sanitation tariff increase is 9.4% in the 2019/20 financial year; 8% and 5.4% in the outer years respectively. There continues to be ongoing concern surrounding the ageing sanitation infrastructure and the impact this has on the operational budget through increasing maintenance costs as well as ensuring the financial sustainability of the service in line with guidance provided by National Treasury.

The impact of the ageing infrastructure is expected to have additional impact on the amount of maintenance expenditure required. It should further be noted that the input costs associated with salaries are expected to increase by 6.7% in line with CPI plus 1.5% as per National Treasury Circular 94. A total capital budget allocation of R671.98 million has been allocated to the City's sanitation programme over the MTREF period (2019/20: R207.76 million; 2020/21: R241.58 million and 2021/22: R222.64 million). This includes an allocation of capital budget amounting to R105.34 million from own funds specifically for the replacement and refurbishment of existing infrastructure within the Metro that has been allocated in the MTREF period (2019/20: R49.33 million, 2020/21: R29.23 million and 2021/22: R26.78 million). It also includes a loan funding of R435.8 million (2019/20: R69.58 million, 2020/21: R189.35 million and 2021/22: R176.87 million) for the Sanitation Tunnel Project that will unlock development in the Amalinda junction, Wilsonia and Reeston areas.

It should be noted that the expansion of the City through continued investment in new infrastructure for future demand places additional pressure on the existing customer base in order to allow for the replacement of the infrastructure in the future. It is therefore imperative that expansion needs to be adequately planned to allow for maximum connection of new customers and allow for the reduced impacts on tariffs in the long run.

In summary, the tariff increases are necessary to address essential operational requirements, maintenance of existing infrastructure, new infrastructure provision and to ensure the financial sustainability of the service.

1.3.6.6 Refuse

The proposed Solid Waste tariff increase is 9.35% in the 2019/20 financial year, slightly decreases to 8% in 2020/21 and it further decreases to 5.4% in 2021/22 financial year. The Solid Waste tariffs are levied to recover amongst other costs of services provided directly to customers and include refuse collection fees, disposal fees, weighbridge fees and other ad hoc services. In an attempt to improve the refuse collection service, capital budget allocation of R236.56 million over the MTREF has been allocated to the solid waste department to improve waste management and refuse collection (2019/20: R115.09 million; 2020/21: R63.92 million and 2021/22: R57.55 million). The above include own funding of R72 million that has been allocated over the MTREF period for the Refurbishment of Existing Waste Cells and Construction of additional new ones in an effort to improve environmental compliance and waste management in the City's Landfill sites.

1.3.7 Summary of Financial Position, Medium Term Revenue and Expenditure Strategy

1.3.7.1 Cash & Cash Equivalents

BCMM is projecting a favourable cash position, which is projected to be R1.65 billion at 30 June 2020 and is projected to be R1.8 billion at 30 June 2021 (2022: R1.99 billion).

1.3.7.2 Cost Coverage

The projected cost coverage, including conditional grants is projected to be 3.4 months at 30 June 2020 and is projected to be around 4 months over the

MTREF period. This is above the norm of maintaining a cost coverage that is between 1 to 3 months.

1.3.7.3 Debt Impairment

Debt Impairment is budgeted at 7.5% over the 2019/20 MTREF period. The projected debt impairment amounts to R372.83 million in 2019/20. The debt impairment percentage is projected to remain at 7.5% for the two outer years which amount to R403 million in 2020/21 and R432 million in 2021/22. This is based on the average projected collection rate of 92.5% over the MTREF period.

1.3.7.4 Borrowings

In the 2019/20 MTREF budget, it is projected that the Sanitation Tunnel project will be funded from borrowings amounting R435.8 million (2019/20: R69.58 million; 2020/21: R189.35 million and 2021/22: R176.87 million). The institution continues its focus on improving the financing mix of the capital investment programme. In this regard an in-depth analysis is being undertaken to determine what kind of project can be funded through borrowings and what would be the Return on Investment. The Capital cost (Capital charges to operating expenditure) is projected at 1.4% in 2019/20 and in 2020/21 and at 1.6% for 2021/22, the City has not exceeded the National Treasury Guidance Norm for Capital Cost which is between 6 to 8%. The Debt (Total Borrowings) as a percentage of revenue is projected at 36% in 2019/20, 37% in 2020/21 and 39% in 2021/22, the National Treasury Guidance Norm of 45% has not been surpassed. The City is considering additional projects that would contribute towards increasing its revenue base which it can fund through borrowings.

1.3.7.5 Asset Management

The institution has assessed its infrastructure asset categories and has noted with concern a continuing trend suggesting an infrastructure asset base showing a declining remaining useful life. Below is a pie chart depicting deficit on asset replacements of the City per category. Electricity infrastructure is currently the worst asset category in deficit. Replacement of old electrical assets is way below what it should be. This can also be matched with the current deficit the City is reporting on sale of electricity. The institution therefore needs to focus the resources into replacing existing infrastructure in order to increase the average remaining useful life of asset categories and, in so doing, improve efficiencies in the system. It is by taking this strategy into consideration that additional resources will be focused on replacing infrastructure in areas by applying a focused approach. This approach focuses funding into areas that have an economic benefit for the city or in areas that have the oldest infrastructure assets in most need of replacement. This approach is expected to yield benefits through reduced water and electricity losses. Funding will be allocated based on submitted and approved business plans.

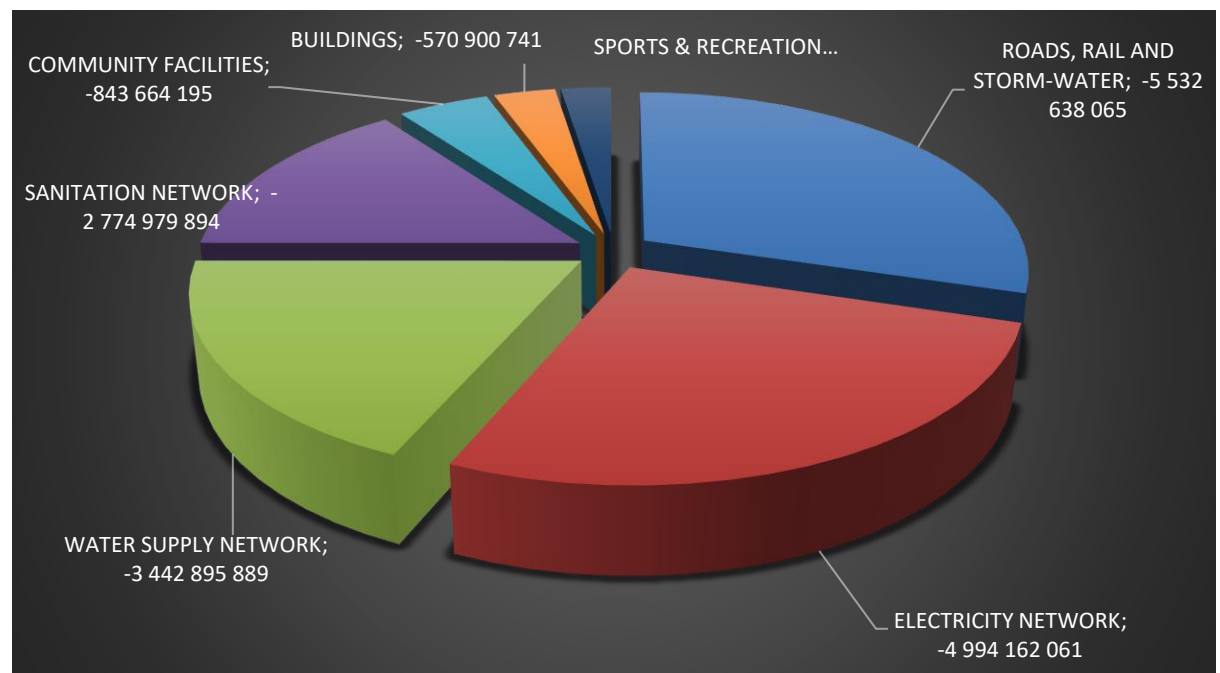


Figure 4: Asset deficit per major asset category

1.3.7.6 Built Environment Performance Plan (BEPP)

The Buffalo City Metropolitan Municipality's Built Environment Performance Plan 2019/20 (BEPP), is submitted in accordance of the Division of Revenue Act (DoRA) requirements in respect of the various grants related to the built environment and secondly in partial fulfilment of the requirements of the Integrated City Development Grant (ICDG). The Buffalo City Built Environment Performance Plan (BEPP) is a brief, strategic overview of the built environment aimed at improving the performance of metropolitan built environment. It is a city-level plan formulated and approved by the metro, and it complements existing statutory plans and compliance with legal requirements.

The core objective of the BEPP is that it provides (i) a strategic overview of the built environment; (ii) programmes and targets with an outcomes focus; (iii) basis for infrastructure grant submissions and grant alignment. The BEPP indicates how a metro will apply its capital financing, including grant resources and all other sources of finance, fiscal and regulatory instruments and incentives and what it intends to achieve with these resources and instruments in respect of the local, provincial and national priorities of improving the performance of our built environments and transforming the spatial urban form. (Refer to Annexure U)

1.3.8 BCMM's Priorities and Linkages to the IDP

The 2019/2020 Integrated Development Plan review and MTREF Budget as well as BEPP were tabled at Council on 27 March 2019 and these documents will be tabled as final by 31 May 2019 for Council approval and consideration. Thereafter the final documents will be made available to the community on municipal website, and hard copies will be made available at customer care offices and municipal libraries.

IDP/Budget road shows to present the draft IDP and Budget were held from 14 to 29 April 2019. Consultation with the IDP/Budget Representative Forum and Traditional Leaders on the Draft IDP and Budget Review 2019/2020 were also undertaken. A platform was afforded for all municipal stakeholders to engage the draft IDP/Budget review through a Council Open Day held on 16 May 2019.

During the last Executive Mayoral Imbizo which was held on 18, 19, 21 and 22 October 2018, BCMM's wards identified the following priority issues:

Key issues raised from rural wards:

- i. Rural housing development
- ii. Construction and fencing of dipping tanks
- iii. Fencing of grazing fields
- iv. Fencing of ploughing fields and irrigation systems
- v. Assistance with agricultural implements (Tractors etc.)
- vi. Fencing along the main roads to control stray animals
- vii. Silting and construction of new dams
- viii. Bridges to connect villages
- ix. Support for co-operatives
- x. Rural sanitation programme (toilets)
- xi. Electrification of villages and new extensions
- xii. Regular maintenance of gravel roads
- xiii. Maintenance / upgrading of water reservoirs / boreholes
- xiv. Sports fields and facilities
- xv. Fencing of graveyards
- xvi. Maintenance and construction of community halls
- xvii. Community based income generating projects e.g. removal of alien vegetation
- xviii. Support for local economic development initiatives (e.g. sand and stone mining)

Key issues raised from urban wards:

- i. Provision of RDP housing and rectification of defective houses
- ii. Completion of incomplete housing projects
- iii. Land for housing development
- iv. Title deeds
- v. Requests for clean drinking water
- vi. Requests for toilets
- vii. Maintenance of the sewerage system
- viii. Upgrading of roads
- ix. Patching of potholes
- x. Requests for upgrading and construction of new bridges
- xi. Requests for storm water drainage systems
- xii. Street names and signage
- xiii. Re-gravelling of roads
- xiv. Installation of speed humps
- xv. Maintenance of roads
- xvi. Electrification of informal settlements
- xvii. Requests for high mast and street lights and maintenance of existing ones
- xviii. Installation of solar geysers
- xix. Construction and maintenance of community halls
- xx. New cemeteries and fencing of existing ones
- xxi. New sports fields and maintenance of existing ones
- xxii. Bush clearing and grass cutting
- xxiii. Recreational parks
- xxiv. Roll-out of wheelie bins
- xxv. Regular and consistent refuse removal service
- xxvi. Youth development programmes
- xxvii. Support for co-operatives
- xxviii. Inconsistent meter reading and billing challenges

The 2019/2020 IDP Review process is an outcome of an intensive and detailed series of engagements with our communities through the following key participatory democracy instruments:

- i. Mayoral Imbizos (held during October 2018);
- ii. Ward Committee engagements and activities (held throughout the 2018/2019 financial year);
- iii. IDP Representative Forum meetings (held in August 2018 and February 2019);
- iv. Traditional Leaders Consultation (held on 10 May 2019);
- v. IDP/Budget Roadshow engagements (held on 14 to 29 April 2019); and
- vi. Council Open Day (held on 16 May 2019)

Through these engagements we were able to gather input from the different stakeholders regarding the type of development programmes which will be implemented by the city during the 2019/2020 IDP Process. These are framed in accordance with the following service delivery areas, namely:

- i. Electricity delivery
- ii. Water for household use
- iii. Sewage and sanitation
- iv. Refuse removal
- v. Firefighting services
- vi. Decisions around land use
- vii. Municipal roads infrastructure
- viii. Municipal public transport
- ix. Street trading
- x. Parks and recreational areas
- xi. Amenities
- xii. Sports Facilities
- xiii. Halls
- xiv. Beaches
- xv. Cemeteries and crematoria

- xvi. Houses
- xvii. Unemployment and Skills Development

The BCMM Council Lekgotla held on 9 November 2018 considered and confirmed the outcomes of the Executive Mayoral Lekgotla, and as a result the 10-Point Plan emanating from the Mayoral Lekgotla of 2017 were endorsed. At a Councillors workshop held over two days (15 and 19 March 2019) further amendments were considered and approved impacting on the broad strategic framework of the municipality.



Figure 5: Council 10-Point Plan

1.3.8.1 Key Amendments to the IDP

All processes undertaken above contributed to the IDP/Budget review towards the 2019/20 financial year. During the review process, BCMM's vision, mission and key strategic focus areas were revisited. Consequently, the vision, mission

and values encapsulated in the IDP and MGDS remain unchanged for this review, with the exception of one additional value to the Core Values of Council. Some additions were also made in the form of Key Focus Areas as aligned to the five (5) Strategic Outcomes, five (5) Strategic Objectives and the Ten-point Plan of Council to provide a more logical construction of the building blocks of the IDP so that it makes strategic and operational sense.

A graphic representation of the amended building blocks is depicted as follows:

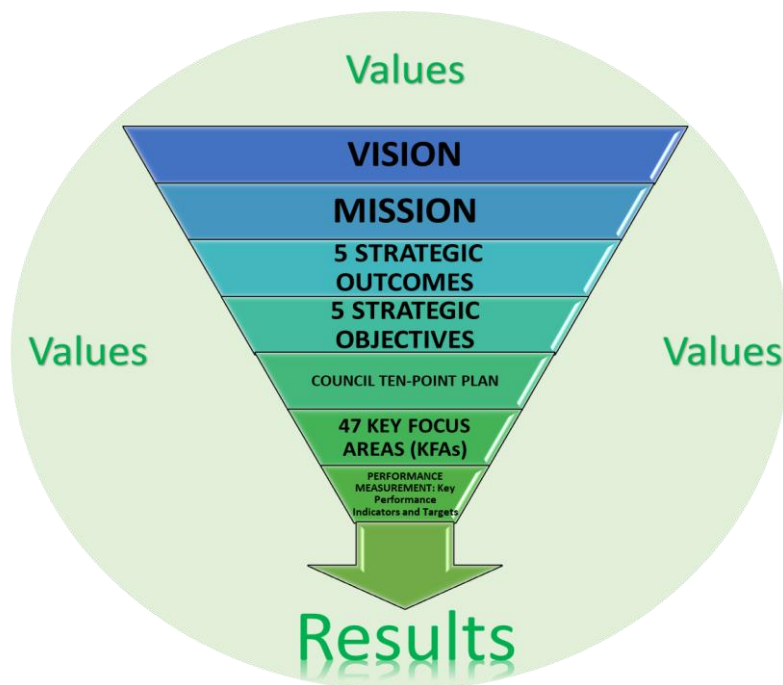


Figure 6: IDP Building Blocks

1.3.8.2 IDP Review Recommendations

In summary, the IDP Review Recommendations to Council are to:

- i. Retain the Vision Statement of the 5-year IDP and Long-term MGDS;
- ii. Retain the Mission Statement of the 5-year IDP and Long-term MGDS;
- iii. Add one more core value to the Core Values, i.e. Financial Self-sufficiency;

- iv. Retain the 5 Strategic Outcomes in the 5-year IDP and Long-term MGDS;
- v. Confirm Council's Ten-point Plan as the political directive for all strategic choices;
- vi. Approve the 47 Key Focus Areas in order to re-structure the IDP, Budget and PMS in closer alignment with the core functions of BCMM;
- vii. Approve the 25 top priorities as arranged in accordance with the respective Strategic Outcomes of the MGDS and IDP, for the Revised IDP for 2019/2020;
- viii. Approve that multi-disciplinary teams be established with the purpose of unpacking the consistent problems listed above into solutions; and
- ix. Approve the proposed projects, programmes and key initiatives be duly considered as priority interventions that must be taken into account during the budgeting process.

1.3.8.3 Key amendments to the budget related policies

No amendments were made to the following existing BCMM budget-related policies on this financial year's annual review:

- i. Tariff Policy
- ii. Property Rates Policy & Property Rates By-Law
- iii. Immovable Asset Management Policy
- iv. Supply Chain Management Policy
- v. Credit Control Policy
- vi. Indigent Policy
- vii. Investment and Cash Management Policy
- viii. Long-Term Borrowing Policy
- ix. Movable Asset Policy
- x. Capital Infrastructure Investment Policy
- xi. Long-Term Financial Planning Policy
- xii. Budget Management and Oversight Policy

The following policies have been reviewed and amended accordingly:

i. Budget Virement Policy

The Budget Virement Policy was adopted by Council on 29 May 2019 and is to effectively and efficiently manage the budget transfers to ensure optimum service delivery. The amended policy is attached as annexure K. The only amendment is that under Operating Budget Virements, section 10.3.1.7, the authority to approve virements between expenditure type is changed from administration to the Executive Mayor.

ii. Funding and Reserves Policy

The only amendment is that the words “cash backed” have been replaced by the word “funded” in section 7.4.3.

1.3.8.4 Municipal Entity

The municipality’s only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality’s development has started to operate. Appointment of Board members and administrative staff was done, and the Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R45.25 million for 2019/20 financial year, R47.43 million in 2020/21 and R49.04 million in 2021/22 financial year as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R63 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity. Due to the fact that BCMDA is still at the forming stage, it anticipates receiving funding mainly from the parent municipality (BCMM) for its operations.

1.4 OPERATING REVENUE FRAMEWORK

For BCMM to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that the City is faced with development backlogs and increasing rate of unemployment. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues to be collected. The City had to also join the national call of cost containment measures in an effort to achieve operational efficiency and avoid budget deficit.

The following table is a consolidated summary of the 2019/20 MTREF (classified by main revenue source):

Table 4: Consolidated summary revenue classified by revenue source

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source										
Property rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue	1 681 921	1 695 665	1 682 962	1 992 712	1 971 508	1 971 508	1 971 508	2 161 342	2 342 679	2 539 229
Service charges - water revenue	494 638	452 690	440 830	563 043	563 043	563 043	563 043	583 149	629 800	691 836
Service charges - sanitation revenue	295 347	233 728	304 905	322 143	322 143	322 143	322 143	363 587	392 674	413 878
Service charges - refuse revenue	286 783	211 459	249 497	294 388	294 388	294 388	294 388	310 978	335 856	353 992
Rental of facilities and equipment	16 583	16 424	15 882	17 563	17 563	17 563	17 563	19 214	20 732	21 851
Interest earned - external investments	154 706	148 011	126 690	140 961	140 631	140 631	140 631	110 025	114 434	121 295
Interest earned - outstanding debtors	32 661	50 425	49 322	41 807	54 405	54 405	54 405	59 465	64 162	67 627
Dividends received	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	5 594	16 896	23 698	16 591	16 591	16 591	16 591	18 134	19 567	20 624
Licences and permits	12 612	14 225	14 250	14 597	14 597	14 597	14 597	15 955	17 215	18 145
Agency services	–	–	25 683	31 270	30 528	30 528	30 528	34 334	35 711	37 939
Transfers and subsidies	1 334 131	1 304 827	1 359 944	1 471 673	1 521 746	1 521 746	1 521 746	1 136 152	1 222 702	1 352 667
Other revenue	274 870	274 544	231 063	188 513	199 716	199 716	199 716	778 623	826 562	883 002
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)	5 462 201	5 277 747	5 497 405	6 517 222	6 564 019	6 564 019	6 564 019	7 143 008	7 698 310	8 288 817

The following graph gives a breakdown of the main revenue categories for the 2019/20 financial year:

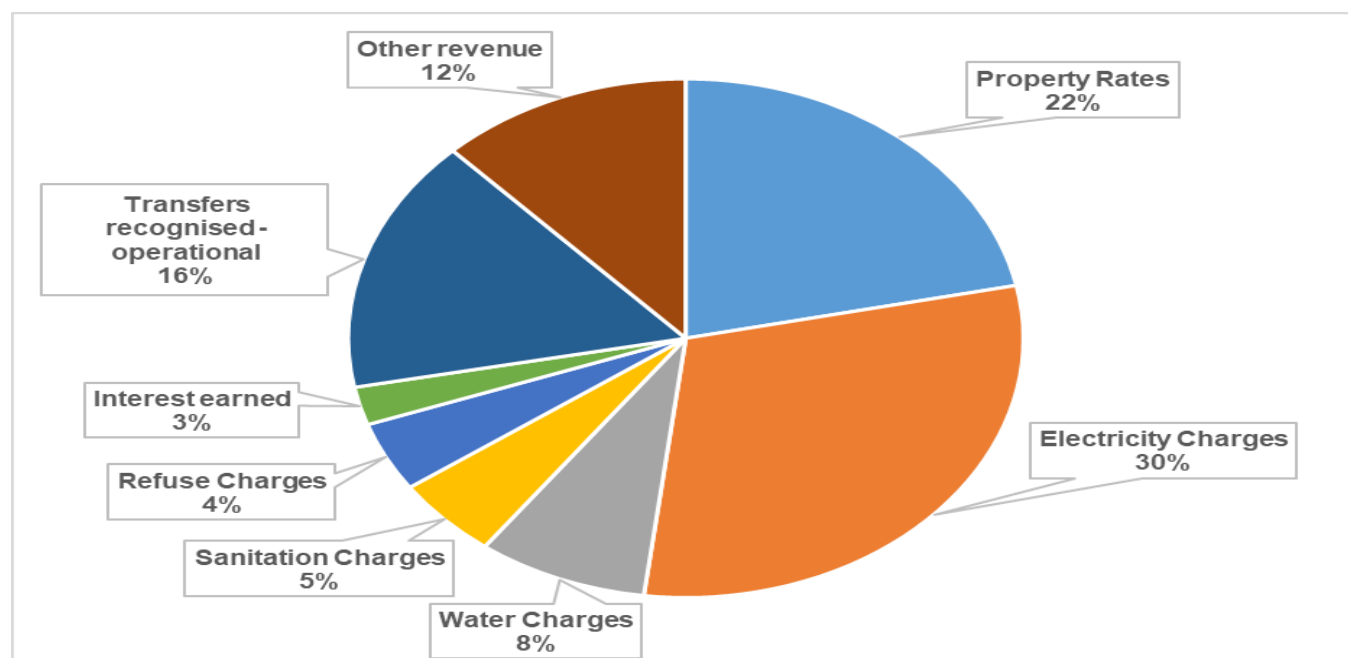


Figure 7: Main Operating Revenue categories for the 2019/20 financial year

In 2019/20 the City's own revenue generated property rates and service charges is 70% of the total revenue totalling to R4.97 billion and remain stagnant at 70% over the MTREF at R5.38 billion in 2020/21 and R5.77 billion in the 2021/22 financial year. Electricity service remains the largest contributor to the total revenue mix (inclusive of conditional and unconditional grants) which is 30% in the 2019/20 financial year.

Electricity revenue is increasing from R1.97 billion (18/19) to R2.16 billion in 2019/20, it further increases to R2.34 billion and R2.54 billion respectively in two outer years of the 2019/20 MTREF period. Property rates are the second largest own revenue source with 22% contribution in the 2019/20 financial year. Grants and subsidies (Transfers recognised -operational) contribute 16% to the operating revenue in the 2019/2020 financial year.

The table below reflects Operating Transfers and Grants that the municipality will be receiving in the MTREF period.

Table 5: Table SA18 - Operating Transfers and Grant Receipts

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 078 932	1 193 355	1 262 880	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Local Government Equitable Share	655 141	678 191	705 277	778 048	778 048	778 048	847 431	910 772	980 854
Expanded Public Works Programme Integrated Grant for Municipalities	—	—	—	—	—	—	—	—	—
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 149	1 188	4 952	4 050	4 050	4 050	9 956	—	—
Infrastructure Skills Development Grant [Schedule 5B]	8 400	9 000	10 560	10 700	10 700	10 700	11 150	12 367	12 266
Local Government Financial Management Grant [Schedule 5B]	1 180	1 200	1 300	1 150	1 084	1 084	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	—	5 000	9 869	14 000	5 750	5 750	15 850	—	—
RSC Levy Replacement	370 461	410 031	467 978	513 844	513 844	513 844	—	—	—
Urban Settlement Development Grant	33 348	88 745	62 944	77 810	96 010	96 010	79 523	79 672	78 976
Municipal Human Settlement Capacity Grant	9 253	—	—	—	—	—	—	—	—
Other transfers/grants [insert description]	—	—	—	—	—	—	—	—	—
Provincial Government:	100 414	31 315	105 800	72 071	101 764	101 764	158 992	215 870	276 549
Capacity Building	—	—	—	—	—	—	—	—	—
Housing	90 776	16 315	90 800	56 201	76 850	76 850	143 122	200 000	260 028
Human Settlement Development	—	—	—	—	—	—	—	—	—
Libraries; Archives and Museums	9 638	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521
Emergency Housing Grant	—	—	—	—	9 043	9 043	—	—	—
District Municipality:	376	—	—	—	—	—	—	—	—
State Health-Environmental	376	—	—	—	—	—	—	—	—
Other grant providers:	3 026	—	1 683	—	846	846	3 000	3 000	3 000
Local Government Water and Related Service SETA	2 309	—	—	—	—	—	3 000	3 000	3 000
Donor Funding - Leiden	—	—	138	—	—	—	—	—	—
Salauda / Gavle	222	—	1 544	—	—	—	—	—	—
City of Oldenburg	496	—	—	—	—	—	—	—	—
Unspecified	—	—	—	—	846	846	—	—	—
Total Operating Transfers and Grants	1 182 748	1 224 670	1 370 362	1 471 673	1 512 096	1 512 096	1 126 902	1 222 681	1 352 645
Capital Transfers and Grants									
National Government:	719 609	704 223	765 340	803 900	994 016	994 016	974 549	1 004 298	1 085 231
Energy Efficiency and Demand-side	—	—	—	—	—	—	—	—	—
Energy Efficiency and Demand-side [Schedule 5B]	4 000	—	—	8 000	8 000	8 000	—	—	—
Infrastructure Skills Development Grant [Schedule 5B]	100	—	—	100	100	100	150	150	150
Integrated City Development Grant	5 605	6 080	6 956	10 003	10 003	10 003	10 383	12 134	13 947
Integrated National Electrification Programme	30 000	25 000	7 300	6 200	6 200	6 200	—	—	—
Integrated National Electrification Programme [Schedule 5B]	—	—	—	—	—	—	—	—	—
Local Government Financial Management Grant	120	100	—	—	—	—	—	—	—
Neighbourhood Development Partnership Grant	—	—	—	13 250	13 250	13 250	7 500	7 436	15 000
Informal Settlement Upgrading Partnership Grant	—	—	—	—	—	—	—	161 169	236 673
Public Transport Network Grant [Schedule 5B]	—	30 289	45 900	81 165	89 415	89 415	218 616	247 346	265 899
Urban Settlement Development Grant [Schedule 4B]	679 784	642 754	705 184	685 182	866 982	866 982	737 900	576 063	553 562
Local Government Financial Management Grant [Schedule 5B]	—	—	—	—	66	66	—	—	—
Other capital transfers/grants [insert desc]	—	—	—	—	—	—	—	—	—
Provincial Government:	—	—	—	—	—	—	—	—	—
Human Settlement Development	—	—	—	—	—	—	—	—	—
Road Infrastructure	—	—	—	—	—	—	—	—	—
District Municipality:	—	—	—	—	—	—	—	—	—
State Health-Environmental	—	—	—	—	—	—	—	—	—
Other grant providers:	41	—	—	—	—	—	—	—	—
Salauda / Gavle	41	—	—	—	—	—	—	—	—
Total Capital Transfers and Grants	719 650	704 223	765 340	803 900	994 016	994 016	974 549	1 004 298	1 085 231
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 902 398	1 928 893	2 135 703	2 275 573	2 506 112	2 506 112	2 101 451	2 226 979	2 437 876

1.4.1 Property Rates and Service Charges and Impact of Tariff Increases

The proposed revisions to the tariffs have been formulated in accordance with the BCMM's policies and comply with Section 74 of the Municipal Systems Act as well as the recommendations of the National Energy Regulator of South Africa (NERSA).

In terms of section 75A of the Local Government Municipal Systems Act, any fees, charges or tariffs which a municipality may wish to levy and recover in respect of any function or service of the municipality, must be approved by a resolution passed by the municipal council with a supporting vote of a majority of its members.

1.4.1.1 Property Rates

Property rates are a major source of revenue income for the City and contribute to cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the BCMM's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the differential rate ratio for public service infrastructure, public benefit organisation and agricultural properties relative to residential properties to be 0.25:1. The implementation of these regulations is ongoing.

The following stipulations in the Property Rates Policy are highlighted:

- i. The first R15 000 of the market value of a property used for residential purposes is excluded from the rateable value (Section 17(h) of the MPRA).
- ii. For pensioners, physically and mentally disabled persons including medically boarded persons a rebate of up to 100% will be granted to owners of rate-able property according to their income levels if the total

gross income of the applicant and/or his/her spouse, if any, does not exceed R15 000 per month. In this regard the following stipulations are relevant:

- a. The rateable property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
 - b. The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, a letter from SASSA confirming that the individual received disability grant, proof also proof of the annual income from a social pension;
 - c. The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
 - d. The property must be categorized as residential.
- iii. The Municipality may award a 100% rebate on the assessment rates of rateable properties of certain classes of Public benefit organisations and not for gain institutions such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply annually to the Chief Financial Officer in the prescribed format for such a rebate.

The categories of rateable properties for purposes of levying rates and the proposed rates tariffs for the 2019/20 financial year have increased by 9% as indicated by the table below:

Table 6: Comparison of proposed tariff to be levied for the 2019/20 financial year

CATEGORY	Existing tariff	New tariff
	(from 1 July 2018) Cents	(from 1 July 2019) Cents
Residential Property (incl. farms or smallholdings used for Residential purposes)	0.010660	0.011619
Agricultural Property (used for Bona-fide Farming)	0.002665	0.002905
Public Service Infrastructure	0.002665	0.002905
Business, Commercial & Industrial Property (incl. farms used for Game- / Eco Tourism)	0.026649	0.029048
Educational Institutions	0.007462	0.008133
Municipal Owned Property (Rateable, used for Residential purposes)	0.010660	0.011619
Municipal Owned Property (Rateable, used for Non-Residential purposes)	0.026649	0.029048
Municipal Owned Property (Non - Rateable)	0.0000	0.0000
Mining / Quarry Property	0.026649	0.029048
Government Property (Correctional Services Facilities, Offices & Hospitals)	0.026649	0.029048
Vacant Land	0.031979	0.034857
Religious or Places of Worship and Special Property (e.g. Museums, Libraries)	0.0000	0.0000
Public Benefit Organisations	0.002665	0.002905
Rural Communal Land	0.0000	0.0000

There is a projected increase of 9% in the rates tariff in the 2019/20 financial year and an increase of 8% and 5.4% has been planned for the two outer years.

1.4.1.2 Sale of Water and Impact of Tariff Increases

The water tariff structure of the 2019/20 financial year has not been changed. The tariff structure is designed to charge higher levels of consumption at a higher rate, steadily increasing to a rate of R35.8484 per kilolitre for consumption in excess of 30kℓ per 30-day period.

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. The drought that is currently experienced by the country is negatively affecting the cost of providing water service. National Treasury has always been encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- i. Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- ii. Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- iii. Water tariffs are designed to encourage efficient and sustainable consumption.

In addition, National Treasury has urged all municipalities to ensure that water tariff structures are fully cost reflective by 2014. Although the institution is attempting to comply with this request, the annual impact on consumers in terms of affordability needs to be considered.

The institution is currently concerned about the high level of water losses which have been historically incurred. The City is implementing the following projects to reduce water losses:

- i. Meter replacement and pipe replacement programme are implemented to reduce water losses that are due to ageing infrastructure, which frequently bursts.
- ii. Installation of bulk water meters on communal standpipes, ablution blocks, reservoir supply zone, flat rated areas to account for all the water that is provided free of charge, non-metering of this water is often construed as physical water losses.
- iii. Installation of pressure reducing valves helps to reduce the number of pipe bursts and the volume of water lost when there is a break down
- iv. Installation of data loggers is used for monitor night flows, which is an indicator of water leaks in a particular supply zone.

- v. Water loss awareness campaigns is done in order to educate communities about water saving and helps to reduce vandalism of water infrastructure.

An amount of R21.5 million has been allocated in the first financial year of the MTREF budget to fund this plan. A further amount of R35.5 million and R33.5 million per year is budgeted for the two outer years. It is envisaged that this will reduce the water losses being incurred to a level which is comparable to the peers of the institution. Better maintenance of infrastructure, new dam construction and cost-reflective tariffs will ensure that the supply challenges are managed in future to ensure sustainability.

Amatola Water has indicated that it is increasing its bulk water tariffs by 6.85% from 1 July 2019. The water tariff will increase by 9.4% from 1 July 2019. The 6 kℓ water per 30-day period will again be granted free of charge to all indigent residents.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 7: Water Tariffs

CATEGORY	CURRENT TARIFFS	NEW TARIFFS
	2018/19	2019/20
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period (Indigent)	0.0000	0.0000
(ii) 0 to 6 kℓ per 30-day period (Non-Indigent)	14.2242	15.5613
(iii) 7 to 10 kℓ per 30-day period	14.5031	15.8664
(iv) 11 to 20 kℓ per 30-day period	20.1430	22.0364
(v) 21 to 30 kℓ per 30-day period	26.1112	28.5657
(vi) More than 30 kℓ per 30-day period:	32.7681	35.8484
NON-RESIDENTIAL		
(i) From the 1 st kℓ per 30-day period	22.9352	25.0911

CATEGORY	CURRENT TARIFFS	NEW TARIFFS
	2017/18 Rand per kℓ	2018/19 Rand per kℓ
RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period (Indigent)	0,0000	0,0000
(ii) 0 to 6 kℓ per 30-day period (Non-Indigent)	13,0497	14,2242
(iii) 7 to 10 kℓ per 30-day period	13,3056	14,5031
(iv) 11 to 20 kℓ per 30-day period	18,4798	20,1430
(v) 21 to 30 kℓ per 30-day period	23,9553	26,1112
(vi) More than 30 kℓ per 30-day period:	30,0625	32,7681
NON-RESIDENTIAL		
(i) From the 1st kℓ per 30-day period	20,8583	22,9350

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 8: Comparison between current water charges and increases (Domestic)

Monthly Consumption kℓ	Current amount Payable R	New amount Payable R	Difference (Increase) R	% change
10	143.36	156.83	13.48	9.40%
20	344.79	377.20	32.41	9.40%
30	605.90	662.85	56.95	9.40%
50	1,261.26	1,379.82	118.56	9.40%
75	2,080.47	2,276.03	195.56	9.40%
100	2,899.67	3,172.24	272.57	9.40%

1.4.1.3 Sale of Electricity and Impact of Tariff Increases

For purposes of the MTREF Budget, the electricity tariff structure has been left unchanged. The City is however still in the process of investigation the inclined block tariffs. The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the City. Most of the suburbs and inner-city reticulation network was designed or strengthened in the early 1980's with an expected 20-25-year life-expectancy. The upgrading of the

City's electricity network has therefore become a strategic priority, especially the substations and transmission lines.

NERSA issued a guideline to all municipalities detailing the expected increase of bulk purchases and proposed tariff increase that the municipalities must apply which is to be effective from 1 July 2019.

The expected increase as communicated in the consultation paper is 15.63% for bulk purchases. The municipality will increase its tariff by 13.07% over the 2019/20 MTREF period across all categories in order to recover the increased bulk purchase cost as well as capital infrastructure costs for the electrification of informal settlements. The increase is based on NERSA consultation paper that was published on 29 March 2019. It should be noted that given the magnitude of the tariff increases in the recent past, it is expected that the depressed growth in electricity consumption, which is having a negative impact on the municipality's revenue from electricity, will continue for the foreseeable future.

Registered indigents will again be subsidized for the first 50 kWh per 30-day period free of charge, while the discounted Life-Line tariff for the second 50 kWh per 30-day period is available to all registered indigents and pensioners. The approved budget for the Electricity Division can only be utilised for certain committed upgrade projects and to strengthen critical infrastructure (e.g. substations without back-up supply).

An allocation of R266 million over the MTREF period has been made to the electricity trading service. This includes an amount of R38 million over the MTREF period that is allocated for electrification of informal settlements. As part of the 2019/20 medium-term capital programme, own funding has been allocated to electricity infrastructure to the tune of R208 million over the MTREF period. This funding level is budgeted within the MTREF period with the

express purposes of upgrading existing infrastructure assets with the goal of maintaining consistent supply that is within the control of the Municipality.

Table 9: Comparison between current electricity charges and increases (Domestic)

Monthly Consumption kWh	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
100	180,08	203,62	23,54	13,07%
250	450,2	509,04	58,84	13,07%
500	900,4	1 018,08	117,68	13,07%
750	1350,6	1 527,12	176,52	13,07%
1000	1800,8	2 036,16	235,36	13,07%
2000	3601,6	4 072,33	470,73	13,07%

1.4.1.4 Sanitation and Impact of Tariff Increases

The tariff will increase by 9.4% for sanitation from 1 July 2019. The sanitation charges are calculated according to the relative size of the erf on which the property is located. It is envisaged that future sanitation charges will be based on a percentage of water consumption, but first the large volumes of water losses will have to be brought under control. The following table shows the impact of the proposed increases in annual tariffs on the sanitation charges for a single dwelling residence:

Table 10: Comparison between current sanitation charges and increases, single dwelling- residence (per annum)

Category	Current amount	New amount	Difference	%
	Payable	Payable	(Increase)	Change
	R	R	R	
Erf: 0 – 300m ²	945.22	1,033.91	88.70	9.40%
Erf: 301 – 400m ²	1,500.87	1,641.74	140.87	9.40%
Flat: Complex	2,380.00	2,603.48	223.48	9.40%
Flat: Ordinary	2,629.57	2,876.52	246.96	9.40%
Flat: Semi	2,629.57	2,876.52	246.96	9.40%
Cluster/Town Houses	3,253.91	3,560.00	306.09	9.40%
Erf : 401 – 800m ²	3,909.57	4,277.39	367.83	9.40%
Erf : 801 – 1200m ²	4,219.13	4,615.65	396.52	9.40%
Erf: > 1200m ²	4,597.39	5,029.57	432.17	9.40%

1.4.1.5 Refuse Removal and Impact of Tariff Increases

It is widely accepted that the rendering of this service should at least break even, which continues to prove difficult to achieve considering affordability for the consumers. The City needs to implement the solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term. Efficiencies of staff performing the function continue to be a contributing factor as there is an increase in the cost of remuneration however this does not appear to be converting to refuse collection efficiencies. The on-going increase on repairs and maintenance for refuse trucks and increases in general expenditure such as fuel and hired plant. There will be more added focus by management over the MTREF period in an attempt to improve staff management and create efficiencies in this process. There is further investigation to create a transfer station to reduce the costs of running the transport fleet. The City is in the process of constructing an additional landfill waste site and the rehabilitation of the existing landfill sites and this project is progressing well. An increase of 9.35% in the refuse removal tariff is proposed

from 1 July 2019. A further increase of 8% and 5.4% for the two outer years respectively are proposed.

The following table compares current and proposed amounts payable from 1 July 2019:

Table 11: Comparison between current refuse removal fees and increases

Category	Current amount Payable R	New amount Payable R	Difference (Increase) R	% Change
85ℓ Bins – Twice weekly	500.00	546.96	46.96	9.35%
240ℓ Bins – Once weekly	704.35	770.43	66.09	9.35%
240ℓ Bins – Twice weekly	1,407.83	1,539.13	131.30	9.35%
420ℓ Bins – Once weekly	1,231.30	1,346.09	114.78	9.35%
420ℓ Bins – Twice weekly	2,459.13	2,688.70	229.57	9.35%
1.1m ³ Sprico – Once weekly	843.48	922.61	79.13	9.35%
1.1m ³ Sprico – Twice weekly	1,681.74	1,839.13	157.39	9.35%
1.1m ³ Sprico – Three x a week	2,526.96	2,763.48	236.52	9.35%
1.1m ³ Sprico – Four x a week	3,362.61	3,677.39	314.78	9.35%
1.1m ³ Sprico – Five x a week	4,204.35	4,597.39	393.04	9.35%

1.4.2 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services. Note that in all instances the overall impact of the tariff increases on household's bills has been kept at an average of about 9% (CPI + 4%). The categories of rateable properties for purposes of levying rates and the proposed rates for the 2019/20 financial year is based on the market value, the impact of increase in market value is contained below:

Table 12: SA14 – Household bills

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20 % incr.	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	527,29	567,37	621,84	621,84	621,84	621,84	9,0%	677,81	732,03	771,56
Electricity: Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity: Consumption	1 113,47	1 198,54	1 221,67	1 305,23	1 305,23	1 305,23	13,1%	1 475,82	1 599,64	1 733,85
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	331,04	357,53	391,50	426,74	426,74	426,74	9,4%	466,85	504,20	553,86
Sanitation	273,03	294,33	323,17	352,26	352,26	352,26	9,4%	385,37	416,20	438,67
Refuse removal	170,97	184,31	202,37	220,58	220,58	220,58	9,4%	241,21	260,50	274,57
Other	36,63	39,41	43,04	46,91	46,91	46,91	9,3%	51,28	55,33	58,32
sub-total	2 452,43	2 641,49	2 803,59	2 973,56	2 973,56	2 973,56	10,9%	3 298,33	3 567,89	3 830,83
VAT on Services										
Total large household bill:	2 452,43	2 641,49	2 803,59	2 973,56	2 973,56	2 973,56	10,9%	3 298,33	3 567,89	3 830,83
% increase/-decrease		7,7%	6,1%	6,1%	–	–		10,9%	8,2%	7,4%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	376.64	405.26	444.16	444.16	444.16	444.16	9.0%	484.13	522.87	551.10
Electricity: Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity: Consumption	556.74	599.27	610.84	652.62	652.62	652.62	13.1%	737.92	799.83	866.94
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	275.87	297.94	326.24	355.60	355.60	355.60	9.4%	389.03	420.15	461.54
Sanitation	97.17	104.74	115.00	125.35	125.35	125.35	9.4%	137.13	148.10	156.10
Refuse removal	170.97	184.30	202.36	220.57	220.57	220.57	9.4%	241.20	260.49	274.56
Other	36.63	39.41	43.04	46.91	46.91	46.91	9.3%	51.28	55.33	58.32
sub-total	1 514.02	1 630.92	1 741.64	1 845.22	1 845.22	1 845.22	10.6%	2 040.69	2 206.77	2 368.55
VAT on Services										
Total small household bill:	1 514.02	1 630.92	1 741.64	1 845.22	1 845.22	1 845.22	10.6%	2 040.69	2 206.77	2 368.55
% increase/-decrease		7.7%	6.8%	5.9%	–	–		10.6%	8.1%	7.3%
Monthly Account for Household - 'Indigent' Household receiving free										
Rates and services charges:										
Property rates	112,99	121,57	133,24	133,24	133,24	133,24	9,0%	145,23	156,85	165,32
Electricity: Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity: Consumption	55,67	59,92	61,08	65,26	65,26	65,26	13,1%	73,79	79,98	86,69
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	66,21	71,50	78,29	85,34	85,34	85,34	9,4%	93,36	100,83	110,76
Sanitation	88,77	95,69	105,07	114,53	114,53	114,53	9,4%	125,29	135,32	142,62
Refuse removal	170,97	184,31	202,37	220,58	220,58	220,58	9,4%	241,21	260,50	274,57
Other	36,63	39,41	43,04	46,91	46,91	46,91	9,3%	51,28	55,33	58,32
sub-total	531,24	572,40	623,09	665,86	665,86	665,86	9,7%	730,16	788,80	838,28
VAT on Services										
Total small household bill:	531,24	572,40	623,09	665,86	665,86	665,86	9,7%	730,16	788,80	838,28
% increase/-decrease		7,7%	8,9%	6,9%	–	–		9,7%	8,0%	6,3%

1.5 OPERATING EXPENDITURE FRAMEWORK

The City's expenditure framework for the draft 2019/20 budget and MTREF is informed by Section 18 and 19 of the MFMA. The following table is a high-level summary of the draft 2019/20 budget and MTREF (classified per main type of operating expenditure):

Table 13: Table A4 – Consolidated summary of operating expenditure classification by type

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Expenditure By Type										
Employee related costs	1 411 212	1 627 383	1 838 345	1 961 118	2 008 166	2 008 166	2 008 166	2 259 759	2 408 444	2 568 607
Remuneration of councillors	53 845	55 482	60 373	65 035	64 185	64 185	64 185	68 485	73 040	77 897
Debt impairment	210 111	203 883	310 385	343 696	343 336	343 336	343 336	372 833	403 292	432 425
Depreciation & asset impairment	857 419	807 459	992 860	896 426	896 290	896 290	896 290	918 128	1 013 503	1 120 875
Finance charges	63 335	49 359	43 960	59 818	39 013	39 013	39 013	41 004	57 004	73 004
Bulk purchases	1 426 744	1 558 514	1 552 488	1 698 510	1 694 310	1 694 310	1 694 310	1 938 461	2 094 848	2 213 682
Other materials	-	-	83 309	86 376	81 054	81 054	81 054	72 241	76 344	80 504
Contracted services	-	1 036	681 242	857 589	814 265	814 265	814 265	888 061	954 247	1 070 363
Transfers and subsidies	240 922	43 173	41 840	60 526	70 626	70 626	70 626	48 175	50 394	52 786
Other expenditure	1 253 861	1 204 962	455 693	484 205	548 816	548 816	548 816	534 951	564 737	595 445
Loss on disposal of PPE	500	36 365	2 499							
Total Expenditure	5 517 949	5 587 617	6 062 994	6 513 298	6 560 061	6 560 061	6 560 061	7 142 098	7 695 852	8 285 587

The following figure gives a breakdown of the main expenditure categories for the 2019/20 financial year:

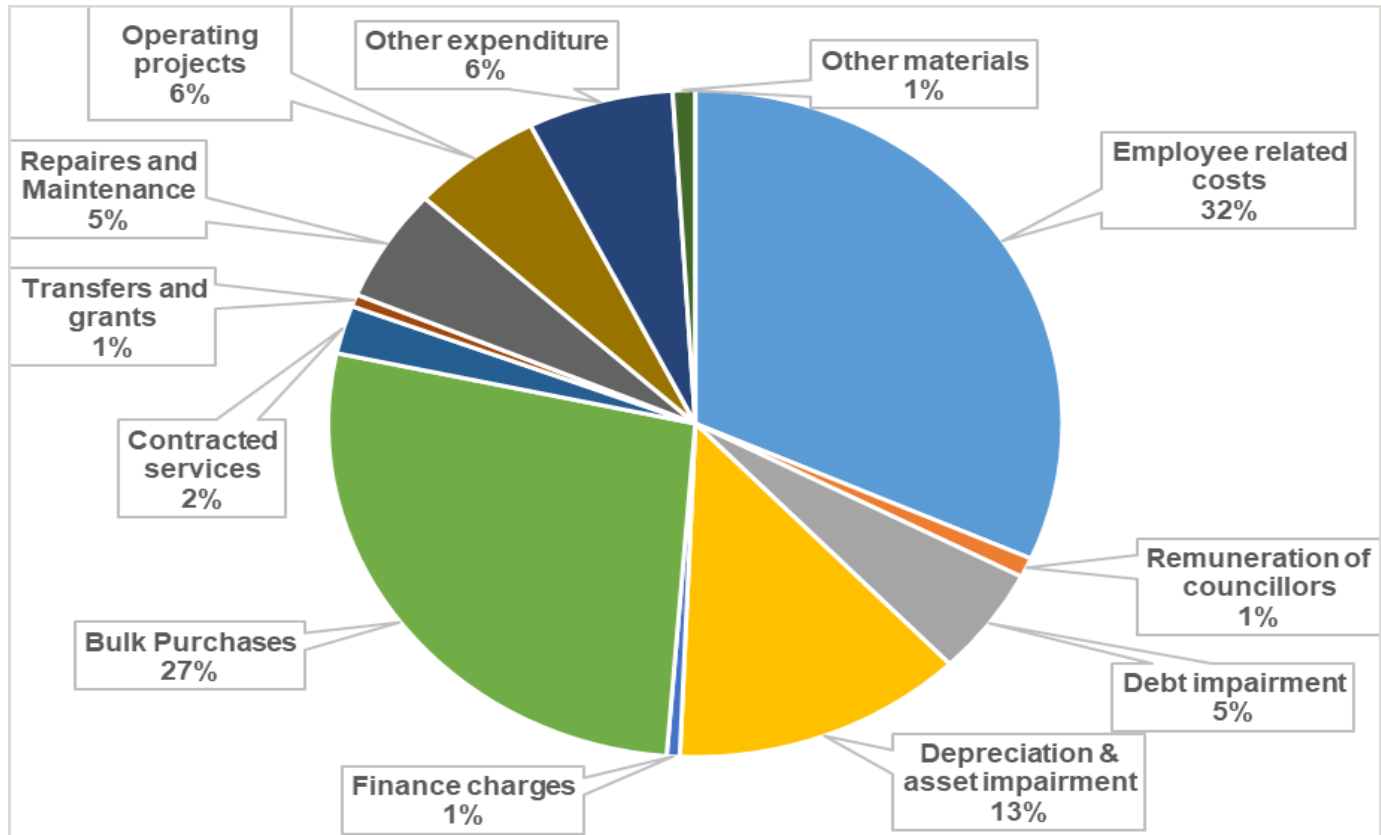


Figure 8: Main operational expenditure categories for the 2019/20 financial year

Employee Costs equates to 31.6% of the total operating costs. Though this percentage is within the norm of 25% to 40% as per MFMA Circular 71 guideline, the budget allocation to fund unfunded posts has been put on hold up until the City's revenue base can reflect improvement.

Remuneration of councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

The **provision of debt impairment** has been determined based on an annual collection rate of 92.5% over the MTREF. For the 2019/20 financial year this amounts to R372.83 million, it increases to R403.29 million in 2020/21, it further increases to R432.43 million in the 2021/22 financial year. While this expenditure is considered to be a non-cash flow item, it informs the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R918.13 million for the 2019/20 financial year and equates to 13% of the total operating expenditure. Infrastructure assets are by far the most significant value of the Statement of Financial Position of the institution and is where the most significant amount of the institutions resources is expended. As such the institution has made a strategic decision to actively manage its infrastructure assets by ensuring all new infrastructure commitments are made in line with the Metro Growth and Development Strategy.

It needs to be recognised that the institution has adopted the revaluation accounting method for valuing all infrastructure assets. The main reason for the decision is to ensure the future viability of the institution by allowing for the future replacement of these significant long-term assets.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1% (R41 million) of operating expenditure excluding annual redemption for 2019/20.

Bulk purchases (equates to 27% of total operating expenditure) are directly informed by the purchase of electricity from Eskom and water from Amatola. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions.

Other expenditure comprises of various line items relating to the daily operations of the municipality. In order to comply with the provisions of circular 93 and 94 guiding principles as issued by National Treasury, the institution undertook a line by line analysis of expenditure in an attempt to improve efficiencies.

1.5.1 Repairs and Maintenance

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2019/20 MTREF provides for extensive growth in the asset maintenance area as informed by the City's asset renewal strategy and repairs & maintenance plan.

Repairs and maintenance budget is currently 6% of the total Operating Expenditure Budget. The City is striving towards a 10% repairs and maintenance of its total operating budget owing to the ageing of the City's infrastructure and historic deferred maintenance. The City has embarked on a programme to replace existing infrastructure assets which have almost reached and/or exceeded their useful lives and will be funded from own funds. The institution has identified a historical funding shortfall associated with the replacement of existing infrastructure assets and in an attempt to alleviate the shortfall, some of the USDG funding will be utilized to replace existing infrastructure. Furthermore, the institution will ensure that surplus budgets are prepared beyond the MTREF period to fund both existing infrastructure replacement as well as new infrastructure expansion.

MBRR Table SA34c – Repairs and maintenance expenditure by asset class (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Community Assets	7 920	9 883	9 607	9 090	8 031	8 031	7 469	8 216	9 038
Community Facilities	5 091	7 743	6 994	7 257	6 198	6 198	5 765	6 341	6 975
Halls	637	778	3 126	2 315	1 815	1 815	1 688	1 856	2 042
Clinics/Care Centres	–	333	–	–	–	–	–	–	–
Fire/Ambulance Stations	1 568	1 840	–	–	–	–	–	–	–
Testing Stations	–	–	–	–	–	–	–	–	–
Museums	71	46	–	–	–	–	–	–	–
Libraries	–	164	1 069	651	651	651	605	666	732
Cemeteries/Crematoria	405	536	1 138	1 288	1 288	1 288	1 198	1 318	1 450
Police	1 102	1 251	–	–	–	–	–	–	–
Parks	–	–	–	–	–	–	2 273	2 501	2 751
Public Open Space	–	–	1 661	3 003	2 444	2 444	–	–	–
Nature Reserves	–	511	–	–	–	–	–	–	–
Public Ablution Facilities	–	–	–	–	–	–	–	–	–
Markets	771	1 017	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	536	1 267	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities	2 829	2 140	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Indoor Facilities	2 272	1 314	–	–	–	–	–	–	–
Outdoor Facilities	557	826	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Capital Spares	–	–	–	–	–	–	–	–	–
Heritage assets	1	1	1	1	1	1	–	–	–
Other Heritage	–	–	–	10	10	10	9	10	11
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Operational Buildings	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Municipal Offices	24 793	18 073	31 262	39 309	25 643	25 643	23 848	26 233	28 856
Pay/Enquiry Points	–	–	5 297	5 947	4 447	4 447	4 136	4 549	5 004
Building Plan Offices	–	–	–	–	–	–	–	–	–
Workshops	–	–	211	275	275	275	256	281	309
Capital Spares	32 388	35 291	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	1 201	701	701	652	717	789
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	1 201	701	701	652	717	789
Computer Software and Applications	–	–	–	1 201	701	701	652	717	789
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Transport Assets	1 008	(2 783)	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Transport Assets	1 008	(2 783)	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Land	219	–	–	–	–	–	–	–	–
Land	219	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	344 238	378 998	355 294	493 616	425 143	425 143	392 583	431 971	475 303
R&M as a % of PPE	2,7%	2,4%	2,0%	2,5%	2,2%	2,2%	2,0%	2,2%	2,3%
R&M as % Operating Expenditure	6,2%	6,8%	5,9%	7,6%	6,5%	6,5%	6,0%	6,0%	6,2%

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services, the households are required to register in terms of the City's Indigent Policy. The target is to register an average of at least 90 522 indigent households by the end of 2019/20 financial year, this process is reviewed annually

It should however be noted that although this is a goal from a social perspective, it is an indicator of the overall strategic direction of the institution not being achieved. The institution is attempting to steer in the direction of economic growth and job creation. This target is contrary to that focus area. The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

The following table provides a breakdown of the average current and proposed total poor relief package per indigent household:

Table 15: Average Basic social services package per indigent household

SOCIAL WELFARE PACKAGE				
	Total Per Household	Total Per Household	Total Per Household	Total Per Household
	2018/2019	2019/2020	2020/2021	2021/2022
Rates	106.60	116.19	125.49	132.26
Refuse	147.76	161.57	174.50	183.92
Sewerage	52.16	57.06	61.63	64.96
Fire Levy	46.96	51.32	55.38	58.37
Total Monthly Subsidy	353.47	386.15	416.99	439.51
Electricity - 50kwh p.m	61.44	69.47	75.30	81.62
Water - 6kl p.m.	65.32	71.46	77.17	84.77
Total Poor Relief	480.23	527.08	569.47	605.90

1.6 CAPITAL EXPENDITURE FRAMEWORK

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 16: Table A5 2019/20 Consolidated medium-term capital budget per vote, functional classification and funding

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Capital expenditure - Vote										
Multi-year expenditure to be appropriated										
Vote 01 - Directorate - Executive Support Services	777	2 454	2 425	3 500	5 887	5 887	5 887	500	500	500
Vote 02 - Directorate - Municipal Manager	-	54 388	46 578	51 840	94 240	94 240	94 240	6 664	10 500	10 500
Vote 03 - Directorate - Human Settlement	73	176 555	131 608	104 755	205 900	205 900	205 900	252 782	355 711	299 673
Vote 04 - Directorate - Chief Financial Officer	362	16 415	10 963	152 538	42 442	42 442	42 442	141 858	80 500	75 500
Vote 05 - Directorate - Corporate Services	20 975	926	1 414	3 600	781	781	781	45 910	31 150	18 734
Vote 06 - Directorate - Infrastructure Services	1 108 009	864 972	854 588	916 280	1 172 865	1 172 865	1 172 865	700 606	838 590	913 093
Vote 07 - Directorate - Spatial Planning And Development	-	73 678	136 743	263 838	273 673	273 673	273 673	307 351	333 346	398 899
Vote 08 - Directorate - Health / Public Safety & Emergency Services	326	10 753	19 559	14 270	39 882	39 882	39 882	24 650	29 780	37 000
Vote 09 - Directorate - Municipal Services	35 698	48 423	92 198	160 829	187 823	187 823	187 823	158 121	116 773	131 698
Vote 10 - Directorate - Economic Development & Agencies	17 870	32 708	34 171	81 692	75 607	75 607	75 607	98 970	139 310	169 261
Capital multi-year expenditure sub-total	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859
Single-year expenditure to be appropriated										
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-	-
Vote 03 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-	-
Vote 04 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-	-
Vote 05 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-	-
Vote 06 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-	-
Vote 07 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-	-
Vote 08 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-	-
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

Table A5 2019/20 Consolidated medium-term capital budget per vote, functional classification and funding (Continued)

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Capital Expenditure - Functional										
Governance and administration	4 059	1 050 296	173 055	292 651	257 259	257 259	257 259	225 114	136 350	112 234
Executive and council	910	1 048 173	49 002	55 340	96 927	96 927	96 927	47 424	38 000	24 084
Finance and administration	524	855	124 052	237 311	160 332	160 332	160 332	177 690	98 350	88 150
Internal audit	2 625	1 268	-	-	-	-	-	-	-	-
Community and public safety	43 639	81 103	181 226	193 125	326 583	326 583	326 583	324 264	437 941	410 623
Community and social services	38 652	12 362	3 529	21 820	27 560	27 560	27 560	12 123	16 000	36 200
Sport and recreation	1 750	595	42 306	57 950	75 375	75 375	75 375	34 910	38 650	37 750
Public safety	3 213	67 360	3 523	7 700	15 965	15 965	15 965	23 250	27 080	30 000
Housing	24	429	131 608	104 755	205 900	205 900	205 900	252 782	355 711	299 673
Health	-	357	261	900	1 784	1 784	1 784	1 200	500	7 000
Economic and environmental services	981 636	36 405	388 349	498 719	819 358	819 358	819 358	649 295	734 926	855 484
Planning and development	82	1 604	121 441	202 957	244 135	244 135	244 135	354 451	379 156	451 660
Road transport	981 002	34 772	264 559	291 335	569 727	569 727	569 727	294 844	355 770	403 824
Environmental protection	552	30	2 348	4 427	5 496	5 496	5 496	-	-	-
Trading services	154 755	113 068	553 554	689 248	634 664	634 664	634 664	505 051	540 143	560 018
Energy sources	137 712	111 094	127 663	129 450	151 095	151 095	151 095	102 500	82 500	82 500
Water management	7 618	983	132 049	198 451	208 222	208 222	208 222	83 500	151 738	197 127
Waste water management	9 184	323	249 746	283 394	194 394	194 394	194 394	207 762	241 582	222 642
Waste management	241	668	44 096	77 952	80 952	80 952	80 952	111 289	64 323	57 748
Other	-	400	34 062	79 400	61 235	61 235	61 235	33 688	86 800	116 500
Total Capital Expenditure - Functional	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859
Funded by:										
National Government	670 394	669 780	834 431	803 900	994 016	994 016	994 016	974 549	1 004 298	1 085 231
Provincial Government	-	-	-	-	9 036	9 036	9 036	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	65 282	52 510	52 761
Transfers recognised - capital	670 394	669 780	834 431	803 900	1 003 052	1 003 052	1 003 052	1 039 831	1 056 808	1 137 992
Borrowing				69 000	-	-	-	69 582	189 352	176 867
Internally generated funds	513 695	611 492	495 814	880 242	1 096 048	1 096 048	1 096 048	628 000	690 000	740 000
Total Capital Funding	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

The above table reflects that the budget for capital programme is R1.74 billion in the 2019/20 financial year, R1.9 billion and R2.1 billion in the 2020/21 and 2021/22 financial years respectively.

The City's capital budget has decreased by 17% compared to the 2018/19 mid-year adjustment budget, however, it is showing an increasing trend from 2019/20 to 2021/22 financial year. Further breakdown per service of the capital budget is detailed in the table below. It depicts that for the 2019/20 financial year an amount of R207.76 million has been appropriated for the Waste Water infrastructure, R294.84 million for Roads and Storm Water, R83.5 million for Water, R288.67 million for Transport Planning, R252.28 million for Human Settlements and R102 million for Electricity. These services represent 71% of the total capital budget for the 2019/20 financial year.

Table 17: List of Key Projects Per Service

CAPITAL BUDGET PER SERVICE	2019/2020 CAPITAL BUDGET	2020/2021 CAPITAL BUDGET	2021/2022 CAPITAL BUDGET
Amenities	42 832 762	52 650 000	73 950 000
Electricity	102 000 000	82 000 000	82 000 000
Housing	252 281 590	355 210 530	299 173 000
Local Economic Development	96 187 799	136 300 000	166 000 000
Other	12 000 000	7 000 000	7 000 000
Health	1 200 000	500 000	7 000 000
Public Safety	22 650 000	28 780 000	30 000 000
Roads	294 844 372	355 770 000	403 823 545
Spatial Planning	18 182 100	6 700 000	0
Support Services	200 214 387	127 860 200	110 195 240
Transport Planning	288 669 041	326 146 000	398 399 000
Waste Manangement	115 088 696	63 922 727	57 548 340
Waste Water	207 762 118	241 582 408	222 642 428
Water	83 500 000	151 737 890	197 127 239
TOTAL - PER SERVICE	1 737 412 865	1 936 159 755	2 054 858 792

Renewal and upgrading of existing assets represent 43.99% (R746.96 million) of the total capital budget while new assets acquisition equates to 56.01% (R990.45 million) in the 2019/20 financial year. Further detail relating to asset classes and proposed capital expenditure is contained in MBRR Table A9, MBRR Tables SA34a and SA34b provides a detailed breakdown of the capital programme relating to new asset construction and capital asset renewal. Some of the salient projects to be undertaken over the medium-term includes, amongst others:

- **Electricity**

Bulk electricity infrastructure upgrade for the entire BCMM area to improve reliability of supply of the BCMM network for both domestic and commercial consumers is one of the priority areas. To contribute towards fulfilment of this priority, an allocation of R208 million over the MTREF period has been made from own funding. This own funding allocation includes R22 million that has been allocated over the MTREF for electrification of informal dwellings whilst the remainder of the funding (R186 million) is allocated for infrastructure upgrade. An amount of R42 million from grants has been allocated over the MTREF period for electrification programme including street lights and high masts within BCMM area of supply. USDG funding amounting to R16 million has been allocated to the electrification of informal dwelling areas.

- **Sanitation / Waste Water**

An allocation of R106.34 million from own funds has been made available over the MTREF period for renewal and upgrading of existing infrastructure, including Eastern Beach Gravity Sewer Upgrade (R49 million). The project, Phase 2 of the Bhisho, KWT and Zwelitsha Bulk Regional Sewer is budgeted for R73.85 million over the MTREF period. This plant will provide a centralized regional treatment facility for the Inland Region which will service the domestic and business community from Bhisho, Breidbach, Zwelitsha, Phakamisa, Schornville, Ginsberg, etc. The provision of Sewer Tunnel for

diversion of sewer from Central Plant to Reeston Plant is allocated a budget of R435.8 million over the MTREF period funded from borrowings.

- **Water**

The Bulk Water Provision is also progressing and has been allocated R432.37 million over the MTREF period (R83.5 million, R151.74 million and R197.13 million respectively). The project Umzonyana Dam Upgrade is allocated a total of R80.86 million over the MTREF period (R2.5 million, R14.42 million and R63.94 million respectively). This project is crucial as it will increase the City's capacity in supplying its own water and decrease the need for purchase of water from Amatola Water.

- **Roads and Stormwater**

Roads and stormwater has been allocated a total capital budget of R1.05 billion over the MTREF. An amount of R163.54 million has been set aside for Rural roads over the MTREF period. KWT roads upgrade have been allocated R61 million over the MTREF.

- **Transport Planning**

An allocation of R1.01 billion has been allocated over the MTREF period for the implementation of Integrated Transport Programme. The above includes Phase 7 of Qumza Highway Upgrading that has been allocated an amount of R547.98 million over the MTREF period.

1.7 ANNUAL BUDGET TABLES

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the BCMM's draft 2019/20 budget and MTREF for approval by the Council.

The municipality's only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development has started to operate. Appointment of Board members and administrative staff was done, and the Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R45.25 million for 2019/20 financial year, R47.43 million in 2020/21 and R49.04 million in 2021/22 financial year as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R63 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity. Due to the fact that BCMDA is still at the forming stage, it anticipates receiving funding mainly from the parent municipality (BCMM) for its operations.

Table 18: MBRR Table A1 – Consolidated Budget Summary

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
Financial Performance										
Property rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges	2 758 689	2 593 542	2 678 193	3 172 285	3 151 081	3 151 081	3 151 081	3 419 056	3 701 009	3 998 936
Investment revenue	154 706	148 011	126 690	140 961	140 631	140 631	140 631	110 025	114 434	121 295
Transfers recognised - operational	1 334 131	1 304 827	1 359 944	1 471 673	1 521 746	1 521 746	1 521 746	1 136 152	1 222 702	1 352 667
Other own revenue	342 320	372 514	359 897	310 342	333 400	333 400	333 400	925 725	983 950	1 049 188
	5 462 201	5 277 747	5 497 405	6 517 222	6 564 019	6 564 019	6 564 019	7 143 008	7 698 310	8 288 817
Total Revenue (excluding capital transfers and contributions)										
Employee costs	1 411 212	1 627 383	1 838 345	1 961 118	2 008 166	2 008 166	2 008 166	2 259 759	2 408 444	2 568 607
Remuneration of councillors	53 845	55 482	60 373	65 035	64 185	64 185	64 185	68 485	73 040	77 897
Depreciation & asset impairment	857 419	807 459	992 860	896 426	896 290	896 290	896 290	918 128	1 013 503	1 120 875
Finance charges	63 335	49 359	43 960	59 818	39 013	39 013	39 013	41 004	57 004	73 004
Materials and bulk purchases	1 426 744	1 558 514	1 635 797	1 784 885	1 775 363	1 775 363	1 775 363	2 010 702	2 171 192	2 294 186
Transfers and grants	240 922	43 173	41 840	60 526	70 626	70 626	70 626	48 175	50 394	52 786
Other expenditure	1 464 472	1 446 246	1 449 819	1 685 490	1 706 418	1 706 418	1 706 418	1 795 845	1 922 276	2 098 233
Total Expenditure	5 517 949	5 587 617	6 062 994	6 513 298	6 560 061	6 560 061	6 560 061	7 142 098	7 695 852	8 285 587
Surplus/(Deficit)	(55 748)	(309 870)	(565 590)	3 924	3 958	3 958	3 958	911	2 459	3 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
	614 646	359 911	364 998	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Surplus/(Deficit) after capital transfers & contributions										
Share of surplus/ (deficit) of associate	30 383	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	645 030	359 911	364 998	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Capital expenditure & funds sources										
Capital expenditure	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859
Transfers recognised - capital	670 394	669 780	834 431	803 900	1 003 052	1 003 052	1 003 052	1 039 831	1 056 808	1 137 992
Borrowing	-	-	-	69 000	-	-	-	69 582	189 352	176 867
Internally generated funds	513 695	611 492	495 814	880 242	1 096 048	1 096 048	1 096 048	628 000	690 000	740 000
Total sources of capital funds	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

MBRR Table A1 – Budget Summary (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
Financial position										
Total current assets	3 665 738	2 995 990	3 242 355	3 590 140	3 498 013	3 498 013	3 498 013	3 463 641	3 814 824	4 233 422
Total non current assets	13 633 832	16 267 774	18 808 564	20 089 293	20 435 387	20 435 387	20 435 387	20 818 954	21 862 596	22 869 580
Total current liabilities	1 588 602	1 310 000	1 649 095	1 394 977	1 393 284	1 483 672	1 483 672	1 716 206	1 824 975	1 966 201
Total non current liabilities	944 139	915 192	872 357	1 153 005	1 085 069	1 085 069	1 085 069	825 708	1 029 871	1 206 911
Community wealth/Equity	14 766 828	17 038 571	19 529 466	21 131 451	21 455 047	21 364 658	21 364 658	21 740 680	22 822 574	23 929 891
Cash flows										
Net cash from (used) operating	1 394 471	591 524	1 499 345	1 683 238	1 883 093	1 883 093	1 883 093	1 823 466	1 946 463	2 130 647
Net cash from (used) investing	(1 169 766)	(1 224 613)	(1 316 308)	(1 753 142)	(2 099 100)	(2 099 100)	(2 099 100)	(1 737 413)	(1 936 160)	(2 054 859)
Net cash from (used) financing	(49 602)	(50 709)	(47 642)	9 333	(57 974)	(57 974)	(57 974)	12 733	138 558	118 821
Cash/cash equivalents at the year end	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Cash backing/surplus reconciliation										
Cash and investments available	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Application of cash and investments	275 211	(128 776)	163 636	(271 276)	(266 616)	(176 403)	(176 403)	69 986	7 427	(95 636)
Balance - surplus (shortfall)	2 098 689	1 818 878	1 661 861	1 914 560	1 818 132	1 727 920	1 727 920	1 580 316	1 791 737	2 089 409
Asset management										
Asset register summary (WDV)	13 311 710	16 291 170	18 685 382	19 989 175	20 222 851	20 222 851	20 222 851	20 818 954	21 862 596	22 869 580
Depreciation	857 418	807 459	992 860	896 426	896 290	896 290	896 290	918 128	1 013 503	1 120 875
Renewal and Upgrading of Existing Assets	-	-	491 050	662 013	734 148	734 148	734 148	746 962	798 637	920 716
Repairs and Maintenance	344 238	378 998	355 294	493 616	425 143	425 143	425 143	392 583	431 971	475 303
Free services										
Cost of Free Basic Services provided	187 499	-	161 852	416 587	416 587	416 587	444 231	444 231	480 022	515 920
Revenue cost of free services provided	33 739	98 766	33 089	180 375	180 375	180 375	197 543	197 543	213 347	224 867
Households below minimum service level										
Water:	2	1	1	5	5	5	4	4	3	2
Sanitation/sewerage:	26	20	20	43	43	43	40	40	38	36
Energy:	40	39	39	37	37	37	49	49	49	49
Refuse:	2	2	2	2	2	2	41	41	41	41

Explanatory notes to MBRR Table A1 – Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF.
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget.
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The municipality's budget is fully funded and cash-backed and will be generating a surplus in the two outer years of the MTREF period to ensure a more balanced funding mix for capital projects.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

Table 19: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Revenue - Functional									
Governance and administration	2 034 609	2 018 637	2 114 963	2 538 086	2 534 132	2 534 132	2 729 981	2 910 936	3 090 674
Executive and council	23 255	22 632	31 030	26 940	26 940	26 940	35 159	20 819	20 159
Finance and administration	1 944 995	1 985 497	2 083 934	2 511 147	2 507 193	2 507 193	2 694 822	2 890 117	3 070 515
Internal audit	66 360	10 508	–	–	–	–	–	–	–
Community and public safety	331 234	457 855	374 737	293 677	436 918	436 918	608 124	783 482	799 593
Community and social services	20 861	32 873	27 483	29 896	29 896	29 896	31 203	32 414	33 959
Sport and recreation	3 780	7 608	59 331	5 190	5 190	5 190	5 676	6 125	6 455
Public safety	113 972	126 221	72 639	98 778	98 778	98 778	175 724	189 606	199 845
Housing	192 193	290 848	215 250	159 786	303 026	303 026	395 491	555 305	559 300
Health	428	306	35	27	27	27	29	32	33
Economic and environmental services	35 488	243 014	470 294	447 405	560 771	560 771	575 202	591 922	688 652
Planning and development	22 073	33 653	119 042	200 005	258 671	258 671	367 180	377 607	399 484
Road transport	13 251	209 257	350 079	244 101	298 801	298 801	204 417	210 425	285 068
Environmental protection	165	104	1 174	3 299	3 299	3 299	3 605	3 890	4 100
Trading services	3 027 797	3 180 201	3 436 783	4 014 827	4 008 124	4 008 124	4 174 601	4 384 276	4 761 409
Energy sources	1 695 975	1 757 018	1 775 553	2 069 822	2 059 618	2 059 618	2 259 485	2 417 778	2 619 206
Water management	574 378	583 097	633 119	799 770	798 270	798 270	806 126	914 257	1 041 624
Waste water management	380 973	546 998	651 301	680 364	680 364	680 364	587 569	562 217	584 095
Waste management	376 470	293 087	376 809	464 872	469 872	469 872	521 421	490 023	516 484
Other	733 850	47 821	31 215	27 126	27 126	27 126	29 650	31 993	33 720
Total Revenue - Functional	6 162 978	5 947 527	6 427 992	7 321 123	7 567 071	7 567 071	8 117 558	8 702 608	9 374 048
Expenditure - Functional									
Governance and administration	972 580	1 012 527	1 298 654	1 354 222	1 426 214	1 426 214	1 500 467	1 582 739	1 690 934
Executive and council	259 967	293 355	351 894	394 381	446 858	446 858	429 182	440 767	468 817
Finance and administration	452 579	494 998	937 116	944 722	964 201	964 201	1 056 121	1 125 879	1 205 036
Internal audit	260 033	224 174	9 644	15 119	15 155	15 155	15 164	16 094	17 081
Community and public safety	734 365	693 786	617 898	586 469	629 649	629 649	990 791	1 106 137	1 227 143
Community and social services	131 368	116 398	99 350	98 652	100 428	100 428	104 032	111 454	118 762
Sport and recreation	74 197	70 287	290 313	230 543	228 169	228 169	239 476	255 886	272 820
Public safety	281 242	302 304	86 798	108 256	107 208	107 208	401 328	428 858	458 924
Housing	216 633	171 503	105 092	107 401	151 834	151 834	201 210	262 092	326 421
Health	30 925	33 295	36 346	41 617	42 010	42 010	44 744	47 848	50 216
Economic and environmental services	845 402	968 765	962 249	1 071 729	1 050 302	1 050 302	831 640	878 605	961 299
Planning and development	185 314	303 791	200 575	186 929	176 403	176 403	212 101	195 774	206 525
Road transport	552 458	543 622	738 605	863 159	852 197	852 197	596 715	658 408	728 643
Environmental protection	107 629	121 352	23 069	21 641	21 702	21 702	22 824	24 423	26 131
Trading services	2 949 737	2 897 361	3 103 545	3 394 903	3 348 045	3 348 045	3 676 200	3 977 738	4 248 178
Energy sources	1 584 721	1 666 907	1 854 018	1 989 513	1 972 248	1 972 248	2 262 563	2 449 000	2 597 988
Water management	654 617	601 544	623 453	641 479	605 923	605 923	615 516	667 516	726 961
Waste water management	376 260	326 508	303 305	455 370	455 538	455 538	436 078	475 269	511 505
Waste management	334 139	302 402	322 769	308 541	314 336	314 336	362 043	385 952	411 724
Other	15 865	15 816	80 109	105 975	105 851	105 851	143 000	150 632	158 032
Total Expenditure - Functional	5 517 949	5 588 255	6 062 456	6 513 298	6 560 061	6 560 061	7 142 098	7 695 852	8 285 587
Surplus/(Deficit) for the year	645 030	359 272	365 536	807 825	1 007 010	1 007 010	975 460	1 006 757	1 088 462

Explanatory notes to MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by functional classification)

1. Table A2 above is a view of the budgeted financial performance in relation to revenue and expenditure per functional classification.
2. Total Revenue on this table includes capital revenues (Transfers recognised – capital).
3. As a general principle the revenues for the Trading Services should exceed their expenditures. The City will be undertaking a detailed study of the functions that are operating at a deficit to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.

Table 20: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Revenue by Vote									
Vote 01 - Directorate - Executive Support Services	383	2 300	1 138	–	846	846	–	–	–
Vote 02 - Directorate - Municipal Manager	22 871	20 261	30 698	26 940	26 940	26 940	34 559	20 172	19 476
Vote 03 - Directorate - Human Settlement	192 193	290 857	215 250	159 786	303 026	303 026	395 491	555 305	559 300
Vote 04 - Directorate - Chief Financial Officer	2 624 429	1 981 746	2 059 790	2 492 463	2 487 663	2 487 663	2 671 898	2 865 294	3 045 291
Vote 05 - Directorate - Corporate Services	6 667	10 478	11 830	10 801	10 801	10 801	14 901	16 165	16 099
Vote 06 - Directorate - Infrastructure Services	2 744 983	3 098 517	3 333 333	3 732 612	3 770 958	3 770 958	3 857 597	4 104 678	4 529 993
Vote 07 - Directorate - Spatial Planning And Development	22 646	47 760	109 077	195 565	221 001	221 001	314 111	334 530	354 956
Vote 08 - Directorate - Health / Public Safety & Emergency Services	126 995	126 408	149 394	160 250	164 900	164 900	175 754	189 638	199 879
Vote 09 - Directorate - Municipal Services	401 893	333 671	464 796	503 257	508 257	508 257	561 905	532 452	560 998
Vote 10 - Directorate - Economic Development & Agencies	19 917	33 460	53 225	39 449	72 679	72 679	91 342	84 374	88 055
Total Revenue by Vote	6 162 978	5 945 459	6 428 530	7 321 123	7 567 071	7 567 071	8 117 558	8 702 608	9 374 048
Expenditure by Vote to be appropriated									
Vote 01 - Directorate - Executive Support Services	177 703	203 993	229 773	275 413	318 883	318 883	308 243	326 450	349 019
Vote 02 - Directorate - Municipal Manager	72 883	89 362	176 395	191 028	205 908	205 908	124 676	115 223	120 216
Vote 03 - Directorate - Human Settlement	216 633	171 503	105 092	107 401	151 834	151 834	201 210	262 092	326 421
Vote 04 - Directorate - Chief Financial Officer	505 675	593 044	581 080	503 480	528 930	528 930	587 424	626 738	664 119
Vote 05 - Directorate - Corporate Services	137 998	158 063	124 686	157 617	157 841	157 841	251 127	267 757	284 148
Vote 06 - Directorate - Infrastructure Services	3 230 074	3 074 222	3 348 091	3 748 890	3 683 296	3 683 296	3 972 415	4 316 969	4 637 371
Vote 07 - Directorate - Spatial Planning And Development	173 858	281 373	293 906	305 497	286 893	286 893	318 067	324 575	355 327
Vote 08 - Directorate - Health / Public Safety & Emergency Services	297 183	335 599	368 787	420 235	418 791	418 791	452 199	483 292	516 210
Vote 09 - Directorate - Municipal Services	649 970	610 438	731 278	653 407	658 654	658 654	722 249	771 130	822 367
Vote 10 - Directorate - Economic Development & Agencies	55 972	70 226	103 906	150 330	149 032	149 032	204 489	201 628	210 388
Total Expenditure by Vote	5 517 949	5 587 822	6 062 994	6 513 298	6 560 061	6 560 061	7 142 098	7 695 852	8 285 587
Surplus/(Deficit) for the year	645 030	357 637	365 536	807 825	1 007 010	1 007 010	975 460	1 006 757	1 088 462

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 above is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City. This means it is possible to present the operating surplus or deficit of a vote.

Table 21: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source										
Property rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue	1 681 921	1 695 665	1 682 962	1 992 712	1 971 508	1 971 508	1 971 508	2 161 342	2 342 679	2 539 229
Service charges - water revenue	494 638	452 690	440 830	563 043	563 043	563 043	563 043	583 149	629 800	691 836
Service charges - sanitation revenue	295 347	233 728	304 905	322 143	322 143	322 143	322 143	363 587	392 674	413 878
Service charges - refuse revenue	286 783	211 459	249 497	294 388	294 388	294 388	294 388	310 978	335 856	353 992
Rental of facilities and equipment	16 583	16 424	15 882	17 563	17 563	17 563	17 563	19 214	20 732	21 851
Interest earned - external investments	154 706	148 011	126 690	140 961	140 631	140 631	140 631	110 025	114 434	121 295
Interest earned - outstanding debtors	32 661	50 425	49 322	41 807	54 405	54 405	54 405	59 465	64 162	67 627
Dividends received	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	5 594	16 896	23 698	16 591	16 591	16 591	16 591	18 134	19 567	20 624
Licences and permits	12 612	14 225	14 250	14 597	14 597	14 597	14 597	15 955	17 215	18 145
Agency services	–	–	25 683	31 270	30 528	30 528	30 528	34 334	35 711	37 939
Transfers and subsidies	1 334 131	1 304 827	1 359 944	1 471 673	1 521 746	1 521 746	1 521 746	1 136 152	1 222 702	1 352 667
Other revenue	274 870	274 544	231 063	188 513	199 716	199 716	199 716	778 623	826 562	883 002
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)	5 462 201	5 277 747	5 497 405	6 517 222	6 564 019	6 564 019	6 564 019	7 143 008	7 698 310	8 288 817

MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type) (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Expenditure By Type										
Employee related costs	1 411 212	1 627 383	1 838 345	1 961 118	2 008 166	2 008 166	2 008 166	2 259 759	2 408 444	2 568 607
Remuneration of councillors	53 845	55 482	60 373	65 035	64 185	64 185	64 185	68 485	73 040	77 897
Debt impairment	210 111	203 883	310 385	343 696	343 336	343 336	343 336	372 833	403 292	432 425
Depreciation & asset impairment	857 419	807 459	992 860	896 426	896 290	896 290	896 290	918 128	1 013 503	1 120 875
Finance charges	63 335	49 359	43 960	59 818	39 013	39 013	39 013	41 004	57 004	73 004
Bulk purchases	1 426 744	1 558 514	1 552 488	1 698 510	1 694 310	1 694 310	1 694 310	1 938 461	2 094 848	2 213 682
Other materials	–	–	83 309	86 376	81 054	81 054	81 054	72 241	76 344	80 504
Contracted services	–	1 036	681 242	857 589	814 265	814 265	814 265	888 061	954 247	1 070 363
Transfers and subsidies	240 922	43 173	41 840	60 526	70 626	70 626	70 626	48 175	50 394	52 786
Other expenditure	1 253 861	1 204 962	455 693	484 205	548 816	548 816	548 816	534 951	564 737	595 445
Loss on disposal of PPE	500	36 365	2 499							
Total Expenditure	5 517 949	5 587 617	6 062 994	6 513 298	6 560 061	6 560 061	6 560 061	7 142 098	7 695 852	8 285 587
Surplus/(Deficit)	(55 748)	(309 870)	(565 590)	3 924	3 958	3 958	3 958	911	2 459	3 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions	614 646	359 911	364 998	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Taxation		638	(538)							
Surplus/(Deficit) after taxation	614 646	359 272	365 536	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Attributable to minorities										
Surplus/(Deficit) attributable to municipality	614 646	359 272	365 536	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Share of surplus/ (deficit) of associate	30 383									
Surplus/(Deficit) for the year	645 030	359 272	365 536	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462

Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure by source and type)

1. Total operating revenue is R7.14 billion in 2019/20 and escalates to R7.70 billion and R8.29 billion by 2020/21 and 2021/22 respectively. This represents a year-on-year increase of 9% for 2019/20 financial year, 8% for 2020/21 financial year and remains at 8% for the 2021/22 financial year.
2. Revenue to be generated from property rates is R1.55 billion in the 2019/20 financial year and increases to R1.68 billion in 2020/21 and further increase to R1.77 billion in 2021/22. The property rates represent 22% of the operating revenue base of the City and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term. The projected tariff is 9% in 2019/20 financial year, then decreases by 8% and 5.4% for each of the two respective outer years of the MTREF.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the City totalling R3.4 billion for the 2019/20 financial year and increasing to R4 billion by 2021/22. For the 2019/20 financial year, services charges amount to 48% of the total revenue base and it remains stagnant over the MTREF period. Transfers recognised – operating includes the local government equitable share, fuel levy and other operating grants from national and provincial government. It needs to be noted that the grant receipts increased by 12% from 2018/19 to 2019/20 financial year, it increases by 8% from 2019/20 to 2020/21 financial year and increases by 11% from 2020/21 to 2021/22 financial year.
4. Bulk Purchases have increased from 2018/19 financial year as a result of annual increase. The amount has also increased over the 2019/20 to 2021/22 period escalating from R1.94 billion to R2.21 billion. The increases of 14% from 2019/20 to 2021/22 can be attributed to the increase in the cost of bulk electricity from Eskom and water from Amatola Water which supplies about 40% of BCMM water.
5. The Employee Related Costs depicts an increase from R2.01 billion in the 2018/19 financial year to R2.26 billion in the 2019/20 financial year due to annual increase projection of CPI plus one as well as the following:

- Implementation of o evaluation
 - Absorption of temporary employees
6. Employee Related Costs and Bulk Purchases are the main cost drivers within the municipality. The institution has attempted to identify operational efficiencies in other expenditure items by undertaking a line by line analysis to determine where budgeted expenditure can be reduced. Ongoing operational gains and efficiencies are continuously identified to lessen the impact of wage and bulk tariff increases in future years.

Table 22: MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Capital Expenditure - Functional										
Governance and administration	4 059	1 050 296	173 055	292 651	257 259	257 259	257 259	225 114	136 350	112 234
Executive and council	910	1 048 173	49 002	55 340	96 927	96 927	96 927	47 424	38 000	24 084
Finance and administration	524	855	124 052	237 311	160 332	160 332	160 332	177 690	98 350	88 150
Internal audit	2 625	1 268	-	-	-	-	-	-	-	-
Community and public safety	43 639	81 103	181 226	193 125	326 583	326 583	326 583	324 264	437 941	410 623
Community and social services	38 652	12 362	3 529	21 820	27 560	27 560	27 560	12 123	16 000	36 200
Sport and recreation	1 750	595	42 306	57 950	75 375	75 375	75 375	34 910	38 650	37 750
Public safety	3 213	67 360	3 523	7 700	15 965	15 965	15 965	23 250	27 080	30 000
Housing	24	429	131 608	104 755	205 900	205 900	205 900	252 782	355 711	299 673
Health	-	357	261	900	1 784	1 784	1 784	1 200	500	7 000
Economic and environmental services	981 636	36 405	388 349	498 719	819 358	819 358	819 358	649 295	734 926	855 484
Planning and development	82	1 604	121 441	202 957	244 135	244 135	244 135	354 451	379 156	451 660
Road transport	981 002	34 772	264 559	291 335	569 727	569 727	569 727	294 844	355 770	403 824
Environmental protection	552	30	2 348	4 427	5 496	5 496	5 496	-	-	-
Trading services	154 755	113 068	553 554	689 248	634 664	634 664	634 664	505 051	540 143	560 018
Energy sources	137 712	111 094	127 663	129 450	151 095	151 095	151 095	102 500	82 500	82 500
Water management	7 618	983	132 049	198 451	208 222	208 222	208 222	83 500	151 738	197 127
Waste water management	9 184	323	249 746	283 394	194 394	194 394	194 394	207 762	241 582	222 642
Waste management	241	668	44 096	77 952	80 952	80 952	80 952	111 289	64 323	57 748
Other	-	400	34 062	79 400	61 235	61 235	61 235	33 688	86 800	116 500
Total Capital Expenditure - Functional	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859
Funded by:										
National Government	670 394	669 780	834 431	803 900	994 016	994 016	994 016	974 549	1 004 298	1 085 231
Provincial Government	-	-	-	-	9 036	9 036	9 036	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	65 282	52 510	52 761
Transfers recognised - capital	670 394	669 780	834 431	803 900	1 003 052	1 003 052	1 003 052	1 039 831	1 056 808	1 137 992
Borrowing				69 000	-	-	-	69 582	189 352	176 867
Internally generated funds	513 695	611 492	495 814	880 242	1 096 048	1 096 048	1 096 048	628 000	690 000	740 000
Total Capital Funding	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

Explanatory notes to MBRR Table A5 Budgeted Capital Expenditure by vote, functional classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by functional classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2019/20 R1.74 billion has been allocated. This allocation increases to R1.94 billion in 2020/21 and to R2.05 billion in 2021/22.
3. The capital programme is funded from National and Provincial Grants (Capital Transfers), Internally Generated Funds from prior and current year surpluses and Long-Term-Borrowings. For 2019/20, Capital transfers represent 56% of Capital Expenditure and decreases to 52% by 2021/22.
4. It needs to be noted that the institution has made a strategic decision to utilize own funds to mainly replace existing infrastructure assets in the urban core of the City. The total amount of own funding is R693 million in 2019/20, it increases to R743 million in the 2020/21 financial year and to R793 million in 2021/22 financial year.
5. New long-term-borrowing has been provided for the 2019/20 financial year at R69.58 million, increasing to R189.35 million in 2020/21 and decreasing to R176.87 million in the 2021/22 financial year.

Table 23: MBRR Table A6 - Budgeted Financial Position

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
ASSETS										
Current assets										
Cash	222 736	24 591	165 104	80 155	80 155	80 155	80 155	80 155	80 500	80 700
Call investment deposits	2 151 164	1 665 511	1 660 393	1 563 129	1 471 362	1 471 362	1 471 362	1 570 148	1 718 664	1 913 073
Consumer debtors	448 053	456 548	508 985	937 997	937 637	937 637	937 637	798 270	899 085	1 011 417
Other debtors	804 824	810 770	865 083	880 000	880 000	880 000	880 000	968 000	1 064 800	1 171 280
Current portion of long-term receivables	2 930	–	–	19	19	19	19	–	–	–
Inventory	36 030	38 570	42 790	128 841	128 841	128 841	128 841	47 069	51 775	56 953
Total current assets	3 665 738	2 995 990	3 242 355	3 590 140	3 498 013	3 498 013	3 498 013	3 463 641	3 814 824	4 233 422
Non current assets										
Long-term receivables	69 018	–	–	80	80	80	80	–	–	–
Investments	–	–	–	–	–	–	–	–	–	–
Investment property	342 030	396 276	427 563	486 233	486 233	486 233	486 233	534 856	588 342	647 176
Investment in Associate	112 292	109 474	121 008	109 020	109 020	109 020	109 020	133 109	146 420	161 062
Property, plant and equipment	12 974 903	15 705 107	18 190 726	19 381 893	19 727 987	19 727 987	19 727 987	20 074 795	20 994 942	21 926 165
Biological	–	–	–	–	–	–	–	–	–	–
Intangible	85 956	7 073	18 884	12 029	12 029	12 029	12 029	20 773	22 850	25 135
Other non-current assets	49 633	49 844	50 382	100 038	100 038	100 038	100 038	55 420	110 042	110 042
Total non current assets	13 633 832	16 267 774	18 808 564	20 089 293	20 435 387	20 435 387	20 435 387	20 818 954	21 862 596	22 869 580
TOTAL ASSETS	17 299 570	19 263 763	22 050 919	23 679 433	23 933 400	23 933 400	23 933 400	24 282 595	25 677 420	27 103 003
LIABILITIES										
Current liabilities										
Bank overdraft	–	–	–	–	–	–	–	–	–	–
Borrowing	50 709	47 642	52 572	59 667	57 974	57 974	57 974	56 849	50 793	58 046
Consumer deposits	53 708	57 321	60 013	71 941	71 941	71 941	71 941	79 135	87 048	95 753
Trade and other payables	1 292 355	1 018 313	1 313 124	1 060 015	1 060 015	1 150 404	1 150 404	1 335 430	1 417 862	1 516 203
Provisions	191 830	186 724	223 387	203 354	203 354	203 354	203 354	244 792	269 272	296 199
Total current liabilities	1 588 602	1 310 000	1 649 095	1 394 977	1 393 284	1 483 672	1 483 672	1 716 206	1 824 975	1 966 201
Non current liabilities										
Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	287 581	246 225	392 440	505 737
Provisions	498 372	517 066	526 803	797 489	797 489	797 489	797 489	579 483	637 432	701 175
Total non current liabilities	944 139	915 192	872 357	1 153 005	1 085 069	1 085 069	1 085 069	825 708	1 029 871	1 206 911
TOTAL LIABILITIES	2 532 742	2 225 192	2 521 453	2 547 982	2 478 353	2 568 742	2 568 742	2 541 914	2 854 846	3 173 112
NET ASSETS	14 766 828	17 038 571	19 529 466	21 131 451	21 455 047	21 364 658	21 364 658	21 740 680	22 822 574	23 929 891
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)	10 152 888	10 113 472	10 479 009	17 390 299	17 713 895	17 623 506	17 623 506	11 785 177	11 871 520	11 883 731
Reserves	4 613 941	6 925 099	9 050 458	3 741 152	3 741 152	3 741 152	3 741 152	9 955 503	10 951 054	12 046 159
TOTAL COMMUNITY WEALTH/EQUITY	14 766 828	17 038 571	19 529 466	21 131 451	21 455 047	21 364 658	21 364 658	21 740 680	22 822 574	23 929 891

Explanatory notes to MBRR Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets Less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table A6 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:
 - i. Call investments deposits;
 - ii. Consumer debtors;
 - iii. Property, plant and equipment;
 - iv. Trade and other payables;
 - v. Provisions non-current;
 - vi. Changes in net assets; and
 - vii. Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 24: MBRR Table A7 - Budgeted Cash Flow Statement

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates	872 354	858 852	972 680	1 315 314	1 310 874	1 310 874	1 310 874	1 435 647	1 550 499	1 634 226
Service charges	2 758 689	2 593 542	2 678 192	2 934 363	2 914 750	2 914 750	2 914 750	3 162 626	3 423 434	3 699 016
Other revenue	(17 288)	540 205	321 754	248 395	258 070	258 070	258 070	809 829	850 803	907 944
Government - operating	963 670	894 796	888 572	1 471 673	1 521 746	1 521 746	1 521 746	1 126 922	1 222 702	1 352 667
Government - capital	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Interest	187 368	198 437	176 012	182 768	195 036	195 036	195 036	165 029	173 784	183 850
Dividends	-	-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	(3 736 460)	(5 071 556)	(4 385 163)	(5 152 832)	(5 210 796)	(5 210 796)	(5 210 796)	(5 761 958)	(6 171 659)	(6 606 497)
Finance charges	(63 335)	(49 359)	(43 960)	(59 818)	(39 013)	(39 013)	(39 013)	(41 004)	(57 004)	(73 004)
Transfers and Grants	(240 922)	(43 173)	(39 330)	(60 526)	(70 626)	(70 626)	(70 626)	(48 175)	(50 394)	(52 786)
NET CASH FROM/(USED) OPERATING ACTIVITIES	1 394 471	591 524	1 499 345	1 683 238	1 883 093	1 883 093	1 883 093	1 823 466	1 946 463	2 130 647
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE	10 928	56 169	14 288	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	27	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-
Payments										
Capital assets	(1 180 721)	(1 280 782)	(1 330 596)	(1 753 142)	(2 099 100)	(2 099 100)	(2 099 100)	(1 737 413)	(1 936 160)	(2 054 859)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 169 766)	(1 224 613)	(1 316 308)	(1 753 142)	(2 099 100)	(2 099 100)	(2 099 100)	(1 737 413)	(1 936 160)	(2 054 859)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 000	-	-	-	69 582	189 352	176 867
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing	(49 602)	(50 709)	(47 642)	(59 667)	(57 974)	(57 974)	(57 974)	(56 849)	(50 793)	(58 046)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(49 602)	(50 709)	(47 642)	9 333	(57 974)	(57 974)	(57 974)	12 733	138 558	118 821
NET INCREASE/ (DECREASE) IN CASH HELD	175 103	(683 798)	135 395	(60 571)	(273 980)	(273 980)	(273 980)	98 786	148 862	194 609
Cash/cash equivalents at the year begin:	2 198 797	2 373 900	1 690 102	1 703 855	1 825 497	1 825 497	1 825 497	1 551 516	1 650 302	1 799 164
Cash/cash equivalents at the year end:	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773

Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. The cash and cash equivalents increase from R1.55 billion in the 2018/19 period to R1.65 billion in the 2019/20 financial year and further increases over the MTREF to R1.99 billion by 2021/22 financial year. The slight increase can be attributed to tariff increases over the MTREF period.

Table 25: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available										
Cash/cash equivalents at the year end	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Other current investments > 90 days	-	-	-	(0)	-	-	-	-	0	-
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
Cash and investments available:	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Application of cash and investments										
Unspent conditional transfers	211 266	252 319	284 255	150 137	150 137	240 526	240 526	204 447	173 780	147 713
Unspent borrowing	-	-	-	-	-	-	-	-	-	-
Statutory requirements						(24 068)	(24 068)	(15 284)	(17 224)	(17 939)
Other working capital requirements	(121 169)	(557 588)	(332 834)	(757 508)	(752 848)	(752 848)	(752 848)	(488 899)	(554 188)	(630 469)
Other provisions	185 113	176 492	212 216	336 095	336 095	359 987	359 987	369 722	405 059	405 059
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments										
Total Application of cash and investmer	275 211	(128 776)	163 636	(271 276)	(266 616)	(176 403)	(176 403)	69 986	7 427	(95 636)
Surplus(shortfall)	2 098 689	1 818 878	1 661 861	1 914 560	1 818 132	1 727 920	1 727 920	1 580 316	1 791 737	2 089 409

Explanatory notes to MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2019/20 to 2021/22 the surplus improves from R1.58 billion to R2.09 billion.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2019/20 MTREF is funded with a slight surplus.
7. As part of the budgeting and planning guidelines that informed the compilation of the draft 2019/20 MTREF the end objective of the medium-term framework was to ensure the budget is funded and aligned to section 18 of the MFMA.

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Total Upgrading of Existing Assets	–	–	395 179	503 613	531 394	531 394	404 524	429 575	533 029
<i>Roads Infrastructure</i>	–	–	136 717	91 700	175 465	175 465	146 961	132 500	176 000
<i>Storm water Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Electrical Infrastructure</i>	–	–	38 651	29 000	29 000	29 000	79 858	79 000	74 000
<i>Water Supply Infrastructure</i>	–	–	45 611	94 551	67 950	67 950	20 000	18 291	66 155
<i>Sanitation Infrastructure</i>	–	–	62 823	85 100	70 100	70 100	56 332	34 231	29 776
<i>Solid Waste Infrastructure</i>	–	–	35	5 000	5 000	5 000	1 500	21 500	27 248
<i>Rail Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Coastal Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Information and Communication Infrastructure</i>	–	–	–	–	–	–	–	–	–
Infrastructure	–	–	283 836	305 351	347 515	347 515	304 652	285 522	373 179
Community Facilities	–	–	83 227	116 655	107 763	107 763	43 913	65 800	107 500
Sport and Recreation Facilities	–	–	10 366	19 450	28 431	28 431	26 460	26 150	19 450
Community Assets	–	–	93 593	136 105	136 193	136 193	70 373	91 950	126 950
Heritage Assets	–	–	476	950	950	950	200	200	3 000
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	–	–	14 455	57 800	42 110	42 110	29 300	51 903	29 900
Housing	–	–	1 116	–	–	–	–	–	–
Other Assets	–	–	15 572	57 800	42 110	42 110	29 300	51 903	29 900
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	1 702	3 407	4 626	4 626	–	–	–

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Total Capital Expenditure	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859
<i>Roads Infrastructure</i>	110 539	28 877	354 171	464 001	809 144	809 144	671 391	783 668	781 430
<i>Storm water Infrastructure</i>	–	–	25 226	10 156	18 958	18 958	37 941	39 268	21 240
<i>Electrical Infrastructure</i>	137 712	111 094	124 981	204 320	194 848	194 848	154 346	121 500	132 000
<i>Water Supply Infrastructure</i>	7 475	–	152 386	213 885	225 994	225 994	133 433	272 149	398 038
<i>Sanitation Infrastructure</i>	8 975	–	310 480	347 874	290 090	290 090	269 009	322 229	262 594
<i>Solid Waste Infrastructure</i>	29 362	2 157	43 297	58 852	53 852	53 852	60 900	27 500	35 248
<i>Rail Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Coastal Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Information and Communication Infrastructure</i>	787 355	1 035 708	44 481	25 450	43 250	43 250	24 000	10 000	6 000
Infrastructure	1 081 416	1 177 836	1 055 023	1 324 539	1 636 137	1 636 137	1 351 020	1 576 313	1 636 551
Community Facilities	38 957	11 356	84 510	139 805	143 423	143 423	54 213	88 100	169 800
Sport and Recreation Facilities	–	1 149	16 413	51 050	35 740	35 740	26 660	26 350	19 550
Community Assets	38 957	12 505	100 923	190 855	179 163	179 163	80 873	114 450	189 350
Heritage Assets	–	–	1 386	1 680	3 158	3 158	600	1 200	5 000
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	41 234	1 887	30 444	62 950	56 762	56 762	38 282	59 903	46 900
Housing	–	–	1 116	–	–	–	–	–	–
Other Assets	41 234	1 887	31 561	62 950	56 762	56 762	38 282	59 903	46 900
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	9	1 797	3 538	52 829	25 858	25 858	146 922	61 014	61 116
Intangible Assets	9	1 797	3 538	52 829	25 858	25 858	146 922	61 014	61 116
Computer Equipment	20 975	23 546	2 948	9 521	6 237	6 237	3 564	11 731	4 254
Furniture and Office Equipment	1 171	10 223	8 925	22 618	23 758	23 758	10 280	11 815	8 742
Machinery and Equipment	326	3 337	12 264	48 443	67 363	67 363	40 172	38 634	41 447
Transport Assets	–	50 142	111 976	36 300	96 038	96 038	65 700	61 100	61 500
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	1 702	3 407	4 626	4 626	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
ASSET REGISTER SUMMARY - PPE (WDV)	13 311 710	16 291 170	18 685 382	19 989 175	20 222 851	20 222 851	20 818 954	21 862 596	22 869 580
<i>Roads Infrastructure</i>	3 458 609	4 671 996	5 843 541	5 853 938	5 998 995	5 998 995	6 052 163	6 117 148	6 160 725
<i>Storm water Infrastructure</i>				9 066	9 618	9 618	10 118	10 665	11 241
<i>Electrical Infrastructure</i>	1 802 780	3 468 810	4 418 750	4 201 475	4 182 936	4 182 936	4 400 449	4 638 073	4 888 529
<i>Water Supply Infrastructure</i>	1 879 529	2 434 118	3 037 031	2 885 899	2 886 275	2 886 275	3 036 361	3 200 325	3 373 142
<i>Sanitation Infrastructure</i>	1 793 290	1 700 122	2 096 235	3 285 118	3 241 684	3 241 684	3 410 252	3 594 405	3 788 503
<i>Solid Waste Infrastructure</i>	1 985 847	1 037 865		965 715	960 715	960 715	1 010 672	1 065 248	1 122 772
<i>Rail Infrastructure</i>				-	-	-	-	-	-
<i>Coastal Infrastructure</i>				-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>				135 600	172 400	172 400	181 365	191 158	201 481
Infrastructure	10 920 056	13 312 912	15 395 557	17 336 811	17 452 623	17 452 623	18 101 380	18 817 023	19 546 393
Community Assets	664 418	1 156 004	1 266 768	282 018	296 026	296 026	311 419	328 235	345 960
Heritage Assets	49 633	49 780	49 780	54 780	54 958	54 958	57 816	60 938	64 229
Investment properties	342 030	408 315	427 563	595 253	595 253	595 253	667 965	734 762	808 238
Other Assets	953 434	1 024 061	1 122 752	1 288 226	1 302 534	1 302 534	1 370 266	1 444 260	1 522 251
Biological or Cultivated Assets									
Intangible Assets	85 956	7 073	17 664	12 029	12 029	12 029	20 773	22 850	25 135
Computer Equipment	44	356		31 553	28 270	28 270	29 740	31 346	33 038
Furniture and Office Equipment	43 829	36 763	38 553	54 705	55 650	55 650	58 544	61 705	65 037
Machinery and Equipment	38 877	32 419	29 373	42 149	83 069	83 069	87 389	92 108	97 082
Transport Assets	213 434	263 488	337 373	285 995	335 563	335 563	106 429	261 744	354 181
Land				-	-	-			
Zoo's, Marine and Non-biological Animals				5 657	6 876	6 876	7 233	7 624	8 035
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	13 311 710	16 291 170	18 685 382	19 989 175	20 222 851	20 222 851	20 818 954	21 862 596	22 869 580

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
EXPENDITURE OTHER ITEMS	1 201 657	1 186 457	1 348 154	1 390 042	1 321 433	1 321 433	1 310 712	1 445 473	1 596 178
Depreciation	857 418	807 459	992 860	896 426	896 290	896 290	918 128	1 013 503	1 120 875
Repairs and Maintenance by Asset Class	344 238	378 998	355 294	493 616	425 143	425 143	392 583	431 971	475 303
<i>Roads Infrastructure</i>	96 654	95 320	68 674	122 569	115 469	115 469	104 586	115 173	126 826
<i>Storm water Infrastructure</i>	8 493	9 116	7 997	11 726	11 726	11 726	10 905	11 995	13 195
<i>Electrical Infrastructure</i>	86 131	119 755	35 389	41 040	36 040	36 040	33 517	36 869	40 556
<i>Water Supply Infrastructure</i>	41 907	46 388	2 783	3 255	3 509	3 509	3 263	3 589	3 948
<i>Sanitation Infrastructure</i>	27 895	34 022	29 427	33 740	28 487	28 487	26 492	29 142	32 056
<i>Solid Waste Infrastructure</i>	16 710	13 011	2 218	7 011	3 511	3 511	3 266	3 592	3 951
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	277 791	317 612	146 488	219 341	198 741	198 741	182 029	200 360	220 532
Community Facilities	5 091	7 743	6 994	7 257	6 198	6 198	5 765	6 341	6 975
Sport and Recreation Facilities	2 829	2 140	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Community Assets	7 920	9 883	9 607	9 090	8 031	8 031	7 469	8 216	9 038
Heritage Assets	-	-	-	10	10	10	9	10	11
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Housing	-	-	-	-	-	-	-	-	-
Other Assets	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	1 201	701	701	652	717	789
Intangible Assets	-	-	-	1 201	701	701	652	717	789
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Machinery and Equipment	-	-	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Transport Assets	1 008	(2 783)	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Land	219	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS	1 201 657	1 186 457	1 348 154	1 390 042	1 321 433	1 321 433	1 310 712	1 445 473	1 596 178
<i>Renewal and upgrading of Existing Assets as % of total capex</i>	0,0%	0,0%	36,9%	37,8%	35,0%	35,0%	43,0%	41,2%	44,8%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>	0,0%	0,0%	49,5%	73,9%	81,9%	81,9%	81,4%	78,8%	82,1%
<i>R&M as a % of PPE</i>	2,7%	2,4%	2,0%	2,5%	2,2%	2,2%	2,0%	2,1%	2,2%
<i>Renewal and upgrading and R&M as a % of PPE</i>	3,0%	2,0%	5,0%	6,0%	6,0%	6,0%	5,0%	6,0%	6,0%

Explanatory notes to MBRR Table A9 – Asset Management

1. Table A9 provides an overview of municipal capital allocations to acquiring new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. In the 2019/20 financial year BCMM has allocated 43% of its capital budget towards asset upgrading and renewal and 2% for Repairs and Maintenance as a percentage of PPE, which is at current replacement.
3. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. It should be borne in mind that Buffalo City Metropolitan Municipality budgets has valued certain of its assets on the revaluation model and therefore the above percentage allocations should be adjusted accordingly to reflect the increase in asset values due to different valuation methodologies.

Table 27: MBRR Table A10 – Basic Service Delivery Measurement

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets									
Water:									
Piped water inside dwelling	118 000	118 000	118 000	121 800	121 800	121 800	122 054	122 308	122 562
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	104 000	105 000	105 000	126 730	126 730	126 730	127 476	128 222	128 968
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	222 000	223 000	223 000	248 530	248 530	248 530	249 530	250 530	251 530
Using public tap (< min.service level)	1 000	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
<i>Below Minimum Service Level sub-total</i>	2 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
Total number of households	224 000	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	157 011	158 671	158 671	160 671	160 671	160 671	161 171	161 671	162 171
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	31 309	36 298	36 298	40 536	40 536	40 536	43 336	44 836	46 336
Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	197 301	203 950	203 950	210 188	210 188	210 188	213 488	215 488	217 488
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	21 790	19 754	19 754	19 754	19 754	19 754	19 754	19 754	19 754
No toilet provisions	4 477	–	–	23 535	23 535	23 535	20 235	18 235	16 235
<i>Below Minimum Service Level sub-total</i>	26 267	19 754	19 754	43 289	43 289	43 289	39 989	37 989	35 989
Total number of households	223 568	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 298	5 873	5 873	5 903	5 903	5 903	5 918	5 918	5 918
Electricity - prepaid (min.service level)	119 832	118 628	118 628	119 619	119 619	119 619	122 151	122 151	122 151
<i>Minimum Service Level and Above sub-total</i>	127 130	124 501	124 501	125 522	125 522	125 522	128 069	128 069	128 069
Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)	40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
Total number of households	167 371	163 742	163 742	162 363	162 363	162 363	176 949	176 949	176 949
Refuse:									
Removed at least once a week	126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
<i>Minimum Service Level and Above sub-total</i>	126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
Removed less frequently than once a week	1 980	1 980	1 980	1 980	1 980	1 980	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	–	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 986	1 990	1 990	1 990	1 990	40 566	40 566	40 566
Total number of households	128 030	128 486	129 227	131 990	131 990	131 990	190 117	190 117	190 117
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	65 536	57 252	48 915	125 292	125 292	125 292	127 792	130 292	132 792
Sanitation (free minimum level service)	65 536	57 252	48 915	44 482	44 482	44 482	46 982	49 482	51 982
Electricity/other energy (50kwh per household per month)	73 750	75 540	68 180	77 845	77 845	77 845	80 345	82 845	85 345
Refuse (removed at least once a week)	65 536	57 252	48 915	49 458	49 458	49 458	51 958	54 458	56 958
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	31 348	–	169 134	158 220	158 220	158 220	163 870	176 980	194 412
Sanitation (free sanitation service to indigent households)	76 354	–	–	70 143	70 143	70 143	79 167	85 500	90 117
Electricity/other energy (50kwh per indigent household per month)	8 778	–	(7 281)	59 146	59 146	59 146	64 842	70 282	76 178
Refuse (removed once a week for indigent households)	71 020	–	–	129 077	129 077	129 077	136 352	147 260	155 212
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)									
Total cost of FBS provided	187 499	–	161 852	416 587	416 587	416 587	444 231	480 022	515 920

MBRR Table A10 – Basic Service Delivery Measurement – Continued

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Highest level of free service provided per household									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)	89	96	105	114	114	114			
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissable values per section 17 of									
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	33 739	98 766	33 089	180 375	180 375	180 375	197 543	213 347	224 867
Water (in excess of 6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of subsidised services provided	33 739	98 766	33 089	180 375	180 375	180 375	197 543	213 347	224 867

PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF ANNUAL BUDGET PROCESS

The Budget Steering Committee has been established in terms Section 53 of the MFMA and Municipal Budget Reporting Regulations.

The Budget Steering Committee consists of the City Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance. The Portfolio MMC for Municipal Services, MMC for Infrastructure Services, MMC for Spatial Planning & Development and MMC for Corporate Services are also member of the Budget Steering Committee meetings as appointed by the Executive Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- i. that the process followed to compile the budget complies with legislation and good budget practices;
- ii. that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- iii. that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- iv. that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 IDP/Budget Process Overview

In terms of Section 30 of the Municipal Systems Act no 32 of 2000, *the Executive Mayor of a municipality must in accordance with S29-*

“(c) submit the draft plan to the municipal council for adoption, further

Section 53 of the Municipal Finance Management Act no 56 of 2003 subsection 1 (b) *The Mayor of the Municipality must coordinate the annual revision of the IDP in terms of S34 of the MSA and the preparation of the*

annual budget and determine how the IDP is to be taken into account/ or revised for the purposes of the budget.

The budget process is governed by the Municipal Finance Management Act 56 of 2003 and the Municipal Systems Act 32 of 2000. The objective process is to ensure good governance and accountability and enables the municipality to involve residents and other stakeholders in the budgeting process.

In terms of Section 16 of the Municipal Finance Management Act (MFMA) No 56, 2003:

- (1) "The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year".*
- (2) "In order for a municipality to comply with subsection (1), the mayor of the municipality must table an annual budget at a council meeting at least 90 days before the start of the budget year".*

Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Executive Mayor has established a Budget Steering Committee, which consists of the Portfolio Head for Finance (Chairperson), Portfolio Head for Municipal Services, Portfolio Head for Infrastructure Services, Portfolio Head for Spatial Planning & Development, Portfolio Head for Corporate Services and Senior Managers.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. 30 August) a time schedule that sets out the process to revise the IDP and prepare the budget.

Section 28 (1) of the Municipal Systems Act requires each municipality to adopt a process in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan. In compliance with this requirement Buffalo City Metropolitan Municipality adopted the plan on 29 August 2018.

Table 28: Key activities in the review of the 2018/19 IDP and MTREF Budget

PHASES	ACTIVITIES	RESPONSIBLE	DATES
	Advertise and make public Adopted IDP and MTREF for 2018/19	IDP and BTO Departments	11 June 2018
	Submit adopted IDP and MTREF to Local Government and Traditional Affairs department and Treasury Departments	IDP and BTO Departments	13 June 2018
	State of the Metro Address	Executive Mayor's Office	21 June 2018
	Executive mayor approves Final 2018/19 SDBIP	Executive Mayor's Office	27 June 2018
	Tabling of the IDP/Budget/PMS Process Plan for 2019/20 IDP/Budget Review to Top Management	IDP and BTO Departments	10 July 2018
	Tabling of the IDP/Budget/PMS Process Plan for 2019/20 IDP/Budget Review to Potfolio Committee	IDP and BTO Departments	18 July 2018
	Advertise and make public Final SDBIP 2018/19	PMS Department	26 July 2018
PHASE 1: ANALYSIS			
	Advertise to solicit updates of the community and stakeholder register	IDP and BTO Departments	08 Aug 2018
	Update Community and stakeholder register	IDP Unit	15 Aug 2018
	External Stakeholders' engagement on the Draft IDP/Budget Process Plan via IDP/Budget Representative Forum	IDP and BTO Departments	22 Aug 2018
	BCMM Technical IGR Forum	BCMM IGR Secretariat	23 August 2018
	Council Meeting: <ul style="list-style-type: none"> Adoption of the IDP/Budget Process Plan for 2019/20 IDP/Budget Adoption of Approval of 2017/2018 rollover adjustment budget (Excluding Conditional Grant Funded Projects) 	Council	29 Aug 2018
Institutional, Community and stakeholder analysis	Advertise Adopted IDP/Budget Process Plan for 2019/20 IDP/Budget	IDP and BTO Departments	31 Aug 2018
	Consideration of Socio- Economic Priorities	Innovative & Productive City Work-Streams	03 Sept – 04 Oct 2018
	Institutional analysis	Well Governed City Work-Stream	03 Sept – 04 Oct 2018

PHASES	ACTIVITIES	RESPONSIBLE	DATES
	Analysis of Spatial Priorities	Spatial Transformation Work-Stream	03 Sept – 04 Oct 2018
	Physical and virtual analysis	Connected City Work-Stream	Sept – 04 Oct 2018
	Environmental Sustainability analysis	Green City Work-Stream	03 Sept – 04 Oct 2018
	Advertise adopted IDP/Budget/PMS Process Plan	IDP/PMS	07 Sept 2018
	<ul style="list-style-type: none"> Submit to National Treasury and Provincial Treasury Roll-over adjustment budget in terms of National Treasury reporting requirements Publicise Roll-Over Adjustment Budget 	Budget and Treasury	07 Sept 2018
	Executive Mayoral Imbizo <ul style="list-style-type: none"> Executive Mayor interacts with ward communities to listen to needs and concerns Executive Mayor provides feedback on approved programmes and projects 	Executive Mayor's office	9-12 Oct 2018
PHASE 2: STRATEGIES			
	Meeting and Consultation with Ward Councillors on the review of Ward Priorities	Deputy Executive Mayor's Office/ IDP	01-03 October 2018
	Reviewal of ward priorities	Deputy Executive Mayors Office/ IDP	01-03 October 2018
	Mayoral Lekgotla Session: <ul style="list-style-type: none"> Review of strategic objectives for service delivery and development 	Executive Mayor's office	18-20 Oct 2018
	Councillors Session on Outcomes of the Mayoral Lekgotla	IDP/PMS, Office of the Speaker & Office of the Executive Mayor	9-10 November 2018

PHASES	ACTIVITIES	RESPONSIBLE	DATES
	Budget Workshops-With all Directorates	Budget and Treasury	12 - 16 November 2018 (No dates for Budget workshop on the 2018 Calendar)
	Discussion and consideration of Objectives, strategies and development Priorities	IDP/Budget Work-Streams	15 – 21 November 2018
	BCMM Technical IGR Forum	BCMM IGR Secretariat	16 November 2018
	IDP/PMS/Budget External Representative Forum to present Institutional Situational Analysis and Objectives and Strategies	IDP Department	06 Dec 2018
PHASE 3: PROGRAMME AND PROJECTS			
Identifying, prioritising, costing programmes and projects	Top Management Technical Planning Session: <ul style="list-style-type: none"> Confirmation of draft reviewed IDP Objectives, Strategies and Projects 2019/20 MTREF Budget Consideration of 2018/19 mid-year adjustment budget 	IDP/PMS/ BTO	07-22 January 2019
	IDP/Budget steering Committee to Consider <ul style="list-style-type: none"> 2018/19 Mid-year performance and performance assessment adjustment budget 2017/18 Annual Report 	IDP/PMS/ BTO	22-25 January 2019
	Municipal Entity to submit the proposed budget, priorities and objectives to the municipality.	Municipal Entity/ BTO/IDP/PMS	31 January 2019
	Publication of 2018/19 mid-year budget and performance assessment	BTO Department	01 February 2019
	Work Streams to Prioritise Programmes and Projects	IDP/Budget Work streams	5-7February 2019
	CAPEX Programmes and Projects and OPEX Programmes and Projects costing	BTO Department	5-7 February 2019

PHASES	ACTIVITIES	RESPONSIBLE	DATES
	Work Streams to Set project targets and indicators	IDP/Budget Work streams	
PHASE 4: INTEGRATION			
	Consideration and ensuring that MEC Comments are addressed	IDP/Budget Workstreams	February 2019
	Integration and Alignment of Sectoral plans into the IDP		
	Integration and Alignment of Operational plans to the IDP		
	BCMM Technical IGR Forum	BCMM IGR Secretariat	15 February 2019
	Mid-year Budget and Performance Assessment Review by National Treasury	IDP/PMS/BTO/ Compliance Office	11-12 February 2019
	Top Management Meeting: Consideration of draft IDP Review and the 2019/20 to 2021/22 MTREF budget.	IDP/PMS/Budget & Treasury	25 February 2019
	Council considers and approves the 2018/2019 Mid-Year adjustment budget, IDP, BEPP and SDBIP (Conditional grant rollovers included)	IDP/PMS/Budget & Treasury	27 February 2019
	IDP/Budget Rep Forum to Present Mid-year Budget Adjustment and Priority Programmes for 2019/20	IDP/PMS/BTO	28 February 2019
PHASE 5: APPROVAL			
	IDP and Budget Steering Committee <ul style="list-style-type: none"> Consideration of draft IDP/MTREF Budget 2019/20 Review 	IDP and BTO Departments	01 March 2019
	Council Workshop: <ul style="list-style-type: none"> Draft IDP/Budget 2019/20 Review of budget related policies 	IDP and BTO Departments	11-12 March 2019
	<ul style="list-style-type: none"> Submits to National Treasury 2018/2019 Mid-Year Adjustment Budget in terms of the National Treasury Reporting Requirements (Conditional grants rollovers included) Publicise 2018/2019 Mid-Year Adjustment Budget (Conditional grants rollovers included) 	Budget & Treasury	13 March 2019

PHASES	ACTIVITIES	RESPONSIBLE	DATES
	The City to consider the proposed budget of the entity and assess the entity's (BCMDA) priorities and objectives and make recommendations. Board of directors to consider the recommendations and if necessary, submit a revised budget.	BCMDA/IDP/PMS/BTO	22 March 2019
	COUNCIL MEETING <ul style="list-style-type: none"> Tabling and Adoption of Draft IDP and MTREF 2019/20 Review 	IDP and BTO Departments	27 March 2019
	Advertise Adopted of Draft IDP and MTREF 2019/20 Review <ul style="list-style-type: none"> Invite comments/inputs to the Draft IDP and MTREF budget Submits to MEC for Local Government and Traditional Affairs, National Treasury and to Provincial Treasury the adopted draft 2018/2019 IDP, SDBIP and draft MTREF Budget 	IDP and BTO Departments	05 Apr 2019
	BCMM Technical IGR Forum	BCMM IGR Secretariat	12 April 2019
	Top Management to discuss proposed consultations with councillors on IDP/Budget roadshows	IDP and BTO Departments	05 April 2019
	Consultation with ward councillors on IDP/Budget Roadshows (Inland, Midland & Coastal wards)	IDP AND BTO	08-12 April 2019
	IDP/Budget RoadShows (All Wards)	IDP and BTO Departments	15 April – 10 May 2019
	Assessment and incorporation of comments and inputs to the Draft IDP and Budget Review	IDP Unit	29 April 2019
	Municipal Budget and Benchmark Engagement by National Treasury	IDP/PMS/BTO/ Compliance Office	6-7 May 2019
	IDP/Budget RoadShows (Business Community and Traditional Leaders)	IDP and BTO Departments	7 - 9 May 2019
	Top Management Meeting: Consideration of final 2018/19 to 2020/21 MTREF budget.	IDP/PMS/Budget & Treasury	15 May 2019
	Council Open Day	Office of the Speaker	16 May 2019
	Budget Steering Committee Meeting: Consideration of final 2018/19 to 2020/21 MTREF budget.	IDP/PMS/Budget & Treasury	17 May 2019

PHASES	ACTIVITIES	RESPONSIBLE	DATES
	Council Workshop on the Final IDP/Budget for Final Adoption	IDP and BTO Departments	13-14 May 2019
	Council Meeting: <ul style="list-style-type: none"> • Approval and Adoption of the 2019/20 IDP and MTREF • Review Approval of BEPP 	IDP and BTO Departments	29 May 2019
	Advertise final adopted 2019/20 IDP/Budget Review and 2019/2020 MTREF Budget (local newspaper, BCMM libraries, BCMM website and notice boards)	IDP and BTO Departments	07 June 2019
	Submit adopted IDP and 2019/20 MTREF budget to Local Government and Traditional Affairs department and Treasury Department (Both Provincial and National Offices – hard and electronic copies)	IDP and BTO Departments	11 June 2018
	Publicise BCMM adopted tariffs <ul style="list-style-type: none"> • BCMM website and newspaper • Make public a copy of the tariff book and resolutions for public inspection at municipal offices 	IDP & BTO	12 June 2019
	Submits to MEC for Co-operative Governance and Traditional Affairs a copy Project implementation in accordance with the SDBIP	All Departments	July 2019 – June 2020

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The review of the 2019/2020 Integrated Development Plan commenced in September 2018 after the adoption of the IDP/Budget Process Plan by Council and the Budget Time Schedule for the 2019/20 MTREF.

The Metro's IDP is the principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly informs the Service Delivery and Budget Implementation Plan.

With the compilation of the 2019/20 MTREF, each function/directorate had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year performance against the 2018/19 Service Delivery and Budget Implementation Plan. Business planning responds to the Metro's priority needs, reviewed strategic objectives and informs the detail operating budget appropriations and three-year capital programme.

The Final Service Delivery and Budget Implementation Plan (SDBIP) with Final Performance Agreements will be submitted to the Executive Mayor after the approval of the IDP and Budget; and the Final SDBIP will be submitted to Council with the Performance Agreements within 28 days after the budget is tabled in Council.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2019/20 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the draft 2019/20 MTREF:

- i. City growth

- ii. Policy priorities and strategic objectives
- iii. Asset maintenance
- iv. Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- v. Performance trends
- vi. The approved 2018/19 adjustments budget and performance against the SDBIP
- vii. Cash Flow Management Strategy
- viii. Debtor payment levels
- ix. Loan and investment possibilities
- x. The need for tariff increases versus the ability of the community to pay for services;
- xi. Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 93 and 94 have been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

The draft 2019/20 Integrated Development Plan review and MTREF Budget as well as BEPP were tabled to Council on 27 March 2019. Thereafter the draft documents were made available to the community via the municipality's website, and hard copies were made available at customer care offices and municipal libraries.

IDP/Budget road shows to present the draft IDP and Budget were held from 14 to 29 April 2019. Consultation with the IDP/Budget Representative Forum and Traditional Leaders on the draft 2019/2020 IDP and Budget review were also undertaken. A platform was afforded all municipal stakeholders to engage the Draft IDP/Budget Review, through a Council Open Day held on 16 May 2019.

The comments / objections received from the community consultations were mostly around emphasising the IDP priorities that are required by communities.

Letters were received from the following organisations:

- i. South African Property Owners Association (SAPOA) – complaining that the increase in the property rates is high and unaffordable for their property business.
- ii. Border Kei Chambers of Business – objecting to all tariff increases that are above CPI of 5.4%
- iii. Buffalo City Property Owners Forum (BCPOF) - complaining that the increase in the property rates that were applied in the 2018/19 financial year as a result of the implementation of the new General Valuation roll is high and unaffordable to their property business. The proposed increase in the 2019/20 financial year will further worsen the situation.

The above comments were considered; however, the City was unable to achieve lesser tariff increases due to the high cost of rendering the services to the communities. There is however continuous effort to contain costs in an effort to keep the City's tariffs affordable.

A benchmarking exercise was conducted by National Treasury on the draft 2019/20 IDP review, draft MTREF budget and BEPP that was tabled at Council on 27 March 2019. The following is the summary of the National Treasury's assessment:

i. Credibility

- a. Budget assumptions are credible and revenue estimates are realistic, but budget is a not multi-year budgeting
- b. Budget is funded i.t.o S18 of MFMA

- c. There's evidence of Political Oversight and Public participation
- d. Audit outcomes used to determine trends are as per audited AFS

ii. Relevance

- a. IDP strategic objectives aligns to the NDP, Provincial Agenda and MGDS
- b. Capital budget is aligned to the IDP objective and is in pursuit of spatial transformation

iii. Sustainability

- a. Positive cash flows projections over the MTREF
- b. Adequate cash backed reserves
- c. Budget is funded over the MTREF

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The IDP review process was undertaken within the framework of National, Provincial and District policies and legislation. Some of the key informants that guide the review and refinement of IDP objectives and strategies include the following:

- i. National Development Plan;
- ii. Sustainable Development Goals (SDGs);
- iii. 12 Outcomes adopted by National Cabinet in January 2010;
- iv. BCMM Ward priorities;
- v. Priorities from the Mayoral Lekgotla held on 21 –23 October 2016 and annually reviewed thereafter.

The following table highlights the IDP's five strategic outcomes for the 2019/20 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 29: IDP'S Five Strategic Objectives

Strategic Objective 1:	An Innovative and Productive City
Strategic Objective 2:	A Green City
Strategic Objective 3:	A Connected City
Strategic Objective 4:	A Spatially Transformed City
Strategic Objective 5:	A Well-Governed City

The national sphere of government develops and promulgates legislation, policies and strategies which all spheres have to implement. In developing their own plans and policies, other spheres of government, particularly the local government sphere has to ensure that there is alignment with both National and Provincial plans. Key plans and policies include the National Development Plan, Provincial Development Plan –EC Vision 2030, Sustainable Development Goals and the 12 Outcomes of Government. These are aligned below:

Table 30: Alignment of BCMM Strategic Objectives with National and Provincial Priorities

BCMM Strategic Objective	12 Outcomes	Provincial Development Plan	National Development Plan	Sustainable Development Goals	National 10 Point Plan
An innovative and productive city.	<p>Decent employment through inclusive economic growth</p> <p>A skilled and capable workforce to support inclusive growth</p> <p>An efficient, competitive and responsive economic infrastructure network.</p>	<p>A growing, inclusive and equitable economy.</p> <p>Vibrant and equitably enabled communities.</p>	<p>Unemployment rate should fall from 27% in 2011 to 14% by 2020 and to 6% by 2030.</p> <p>Total employment should rise from 13 million to 24 million.</p>	<p>Ensure access to affordable, reliable, sustainable economic growth, full and productive employment and decent work for all.</p>	<p>Unlocking the potential of SMMEs, cooperatives, township and rural enterprises.</p> <p>Operation Phakisa aimed growing the ocean economy and other sectors</p> <p>Encouraging private sector investment.</p>
A green city.	<p>Protection and enhancement of environmental assets and natural resources.</p>	<p>A growing, inclusive and equitable economy.</p>	<p>Achieve the peak, plateau and decline trajectory for greenhouse gas emissions, with the peak being achieved around 2025</p> <p>By 2030, an economy-wide carbon price should be entrenched.</p>	<p>Take urgent action to combat climate change and its impacts.</p>	<p>Resolving the energy challenge.</p> <p>Revitalizing agriculture and the agro-processing value chain</p>
A well-governed city.	<p>Improve the quality of basic education.</p>	<p>An educated, empowered, and innovative citizenry.</p>	<p>All children should have at least two years of pre-school education. This implies about 2 million places</p> <p>About 80% of schools and learners achieve 50% and above in literacy, mathematics and science in grades 3, 6, 9.</p>	<p>Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.</p>	<p>N/A</p>

BCMM Strategic Objective	12 Outcomes	Provincial Development Plan	National Development Plan	Sustainable Development Goals	National 10 Point Plan
			At least 80% of students should complete 12 years of schooling.		
A spatially-integrated city.	<p>Improve health and life expectancy.</p> <p>Sustainable human settlements and improved quality of household life</p>	<p>A healthy population.</p> <p>Vibrant and equitably enabled communities (Universal access to social infrastructure).</p>	<p>By 2030, life expectancy should reach at least 70 for both men and women.</p> <p>Infant mortality rate should decline from 43 to 20 per 1000 live births and the under-five mortality rate should be less than 30 per 1000, from 104 today.</p> <p>The proportion of people with access to electricity should rise from 70% in 2010 to 95% by 2030, with no grid options available for the rest.</p> <p>Ensure that all people have access to clean, potable water and that there is enough water for agriculture and industry.</p>	<p>Ensure healthy lives and promote well-being for all at all ages.</p> <p>Ensure availability and sustainable management of water and sanitation for all.</p>	<p>N/A</p> <p>State reform and boosting the role of state-owned companies, ICT infrastructure or broadband roll out, water, sanitation and transport infrastructure as well as.</p>
A well-governed city.	A development-orientated public service and inclusive citizenship.	An educated, empowered and innovative citizenry.	A capable and effective state, able to enhance economic opportunities, support the development of capabilities and intervene to ensure a rising floor of social rights for the poor.	Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.	Moderating workplace conflict.

During the development process an effort was made to ensure that the IDP is fully aligned with the Metro Growth and Development Strategy. Over the five-year term, the City will concentrate on the 5 strategic outcomes to be achieved by the year 2030:

- i. **An Innovative and Productive City:** with rapid and inclusive economic growth and falling unemployment.
- ii. **A Green City:** environmentally sustainable with optimal benefits from our natural assets. A clean and healthy City of subtropical gardens.
- iii. **A Connected City:** high-quality (and competitively priced) connections to ICT, electricity and transport networks (inside the City and to the outside world).
- iv. **A Spatially Transformed City:** the spatial divisions and fragmentation of the apartheid past are progressively overcome, and township economies have become more productive.
- v. **A Well-Governed City:** a smart and responsive municipality (working with other levels of government) that plans and efficiently delivers high quality services and cost-effective infrastructure, without maladministration and political disruptions.

The 2019/20 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 31: MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Innovative and Productive City	Promote sound financial and administrative capabilities	128 241	146 680	166 096	188 909	168 130	168 130	184 496	199 071	209 821
	Maintain Inclusive and sustainable economic Growth									
	Enhance land productivity through sustainable agriculture land-use technologies									
A green city	To Promote an environmentally Friendly City	489 654	445 151	452 016	514 098	457 552	457 552	483 388	522 023	550 213
A connected city	Develop and maintain world class logistics infrastructure	87 267	59 147	28 325	32 215	28 672	28 672	37 059	22 457	21 911
A spatially Transformed city	To promote an integrated spatial form	2 357 668	2 601 600	2 778 092	3 369 485	3 410 520	3 410 520	3 752 016	4 074 097	4 446 314
A well governed city	Promote sound financial and administrative capabilities	2 399 371	2 025 169	2 072 875	2 412 515	2 499 145	2 499 145	2 686 049	2 880 662	3 060 558
Allocations to other priorities										
Total Revenue (excluding capital transfers and contribu		5 462 201	5 277 747	5 497 405	6 517 222	6 564 019	6 564 019	7 143 008	7 698 310	8 288 817

Table 32: MBRR Table SA5 - Reconciliation between the IDP Strategic Objectives and budgeted operating expenditure

Strategic Objective	Goal	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Innovative and Productive City	Promote sound financial and administrative capabilities	441 610	505 424	519 983	558 122	557 854	557 854	668 301	712 174	758 006
A green city	To Promote an environmentally Friendly City	369 279	374 296	323 540	347 271	353 488	353 488	392 507	418 611	446 714
A connected city	Develop and maintain world class logistics infrastructure	876 902	916 569	1 097 819	1 178 341	1 156 527	1 156 527	1 177 052	1 267 439	1 383 683
A spatially Transformed city	To promote an integrated spatial form	3 002 831	2 939 597	3 203 075	3 443 611	3 471 383	3 471 383	3 820 425	4 143 870	4 471 602
A well governed city	Promote sound financial and administrative capabilities	827 327	851 731	918 578	985 953	1 020 809	1 020 809	1 083 813	1 153 758	1 225 582
Allocations to other priorities										
Total Expenditure		5 517 949	5 587 617	6 062 994	6 513 298	6 560 061	6 560 061	7 142 098	7 695 852	8 285 587

Table 33: MBRR Table SA6 – Reconciliation between the IDP Strategic Objectives and budgeted Capital Expenditure

Strategic Objective	Goal	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Innovative and Productive City	Promote sound financial and administrative capabilities	–	324 818	98 908	130 177	156 479	156 479	165 980	209 440	259 211
A green city	To Promote an environmentally Friendly City	29 362	80 465	59 471	78 272	81 512	81 512	116 329	65 223	58 048
A connected city	Develop and maintain world class logistics infrastructure	300 072	328 137	372 509	490 275	869 607	869 607	848 725	954 883	972 459
A spatially Transformed city	To promote an integrated spatial form	853 085	381 837	678 066	894 780	942 392	942 392	440 997	611 364	673 890
A well governed city	Promote sound financial and administrative capabilities	1 570	166 015	121 292	159 638	49 110	49 110	165 382	95 250	91 250
Allocations to other priorities										
Total Capital Expenditure		1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance. BCMM is developing a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 35: MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<u>Borrowing Management</u>											
Credit Rating		A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2,0%	1,8%	1,5%	1,8%	1,5%	1,5%	1,5%	1,4%	1,4%	1,6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2,7%	2,5%	2,2%	2,4%	1,9%	1,9%	1,9%	1,6%	1,7%	1,9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	7,3%	0,0%	0,0%	0,0%	10,0%	21,5%	19,3%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	9,7%	5,7%	3,8%	9,5%	7,7%	7,7%	7,7%	2,5%	3,6%	4,2%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	2,3	2,3	2,0	2,6	2,5	2,4	2,4	2,0	2,1	2,2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2,3	2,3	1,2	1,3	1,3	1,2	1,2	0,9	1,0	1,0
Liquidity Ratio	Monetary Assets/Current Liabilities	1,5	1,3	1,1	1,2	1,1	1,0	1,0	1,0	1,0	1,0
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	92,5%	92,5%	92,5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other Outstanding Debtors to Revenue)		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	92,5%	92,5%	92,5%	92,5%
	Total Outstanding Debtors to Annual Revenue	24,3%	24,0%	25,0%	27,9%	27,7%	27,7%	27,7%	24,7%	25,5%	26,3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	21,2%	20,5%	17,9%	525895,7%	525895,7%	525895,7%	525895,7%	15,2%	13,9%	12,8%
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Creditors to Cash and Investments		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	45,4%	45,8%	45,5%

MBRR Table SA8 - Performance indicators and benchmarks (continued)

Description of financial indicator	Basis of calculation	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	215005296	255384202	262897832	271620525	271620525	271620525	271620525	324627741	282802709	253034002
	Total Cost of Losses (Rand '000)	180 455	218 820	236 502	249 891	249 891	249 891	249 891	357 091	339 363	328 944
	% Volume (units purchased and generated less units sold)/units purchased and generated	14,5%	16,1%	17,7%	17,9%	17,9%	17,9%	17,9%	21,8%	19,0%	17,0%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	27 327 983	21 329 702	28 850 421	19 996 000	19 996 000	19 996 000	19 996 000	26 661 334	23 328 667	19 996 000
	Total Cost of Losses (Rand '000)	116720	100799	140 262	85405000	85405000	85405000	85405000	113 873	99 639	85 405
	% Volume (units purchased and generated less units sold)/units purchased and generated	41,0%	34,1%	43,7%	30,0%	30,0%	30,0%	30,0%	40,0%	35,0%	30,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	25,8%	30,8%	33,4%	30,1%	30,6%	30,6%	30,6%	31,6%	31,3%	31,0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	25,9%	31,9%	34,5%	31,1%	31,6%	31,6%		32,6%	32,2%	31,9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6,3%	7,2%	6,5%	7,6%	6,5%	6,5%		5,5%	5,6%	5,7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	16,9%	16,2%	18,9%	14,7%	14,2%	14,2%	14,2%	13,4%	13,9%	14,4%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	16,6	17,8	17,1	19,9	19,9	19,9	22,7	26,7	26,8	28,7
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	34,4%	36,5%	37,5%	39,4%	39,6%	39,6%	39,6%	35,4%	36,4%	37,7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	7,8	5,1	4,7	3,8	3,6	3,6	3,6	3,4	3,5	3,6

2.3.1.1 Borrowing management

The City has a credit rating of A1_(za) (Short Term) and A_(za) (Long Term) together with a low gearing ratio thus enabling the City to borrow capital to fund its revenue generating infrastructure. However, the City adopts a conservative approach in its ability to borrow due to repayment constraints associated with operational surpluses.

The following financial performance indicators have formed part of the compilation of the 2019/20 MTREF budget:

Capital charges to operating expenditure is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is slightly increasing from 1.4% in 2019/20 to 1.6% in 2021/22 over the MTREF. This increase can be attributed to new loan funding being sourced during 2019/20 MTREF period.

2.3.1.2 Safety of capital

The debt-to-equity ratio over the MTREF period increases from 2.5% in the 2019/20 period to 4.2% in the 2021/22 period. The ratio indicates the taking up of new loan funding.

2.3.1.3 Liquidity

Current ratio for the 2019/20 financial year is 2.0:1 and slightly increase to 2:2:1 over the MTREF. The City is in a position to repay its current liabilities and thus strives to maintain this ratio above the public sector norm of 1.5:1. Included in the current assets is the City's debt book which has a collection ratio of 92.5% and the recoverability of this is considered to be obtainable.

The liquid ratio for the 2019/20 financial year is 0.9:1 and increases to 1.0:1 in the 2021/22 financial year. The City aims to maintain a consistent stock level over the MTREF period to adequately respond to emergency situations relating to service delivery considerations.

2.3.1.4 Revenue Management

The City has adopted an aggressive Revenue Enhancement Strategy, which includes revenue generation, accuracy of meter reading, regular supplementary valuations, and ensuring all residents receive a correct bill that the City has rendered thereby contributing to the confidence of the consumers. The current collection rate of 85.7% as at 30 April 2019 is expected to improve to 92.5% over the MTREF period.

2.3.1.5 Creditors Management

The City has managed to ensure that creditors are settled within the legislated 30 days of statement, except for those that are under dispute. SMME's are paid bi-monthly. By applying daily cash flow management, the municipality has managed to ensure a 100% compliance.

2.3.1.6 Other Indicators

- i. Employee costs as a percentage of operating revenue is 31.6 % in the 2019/20 financial year and slightly decreases to 31% over the MTREF. Though this rate is still within the norm, the increasing trend is a concern that require close monitoring.
- ii. The electricity distribution losses is 11.6% as at 30 April 2019 and is anticipated to be 17% in 2021/22. This continues to be an area of focus to reduce electricity losses. There is a program that is undertaken by the City to electrify informal dwellings which would also assist in reducing illegal connects.
- iii. The City has established a Revenue Protection Unit, the main aim of this unit is to reduce the losses; however, there is a limit to what can be done with limited resources in the short term and the extent to which losses can be limited.
- iv. The overall average of non-revenue water amounts to 45.1% at 30 April 2019 and the City anticipates this to decrease to 30% by 2021/22.

- v. BCMM has developed a Water Conservation and Water Demand Management (WC/WDM) Strategy, which focuses primarily on reducing the level of non-revenue water to enhance both the financial viability of and water supply sustainability to BCMM.
- vi. The goals set in terms of this Strategy, are the following:
 - a. Reduction of non-revenue water:
 - b. Increased billed metered consumption:
 - c. Reduction of raw water treatment losses:
 - d. Ability to undertake detailed water balances:
 - e. Promotion of water use efficiency
- vii. Repairs and maintenance as a percentage of total operating revenue is on average 5.6% over the 2019/20 MTREF period.

2.3.2 Free Basic Services: Basic Social Services Package for Indigent Households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the City. Only registered indigents qualify for the free basic services.

The target is to register an average of at least 90 522 indigent households by the end of 2019/20 financial year, this process is reviewed annually: The City has a total of 85 522 registered indigent households. In terms of the Municipality's indigent policy, registered households are entitled to 6kℓ free water, and 50 kwh of electricity.

Registered indigents are also to receive the following monthly rebates in the 2019/20 financial year:

- i. Property Rates – R116.19 (based on a property value of R120 000)
- ii. Refuse Removal – R161.57
- iii. Sewerage Charges – R57.06
- iv. Fire Levy – R51.32

2.3.3 Providing Clean Water and Managing Waste Water

The BCMM is the Water Services Authority and has the executive authority to provide water services within its area of jurisdiction in terms of the Municipal Structures Act 118 of 1998 or the ministerial authorisations made in terms of this Act. The primary responsibility for Water Services Authority includes:

- i. **Ensuring access:** To ensure the realisation of the right of access to water services, particularly basic water services (subject to available resources) by seeing that appropriate investments in water services infrastructure are made.
- ii. **Planning:** To prepare water services development plans to ensure effective, efficient, affordable, economical and sustainable access to water services that promote sustainable livelihoods and economic development.
- iii. **Regulation:** To regulate water services provision and Water Services Providers within the jurisdiction of the municipality and within the policy and regulatory frameworks set by DWAF through the enactment of by-laws and the regulation of contracts.
- iv. **Provision:** To ensure the provision of effective, efficient and sustainable water services (including water conservation and demand management) either by providing water services themselves or by selecting, procuring and contracting with external Water Services Providers.

BCMM provides approximately 60% of bulk potable water through Umzonyana Water Treatment Works and KWT Water Treatment Works, 40% is provided by Amatola Water as Water Services Provider.

2.3.3.1 Blue Drop Status

Buffalo City Metropolitan Municipality achieved 72.8% on Blue Drop Score as it was audited by Department of Water and Sanitation in 2014. The 2014 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. The BCMM

achieved 99% compliance with SANS 241 drinking water quality standards in the second quarter SDBIP reporting for 2018/19.

2.3.3.2 Green Drop Status

The BCMM had 15 of wastewater collector and treatment systems audited. From the 2013 Green Drop Audit BCMM obtained a Green Drop status for the East Bank WWTW and an overall Green Drop Score of 80.94%. The 2013 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. The BCMM achieved 85% compliance against legislated final effluent water quality limits in the second quarter SDBIP reporting for 2018/19.

Currently the BCMM is faced with the following water service challenges:

- i. Capacity of the existing treatment works is inadequate to cater for current and future water demands
- ii. Ageing water infrastructure
- iii. High rate of non-revenue water, which is approximately 43%
- iv. Additional funding is required to build new Water Treatment Works (Kei Road) and bulk pipe lines to Bhisho and Berlin to meet housing backlogs, new developments and Bhisho Precinct
- v. Alternative water resources required to be investigated to supplement existing water resources (surface water)

2.4 OVERVIEW OF BUDGET-RELATED POLICIES

2.4.1 Tariff Policy

In terms of Section 74(1) of the Municipal Systems Act No 32 of 2000, Council adopted the revised Tariffs Policy on 30 May 2018. No amendments have been made to the policy.

2.4.2 Rates Policy

In terms of Section 3 of the Municipal Property Rates Act No. 6 of 2004, the municipality adopted the revised Rates Policy on 30 May 2018. No amendments have been made to the policy.

2.4.3 Immovable Asset Management policy

The Immovable Asset Management Policy was adopted by Council on 30 May 2018. No amendments have been made to the policy.

2.4.4 Budget Virement Policy

The Budget Virement Policy was adopted by Council on 29 May 2019 and is to effectively and efficiently manage the budget transfers to ensure optimum service delivery. The amended policy is attached as annexure K. The only amendment is that under Operating Budget Virements, section 10.3.1.7, the authority to approve virements between expenditure types is changed from the administration to the Executive Mayor.

2.4.5 Supply Chain Management Policy

In terms of Section 111 of the Municipal Finance and Management Act No. 56 of 2003 the municipality must adopt a Supply Chain Management policy. The reviewed policy was approved by Council on 30 May 2018. No amendments have been made to the policy.

2.4.6 Credit Control Policy

The reviewed Credit Control and Debt Collection Policy was approved by Council on 26 May 2017. No amendments have been made to the policy.

2.4.7 Indigent Policy

The reviewed Indigent policy was approved by Council on 26 May 2017. No amendments have been made to the policy.

2.4.8 Investment and Cash Management Policy

In terms of Section 13(2) of the Municipal Finance Management Act No. 56 of 2003, the municipality has adopted an investment and cash management policy. The policy was approved by Council on 31 May 2016. No amendments have been made to the policy.

2.4.9 Long-Term Borrowings Policy

A long-term borrowings policy has been developed in compliance with the Municipal Finance and Management Act No. 56 of 2003 and the Municipal Budget and Reporting Regulations on Debt Disclosure. Council adopted the long-term borrowing policy on 31 May 2016. No amendments have been made to the policy.

2.4.10 Movable Asset Policy

The Movable policy was adopted on 26 May 2017 and no amendments have been made to the policy.

2.4.11 Capital Infrastructure Investment Policy

The Capital Infrastructure Investment Policy was adopted on 29 May 2014 and the objective is the adequate maintenance of assets so as to provide a return on the City's investments. No amendments have been made to the policy.

2.4.12 Funding and Reserves Policy

The Funding and Reserves policy was adopted by Council on 29 May 2019 and is aimed at ensuring that the Municipality has sufficient and cost-effective funding in order to achieve its long-term objectives through the implementation of the medium term operating and capital budgets. The only amendment is that the words "cash backed" have been replaced by the word "funded" in section 7.4.3.

2.4.13 Policy on Long-Term Financial Planning

The Policy on Long Term Financial Planning was adopted by Council on 29 May 2013 and encompasses the development, implementation and evaluation of a plan

for the provision of basic municipal services and capital assets. No amendments have been made to the policy.

2.4.14 Budget Policy (Budget Management & Oversight)

The Budget was adopted by Council the year 2007 and is to provide the principles which the municipality will follow in preparing each medium-term revenue and expenditure framework budget, and adjustment budgets. Council adopted the revised budget policy on 31 May 2016. No amendments have been made to the policy.

All the above policies are available and can be viewed on Buffalo City Metropolitan Municipality's Website: www.buffalocity.gov.za

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

The 2019/20 – 2021/22 annual budget and MTREF was prepared using 2017/18 financial year's audit outcome and lessons learnt from the 2018/19 budget and adjustment budget as a base. The guidelines and assumptions as outlined in the MFMA Circulars (93 and 94), National and Provincial Government priorities, including making reference to the Municipal Reporting and Budget Regulations.

The municipality's revenue strategy is built around the following key components:

- i. Efficient revenue management, which aims to ensure a 92.5% annual collection rate over the medium term for property rates and other key service charges;
- ii. Achievement of full cost recovery of specific user charges especially in relation to trading services;
- iii. Move from a flat-rate billing system to all consumers billed according to consumption;
- iv. Implementation of an automated billing system as opposed to a manual meter reading process;
- v. Regular Supplementary Valuations performed;

- vi. Implementation of a General Valuation every four years in terms of the Municipal Property Rates Act;
- vii. Creating a conducive environment to attract potential investors; and
- viii. Review of the Spatial Development Framework to allow for human capital resources to be closer to economic and job opportunities.

The municipality's expenditure strategy is built around the following key components:

- i. Our expenditure strategy is ensuring that capital expenditure is incurred in line with the requirements detailed in the Spatial Development Framework to ensure maximum return to the municipality.
- ii. Re-prioritisation of expenditure to ensure any inefficiencies are eliminated to allow for own-funded capital programme.
- iii. Additional funding to be allocated to the maintenance of the infrastructure.

2.5.1 Depreciation

Buffalo City Metropolitan Municipality is attempting to comply with the guidelines provided by National Treasury in relation to future financial sustainability and has therefore implemented a revaluation policy relating to all infrastructure assets. It needs to be recognised that the whole reason for depreciation is to adequately allocate the cost of providing services against the revenue being generated. It further needs to be recognised within the Local Government environment that the resources being accumulated are to allow for the replacement of the asset which was originally created. Considering that the replacement of an asset that has reached its useful life will be the responsibility of Government through the various spheres including Local Government or, failing which, will become the responsibility of National Government. The determining factor would be then how much risk is borne by Local Government versus the risk borne by National Government. In order to adequately allow for the replacement of long-term assets in the future, and to reduce the risk being placed on National Government to allow for the replacement, Buffalo City Metropolitan Municipality has implemented the

revaluation policy for long term infrastructure assets. This does have the effect of increasing the monthly tariff to the local consumer, however it will allow for resources to be available to replace infrastructure assets that have reached the end of their useful lives.

As depreciation is an expenditure item which does not result in an outflow of cash, the effect would be to increase the cash resources that exist at a Local Government level. The main purpose of the increase in the cash resources is to allow for the replacement of infrastructure assets in the future. There is a further risk that a perception could be created with increasing cash resources that these are available for current use. Should these resources be utilised in an attempt to expand the city through the creation of additional infrastructure expansion it could have a severe adverse effect on the operations of the institutions in that any expansion will result in an additional depreciation charge as part of the budgeting process and, furthermore, there will be no funding available at a local government level to allow for the replacement of infrastructure assets which is currently in operation. This would place further risk on National Government to fund the replacement of these infrastructure assets.

It does need to be recognised that, even with the revaluation policy, to replace the asset will still require grants from National Government, however the grant assistance would be less than the amount required assuming the cost basis.

In the case of Buffalo City Metropolitan Municipality, there is a potential to increase the loan funding available to the institution to allow for the replacement of infrastructure assets as the institution has low gearing. It is recognised that this would be part of a solution to adequately fund the replacement of the infrastructure assets going into the future however this cannot be viewed as the complete solution. It needs to be recognised that there is a cost associated with borrowing funds together with the requirement to repay the capital associated with the loan. If not adequately planned, this could further burden the consumers and also result in asset stripping.

Buffalo City Metropolitan Municipality has recognised the requirement to replace the institutions infrastructure in the future and, together with the guidance being provided by National Treasury to achieve a sustainable institution, is attempting to implement policies which will achieve these goals. The revaluation of long tenure infrastructure assets is an attempt to correctly allocate the use of infrastructure assets against the income being generated thereby allowing for additional resources to be generated at a local government level to be accumulated to prevent the deterioration of services being offered to the consumers. The adverse effect of this policy is that a slightly higher monthly bill is expected to be paid by the consumers in relation to its peers, however this policy is specifically implemented in an attempt to allow for the replacement of infrastructure assets in the future. The institution does recognise that this is not a complete solution to the problem however through a mix of local government resources, budgeted surpluses, long term funding and grants from National Government, all of which are strategically planned for, the institution can allow for the replacement of existing ageing infrastructure assets in the future.

2.5.2 General inflation outlook and its impact on the municipal activities

The following are the key factors that have been taken into consideration in the compilation of the 2019/20 MTREF:

- i. National Government macro-economic target for inflation is set to be 5.2% for the 2019/20 financial year.
- ii. Salaries are set to increase by CPI plus 1.5% (6.7% in 2020) as guided by SALGA.
- iii. Water bulk purchases are set to increase by 6.85% as negotiated with Amatola Water Board.
- iv. Electricity bulk purchases are set to increase by 15.63% as per the guidelines received from NERSA.

- v. Repairs and maintenance constitute 6% of the total operating expenditure. The City has recognized the target to be reached is 10%, however cognizance should be given to the impact on tariffs in this regard.
- vi. The City approved an Asset Management Policy in the 2012/13 financial year. In developing this policy, it decided that the most appropriate valuation model for the City's roads and storm-water infrastructure as well as municipal properties is adopting the revaluation approach. The reason for this approach being used was specifically to allow for additional funding to be accumulated to replace and/or refurbish these infrastructure assets in the future. It needs to be recognized that if this approach was not followed there would be significant risk to the national fiscal and by implication National Treasury would not be able to allow for significant additional funding for the replacement of these assets in the future. It is further emphasized that this approach is in line with National Treasury guidelines to ensure the institution remains financially viable. The resulting impact of this policy is a significant increase in depreciation being charged on an annual basis which is placing pressure on our operational budget and by inference our tariffs. An attempt has however been made in the 2019/20 MTREF budget to keep tariff increases at affordable levels.

The table below indicates the budget assumptions that were used in preparing the 2019/20 MTREF budget:

Table 36: 2018/2019 to 2019/2020 Budget Assumptions

DESCRIPTION	2018/2019	2019/2020	2020/2021	2021/2022
National Treasury Headline Inflation Forecasts	5.30%	5.20%	5.40%	5.40%
Salaries	6.30%	6.70%	6.65%	6.65%
Electricity Purchases	7.32%	15.63%	8.10%	5.20%
Water Purchases	9.46%	6.85%	7.85%	8.85%
Free Basic Electricity	50 kwh p.m.	50 kwh p.m.	50 kwh p.m.	50 kwh p.m.
Free Basic Water	6 kl p.m.	6 kl p.m.	6 kl p.m.	6 kl p.m.
Basic Welfare Package	R 614.88	R 671.28	R 725.20	R 770.47
Equitable Share Allocation	R 778 048 000	R 847,431,000	R 910,772,000	R 980,854,000
Bad Debt Provision	7.50%	7.50%	7.50%	7.50%
Property Rates	0.00%	9.00%	8.00%	5.40%
Refuse Tariff	9.20%	9.35%	8.00%	5.40%
Sewerage Tariff	8.80%	9.40%	8.00%	5.40%
Electricity Tariff	6.84%	13.07%	8.39%	8.39%
Water Tariff	9.00%	9.40%	8.00%	9.85%
Fire Levy	9.00%	9.30%	7.90%	5.40%
Sundry Income	9.00%	9.30%	7.90%	5.40%

The City has continued to offer the indigents the free basic subsidy package as indicated below:

Table 37: Indigent Subsidy Package

SOCIAL WELFARE PACKAGE				
	Total Per Household	Total Per Household	Total Per Household	Total Per Household
	2018/2019	2019/2020	2020/2021	2021/2022
Rates	106.60	116.19	125.49	132.26
Refuse	147.76	161.57	174.50	183.92
Sewerage	52.16	57.06	61.63	64.96
Fire Levy	46.96	51.32	55.38	58.37
Total Monthly Subsidy	353.47	386.15	416.99	439.51
Electricity - 50kwh p.m	61.44	69.47	75.30	81.62
Water - 6kl p.m.	65.32	71.46	77.17	84.77
Total Poor Relief	480.23	527.08	569.47	605.90

The guidance received from National Treasury in respect of DoRA and fuel levy has been included in the 2019/20 MTREF budget.

Table 38: Tariff increases over the medium-term

Description	2018/2019	2019/2020	2020/2021	2021/2022
Rates	0.00%	9.00%	8.00%	5.40%
Refuse	9.20%	9.35%	8.00%	5.40%
Sewerage	8.80%	9.40%	8.00%	5.40%
Electricity	6.84%	13.07%	8.39%	8.39%
Water	9.00%	9.40%	8.00%	9.85%
Fire Levy	9.00%	9.30%	7.90%	5.40%
Sundry Income	9.00%	9.30%	7.90%	5.40%

2.5.3 Credit rating outlook

Table 39: Credit rating outlook

Security class	Currency	Current Rating (2018/19)	Annual rating 2018/19	Previous Rating (2017/18)
Short term	Rand	A1 _(za)	June 2018	A1 _(za)
Long-term	Rand	A _(za)	June 2018	A _(za)
Outlook	Rand	Negative	June 2018	Stable

The rating definitions are:

- Short term: A1: Defined as, very high certainty of timely payment relative to other issuers or obligations in the same country. Liquidity factors are excellent and supported by good fundamental protection factors. Risk factors are minor.
- Long-term: A: Defined as high credit quality relative to other issuers or obligations in the same country. Protection factors are good. However, risk factors are more variable and greater in periods of economic stress.

The Credit Rating for 2018/19 and 2017/18 remained unchanged with the Ratings Outlook regressing to Negative (2018/19) from Stable (2017/18).

2.5.4 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in financing arrangements to minimise its interest rate costs and risk. The average interest rate for borrowings is currently 10.17%. The municipality has budgeted R41 million in the 2019/20 financial year, R57 million and R73 million in the two outer years respectively in respect of the interest expense on its existing long-term borrowings and the new loan that is being sought by the City. The City is investing its cash reserves on various investing institution in line with the MFMA. The interest rate is currently 6.5% on primary bank account and 6.5% on investment call accounts. An amount of R110 million has been projected in the 2019/20 financial year, R114

million in the 2020/21 financial year and R121 million in the 2021/22 financial year for interest earned on external investments.

2.5.5 Collection rate for revenue services

The rate of revenue collection is currently at 85.7% (30 April 2019) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. An amount of R372.8 million contribution towards bad debts has been provided for the 2019/20 financial year and is based on projected average collection ratio of 92.5% set as a target in the 2018/19 SDBIP.

2.5.6 Growth in the tax base of the municipality

Revenue from own sources is assumed to increase at a rate that is influenced by the consumer debtors' collection rate, tariff/rate pricing, real growth rate of the City, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition, the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

2.5.7 Salary and Wage increases

The guidance provided on MFMA Circular 94 as well as SALGA guideline has been followed in projecting salary and wage increases of CPI plus 1.5%. This is in line with the existing Salary and Wage Collective Agreement regarding salaries/wages.

2.5.8 Impact of National, Provincial and Local policies

Integration of service delivery between national, provincial and local government is critical to ensure focused service delivery and, in this regard, various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- i. Accelerate Public Infrastructure Investment;
- ii. Support for special economic zones and manufacturing incentives;
- iii. Further expansion of public works programmes
- iv. Investment in renewable energy
- v. Overhaul procurement and supply chain management
- vi. Creating jobs and reduce poverty
- vii. Skill development;
- viii. Rural development and agriculture; and
- ix. Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.5.9 Ensuring maintenance of existing assets

Repairs and maintenance has been budgeted at 6% of the total operating expenditure. The City has recognised the target to be reached is 10%, however cognizance should be given to the impact on tariffs in this regard. Substantial budget allocation has been made for renewal of existing assets as detailed in the capital program section.

2.5.10 Ability of the municipality to spend and deliver on the programmes

The establishment of the Enterprise Project Management Office (EPMO) Office has assisted capital spending of the City. It is anticipated that the spending pattern will continue to improve in the MTREF period.

2.6 OVERVIEW OF BUDGET FUNDING

The 2019/20 MTREF budget is fully funded utilising receipts from the following funding sources:

- i. Own Funds (Internally Generated Funds)
- ii. Borrowings
- iii. National Government Allocation
- iv. Provincial Government Allocation
- v. Other transfers and grants

2.6.1 Tariff Increases over the Medium-term

Consideration of bad economic climate that is affecting the City's consumers was taken into consideration when determining the tariff increases. Ensuring that tariffs are fully recovering the costs of running the service was also given high consideration in determining the tariff increases.

The table below reflects the proposed tariffs for the 2019/2020 MTREF period.

Table 40: Tariff increases 2018/19 to 2021/22

Description	2018/2019	2019/2020	2020/2021	2021/2022
Rates	0.00%	9.00%	8.00%	5.40%
Refuse	9.20%	9.35%	8.00%	5.40%
Sewerage	8.80%	9.40%	8.00%	5.40%
Electricity	6.84%	13.07%	8.39%	8.39%
Water	9.00%	9.40%	8.00%	9.85%
Fire Levy	9.00%	9.30%	7.90%	5.40%
Sundry Income	9.00%	9.30%	7.90%	5.40%

2.6.2 Detailed Investment

The tables below provide detail investment information and investment particulars by maturity.

Table 41: MBRR Table SA15 – Detail Investment Information

Investment type	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		2 151 164	1 665 511	1 660 393	1 563 129	1 471 362	1 471 362	1 570 148	1 718 664	1 913 073
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	2 151 164	1 665 511	1 660 393	1 563 129	1 471 362	1 471 362	1 570 148	1 718 664	1 913 073
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		2 151 164	1 665 511	1 660 393	1 563 129	1 471 362	1 471 362	1 570 148	1 718 664	1 913 073

Table 42: MBRR Table SA16 – Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
Parent municipality													
RMB	Various	Short Term / Call	No	Variable	0,063	0	0	Various	367 840	27 299	(2 603)	-	392 537
Standard Bank	Various	Short Term / Call	No	Variable	0,063	0	0	Various	183 920	13 650	(1 301)	-	196 268
Stanlib	Various	Short Term / Call	No	Variable	0,0729	0	0	Various	183 920	13 650	(1 301)	-	196 268
ABSA	Various	Short Term / Call	No	Variable	0,063	0	0	Various	367 840	27 299	(2 603)	-	392 537
Nedbank	Various	Short Term / Call	No	Variable	0,063	0	0	Various	367 840	27 299	(2 603)	-	392 537
													-
													-
Municipality sub-total									1 471 362		(10 410)	-	1 570 148
Entities													
													-
													-
													-
													-
													-
													-
Entities sub-total									-		-	-	-
TOTAL INVESTMENTS AND INTEREST									1 471 362		(10 410)	-	1 570 148

2.6.3 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2019/20 medium-term capital programme:

Table 43: MBRR Table A5 - Sources of capital revenue over the MTREF

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Funded by:										
National Government	670 394	669 780	834 431	803 900	994 016	994 016	994 016	974 549	1 004 298	1 085 231
Provincial Government	-	-	-	-	9 036	9 036	9 036	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	65 282	52 510	52 761
Transfers recognised - capital	670 394	669 780	834 431	803 900	1 003 052	1 003 052	1 003 052	1 039 831	1 056 808	1 137 992
Borrowing										
Internally generated funds	513 695	611 492	495 814	69 000	-	-	-	69 582	189 352	176 867
Total Capital Funding	1 184 089	1 281 272	1 330 245	1 753 142	2 099 100	2 099 100	2 099 100	1 737 413	1 936 160	2 054 859

2.6.4 Details of Borrowings

The repayment of capital and interest (debt services costs) has substantially increased over the past three years. The City will be acquiring additional loan in the 2019/20 MTREF period amounting to approximately R435.8 million to fund the Sewer Diversion Tunnel Project. This project is critical in unlocking development in the Amalinda Junction, Wilsonia, Fort Jackson and Reeston area. The development would contribute to the revenue base of the City.

The following table is a detailed analysis of the City's borrowing liability.

Table 44: MBRR Table SA17 - Details of borrowings

Borrowing - Categorized by type	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Parent municipality									
Annuity and Bullet Loans									
Long-Term Loans (non-annuity)									
Local registered stock	445 768	398 126	345 554	355 516	287 581	287 581	246 225	392 440	505 737
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	445 768	398 126	345 554	355 516	287 581	287 581	246 225	392 440	505 737
Entities									
Annuity and Bullet Loans									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Total Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	246 225	392 440	505 737

2.6.5 Capital Transfers and Grant Receipts

Table 45: MBRR Table SA 18 - Capital transfers and grant receipts

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 078 932	1 193 355	1 262 880	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Local Government Equitable Share	655 141	678 191	705 277	778 048	778 048	778 048	847 431	910 772	980 854
Expanded Public Works Programme Integrated Grant for Municipalities	-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 149	1 188	4 952	4 050	4 050	4 050	9 956	-	-
Infrastructure Skills Development Grant [Schedule 5B]	8 400	9 000	10 560	10 700	10 700	10 700	11 150	12 367	12 266
Local Government Financial Management Grant [Schedule 5B]	1 180	1 200	1 300	1 150	1 084	1 084	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	-	5 000	9 869	14 000	5 750	5 750	15 850	-	-
RSC Levy Replacement	370 461	410 031	467 978	513 844	513 844	513 844	-	-	-
Urban Settlement Development Grant	33 348	88 745	62 944	77 810	96 010	96 010	79 523	79 672	78 976
Municipal Human Settlement Capacity Grant	9 253	-	-	-	-	-	-	-	-
Provincial Government:	100 414	31 315	105 800	72 071	101 764	101 764	158 992	215 870	276 549
Capacity Building	-	-	-	-	-	-	-	-	-
Housing	90 776	16 315	90 800	56 201	76 850	76 850	143 122	200 000	260 028
Human Settlement Development	-	-	-	-	-	-	-	-	-
Libraries; Archives and Museums	9 638	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521
Emergency Housing Grant	-	-	-	-	9 043	9 043	-	-	-
District Municipality:	376	-	-	-	-	-	-	-	-
State Health-Environmental	376	-	-	-	-	-	-	-	-
Other grant providers:	3 026	-	1 683	-	846	846	3 000	3 000	3 000
Local Government Water and Related Service SETA	2 309	-	-	-	-	-	3 000	3 000	3 000
Donor Funding - Leiden	-	-	138	-	-	-	-	-	-
Salaida / Gavle	222	-	1 544	-	-	-	-	-	-
City of Oldenburg	496	-	-	-	846	846	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	1 182 748	1 224 670	1 370 362	1 471 673	1 512 096	1 512 096	1 126 902	1 222 681	1 352 645
Capital Transfers and Grants									
National Government:	719 609	704 223	765 340	803 900	994 016	994 016	974 549	1 004 298	1 085 231
Energy Efficiency and Demand-side	-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]	4 000	-	-	8 000	8 000	8 000	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	100	-	-	100	100	100	150	150	150
Integrated City Development Grant	5 605	6 080	6 956	10 003	10 003	10 003	10 383	12 134	13 947
Integrated National Electrification Programme	30 000	25 000	7 300	6 200	6 200	6 200	-	-	-
Integrated National Electrification Programme [Schedule 5B]	-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant	120	100	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant	-	-	-	13 250	13 250	13 250	7 500	7 436	15 000
Informal Settlement Upgrading Partnership Grant	-	-	-	-	-	-	-	161 169	236 673
Public Transport Network Grant [Schedule 5B]	-	30 289	45 900	81 165	89 415	89 415	218 616	247 346	265 899
Urban Settlement Development Grant [Schedule 4B]	679 784	642 754	705 184	685 182	866 982	866 982	737 900	576 063	553 562
Local Government Financial Management Grant [Schedule 5B]	-	-	-	-	66	66	-	-	-
Other capital transfers/grants [insert desc]	-	-	-	-	-	-	-	-	-
Provincial Government:	-	-	-	-	-	-	-	-	-
Human Settlement Development	-	-	-	-	-	-	-	-	-
Road Infrastructure	-	-	-	-	-	-	-	-	-
District Municipality:	-	-	-	-	-	-	-	-	-
State Health-Environmental	-	-	-	-	-	-	-	-	-
Other grant providers:	41	-	-	-	-	-	-	-	-
Salaida / Gavle	41	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	719 650	704 223	765 340	803 900	994 016	994 016	974 549	1 004 298	1 085 231
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 902 398	1 928 893	2 135 703	2 275 573	2 506 112	2 506 112	2 101 451	2 226 979	2 437 876

2.6.6 Cash Flow Management

BCMM is projecting a favourable cash position of R1.65 billion at 30 June 2020 and it is projected to be R1.8 billion at 30 June 2021 (2022: R1.99 billion).

Table 46: MBRR Table A7 – Budgeted cash flow

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates	872 354	858 852	972 680	1 315 314	1 310 874	1 310 874	1 310 874	1 435 647	1 550 499	1 634 226
Service charges	2 758 689	2 593 542	2 678 192	2 934 363	2 914 750	2 914 750	2 914 750	3 162 626	3 423 434	3 699 016
Other revenue	(17 288)	540 205	321 754	248 395	258 070	258 070	258 070	809 829	850 803	907 944
Government - operating	963 670	894 796	888 572	1 471 673	1 521 746	1 521 746	1 521 746	1 126 922	1 222 702	1 352 667
Government - capital	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Interest	187 368	198 437	176 012	182 768	195 036	195 036	195 036	165 029	173 784	183 850
Dividends	-	-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	(3 736 460)	(5 071 556)	(4 385 163)	(5 152 832)	(5 210 796)	(5 210 796)	(5 210 796)	(5 761 958)	(6 171 659)	(6 606 497)
Finance charges	(63 335)	(49 359)	(43 960)	(59 818)	(39 013)	(39 013)	(39 013)	(41 004)	(57 004)	(73 004)
Transfers and Grants	(240 922)	(43 173)	(39 330)	(60 526)	(70 626)	(70 626)	(70 626)	(48 175)	(50 394)	(52 786)
NET CASH FROM/(USED) OPERATING ACTIVITIES	1 394 471	591 524	1 499 345	1 683 238	1 883 093	1 883 093	1 883 093	1 823 466	1 946 463	2 130 647
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE	10 928	56 169	14 288	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	27	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-
Payments										
Capital assets	(1 180 721)	(1 280 782)	(1 330 596)	(1 753 142)	(2 099 100)	(2 099 100)	(2 099 100)	(1 737 413)	(1 936 160)	(2 054 859)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 169 766)	(1 224 613)	(1 316 308)	(1 753 142)	(2 099 100)	(2 099 100)	(2 099 100)	(1 737 413)	(1 936 160)	(2 054 859)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 000	-	-	-	69 582	189 352	176 867
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing	(49 602)	(50 709)	(47 642)	(59 667)	(57 974)	(57 974)	(57 974)	(56 849)	(50 793)	(58 046)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(49 602)	(50 709)	(47 642)	9 333	(57 974)	(57 974)	(57 974)	12 733	138 558	118 821
NET INCREASE/ (DECREASE) IN CASH HELD	175 103	(683 798)	135 395	(60 571)	(273 980)	(273 980)	(273 980)	98 786	148 862	194 609
Cash/cash equivalents at the year begin:	2 198 797	2 373 900	1 690 102	1 703 855	1 825 497	1 825 497	1 825 497	1 551 516	1 650 302	1 799 164
Cash/cash equivalents at the year end:	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773

2.6.6.1 Cash Backed Reserves/Accumulated Surplus Reconciliation

The table below indicates the cash and investments available after some provisions which increases from R1.65 billion in the 2019/20 financial year to R1.99billion in the 2021/22 financial year. With the introduction of GRAP the institution was required to account for all assets, including those which had been implemented historically by both pre and post 1994 Governments. This resulted in a significant increase in the accumulated surplus associated with the take on of assets. Furthermore, the institution has implemented the revaluation model for accounting for roads and storm water as well as municipal properties which has contributed further to additional surpluses.

Table 47: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available										
Cash/cash equivalents at the year end	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Other current investments > 90 days	-	-	-	(0)	-	-	-	-	0	-
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
Cash and investments available:	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Application of cash and investments										
Unspent conditional transfers	211 266	252 319	284 255	150 137	150 137	240 526	240 526	204 447	173 780	147 713
Unspent borrowing	-	-	-	-	-	-	-	-	-	-
Statutory requirements						(24 068)	(24 068)	(15 284)	(17 224)	(17 939)
Other working capital requirements	(121 169)	(557 588)	(332 834)	(757 508)	(752 848)	(752 848)	(752 848)	(488 899)	(554 188)	(630 469)
Other provisions	185 113	176 492	212 216	336 095	336 095	359 987	359 987	369 722	405 059	405 059
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments										
Total Application of cash and investment	275 211	(128 776)	163 636	(271 276)	(266 616)	(176 403)	(176 403)	69 986	7 427	(95 636)
Surplus(shortfall)	2 098 689	1 818 878	1 661 861	1 914 560	1 818 132	1 727 920	1 727 920	1 580 316	1 791 737	2 089 409

2.6.6.2 Funding compliance measurement

From a cash flow perspective (cash outflow versus cash inflow) the budget is fully funded and is therefore credible. The challenge for the City will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

Table 48: MBRR Table SA10 – Funding compliance measurement

Description	MFMA section	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Funding measures											
Cash/cash equivalents at the year end - R'000	18(1)b	2 373 900	1 690 102	1 825 497	1 643 284	1 551 516	1 551 516	1 551 516	1 650 302	1 799 164	1 993 773
Cash + investments at the yr end less applications - R'000	18(1)b	2 098 689	1 818 878	1 661 861	1 914 560	1 818 132	1 727 920	1 727 920	1 580 316	1 791 737	2 089 409
Cash year end/monthly employee/supplier payments	18(1)b	7,8	5,1	4,7	3,8	3,6	3,6	3,6	3,4	3,5	3,6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	614 646	359 911	364 998	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	(10,9%)	(0,3%)	19,8%	(6,6%)	(6,0%)	(6,0%)	2,8%	2,2%	1,2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	90,9%	104,4%	99,0%	91,7%	91,5%	91,5%	91,5%	91,7%	91,6%	91,6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	5,8%	5,9%	8,5%	7,5%	7,5%	7,5%	7,5%	7,5%	7,5%	7,5%
Capital payments % of capital expenditure	18(1)c;19	99,7%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0,0%	0,0%	0,0%	7,3%	0,0%	0,0%	0,0%	10,0%	21,5%	19,3%
Grants % of Govt. legislated/gazetted allocations	18(1)a								100,6%	100,1%	100,1%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	0,9%	8,4%	32,3%	0,0%	0,0%	0,0%	(2,8%)	11,2%	11,1%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(100,0%)	0,0%	0,0%	0,0%	0,0%	0,0%	(100,0%)	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	2,7%	2,4%	2,0%	2,5%	2,2%	2,2%	2,0%	2,0%	2,1%	2,2%
Asset renewal % of capital budget	20(1)(vi)	0,0%	0,0%	7,2%	9,0%	9,7%	9,7%	0,0%	19,7%	19,1%	18,9%

2.6.6.3 Cash/cash equivalent position

BCMM is also projecting a favourable cash position, which currently is projected to be R1.55 billion at 30 June 2019 and is projected to be R1.65 billion at 30 June 2020 (2021: R1.8 billion and 2022: R1.99 billion).

2.6.6.4 Cost Coverage

The projected cost coverage, including conditional grants is projected to be 3.6 months at 30 June 2019 and is projected to remain around 4 months over the MTREF period. This is within the norm of maintaining a cost coverage that is not less than 3 months.

2.6.6.5 Surplus/deficit

The City has adopted the approach to cash back its depreciation on a year-to-year basis in order to renew and/or refurbish its existing infrastructure assets. The projected surplus for the 2019/20 financial year is R0.975 billion (2020/21: R1 billion and 2021/22 R1.1 billion).

2.6.6.6 Property Rates/service charge revenue as a percentage increase less macro inflation target

In order for the trading services to breakeven and/or generate a surplus the revenue income percentage increase is set slightly above inflation. This trend will have to be carefully monitored and managed with the implementation of the budget.

2.6.6.7 Cash receipts as a percentage of ratepayer and other revenue

The rate of revenue collection is currently at 85.7% (30 April 2019) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. It is projected that the average collection rate at 30 June 2020 will be 92.5%.

2.6.6.8 Debt impairment expense as a percentage of billable revenue

An amount of R372.83 million contributions towards bad debts has been provided for in the 2019/20 financial year of the MTREF and is based on an average collection ratio of 92.5%.

2.6.6.9 Repairs and maintenance expenditure level

The City is having a consistent trend of spending above 90% of its repairs and maintenance budget. The allocation of repairs and maintenance is 6% of operating expenditure budget in the MTREF. Substantial own funding has been allocated to renew existing assets. Budget details are contained in SA34c.

2.6.6.10 Asset renewal/rehabilitation expenditure level

Details of the City's strategy pertaining to asset management and repairs and maintenance is contained in SA34b.

2.7 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table 49: MBRR Table SA19 - Expenditure on transfers and grant programmes

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	1 133 997	1 176 718	1 262 880	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Local Government Equitable Share	655 141	678 191	705 277	778 048	778 048	778 048	847 431	910 772	980 854
Expanded Public Works Programme Integrated Grant for Municipalities	1 034	1 187	4 952	4 050	4 050	4 050	9 956	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	4 186	6 760	10 560	10 700	10 700	10 700	11 150	12 367	12 266
Local Government Financial Management Grant [Schedule 5B]	1 194	1 254	1 300	1 150	1 084	1 084	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	-	1 888	9 869	14 000	5 750	5 750	15 850	-	-
RSC Levy Replacement	370 461	410 031	467 978	513 844	513 844	513 844	-	-	-
Urban Settlement Development Grant	98 783	77 408	62 944	77 810	96 010	96 010	79 523	79 672	78 976
Municipal Human Settlement Capacity Grant	3 198	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]	-	-	-	-	-	-	-	-	-
Provincial Government:	104 300	31 315	105 800	72 071	101 764	101 764	158 992	215 870	276 549
Capacity Building	-	-	-	-	-	-	-	-	-
Housing	90 776	16 315	90 800	56 201	76 850	76 850	143 122	200 000	260 028
Human Settlement Development	-	-	-	-	-	-	-	-	-
Libraries; Archives and Museums	9 638	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521
Emergency Housing Grant	-	-	-	-	9 043	9 043	-	-	-
Local Government & Traditional Affairs	3 130	-	-	-	-	-	-	-	-
Dept Sport, Recreation, Arts and Culture (DSRAC)	30	-	-	-	-	-	-	-	-
Department of Land Affairs	727	-	-	-	-	-	-	-	-
District Municipality:	376	262	-	-	-	-	-	-	-
State Health-Environmental	376	262	-	-	-	-	-	-	-
Other grant providers:	2 424	3 163	2 178	-	846	846	3 000	3 000	3 000
Local Government Water and Related Service SETA	2 309	2 935	-	-	-	-	3 000	3 000	3 000
Donor Funding - Leiden	-	-	138	-	-	-	-	-	-
Salaida / Gavle	-	229	1 544	-	-	-	-	-	-
BCMET Funding	-	-	-	-	-	-	-	-	-
European Commission	116	-	-	-	-	-	-	-	-
City of Oldenburg	-	-	496	-	-	-	-	-	-
Unspecified	-	-	-	-	846	846	-	-	-
Total operating expenditure of Transfers and Grants:	1 241 097	1 211 458	1 370 858	1 471 673	1 512 096	1 512 096	1 126 902	1 222 681	1 352 645

MBRR Table SA19 - Expenditure on transfers and grant programmes (continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
EXPENDITURE:									
Capital expenditure of Transfers and Grants									
National Government:	596 567	662 257	810 063	787 900	986 016	986 016	974 549	1 004 298	1 085 231
Energy Efficiency and Demand-side [Schedule 5B]	3 998	–	–	8 000	8 000	8 000	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]	88	31	–	100	100	100	150	150	150
Integrated City Development Grant	4 908	5 963	6 956	10 003	10 003	10 003	10 383	12 134	13 947
Integrated National Electrification Programme	10 517	11 142	19 809	6 200	6 200	6 200			
Integrated National Electrification Programme [Schedule 5B]									
Local Government Financial Management Grant	102	45	–	–	66	66			
Neighbourhood Development Partnership Grant				13 250	13 250	13 250	7 500	7 436	15 000
Informal Settlement Upgrading Partnership Grant							–	161 169	236 673
Public Transport Network Grant [Schedule 5B]		–	78 115	81 165	89 415	89 415	218 616	247 346	265 899
Urban Settlement Development Grant [Schedule 4B]	576 870	645 076	705 184	669 182	858 982	858 982	737 900	576 063	553 562
Local Government Financial Management Grant [Schedule 5B]									
Municipal Human Settlement Capacity Grant	83								
Provincial Government:	73 827	7 523	9 036	4 000	13 036	13 036	–	–	–
Human Settlement Development	70 224	147		–	9 036	9 036			
Dept Sport, Recreation, Arts and Culture (DSRAC)	3 603	7 376							
Dept of Local Government and Traditional Affairs			9 036						
Road Infrastructure				4 000	4 000	4 000			
District Municipality:	–	–	–	–	–	–	–	–	–
<i>State Health-Environmental</i>									
Other grant providers:	–	–	229	–	–	–	–	–	–
<i>Salaida / Gavle</i>			229						
Total capital expenditure of Transfers and Grants	670 394	669 780	819 328	791 900	999 052	999 052	974 549	1 004 298	1 085 231
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	1 911 491	1 881 239	2 190 187	2 263 573	2 511 148	2 511 148	2 101 451	2 226 979	2 437 876

2.8 COUNCILLOR AND EMPLOYEE BENEFITS

Table 51: MBRR Table SA22 - Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	30 991	31 382	34 736	40 253	40 253	40 253	42 950	45 806	48 852
Pension and UIF Contributions	3 306	3 495	4 136	3 999	3 999	3 999	4 267	4 550	4 853
Medical Aid Contributions	1 783	1 987	2 070	1 885	1 885	1 885	2 011	2 145	2 288
Motor Vehicle Allowance	11 682	13 412							
Cellphone Allowance	2 147	2 279	4 047	2 624	2 624	2 624	2 800	2 986	3 184
Housing Allowances	2 847	2 927	2 261	2 274	2 274	2 274	2 426	2 588	2 760
Other benefits and allowances	1 465		13 123	13 150	13 150	13 150	14 031	14 964	15 960
Sub Total - Councillors	54 220	55 482	60 373	64 185	64 185	64 185	68 485	73 040	77 897
% increase		2,3%	8,8%	6,3%			6,7%	6,6%	6,7%
Senior Managers of the Municipality									
Basic Salaries and Wages	5 998	12 192	7 732	15 446	15 297	15 297	16 223	17 302	18 452
Pension and UIF Contributions	1 166	2 216	1 411	2 851	2 823	2 823	3 012	3 213	3 426
Medical Aid Contributions	136	262	202	284	281	281	398	424	453
Overtime									
Performance Bonus									
Motor Vehicle Allowance	1 370	2 630	1 647	3 311	3 277	3 277	3 496	3 729	3 976
Cellphone Allowance	195	414	200						
Housing Allowances	1		1 810	520	515	515	550	586	625
Other benefits and allowances	1 559	2 202	71	2 745	2 717	2 717	2 899	3 092	3 298
Payments in lieu of leave	237								
Long service awards	(1)								
Post-retirement benefit obligations									
Sub Total - Senior Managers of Municipality	10 659	19 916	13 072	25 157	24 910	24 910	26 579	28 346	30 231
% increase		86,8%	(34,4%)	92,5%	(1,0%)		6,7%	6,6%	6,6%
Other Municipal Staff									
Basic Salaries and Wages	799 646	1 009 573	1 089 522	1 167 270	1 207 276	1 207 276	1 345 284	1 434 746	1 530 156
Pension and UIF Contributions	147 844	174 823	202 052	221 985	221 373	221 373	236 205	251 913	268 665
Medical Aid Contributions	60 245	81 759	84 778	104 778	118 927	118 927	145 509	155 185	165 505
Overtime	117 408	72 218	140 923	85 052	75 739	75 739	80 813	86 188	91 919
Performance Bonus			77 149	97 741	103 549	103 549	110 487	117 834	125 670
Motor Vehicle Allowance	21 069	30 051	26 621	37 813	37 448	37 448	42 790	45 635	48 670
Cellphone Allowance	3 965	3 884	4 149	4 903	4 855	4 855	5 181	5 525	5 892
Housing Allowances	11 887	14 767	7 607	19 130	19 495	19 495	29 105	31 041	33 105
Other benefits and allowances	159 504	179 077	94 291	123 562	122 424	122 424	155 695	166 048	177 090
Payments in lieu of leave	1 917	16 209	27 897	20 475	20 267	20 267	24 453	26 080	27 814
Long service awards	18 030	18 925	22 535	23 922	23 672	23 672	25 258	26 938	28 729
Post-retirement benefit obligations	10 039	6 181	32 361	7 604	7 601	7 601	8 110	8 649	9 224
Sub Total - Other Municipal Staff	1 351 555	1 607 468	1 809 885	1 914 233	1 962 626	1 962 626	2 208 890	2 355 781	2 512 441
% increase		18,9%	12,6%	5,8%	2,5%		12,5%	6,7%	6,7%
Total Parent Municipality	1 416 435	1 682 866	1 883 330	2 003 576	2 051 720	2 051 720	2 303 954	2 457 167	2 620 569
		18,8%	11,9%	6,4%	2,4%		12,3%	6,7%	6,7%
Board Members of Entities									
Other benefits and allowances				850	796	796	10	11	11
Sub Total - Board Members of Entities	-	-	-	850	796	796	10	11	11
% increase					(6,4%)		(98,7%)	5,4%	5,4%
Senior Managers of Entities									
Basic Salaries and Wages			5 131	5 764	5 771	5 771	6 167	7 984	8 542
Pension and UIF Contributions			541	577	579	579	617	799	854
Medical Aid Contributions									
Overtime									
Performance Bonus			450	378	404	404	474	614	600
Motor Vehicle Allowance			228		14	14			
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances				61					
Payments in lieu of leave				172					
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Entities	-	-	6 349	6 951	6 768	6 768	7 259	9 396	9 997
% increase				9,5%	(2,6%)		7,2%	29,5%	6,4%
Other Staff of Entities									
Basic Salaries and Wages			7 535	12 926	11 796	11 796	14 586	11 978	12 832
Pension and UIF Contributions			700	847	934	934	1 105	1 236	1 315
Performance Bonus			447	518	491	491	667	877	916
Motor Vehicle Allowance			60	60	120	120	120	120	120
Cellphone Allowance									
Housing Allowances					48	48	48	48	48
Other benefits and allowances				99					
Payments in lieu of leave				266					
Post-retirement benefit obligations			296		479	479	496	650	696
Sub Total - Other Staff of Entities	-	-	9 039	14 717	13 867	13 867	17 022	14 909	15 927
% increase				62,8%	(5,8%)		22,7%	(12,4%)	6,8%
Total Municipal Entities	-	-	15 388	22 518	21 431	21 431	24 290	24 316	25 935
TOTAL SALARY, ALLOWANCES & BENEFITS	1 416 435	1 682 866	1 898 717	2 026 094	2 073 151	2 073 151	2 328 244	2 481 483	2 646 503
% increase		18,8%	12,8%	6,7%	2,3%		12,3%	6,6%	6,7%
TOTAL MANAGERS AND STAFF	1 362 215	1 627 383	1 838 345	1 961 059	2 008 171	2 008 171	2 259 749	2 408 433	2 568 595

Table 52: MBRR Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
Councillors							
Speaker		782 493	135 230	440 788			1 358 511
Chief Whip		733 586	149 530	366 651			1 249 767
Executive Mayor		968 889	42 364	657 918			1 669 171
Deputy Executive Mayor		782 493	49 373	526 643			1 358 509
Executive Committee		6 602 280	957 361	4 171 845			11 731 486
Total for all other councillors		31 818 754	5 188 122	14 111 121			51 117 997
Total Councillors	-	41 688 495	6 521 980	20 274 966			68 485 441
Senior Managers of the Municipality							
Municipal Manager (MM)		1 877 281	312 104	824 291			3 013 675
Chief Finance Officer		1 616 001	347 295	660 329			2 623 625
Head of Department Infrastructure Services		1 606 012	306 152	697 530			2 609 694
Head of Department Health, Public Safety and Emergency Services		1 606 012	304 134	746 392			2 656 538
Head of Department Municipal Services		1 606 012	304 134	746 392			2 656 538
							-
<i>List of each official with packages >= senior manager</i>							
Head of Department Economic Development and Agencies		1 606 012	304 134	746 392			2 656 538
Head of Department Spatial Planning & Development		1 606 012	304 134	746 392			2 656 538
Head of Department Human Settlements		1 606 012	304 134	746 392			2 656 538
Head of Department Executive Support Services		1 606 012	304 134	746 392			2 656 538
Head of Department Corporate Services		1 606 012	304 134	746 392			2 656 538
Total Senior Managers of the Municipality	-	16 341 378	3 094 487	7 406 893	-		26 842 759
A Heading for Each Entity							
List each member of board by designation							
Buffalo City Development Agency							-
BM D09					10 000		10 000
Total for municipal entities	-	-	-	-	10 000		10 000
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	58 029 873	9 616 467	27 681 859	10 000		95 338 200

Table 53: MBRR Table SA24 – summary of personnel numbers

Summary of Personnel Numbers									
Number	2017/18			Current Year 2018/19			Budget Year 2019/20		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	120	–	120	101	–	101	98	–	98
Board Members of municipal entities	–	–	–	–	–	–	–	–	–
Municipal employees									
Municipal Manager and Senior Managers	10	9	1	13	11	2	10	8	–
Other Managers	48	31	17	41	24	15	39	27	4
Professionals	161	161	–	172	115	–	152	124	–
<i>Finance</i>	29	29	–	68	41	–	59	43	–
<i>Spatial/town planning</i>	13	13	–	10	7	–	9	8	–
<i>Information Technology</i>	1	1	–	3	3	–	3	5	–
<i>Roads</i>	5	5	–	4	3	–	5	3	–
<i>Electricity</i>	7	7	–	8	6	–	8	5	–
<i>Water</i>	10	10	–	7	5	–	7	5	–
<i>Sanitation</i>	8	8	–	5	4	–	5	4	–
<i>Refuse</i>	1	1	–	2	2	–	3	2	–
<i>Other</i>	87	87	–	65	44	–	53	49	–
Technicians	296	296	–	290	210	–	328	229	–
<i>Finance</i>	9	9	–	9	7	–	8	6	–
<i>Spatial/town planning</i>	13	13	–	15	11	–	14	11	–
<i>Information Technology</i>	13	13	–	14	9	–	15	9	–
<i>Roads</i>	5	5	–	7	4	–	8	8	–
<i>Electricity</i>	3	3	–	10	6	–	24	15	–
<i>Water</i>	54	54	–	24	14	–	23	16	–
<i>Sanitation</i>	10	10	–	17	13	–	17	14	–
<i>Refuse</i>	7	7	–	3	1	–	3	1	–
<i>Other</i>	182	182	–	191	145	–	216	149	–
Clerks (Clerical and administrative)	1 198	1 178	20	1 233	1 052	31	1 203	1 035	18
Service and sales workers	1 276	1 273	3	1 298	1 123	9	1 365	1 349	4
Skilled agricultural and fishery workers	212	212	–	215	195	–	207	189	–
Craft and related trades	381	381	–	385	342	–	382	341	–
Plant and Machine Operators	750	750	–	759	718	–	751	709	–
Elementary Occupations	1 408	1 408	–	1 428	1 253	–	1 476	1 264	–
TOTAL PERSONNEL NUMBERS	5 860	5 699	161	5 935	5 043	158	6 011	5 275	124
% increase				1,3%	(11,5%)	(1,9%)	1,3%	4,6%	(21,5%)
Total municipal employees headcount	5 739	5 698	41	5 834	5 043	158	6 011	5 275	124
Finance personnel headcount	745	733	12	741	617	11	743	643	–
Human Resources personnel headcount	216	212	4	184	161	3	185	176	–

2.9 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table 54: MBRR Table SA25 - Budgeted Monthly Revenue and expenditure (Source and Type)

Description	Budget Year 2019/20												Medium Term Revenue and		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand															
Revenue By Source															
Property rates	129 338	136 382	134 007	132 974	136 187	134 562	134 211	133 534	127 319	91 006	129 338	133 195	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue	168 971	168 971	181 260	176 629	180 155	183 244	160 250	169 022	178 503	177 495	155 706	261 135	2 161 342	2 342 679	2 539 229
Service charges - water revenue	58 525	14 649	66 342	52 152	52 152	41 051	32 742	59 809	58 119	48 394	48 394	50 819	583 149	629 800	691 836
Service charges - sanitation revenue	40 480	30 890	30 204	30 037	31 475	32 184	31 018	30 313	25 509	31 346	25 029	25 102	363 587	392 674	413 878
Service charges - refuse revenue	27 383	30 257	27 333	27 490	27 454	27 302	27 468	28 235	19 241	26 907	20 336	21 571	310 978	335 856	353 992
Rental of facilities and equipment	1 508	1 314	1 381	1 852	1 644	1 204	1 847	1 521	1 763	1 608	1 604	1 968	19 214	20 732	21 851
Interest earned - external investments	10 364	9 012	9 758	9 345	7 976	6 971	9 001	7 571	7 765	1 943	21 061	9 258	110 025	114 434	121 295
Interest earned - outstanding debtors	5 053	4 642	3 854	4 965	4 261	5 134	6 244	3 838	5 696	5 653	5 573	4 553	59 465	64 162	67 627
Dividends received															
Fines, penalties and forfeits	250	1 163	3 826	2 011	1 170	1 487	837	1 391	1 155	1 383	1 470	1 992	18 134	19 567	20 624
Licences and permits	118	1 096	918	3 833	3 908	1 599	747	613	624	682	606	1 211	15 955	17 215	18 145
Agency services	2 451	2 451	2 451	2 451	2 451	2 451	2 451	4 728	3 148	3 400	2 214	3 688	34 334	35 711	37 939
Transfers and subsidies	370 786	15 867	2 813	11 147	24 578	360 257	5 702	52 249	241 538	8 754	8 224	34 238	1 136 152	1 222 702	1 352 667
Other revenue	13 777	196 223	12 874	13 946	14 102	197 247	15 076	14 241	193 246	29 001	12 754	66 135	778 623	826 562	883 002
Gains on disposal of PPE															
Total Revenue (excluding capital transf	829 004	612 919	477 021	468 832	487 513	994 692	427 593	507 064	863 627	427 571	432 306	614 865	7 143 008	7 698 310	8 288 817
Expenditure By Type															
Employee related costs	185 083	186 472	187 369	186 528	183 432	188 866	186 752	187 766	183 440	186 683	186 958	210 411	2 259 759	2 408 444	2 568 607
Remuneration of councillors	5 243	5 173	5 173	5 217	5 352	5 273	5 312	8 945	5 731	5 669	5 669	5 729	68 485	73 040	77 897
Debt impairment	26 657	34 364	30 510	30 510	26 474	34 546	30 510	30 510	30 510	30 510	30 510	37 220	372 833	403 292	432 425
Depreciation & asset impairment	54 089	62 028	61 969	61 974	90 899	90 899	90 899	90 899	90 899	90 899	77 921	54 752	918 128	1 013 503	1 120 875
Finance charges	1 761	1 761	1 761	8 983	3 454	3 550	3 394	3 105	3 402	3 251	3 329	3 254	41 004	57 004	73 004
Bulk purchases	215 531	210 560	143 621	129 845	145 549	127 240	134 744	132 724	137 520	121 827	138 277	301 023	1 938 461	2 094 848	2 213 682
Other materials	293	5 590	9 435	3 865	7 333	6 601	6 993	6 649	563	6 649	4 837	13 436	72 241	76 344	80 504
Contracted services	14 040	47 789	70 677	80 049	86 427	81 460	81 703	48 104	78 227	40 143	58 277	201 163	888 061	954 247	1 070 363
Transfers and subsidies	979	270	3 986	11 558	6 052	5 807	5 038	7 595	1 076	2 100	2 100	1 616	48 175	50 394	52 786
Other expenditure	16 398	54 079	25 930	80 220	50 312	44 103	34 398	38 801	34 232	45 079	44 737	66 663	534 951	564 737	595 445
Loss on disposal of PPE															
Total Expenditure	520 074	608 084	540 430	598 749	605 285	588 345	579 743	555 098	565 599	532 810	552 615	895 266	7 142 098	7 695 852	8 285 587
Surplus/(Deficit)	308 930	4 834	(63 409)	(129 916)	(117 772)	406 347	(152 150)	(48 034)	298 028	(105 239)	(120 309)	(280 401)	911	2 459	3 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		48 150	116 159	95 294	82 411	95 793	70 394	27 763	67 188	108 298	99 296	163 804	974 549	1 004 298	1 085 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)															
Transfers and subsidies - capital (in-kind - all)															
Surplus/(Deficit) after capital transfers & contributions	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 597)	975 460	1 006 757	1 088 462
Taxation															
Attributable to minorities															
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 597)	975 460	1 006 757	1 088 462

Table 55: MBRR Table SA26 - Budgeted Monthly Revenue and expenditure (Municipal Vote)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand															
Revenue by Vote															
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	296	107	4 884	3 051	10 188	376	2 965	2 940	3 869	2 884	3 000	34 559	20 172	19 476
Vote 03 - Directorate - Human Settlement	-	480	23 787	45 438	40 360	46 779	11 947	100 344	33 229	18 777	59 557	14 795	395 491	555 305	559 300
Vote 04 - Directorate - Chief Financial Officer	349 234	338 495	142 938	130 404	132 346	512 790	136 249	130 749	463 035	85 615	147 183	102 862	2 671 898	2 865 294	3 045 291
Vote 05 - Directorate - Corporate Services	-	877	2 403	958	1 491	1 188	927	1 514	36	2 796	883	1 829	14 901	16 165	16 099
Vote 06 - Directorate - Infrastructure Services	384 821	235 856	366 336	312 613	280 722	401 418	288 295	210 598	343 616	350 341	225 884	457 096	3 857 597	4 104 678	4 529 993
Vote 07 - Directorate - Spatial Planning And Development	3 974	33 314	7 305	14 226	58 636	33 444	12 935	21 279	24 523	24 966	40 521	38 987	314 111	334 530	354 956
Vote 08 - Directorate - Health / Public Safety & Emergency Services	13 714	9 973	11 254	14 409	13 719	14 925	8 367	10 511	10 842	11 927	6 881	49 232	175 754	189 638	199 879
Vote 09 - Directorate - Municipal Services	75 382	39 844	36 164	37 100	36 449	67 219	36 978	55 544	50 140	35 566	45 803	45 715	561 905	532 452	560 998
Vote 10 - Directorate - Economic Development & Agencies	1 879	1 935	2 886	4 094	3 151	2 533	1 913	1 324	2 455	2 013	2 006	65 153	91 342	84 374	88 055
Total Revenue by Vote	829 004	661 069	593 180	564 127	569 924	1 090 485	497 987	534 827	930 815	535 869	531 602	778 669	8 117 558	8 702 608	9 374 048
Expenditure by Vote to be appropriated															
Vote 01 - Directorate - Executive Support Services	127 388	13 931	16 292	20 106	15 212	13 578	17 019	17 036	11 825	19 749	15 456	20 651	308 243	326 450	349 019
Vote 02 - Directorate - Municipal Manager	3 329	17 219	5 748	19 463	7 459	10 528	6 599	9 336	8 549	6 229	15 502	14 714	124 676	115 223	120 216
Vote 03 - Directorate - Human Settlement	39 832	5 705	9 449	11 310	7 889	15 684	43 165	6 938	7 219	8 713	5 721	39 585	201 210	262 092	326 421
Vote 04 - Directorate - Chief Financial Officer	71 098	39 241	39 733	78 518	53 934	52 075	50 221	50 427	44 842	9 107	41 711	56 517	587 424	626 738	664 119
Vote 05 - Directorate - Corporate Services	4 561	27 903	17 932	29 101	17 952	23 477	22 413	21 221	19 254	19 788	23 682	23 845	251 127	267 757	284 148
Vote 06 - Directorate - Infrastructure Services	232 976	377 032	325 848	271 712	321 761	319 128	271 802	276 055	371 855	384 666	301 279	518 301	3 972 415	4 316 969	4 637 371
Vote 07 - Directorate - Spatial Planning And Development	360	17 736	22 144	20 623	27 360	16 112	28 776	50 470	24 731	27 279	40 479	41 998	318 067	324 575	355 327
Vote 08 - Directorate - Health / Public Safety & Emergency Services	13 752	38 499	43 163	48 072	38 469	40 627	43 646	41 255	37 875	23 434	40 768	42 637	452 199	483 292	516 210
Vote 09 - Directorate - Municipal Services	5 452	63 840	52 070	87 548	95 462	82 690	82 576	71 135	30 601	23 600	60 345	66 929	722 249	771 130	822 367
Vote 10 - Directorate - Economic Development & Agencies	21 325	6 978	8 050	12 298	19 788	14 446	13 525	11 224	8 849	10 245	7 671	70 088	204 489	201 628	210 388
Total Expenditure by Vote	520 074	608 084	540 430	598 749	605 285	588 345	579 743	555 098	565 599	532 810	552 615	895 266	7 142 098	7 695 852	8 285 587
Surplus/(Deficit) before assoc.	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 597)	975 460	1 006 757	1 088 462
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 597)	975 460	1 006 757	1 088 462

Table 56: MBRR Table SA27 - Budgeted Monthly Revenue and expenditure (Functional Classification)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional															
Governance and administration	349 053	339 172	146 349	137 157	137 991	524 606	138 829	136 046	466 718	93 274	152 083	108 703	2 729 981	2 910 936	3 090 674
Executive and council	-	294	106	4 881	3 038	10 211	380	2 952	2 990	3 850	2 871	3 586	35 159	20 819	20 159
Finance and administration	349 053	338 878	146 243	132 276	134 953	514 395	138 449	133 094	463 729	89 424	149 212	105 117	2 694 822	2 890 117	3 070 515
Internal audit													-	-	-
Community and public safety	21 784	13 158	36 088	57 828	53 052	65 339	25 548	127 152	46 025	30 505	66 962	64 684	608 124	783 482	799 593
Community and social services	1 176	1 440	1 285	1 026	1 298	694	1 117	18 038	1 062	1 242	1 171	1 654	31 203	32 414	33 959
Sport and recreation	25	220	223	333	386	138	1 517	480	924	348	539	543	5 676	6 125	6 455
Public safety	20 583	11 017	10 792	11 031	11 009	17 728	10 946	8 290	10 811	10 137	5 692	47 689	175 724	189 606	199 845
Housing	-	480	23 787	45 438	40 360	46 779	11 947	100 344	33 229	18 777	59 557	14 795	395 491	555 305	559 300
Health	-	1	1	-	-	-	21	-	0	-	3	3	29	32	33
Economic and environmental services	2 932	29 916	26 155	37 657	85 298	70 992	12 919	32 532	33 274	51 844	57 428	134 256	575 202	591 922	688 652
Planning and development	1 131	11 007	9 509	13 372	64 922	35 798	10 719	21 789	25 224	25 686	44 048	103 973	367 180	377 607	399 484
Road transport	1 788	18 875	15 604	23 211	20 109	35 031	1 760	10 660	7 908	26 050	13 352	30 069	204 417	210 425	285 068
Environmental protection	12	34	1 042	1 073	267	163	440	83	142	109	27	214	3 605	3 890	4 100
Trading services	453 411	274 975	382 887	327 511	290 525	427 090	318 834	237 813	382 414	358 292	253 183	467 667	4 174 601	4 384 276	4 761 409
Energy sources	210 953	184 671	205 098	184 756	150 897	206 278	181 643	106 194	187 798	218 880	126 168	296 148	2 259 485	2 417 778	2 619 206
Water management	96 584	18 533	84 358	62 108	61 302	85 198	34 732	80 683	93 417	56 930	58 928	73 354	806 126	914 257	1 041 624
Waste water management	71 913	33 718	59 320	45 424	43 746	69 398	68 159	15 316	53 078	48 627	24 051	54 819	587 569	562 217	584 095
Waste management	73 961	38 053	34 111	35 222	34 580	66 216	34 299	35 620	48 121	33 856	44 037	43 345	521 421	490 023	516 484
Other	1 824	3 849	1 702	3 974	3 059	2 459	1 857	1 285	2 383	1 954	1 947	3 359	29 650	31 993	33 720
Total Revenue - Functional	829 004	661 069	593 180	564 127	569 924	1 090 485	497 987	534 827	930 815	535 869	531 602	778 669	8 117 558	8 702 608	9 374 048
		858 481	809 179	768 163	790 079	1 343 466	691 846	683 800	1 147 889	785 527	705 860				
Expenditure - Functional															
Governance and administration	137 443	131 291	117 462	110 441	123 139	118 752	112 278	108 666	124 955	94 979	142 716	178 345	1 500 467	1 582 739	1 690 934
Executive and council	24 948	48 611	28 186	56 341	29 716	31 655	30 928	34 196	27 316	33 940	41 546	41 798	429 182	440 767	468 817
Finance and administration	111 527	81 771	87 927	53 138	92 470	86 074	80 195	73 229	96 584	59 856	99 856	133 494	1 056 121	1 125 879	1 205 036
Internal audit	968	910	1 348	962	953	1 023	1 154	1 242	1 055	1 183	1 313	3 053	15 164	16 094	17 081
Community and public safety	58 894	71 525	68 278	97 501	98 189	95 629	138 768	78 418	48 124	50 268	71 014	114 182	990 791	1 106 137	1 227 143
Community and social services	6 323	14 261	7 563	8 273	9 628	9 304	8 797	9 312	5 951	7 483	8 447	8 690	104 032	111 454	118 762
Sport and recreation	13 970	13 461	16 117	16 618	43 691	26 701	34 946	21 917	928	9 445	20 283	21 401	239 476	255 886	272 820
Public safety	29 151	33 266	29 679	55 055	31 600	37 139	39 008	35 264	28 775	18 872	31 466	32 053	401 328	428 858	458 924
Housing	6 032	6 901	11 429	13 680	9 542	18 971	52 212	8 392	8 731	10 539	6 920	47 862	201 210	262 092	326 421
Health	3 419	3 637	3 489	3 876	3 729	3 513	3 805	3 533	3 739	3 929	3 898	4 176	47 848	47 848	50 216
Economic and environmental services	42 988	65 348	49 398	49 235	85 388	54 537	46 325	58 361	91 793	69 027	73 854	145 386	831 640	878 605	961 299
Planning and development	5 979	13 765	6 261	6 887	22 905	2 740	6 843	9 164	11 263	7 146	27 783	91 364	212 101	195 774	206 525
Road transport	36 038	40 877	42 187	41 354	61 667	50 804	38 345	48 247	79 561	60 983	44 771	51 881	596 715	658 408	728 643
Environmental protection	970	10 705	951	994	815	993	1 137	950	969	898	1 300	2 140	22 824	24 423	26 131
Trading services	274 870	327 848	296 516	328 164	276 995	303 678	267 626	297 416	291 080	307 365	256 668	447 973	3 676 200	3 977 738	4 248 178
Energy sources	216 463	184 234	155 782	150 229	175 074	173 525	166 345	142 550	200 468	209 651	165 254	322 988	2 262 563	2 449 000	2 597 988
Water management	40 448	46 822	74 815	55 716	33 499	50 546	42 983	79 403	45 989	44 896	45 145	55 255	615 516	667 516	726 961
Waste water management	-	62 652	42 089	64 949	35 417	39 711	27 557	41 348	22 975	39 128	20 501	39 751	436 078	475 269	511 505
Waste management	17 959	34 140	23 830	57 270	33 005	39 895	30 742	34 116	21 648	13 690	25 768	29 979	362 043	385 952	411 724
Other	5 878	12 072	8 776	13 408	21 573	15 750	14 745	12 237	9 647	11 170	8 363	9 380	143 000	150 632	158 032
Total Expenditure - Functional	520 074	608 084	540 430	598 749	605 285	588 345	579 743	555 098	565 599	532 810	552 615	895 266	7 142 098	7 695 852	8 285 587
Surplus/(Deficit) before assoc.	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 597)	975 460	1 006 757	1 088 462
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 597)	975 460	1 006 757	1 088 462

Table 57: MBRR Table SA28 - Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Multi-year expenditure to be appropriated															
Vote 01 - Directorate - Executive Support Services	42	42	42	42	42	42	42	42	42	42	42	42	500	500	500
Vote 02 - Directorate - Municipal Manager	555	555	555	555	555	555	555	555	555	555	555	555	6 664	10 500	10 500
Vote 03 - Directorate - Human Settlement	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	252 782	355 711	299 673
Vote 04 - Directorate - Chief Financial Officer	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	141 858	80 500	75 500
Vote 05 - Directorate - Corporate Services	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 963	45 910	31 150	18 734
Vote 06 - Directorate - Infrastructure Services	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	21 717	700 606	838 590	913 093
Vote 07 - Directorate - Spatial Planning And Development	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	24 238	307 351	333 346	398 899
Vote 08 - Directorate - Health / Public Safety & Emergency Services	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	24 650	29 780	37 000
Vote 09 - Directorate - Municipal Services	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	40 677	158 121	116 773	131 698
Vote 10 - Directorate - Economic Development & Agencies	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	77 256	98 970	139 310	169 261
Capital multi-year expenditure sub-total	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	203 389	1 737 413	1 936 160	2 054 859
Single-year expenditure to be appropriated															
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 06 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	203 389	1 737 413	1 936 160	2 054 859

Table 58: MBRR Table SA29 - Budgeted monthly capital expenditure (Functional classification)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional															
Governance and administration	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	20 437	225 114	136 350	112 234
Executive and council	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	47 424	38 000	24 084
Finance and administration	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	16 485	177 690	98 350	88 150
Internal audit												-	-	-	-
Community and public safety	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	324 264	437 941	410 623
Community and social services	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	(411)	12 123	16 000	36 200
Sport and recreation	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	34 910	38 650	37 750
Public safety	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	3 358	23 250	27 080	30 000
Housing	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	252 782	355 711	299 673
Health	100	100	100	100	100	100	100	100	100	100	100	100	1 200	500	7 000
Economic and environmental services	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	101 868	649 295	734 926	855 484
Planning and development	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	88 004	354 451	379 156	451 660
Road transport	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	13 864	294 844	355 770	403 824
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	505 051	540 143	560 018
Energy sources	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	(625)	102 500	82 500	82 500
Water management	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	4 667	83 500	151 738	197 127
Waste water management	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	1 272	207 762	241 582	222 642
Waste management	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	36 774	111 289	64 323	57 748
Other	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	11 974	33 688	86 800	116 500
Total Capital Expenditure - Functional	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	203 389	1 737 413	1 936 160	2 054 859
Funded by:															
National Government	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	54 308	974 549	1 004 298	1 085 231
Provincial Government												-	-	-	-
District Municipality												-	-	-	-
Other transfers and grants												65 282	65 282	52 510	52 761
Transfers recognised - capital	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	119 590	1 039 831	1 056 808	1 137 992
Borrowing	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	69 582	189 352	176 867
Internally generated funds	50 000	50 000	50 000	80 000	50 000	50 000	50 000	50 000	80 000	50 000	50 000	18 000	628 000	690 000	740 000
Total Capital Funding	139 457	139 457	139 457	169 457	139 457	139 457	139 457	169 457	139 457	139 457	139 457	143 389	1 737 413	1 936 160	2 054 859

Table 59: MBRR Table SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Receipts By Source													1			
Property rates	358 488	112 944	96 091	104 221	84 393	94 775	87 181	83 406	103 703	100 520	111 051	98 877	1 435 647	1 550 499	1 634 226	
Service charges - electricity revenue	125 364	153 315	158 046	183 013	152 447	184 569	194 683	161 643	168 623	166 575	174 875	176 089	1 999 241	2 166 978	2 348 787	
Service charges - water revenue	36 106	51 315	35 041	53 764	37 114	38 301	35 836	55 210	61 982	50 213	32 241	52 289	539 412	582 565	639 948	
Service charges - sanitation revenue	23 705	23 955	25 473	31 280	28 511	29 751	26 190	31 631	21 623	18 920	29 641	45 636	336 318	363 223	382 838	
Service charges - refuse revenue	17 831	21 257	22 985	29 056	24 172	27 680	20 151	36 888	20 171	18 216	29 871	19 377	287 655	310 667	327 443	
Rental of facilities and equipment	1 289	1 069	1 520	1 707	1 276	1 374	1 974	1 411	1 377	1 405	1 664	1 707	17 773	19 177	20 212	
Interest earned - external investments	10 497	10 116	11 346	9 175	7 731	6 807	8 315	10 058	10 316	9 478	8 437	7 750	110 025	114 434	121 295	
Interest earned - outstanding debtors	2 104	2 413	4 502	3 539	13 016	8 282	4 531	2 378	3 530	3 503	3 453	3 753	55 005	59 350	62 555	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	822	1 139	1 126	1 640	929	1 549	645	1 508	1 006	1 406	1 773	3 232	16 774	18 100	19 077	
Licences and permits	339	1 346	886	1 484	957	1 328	907	1 233	35	1 352	1 442	3 451	14 758	15 924	16 784	
Agency services	2 246	1 988	1 897	3 843	2 077	4 569	5 523	3 096	2 019	2 180	1 419	901	31 759	33 033	35 094	
Transfer receipts - operational	274 135	147 810	5 118	1 296	3 340	147 035	179 589	69 602	291 219	1 402	2 106	4 270	1 126 922	1 222 702	1 352 667	
Other revenue	30 178	83 125	30 106	28 957	122 663	80 387	41 492	71 544	70 095	32 631	50 389	87 200	728 765	764 570	816 777	
Cash Receipts by Source	883 103	611 791	394 136	452 977	478 625	626 405	607 016	529 608	755 697	407 802	448 362	504 532	6 700 054	7 221 222	7 777 703	
Other Cash Flows by Source																
Transfer receipts - capital	209 757	35 595	-	3 799	212 472	33 639	25 823	267 568	180 469	5 427	-	-	974 549	1 004 298	1 085 231	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term/refinancing	-	-	-	-	-	-	6 250	8 000	13 500	13 000	11 250	17 582	69 582	189 352	176 867	
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Receipts by Source	1 092 860	647 385	394 136	456 776	691 097	660 043	639 090	805 176	949 667	426 229	459 612	522 114	7 744 185	8 414 872	9 039 801	

MBRR Table SA30 - Budgeted monthly cash flow (Continued)

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Payments by Type																
Employee related costs	179 514	182 209	216 413	191 747	188 242	190 719	202 489	183 219	178 998	182 163	182 431	181 614	2 259 759	2 408 444	2 568 607	
Remuneration of councillors	5 545	5 741	5 569	5 549	5 549	5 547	5 547	8 772	4 264	5 448	5 448	5 506	68 485	73 040	77 897	
Finance charges	3 407	3 396	3 301	3 340	3 585	3 341	3 163	3 320	3 638	3 477	3 560	3 475	41 004	57 004	73 004	
Bulk purchases - Electricity	205 532	239 470	132 055	100 215	129 993	110 907	121 476	114 028	118 480	105 413	119 888	189 468	1 686 925	1 823 566	1 918 391	
Bulk purchases - Water & Sewer	22 554	21 093	23 596	22 961	25 609	20 232	23 055	18 540	18 880	16 277	18 237	20 503	251 536	271 282	295 290	
Other materials	459	2 772	7 638	12 787	2 722	11 408	7 626	5 295	6 576	5 478	4 742	4 738	72 241	76 344	80 504	
Contracted services	51 707	23 180	43 203	71 091	107 738	98 874	24 754	21 007	288 219	34 912	39 290	84 086	888 061	954 247	1 070 363	
Transfers and grants - other municipalities	-	0	0	0	0	0	0	0	0	0	0	0	0	-	-	
Transfers and grants - other	6 087	1 903	66	1 519	1 805	1 892	6 126	14 904	2 516	2 894	4 121	4 340	48 175	50 394	52 786	
Other expenditure	36 263	40 806	44 566	42 575	41 330	71 464	45 953	37 253	20 514	30 958	41 100	82 168	534 951	564 737	595 445	
Cash Payments by Type	511 068	520 569	476 407	451 787	506 575	514 384	440 189	406 339	642 085	387 019	418 816	575 900	5 851 137	6 279 057	6 732 287	
Other Cash Flows/Payments by Type																
Capital assets	13 721	68 430	71 404	187 779	131 681	196 996	89 918	62 884	111 022	123 264	172 233	508 081	1 737 413	1 936 160	2 054 859	
Repayment of borrowing	-	-	17 054	-	-	12 904	-	-	16 139	-	-	10 752	56 849	50 793	58 046	
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Payments by Type	524 789	588 998	564 866	639 566	638 256	724 284	530 107	469 223	769 246	510 283	591 049	1 094 733	7 645 399	8 266 010	8 845 192	
NET INCREASE/(DECREASE) IN CASH HELD	568 071	58 387	(170 730)	(182 790)	52 842	(64 240)	108 983	335 952	180 421	(84 054)	(131 437)	(572 619)	98 786	148 862	194 609	
Cash/cash equivalents at the month/year begin:	1 551 516	2 119 587	2 177 974	2 007 244	1 824 454	1 877 296	1 813 056	1 922 038	2 257 991	2 438 411	2 354 358	2 222 921	1 551 516	1 650 302	1 799 164	
Cash/cash equivalents at the month/year end:	2 119 587	2 177 974	2 007 244	1 824 454	1 877 296	1 813 056	1 922 038	2 257 991	2 438 411	2 354 358	2 222 921	1 650 302	1 650 302	1 799 164	1 993 773	

2.10 ANNUAL BUDGET AND SDBIP'S – INTERNAL DEPARTMENTS

In terms of Section 53(1)(c)(ii) the Mayor of a Municipality must take all reasonable steps to ensure that the municipality's Service Delivery and Budget Implementation Plan is approved by the Mayor within 28 days after the approval of the budget. Once the budget has been approved by Council on 29 May 2019, the Service Delivery Budget and Implementation Plan will be submitted to the Mayor for consideration and approval by Council.

2.11 ANNUAL BUDGET AND SDBIPS – MUNICIPAL ENTITIES AND OTHER EXTERNAL MECHANISMS

The municipality's only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development has started to operate. Appointment of Board members and administrative staff was done, and the Agency has also started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R45.25 million for 2019/20 financial year, R47.43 million in 2020/21 and R49.04 million in 2021/22 financial year as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R63 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity. Due to the fact that BCMDA is still at the forming stage, it anticipates receiving funding mainly from the parent municipality (BCMM) for its operations.

2.12 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years) unless MFMA Section 33 has been complied with. In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Chief Financial Officer.

Table 61: MBRR Table SA35 – Future financial implications of the capital budget

Vote Description R thousand	2019/20 Medium Term Revenue & Expenditure Framework			Forecasts			Present value
	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	
Capital expenditure							
Multi-year expenditure to be appropriated	–	–	–				
Vote 01 - Directorate - Executive Support Services	500	500	500				
Vote 02 - Directorate - Municipal Manager	6 664	10 500	10 500				
Vote 03 - Directorate - Human Settlement	252 782	355 711	299 673				
Vote 04 - Directorate - Chief Financial Officer	141 858	80 500	75 500				
Vote 05 - Directorate - Corporate Services	45 910	31 150	18 734				
Vote 06 - Directorate - Infrastructure Services	700 606	838 590	913 093				
Vote 07 - Directorate - Spatial Planning And Development	307 351	333 346	398 899				
Vote 08 - Directorate - Health / Public Safety & Emergency Services	24 650	29 780	37 000				
Vote 09 - Directorate - Municipal Services	158 121	116 773	131 698				
Vote 10 - Directorate - Economic Development & Agencies	98 970	139 310	169 261				
Total Capital Expenditure	1 737 413	1 936 160	2 054 859	–	–	–	–
Future operational costs by vote							
Multi-year expenditure to be appropriated							
Vote 01 - Directorate - Executive Support Services							
Vote 02 - Directorate - Municipal Manager							
Vote 03 - Directorate - Human Settlement							
Vote 04 - Directorate - Chief Financial Officer							
Vote 05 - Directorate - Corporate Services							
Vote 06 - Directorate - Infrastructure Services							
Vote 07 - Directorate - Spatial Planning And Development							
Vote 08 - Directorate - Health / Public Safety & Emergency Services							
Vote 09 - Directorate - Municipal Services							
Vote 10 - Directorate - Economic Development & Agencies							
<i>List entity summary if applicable</i>							
Total future operational costs	–	–	–	–	–	–	–
Future revenue by source							
Revenue By Source	1 552 051	1 676 215	1 766 731				
Property rates	2 161 342	2 342 679	2 539 229				
Service charges - electricity revenue	583 149	629 800	691 836				
Service charges - water revenue	363 587	392 674	413 878				
Service charges - sanitation revenue	310 978	335 856	353 992				
Rental of facilities and equipment	19 214	20 732	21 851				
<i>List other revenues sources if applicable</i>	110 025	114 434	121 295				
Total future revenue	5 100 345	5 512 390	5 908 813	–	–	–	–
Net Financial Implications	(3 362 932)	(3 576 230)	(3 853 954)	–	–	–	–

2.13 CAPITAL EXPENDITURE DETAILS

The following tables present details of the City's capital expenditure programme, firstly on new assets, then the renewal of assets, upgrading of assets, repair and maintenance of assets, depreciation of assets, detailed capital programme and delayed capital projects.

Table 62: MBRR Table SA34a – Capital expenditure on new assets by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	1 081 416	1 177 836	683 068	898 188	1 108 577	1 108 577	718 653	943 028	927 285
Sanitation Infrastructure	8 975	–	247 657	262 774	219 990	219 990	212 677	287 998	232 819
<i>Pump Station</i>					–	–	–	–	–
<i>Reticulation</i>			60 597	64 480	95 696	95 696	61 247	80 646	39 952
<i>Waste Water Treatment Works</i>	8 975	–	48 031	18 000	18 000	18 000	5 000	5 000	3 000
<i>Outfall Sewers</i>			136 213	177 294	95 294	95 294	143 430	199 352	186 867
<i>Toilet Facilities</i>			2 817	3 000	11 000	11 000	3 000	3 000	3 000
<i>Capital Spares</i>					–	–	–	–	–
Solid Waste Infrastructure	29 362	2 157	43 262	53 852	48 852	48 852	59 400	6 000	8 000
<i>Landfill Sites</i>			43 262	53 852	48 852	48 852	59 400	6 000	8 000
<i>Waste Transfer Stations</i>	29 362	2 157							
Information and Communication Infrastructure	787 355	1 035 708	44 481	25 450	43 250	43 250	24 000	10 000	6 000
<i>Data Centres</i>			12 953	2 000	12 100	12 100	1 000	5 000	3 000
<i>Core Layers</i>	–	42 853	21 624	23 000	30 700	30 700	23 000	5 000	3 000
<i>Distribution Layers</i>	–	–	9 904	450	450	450	–	–	–
<i>Capital Spares</i>	787 355	992 855			–	–			
Community Assets	38 957	12 505	2 042	19 150	24 230	24 230	4 800	10 300	22 300
Community Facilities	38 957	11 356	1 283	17 150	21 624	21 624	4 800	10 300	22 300
<i>Halls</i>	–	10 778					–	–	–
<i>Cemeteries/Crematoria</i>	6 304	126	–	500	500	500	–	–	–
<i>Police</i>	–	–			–	–	–	–	–
<i>Parks</i>	–	–			–	–	–	–	–
<i>Public Open Space</i>	–	451	–	3 250	3 250	3 250	–	3 000	5 000
<i>Nature Reserves</i>	–	–	–	–	2 500	2 500	–	–	–
<i>Public Ablution Facilities</i>	–	–	845	900	1 874	1 874	200	200	200
<i>Markets</i>	–	–			–	–			
<i>Stalls</i>	–	–	–	1 000	6 000	6 000	100	100	100
<i>Abattoirs</i>	–	–			–	–			
<i>Airports</i>	–	–			–	–			
<i>Taxi Ranks/Bus Terminals</i>	–	–	438	11 500	7 500	7 500	4 500	7 000	17 000
<i>Capital Spares</i>	32 653	–					–	–	–

MBRR Table SA34a – Capital expenditure on new assets by asset class (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Capital expenditure on new assets by Asset Class/Sub-class									
Community Assets	38 957	12 505	2 042	19 150	24 230	24 230	4 800	10 300	22 300
Sport and Recreation Facilities	–	1 149	758	2 000	2 606	2 606	–	–	–
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	–	1 149	758	2 000	2 606	2 606	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	736	130	1 183	1 183	400	1 000	2 000
Monuments	–	–	35	130	255	255	400	1 000	2 000
Historic Buildings	–	–	–	–	–	–	–	–	–
Works of Art	–	–	701	–	928	928	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property	–	–	–	–	–	–	–	–	–
Unimproved Property	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property	–	–	–	–	–	–	–	–	–
Unimproved Property	–	–	–	–	–	–	–	–	–
Other assets	41 234	1 887	14 687	5 150	14 193	14 193	3 660	500	7 000
Operational Buildings	41 234	1 887	14 687	5 150	14 193	14 193	3 660	500	7 000
Municipal Offices	41 234	1 887	11 073	–	7 210	7 210	1 460	–	–
Pay/Enquiry Points	–	–	–	250	450	450	–	–	–
Stores	–	–	3 353	–	–	–	–	–	–
Laboratories	–	–	261	4 900	6 532	6 532	2 200	500	7 000
Housing	–	–	–	–	–	–	–	–	–
Staff Housing	–	–	–	–	–	–	–	–	–
Social Housing	–	–	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	9	1 797	3 538	52 829	25 858	25 858	146 922	61 014	61 116
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	9	1 797	3 538	52 829	25 858	25 858	146 922	61 014	61 116
Computer Software and Applications	–	–	3 538	52 829	25 858	25 858	146 922	61 014	61 116
Computer Equipment	20 975	23 546	2 948	9 521	6 237	6 237	3 564	11 731	4 254
Computer Equipment	20 975	23 546	2 948	9 521	6 237	6 237	3 564	11 731	4 254
Furniture and Office Equipment	1 171	10 223	8 925	22 618	23 758	23 758	10 280	11 815	8 742
Furniture and Office Equipment	1 171	10 223	8 925	22 618	23 758	23 758	10 280	11 815	8 742
Machinery and Equipment	326	3 337	12 264	48 443	67 363	67 363	40 172	38 634	41 447
Machinery and Equipment	326	3 337	12 264	48 443	67 363	67 363	40 172	38 634	41 447
Transport Assets	–	50 142	110 988	35 100	93 553	93 553	62 000	59 500	60 000
Transport Assets	–	50 142	110 988	35 100	93 553	93 553	62 000	59 500	60 000
Land	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1 184 089	1 281 272	839 196	1 091 129	1 364 952	1 364 952	990 450	1 137 522	1 134 143

Table 63: MBRR Table SA34b – Capital expenditure on renewal of existing assets by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	–	–	88 119	121 000	180 045	180 045	327 716	347 762	336 086
Roads Infrastructure	–	–	42 759	53 500	98 737	98 737	299 616	302 846	293 644
<i>Roads</i>			32 919	47 500	92 737	92 737	74 500	127 500	115 584
<i>Road Structures</i>			9 840	6 000	6 000	6 000	224 616	169 346	178 060
<i>Road Furniture</i>							500	6 000	–
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	–	–	82	11 000	16 307	16 307	4 100	–	–
<i>Capital Spares</i>			82	11 000	16 307	16 307	4 100	–	–
Water Supply Infrastructure	–	–	45 277	56 500	65 000	65 000	24 000	44 916	42 442
<i>Reservoirs</i>			6 183	9 700	9 700	9 700	4 000	5 000	5 000
<i>Pump Stations</i>			1 251	2 000	10 500	10 500	2 500	2 500	2 500
<i>Water Treatment Works</i>			708	2 000	2 000	2 000	4 500	12 416	10 942
<i>Bulk Mains</i>			13 722	17 250	17 250	17 250	6 400	10 900	10 900
<i>Distribution</i>					–	–			
<i>Distribution Points</i>			23 413	25 550	25 550	25 550	6 600	14 100	13 100
Community Assets	–	–	5 288	35 600	18 740	18 740	5 700	12 200	40 100
Community Facilities	–	–	–	6 000	14 036	14 036	5 500	12 000	40 000
<i>Theatres</i>				2 000	1 000	1 000	3 500	2 000	–
<i>Taxi Ranks/Bus Terminals</i>				4 000	13 036	13 036	2 000	10 000	40 000
Sport and Recreation Facilities	–	–	5 288	29 600	4 704	4 704	200	200	100
<i>Indoor Facilities</i>									
<i>Outdoor Facilities</i>			5 288	29 600	4 704	4 704	200	200	100
Heritage assets	–	–	175	600	1 025	1 025	–	–	–
Monuments	–	–	175	600	1 025	1 025	–	–	–
Other assets	–	–	1 302	–	460	460	5 322	7 500	10 000
Operational Buildings	–	–	1 302	–	460	460	5 322	7 500	10 000
<i>Municipal Offices</i>									
<i>Pay/Enquiry Points</i>			1 302	–	460	460	5 322	7 500	10 000
Housing	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	987	1 200	2 485	2 485	3 700	1 600	1 500
Transport Assets	–	–	987	1 200	2 485	2 485	3 700	1 600	1 500
Land	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing assets	–	–	95 871	158 400	202 755	202 755	342 438	369 062	387 686
Renewal of Existing Assets as % of total capex	0,0%	0,0%	7,2%	9,0%	9,7%	9,7%	19,7%	19,1%	18,9%
Renewal of Existing Assets as % of deprecn"	0,0%	0,0%	9,7%	17,7%	22,6%	22,6%	37,3%	36,4%	34,6%

Table 64: MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	–	–	283 836	305 351	347 515	347 515	304 652	285 522	373 179
Roads Infrastructure	–	–	136 717	91 700	175 465	175 465	146 961	132 500	176 000
Roads	–	–	136 717	91 700	175 465	175 465	146 961	132 500	176 000
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	–	–	38 651	29 000	29 000	29 000	79 858	79 000	74 000
MV Substations	–	–	12 675	–	–	–	–	–	–
MV Switching Stations	–	–	–	–	–	–	–	–	–
MV Networks	–	–	7 734	29 000	29 000	29 000	–	29 000	24 000
LV Networks	–	–	18 243	–	–	–	79 858	50 000	50 000
Capital Spares	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure	–	–	45 611	94 551	67 950	67 950	20 000	18 291	66 155
Dams and Weirs	–	–	29 320	78 951	45 000	45 000	–	5 000	55 000
Boreholes	–	–	–	–	–	–	–	–	–
Reservoirs	–	–	6 501	8 400	15 750	15 750	2 400	–	–
Pump Stations	–	–	3 499	2 200	2 200	2 200	5 000	3 155	3 155
Water Treatment Works	–	–	–	–	–	–	–	–	–
Bulk Mains	–	–	3 824	4 000	4 000	4 000	7 000	7 136	5 000
Distribution	–	–	2 466	1 000	1 000	1 000	5 600	3 000	3 000
Sanitation Infrastructure	–	–	62 823	85 100	70 100	70 100	56 332	34 231	29 776
Pump Station	–	–	3 045	4 000	4 000	4 000	2 000	–	–
Reticulation	–	–	17 492	26 000	26 000	26 000	22 000	14 000	11 000
Waste Water Treatment Works	–	–	23 541	29 000	29 000	29 000	12 332	5 000	5 000
Outfall Sewers	–	–	18 745	26 100	11 100	11 100	20 000	15 231	13 776
Solid Waste Infrastructure	–	–	35	5 000	5 000	5 000	1 500	21 500	27 248
Waste Transfer Stations	–	–	35	5 000	5 000	5 000	1 500	21 500	27 248
Community Assets	–	–	93 593	136 105	136 193	136 193	70 373	91 950	126 950
Community Facilities	–	–	83 227	116 655	107 763	107 763	43 913	65 800	107 500
Halls	–	–	3 448	10 000	15 500	15 500	5 500	6 000	15 000
Centres	–	–	21 612	32 473	28 019	28 019	5 800	5 500	5 500
Cemeteries/Crematoria	–	–	7 193	9 000	9 000	9 000	5 623	7 500	20 900
Public Open Space	–	–	4 297	5 950	5 950	5 950	1 800	8 200	6 200
Nature Reserves	–	–	722	24 732	18 797	18 797	18 190	38 600	59 900
Public Ablution Facilities	–	–	262	700	700	700	–	–	–
Markets	–	–	10 724	4 800	7 796	7 796	–	–	–
Taxi Ranks/Bus Terminals	–	–	31 429	29 000	22 000	22 000	7 000	–	–
Sport and Recreation Facilities	–	–	10 366	19 450	28 431	28 431	26 460	26 150	19 450
Indoor Facilities	–	–	1 522	1 700	1 700	1 700	100	100	100
Outdoor Facilities	–	–	8 844	17 750	26 731	26 731	26 360	26 050	19 350
Heritage assets	–	–	476	950	950	950	200	200	3 000
Monuments	–	–	476	950	950	950	200	200	3 000
Other assets	–	–	15 572	57 800	42 110	42 110	29 300	51 903	29 900
Operational Buildings	–	–	14 455	57 800	42 110	42 110	29 300	51 903	29 900
Municipal Offices	–	–	2 786	37 200	17 739	17 739	20 400	35 423	19 300
Pay/Enquiry Points	–	–	4 794	–	2 706	2 706	–	–	–
Stores	–	–	126	200	274	274	–	–	–
Training Centres	–	–	1 460	1 000	1 540	1 540	500	3 900	2 000
Manufacturing Plant	–	–	2 609	4 000	4 000	4 000	2 000	3 000	3 000
Depots	–	–	2 681	15 400	15 850	15 850	6 400	9 580	5 600
Housing	–	–	1 116	–	–	–	–	–	–
Social Housing	–	–	1 116	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	1 702	3 407	4 626	4 626	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	1 702	3 407	4 626	4 626	–	–	–
Total Capital Expenditure on upgrading of existing assets	–	–	395 179	503 613	531 394	531 394	404 524	429 575	533 029
Upgrading of Existing Assets as % of total capex	0,0%	0,0%	23220,6%	14781,3%	11488,0%	11488,0%	0,0%	0,0%	0,0%
Upgrading of Existing Assets as % of deprecn"	0,0%	0,0%	29,3%	36,2%	40,2%	40,2%	30,9%	29,7%	33,4%

Table 65: MBRR Table SA34c – Repairs and maintenance expenditure by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	277 791	317 612	146 488	219 341	198 741	198 741	182 029	200 360	220 532
Roads Infrastructure	96 654	95 320	68 674	122 569	115 469	115 469	104 586	115 173	126 826
Roads	96 654	95 320	67 564	117 139	110 039	110 039	99 536	109 619	120 716
Road Structures	–	–	1 110	5 430	5 430	5 430	5 049	5 554	6 110
Storm water Infrastructure	8 493	9 116	7 997	11 726	11 726	11 726	10 905	11 995	13 195
Drainage Collection	–	9 116	7 997	11 726	11 726	11 726	10 905	11 995	13 195
Storm water Conveyance	8 493	–	–	–	–	–	–	–	–
Electrical Infrastructure	86 131	119 755	35 389	41 040	36 040	36 040	33 517	36 869	40 556
Power Plants	86 131	119 755	–	–	–	–	–	–	–
HV Transmission Conductors	–	–	6 142	7 204	6 704	6 704	6 235	6 858	7 544
MV Substations	–	–	10 542	11 099	10 599	10 599	9 857	10 843	11 927
MV Switching Stations	–	–	–	–	–	–	–	–	–
MV Networks	–	–	1 074	1 613	1 613	1 613	1 500	1 650	1 815
LV Networks	–	–	17 631	21 124	17 124	17 124	15 926	17 518	19 270
Water Supply Infrastructure	41 907	46 388	2 783	3 255	3 509	3 509	3 263	3 589	3 948
Reservoirs	–	–	1 327	1 478	1 478	1 478	1 374	1 512	1 663
Water Treatment Works	41 907	46 388	–	–	–	–	236	259	285
Bulk Mains	–	–	1 456	1 778	1 778	1 778	1 653	1 818	2 000
Sanitation Infrastructure	27 895	34 022	29 427	33 740	28 487	28 487	26 492	29 142	32 056
Reticulation	–	34 022	29 427	33 740	28 487	28 487	26 492	29 142	32 056
Waste Water Treatment Works	27 895	–	–	–	–	–	–	–	–
Solid Waste Infrastructure	16 710	13 011	2 218	7 011	3 511	3 511	3 266	3 592	3 951
Landfill Sites	16 710	13 011	2 218	7 011	3 511	3 511	3 266	3 592	3 951
Community Assets	7 920	9 883	9 607	9 090	8 031	8 031	7 469	8 216	9 038
Community Facilities	5 091	7 743	6 994	7 257	6 198	6 198	5 765	6 341	6 975
Halls	637	778	3 126	2 315	1 815	1 815	1 688	1 856	2 042
Clinics/Care Centres	–	333	–	–	–	–	–	–	–
Fire/Ambulance Stations	1 568	1 840	–	–	–	–	–	–	–
Museums	71	46	–	–	–	–	–	–	–
Libraries	–	–	1 069	651	651	651	605	666	732
Cemeteries/Crematoria	405	536	1 138	1 288	1 288	1 288	1 198	1 318	1 450
Police	1 102	1 251	–	–	–	–	–	–	–
Parks	–	–	–	–	–	–	2 273	2 501	2 751
Public Open Space	–	–	1 661	3 003	2 444	2 444	–	–	–
Nature Reserves	–	511	–	–	–	–	–	–	–
Markets	771	1 017	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	536	1 267	–	–	–	–	–	–	–
Sport and Recreation Facilities	2 829	2 140	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Indoor Facilities	2 272	1 314	–	–	–	–	–	–	–
Outdoor Facilities	557	826	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Heritage assets	1	1	1	1	1	1	1	1	1
Other Heritage	–	–	–	10	10	10	9	10	11
Other assets	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Operational Buildings	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Municipal Offices	24 793	18 073	31 262	39 309	25 643	25 643	23 848	26 233	28 856
Pay/Enquiry Points	–	–	5 297	5 947	4 447	4 447	4 136	4 549	5 004
Workshops	–	–	211	275	275	275	256	281	309
Capital Spares	32 388	35 291	–	–	–	–	–	–	–
Intangible Assets	–	–	–	1 201	701	701	652	717	789
Licences and Rights	–	–	–	1 201	701	701	652	717	789
Computer Software and Applications	–	–	–	1 201	701	701	652	717	789
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Transport Assets	1 008	(2 783)	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Transport Assets	1 008	(2 783)	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Land	219	–	–	–	–	–	–	–	–
Land	219	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	344 238	378 998	355 294	493 616	425 143	425 143	392 583	431 971	475 303
R&M as a % of PPE	306,6%	346,2%	293,6%	452,8%	390,0%	390,0%	360,1%	324,5%	324,6%
R&M as % Operating Expenditure	23,5%	26,2%	24,5%	29,3%	24,9%	24,9%	23,0%	24,1%	24,7%

Table 66: MBRR Table SA34d – Depreciation by Asset Class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Depreciation by Asset Class/Sub-class									
Infrastructure	712 798	662 591	455 420	335 787	335 787	335 787	340 032	374 685	412 803
Roads Infrastructure	353 133	333 946	(1 555)	–	–	–	–	–	–
Roads	353 133	333 946	(1 555)	–	–	–	–	–	–
Storm water Infrastructure	–	–	(61)	–	–	–	–	–	–
Drainage Collection	–	–	(61)	–	–	–	–	–	–
Electrical Infrastructure	110 828	104 984	213 495	94 772	94 772	94 772	97 805	107 585	118 343
Power Plants	–	–	213 495	94 620	94 620	94 620	97 648	107 413	118 154
HV Substations	–	–	–	151	151	151	156	172	189
MV Networks	110 828	104 984	–	–	–	–	–	–	–
Water Supply Infrastructure	141 871	116 398	153 192	80 070	80 070	80 070	82 632	90 895	99 985
Dams and Weirs	–	–	153 192	80 035	80 035	80 035	82 596	90 856	99 942
Distribution	–	–	–	35	35	35	36	39	43
Distribution Points	141 871	116 398	–	–	–	–	–	–	–
Sanitation Infrastructure	106 965	107 264	(1 478)	157 324	157 324	157 324	155 859	172 095	189 954
Pump Station	–	–	(1 478)	156 966	156 966	156 966	155 489	171 688	189 507
Reticulation	106 965	107 264	–	–	–	–	–	–	–
Outfall Sewers	–	–	–	358	358	358	370	407	448
Solid Waste Infrastructure	–	–	91 826	3 621	3 621	3 621	3 736	4 110	4 521
Landfill Sites	–	–	91 826	3 621	3 621	3 621	3 736	4 110	4 521
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	59 746	54 839	463 811	441 813	441 813	441 813	455 951	504 194	560 225
Community Facilities	42 326	38 765	463 811	441 813	441 813	441 813	455 951	504 194	560 225
Halls	42 326	38 765	463 811	–	–	–	–	–	–
Crèches	–	–	–	441 806	441 806	441 806	455 944	504 186	560 217
Capital Spares	–	–	–	7	7	7	7	7	8
Sport and Recreation Facilities	17 420	16 075	–	–	–	–	–	–	–
Outdoor Facilities	17 420	16 075	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Investment properties	–	–	4 950	–	–	–	–	–	–
Revenue Generating	–	–	4 950	–	–	–	–	–	–
Improved Property	–	–	4 950	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	33 247	32 442	728	–	–	–	–	–	–
Operational Buildings	33 247	32 442	728	–	–	–	–	–	–
Municipal Offices	33 247	32 442	728	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	9 167	9 306	6 641	8 629	8 496	8 496	8 963	9 763	10 489
Servitudes	9 167	9 306	–	–	–	–	–	–	–
Licences and Rights	–	–	6 641	8 629	8 496	8 496	8 963	9 763	10 489
Computer Software and Applications	–	–	6 641	8 629	8 496	8 496	8 963	9 763	10 489
Computer Equipment	2	106	178	201	209	209	268	297	311
Computer Equipment	2	106	178	201	209	209	268	297	311
Furniture and Office Equipment	20 056	17 703	14 546	44 460	44 457	44 457	44 498	49 351	54 361
Furniture and Office Equipment	20 056	17 703	14 546	44 460	44 457	44 457	44 498	49 351	54 361
Machinery and Equipment	9 358	7 932	6 110	25 183	25 183	25 183	25 773	28 350	31 185
Machinery and Equipment	9 358	7 932	6 110	25 183	25 183	25 183	25 773	28 350	31 185
Transport Assets	13 045	22 539	40 477	40 353	40 345	40 345	42 644	46 862	51 500
Transport Assets	13 045	22 539	40 477	40 353	40 345	40 345	42 644	46 862	51 500
Land	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Depreciation	857 418	807 459	992 860	896 426	896 290	896 290	918 128	1 013 503	1 120 875

Table 67: MBRR Table SA1 – Supporting detail to budgeted financial performance

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
REVENUE ITEMS:										
Property rates										
Total Property Rates	906 094	957 618	1 005 769	1 602 336	1 597 536	1 597 536	1 597 536	1 749 594	1 889 562	1 991 598
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	33 739	98 766	33 089	180 375	180 375	180 375	180 375	197 543	213 347	224 867
Net Property Rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue										
Total Service charges - electricity revenue	1 690 698	1 695 665	1 675 680	2 051 858	2 030 654	2 030 654	2 030 654	2 226 184	2 412 961	2 615 408
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>										
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	8 778	–	(7 281)	59 146	59 146	59 146	59 146	64 842	70 282	76 178
Net Service charges - electricity revenue	1 681 921	1 695 665	1 682 962	1 992 712	1 971 508	1 971 508	1 971 508	2 161 342	2 342 679	2 539 229
Service charges - water revenue										
Total Service charges - water revenue	525 985	452 690	609 963	721 263	721 263	721 263	721 263	747 019	806 780	886 248
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>										
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	31 348	–	169 134	158 220	158 220	158 220	158 220	163 870	176 980	194 412
Net Service charges - water revenue	494 638	452 690	440 830	563 043	563 043	563 043	563 043	583 149	629 800	691 836
Service charges - sanitation revenue										
Total Service charges - sanitation revenue	371 701	233 728	304 905	392 286	392 286	392 286	392 286	442 754	478 174	503 996
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>										
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>	76 354	–	–	70 143	70 143	70 143	70 143	79 167	85 500	90 117
Net Service charges - sanitation revenue	295 347	233 728	304 905	322 143	322 143	322 143	322 143	363 587	392 674	413 878
Service charges - refuse revenue										
Total refuse removal revenue	357 803	211 459	249 497	423 465	423 465	423 465	423 465	447 330	483 116	509 204
Total landfill revenue					–	–	–			
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>										
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>	71 020	–	–	129 077	129 077	129 077	129 077	136 352	147 260	155 212
Net Service charges - refuse revenue	286 783	211 459	249 497	294 388	294 388	294 388	294 388	310 978	335 856	353 992

Table 68: MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description	Vote 01 - Directorate	Vote 02 - Directorate	Vote 03 - Directorate	Vote 04 - Directorate	Vote 05 - Directorate	Vote 06 - Directorate	Vote 07 - Directorate	Vote 08 - Directorate	Vote 09 - Directorate	Vote 10 - Directorate	Total
R thousand											
Revenue By Source											
Property rates			–	1 552 051	–	–	–	–	–	–	1 552 051
Service charges - electricity revenue			–	22 834	–	2 138 508	–	–	–	–	2 161 342
Service charges - water revenue			–	–	–	583 149	–	–	–	–	583 149
Service charges - sanitation revenue			–	–	–	363 587	–	–	–	–	363 587
Service charges - refuse revenue			–	–	–	–	–	–	310 978	–	310 978
Rental of facilities and equipment		–	87	–	–	–	11 628	–	5 837	1 662	19 214
Interest earned - external investments		–	–	109 196	–	–	–	–	–	828	110 025
Interest earned - outstanding debtors		–	–	59 465	–	–	–	–	–	–	59 465
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	1 351	–	–	–	16 316	467	–	18 134
Licences and permits		–	–	–	–	–	–	15 789	166	–	15 955
Agency services		–	–	–	–	–	–	33 096	–	1 238	34 334
Other revenue		–	–	561 302	601	21 243	20 517	72 052	24 545	78 364	778 623
Transfers and subsidies		34 479	143 122	365 699	14 150	362 879	15 850	38 501	152 222	9 251	1 136 152
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers)	–	34 479	143 209	2 671 898	14 751	3 469 365	47 995	175 754	494 215	91 342	7 143 008
Expenditure By Type											
Employee related costs	94 740	43 947	37 518	308 010	124 814	525 689	120 412	400 238	537 460	66 929	2 259 759
Remuneration of councillors	68 485	–	–	–	–	–	–	–	–	–	68 485
Debt impairment	–	–	–	116 404	–	225 033	–	8 072	23 323	–	372 833
Depreciation & asset impairment	3 602	195	10 315	2 569	22 793	725 387	119 934	7 942	17 720	7 671	918 128
Finance charges	–	–	–	–	–	35 211	684	2 179	1 740	1 190	41 004
Bulk purchases	–	–	–	–	–	1 938 461	–	–	–	–	1 938 461
Other materials	3 489	991	537	3 270	864	33 494	3 993	6 109	18 719	775	72 241
Contracted services	25 766	54 068	147 871	53 569	31 108	420 333	52 557	11 361	52 544	38 884	888 061
Transfers and subsidies	16 109	–	250	–	–	13 547	–	–	219	18 049	48 175
Other expenditure	96 052	25 475	4 719	103 602	71 548	55 258	20 487	16 298	70 523	70 990	534 951
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	308 243	124 676	201 210	587 424	251 127	3 972 415	318 067	452 199	722 249	204 489	7 142 098
Surplus/(Deficit)	(308 243)	(90 197)	(58 001)	2 084 475	(236 376)	(503 050)	(270 072)	(276 445)	(228 034)	(113 146)	911
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		80	252 282			418 231	266 116		67 690		1 004 399
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)											–
Transfers and subsidies - capital (in-kind - all)											–
Surplus/(Deficit) after capital transfers & contributions	(308 243)	(90 117)	194 281	2 084 475	(236 376)	(84 818)	(3 956)	(276 445)	(160 344)	(113 146)	1 005 310

Table 69: MBRR Table SA3 – Supporting detail to Statement of Financial Position

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
ASSETS										
<u>Call investment deposits</u>										
Call deposits	2 151 164	1 665 511	1 660 393	1 563 129	1 471 362	1 471 362	1 471 362	1 570 148	1 718 664	1 913 073
Other current investments										
Total Call investment deposits	2 151 164	1 665 511	1 660 393	1 563 129	1 471 362	1 471 362	1 471 362	1 570 148	1 718 664	1 913 073
<u>Consumer debtors</u>										
Consumer debtors	1 545 365	1 171 401	1 208 526	1 540 957	1 540 597	1 540 597	1 540 597	1 462 439	1 608 683	1 769 552
Less: Provision for debt impairment	(1 097 312)	(714 853)	(699 540)	(602 959)	(602 959)	(602 959)	(602 959)	(664 169)	(709 599)	(758 135)
Total Consumer debtors	448 053	456 548	508 985	937 997	937 637	937 637	937 637	798 270	899 085	1 011 417
<u>Debt impairment provision</u>										
Balance at the beginning of the year	(899 745)	(763 291)	(714 853)	(661 570)	(661 570)	(661 570)	(661 570)	(682 697)	(664 169)	(643 789)
Contributions to the provision	(210 111)	(132 723)	(225 515)	(160 595)	(160 595)	(160 595)	(160 595)	(272 873)	(300 161)	(330 177)
Bad debts written off	12 544	181 162	240 827	219 206	219 206	219 206	219 206	291 401	320 541	352 595
Balance at end of year	(1 097 312)	(714 853)	(699 540)	(602 959)	(602 959)	(602 959)	(602 959)	(664 169)	(643 789)	(621 370)
<u>Property, plant and equipment (PPE)</u>										
PPE at cost/valuation (excl. finance leases)	28 662 843	36 011 832	37 470 840	39 579 947	39 925 905	39 925 905	39 925 905	41 168 050	43 101 700	45 153 798
Leases recognised as PPE				-	-	-	-			
Less: Accumulated depreciation	15 687 940	20 306 724	19 280 113	20 198 053	20 197 917	20 197 917	20 197 917	21 093 255	22 106 758	23 227 633
Total Property, plant and equipment (PPE)	12 974 903	15 705 107	18 190 726	19 381 893	19 727 987	19 727 987	19 727 987	20 074 795	20 994 942	21 926 165

MBRR Table SA3 – Supporting detail to Statement of Financial Position (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)	–	–								
Current portion of long-term liabilities	50 709	47 642	52 572	59 667	57 974	57 974	57 974	56 849	50 793	58 046
Total Current liabilities - Borrowing	50 709	47 642	52 572	59 667	57 974	57 974	57 974	56 849	50 793	58 046
Trade and other payables										
Trade Payables								749 242	824 167	906 583
Other creditors	1 081 089	765 291	1 028 167	909 878	909 878	909 878	909 878	381 741	419 915	461 907
Unspent conditional transfers	211 266	252 319	284 255	150 137	150 137	240 526	240 526	204 447	173 780	147 713
VAT		702	702	–	–	–	–			
Total Trade and other payables	1 292 355	1 018 313	1 313 124	1 060 015	1 060 015	1 150 404	1 150 404	1 335 430	1 417 862	1 516 203
Non current liabilities - Borrowing										
Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	287 581	246 225	392 440	505 737
Finance leases (including PPP asset element)										
Total Non current liabilities - Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	287 581	246 225	392 440	505 737
Provisions - non-current										
Retirement benefits	488 149	506 951	516 344	664 648	664 648	664 648	664 648	567 978	624 776	687 253
<i>List other major provision items</i>										
Refuse landfill site rehabilitation	10 223	10 115	10 459	132 741	132 741	132 741	132 741	11 505	12 656	13 921
Other	–	–		100	100	100	100			
Total Provisions - non-current	498 372	517 066	526 803	797 489	797 489	797 489	797 489	579 483	637 432	701 175
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	9 534 233	9 754 200	10 113 472	16 582 474	16 706 885	16 706 885	16 706 885	10 763 748	11 015 625	11 010 637
GRAP adjustments										
Restated balance	9 534 233	9 754 200	10 113 472	16 582 474	16 706 885	16 706 885	16 706 885	10 763 748	11 015 625	11 010 637
Surplus/(Deficit)	614 646	359 272	365 536	807 825	1 007 010	1 007 010	1 007 010	975 460	1 006 757	1 088 462
Appropriations to Reserves										
Transfers from Reserves										
Depreciation offsets										
Other adjustments	4 008	(0)	0							
Accumulated Surplus/(Deficit)	10 152 888	10 113 472	10 479 009	17 390 299	17 713 895	17 713 895	17 713 895	11 739 208	12 022 382	12 099 099
Reserves										
Housing Development Fund										
Capital replacement										
Self-insurance										
Other reserves										
Revaluation	4 613 941	6 925 099	9 050 458	3 741 152	3 741 152	3 741 152	3 741 152	9 955 503	10 951 054	12 046 159
Total Reserves	4 613 941	6 925 099	9 050 458	3 741 152	3 741 152	3 741 152	3 741 152	9 955 503	10 951 054	12 046 159
TOTAL COMMUNITY WEALTH/EQUITY	14 766 828	17 038 571	19 529 466	21 131 451	21 455 047	21 455 047	21 455 047	21 694 711	22 973 435	24 145 258

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (Continued)

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2015/16	2016/17	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Economic											
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing					10,2%	10,1%	9,9%	10,1%	9,0%	9,0%	9,0%
Interest rate - investment					6,0%	6,6%	6,6%	7,0%	6,5%	6,5%	6,5%
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates											
Property tax/service charges					%	%	%	%	%	%	%
Rental of facilities & equipment					%	%	%	%	%	%	%
Interest - external investments					122,0%	103,0%	97,0%	100,0%	100,0%	100,0%	100,0%
Interest - debtors					%	%	%	%	%	%	%
Revenue from agency services					%	%	%	%	%	%	%

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (Continued)

Total municipal services			2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Household service targets (000)										
	Water:										
	Piped water inside dwelling		118 000	118 000	118 000	121 800	121 800	121 800	122 054	122 308	122 562
	Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
	Using public tap (at least min.service level)		104 000	105 000	105 000	126 730	126 730	126 730	127 476	128 222	128 968
	Other water supply (at least min.service level)		–	–	–	–	–	–	–	–	–
	<i>Minimum Service Level and Above sub-total</i>		222 000	223 000	223 000	248 530	248 530	248 530	249 530	250 530	251 530
	Using public tap (< min.service level)		1 000	–	–	–	–	–	–	–	–
	Other water supply (< min.service level)		–	–	–	–	–	–	–	–	–
	No water supply		1 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
	<i>Below Minimum Service Level sub-total</i>		2 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
	Total number of households		224 000	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477
	Sanitation/sewerage:										
	Flush toilet (connected to sewerage)		157 011	158 671	158 671	160 671	160 671	160 671	161 171	161 671	162 171
	Flush toilet (with septic tank)		5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
	Chemical toilet		3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
	Pit toilet (ventilated)		31 309	36 298	36 298	40 536	40 536	40 536	43 336	44 836	46 336
	Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
	<i>Minimum Service Level and Above sub-total</i>		197 301	203 950	203 950	210 188	210 188	210 188	213 488	215 488	217 488
	Bucket toilet		–	–	–	–	–	–	–	–	–
	Other toilet provisions (< min.service level)		21 790	19 754	19 754	19 754	19 754	19 754	19 754	19 754	19 754
	No toilet provisions		4 477	–	–	23 535	23 535	23 535	20 235	18 235	16 235
	<i>Below Minimum Service Level sub-total</i>		26 267	19 754	19 754	43 289	43 289	43 289	39 989	37 989	35 989
	Total number of households		223 568	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477
	Energy:										
	Electricity (at least min.service level)		7 298	5 873	5 873	5 903	5 903	5 903	5 918	5 918	5 918
	Electricity - prepaid (min.service level)		119 832	118 628	118 628	119 619	119 619	119 619	122 151	122 151	122 151
	<i>Minimum Service Level and Above sub-total</i>		127 130	124 501	124 501	125 522	125 522	125 522	128 069	128 069	128 069
	Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
	Electricity - prepaid (< min. service level)		40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
	Other energy sources		–	–	–	–	–	–	–	–	–
	<i>Below Minimum Service Level sub-total</i>		40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
	Total number of households		167 371	163 742	163 742	162 363	162 363	162 363	176 949	176 949	176 949
	Refuse:										
	Removed at least once a week		126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
	<i>Minimum Service Level and Above sub-total</i>		126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
	Removed less frequently than once a week		1 980	1 980	1 980	1 980	1 980	1 980	40 556	40 556	40 556
	Using communal refuse dump		2	2	2	2	2	2	2	2	2
	Using own refuse dump		1	1	1	1	1	1	1	1	1
	Other rubbish disposal		–	–	4	4	4	4	4	4	4
	No rubbish disposal		3	3	3	3	3	3	3	3	3
	<i>Below Minimum Service Level sub-total</i>		1 986	1 986	1 990	1 990	1 990	1 990	40 566	40 566	40 566
	Total number of households		128 030	128 486	129 227	131 990	131 990	131 990	190 117	190 117	190 117

**MAIN TABLES OF THE PARENT
MUNICIPALITY**

Table 71: MBRR Table A1 – Budget Summary

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
Financial Performance										
Property rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges	2 758 689	2 593 542	2 678 193	3 172 285	3 151 081	3 151 081	3 151 081	3 419 056	3 701 009	3 998 936
Investment revenue	154 706	147 811	126 545	140 172	140 172	140 172	140 172	109 196	113 564	120 378
Transfers recognised - operational	1 334 131	1 303 836	1 358 439	1 471 673	1 511 244	1 511 244	1 511 244	1 126 902	1 222 681	1 352 645
Other own revenue	342 320	371 638	359 744	298 808	298 808	298 808	298 808	874 112	932 460	995 793
	5 462 201	5 275 679	5 495 601	6 504 900	6 518 467	6 518 467	6 518 467	7 081 316	7 645 929	8 234 483
Total Revenue (excluding capital transfers and contributions)										
Employee costs	1 411 212	1 617 240	1 823 863	1 939 391	1 986 735	1 986 735	1 986 735	2 235 469	2 384 127	2 542 672
Remuneration of councillors	53 845	55 023	59 473	64 185	64 185	64 185	64 185	68 485	73 040	77 897
Depreciation & asset impairment	857 419	807 127	992 061	895 013	895 013	895 013	895 013	916 367	1 011 338	1 118 772
Finance charges	63 335	49 359	43 955	59 808	39 008	39 008	39 008	41 000	57 000	73 000
Materials and bulk purchases	1 426 744	1 558 514	1 635 797	1 784 885	1 773 929	1 773 929	1 773 929	2 010 400	2 170 929	2 293 909
Transfers and grants	240 922	59 064	59 549	94 851	70 426	70 426	70 426	47 875	50 078	52 453
Other expenditure	1 464 472	1 441 495	1 444 166	1 665 134	1 687 584	1 687 584	1 687 584	1 761 013	1 898 345	2 074 529
Total Expenditure	5 517 949	5 587 822	6 058 865	6 503 267	6 516 881	6 516 881	6 516 881	7 080 609	7 644 856	8 233 231
Surplus/(Deficit)	(55 748)	(312 143)	(563 264)	1 633	1 586	1 586	1 586	707	1 073	1 252
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
	614 646	357 637	367 323	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Surplus/(Deficit) after capital transfers & contributions										
Share of surplus/ (deficit) of associate	30 383	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	645 030	357 637	367 323	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Capital expenditure & funds sources										
Capital expenditure	1 184 089	1 281 272	1 330 245	1 750 850	2 084 728	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098
Transfers recognised - capital	670 394	669 780	834 431	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Borrowing	-	-	-	69 000	-	-	-	69 582	189 352	176 867
Internally generated funds	513 695	611 492	495 814	877 950	1 081 676	1 081 676	1 081 676	628 000	690 000	740 000
Total sources of capital funds	1 184 089	1 281 272	1 330 245	1 750 850	2 084 728	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098

MBRR Table A1 – Budget Summary (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
Financial position										
Total current assets	3 665 738	2 995 990	3 241 988	3 586 190	3 510 019	3 510 019	3 510 019	3 544 908	3 950 077	4 422 968
Total non current assets	13 633 832	16 267 326	18 808 213	20 086 923	20 436 070	20 436 070	20 436 070	20 742 992	21 738 800	22 697 887
Total current liabilities	1 588 602	1 307 204	1 646 596	1 393 013	1 391 948	1 482 337	1 482 337	1 714 826	1 823 484	1 964 591
Total non current liabilities	944 139	915 192	872 357	1 153 005	1 085 069	1 085 069	1 085 069	825 708	1 029 871	1 206 911
Community wealth/Equity	14 766 828	17 040 919	19 531 248	21 127 095	21 469 071	21 378 683	21 378 683	21 747 366	22 835 521	23 949 353
Cash flows										
Net cash from (used) operating	1 394 471	585 862	1 501 975	1 680 399	1 881 094	1 881 094	1 881 094	1 826 065	1 946 448	2 130 570
Net cash from (used) investing	(1 169 766)	(1 222 300)	(1 315 958)	(1 750 850)	(2 084 728)	(2 084 728)	(2 084 728)	(1 672 131)	(1 883 650)	(2 002 098)
Net cash from (used) financing	(49 602)	(50 709)	(47 642)	9 962	(57 974)	(57 974)	(57 974)	14 113	140 049	120 430
Cash/cash equivalents at the year end	2 373 900	1 686 754	1 825 130	1 639 333	1 563 522	1 563 522	1 563 522	1 731 569	1 934 416	2 183 319
Cash backing/surplus reconciliation										
Cash and investments available	2 373 900	1 690 102	1 825 130	1 639 333	1 563 522	1 563 522	1 563 522	1 731 569	1 934 416	2 183 319
Application of cash and investments	275 211	(130 426)	160 425	(272 578)	(272 171)	(205 850)	(205 850)	71 203	7 576	(95 478)
Balance - surplus (shortfall)	2 098 689	1 820 528	1 664 705	1 911 911	1 835 693	1 769 373	1 769 373	1 660 366	1 926 840	2 278 797
Asset management										
Asset register summary (WDV)	13 311 710	16 291 170	18 685 382	19 957 936	20 117 013	20 117 013	20 117 013	20 742 992	21 738 800	22 697 887
Depreciation	857 419	807 127	992 061	895 013	895 013	895 013	895 013	916 367	1 011 338	1 118 772
Renewal and Upgrading of Existing Assets	–	–	491 092	662 013	710 448	710 448	710 448	746 962	798 637	920 716
Repairs and Maintenance	344 238	378 998	355 294	493 616	425 143	425 143	425 143	392 583	431 971	475 303
Free services										
Cost of Free Basic Services provided	187 499	–	161 852	416 587	416 587	416 587	444 231	444 231	480 022	515 920
Revenue cost of free services provided	33 739	98 766	33 089	180 375	180 375	180 375	197 543	197 543	213 347	224 867
Households below minimum service level										
Water:	2	1	1	5	5	5	4	4	3	2
Sanitation/sewerage:	26	20	20	43	43	43	40	40	38	36
Energy:	40	39	39	37	37	37	49	49	49	49
Refuse:	2	2	2	2	2	2	41	41	41	41

Table 72: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		2 034 609	2 017 999	2 114 963	2 538 086	2 534 132	2 534 132	2 729 981	2 910 936	3 090 674
Executive and council		23 255	21 994	31 030	26 940	26 940	26 940	35 159	20 819	20 159
Finance and administration		1 944 995	1 985 497	2 083 934	2 511 147	2 507 193	2 507 193	2 694 822	2 890 117	3 070 515
Internal audit		66 360	10 508	-	-	-	-	-	-	-
<i>Community and public safety</i>		331 234	457 855	374 737	293 677	436 918	436 918	608 124	783 482	799 593
Community and social services		20 861	32 873	27 483	29 896	29 896	29 896	31 203	32 414	33 959
Sport and recreation		3 780	7 608	59 331	5 190	5 190	5 190	5 676	6 125	6 455
Public safety		113 972	126 221	72 639	98 778	98 778	98 778	175 724	189 606	199 845
Housing		192 193	290 848	215 250	159 786	303 026	303 026	395 491	555 305	559 300
Health		428	306	35	27	27	27	29	32	33
<i>Economic and environmental services</i>		35 488	241 584	468 491	435 083	515 219	515 219	513 510	539 541	634 317
Planning and development		22 073	32 223	117 238	187 683	213 119	213 119	305 488	325 226	345 149
Road transport		13 251	209 257	350 079	244 101	298 801	298 801	204 417	210 425	285 068
Environmental protection		165	104	1 174	3 299	3 299	3 299	3 605	3 890	4 100
<i>Trading services</i>		3 027 797	3 180 201	3 436 783	4 014 827	4 008 124	4 008 124	4 174 601	4 384 276	4 761 409
Energy sources		1 695 975	1 757 018	1 775 553	2 069 822	2 059 618	2 059 618	2 259 485	2 417 778	2 619 206
Water management		574 378	583 097	633 119	799 770	798 270	798 270	806 126	914 257	1 041 624
Waste water management		380 973	546 998	651 301	680 364	680 364	680 364	587 569	562 217	584 095
Waste management		376 470	293 087	376 809	464 872	469 872	469 872	521 421	490 023	516 484
<i>Other</i>	4	733 850	47 821	31 215	27 126	27 126	27 126	29 650	31 993	33 720
Total Revenue - Functional	2	6 162 978	5 945 459	6 426 189	7 308 800	7 521 519	7 521 519	8 055 865	8 650 227	9 319 714
Expenditure - Functional										
<i>Governance and administration</i>		972 580	1 011 889	1 298 654	1 354 222	1 426 214	1 426 214	1 500 467	1 582 739	1 690 934
Executive and council		259 967	292 717	351 894	394 381	446 858	446 858	429 182	440 767	468 817
Finance and administration		452 579	494 998	937 116	944 722	964 201	964 201	1 056 121	1 125 879	1 205 036
Internal audit		260 033	224 174	9 644	15 119	15 155	15 155	15 164	16 094	17 081
<i>Community and public safety</i>		734 365	693 786	617 898	586 469	629 649	629 649	990 791	1 106 137	1 227 143
Community and social services		131 368	116 398	99 350	98 652	100 428	100 428	104 032	111 454	118 762
Sport and recreation		74 197	70 287	290 313	230 543	228 169	228 169	239 476	255 886	272 820
Public safety		281 242	302 304	86 798	108 256	107 208	107 208	401 328	428 858	458 924
Housing		216 633	171 503	105 092	107 401	151 834	151 834	201 210	262 092	326 421
Health		30 925	33 295	36 346	41 617	42 010	42 010	44 744	47 848	50 216
<i>Economic and environmental services</i>		845 402	968 970	958 659	1 061 698	1 007 121	1 007 121	770 151	827 610	908 943
Planning and development		185 314	303 997	196 984	176 898	133 223	133 223	150 612	144 779	154 169
Road transport		552 458	543 622	738 605	863 159	852 197	852 197	596 715	658 408	728 643
Environmental protection		107 629	121 352	23 069	21 641	21 702	21 702	22 824	24 423	26 131
<i>Trading services</i>		2 949 737	2 897 361	3 103 545	3 394 903	3 348 045	3 348 045	3 676 200	3 977 738	4 248 178
Energy sources		1 584 721	1 666 907	1 854 018	1 989 513	1 972 248	1 972 248	2 262 563	2 449 000	2 597 988
Water management		654 617	601 544	623 453	641 479	610 923	610 923	615 516	667 516	726 961
Waste water management		376 260	326 508	303 305	455 370	450 538	450 538	436 078	475 269	511 505
Waste management		334 139	302 402	322 769	308 541	314 336	314 336	362 043	385 952	411 724
<i>Other</i>	4	15 865	15 816	80 109	105 975	105 851	105 851	143 000	150 632	158 032
Total Expenditure - Functional	3	5 517 949	5 587 822	6 058 865	6 503 267	6 516 881	6 516 881	7 080 609	7 644 856	8 233 231
Surplus/(Deficit) for the year		645 030	357 637	367 323	805 533	1 004 638	1 004 638	975 256	1 005 371	1 086 483

Table 73: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Revenue by Vote									
Vote 01 - Directorate - Executive Support Services	383	2 300	1 138	-	846	846	-	-	-
Vote 02 - Directorate - Municipal Manager	22 871	20 261	30 698	26 940	26 940	26 940	34 559	20 172	19 476
Vote 03 - Directorate - Human Settlement	192 193	290 857	215 250	159 786	303 026	303 026	395 491	555 305	559 300
Vote 04 - Directorate - Chief Financial Officer	2 624 429	1 981 746	2 059 790	2 492 463	2 487 663	2 487 663	2 671 898	2 865 294	3 045 291
Vote 05 - Directorate - Corporate Services	6 667	10 478	11 830	10 801	10 801	10 801	14 901	16 165	16 099
Vote 06 - Directorate - Infrastructure Services	2 744 983	3 098 517	3 333 333	3 732 612	3 770 958	3 770 958	3 857 597	4 104 678	4 529 993
Vote 07 - Directorate - Spatial Planning And Development	22 646	47 760	109 077	195 565	221 001	221 001	314 111	334 530	354 956
Vote 08 - Directorate - Health / Public Safety & Emergency Services	126 995	126 408	149 394	160 250	164 900	164 900	175 754	189 638	199 879
Vote 09 - Directorate - Municipal Services	401 893	333 671	464 796	503 257	508 257	508 257	561 905	532 452	560 998
Vote 10 - Directorate - Economic Development & Agencies	19 917	33 460	31 215	27 126	27 126	27 126	29 650	31 993	33 720
Total Revenue by Vote	6 162 978	5 945 459	6 406 520	7 308 800	7 521 519	7 521 519	8 055 865	8 650 227	9 319 714
Expenditure by Vote to be appropriated									
Vote 01 - Directorate - Executive Support Services	177 703	203 993	229 773	275 413	318 883	318 883	308 243	326 450	349 019
Vote 02 - Directorate - Municipal Manager	72 883	89 362	176 395	191 028	205 908	205 908	124 676	115 223	120 216
Vote 03 - Directorate - Human Settlement	216 633	171 503	105 092	107 401	151 834	151 834	201 210	262 092	326 421
Vote 04 - Directorate - Chief Financial Officer	505 675	593 044	581 080	503 480	528 930	528 930	587 424	626 738	664 119
Vote 05 - Directorate - Corporate Services	137 998	158 063	124 686	157 617	157 841	157 841	251 127	267 757	284 148
Vote 06 - Directorate - Infrastructure Services	3 230 074	3 074 222	3 348 091	3 748 890	3 683 296	3 683 296	3 972 415	4 316 969	4 637 371
Vote 07 - Directorate - Spatial Planning And Development	173 858	281 373	293 906	305 497	286 893	286 893	318 067	324 575	355 327
Vote 08 - Directorate - Health / Public Safety & Emergency Services	297 183	335 599	368 787	420 235	418 791	418 791	452 199	483 292	516 210
Vote 09 - Directorate - Municipal Services	649 970	610 438	731 278	653 407	658 654	658 654	722 249	771 130	822 367
Vote 10 - Directorate - Economic Development & Agencies	55 972	70 226	80 109	140 299	105 851	105 851	143 000	150 632	158 032
Total Expenditure by Vote	5 517 949	5 587 822	6 039 197	6 503 267	6 516 881	6 516 881	7 080 609	7 644 856	8 233 231
Surplus/(Deficit) for the year	645 030	357 637	367 323	805 533	1 004 638	1 004 638	975 256	1 005 371	1 086 483

Table 74: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Revenue By Source										
Property rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue	1 681 921	1 695 665	1 682 962	1 992 712	1 971 508	1 971 508	1 971 508	2 161 342	2 342 679	2 539 229
Service charges - water revenue	494 638	452 690	440 830	563 043	563 043	563 043	563 043	583 149	629 800	691 836
Service charges - sanitation revenue	295 347	233 728	304 905	322 143	322 143	322 143	322 143	363 587	392 674	413 878
Service charges - refuse revenue	286 783	211 459	249 497	294 388	294 388	294 388	294 388	310 978	335 856	353 992
Rental of facilities and equipment	16 583	16 424	15 882	17 563	17 563	17 563	17 563	19 214	20 732	21 851
Interest earned - external investments	154 706	147 811	126 545	140 172	140 172	140 172	140 172	109 196	113 564	120 378
Interest earned - outstanding debtors	32 661	50 425	49 322	41 807	41 807	41 807	41 807	59 465	64 162	67 627
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 594	16 896	23 698	16 591	16 591	16 591	16 591	18 134	19 567	20 624
Licences and permits	12 612	14 225	14 250	14 597	14 597	14 597	14 597	15 955	17 215	18 145
Agency services	-	-	25 683	30 280	30 280	30 280	30 280	33 096	35 711	37 639
Transfers and subsidies	1 334 131	1 303 836	1 358 439	1 471 673	1 511 244	1 511 244	1 511 244	1 126 902	1 222 681	1 352 645
Other revenue	274 870	273 667	230 910	177 970	177 970	177 970	177 970	728 248	775 072	829 907
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)	5 462 201	5 275 679	5 495 601	6 504 900	6 518 467	6 518 467	6 518 467	7 081 316	7 645 929	8 234 483

MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure) (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Expenditure By Type										
Employee related costs	1 411 212	1 617 240	1 823 863	1 939 391	1 986 735	1 986 735	1 986 735	2 235 469	2 384 127	2 542 672
Remuneration of councillors	53 845	55 023	59 473	64 185	64 185	64 185	64 185	68 485	73 040	77 897
Debt impairment	210 111	203 883	310 385	343 696	343 336	343 336	343 336	372 833	403 292	432 425
Depreciation & asset impairment	857 419	807 127	992 061	895 013	895 013	895 013	895 013	916 367	1 011 338	1 118 772
Finance charges	63 335	49 359	43 955	59 808	39 008	39 008	39 008	41 000	57 000	73 000
Bulk purchases	1 426 744	1 558 514	1 552 488	1 698 510	1 694 310	1 694 310	1 694 310	1 938 461	2 094 848	2 213 682
Other materials	–	–	83 309	86 376	79 620	79 620	79 620	71 939	76 081	80 228
Contracted services	–	1 036	681 242	857 589	803 969	803 969	803 969	861 417	938 356	1 055 136
Transfers and subsidies	240 922	59 064	59 549	94 851	70 426	70 426	70 426	47 875	50 078	52 453
Other expenditure	1 253 861	1 200 211	450 040	463 848	540 278	540 278	540 278	526 763	556 697	586 968
Loss on disposal of PPE	500	36 365	2 499							
Total Expenditure	5 517 949	5 587 822	6 058 865	6 503 267	6 516 881	6 516 881	6 516 881	7 080 609	7 644 856	8 233 231
Surplus/(Deficit)	(55 748)	(312 143)	(563 264)	1 633	1 586	1 586	1 586	707	1 073	1 252
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions	614 646	357 637	367 323	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Taxation		638	(538)							
Surplus/(Deficit) after taxation	614 646	356 998	367 861	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Attributable to minorities										
Surplus/(Deficit) attributable to municipality	614 646	356 998	367 861	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Share of surplus/ (deficit) of associate	30 383									
Surplus/(Deficit) for the year	645 030	356 998	367 861	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483

Table 75: MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	R thousand Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional										
Governance and administration	4 059	1 050 296	173 055	292 651	257 259	257 259	257 259	225 114	136 350	112 234
Executive and council	910	1 048 173	49 002	55 340	96 927	96 927	96 927	47 424	38 000	24 084
Finance and administration	524	855	124 052	237 311	160 332	160 332	160 332	177 690	98 350	88 150
Internal audit	2 625	1 268	-	-	-	-	-	-	-	-
Community and public safety	43 639	81 103	181 226	193 125	326 583	326 583	326 583	324 264	437 941	410 623
Community and social services	38 652	12 362	3 529	21 820	27 560	27 560	27 560	12 123	16 000	36 200
Sport and recreation	1 750	595	42 306	57 950	75 375	75 375	75 375	34 910	38 650	37 750
Public safety	3 213	67 360	3 523	7 700	15 965	15 965	15 965	23 250	27 080	30 000
Housing	24	429	131 608	104 755	205 900	205 900	205 900	252 782	355 711	299 673
Health	-	357	261	900	1 784	1 784	1 784	1 200	500	7 000
Economic and environmental services	981 636	36 405	388 349	496 427	804 986	804 986	804 986	584 013	682 416	802 723
Planning and development	82	1 604	121 441	200 665	229 763	229 763	229 763	289 169	326 646	398 899
Road transport	981 002	34 772	264 559	291 335	569 727	569 727	569 727	294 844	355 770	403 824
Environmental protection	552	30	2 348	4 427	5 496	5 496	5 496	-	-	-
Trading services	154 755	113 068	553 554	689 248	634 664	634 664	634 664	505 051	540 143	560 018
Energy sources	137 712	111 094	127 663	129 450	151 095	151 095	151 095	102 500	82 500	82 500
Water management	7 618	983	132 049	198 451	208 222	208 222	208 222	83 500	151 738	197 127
Waste water management	9 184	323	249 746	283 394	194 394	194 394	194 394	207 762	241 582	222 642
Waste management	241	668	44 096	77 952	80 952	80 952	80 952	111 289	64 323	57 748
Other	-	400	34 062	79 400	61 235	61 235	61 235	33 688	86 800	116 500
Total Capital Expenditure - Functional	1 184 089	1 281 272	1 330 245	1 750 850	2 084 728	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098
Funded by:										
National Government	670 394	669 780	834 431	803 900	994 016	994 016	994 016	974 549	1 004 298	1 085 231
Provincial Government	-	-	-	-	9 036	9 036	9 036	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	670 394	669 780	834 431	803 900	1 003 052	1 003 052	1 003 052	974 549	1 004 298	1 085 231
Borrowing										
Internally generated funds	513 695	611 492	495 814	69 000	-	-	-	69 582	189 352	176 867
				877 950	1 081 676	1 081 676	1 081 676	628 000	690 000	740 000
Total Capital Funding	1 184 089	1 281 272	1 330 245	1 750 850	2 084 728	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098

Table 76: MBRR Table A6 - Budgeted Financial Position

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
ASSETS											
Current assets											
Cash		222 736	24 591	164 737	80 000	80 000	80 000	80 000	80 000	80 000	80 000
Call investment deposits	1	2 151 164	1 665 511	1 660 393	1 559 333	1 483 522	1 483 522	1 483 522	1 651 569	1 854 416	2 103 319
Consumer debtors	1	448 053	456 365	508 985	937 997	937 637	937 637	937 637	798 270	899 085	1 011 417
Other debtors		804 824	810 953	865 083	880 000	880 000	880 000	880 000	968 000	1 064 800	1 171 280
Current portion of long-term receivables		2 930	-	-	19	19	19	19			
Inventory	2	36 030	38 570	42 790	128 841	128 841	128 841	128 841	47 069	51 775	56 953
Total current assets		3 665 738	2 995 990	3 241 988	3 586 190	3 510 019	3 510 019	3 510 019	3 544 908	3 950 077	4 422 968
Non current assets											
Long-term receivables		69 018	-	-	80	80	80	80			
Investments		-	-	-	-	-	-	-			
Investment property		342 030	396 276	427 563	486 233	486 233	486 233	486 233	534 856	588 342	647 176
Investment in Associate		112 292	109 474	121 008	109 020	109 020	109 020	109 020	133 109	146 420	161 062
Property, plant and equipment	3	12 974 903	15 704 659	18 190 375	19 381 553	19 730 699	19 730 699	19 730 699	19 998 834	20 871 146	21 754 472
Biological		-	-	-	-	-	-	-			
Intangible		85 956	7 073	18 884	10 000	10 000	10 000	10 000	20 773	22 850	25 135
Other non-current assets		49 633	49 844	50 382	100 038	100 038	100 038	100 038	55 420	110 042	110 042
Total non current assets		13 633 832	16 267 326	18 808 213	20 086 923	20 436 070	20 436 070	20 436 070	20 742 992	21 738 800	22 697 887
TOTAL ASSETS		17 299 570	19 263 315	22 050 201	23 673 113	23 946 089	23 946 089	23 946 089	24 287 900	25 688 876	27 120 855
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	50 709	47 642	52 572	59 038	57 974	57 974	57 974	55 469	49 303	56 436
Consumer deposits		53 708	57 321	60 013	71 941	71 941	71 941	71 941	79 135	87 048	95 753
Trade and other payables	4	1 292 355	1 015 517	1 310 624	1 060 015	1 060 015	1 150 404	1 150 404	1 335 430	1 417 862	1 516 203
Provisions		191 830	186 724	223 387	202 019	202 019	202 019	202 019	244 792	269 272	296 199
Total current liabilities		1 588 602	1 307 204	1 646 596	1 393 013	1 391 948	1 482 337	1 482 337	1 714 826	1 823 484	1 964 591
Non current liabilities											
Borrowing		445 768	398 126	345 554	355 516	287 581	287 581	287 581	246 225	392 440	505 737
Provisions		498 372	517 066	526 803	797 489	797 489	797 489	797 489	579 483	637 432	701 175
Total non current liabilities		944 139	915 192	872 357	1 153 005	1 085 069	1 085 069	1 085 069	825 708	1 029 871	1 206 911
TOTAL LIABILITIES		2 532 742	2 222 396	2 518 953	2 546 018	2 477 018	2 567 407	2 567 407	2 540 534	2 853 355	3 171 502
NET ASSETS	5	14 766 828	17 040 919	19 531 248	21 127 095	21 469 071	21 378 683	21 378 683	21 747 366	22 835 521	23 949 353
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		10 152 888	10 115 820	10 480 790	17 385 943	17 727 919	17 637 530	17 637 530	11 791 863	11 884 467	11 903 194
Reserves	4	4 613 941	6 925 099	9 050 458	3 741 152	3 741 152	3 741 152	3 741 152	9 955 503	10 951 054	12 046 159
TOTAL COMMUNITY WEALTH/EQUITY	5	14 766 828	17 040 919	19 531 248	21 127 095	21 469 071	21 378 683	21 378 683	21 747 366	22 835 521	23 949 353

Table 77: MBRR Table A7 - Budgeted Cash Flow Statement

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		872 354	858 852	972 680	1 315 314	1 310 874	1 310 874	1 310 874	1 435 647	1 550 499	1 634 226
Service charges		2 758 689	2 593 542	2 678 192	2 934 363	2 914 750	2 914 750	2 914 750	3 162 626	3 423 434	3 699 016
Other revenue		(17 288)	537 947	323 253	237 727	237 727	237 727	237 727	753 549	803 175	858 553
Government - operating	1	963 670	893 805	887 067	1 471 673	1 511 244	1 511 244	1 511 244	1 126 902	1 222 681	1 352 645
Government - capital	1	670 394	669 780	930 588	803 900	1 003 052	1 003 052	1 003 052	974 549	1 003 972	1 085 231
Interest		187 368	198 237	175 867	181 979	181 979	181 979	181 979	164 201	172 914	182 933
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(3 736 460)	(5 057 878)	(4 362 168)	(5 109 898)	(5 169 097)	(5 169 097)	(5 169 097)	(5 702 535)	(6 123 149)	(6 556 582)
Finance charges		(63 335)	(49 359)	(43 955)	(59 808)	(39 008)	(39 008)	(39 008)	(41 000)	(57 000)	(73 000)
Transfers and Grants	1	(240 922)	(59 064)	(59 549)	(94 851)	(70 426)	(70 426)	(70 426)	(47 875)	(50 078)	(52 453)
NET CASH FROM/(USED) OPERATING ACTIVITIES		1 394 471	585 862	1 501 975	1 680 399	1 881 094	1 881 094	1 881 094	1 826 065	1 946 448	2 130 570
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		10 928	56 147	14 288	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		27	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(1 180 721)	(1 278 446)	(1 330 245)	(1 750 850)	(2 084 728)	(2 084 728)	(2 084 728)	(1 672 131)	(1 883 650)	(2 002 098)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(1 169 766)	(1 222 300)	(1 315 958)	(1 750 850)	(2 084 728)	(2 084 728)	(2 084 728)	(1 672 131)	(1 883 650)	(2 002 098)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	69 000	-	-	-	69 582	189 352	176 867
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		(49 602)	(50 709)	(47 642)	(59 038)	(57 974)	(57 974)	(57 974)	(55 469)	(49 303)	(56 436)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(49 602)	(50 709)	(47 642)	9 962	(57 974)	(57 974)	(57 974)	14 113	140 049	120 430
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	2 198 797	2 373 900	1 686 754	1 699 822	1 825 130	1 825 130	1 825 130	1 563 522	1 731 569	1 934 416
Cash/cash equivalents at the year end:	2	2 373 900	1 686 754	1 825 130	1 639 333	1 563 522	1 563 522	1 563 522	1 731 569	1 934 416	2 183 319

Table 78: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	2 373 900	1 686 754	1 825 130	1 639 333	1 563 522	1 563 522	1 563 522	1 731 569	1 934 416	2 183 319
Other current investments > 90 days		-	3 348	0	-	-	-	-	-	(0)	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		2 373 900	1 690 102	1 825 130	1 639 333	1 563 522	1 563 522	1 563 522	1 731 569	1 934 416	2 183 319
Application of cash and investments											
Unspent conditional transfers		211 266	250 830	284 246	150 137	150 137	240 526	240 526	204 447	173 780	147 713
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2						(24 068)	(24 068)	(15 284)	(17 224)	(17 939)
Other working capital requirements	3	(121 169)	(557 748)	(335 188)	(757 475)	(757 068)	(757 068)	(757 068)	(486 196)	(554 039)	(630 311)
Other provisions		185 113	176 492	211 367	334 760	334 760	334 760	334 760	368 236	405 059	405 059
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		275 211	(130 426)	160 425	(272 578)	(272 171)	(205 850)	(205 850)	71 203	7 576	(95 478)
Surplus(shortfall)		2 098 689	1 820 528	1 664 705	1 911 911	1 835 693	1 769 373	1 769 373	1 660 366	1 926 840	2 278 797

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
CAPITAL EXPENDITURE									
Total Renewal of Existing Assets	–	–	95 871	158 400	185 205	185 205	342 438	369 062	387 686
<i>Roads Infrastructure</i>	–	–	42 759	53 500	89 687	89 687	299 616	302 846	293 644
<i>Storm water Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Electrical Infrastructure</i>	–	–	82	11 000	16 307	16 307	4 100	–	–
<i>Water Supply Infrastructure</i>	–	–	45 277	56 500	56 500	56 500	24 000	44 916	42 442
Infrastructure	–	–	88 119	121 000	162 495	162 495	327 716	347 762	336 086
Community Facilities	–	–	–	6 000	14 036	14 036	5 500	12 000	40 000
Sport and Recreation Facilities	–	–	5 288	29 600	4 704	4 704	200	200	100
Community Assets	–	–	5 288	35 600	18 740	18 740	5 700	12 200	40 100
Heritage Assets	–	–	175	600	1 025	1 025	–	–	–
Operational Buildings	–	–	1 302	–	460	460	5 322	7 500	10 000
Other Assets	–	–	1 302	–	460	460	5 322	7 500	10 000
Transport Assets	–	–	987	1 200	2 485	2 485	3 700	1 600	1 500
Total Upgrading of Existing Assets	–	–	395 221	503 613	525 244	525 244	404 524	429 575	533 029
<i>Roads Infrastructure</i>	–	–	136 759	91 700	169 965	169 965	146 961	132 500	176 000
<i>Storm water Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Electrical Infrastructure</i>	–	–	38 651	29 000	29 000	29 000	79 858	79 000	74 000
<i>Water Supply Infrastructure</i>	–	–	45 611	94 551	67 950	67 950	20 000	18 291	66 155
<i>Sanitation Infrastructure</i>	–	–	62 823	85 100	70 100	70 100	56 332	34 231	29 776
<i>Solid Waste Infrastructure</i>	–	–	35	5 000	5 000	5 000	1 500	21 500	27 248
Infrastructure	–	–	283 878	305 351	342 015	342 015	304 652	285 522	373 179
Community Facilities	–	–	83 227	116 655	107 763	107 763	43 913	65 800	107 500
Sport and Recreation Facilities	–	–	10 366	19 450	28 431	28 431	26 460	26 150	19 450
Community Assets	–	–	93 593	136 105	136 193	136 193	70 373	91 950	126 950
Heritage Assets	–	–	476	950	950	950	200	200	3 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	–	–	14 455	57 800	41 460	41 460	29 300	51 903	29 900
Housing	–	–	1 116	–	–	–	–	–	–
Other Assets	–	–	15 572	57 800	41 460	41 460	29 300	51 903	29 900
Zoo's, Marine and Non-biological Animals	–	–	1 702	3 407	4 626	4 626	–	–	–

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
CAPITAL EXPENDITURE									
Total Capital Expenditure	1 184 089	1 281 272	1 330 287	1 750 850	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098
<i>Roads Infrastructure</i>	110 539	28 877	354 213	464 001	876 044	876 044	671 391	783 668	781 430
<i>Storm water Infrastructure</i>	-	-	25 226	10 156	10 708	10 708	37 941	39 268	21 240
<i>Electrical Infrastructure</i>	137 712	111 094	124 981	204 320	183 848	183 848	154 346	121 500	132 000
<i>Water Supply Infrastructure</i>	7 475	-	152 386	213 885	214 244	214 244	133 433	272 149	398 038
<i>Sanitation Infrastructure</i>	8 975	-	310 480	347 874	279 840	279 840	269 009	322 229	262 594
<i>Solid Waste Infrastructure</i>	29 362	2 157	43 297	58 852	53 852	53 852	60 900	27 500	35 248
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	787 355	1 035 708	44 481	25 450	43 250	43 250	24 000	10 000	6 000
Infrastructure	1 081 416	1 177 836	1 055 065	1 324 539	1 661 787	1 661 787	1 351 020	1 576 313	1 636 551
Community Facilities	38 957	11 356	84 510	139 805	143 423	143 423	54 213	88 100	169 800
Sport and Recreation Facilities	-	1 149	16 413	51 050	35 740	35 740	26 660	26 350	19 550
Community Assets	38 957	12 505	100 923	190 855	179 163	179 163	80 873	114 450	189 350
Heritage Assets	-	-	1 386	1 680	3 158	3 158	600	1 200	5 000
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	41 234	1 887	30 444	62 950	56 112	56 112	38 282	59 903	46 900
Housing	-	-	1 116	-	-	-	-	-	-
Other Assets	41 234	1 887	31 561	62 950	56 112	56 112	38 282	59 903	46 900
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	9	1 797	3 538	52 829	11 949	11 949	83 000	10 000	10 000
Intangible Assets	9	1 797	3 538	52 829	11 949	11 949	83 000	10 000	10 000
Computer Equipment	20 975	23 546	2 948	9 521	6 045	6 045	3 354	11 500	4 000
Furniture and Office Equipment	1 171	10 223	8 925	22 618	23 488	23 488	9 130	10 550	7 350
Machinery and Equipment	326	3 337	12 264	48 443	62 363	62 363	40 172	38 634	41 447
Transport Assets	-	50 142	111 976	34 008	76 038	76 038	65 700	61 100	61 500
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	1 702	3 407	4 626	4 626	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	1 184 089	1 281 272	1 330 287	1 750 850	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
ASSET REGISTER SUMMARY - PPE (WDV)	13 311 710	16 291 170	18 685 382	19 957 936	20 117 013	20 117 013	20 742 992	21 738 800	22 697 887
<i>Roads Infrastructure</i>	3 458 609	4 671 996	5 843 541	5 877 747	6 022 804	6 022 804	6 052 163	6 117 148	6 160 725
<i>Storm water Infrastructure</i>				9 066	9 618	9 618	10 118	10 665	11 241
<i>Electrical Infrastructure</i>	1 802 780	3 468 810	4 418 750	4 201 475	4 182 936	4 182 936	4 400 449	4 638 073	4 888 529
<i>Water Supply Infrastructure</i>	1 879 529	2 434 118	3 037 031	2 885 899	2 886 275	2 886 275	3 036 361	3 200 325	3 373 142
<i>Sanitation Infrastructure</i>	1 793 290	1 700 122	2 096 235	3 285 118	3 241 684	3 241 684	3 410 252	3 594 405	3 788 503
<i>Solid Waste Infrastructure</i>	1 985 847	1 037 865		965 715	960 715	960 715	1 010 672	1 065 248	1 122 772
<i>Rail Infrastructure</i>				-	-	-	-	-	-
<i>Coastal Infrastructure</i>				-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>				135 600	172 400	172 400	181 365	191 158	201 481
Infrastructure	10 920 056	13 312 912	15 395 557	17 360 621	17 476 432	17 476 432	18 101 380	18 817 023	19 546 393
Community Assets	664 418	1 156 004	1 266 768	282 018	296 026	296 026	311 419	328 235	345 960
Heritage Assets	49 633	49 780	49 780	54 780	54 958	54 958	57 816	60 938	64 229
Investment properties	342 030	408 315	427 563	486 233	450 687	450 687	607 232	646 145	687 772
Other Assets	953 434	1 024 061	1 122 752	1 288 226	1 302 534	1 302 534	1 370 266	1 444 260	1 522 251
Biological or Cultivated Assets									
Intangible Assets	85 956	7 073	17 664	66 000	26 949	26 949	20 773	22 850	25 135
Computer Equipment	44	356		31 553	28 270	28 270	29 740	31 346	33 038
Furniture and Office Equipment	43 829	36 763	38 553	54 705	55 650	55 650	58 544	61 705	65 037
Machinery and Equipment	38 877	32 419	29 373	42 149	83 069	83 069	87 389	92 108	97 082
Transport Assets	213 434	263 488	337 373	285 995	335 563	335 563	91 201	226 565	302 954
Land				-	-	-			
Zoo's, Marine and Non-biological Animals				5 657	6 876	6 876	7 233	7 624	8 035
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	13 311 710	16 291 170	18 685 382	19 957 936	20 117 013	20 117 013	20 742 992	21 738 800	22 697 887

MBRR Table A9 – Asset Management (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
EXPENDITURE OTHER ITEMS	1 201 657	1 186 125	1 347 355	1 388 630	1 320 157	1 320 157	1 308 950	1 443 308	1 594 075
Depreciation	857 419	807 127	992 061	895 013	895 013	895 013	916 367	1 011 338	1 118 772
Repairs and Maintenance by Asset Class	344 238	378 998	355 294	493 616	425 143	425 143	392 583	431 971	475 303
<i>Roads Infrastructure</i>	96 654	91 359	68 674	122 569	115 469	115 469	104 586	115 173	126 826
<i>Storm water Infrastructure</i>	8 493	9 116	7 997	11 726	11 726	11 726	10 905	11 995	13 195
<i>Electrical Infrastructure</i>	86 131	119 755	35 389	41 040	36 040	36 040	33 517	36 869	40 556
<i>Water Supply Infrastructure</i>	41 907	46 388	2 783	3 255	3 509	3 509	3 263	3 589	3 948
<i>Sanitation Infrastructure</i>	27 895	34 022	29 427	33 740	28 487	28 487	26 492	29 142	32 056
<i>Solid Waste Infrastructure</i>	16 710	13 011	2 218	7 011	3 511	3 511	3 266	3 592	3 951
Infrastructure	277 791	313 651	146 488	219 341	198 741	198 741	182 029	200 360	220 532
Community Facilities	5 091	7 743	6 994	7 257	6 198	6 198	5 765	6 341	6 975
Sport and Recreation Facilities	2 829	2 140	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Community Assets	7 920	9 883	9 607	9 090	8 031	8 031	7 469	8 216	9 038
Heritage Assets	–	–	–	10	10	10	9	10	11
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Housing	–	–	–	–	–	–	–	–	–
Other Assets	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	1 201	701	701	652	717	789
Intangible Assets	–	–	–	1 201	701	701	652	717	789
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Transport Assets	1 008	1 178	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Land	219	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS	1 201 657	1 186 125	1 347 355	1 388 630	1 320 157	1 320 157	1 308 950	1 443 308	1 594 075
<i>Renewal and upgrading of Existing Assets as % of total capex</i>	0,0%	0,0%	36,9%	37,8%	34,1%	34,1%	44,7%	42,4%	46,0%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>	0,0%	0,0%	49,5%	74,0%	79,4%	79,4%	81,5%	79,0%	82,3%
<i>R&M as a % of PPE</i>	2,7%	2,4%	2,0%	2,5%	2,2%	2,2%	2,0%	2,1%	2,2%
<i>Renewal and upgrading and R&M as a % of PPE</i>	3,0%	2,0%	5,0%	6,0%	6,0%	6,0%	5,0%	6,0%	6,0%

Table 80: MBRR Table A10 – Basic Service Delivery Measurement

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets									
Water:									
Piped water inside dwelling	118 000	118 000	118 000	121 800	121 800	121 800	122 054	122 308	122 562
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	104 000	105 000	105 000	126 730	126 730	126 730	127 476	128 222	128 968
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	222 000	223 000	223 000	248 530	248 530	248 530	249 530	250 530	251 530
Using public tap (< min.service level)	1 000	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
<i>Below Minimum Service Level sub-total</i>	2 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
Total number of households	224 000	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	157 011	158 671	158 671	160 671	160 671	160 671	161 171	161 671	162 171
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	31 309	36 298	36 298	40 536	40 536	40 536	43 336	44 836	46 336
Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	197 301	203 950	203 950	210 188	210 188	210 188	213 488	215 488	217 488
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	21 790	19 754	19 754	19 754	19 754	19 754	19 754	19 754	19 754
No toilet provisions	4 477	–	–	23 535	23 535	23 535	20 235	18 235	16 235
<i>Below Minimum Service Level sub-total</i>	26 267	19 754	19 754	43 289	43 289	43 289	39 989	37 989	35 989
Total number of households	223 568	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 298	5 873	5 873	5 903	5 903	5 903	5 918	5 918	5 918
Electricity - prepaid (min.service level)	119 832	118 628	118 628	119 619	119 619	119 619	122 151	122 151	122 151
<i>Minimum Service Level and Above sub-total</i>	127 130	124 501	124 501	125 522	125 522	125 522	128 069	128 069	128 069
Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)	40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
Total number of households	167 371	163 742	163 742	162 363	162 363	162 363	176 949	176 949	176 949
Refuse:									
Removed at least once a week	126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
<i>Minimum Service Level and Above sub-total</i>	126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
Removed less frequently than once a week	1 980	1 980	1 980	1 980	1 980	1 980	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	–	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 986	1 990	1 990	1 990	1 990	40 566	40 566	40 566
Total number of households	128 030	128 486	129 227	131 990	131 990	131 990	190 117	190 117	190 117

MBRR Table A10 – Basic Service Delivery Measurement – Continued

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	65 536	57 252	48 915	125 292	125 292	125 292	127 792	130 292	132 792
Sanitation (free minimum level service)	65 536	57 252	48 915	44 482	44 482	44 482	46 982	49 482	51 982
Electricity/other energy (50kwh per household per month)	73 750	75 540	68 180	77 845	77 845	77 845	80 345	82 845	85 345
Refuse (removed at least once a week)	65 536	57 252	48 915	49 458	49 458	49 458	51 958	54 458	56 958
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	31 348	–	169 134	158 220	158 220	158 220	163 870	176 980	194 412
Sanitation (free sanitation service to indigent households)	76 354	–	–	70 143	70 143	70 143	79 167	85 500	90 117
Electricity/other energy (50kwh per indigent household per month)	8 778	–	(7 281)	59 146	59 146	59 146	64 842	70 282	76 178
Refuse (removed once a week for indigent households)	71 020	–	–	129 077	129 077	129 077	136 352	147 260	155 212
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)	–	–	–	–	–	–	–	–	–
Total cost of FBS provided	187 499	–	161 852	416 587	416 587	416 587	444 231	480 022	515 920
Highest level of free service provided per household									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)	89	96	105	114	114	114			
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	33 739	98 766	33 089	180 375	180 375	180 375	197 543	213 347	224 867
Water (in excess of 6 kilolitres per indigent household per month)	–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)	–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of subsidised services provided	33 739	98 766	33 089	180 375	180 375	180 375	197 543	213 347	224 867

Table 81: MBRR Table SA1 – Supporting detail to budgeted financial performance

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
REVENUE ITEMS:										
Property rates										
Total Property Rates	906 094	957 618	1 005 769	1 602 336	1 597 536	1 597 536	1 597 536	1 749 594	1 889 562	1 991 598
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	33 739	98 766	33 089	180 375	180 375	180 375	180 375	197 543	213 347	224 867
Net Property Rates	872 354	858 852	972 680	1 421 961	1 417 161	1 417 161	1 417 161	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue										
Total Service charges - electricity revenue	1 690 698	1 695 665	1 675 680	2 051 858	2 030 654	2 030 654	2 030 654	2 226 184	2 412 961	2 615 408
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month) less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	8 778	–	(7 281)	59 146	59 146	59 146	59 146	64 842	70 282	76 178
Net Service charges - electricity revenue	1 681 921	1 695 665	1 682 962	1 992 712	1 971 508	1 971 508	1 971 508	2 161 342	2 342 679	2 539 229
Service charges - water revenue										
Total Service charges - water revenue	525 985	452 690	609 963	721 263	721 263	721 263	721 263	747 019	806 780	886 248
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month) less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	31 348	–	169 134	158 220	158 220	158 220	158 220	163 870	176 980	194 412
Net Service charges - water revenue	494 638	452 690	440 830	563 043	563 043	563 043	563 043	583 149	629 800	691 836
Service charges - sanitation revenue										
Total Service charges - sanitation revenue	371 701	233 728	304 905	392 286	392 286	392 286	392 286	442 754	478 174	503 996
<i>less Revenue Foregone (in excess of free sanitation service to indigent households) less Cost of Free Basis Services (free sanitation service to indigent households)</i>	76 354	–	–	70 143	70 143	70 143	70 143	79 167	85 500	90 117
Net Service charges - sanitation revenue	295 347	233 728	304 905	322 143	322 143	322 143	322 143	363 587	392 674	413 878
Service charges - refuse revenue										
Total refuse removal revenue	357 803	211 459	249 497	423 465	423 465	423 465	423 465	447 330	483 116	509 204
<i>less Revenue Foregone (in excess of one removal a week to indigent households) less Cost of Free Basis Services (removed once a week to indigent households)</i>	71 020	–	–	129 077	129 077	129 077	129 077	136 352	147 260	155 212
Net Service charges - refuse revenue	286 783	211 459	249 497	294 388	294 388	294 388	294 388	310 978	335 856	353 992

Table 82: MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description	Vote 01 - Directorate - Executive Support Services	Vote 02 - Directorate - Municipal Manager	Vote 03 - Directorate - Human Settlement	Vote 04 - Directorate - Chief Financial Officer	Vote 05 - Directorate - Corporate Services	Vote 06 - Directorate - Infrastructure Services	Vote 07 - Directorate - Spatial Planning And Development	Vote 08 - Directorate - Health / Public Safety & Emergency	Vote 09 - Directorate - Municipal Services	Vote 10 - Directorate - Economic Development & Agencies	Total
R thousand											
Revenue By Source											
Property rates				1 552 051	-	-	-	-	-	-	1 552 051
Service charges - electricity revenue				22 834	-	2 138 508	-	-	-	-	2 161 342
Service charges - water revenue				-	-	583 149	-	-	-	-	583 149
Service charges - sanitation revenue				-	-	363 587	-	-	-	-	363 587
Service charges - refuse revenue				-	-	-	-	-	310 978	-	310 978
Rental of facilities and equipment		-	87	-	-	-	11 628	-	5 837	1 662	19 214
Interest earned - external investments		-	-	109 196	-	-	-	-	-	-	109 196
Interest earned - outstanding debtors		-	-	59 465	-	-	-	-	-	-	59 465
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	1 351	-	-	-	16 316	467	-	18 134
Licences and permits		-	-	-	-	-	-	15 789	166	-	15 955
Agency services		-	-	-	-	-	-	33 096	-	-	33 096
Other revenue		-	-	561 302	601	21 243	20 517	72 052	24 545	27 988	728 248
Transfers and subsidies		34 479	143 122	365 699	14 150	362 879	15 850	38 501	152 222	-	1 126 902
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	-	34 479	143 209	2 671 898	14 751	3 469 365	47 995	175 754	494 215	29 650	7 081 316
Expenditure By Type											
Employee related costs	94 740	43 947	37 518	308 010	124 814	525 689	120 412	400 238	537 460	42 639	2 235 469
Remuneration of councillors	68 485	-	-	-	-	-	-	-	-	-	68 485
Debt impairment	-	-	-	116 404	-	225 033	-	8 072	23 323	-	372 833
Depreciation & asset impairment	3 602	195	10 315	2 569	22 793	725 387	119 934	7 942	17 720	5 910	916 367
Finance charges	-	-	-	-	-	35 211	684	2 179	1 740	1 186	41 000
Bulk purchases	-	-	-	-	-	1 938 461	-	-	-	-	1 938 461
Other materials	3 489	991	537	3 270	864	33 494	3 993	6 109	18 719	473	71 939
Contracted services	25 766	54 068	147 871	53 569	31 108	420 333	52 557	11 361	52 544	12 240	861 417
Transfers and subsidies	16 109	-	250	-	-	13 547	-	-	219	17 749	47 875
Other expenditure	96 052	25 475	4 719	103 602	71 548	55 258	20 487	16 298	70 523	62 802	526 763
Loss on disposal of PPE											-
Total Expenditure	308 243	124 676	201 210	587 424	251 127	3 972 415	318 067	452 199	722 249	143 000	7 080 609
Surplus/(Deficit)	(308 243)	(90 197)	(58 001)	2 084 475	(236 376)	(503 050)	(270 072)	(276 445)	(228 034)	(113 349)	707
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		80	252 282	-	150	388 231	266 116	-	67 690	-	974 549
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational											-
Transfers and subsidies - capital (in-kind - all)											-
Surplus/(Deficit) after capital transfers & contributions	(308 243)	(90 117)	194 281	2 084 475	(236 226)	(114 818)	(3 956)	(276 445)	(160 344)	(113 349)	975 256

Table 83: MBRR Table SA3 – Supporting detail to Statement of Financial Position

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
ASSETS										
Call investment deposits										
Call deposits	2 151 164	1 665 511	1 660 393	1 559 333	1 483 522	1 483 522	1 483 522	1 651 569	1 854 416	2 103 319
Other current investments										
Total Call investment deposits	2 151 164	1 665 511	1 660 393	1 559 333	1 483 522	1 483 522	1 483 522	1 651 569	1 854 416	2 103 319
Consumer debtors										
Consumer debtors	1 545 365	1 171 218	1 208 526	1 540 957	1 540 597	1 540 597	1 540 597	1 462 439	1 608 683	1 769 552
Less: Provision for debt impairment	(1 097 312)	(714 853)	(699 540)	(602 959)	(602 959)	(602 959)	(602 959)	(664 169)	(709 599)	(758 135)
Total Consumer debtors	448 053	456 365	508 985	937 997	937 637	937 637	937 637	798 270	899 085	1 011 417
Debt impairment provision										
Balance at the beginning of the year	(899 745)	(763 291)	(714 853)	(661 570)	(661 570)	(661 570)	(661 570)	(661 570)	(602 959)	(538 487)
Contributions to the provision	(210 111)	(132 723)	(225 515)	(160 595)	(160 595)	(160 595)	(160 595)	(160 595)	(176 655)	(194 320)
Bad debts written off	12 544	181 162	240 827	219 206	219 206	219 206	219 206	219 206	241 127	265 239
Balance at end of year	(1 097 312)	(714 853)	(699 540)	(602 959)	(602 959)	(602 959)	(602 959)	(602 959)	(538 487)	(467 568)
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	28 662 843	36 011 274	37 470 234	39 579 606	39 928 752	39 928 752	39 928 752	41 090 073	42 973 723	44 975 820
Leases recognised as PPE				-	-	-	-			
Less: Accumulated depreciation	15 687 940	20 306 615	19 279 859	20 198 053	20 198 053	20 198 053	20 198 053	21 091 239	22 102 577	23 221 348
Total Property, plant and equipment (PPE)	12 974 903	15 704 659	18 190 375	19 381 553	19 730 699	19 730 699	19 730 699	19 998 834	20 871 146	21 754 472
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)	-	-								
Current portion of long-term liabilities	50 709	47 642	52 572	59 038	57 974	57 974	57 974	55 469	49 303	56 436
Total Current liabilities - Borrowing	50 709	47 642	52 572	59 038	57 974	57 974	57 974	55 469	49 303	56 436
Trade and other payables										
Trade Payables		373 138	680 380					749 242	824 167	906 583
Other creditors	1 081 089	391 549	345 998	909 878	909 878	909 878	909 878	381 741	419 915	461 907
Unspent conditional transfers	211 266	250 830	284 246	150 137	150 137	240 526	240 526	204 447	173 780	147 713
VAT		-	-	-	-	-	-			
Total Trade and other payables	1 292 355	1 015 517	1 310 624	1 060 015	1 060 015	1 150 404	1 150 404	1 335 430	1 417 862	1 516 203

MBRR Table SA3 – Supporting detail to Statement of Financial Position (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
LIABILITIES										
Non current liabilities - Borrowing										
Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	287 581	246 225	392 440	505 737
Finance leases (including PPP asset element)										
Total Non current liabilities - Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	287 581	246 225	392 440	505 737
Provisions - non-current										
Retirement benefits	488 149	506 951	516 344	664 648	664 648	664 648	664 648	567 978	624 776	687 253
<i>List other major provision items</i>										
Refuse landfill site rehabilitation	10 223	10 115	10 459	132 741	132 741	132 741	132 741	11 505	12 656	13 921
Other	-	-		100	100	100	100			
Total Provisions - non-current	498 372	517 066	526 803	797 489	797 489	797 489	797 489	579 483	637 432	701 175
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	9 534 233	9 754 200	10 113 472	16 580 410	16 723 281	16 723 281	16 723 281	10 875 754	11 202 341	11 255 121
GRAP adjustments										
Restated balance	9 534 233	9 754 200	10 113 472	16 580 410	16 723 281	16 723 281	16 723 281	10 875 754	11 202 341	11 255 121
Surplus/(Deficit)	614 646	356 998	367 861	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Other adjustments	4 008	3 983	(6)					(25 677)	(233 433)	(281 075)
Accumulated Surplus/(Deficit)	10 152 888	10 115 182	10 481 328	17 385 943	17 727 919	17 727 919	17 727 919	11 825 334	11 974 279	12 060 529
Reserves										
Revaluation	4 613 941	6 925 099	9 050 458	3 741 152	3 741 152	3 741 152	3 741 152	9 955 503	10 951 054	12 046 159
Total Reserves	4 613 941	6 925 099	9 050 458	3 741 152	3 741 152	3 741 152	3 741 152	9 955 503	10 951 054	12 046 159
TOTAL COMMUNITY WEALTH/EQUITY	14 766 828	17 040 281	19 531 786	21 127 095	21 469 071	21 469 071	21 469 071	21 780 837	22 925 333	24 106 688

Table 84: MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand												
Innovative and Productive City	Promote sound financial and administrative capabilities			128 241	146 680	166 096	188 909	168 130	168 130	184 496	199 071	209 821
	Maintain Inclusive and sustainable economic Growth											
	Enhance land productivity through sustainable agriculture land-use technologies											
A green city	To Promote an environmentally Friendly City		✔	346 672	392 894	452 016	514 098	457 552	457 552	483 388	522 023	550 213
A connected city	Develop and maintain world class logistics infrastructure			87 267	59 147	28 325	32 215	28 672	28 672	37 059	22 457	21 911
A spatially Transformed city	To promote an integrated spatial form		✔	2 486 615	2 351 789	2 376 289	2 957 162	3 410 520	3 410 520	3 690 323	4 074 097	4 446 314
A well governed city	Promote sound financial and administrative capabilities		✔	2 413 407	2 325 169	2 472 875	2 812 515	2 499 145	2 499 145	2 686 049	2 880 662	3 060 558
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	5 462 201	5 275 679	5 495 601	6 504 900	6 564 019	6 564 019	7 081 316	7 698 310	8 288 817

Table 85: MBRR Table SA5 - Reconciliation between the IDP Strategic Objectives and budgeted operating expenditure

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Innovative and Productive City	Promote sound financial and administrative capabilities			441 610	505 424	519 983	558 122	557 854	557 854	668 301	712 174	758 006
A green city	To Promote an environmentally Friendly City			369 279	374 296	323 540	347 271	353 488	353 488	392 507	418 611	446 714
A connected city	Develop and maintain world class logistics infrastructure			876 902	916 569	1 097 819	1 178 341	1 156 527	1 156 527	1 177 052	1 267 439	1 383 683
A spatially Transformed city	To promote an integrated spatial form			3 002 831	2 939 802	3 198 946	3 433 580	3 428 203	3 428 203	3 758 937	4 092 875	4 419 246
A well governed city	Promote sound financial and administrative capabilities			827 327	851 731	918 578	985 953	1 020 809	1 020 809	1 083 813	1 153 758	1 225 582
Allocations to other priorities												
Total Expenditure				5 517 949	5 587 822	6 058 865	6 503 267	6 516 881	6 516 881	7 080 609	7 644 856	8 233 231

Table 86: MBRR Table SA6 – Reconciliation between the IDP Strategic Objectives and budgeted Capital Expenditure

Strategic Objective	Goal	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Innovative and Productive City	Promote sound financial and administrative capabilities	–	324 818	98 908	130 177	156 479	156 479	100 698	156 930	206 450
A green city	To Promote an environmentally Friendly City	29 362	80 465	59 471	78 272	81 512	81 512	116 329	65 223	58 048
A connected city	Develop and maintain world class logistics infrastructure	300 072	328 137	372 509	490 275	869 607	869 607	848 725	954 883	972 459
A spatially Transformed city	To promote an integrated spatial form	853 085	381 837	678 108	892 488	928 020	928 020	440 997	611 364	673 890
A well governed city	Promote sound financial and administrative capabilities	1 570	166 015	121 292	159 638	49 110	49 110	165 382	95 250	91 250
Allocations to other priorities										
Total Capital Expenditure		1 184 089	1 281 272	1 330 287	1 750 850	2 084 728	2 084 728	1 672 131	1 883 650	2 002 098

Table 88: MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<u>Borrowing Management</u>											
Credit Rating		A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2,0%	1,8%	1,5%	1,8%	1,5%	1,5%	1,5%	1,4%	1,4%	1,6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2,7%	2,5%	2,2%	2,4%	1,9%	1,9%	1,9%	1,6%	1,7%	1,9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	7,3%	0,0%	0,0%	0,0%	10,0%	21,5%	19,3%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	9,7%	5,7%	3,8%	9,5%	7,7%	7,7%	7,7%	2,5%	3,6%	4,2%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	2,3	2,3	2,0	2,6	2,5	2,4	2,4	2,1	2,2	2,3
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2,3	2,3	1,2	1,3	1,3	1,2	1,2	1,0	1,0	1,1
Liquidity Ratio	Monetary Assets/Current Liabilities	1,5	1,3	1,1	1,2	1,1	1,1	1,1	1,0	1,1	1,1
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	92,5%	92,5%	92,5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	92,5%	92,5%	92,5%	92,5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	24,3%	24,0%	25,0%	27,9%	27,9%	27,9%	27,9%	24,9%	25,7%	26,5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	21,2%	20,5%	17,9%	525895,7%	525895,7%	525895,7%	525895,7%	15,2%	13,9%	12,8%
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Creditors to Cash and Investments		0,0%	22,1%	37,3%	0,0%	0,0%	0,0%	0,0%	43,3%	42,6%	41,5%

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (Continued)

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2015/16	2016/17	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Economic											
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing					10,2%	10,1%	9,9%	10,1%	9,0%	9,0%	9,0%
Interest rate - investment					6,0%	6,6%	6,6%	7,0%	6,5%	6,5%	6,5%
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates											
Property tax/service charges					%	%	%	%	%	%	%
Rental of facilities & equipment					%	%	%	%	%	%	%
Interest - external investments					122,0%	103,0%	97,0%	100,0%	100,0%	100,0%	100,0%
Interest - debtors					%	%	%	%	%	%	%
Revenue from agency services					%	%	%	%	%	%	%

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (Continued)

Total municipal services		2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
					Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast
	Household service targets (000)									
	Water:									
	Piped water inside dwelling	118 000	118 000	118 000	121 800	121 800	121 800	122 054	122 308	122 562
	Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
	Using public tap (at least min.service level)	104 000	105 000	105 000	126 730	126 730	126 730	127 476	128 222	128 968
	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
	<i>Minimum Service Level and Above sub-total</i>	222 000	223 000	223 000	248 530	248 530	248 530	249 530	250 530	251 530
	Using public tap (< min.service level)	1 000	–	–	–	–	–	–	–	–
	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
	No water supply	1 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
	<i>Below Minimum Service Level sub-total</i>	2 000	1 000	1 000	4 947	4 947	4 947	3 947	2 947	1 947
	Total number of households	224 000	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477
	Sanitation/sewerage:									
	Flush toilet (connected to sewerage)	157 011	158 671	158 671	160 671	160 671	160 671	161 171	161 671	162 171
	Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
	Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
	Pit toilet (ventilated)	31 309	36 298	36 298	40 536	40 536	40 536	43 336	44 836	46 336
	Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
	<i>Minimum Service Level and Above sub-total</i>	197 301	203 950	203 950	210 188	210 188	210 188	213 488	215 488	217 488
	Bucket toilet	–	–	–	–	–	–	–	–	–
	Other toilet provisions (< min.service level)	21 790	19 754	19 754	19 754	19 754	19 754	19 754	19 754	19 754
	No toilet provisions	4 477	–	–	23 535	23 535	23 535	20 235	18 235	16 235
	<i>Below Minimum Service Level sub-total</i>	26 267	19 754	19 754	43 289	43 289	43 289	39 989	37 989	35 989
	Total number of households	223 568	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477
	Energy:									
	Electricity (at least min.service level)	7 298	5 873	5 873	5 903	5 903	5 903	5 918	5 918	5 918
	Electricity - prepaid (min.service level)	119 832	118 628	118 628	119 619	119 619	119 619	122 151	122 151	122 151
	<i>Minimum Service Level and Above sub-total</i>	127 130	124 501	124 501	125 522	125 522	125 522	128 069	128 069	128 069
	Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
	Electricity - prepaid (< min. service level)	40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
	Other energy sources	–	–	–	–	–	–	–	–	–
	<i>Below Minimum Service Level sub-total</i>	40 241	39 241	39 241	36 841	36 841	36 841	48 880	48 880	48 880
	Total number of households	167 371	163 742	163 742	162 363	162 363	162 363	176 949	176 949	176 949
	Refuse:									
	Removed at least once a week	126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
	<i>Minimum Service Level and Above sub-total</i>	126 044	126 500	127 237	130 000	130 000	130 000	149 551	149 551	149 551
	Removed less frequently than once a week	1 980	1 980	1 980	1 980	1 980	1 980	40 556	40 556	40 556
	Using communal refuse dump	2	2	2	2	2	2	2	2	2
	Using own refuse dump	1	1	1	1	1	1	1	1	1
	Other rubbish disposal	–	–	4	4	4	4	4	4	4
	No rubbish disposal	3	3	3	3	3	3	3	3	3
	<i>Below Minimum Service Level sub-total</i>	1 986	1 986	1 990	1 990	1 990	1 990	40 566	40 566	40 566
	Total number of households	128 030	128 486	129 227	131 990	131 990	131 990	190 117	190 117	190 117

Table 90: MBRR Table SA10 – Funding compliance measurement

Description	MFMA section	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	2 373 900	1 686 754	1 825 130	1 639 333	1 563 522	1 563 522	1 563 522	1 731 569	1 934 416	2 183 319
Cash + investments at the yr end less applications - R'000	18(1)b	2	2 098 689	1 820 528	1 664 705	1 911 911	1 835 693	1 769 373	1 769 373	1 660 366	1 926 840	2 278 797
Cash year end/monthly employee/supplier payments	18(1)b	3	7,8	5,1	4,7	3,8	3,6	3,6	3,6	3,6	3,7	3,9
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	614 646	357 637	367 323	805 533	1 004 638	1 004 638	1 004 638	975 256	1 005 371	1 086 483
Service charge rev % change - macro CPIIX target exclusive	18(1)a,(2)	5	N.A.	(10,9%)	(0,3%)	19,8%	(6,6%)	(6,0%)	(6,0%)	2,8%	2,2%	1,2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	90,9%	104,3%	99,1%	91,7%	91,7%	91,7%	91,7%	91,6%	91,6%	91,6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	5,8%	5,9%	8,5%	7,5%	7,5%	7,5%	7,5%	7,5%	7,5%	7,5%
Capital payments % of capital expenditure	18(1)c,19	8	99,7%	99,8%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	7,3%	0,0%	0,0%	0,0%	10,0%	21,5%	19,3%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100,1%	100,1%	100,1%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0,9%	8,4%	32,3%	0,0%	0,0%	0,0%	(2,8%)	11,2%	11,1%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(100,0%)	0,0%	0,0%	0,0%	0,0%	0,0%	(100,0%)	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2,7%	2,4%	2,0%	2,5%	2,2%	2,2%	2,0%	2,0%	2,1%	2,2%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	7,2%	9,0%	8,9%	8,9%	0,0%	20,5%	19,6%	19,4%

Table 91: MBRR Table SA15 – Detail Investment Information

Investment type	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		2 151 164	1 665 511	1 660 393	1 559 333	1 483 522	1 483 522	1 651 569	1 854 416	2 103 319
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	2 151 164	1 665 511	1 660 393	1 559 333	1 483 522	1 483 522	1 651 569	1 854 416	2 103 319
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		2 151 164	1 665 511	1 660 393	1 559 333	1 483 522	1 483 522	1 651 569	1 854 416	2 103 319

Table 92: MBRR Table SA16 – Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
RMB		Various	Short Term / Call	No	Variable	0,063	0	0	Various	370 881	27 299	14 713	-	412 892
Standard Bank		Various	Short Term / Call	No	Variable	0,063	0	0	Various	185 440	13 650	7 356	-	206 446
Stanlib		Various	Short Term / Call	No	Variable	0,0729	0	0	Various	185 440	13 650	7 356	-	206 446
ABSA		Various	Short Term / Call	No	Variable	0,063	0	0	Various	370 881	27 299	14 713	-	412 892
Nedbank		Various	Short Term / Call	No	Variable	0,063	0	0	Various	370 881	27 299	14 713	-	412 892
														-
														-
Municipality sub-total										1 483 522		58 851	-	1 651 569
Entities														-
														-
														-
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									1 483 522		58 851	-	1 651 569

Table 93: MBRR Table SA17 - Details of borrowings

Borrowing - Categorised by type	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality									
Annuity and Bullet Loans									
Long-Term Loans (non-annuity)									
Local registered stock	445 768	398 126	345 554	355 516	287 581	287 581	246 225	392 440	505 737
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	445 768	398 126	345 554	355 516	287 581	287 581	246 225	392 440	505 737
Entities									
Annuity and Bullet Loans									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Total Borrowing	445 768	398 126	345 554	355 516	287 581	287 581	246 225	392 440	505 737

Table 94: MBRR Table SA 18 - Capital transfers and grant receipts

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 078 932	1 193 355	1 262 880	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Local Government Equitable Share	655 141	678 191	705 277	778 048	778 048	778 048	847 431	910 772	980 854
Expanded Public Works Programme Integrated Grant for Municipalities	–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 149	1 188	4 952	4 050	4 050	4 050	9 956	–	–
Infrastructure Skills Development Grant [Schedule 5B]	8 400	9 000	10 560	10 700	10 700	10 700	11 150	12 367	12 266
Local Government Financial Management Grant [Schedule 5B]	1 180	1 200	1 300	1 150	1 084	1 084	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	–	5 000	9 869	14 000	5 750	5 750	15 850	–	–
RSC Levy Replacement	370 461	410 031	467 978	513 844	527 044	527 044	–	–	–
Urban Settlement Development Grant	33 348	88 745	62 944	77 810	82 810	82 810	79 523	79 672	78 976
Municipal Human Settlement Capacity Grant	9 253	–	–	–	–	–	–	–	–
Other transfers/grants [insert description]	–	–	–	–	–	–	–	–	–
Provincial Government:	100 414	31 315	105 800	72 071	90 158	90 158	158 992	215 870	276 549
Capacity Building	–	–	–	–	–	–	–	–	–
Housing	90 776	16 315	90 800	56 201	56 201	56 201	143 122	200 000	260 028
Human Settlement Development	–	–	–	–	–	–	–	–	–
Libraries, Archives and Museums	9 638	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521
Emergency Housing Grant	–	–	–	–	18 087	18 087	–	–	–
District Municipality:	376	–	–	–	–	–	–	–	–
State Health-Environmental	376	–	–	–	–	–	–	–	–
Other grant providers:	3 026	–	1 683	–	–	–	3 000	3 000	3 000
Local Government Water and Related Service SETA	2 309	–	–	–	–	–	3 000	3 000	3 000
Donor Funding - Leiden	–	–	138	–	–	–	–	–	–
Salaida / Gavle	222	–	1 544	–	–	–	–	–	–
City of Oldenburg	496	–	–	–	–	–	–	–	–
Unspecified	–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	1 182 748	1 224 670	1 370 362	1 471 673	1 499 644	1 499 644	1 126 902	1 222 681	1 352 645
Capital Transfers and Grants									
National Government:	719 609	704 223	765 340	803 900	994 016	994 016	974 549	1 004 298	1 085 231
Energy Efficiency and Demand-side	–	–	–	–	–	–	–	–	–
Energy Efficiency and Demand-side [Schedule 5B]	4 000	–	–	8 000	8 000	8 000	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]	100	–	–	100	100	100	150	150	150
Integrated City Development Grant	5 605	6 080	6 956	10 003	10 003	10 003	10 383	12 134	13 947
Integrated National Electrification Programme	30 000	25 000	7 300	6 200	6 200	6 200	–	–	–
Integrated National Electrification Programme [Schedule 5B]	–	–	–	–	–	–	–	–	–
Local Government Financial Management Grant	120	100	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant	–	–	–	13 250	13 250	13 250	7 500	7 436	15 000
Informal Settlement Upgrading Partnership Grant	–	–	–	–	–	–	–	161 169	236 673
Public Transport Network Grant [Schedule 5B]	–	30 289	45 900	81 165	89 415	89 415	218 616	247 346	265 899
Urban Settlement Development Grant [Schedule 4B]	679 784	642 754	705 184	685 182	866 982	866 982	737 900	576 063	553 562
Local Government Financial Management Grant [Schedule 5B]	–	–	–	–	66	66	–	–	–
Other capital transfers/grants [insert desc]	–	–	–	–	–	–	–	–	–
Provincial Government:	–	–	–	–	–	–	–	–	–
Human Settlement Development	–	–	–	–	–	–	–	–	–
Road Infrastructure	–	–	–	–	–	–	–	–	–
District Municipality:	–	–	–	–	–	–	–	–	–
State Health-Environmental	–	–	–	–	–	–	–	–	–
Other grant providers:	41	–	–	–	–	–	–	–	–
Salaida / Gavle	41	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	719 650	704 223	765 340	803 900	994 016	994 016	974 549	1 004 298	1 085 231
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 902 398	1 928 893	2 135 703	2 275 573	2 493 660	2 493 660	2 101 451	2 226 979	2 437 876

Table 95: MBRR Table SA19 - Expenditure on transfers and grant programmes

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	1 133 997	1 176 718	1 262 880	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Local Government Equitable Share	655 141	678 191	705 277	778 048	778 048	778 048	847 431	910 772	980 854
Expanded Public Works Programme Integrated Grant for Municipalities	1 034	1 187	4 952	4 050	4 050	4 050	9 956	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	4 186	6 760	10 560	10 700	10 700	10 700	11 150	12 367	12 266
Local Government Financial Management Grant [Schedule 5B]	1 194	1 254	1 300	1 150	1 084	1 084	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	-	1 888	9 869	14 000	5 750	5 750	15 850	-	-
RSC Levy Replacement	370 461	410 031	467 978	513 844	513 844	513 844	-	-	-
Urban Settlement Development Grant	98 783	77 408	62 944	77 810	96 010	96 010	79 523	79 672	78 976
Municipal Human Settlement Capacity Grant	3 198	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]	-	-	-	-	-	-	-	-	-
Provincial Government:	104 300	31 315	105 800	72 071	101 764	101 764	158 992	215 870	276 549
Capacity Building	-	-	-	-	-	-	-	-	-
Housing	90 776	16 315	90 800	56 201	76 850	76 850	143 122	200 000	260 028
Human Settlement Development	-	-	-	-	-	-	-	-	-
Libraries; Archives and Museums	9 638	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521
Emergency Housing Grant	-	-	-	-	9 043	9 043	-	-	-
Local Government & Traditional Affairs	3 130	-	-	-	-	-	-	-	-
Dept Sport, Recreation, Arts and Culture (DSRAC)	30	-	-	-	-	-	-	-	-
Department of Land Affairs	727	-	-	-	-	-	-	-	-
District Municipality:	376	262	-	-	-	-	-	-	-
State Health-Environmental	376	262	-	-	-	-	-	-	-
Other grant providers:	2 424	3 163	2 178	-	846	846	3 000	3 000	3 000
Local Government Water and Related Service SETA	2 309	2 935	-	-	-	-	3 000	3 000	3 000
Donor Funding - Leiden	-	-	138	-	-	-	-	-	-
Salaïda / Gavle	-	229	1 544	-	-	-	-	-	-
BCMET Funding	-	-	-	-	-	-	-	-	-
European Commission	116	-	-	-	-	-	-	-	-
City of Oldenburg	-	-	496	-	-	-	-	-	-
Unspecified	-	-	-	-	846	846	-	-	-
Total operating expenditure of Transfers and Grants:	1 241 097	1 211 458	1 370 858	1 471 673	1 512 096	1 512 096	1 126 902	1 222 681	1 352 645

MBRR Table SA19 - Expenditure on transfers and grant programmes (continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
EXPENDITURE:									
Capital expenditure of Transfers and Grants									
National Government:	596 567	662 257	810 063	787 900	986 016	986 016	974 549	1 004 298	1 085 231
Energy Efficiency and Demand-side [Schedule 5B]	3 998	–	–	8 000	8 000	8 000	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]	88	31	–	100	100	100	150	150	150
Integrated City Development Grant	4 908	5 963	6 956	10 003	10 003	10 003	10 383	12 134	13 947
Integrated National Electrification Programme	10 517	11 142	19 809	6 200	6 200	6 200	–	–	–
Integrated National Electrification Programme [Schedule 5B]	–	–	–	–	–	–	–	–	–
Local Government Financial Management Grant	102	45	–	–	66	66	–	–	–
Neighbourhood Development Partnership Grant	–	–	–	13 250	13 250	13 250	7 500	7 436	15 000
Informal Settlement Upgrading Partnership Grant	–	–	–	–	–	–	–	161 169	236 673
Public Transport Network Grant [Schedule 5B]	–	–	78 115	81 165	89 415	89 415	218 616	247 346	265 899
Urban Settlement Development Grant [Schedule 4B]	576 870	645 076	705 184	669 182	858 982	858 982	737 900	576 063	553 562
Local Government Financial Management Grant [Schedule 5B]	–	–	–	–	–	–	–	–	–
Municipal Human Settlement Capacity Grant	83	–	–	–	–	–	–	–	–
Provincial Government:	73 827	7 523	9 036	4 000	13 036	13 036	–	–	–
Human Settlement Development	70 224	147	–	–	9 036	9 036	–	–	–
Dept Sport, Recreation, Arts and Culture (DSRAC)	3 603	7 376	–	–	–	–	–	–	–
Dept of Local Government and Traditional Affairs	–	–	9 036	–	–	–	–	–	–
Road Infrastructure	–	–	–	4 000	4 000	4 000	–	–	–
District Municipality:	–	–	–	–	–	–	–	–	–
<i>State Health-Environmental</i>	–	–	–	–	–	–	–	–	–
Other grant providers:	–	–	229	–	–	–	–	–	–
<i>Salaida / Gavle</i>	–	–	229	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants	670 394	669 780	819 328	791 900	999 052	999 052	974 549	1 004 298	1 085 231
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	1 911 491	1 881 239	2 190 187	2 263 573	2 511 148	2 511 148	2 101 451	2 226 979	2 437 876

Table 96: MBRR Table SA20 - Reconciliation between of transfers, grant receipts and unspent funds

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Operating transfers and grants:									
Operating Transfers and Grants									
Balance unspent at beginning of the year	48 742	16 637			–	–			
Current year receipts	1 078 932	1 193 355	1 252 462	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Conditions met - transferred to revenue	1 127 674	1 209 992	1 252 462	1 399 602	1 409 486	1 409 486	964 910	1 003 811	1 073 096
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year	102 526	63 520			19 797	19 797			
Current year receipts	100 414	31 315	105 800	72 071	81 114	81 114	158 992	215 870	276 549
Conditions met - transferred to revenue	202 939	94 835	105 800	72 071	100 911	100 911	158 992	215 870	276 549
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts	376								
Conditions met - transferred to revenue	376	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year	116				10 502	10 502			
Current year receipts	3 026		1 683		846	846	3 000	3 000	3 000
Conditions met - transferred to revenue	3 142	–	1 683	–	11 348	11 348	3 000	3 000	3 000
Conditions still to be met - transferred to liabilities									
Total operating transfers and grants revenue	1 334 131	1 304 827	1 359 944	1 471 673	1 521 746	1 521 746	1 126 902	1 222 681	1 352 645

Table 97: MBRR Table SA21 - Transfers and grants made by the municipality

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Cash Transfers to Entities/Other External Mechanisms										
<i>Buffalo City Development Agency</i>	615			34 324						
<i>Buffalo City Tourism</i>										
<i>Insert description</i>										
Total Cash Transfers To Entities/Ems'	615	-	-	34 324	-	-	-	-	-	-
Cash Transfers to other Organs of State										
<i>Non Prof: Unspecified</i>				-	-	-	-			
<i>Arts Centre Subsidy</i>				236	236	236	236	219	231	244
<i>Hh Oth Trans: Housing - People Hous Proc</i>				500	500	500	500			
<i>Mdantsane Sharing Houses Dispute</i>				250	250	250	250	250	250	250
<i>Grants in Aid – Other Organisations</i>				3 000	2 750	2 750	2 750	2 558	2 696	2 841
<i>Mayors Social Responsibility</i>				646	646	646	646	601	633	667
<i>Sponsored Sporting Events</i>				15 997	13 997	13 997	13 997	9 017	9 504	10 018
<i>Sponsored Events (Torism Programmes)</i>				12 741	12 741	12 741	12 741	-	-	-
<i>Subsidies-Churches, sport and other welfare organisations</i>				-	1 229	1 229	1 229	12 992	13 694	14 433
<i>Bursaries Non Employee</i>				-	3 000	3 000	3 000	2 790	2 941	3 099
<i>Social Welfare Grant</i>				-	14 567	14 567	14 567	13 547	14 279	15 050
Total Cash Transfers To Other Organs Of State:	-	-	-	33 370	49 916	49 916	49 916	41 975	44 228	46 603
Cash Transfers to Organisations										
<i>Grants in Aid – Other Organisations</i>	4 957	2 085								
<i>Mayors Social Responsibility</i>	1 892	547								
<i>Sponsored Sporting Events</i>	16 090	18 255								
<i>Sponsored Events (Torism Programmes)</i>		14 886								
Total Cash Transfers To Organisations	22 939	35 773	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals										
<i>Insert description</i>										
Total Cash Transfers To Groups Of Individuals:	-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	23 554	35 773	-	67 695	49 916	49 916	49 916	41 975	44 228	46 603

MBRR Table SA21 - Transfers and grants made by the municipality (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Non-Cash Transfers to other Organs of State										
Subsidies-Churches, sport and other welfare organisations				1 229	-	-	-			
Bursaries Non Employee				3 000	-	-	-			
Social Welfare Grant				10 367	-	-	-			
Operating Projects				-	-	-	-			
Total Non-Cash Transfers To Other Organs Of State:	-	-	-	14 596	-	-	-	-	-	-
Non-Cash Grants to Organisations										
Development Of Master Plan				1 900	1 900	1 900	1 900	-	-	-
Agriculture & Rural Development Support								300	300	300
Agriculture & Rural Support-Mechani								150	150	150
Aquaponics								200	200	200
Art Centres Operations								100	100	100
Dipping Tanks - Ward 40								1 300	1 300	1 300
Fencing Arable Lands								500	500	500
Food Security Programme								200	200	200
Hh Oth Trans: Rural Dev - Impr Food Prod				5 410	5 410	5 410	5 410	850	800	800
Investment Centre								500	500	500
Leisure Tourism Development - Inland								500	500	500
Livestock Improvement -Goats								100	100	100
Livestock Improvement -Procurement Lives				500	500	500	500	700	700	700
Piggery & Poultry - Ward 24				200	200	200	200			
Piggery & Poultry - Ward 32				200	200	200	200			
Piggery & Poultry - Ward 36				200	200	200	200			
Piggery & Poultry - Ward 37				200	200	200	200	300	300	300
Piggery & Poultry - Ward 40				200	200	200	200			
Piggery & Poultry - Ward 45				200	200	200	200			
Teen Entrepreneur Programme								200	200	200
Tract & Implem Maint -Dipping Tanks				1 500	1 500	1 500	1 500			
Tract & Implem Maint -Irrigation Scheme				2 000	2 000	2 000	2 000			
Tractor & Implements Maintenance -Collec				50	-	-	-			
Social Welfare Grant	217 368	7 400	41 840							
Other		15 891	17 709		8 000	8 000	8 000			
Total Non-Cash Grants To Organisations	217 368	23 291	59 549	12 560	20 510	20 510	20 510	5 900	5 850	5 850
Total Non-Cash Grants To Groups Of Individuals:	-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS	217 368	23 291	59 549	27 156	20 510	20 510	20 510	5 900	5 850	5 850
TOTAL TRANSFERS AND GRANTS	240 922	59 064	59 549	94 851	70 426	70 426	70 426	47 875	50 078	52 453

Table 98: MBRR Table SA22 - Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages	30 991	33 999	33 837	40 253	40 253	40 253	42 950	45 806	48 852
Pension and UIF Contributions	3 306	3 495	4 136	3 999	3 999	3 999	4 267	4 550	4 853
Medical Aid Contributions	1 783	1 987	2 070	1 885	1 885	1 885	2 011	2 145	2 288
Motor Vehicle Allowance	11 682	13 412							
Cellphone Allowance	2 147	2 279	4 047	2 624	2 624	2 624	2 800	2 986	3 184
Housing Allowances	2 847	2 927	2 261	2 274	2 274	2 274	2 426	2 588	2 760
Other benefits and allowances	1 465		13 123	13 150	13 150	13 150	14 031	14 964	15 960
Sub Total - Councillors	54 220	58 099	59 473	64 185	64 185	64 185	68 485	73 040	77 897
% increase		7,2%	2,4%	7,9%	-	-	6,7%	6,6%	6,7%
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	5 998	12 192	7 732	15 446	15 297	15 297	16 223	17 302	18 452
Pension and UIF Contributions	1 166	2 216	1 411	2 851	2 823	2 823	3 012	3 213	3 426
Medical Aid Contributions	136	262	202	284	281	281	398	424	453
Overtime									
Performance Bonus									
Motor Vehicle Allowance	1 370	2 630	1 647	3 311	3 277	3 277	3 496	3 729	3 976
Cellphone Allowance	195	414	200						
Housing Allowances	1		1 810	520	515	515	550	586	625
Other benefits and allowances	1 559	2 202	71	2 745	2 717	2 717	2 899	3 092	3 298
Payments in lieu of leave	237								
Long service awards	(1)								
Post-retirement benefit obligations									
Sub Total - Senior Managers of Municipality	10 659	19 916	13 072	25 157	24 910	24 910	26 579	28 346	30 231
% increase		86,8%	(34,4%)	92,5%	(1,0%)	-	6,7%	6,6%	6,6%
<u>Other Municipal Staff</u>									
Basic Salaries and Wages	799 646	913 258	1 090 428	1 167 270	1 207 276	1 207 276	1 345 284	1 434 746	1 530 156
Pension and UIF Contributions	147 844	174 823	202 052	221 985	221 373	221 373	236 205	251 913	268 665
Medical Aid Contributions	60 245	81 759	84 778	104 778	118 927	118 927	145 509	155 185	165 505
Overtime	117 408	72 218	140 923	85 052	75 739	75 739	80 813	86 188	91 919
Performance Bonus			77 149	97 741	103 549	103 549	110 487	117 834	125 670
Motor Vehicle Allowance	21 069	30 051	26 621	37 813	37 448	37 448	42 790	45 635	48 670
Cellphone Allowance	3 965	3 884	4 149	4 903	4 855	4 855	5 181	5 525	5 892
Housing Allowances	11 887	14 767	7 607	19 130	19 495	19 495	29 105	31 041	33 105
Other benefits and allowances	159 504	179 077	94 291	123 562	122 424	122 424	155 695	166 048	177 090
Payments in lieu of leave	1 917	16 209	27 897	20 475	20 267	20 267	24 453	26 080	27 814
Long service awards	18 030	18 925	22 535	23 922	23 672	23 672	25 258	26 938	28 729
Post-retirement benefit obligations	10 039	6 181	32 361	7 604	7 601	7 601	8 110	8 649	9 224
Sub Total - Other Municipal Staff	1 351 555	1 511 153	1 810 792	1 914 233	1 962 626	1 962 626	2 208 890	2 355 781	2 512 441
% increase		11,8%	19,8%	5,7%	2,5%	-	12,5%	6,7%	6,7%
Total Parent Municipality	1 416 435	1 589 167	1 883 336	2 003 576	2 051 720	2 051 720	2 303 954	2 457 167	2 620 569
		12,2%	18,5%	6,4%	2,4%	-	12,3%	6,7%	6,7%

Table 99: MBRR Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
Councillors							
Speaker		782 493	135 230	440 788			1 358 511
Chief Whip		733 586	149 530	366 651			1 249 767
Executive Mayor		968 889	42 364	657 918			1 669 171
Deputy Executive Mayor		782 493	49 373	526 643			1 358 509
Executive Committee		6 602 280	957 361	4 171 845			11 731 486
Total for all other councillors		31 818 754	5 188 122	14 111 121			51 117 997
Total Councillors	-	41 688 495	6 521 980	20 274 966			68 485 441
Senior Managers of the Municipality							
Municipal Manager (MM)		1 877 281	312 104	824 291			3 013 675
Chief Finance Officer		1 616 001	347 295	660 329			2 623 625
Head of Department Infrastructure Services		1 606 012	306 152	697 530			2 609 694
Head of Department Health, Public Safety and Emergency Services		1 606 012	304 134	746 392			2 656 538
Head of Department Municipal Services		1 606 012	304 134	746 392			2 656 538
							-
<i>List of each official with packages >= senior manager</i>							
Head of Department Economic Development and Agencies		1 606 012	304 134	746 392			2 656 538
Head of Department Spatial Planning & Development		1 606 012	304 134	746 392			2 656 538
Head of Department Human Settlements		1 606 012	304 134	746 392			2 656 538
Head of Department Executive Support Services		1 606 012	304 134	746 392			2 656 538
Head of Department Corporate Services		1 606 012	304 134	746 392			2 656 538
Total Senior Managers of the Municipality	-	16 341 378	3 094 487	7 406 893	-		26 842 759
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	58 029 873	9 616 467	27 681 859	-		95 328 200

Table 100: MBRR Table SA24 – summary of personnel numbers

Summary of Personnel Numbers	2017/18			Current Year 2018/19			Budget Year 2019/20			
	Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)	120	–	120	101	–	101	98	–	98	
Board Members of municipal entities	–	–	–	–	–	–	–	–	–	–
Municipal employees	–	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	10	9	1	13	11	2	10	8	–	–
Other Managers	48	31	17	41	24	15	39	27	4	–
Professionals	161	161	–	172	115	–	152	124	–	–
<i>Finance</i>	29	29	–	68	41	–	59	43	–	–
<i>Spatial/town planning</i>	13	13	–	10	7	–	9	8	–	–
<i>Information Technology</i>	1	1	–	3	3	–	3	5	–	–
<i>Roads</i>	5	5	–	4	3	–	5	3	–	–
<i>Electricity</i>	7	7	–	8	6	–	8	5	–	–
<i>Water</i>	10	10	–	7	5	–	7	5	–	–
<i>Sanitation</i>	8	8	–	5	4	–	5	4	–	–
<i>Refuse</i>	1	1	–	2	2	–	3	2	–	–
<i>Other</i>	87	87	–	65	44	–	53	49	–	–
Technicians	296	296	–	290	210	–	328	229	–	–
<i>Finance</i>	9	9	–	9	7	–	8	6	–	–
<i>Spatial/town planning</i>	13	13	–	15	11	–	14	11	–	–
<i>Information Technology</i>	13	13	–	14	9	–	15	9	–	–
<i>Roads</i>	5	5	–	7	4	–	8	8	–	–
<i>Electricity</i>	3	3	–	10	6	–	24	15	–	–
<i>Water</i>	54	54	–	24	14	–	23	16	–	–
<i>Sanitation</i>	10	10	–	17	13	–	17	14	–	–
<i>Refuse</i>	7	7	–	3	1	–	3	1	–	–
<i>Other</i>	182	182	–	191	145	–	216	149	–	–
Clerks (Clerical and administrative)	1 198	1 178	20	1 233	1 052	31	1 203	1 035	18	–
Service and sales workers	1 276	1 273	3	1 298	1 123	9	1 365	1 349	4	–
Skilled agricultural and fishery workers	212	212	–	215	195	–	207	189	–	–
Craft and related trades	381	381	–	385	342	–	382	341	–	–
Plant and Machine Operators	750	750	–	759	718	–	751	709	–	–
Elementary Occupations	1 408	1 408	–	1 428	1 253	–	1 476	1 264	–	–
TOTAL PERSONNEL NUMBERS	5 860	5 699	161	5 935	5 043	158	6 011	5 275	124	–
% increase				1,3%	(11,5%)	(1,9%)	1,3%	4,6%	(21,5%)	
Total municipal employees headcount	5 739	5 698	41	5 834	5 043	158	6 011	5 275	124	–
Finance personnel headcount	745	733	12	741	617	11	743	643	–	–
Human Resources personnel headcount	216	212	4	184	161	3	185	176	–	–

Table 101: MBRR Table SA25 - Budgeted Monthly Revenue and expenditure (Source and Type)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand																
Revenue By Source																
Property rates		129 338	136 382	134 007	132 974	136 187	134 562	134 211	133 534	127 319	91 006	129 338	133 195	1 552 051	1 676 215	1 766 731
Service charges - electricity revenue		168 971	168 971	181 260	176 629	180 155	183 244	160 250	169 022	178 503	177 495	155 706	261 135	2 161 342	2 342 679	2 539 229
Service charges - water revenue		58 525	14 649	66 342	52 152	52 152	41 051	32 742	59 809	58 119	48 394	48 394	50 819	583 149	629 800	691 836
Service charges - sanitation revenue		40 480	30 890	30 204	30 037	31 475	32 184	31 018	30 313	25 509	31 346	25 029	25 102	363 587	392 674	413 878
Service charges - refuse revenue		27 383	30 257	27 333	27 490	27 454	27 302	27 468	28 235	19 241	26 907	20 336	21 571	310 978	335 856	353 992
Rental of facilities and equipment		1 508	1 314	1 381	1 852	1 644	1 204	1 847	1 521	1 763	1 608	1 604	1 968	19 214	20 732	21 851
Interest earned - external investments		10 364	9 012	9 758	9 345	7 976	6 971	9 001	7 571	7 765	1 943	21 061	8 429	109 196	113 564	120 378
Interest earned - outstanding debtors		5 053	4 642	3 854	4 965	4 261	5 134	6 244	3 838	5 696	5 653	5 573	4 553	59 465	64 162	67 627
Dividends received																
Fines, penalties and forfeits		250	1 163	3 826	2 011	1 170	1 487	837	1 391	1 155	1 383	1 470	1 992	18 134	19 567	20 624
Licences and permits		118	1 096	918	3 833	3 908	1 599	747	613	624	682	606	1 211	15 955	17 215	18 145
Agency services		2 451	2 451	2 451	2 451	2 451	2 451	2 451	4 728	3 148	3 400	2 214	2 451	33 096	35 711	37 639
Transfers and subsidies		370 786	15 867	2 813	11 147	24 578	360 257	5 702	52 249	241 538	8 754	8 224	24 988	1 126 902	1 222 681	1 352 645
Other revenue		13 777	196 223	12 874	13 946	14 102	197 247	15 076	14 241	193 246	29 001	12 754	15 760	728 248	775 072	829 907
Gains on disposal of PPE																
Total Revenue (excluding capital transfers and contributions)		829 004	612 919	477 021	468 832	487 513	994 692	427 593	507 064	863 627	427 571	432 306	553 173	7 081 316	7 645 929	8 234 483
Expenditure By Type																
Employee related costs		185 083	186 472	187 369	186 528	183 432	188 866	186 752	187 766	183 440	186 683	186 958	186 121	2 235 469	2 384 127	2 542 672
Remuneration of councillors		5 243	5 173	5 173	5 217	5 352	5 273	5 312	8 945	5 731	5 669	5 669	5 729	68 485	73 040	77 897
Debt impairment		26 657	34 364	30 510	30 510	26 474	34 546	30 510	30 510	30 510	30 510	30 510	37 220	372 833	403 292	432 425
Depreciation & asset impairment		54 089	62 028	61 969	61 974	90 899	90 899	90 899	90 899	90 899	90 899	77 921	52 990	916 367	1 011 338	1 118 772
Finance charges		1 761	1 761	1 761	8 983	3 454	3 550	3 394	3 105	3 402	3 251	3 329	3 250	41 000	57 000	73 000
Bulk purchases		215 531	210 560	143 621	129 845	145 549	127 240	134 744	132 724	137 520	121 827	138 277	301 023	1 938 461	2 094 848	2 213 682
Other materials		293	5 590	9 435	3 865	7 333	6 601	6 993	6 649	563	6 649	4 837	13 135	71 939	76 081	80 228
Contracted services		14 040	47 789	70 677	80 049	86 427	81 460	81 703	48 104	78 227	40 143	58 277	174 519	861 417	938 356	1 055 136
Transfers and subsidies		979	270	3 986	11 558	6 052	5 807	5 038	7 595	1 076	2 100	2 100	1 316	47 875	50 078	52 453
Other expenditure		16 398	54 079	25 930	80 220	50 312	44 103	34 398	38 801	34 232	45 079	44 737	58 475	526 763	556 697	586 968
Loss on disposal of PPE																
Total Expenditure		520 074	608 084	540 430	598 749	605 285	588 345	579 743	555 098	565 599	532 810	552 615	833 778	7 080 609	7 644 856	8 233 231
Surplus/(Deficit)																
		308 930	4 834	(63 409)	(129 916)	(117 772)	406 347	(152 150)	(48 034)	298 028	(105 239)	(120 309)	(280 604)	707	1 073	1 252
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			48 150	116 159	95 294	82 411	95 793	70 394	27 763	67 188	108 298	99 296	163 804	974 549	1 004 298	1 085 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																
Transfers and subsidies - capital (in-kind - all)																
Surplus/(Deficit) after capital transfers & contributions		308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 801)	975 256	1 005 371	1 086 483
Taxation																
Attributable to minorities																
Share of surplus/ (deficit) of associate																
Surplus/(Deficit)	1	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 801)	975 256	1 005 371	1 086 483

Table 102: MBRR Table SA26 - Budgeted Monthly Revenue and expenditure (Municipal Vote)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand															
Revenue by Vote															
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	296	107	4 884	3 051	10 188	376	2 965	2 940	3 869	2 884	3 000	34 559	20 172	19 476
Vote 03 - Directorate - Human Settlement	-	480	23 787	45 438	40 360	46 779	11 947	100 344	33 229	18 777	59 557	14 795	395 491	555 305	559 300
Vote 04 - Directorate - Chief Financial Officer	349 234	338 495	142 938	130 404	132 346	512 790	136 249	130 749	463 035	85 615	147 183	102 862	2 671 898	2 865 294	3 045 291
Vote 05 - Directorate - Corporate Services	-	877	2 403	958	1 491	1 188	927	1 514	36	2 796	883	1 829	14 901	16 165	16 099
Vote 06 - Directorate - Infrastructure Services	384 821	235 856	366 336	312 613	280 722	401 418	288 295	210 598	343 616	350 341	225 884	457 096	3 857 597	4 104 678	4 529 993
Vote 07 - Directorate - Spatial Planning And Development	3 974	33 314	7 305	14 226	58 636	33 444	12 935	21 279	24 523	24 966	40 521	38 987	314 111	334 530	354 956
Vote 08 - Directorate - Health / Public Safety & Emergency Services	13 714	9 973	11 254	14 409	13 719	14 925	8 367	10 511	10 842	11 927	6 881	49 232	175 754	189 638	199 879
Vote 09 - Directorate - Municipal Services	75 382	39 844	36 164	37 100	36 449	67 219	36 978	55 544	50 140	35 566	45 803	45 715	561 905	532 452	560 998
Vote 10 - Directorate - Economic Development & Agencies	1 879	1 935	2 886	4 094	3 151	2 533	1 913	1 324	2 455	2 013	2 006	3 461	29 650	31 993	33 720
Total Revenue by Vote	829 004	661 069	593 180	564 127	569 924	1 090 485	497 987	534 827	930 815	535 869	531 602	716 977	8 055 865	8 650 227	9 319 714
Expenditure by Vote to be appropriated															
Vote 01 - Directorate - Executive Support Services	127 388	13 931	16 292	20 106	15 212	13 578	17 019	17 036	11 825	19 749	15 456	20 651	308 243	326 450	349 019
Vote 02 - Directorate - Municipal Manager	3 329	17 219	5 748	19 463	7 459	10 528	6 599	9 336	8 549	6 229	15 502	14 714	124 676	115 223	120 216
Vote 03 - Directorate - Human Settlement	39 832	5 705	9 449	11 310	7 889	15 684	43 165	6 938	7 219	8 713	5 721	39 585	201 210	262 092	326 421
Vote 04 - Directorate - Chief Financial Officer	71 098	39 241	39 733	78 518	53 934	52 075	50 221	50 427	44 842	9 107	41 711	56 517	587 424	626 738	664 119
Vote 05 - Directorate - Corporate Services	4 561	27 903	17 932	29 101	17 952	23 477	22 413	21 221	19 254	19 788	23 682	23 845	251 127	267 757	284 148
Vote 06 - Directorate - Infrastructure Services	232 976	377 032	325 848	271 712	321 761	319 128	271 802	276 055	371 855	384 666	301 279	518 301	3 972 415	4 316 969	4 637 371
Vote 07 - Directorate - Spatial Planning And Development	360	17 736	22 144	20 623	27 360	16 112	28 776	50 470	24 731	27 279	40 479	41 998	318 067	324 575	355 327
Vote 08 - Directorate - Health / Public Safety & Emergency Services	13 752	38 499	43 163	48 072	38 469	40 627	43 646	41 255	37 875	23 434	40 768	42 637	452 199	483 292	516 210
Vote 09 - Directorate - Municipal Services	5 452	63 840	52 070	87 548	95 462	82 690	82 576	71 135	30 601	23 600	60 345	66 929	722 249	771 130	822 367
Vote 10 - Directorate - Economic Development & Agencies	21 325	6 978	8 050	12 298	19 788	14 446	13 525	11 224	8 849	10 245	7 671	8 599	143 000	150 632	158 032
Total Expenditure by Vote	520 074	608 084	540 430	598 749	605 285	588 345	579 743	555 098	565 599	532 810	552 615	833 778	7 080 609	7 644 856	8 233 231
Surplus/(Deficit) before assoc.	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 801)	975 256	1 005 371	1 086 483
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 801)	975 256	1 005 371	1 086 483

Table 103: MBRR Table SA27 - Budgeted Monthly Revenue and expenditure (Functional Classification)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
R thousand																	
Revenue - Functional																	
<i>Governance and administration</i>		349 053	339 172	146 349	137 157	137 991	524 606	138 829	136 046	466 718	93 274	152 083	108 703	2 729 981	2 910 936	3 090 674	
Executive and council		-	294	106	4 881	3 038	10 211	380	2 952	2 990	3 850	2 871	3 586	35 159	20 819	20 159	
Finance and administration		349 053	338 878	146 243	132 276	134 953	514 395	138 449	133 094	463 729	89 424	149 212	105 117	2 694 822	2 890 117	3 070 515	
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Community and public safety</i>		21 784	13 158	36 088	57 828	53 052	65 339	25 548	127 152	46 025	30 505	66 962	64 684	608 124	783 482	799 593	
Community and social services		1 176	1 440	1 285	1 026	1 298	694	1 117	18 038	1 062	1 242	1 171	1 654	31 203	32 414	33 959	
Sport and recreation		25	220	223	333	386	138	1 517	480	924	348	539	543	5 676	6 125	6 455	
Public safety		20 583	11 017	10 792	11 031	11 009	17 728	10 946	8 290	10 811	10 137	5 692	47 689	175 724	189 606	199 845	
Housing		-	480	23 787	45 438	40 360	46 779	11 947	100 344	33 229	18 777	59 557	14 795	395 491	555 305	559 300	
Health		-	1	1	-	-	-	21	-	0	-	3	3	29	32	33	
<i>Economic and environmental services</i>		2 932	29 916	26 155	37 657	85 298	70 992	12 919	32 532	33 274	51 844	57 428	72 564	513 510	539 541	634 317	
Planning and development		1 131	11 007	9 509	13 372	64 922	35 798	10 719	21 789	25 224	25 686	44 048	42 281	305 488	325 226	345 149	
Road transport		1 788	18 875	15 604	23 211	20 109	35 031	1 760	10 660	7 908	26 050	13 352	30 069	204 417	210 425	285 068	
Environmental protection		12	34	1 042	1 073	267	163	440	83	142	109	27	214	3 605	3 890	4 100	
<i>Trading services</i>		453 411	274 975	382 887	327 511	290 525	427 090	318 834	237 813	382 414	358 292	253 183	467 667	4 174 601	4 384 276	4 761 409	
Energy sources		210 953	184 671	205 098	184 756	150 897	206 278	181 643	106 194	187 798	218 880	126 168	296 148	2 259 485	2 417 778	2 619 206	
Water management		96 584	18 533	84 358	62 108	61 302	85 198	34 732	80 683	93 417	56 930	58 928	73 354	806 126	914 257	1 041 624	
Waste water management		71 913	33 718	59 320	45 424	43 746	69 398	68 159	15 316	53 078	48 627	24 051	54 819	587 569	562 217	584 095	
Waste management		73 961	38 053	34 111	35 222	34 580	66 216	34 299	35 220	48 121	33 856	44 037	43 345	521 421	490 023	516 484	
Other		1 824	3 849	1 702	3 974	3 059	2 459	1 857	1 285	2 383	1 954	1 947	3 359	29 650	31 993	33 720	
Total Revenue - Functional		829 004	661 069	593 180	564 127	569 924	1 090 485	497 987	534 827	930 815	535 869	531 602	716 977	8 055 865	8 650 227	9 319 714	
Expenditure - Functional																	
<i>Governance and administration</i>		137 443	131 291	117 462	110 441	123 139	118 752	112 278	108 666	124 955	94 979	142 716	178 345	1 500 467	1 582 739	1 690 934	
Executive and council		24 948	48 611	28 186	56 341	29 716	31 655	30 928	34 196	27 316	33 940	41 546	41 798	429 182	440 767	468 817	
Finance and administration		111 527	81 771	87 927	53 138	92 470	86 074	80 195	73 229	96 584	59 856	99 856	133 494	1 056 121	1 125 879	1 205 036	
Internal audit		968	910	1 348	962	953	1 023	1 154	1 242	1 055	1 183	1 313	3 053	15 164	16 094	17 081	
<i>Community and public safety</i>		58 894	71 525	68 278	97 501	98 189	95 629	138 768	78 418	48 124	50 268	71 014	114 182	990 791	1 106 137	1 227 143	
Community and social services		6 323	14 261	7 563	8 273	9 628	9 304	8 797	9 312	5 951	7 483	8 447	8 690	104 032	111 454	118 762	
Sport and recreation		13 970	13 461	16 117	16 618	43 691	26 701	34 946	21 917	928	9 445	20 283	21 401	239 476	255 886	272 820	
Public safety		29 151	33 266	29 679	55 055	31 600	37 139	39 008	35 264	28 775	18 872	31 466	32 053	401 328	428 858	458 924	
Housing		6 032	6 901	11 429	13 680	9 542	18 971	52 212	8 392	8 731	10 539	6 920	47 862	201 210	262 092	326 421	
Health		3 419	3 637	3 489	3 876	3 729	3 513	3 805	3 533	3 739	3 929	3 898	4 176	44 744	47 848	50 216	
<i>Economic and environmental services</i>		42 988	65 348	49 398	49 235	85 388	54 537	46 325	58 361	91 793	69 027	73 854	83 897	770 151	827 610	908 943	
Planning and development		5 979	13 765	6 261	6 887	22 905	2 740	6 843	9 164	11 263	7 146	27 783	29 876	150 612	144 779	154 169	
Road transport		36 038	40 877	42 187	41 354	61 667	50 804	38 345	48 247	79 561	60 983	44 771	51 881	596 715	658 408	728 643	
Environmental protection		970	10 705	951	994	815	993	1 137	950	969	898	1 300	2 140	22 824	24 423	26 131	
<i>Trading services</i>		274 870	327 848	296 516	328 164	276 995	303 678	267 626	297 416	291 080	307 365	256 668	447 973	3 676 200	3 977 738	4 248 178	
Energy sources		216 463	184 234	155 782	150 229	175 074	173 525	166 345	142 550	200 468	209 651	165 254	322 988	2 262 563	2 449 000	2 597 988	
Water management		40 448	46 822	74 815	55 716	33 499	50 546	42 983	79 403	45 989	44 896	45 145	55 255	615 516	667 516	726 961	
Waste water management		-	62 652	42 089	64 949	35 417	39 711	27 557	41 348	22 975	39 128	20 501	39 751	436 078	475 269	511 505	
Waste management		17 959	34 140	23 830	57 270	33 005	39 895	30 742	34 116	21 648	13 690	25 768	29 979	362 043	385 952	411 724	
Other		5 878	12 072	8 776	13 408	21 573	15 750	14 745	12 237	9 647	11 170	8 363	9 380	143 000	150 632	158 032	
Total Expenditure - Functional		520 074	608 084	540 430	598 749	605 285	588 345	579 743	555 098	565 599	532 810	552 615	833 778	7 080 609	7 644 856	8 233 231	
Surplus/(Deficit) before assoc.		308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 801)	975 256	1 005 371	1 086 483	
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	1	308 930	52 985	52 750	(34 622)	(35 361)	502 141	(81 756)	(20 272)	365 216	3 059	(21 013)	(116 801)	975 256	1 005 371	1 086 483	

Table 104: MBRR Table SA28 - Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Multi-year expenditure to be appropriated															
Vote 01 - Directorate - Executive Support Services	42	42	42	42	42	42	42	42	42	42	42	42	500	500	500
Vote 02 - Directorate - Municipal Manager	555	555	555	555	555	555	555	555	555	555	555	555	6 664	10 500	10 500
Vote 03 - Directorate - Human Settlement	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	252 782	355 711	299 673
Vote 04 - Directorate - Chief Financial Officer	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	11 822	141 858	80 500	75 500
Vote 05 - Directorate - Corporate Services	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 813	3 963	45 910	31 150	18 734
Vote 06 - Directorate - Infrastructure Services	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	61 717	21 717	700 606	838 590	913 093
Vote 07 - Directorate - Spatial Planning And Development	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	25 738	24 238	307 351	333 346	398 899
Vote 08 - Directorate - Health / Public Safety & Emergency Services	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	24 650	29 780	37 000
Vote 09 - Directorate - Municipal Services	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	10 677	40 677	158 121	116 773	131 698
Vote 10 - Directorate - Economic Development & Agencies	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	11 974	33 688	86 800	116 500
Capital multi-year expenditure sub-total	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	138 107	1 672 131	1 883 650	2 002 098
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	138 107	1 672 131	1 883 650	2 002 098

Table 105: MBRR Table SA29 - Budgeted monthly capital expenditure (Functional classification)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional	1															
Governance and administration		18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	18 607	20 437	225 114	136 350	112 234
Executive and council		3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	3 952	47 424	38 000	24 084
Finance and administration		14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	14 655	16 485	177 690	98 350	88 150
Internal audit													-	-	-	-
Community and public safety		27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	27 022	324 264	437 941	410 623
Community and social services		1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	1 139	(411)	12 123	16 000	36 200
Sport and recreation		2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	2 909	34 910	38 650	37 750
Public safety		1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	1 808	3 358	23 250	27 080	30 000
Housing		21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	21 065	252 782	355 711	299 673
Health		100	100	100	100	100	100	100	100	100	100	100	100	1 200	500	7 000
Economic and environmental services		49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	49 766	36 586	584 013	682 416	802 723
Planning and development		24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	24 222	22 722	289 169	326 646	398 899
Road transport		25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	25 544	13 864	294 844	355 770	403 824
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	42 088	505 051	540 143	560 018
Energy sources		9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	(625)	102 500	82 500	82 500
Water management		7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	7 167	4 667	83 500	151 738	197 127
Waste water management		18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	18 772	1 272	207 762	241 582	222 642
Waste management		6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	6 774	36 774	111 289	64 323	57 748
Other		1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	1 974	11 974	33 688	86 800	116 500
Total Capital Expenditure - Functional	2	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	139 457	138 107	1 672 131	1 883 650	2 002 098
Funded by:																
National Government		83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	54 308	974 549	1 004 298	1 085 231
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													-	-	-	-
Transfers recognised - capital		83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	83 658	54 308	974 549	1 004 298	1 085 231
Borrowing		5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	5 798	69 582	189 352	176 867
Internally generated funds		50 000	50 000	50 000	80 000	50 000	50 000	50 000	80 000	50 000	50 000	50 000	18 000	628 000	690 000	740 000
Total Capital Funding		139 457	139 457	139 457	169 457	139 457	139 457	139 457	169 457	139 457	139 457	139 457	78 107	1 672 131	1 883 650	2 002 098

Table 106: MBRR Table SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand															
Cash Receipts By Source													1		
Property rates	358 488	112 944	96 091	104 221	84 393	94 775	87 181	83 406	103 703	100 520	111 051	98 877	1 435 647	1 550 499	1 634 226
Service charges - electricity revenue	125 364	153 315	158 046	183 013	152 447	184 569	194 683	161 643	168 623	166 575	174 875	176 089	1 999 241	2 166 978	2 348 787
Service charges - water revenue	36 106	51 315	35 041	53 764	37 114	38 301	35 836	55 210	61 982	50 213	32 241	52 289	539 412	582 565	639 948
Service charges - sanitation revenue	23 705	23 955	25 473	31 280	28 511	29 751	26 190	31 631	21 623	18 920	29 641	45 636	336 318	363 223	382 838
Service charges - refuse revenue	17 831	21 257	22 985	29 056	24 172	27 680	20 151	36 888	20 171	18 216	29 871	19 377	287 655	310 667	327 443
Rental of facilities and equipment	1 289	1 069	1 520	1 707	1 276	1 374	1 974	1 411	1 377	1 405	1 664	1 707	17 773	19 177	20 212
Interest earned - external investments	10 418	10 040	11 260	9 106	7 673	6 755	8 252	9 982	10 238	9 407	8 373	7 691	109 196	113 564	120 378
Interest earned - outstanding debtors	2 104	2 413	4 502	3 539	13 016	8 282	4 531	2 378	3 530	3 503	3 453	3 753	55 005	59 350	62 555
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	822	1 139	1 126	1 640	929	1 549	645	1 508	1 006	1 406	1 773	3 232	16 774	18 100	19 077
Licences and permits	339	1 346	886	1 484	957	1 328	907	1 233	35	1 352	1 442	3 451	14 758	15 924	16 784
Agency services	2 165	1 916	1 829	3 705	2 002	4 405	5 324	2 984	1 946	2 102	1 368	868	30 614	33 033	34 816
Transfer receipts - operational	274 130	147 807	5 118	1 296	3 340	147 032	179 586	69 601	291 214	1 402	2 106	4 270	1 126 902	1 222 681	1 352 645
Other revenue	27 895	76 836	27 828	26 766	113 383	74 305	38 353	66 131	64 792	30 162	46 577	80 603	673 629	716 942	767 664
Cash Receipts by Source	880 655	605 351	391 705	450 578	469 212	620 104	603 612	524 007	750 239	405 183	444 435	497 844	6 642 925	7 172 703	7 727 373
Other Cash Flows by Source															
Transfer receipts - capital	209 757	35 595	-	3 799	212 472	33 639	25 823	267 568	180 469	5 427	-	-	974 549	1 003 972	1 085 231
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	6 250	8 000	13 500	13 000	11 250	17 582	69 582	189 352	176 867
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	1 090 412	640 946	391 705	454 377	681 684	653 743	635 686	799 574	944 208	423 610	455 685	515 426	7 687 056	8 366 026	8 989 471

MBRR Table SA30 - Budgeted monthly cash flow (Continued)

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Payments by Type																
Employee related costs	177 585	180 250	214 087	189 686	186 218	188 669	200 312	181 250	177 074	180 205	180 470	179 662	2 235 469	2 384 127	2 542 672	
Remuneration of councillors	5 545	5 741	5 569	5 549	5 549	5 547	5 547	8 772	4 264	5 448	5 448	5 506	68 485	73 040	77 897	
Finance charges	3 406	3 396	3 301	3 340	3 585	3 340	3 163	3 320	3 638	3 476	3 560	3 475	41 000	57 000	73 000	
Bulk purchases - Electricity	205 532	239 470	132 055	100 215	129 993	110 907	121 476	114 028	118 480	105 413	119 888	189 468	1 686 925	1 823 566	1 918 391	
Bulk purchases - Water & Sewer	22 554	21 093	23 596	22 961	25 609	20 232	23 055	18 540	18 880	16 277	18 237	20 503	251 536	271 282	295 290	
Other materials	457	2 760	7 606	12 734	2 711	11 361	7 594	5 273	6 548	5 455	4 722	4 718	71 939	76 081	80 228	
Contracted services	50 155	22 484	41 907	68 959	104 506	95 907	24 012	20 377	279 571	33 865	38 111	81 563	861 417	938 356	1 055 136	
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and grants - other	6 049	1 891	66	1 510	1 794	1 880	6 087	14 811	2 501	2 876	4 096	4 313	47 875	50 078	52 453	
Other expenditure	35 708	40 181	43 884	41 924	40 698	70 370	45 250	36 683	20 200	30 484	40 471	80 911	526 763	556 697	586 968	
Cash Payments by Type	506 992	517 267	472 070	446 878	500 663	508 214	436 496	403 054	631 156	383 498	415 001	570 120	5 791 409	6 230 227	6 682 034	
Other Cash Flows/Payments by Type																
Capital assets	13 222	65 945	68 812	180 961	126 900	189 844	86 654	60 601	106 991	118 788	165 979	487 434	1 672 131	1 883 650	2 002 098	
Repayment of borrowing	-	-	16 640	-	-	12 591	-	-	15 747	-	-	10 491	55 469	49 303	56 436	
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Payments by Type	520 215	583 211	557 522	627 839	627 563	710 648	523 149	463 655	753 894	502 287	580 981	1 068 045	7 519 009	8 163 179	8 740 568	
NET INCREASE/(DECREASE) IN CASH HELD	570 198	57 734	(165 818)	(173 462)	54 121	(56 905)	112 536	335 919	190 314	(78 676)	(125 296)	(552 619)	168 047	202 847	248 903	
Cash/cash equivalents at the month/year begin:	1 563 522	2 133 720	2 191 454	2 025 637	1 852 175	1 906 296	1 849 391	1 961 927	2 297 847	2 488 161	2 409 484	2 284 189	1 563 522	1 731 569	1 934 416	
Cash/cash equivalents at the month/year end:	2 133 720	2 191 454	2 025 637	1 852 175	1 906 296	1 849 391	1 961 927	2 297 847	2 488 161	2 409 484	2 284 189	1 731 569	1 731 569	1 934 416	2 183 319	

Table 107: MBRR Table SA33 – Contracts having future budgetary implications

Description	Preceding Years	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Total Contract Value
	Total	Original Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:													
Revenue Obligation By Contract													
<i>Isibonelelo Property Service</i>	475	430	484	544	613	689	775	908	981	1 104	1 242	1 242	9 486
<i>Jet Stores 28261</i>	3 895	486	391										4 772
<i>Jet Stores 23161</i>	5 060	317	246										5 623
<i>Burmeister and Company</i>	1 467	216	244	274	308	347	390	439	494	555	625	625	5 983
<i>PF Properties(adjacent to aquarium)</i>	4 142	632	711	800	900	1 013	1 139	1 281	1 442	1 622	1 825	1 825	17 331
<i>FERRUCCI BROTHERS CC</i>	1 539	240	271	304	342	385	433	488	548	617	694	694	6 557
<i>Qongqo Hospice</i>	1	0	0										1
<i>Roberts A</i>	25	3											28
<i>Department of Public Works/ SAPS</i>	410	231	144										786
<i>Border Hockey Association</i>	3	6	6	7	2								25
<i>The StuttGroup</i>	6	14	16	18	9								63
<i>Ready Mix</i>	15	1	1	1	1	1	1	1	1	1	1	1	27
<i>MTN</i>	23												23
<i>Sasol</i>	1 855	24	24	25	26	27							1 981
<i>Property Works</i>	19	13	14	16	18	21	23	24	25	25	26	26	250
<i>KINVEST (Pty) Ltd</i>	20	5	6	2									33
<i>PF Properties CC (E Ferrucci)</i>	8	1	1	1	1	1	1	1	1	1	1	1	14
<i>Winter Rose Rugby F.C.</i>	30	5	5	6	7	2							54
<i>Typos Bowling Club</i>	28	4	5	5	4								47
<i>Gonubie Sports Club</i>	42	7	7	8	9	11	12	3					99
<i>Hamilton Club</i>	0	0	0	0									1
<i>Oxford Strides</i>	15	1											16
<i>Stirling High School</i>	21	3	4	4	4	5	6	4					50
<i>EASTERN CAPE SOFTBALL FEDERATION</i>	15	1											16
<i>Border Cricket Board</i>	33	5	6	3									48
<i>Buffalo Club</i>	0	0	0	0									1
<i>Cambridge Junior School</i>	28												28
<i>Masibambane Home Based Care</i>	16	5	6	7	8	2							44
<i>Hudson Park Primary</i>	35												35
<i>Cambridge Sports Club</i>	109	17	19	10									154
<i>Contract 3 etc</i>													-
Total Operating Revenue Implication	19 336	2 667	2 611	2 036	2 252	2 502	2 780	3 148	3 491	3 925	4 413	4 413	53 576

Table 108: MBRR Table SA35 – Future financial implications of the capital budget

Vote Description	2019/20 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value
R thousand							
Capital expenditure							
Vote 01 - Directorate - Executive Support Services	500	500	500				
Vote 02 - Directorate - Municipal Manager	6 664	10 500	10 500				
Vote 03 - Directorate - Human Settlement	252 782	355 711	299 673				
Vote 04 - Directorate - Chief Financial Officer	141 858	80 500	75 500				
Vote 05 - Directorate - Corporate Services	45 910	31 150	18 734				
Vote 06 - Directorate - Infrastructure Services	700 606	838 590	913 093				
Vote 07 - Directorate - Spatial Planning And Development	307 351	333 346	398 899				
Vote 08 - Directorate - Health / Public Safety & Emergency Services	24 650	29 780	37 000				
Vote 09 - Directorate - Municipal Services	158 121	116 773	131 698				
Vote 10 - Directorate - Economic Development & Agencies	33 688	86 800	116 500				
<i>List entity summary if applicable</i>							
Total Capital Expenditure	1 672 131	1 883 650	2 002 098	-	-	-	-
Future operational costs by vote							
Vote 01 - Directorate - Executive Support Services							
Vote 02 - Directorate - Municipal Manager							
Vote 03 - Directorate - Human Settlement							
Vote 04 - Directorate - Chief Financial Officer							
Vote 05 - Directorate - Corporate Services							
Vote 06 - Directorate - Infrastructure Services							
Vote 07 - Directorate - Spatial Planning And Development							
Vote 08 - Directorate - Health / Public Safety & Emergency Services							
Vote 09 - Directorate - Municipal Services							
Vote 10 - Directorate - Economic Development & Agencies							
<i>List entity summary if applicable</i>							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates	1 552 051	1 676 215	1 766 731				
Service charges - electricity revenue	2 071 884	2 245 715	2 434 130				
Service charges - water revenue	583 149	629 800	691 836				
Service charges - sanitation revenue	363 587	392 674	413 878				
Service charges - refuse revenue	310 978	335 856	353 992				
Rental of facilities and equipment	19 214	20 732	21 851				
<i>List other revenues sources if applicable</i>	109 196	113 564	120 378				
<i>List entity summary if applicable</i>							
Total future revenue	5 010 058	5 414 556	5 802 796	-	-	-	-
Net Financial Implications	(3 337 927)	(3 530 906)	(3 800 698)	-	-	-	-

Table 109: MBRR Table SA34a – Capital expenditure on new assets by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	1 081 416	1 177 836	683 068	898 188	1 157 277	1 157 277	718 653	943 028	927 285
Roads Infrastructure	110 539	28 877	174 695	318 801	616 392	616 392	224 814	348 322	311 786
<i>Roads</i>	110 539	28 877	95 034	191 136	456 227	456 227	200 314	242 822	187 407
<i>Road Structures</i>			74 627	104 665	134 915	134 915	12 000	92 000	110 879
<i>Road Furniture</i>			5 034	23 000	25 250	25 250	12 500	13 500	13 500
<i>Capital Spares</i>									
Storm water Infrastructure	–	–	25 226	10 156	10 708	10 708	37 941	39 268	21 240
<i>Drainage Collection</i>			25 226	10 156	10 708	10 708	37 941	39 268	21 240
Electrical Infrastructure	137 712	111 094	86 248	164 320	138 541	138 541	70 388	42 500	58 000
<i>Power Plants</i>	137 712	111 094					–	–	–
<i>MV Substations</i>			23 896	65 000	66 388	66 388	48 500	25 000	45 000
<i>MV Switching Stations</i>			18 852	–	–	–	–	–	–
<i>MV Networks</i>			26 807	8 000	13 000	13 000	5 000	5 500	–
<i>LV Networks</i>			16 692	91 320	59 153	59 153	16 888	12 000	13 000
<i>Capital Spares</i>					–	–	–	–	–
Water Supply Infrastructure	7 475	–	61 498	62 835	89 794	89 794	89 433	208 941	289 441
<i>Dams and Weirs</i>			–	1 500	1 500	1 500	1 500	15 000	15 000
<i>Boreholes</i>					–	–	–	–	–
<i>Reservoirs</i>			18 895	9 318	12 286	12 286	4 500	17 000	13 250
<i>Pump Stations</i>			1 355	–	–	–	2 500	–	–
<i>Water Treatment Works</i>	7 475	–	4 401	6 000	6 000	6 000	1 500	20 000	20 000
<i>Bulk Mains</i>			17 973	19 270	43 055	43 055	32 000	48 365	40 897
<i>Distribution</i>			1 173	2 000	2 000	2 000	–	3 000	3 000
<i>Distribution Points</i>			16 703	19 747	19 953	19 953	43 433	90 348	182 000
<i>PRV Stations</i>			998	5 000	5 000	5 000	4 000	15 228	15 293
<i>Capital Spares</i>					–	–	–	–	–
Sanitation Infrastructure	8 975	–	247 657	262 774	209 740	209 740	212 677	287 998	232 819
<i>Pump Station</i>					–	–	–	–	–
<i>Reticulation</i>			60 597	64 480	92 446	92 446	61 247	80 646	39 952
<i>Waste Water Treatment Works</i>	8 975	–	48 031	18 000	18 000	18 000	5 000	5 000	3 000
<i>Outfall Sewers</i>			136 213	177 294	95 294	95 294	143 430	199 352	186 867
<i>Toilet Facilities</i>			2 817	3 000	4 000	4 000	3 000	3 000	3 000
<i>Capital Spares</i>					–	–	–	–	–
Solid Waste Infrastructure	29 362	2 157	43 262	53 852	48 852	48 852	59 400	6 000	8 000
<i>Landfill Sites</i>			43 262	53 852	48 852	48 852	59 400	6 000	8 000
<i>Waste Transfer Stations</i>	29 362	2 157							
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	787 355	1 035 708	44 481	25 450	43 250	43 250	24 000	10 000	6 000
<i>Data Centres</i>			12 953	2 000	12 100	12 100	1 000	5 000	3 000
<i>Core Layers</i>	–	42 853	21 624	23 000	30 700	30 700	23 000	5 000	3 000
<i>Distribution Layers</i>	–	–	9 904	450	450	450	–	–	–
<i>Capital Spares</i>	787 355	992 855							

MBRR Table SA34a – Capital expenditure on new assets by asset class (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class									
Community Assets	38 957	12 505	2 042	19 150	24 230	24 230	4 800	10 300	22 300
Community Facilities	38 957	11 356	1 283	17 150	21 624	21 624	4 800	10 300	22 300
Halls	-	10 778	-	-	-	-	-	-	-
Cemeteries/Crematoria	6 304	126	-	500	500	500	-	-	-
Public Open Space	-	451	-	3 250	3 250	3 250	-	3 000	5 000
Nature Reserves	-	-	-	-	2 500	2 500	-	-	-
Public Ablution Facilities	-	-	845	900	1 874	1 874	200	200	200
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	1 000	6 000	6 000	100	100	100
Taxi Ranks/Bus Terminals	-	-	438	11 500	7 500	7 500	4 500	7 000	17 000
Capital Spares	32 653	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	1 149	758	2 000	2 606	2 606	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	1 149	758	2 000	2 606	2 606	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	736	130	1 183	1 183	400	1 000	2 000
Monuments	-	-	35	130	255	255	400	1 000	2 000
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	701	-	928	928	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Other assets	41 234	1 887	14 687	5 150	14 193	14 193	3 660	500	7 000
Operational Buildings	41 234	1 887	14 687	5 150	14 193	14 193	3 660	500	7 000
Municipal Offices	41 234	1 887	11 073	-	7 210	7 210	1 460	-	-
Pay/Enquiry Points	-	-	-	250	450	450	-	-	-
Stores	-	-	3 353	-	-	-	-	-	-
Laboratories	-	-	261	4 900	6 532	6 532	2 200	500	7 000
Housing	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	9	1 797	3 538	52 829	11 949	11 949	83 000	10 000	10 000
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	9	1 797	3 538	52 829	11 949	11 949	83 000	10 000	10 000
Computer Software and Applications	-	-	3 538	52 829	11 949	11 949	83 000	10 000	10 000
Unspecified	9	1 797	-	-	-	-	-	-	-
Computer Equipment	20 975	23 546	2 948	9 521	6 045	6 045	3 354	11 500	4 000
Computer Equipment	20 975	23 546	2 948	9 521	6 045	6 045	3 354	11 500	4 000
Furniture and Office Equipment	1 171	10 223	8 925	22 618	23 488	23 488	9 130	10 550	7 350
Furniture and Office Equipment	1 171	10 223	8 925	22 618	23 488	23 488	9 130	10 550	7 350
Machinery and Equipment	326	3 337	12 264	48 443	62 363	62 363	40 172	38 634	41 447
Machinery and Equipment	326	3 337	12 264	48 443	62 363	62 363	40 172	38 634	41 447
Transport Assets	-	50 142	110 988	32 808	73 553	73 553	62 000	59 500	60 000
Transport Assets	-	50 142	110 988	32 808	73 553	73 553	62 000	59 500	60 000
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1 184 089	1 281 272	839 196	1 088 837	1 374 280	1 374 280	925 168	1 085 012	1 081 382

Table 110: MBRR Table SA34b – Capital expenditure on the renewal of existing assets by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	–	–	88 119	121 000	162 495	162 495	327 716	347 762	336 086
Roads Infrastructure	–	–	42 759	53 500	89 687	89 687	299 616	302 846	293 644
<i>Roads</i>			32 919	47 500	83 687	83 687	74 500	127 500	115 584
<i>Road Structures</i>			9 840	6 000	6 000	6 000	224 616	169 346	178 060
<i>Road Furniture</i>							500	6 000	–
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	–	–	82	11 000	16 307	16 307	4 100	–	–
<i>Capital Spares</i>			82	11 000	16 307	16 307	4 100	–	–
Water Supply Infrastructure	–	–	45 277	56 500	56 500	56 500	24 000	44 916	42 442
<i>Reservoirs</i>			6 183	9 700	9 700	9 700	4 000	5 000	5 000
<i>Pump Stations</i>			1 251	2 000	2 000	2 000	2 500	2 500	2 500
<i>Water Treatment Works</i>			708	2 000	2 000	2 000	4 500	12 416	10 942
<i>Bulk Mains</i>			13 722	17 250	17 250	17 250	6 400	10 900	10 900
<i>Distribution Points</i>			23 413	25 550	25 550	25 550	6 600	14 100	13 100
Community Assets	–	–	5 288	35 600	18 740	18 740	5 700	12 200	40 100
Community Facilities	–	–	–	6 000	14 036	14 036	5 500	12 000	40 000
<i>Theatres</i>				2 000	1 000	1 000	3 500	2 000	–
<i>Taxi Ranks/Bus Terminals</i>				4 000	13 036	13 036	2 000	10 000	40 000
Sport and Recreation Facilities	–	–	5 288	29 600	4 704	4 704	200	200	100
<i>Outdoor Facilities</i>			5 288	29 600	4 704	4 704	200	200	100
Heritage assets	–	–	175	600	1 025	1 025	–	–	–
Monuments	–	–	175	600	1 025	1 025	–	–	–
Other assets	–	–	1 302	–	460	460	5 322	7 500	10 000
Operational Buildings	–	–	1 302	–	460	460	5 322	7 500	10 000
<i>Pay/Enquiry Points</i>			1 302	–	460	460	5 322	7 500	10 000
Transport Assets	–	–	987	1 200	2 485	2 485	3 700	1 600	1 500
Transport Assets	–	–	987	1 200	2 485	2 485	3 700	1 600	1 500
Total Capital Expenditure on renewal of existing assets	–	–	95 871	158 400	185 205	185 205	342 438	369 062	387 686
Renewal of Existing Assets as % of total capex	0,0%	0,0%	7,2%	9,0%	8,9%	8,9%	20,5%	19,6%	19,4%
Renewal of Existing Assets as % of deprechn"	0,0%	0,0%	9,7%	17,7%	20,7%	20,7%	37,4%	36,5%	34,7%

Table 111: MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class	1										
Infrastructure				283 878	305 351	342 015	342 015	304 652	285 522	373 179	
Roads Infrastructure				136 759	91 700	169 965	169 965	146 961	132 500	176 000	
Roads				136 759	91 700	169 965	169 965	146 961	132 500	176 000	
Electrical Infrastructure				38 651	29 000	29 000	29 000	79 858	79 000	74 000	
MV Substations				12 675							
MV Switching Stations											
MV Networks				7 734	29 000	29 000	29 000		29 000	24 000	
LV Networks				18 243				79 858	50 000	50 000	
Capital Spares											
Water Supply Infrastructure				45 611	94 551	67 950	67 950	20 000	18 291	66 155	
Dams and Weirs				29 320	78 951	45 000	45 000		5 000	55 000	
Boreholes											
Reservoirs				6 501	8 400	15 750	15 750	2 400			
Pump Stations				3 499	2 200	2 200	2 200	5 000	3 155	3 155	
Water Treatment Works											
Bulk Mains				3 824	4 000	4 000	4 000	7 000	7 136	5 000	
Distribution				2 466	1 000	1 000	1 000	5 600	3 000	3 000	
Sanitation Infrastructure				62 823	85 100	70 100	70 100	56 332	34 231	29 776	
Pump Station				3 045	4 000	4 000	4 000	2 000			
Reticulation				17 492	26 000	26 000	26 000	22 000	14 000	11 000	
Waste Water Treatment Works				23 541	29 000	29 000	29 000	12 332	5 000	5 000	
Outfall Sewers				18 745	26 100	11 100	11 100	20 000	15 231	13 776	
Toilet Facilities											
Capital Spares											
Solid Waste Infrastructure				35	5 000	5 000	5 000	1 500	21 500	27 248	
Landfill Sites											
Waste Transfer Stations				35	5 000	5 000	5 000	1 500	21 500	27 248	
Community Assets				93 593	136 105	136 193	136 193	70 373	91 950	126 950	
Community Facilities				83 227	116 655	107 763	107 763	43 913	65 800	107 500	
Halls				3 448	10 000	15 500	15 500	5 500	6 000	15 000	
Centres				21 612	32 473	28 019	28 019	5 800	5 500	5 500	
Cemeteries/Crematoria				7 193	9 000	9 000	9 000	5 623	7 500	20 900	
Police											
Parks											
Public Open Space				4 297	5 950	5 950	5 950	1 800	8 200	6 200	
Nature Reserves				722	24 732	18 797	18 797	18 190	38 600	59 900	
Public Ablution Facilities				262	700	700	700				
Markets				10 724	4 800	7 796	7 796				
Stalls				3 540							
Abattoirs											
Airports											
Taxi Ranks/Bus Terminals				31 429	29 000	22 000	22 000	7 000			
Capital Spares											
Sport and Recreation Facilities				10 366	19 450	28 431	28 431	26 460	26 150	19 450	
Indoor Facilities				1 522	1 700	1 700	1 700	100	100	100	
Outdoor Facilities				8 844	17 750	26 731	26 731	26 360	26 050	19 350	
Capital Spares											
Heritage assets				476	950	950	950	200	200	3 000	
Monuments				476	950	950	950	200	200	3 000	
Other assets				15 572	57 800	41 460	41 460	29 300	51 903	29 900	
Operational Buildings				14 455	57 800	41 460	41 460	29 300	51 903	29 900	
Municipal Offices				2 786	37 200	17 739	17 739	20 400	35 423	19 300	
Pay/Enquiry Points				4 794		2 706	2 706				
Stores				126	200	274	274				
Laboratories											
Training Centres				1 460	1 000	1 540	1 540	500	3 900	2 000	
Manufacturing Plant				2 609	4 000	4 000	4 000	2 000	3 000	3 000	
Depots				2 681	15 400	15 200	15 200	6 400	9 580	5 600	
Capital Spares											
Housing				1 116							
Staff Housing											
Social Housing				1 116							
Zoo's, Marine and Non-biological Animals				1 702	3 407	4 626	4 626				
Zoo's, Marine and Non-biological Animals				1 702	3 407	4 626	4 626				
Total Capital Expenditure on upgrading of existing assets	1			395 221	503 613	525 244	525 244	404 524	429 575	533 029	
Upgrading of Existing Assets as % of total capex			0,0%	0,0%	29,7%	28,8%	25,2%	25,2%	24,2%	22,8%	26,6%
Upgrading of Existing Assets as % of deprecn"			0,0%	0,0%	39,8%	56,3%	58,7%	58,7%	44,1%	42,5%	47,6%

Table 112: MBRR Table SA34c – Repairs and maintenance expenditure by asset class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	277 791	313 651	146 488	219 341	198 741	198 741	182 029	200 360	220 532
Roads Infrastructure	96 654	91 359	68 674	122 569	115 469	115 469	104 586	115 173	126 826
<i>Roads</i>	96 654	91 359	67 564	117 139	110 039	110 039	99 536	109 619	120 716
<i>Road Structures</i>			1 110	5 430	5 430	5 430	5 049	5 554	6 110
Storm water Infrastructure	8 493	9 116	7 997	11 726	11 726	11 726	10 905	11 995	13 195
<i>Drainage Collection</i>	–	9 116	7 997	11 726	11 726	11 726	10 905	11 995	13 195
<i>Storm water Conveyance</i>	8 493	–	–	–	–	–	–	–	–
<i>Attenuation</i>	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	86 131	119 755	35 389	41 040	36 040	36 040	33 517	36 869	40 556
<i>Power Plants</i>	86 131	119 755	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>			6 142	7 204	6 704	6 704	6 235	6 858	7 544
<i>MV Substations</i>			10 542	11 099	10 599	10 599	9 857	10 843	11 927
<i>MV Switching Stations</i>			–	–	–	–	–	–	–
<i>MV Networks</i>			1 074	1 613	1 613	1 613	1 500	1 650	1 815
<i>LV Networks</i>			17 631	21 124	17 124	17 124	15 926	17 518	19 270
<i>Capital Spares</i>			–	–	–	–	–	–	–
Water Supply Infrastructure	41 907	46 388	2 783	3 255	3 509	3 509	3 263	3 589	3 948
<i>Reservoirs</i>			1 327	1 478	1 478	1 478	1 374	1 512	1 663
<i>Pump Stations</i>			–	–	–	–	–	–	–
<i>Water Treatment Works</i>	41 907	46 388	–	–	254	254	236	259	285
<i>Bulk Mains</i>			1 456	1 778	1 778	1 778	1 653	1 818	2 000
Sanitation Infrastructure	27 895	34 022	29 427	33 740	28 487	28 487	26 492	29 142	32 056
<i>Pump Station</i>	–	–	–	–	–	–	–	–	–
<i>Reticulation</i>	–	34 022	29 427	33 740	28 487	28 487	26 492	29 142	32 056
<i>Waste Water Treatment Works</i>	27 895	–	–	–	–	–	–	–	–
Solid Waste Infrastructure	16 710	13 011	2 218	7 011	3 511	3 511	3 266	3 592	3 951
<i>Landfill Sites</i>	16 710	13 011	2 218	7 011	3 511	3 511	3 266	3 592	3 951

MBRR Table SA34c – Repairs and maintenance expenditure by asset class (Continued)

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Community Assets	7 920	9 883	9 607	9 090	8 031	8 031	7 469	8 216	9 038
Community Facilities	5 091	7 743	6 994	7 257	6 198	6 198	5 765	6 341	6 975
Halls	637	778	3 126	2 315	1 815	1 815	1 688	1 856	2 042
Clinics/Care Centres	–	333	–	–	–	–	–	–	–
Fire/Ambulance Stations	1 568	1 840	–	–	–	–	–	–	–
Testing Stations	–	–	–	–	–	–	–	–	–
Museums	71	46	–	–	–	–	–	–	–
Libraries	–	164	1 069	651	651	651	605	666	732
Cemeteries/Crematoria	405	536	1 138	1 288	1 288	1 288	1 198	1 318	1 450
Police	1 102	1 251	–	–	–	–	–	–	–
Parks	–	–	–	–	–	–	2 273	2 501	2 751
Public Open Space	–	–	1 661	3 003	2 444	2 444	–	–	–
Nature Reserves	–	511	–	–	–	–	–	–	–
Public Ablution Facilities	–	–	–	–	–	–	–	–	–
Markets	771	1 017	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	536	1 267	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities	2 829	2 140	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Indoor Facilities	2 272	1 314	–	–	–	–	–	–	–
Outdoor Facilities	557	826	2 613	1 833	1 833	1 833	1 705	1 875	2 062
Capital Spares	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Other Heritage	–	–	–	10	10	10	9	10	11
Other assets	–	–	–	–	–	–	–	–	–
Operational Buildings	57 181	53 364	36 769	45 531	30 365	30 365	28 239	31 063	34 170
Municipal Offices	24 793	18 073	31 262	39 309	25 643	25 643	23 848	26 233	28 856
Pay/Enquiry Points	–	–	5 297	5 947	4 447	4 447	4 136	4 549	5 004
Building Plan Offices	–	–	–	–	–	–	–	–	–
Workshops	–	–	211	275	275	275	256	281	309
Capital Spares	32 388	35 291	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	1 201	701	701	652	717	789
Computer Software and Applications	–	–	–	1 201	701	701	652	717	789
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Computer Equipment	118	922	2 311	1 771	1 267	1 267	1 178	1 296	1 425
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Furniture and Office Equipment	1	0	5 183	8 146	7 770	7 770	7 226	7 949	8 744
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Machinery and Equipment	–	–	125 740	177 620	149 635	149 635	139 160	153 076	168 384
Transport Assets	1 008	1 178	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Transport Assets	1 008	1 178	29 195	30 906	28 624	28 624	26 620	29 282	32 211
Land	219	–	–	–	–	–	–	–	–
Land	219	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	344 238	378 998	355 294	493 616	425 143	425 143	392 583	431 971	475 303
R&M as a % of PPE	2,7%	2,4%	2,0%	2,5%	2,2%	2,2%	2,0%	2,2%	2,3%
R&M as % Operating Expenditure	6,2%	6,8%	5,9%	7,6%	6,5%	6,5%	6,0%	6,1%	6,2%

Table 113: MBRR Table SA34d – Depreciation by Asset Class

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand									
Depreciation by Asset Class/Sub-class									
Infrastructure	712 798	662 591	455 420	335 787	335 787	335 787	340 032	374 685	412 803
Roads Infrastructure	353 133	333 946	(1 555)	–	–	–	–	–	–
Roads	353 133	333 946	(1 555)	–	–	–	–	–	–
Storm water Infrastructure	–	–	(61)	–	–	–	–	–	–
Drainage Collection	–	–	(61)	–	–	–	–	–	–
Electrical Infrastructure	110 828	104 984	213 495	94 772	94 772	94 772	97 805	107 585	118 343
Power Plants	–	–	213 495	94 620	94 620	94 620	97 648	107 413	118 154
HV Substations	–	–	–	151	151	151	156	172	189
MV Networks	110 828	104 984	–	–	–	–	–	–	–
Water Supply Infrastructure	141 871	116 398	153 192	80 070	80 070	80 070	82 632	90 895	99 985
Dams and Weirs	–	–	153 192	80 035	80 035	80 035	82 596	90 856	99 942
Distribution	–	–	–	35	35	35	36	39	43
Distribution Points	141 871	116 398	–	–	–	–	–	–	–
Sanitation Infrastructure	106 965	107 264	(1 478)	157 324	157 324	157 324	155 859	172 095	189 954
Pump Station	–	–	(1 478)	156 966	156 966	156 966	155 489	171 688	189 507
Reticulation	106 965	107 264	–	–	–	–	–	–	–
Waste Water Treatment Works	–	–	–	–	–	–	–	–	–
Outfall Sewers	–	–	–	358	358	358	370	407	448
Solid Waste Infrastructure	–	–	91 826	3 621	3 621	3 621	3 736	4 110	4 521
Landfill Sites	–	–	91 826	3 621	3 621	3 621	3 736	4 110	4 521
Community Assets	59 746	54 839	463 811	441 813	441 813	441 813	455 951	504 194	560 225
Community Facilities	42 326	38 765	463 811	441 813	441 813	441 813	455 951	504 194	560 225
Halls	42 326	38 765	463 811	–	–	–	–	–	–
Centres	–	–	–	–	–	–	–	–	–
Crèches	–	–	–	441 806	441 806	441 806	455 944	504 186	560 217
Capital Spares	–	–	–	7	7	7	7	7	8
Sport and Recreation Facilities	17 420	16 075	–	–	–	–	–	–	–
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	17 420	16 075	–	–	–	–	–	–	–
Investment properties	–	–	4 950	–	–	–	–	–	–
Revenue Generating	–	–	4 950	–	–	–	–	–	–
Improved Property	–	–	4 950	–	–	–	–	–	–
Other assets	33 247	32 442	728	–	–	–	–	–	–
Operational Buildings	33 247	32 442	728	–	–	–	–	–	–
Municipal Offices	33 247	32 442	728	–	–	–	–	–	–
Intangible Assets	9 167	9 306	6 641	8 629	8 496	8 496	7 724	8 496	9 345
Servitudes	9 167	9 306	–	–	–	–	–	–	–
Licences and Rights	–	–	6 641	8 629	8 496	8 496	7 724	8 496	9 345
Computer Software and Applications	–	–	6 641	8 629	8 496	8 496	7 724	8 496	9 345
Computer Equipment	2	106	178	201	209	209	–	–	–
Computer Equipment	2	106	178	201	209	209	–	–	–
Furniture and Office Equipment	20 056	17 703	14 546	44 460	44 457	44 457	44 244	48 750	53 712
Furniture and Office Equipment	20 056	17 703	14 546	44 460	44 457	44 457	44 244	48 750	53 712
Machinery and Equipment	9 358	7 932	6 110	25 183	25 183	25 183	25 773	28 350	31 185
Machinery and Equipment	9 358	7 932	6 110	25 183	25 183	25 183	25 773	28 350	31 185
Transport Assets	13 045	22 208	39 678	38 941	39 069	39 069	42 644	46 862	51 500
Transport Assets	13 045	22 208	39 678	38 941	39 069	39 069	42 644	46 862	51 500
Total Depreciation	857 419	807 127	992 061	895 013	895 013	895 013	916 367	1 011 338	1 118 772

Table 114: MBRR Table SA36 - Detailed capital budget per municipal vote

R thousand									2019/20 Medium Term Revenue & Expenditure Framework				
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Parent municipality:													
<i>List all capital projects grouped by Function</i>													
Executive And Council	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	MIDLAND REGION	6 000	16 000	3 000	3 000	84	
Executive And Council	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	MIDLAND REGION	5 000	27 900	12 000	5 000	3 000	
Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Data Centres	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication</i>	<i>Data Centres</i>	ADMINISTRATION	5 000	12 100	1 000	5 000	3 000	
Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Core Layers	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication</i>	<i>Core Layers</i>	ADMINISTRATION	5 000	30 700	23 000	5 000	3 000	
Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Distribution Layers	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication</i>	<i>Distribution Layers</i>	ADMINISTRATION	-	-	-	-	-	
Executive And Council	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Pay/Enquiry Points	RENEWAL	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Pay/Enquiry Points</i>	ADMINISTRATION	4 000	-	5 000	7 500	10 000	
Executive And Council	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	ADMINISTRATION	5 000	3 760	2 344	6 500	2 000	
Executive And Council	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	WHOLE OF METRO	500	-	-	5 000	2 000	
Executive And Council	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	ADMINISTRATION	80	3 387	1 000	500	500	
Executive And Council	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	WHOLE OF METRO	1 500	3 060	80	500	500	
Finance And Administration	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	MIDLAND REGION	-	-	-	-	-	
Finance And Administration	Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:Lv Networks	UPGRADING	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	ADMINISTRATION	-	-	79 858	50 000	50 000	
Finance And Administration	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	WHOLE OF METRO	-	-	1 500	-	-	
Finance And Administration	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	ADMINISTRATION	2 000	20 053	-	-	-	
Finance And Administration	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	MIDLAND REGION	-	-	-	-	-	
Finance And Administration	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	WHOLE OF METRO	-	6 234	-	-	-	
Finance And Administration	Capital:Infrastructure:New:Information And Communication Infrastructure:Data Centres	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication</i>	<i>Data Centres</i>	ADMINISTRATION	-	-	-	-	-	
Finance And Administration	Capital:Infrastructure:New:Information And Communication Infrastructure:Core Layers	NEW	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication</i>	<i>Core Layers</i>	ADMINISTRATION	-	-	-	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Theatres	RENEWAL	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Theatres</i>	COASTAL REGION	-	1 000	3 500	2 000	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Pay/Enquiry Points	RENEWAL	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Pay/Enquiry Points</i>	COASTAL REGION	-	-	322	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Housing:Social Housing	RENEWAL	<i>Sustainable human settlements and improved quality of household life</i>	<i>Inclusion and Access</i>	<i>Housing</i>	<i>Social Housing</i>	COASTAL REGION	1 000	-	-	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL		<i>Governance</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	COASTAL REGION	-	-	1 500	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Centres	UPGRADING	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Centres</i>	COASTAL REGION	-	1 291	2 300	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Centres	UPGRADING	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Centres</i>	INLAND REGION	-	-	-	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Centres	UPGRADING	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Centres</i>	MIDLAND REGION	500	16 323	1 000	-	-	
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Centres	UPGRADING	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Centres</i>	WHOLE OF METRO	-	500	-	-	-	
Finance And Administration	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	ADMINISTRATION	-	-	-	-	-	
Finance And Administration	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	WHOLE OF METRO	-	-	1 000	-	-	
Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	ADMINISTRATION	23 000	1 387	4 000	1 000	4 000	
Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	COASTAL REGION	-	3 704	-	4 700	-	
Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	INLAND REGION	-	1 800	-	-	-	
Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	WHOLE OF METRO	1 500	100	150	150	150	
Finance And Administration	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	NEW	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Licences And Rights</i>	<i>Computer Software And Applications</i>	ADMINISTRATION	-	7 689	45 000	-	-	
Finance And Administration	Capital:Non-Infrastructure:New:Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	ADMINISTRATION	-	10 000	10 000	10 000	10 000	

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	2019/20 Medium Term Revenue & Expenditure Framework							
									Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22			
Parent municipality:																
<i>List all capital projects grouped by Function</i>																
Finance And Administration	Capital:Non-Infrastructure:New:Transport Assets		NEW		Growth	Transport Assets	Transport Assets	WHOLE OF METRO	-	73 000	12 000	7 000	7 000			
Finance And Administration	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Indoor Facilities		UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Indoor Facilities	COASTAL REGION	-	-	-	-	-			
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices		UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	COASTAL REGION	-	1 600	3 800	-	-			
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices		UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	INLAND REGION	-	2 157	1 300	-	-			
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices		UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	WHOLE OF METRO	5 000	-	6 000	23 500	17 000			
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots		UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	COASTAL REGION	5 000	2 000	-	-	-			
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots		UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	INLAND REGION	9 000	7 300	3 000	-	-			
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Housing:Social Housing		UPGRADING	Sustainable human settlements and improved quality of household life	Inclusion and Access	Housing	Social Housing	COASTAL REGION	9 000	-	-	-	-			
Finance And Administration	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices		NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Municipal Offices	COASTAL REGION	9 000	-	1 460	-	-			
Finance And Administration	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices		NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Municipal Offices	MIDLAND REGION	680	3 995	-	-	-			
Finance And Administration	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices		NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Municipal Offices	WHOLE OF METRO	-	3 200	-	-	-			
Community And Social Services	Capital:Infrastructure:New:Information And Communication Infrastructure:Data Centres		NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Information And Communication	Data Centres	WHOLE OF METRO	-	-	-	-	-			
Community And Social Services	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Halls		UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Halls	COASTAL REGION	-	13 000	3 000	3 000	10 000			
Community And Social Services	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Halls		UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Halls	WHOLE OF METRO	-	2 500	2 500	3 000	5 000			
Community And Social Services	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria		UPGRADING	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	Community Facilities	Cemeteries/Crematoria	COASTAL REGION	-	2 875	600	1 500	5 900			
Community And Social Services	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria		UPGRADING	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	Community Facilities	Cemeteries/Crematoria	INLAND REGION	-	3 500	1 600	1 800	6 800			
Community And Social Services	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria		UPGRADING	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	Community Facilities	Cemeteries/Crematoria	MIDLAND REGION	-	2 625	3 423	4 200	8 200			
Community And Social Services	Capital:Non-Infrastructure:New:Machinery And Equipment		NEW		Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	-	2 060	400	2 400	200			
Community And Social Services	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	MIDLAND REGION	-	-	500	-	-			
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria		NEW	A comprehensive, responsive and sustainable social protection system	Growth	Community Facilities	Cemeteries/Crematoria	INLAND REGION	50	500	-	-	-			
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Stals		NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Stals	WHOLE OF METRO	17 000	500	100	100	100			
Sport And Recreation	Capital:Infrastructure:New:Roads Infrastructure:Roads		NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	COASTAL REGION	8 000	-	-	-	-			
Sport And Recreation	Capital:Infrastructure:New:Roads Infrastructure:Roads		NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	WHOLE OF METRO	4 000	200	-	-	-			
Sport And Recreation	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture		NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	COASTAL REGION	5 000	-	-	-	-			
Sport And Recreation	Capital:Infrastructure:New:Information And Communication Infrastructure:Distribution Layers		NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Information And Communication	Distribution Layers	ADMINISTRATION	200	450	-	-	-			
Sport And Recreation	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	COASTAL REGION	-	2 800	-	-	-			
Sport And Recreation	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	INLAND REGION	-	904	-	-	-			
Sport And Recreation	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	MIDLAND REGION	-	-	-	-	-			
Sport And Recreation	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	WHOLE OF METRO	-	800	200	200	100			
Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open Space		UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Public Open Space	COASTAL REGION	1 000	3 700	1 000	7 000	5 000			
Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open Space		UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Public Open Space	INLAND REGION	400	1 550	500	800	800			
Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open Space		UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Public Open Space	MIDLAND REGION	-	700	300	400	400			
Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Nature Reserves		UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	COASTAL REGION	-	9 865	400	1 900	10 400			
Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Nature Reserves		UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	INLAND REGION	3 000	100	-	-	-			
Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Ablution Facilities		UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Public Ablution Facilities	COASTAL REGION	-	700	-	-	-			
Sport And Recreation	Capital:Non-Infrastructure:New:Other Assets:Housing:Social Housing		NEW	Sustainable human settlements and improved quality of household life	Growth	Housing	Social Housing	COASTAL REGION	100	-	-	-	-			
Sport And Recreation	Capital:Non-Infrastructure:New:Computer Equipment		NEW	An efficient, effective and development-oriented public service	Growth	Computer Equipment	Computer Equipment	COASTAL REGION	-	-	-	-	-			
Sport And Recreation	Capital:Non-Infrastructure:New:Computer Equipment		NEW	An efficient, effective and development-oriented public service	Growth	Computer Equipment	Computer Equipment	WHOLE OF METRO	-	900	-	-	-			
Sport And Recreation	Capital:Non-Infrastructure:New:Furniture And Office Equipment		NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	COASTAL REGION	-	2 900	400	500	-			
Sport And Recreation	Capital:Non-Infrastructure:New:Machinery And Equipment		NEW		Growth	Machinery And Equipment	Machinery And Equipment	COASTAL REGION	200	4 565	550	500	400			

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	2019/20 Medium Term Revenue & Expenditure Framework						
									Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22		
Parent municipality:															
<i>List all capital projects grouped by Function</i>															
Sport And Recreation	Capital Non-Infrastructure: New: Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	INLAND REGION	-	1 150	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	MIDLAND REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	-	2 600	400	400	400			
Sport And Recreation	Capital Infrastructure: Existing: Renewal: Electrical Infrastructure: Capital Spares	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Capital Spares	COASTAL REGION	-	3 000	4 100	-	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Indoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Indoor Facilities	COASTAL REGION	-	1 150	100	100	100			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Indoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Indoor Facilities	INLAND REGION	-	-	-	-	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Indoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Indoor Facilities	MIDLAND REGION	-	-	-	-	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Indoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF METRO	-	550	-	-	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Outdoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	COASTAL REGION	2 400	724	200	200	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Outdoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	INLAND REGION	400	-	-	-	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Outdoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	MIDLAND REGION	200	12 007	11 510	12 000	-			
Sport And Recreation	Infrastructure: Existing: Upgrading: Community Assets: Sport And Recreation Facilities: Outdoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	WHOLE OF METRO	-	14 000	14 150	13 850	19 350			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	INLAND REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Pay/Enquiry Points	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Pay/Enquiry Points	COASTAL REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Pay/Enquiry Points	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Pay/Enquiry Points	MIDLAND REGION	-	2 706	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Stores	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Stores	COASTAL REGION	-	274	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Depots	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	COASTAL REGION	-	500	500	200	200			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Depots	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	INLAND REGION	300	400	300	300	300			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Depots	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	MIDLAND REGION	-	-	100	100	100			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Housing: Social Housing	UPGRADING	Sustainable human settlements and improved quality of household life	Inclusion and Access	Housing	Social Housing	COASTAL REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Housing: Social Housing	UPGRADING	Sustainable human settlements and improved quality of household life	Inclusion and Access	Housing	Social Housing	MIDLAND REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Community Facilities: Theatres	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Theatres	COASTAL REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Community Facilities: Public Open Space	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Public Open Space	COASTAL REGION	-	750	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Community Facilities: Public Ablution Facilities	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Public Ablution Facilities	COASTAL REGION	-	400	200	200	200			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Community Facilities: Public Ablution Facilities	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Public Ablution Facilities	MIDLAND REGION	-	-	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Community Facilities: Public Ablution Facilities	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Public Ablution Facilities	WHOLE OF METRO	1 600	1 474	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Community Facilities: Stalls	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Stalls	COASTAL REGION	-	500	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Community Assets: Sport And Recreation Facilities: Outdoor Facilities	NEW	A long and healthy life for all South Africans	Growth	Sport And Recreation Facilities	Outdoor Facilities	COASTAL REGION	-	2 606	-	-	-			
Sport And Recreation	Capital Non-Infrastructure: New: Other Assets: Operational Buildings: Pay/Enquiry Points	NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Pay/Enquiry Points	WHOLE OF METRO	12 000	450	-	-	-			
Public Safety	Capital Non-Infrastructure: Existing: Renewal: Transport Assets	RENEWAL		Governance	Transport Assets	Transport Assets	WHOLE OF METRO	7 500	2 485	2 200	1 600	1 500			
Public Safety	Capital Non-Infrastructure: New: Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	WHOLE OF METRO	-	1 200	500	500	-			
Public Safety	Capital Non-Infrastructure: New: Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	-	727	-	-	-			
Public Safety	Capital Non-Infrastructure: New: Transport Assets	NEW		Growth	Transport Assets	Transport Assets	WHOLE OF METRO	-	10 553	10 000	12 500	13 000			
Public Safety	Capital Non-Infrastructure: Existing: Upgrading: Other Assets: Operational Buildings: Depots	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	WHOLE OF METRO	4 500	1 000	2 000	7 500	-			
Housing	Capital Infrastructure: Existing: Renewal: Water Supply Infrastructure: Distribution Points	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	INLAND REGION	6 000	-	-	-	-			
Housing	Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	INLAND REGION	18 500	-	-	-	-			
Housing	Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Road Structures	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Road Structures	INLAND REGION	500	-	-	-	-			
Housing	Capital Infrastructure: Existing: Upgrading: Water Supply Infrastructure: Bulk Mains	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	INLAND REGION	21 413	-	-	-	-			
Housing	Capital Infrastructure: New: Water Supply Infrastructure: Reservoirs	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	COASTAL REGION	-	-	-	500	-			
Housing	Capital Infrastructure: New: Water Supply Infrastructure: Reservoirs	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	INLAND REGION	24 076	-	-	4 500	1 250			

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

										2019/20 Medium Term Revenue & Expenditure Framework					
R thousand											Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location								
Parent municipality:															
<i>List all capital projects grouped by Function</i>															
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	COASTAL REGION	32 800	-	7 500	7 991	2 500			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	INLAND REGION	-	1 050	3 500	2 150	500			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	MIDLAND REGION	27 250	-	-	7 694	7 367			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution	COASTAL REGION	24 060	-	-	-	-			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	COASTAL REGION	500	7 063	17 539	65 598	165 875			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	INLAND REGION	9 600	2 050	1 750	125	-			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	MIDLAND REGION	25 640	11 008	19 644	8 625	125			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Prv Stations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Prv Stations	COASTAL REGION	-	-	-	1 353	1 250			
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Prv Stations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Prv Stations	MIDLAND REGION	6 150	-	-	8 875	9 043			
Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Reticulation	COASTAL REGION	1 500	40 401	28 217	44 524	22 960			
Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Reticulation	INLAND REGION	500	4 230	3 100	5 650	1 500			
Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Reticulation	MIDLAND REGION	1 500	51 065	29 930	30 473	15 502			
Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	COASTAL REGION	-	50 440	66 919	85 559	30 235			
Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	INLAND REGION	-	5 584	5 450	6 775	1 750			
Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	MIDLAND REGION	-	16 106	34 892	35 551	18 086			
Housing	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Storm Water Infrastructure	Drainage Collection	COASTAL REGION	35 000	6 084	15 381	28 610	19 690			
Housing	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Storm Water Infrastructure	Drainage Collection	INLAND REGION	-	2 496	3 200	300	-			
Housing	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Storm Water Infrastructure	Drainage Collection	MIDLAND REGION	-	7 879	15 260	10 358	1 550			
Housing	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	COASTAL REGION	42 904	-	-	-	-			
Housing	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTRATION	24 000	445	500	500	500			
Housing	Capital:Non-Infrastructure:New:Machinery And Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	INLAND REGION	-	-	-	-	-			
Housing	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	WHOLE OF METRO	6 000	-	-	-	-			
Health	Capital:Non-Infrastructure:New:Machinery And Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	-	370	-	-	-			
Health	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Laboratories	NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Laboratories	WHOLE OF METRO	13 500	1 414	1 200	500	7 000			
Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Structures	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Road Structures	MIDLAND REGION	-	-	213 616	167 346	167 020			
Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Road Furniture	INLAND REGION	-	-	500	6 000	-			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	COASTAL REGION	-	5 200	36 553	30 300	50 000			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	COASTAL REGION	25 000	3 550	-	-	-			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	INLAND REGION	-	110	-	-	-			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	MIDLAND REGION	-	147 655	5 000	80 000	98 879			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	WHOLE OF METRO	-	-	7 000	12 000	12 000			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	COASTAL REGION	-	4 470	-	-	-			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	INLAND REGION	-	12 850	-	-	-			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	MIDLAND REGION	-	1 780	-	-	-			
Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	WHOLE OF METRO	-	200	12 500	13 500	13 500			
Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	RENEWAL	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	ADMINISTRATION	-	9 036	-	-	-			
Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	RENEWAL	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	COASTAL REGION	-	4 000	-	-	-			
Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	RENEWAL	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	INLAND REGION	-	-	-	-	-			
Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	RENEWAL	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	WHOLE OF METRO	-	-	2 000	10 000	40 000			
Planning And Development	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	MIDLAND REGION	-	-	-	-	-			

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand									2019/20 Medium Term Revenue & Expenditure Framework			
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:												
<i>List all capital projects grouped by Function</i>												
Planning And Development	Capital/Non-Infrastructure/Existing/Renewal/Other Assets/Operational Buildings/Pay/Enquiry Points	RENEWAL	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Pay/Enquiry Points	INLAND REGION	-	460	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Computer Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Computer Equipment	Computer Equipment	WHOLE OF METRO	2 000	1 385	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTRATION	-	1 526	500	500	500
Planning And Development	Capital/Non-Infrastructure/New/Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	WHOLE OF METRO	72 000	-	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Intangible Assets/Computer Software And Applications	NEW	An efficient, effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	INLAND REGION	49 000	-	-	-	-
Planning And Development	Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Taxi Ranks/Bus Terminals	UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	INLAND REGION	-	22 000	7 000	-	-
Planning And Development	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	INLAND REGION	12 000	854	-	-	-
Planning And Development	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	WHOLE OF METRO	41 000	7 188	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Community Assets/Community Facilities/Taxi Ranks/Bus Terminals	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Taxi Ranks/Bus Terminals	COASTAL REGION	14 500	3 650	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Community Assets/Community Facilities/Taxi Ranks/Bus Terminals	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Taxi Ranks/Bus Terminals	INLAND REGION	50 000	3 000	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Community Assets/Community Facilities/Taxi Ranks/Bus Terminals	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Taxi Ranks/Bus Terminals	MIDLAND REGION	40 636	850	-	-	-
Planning And Development	Capital/Non-Infrastructure/New/Community Assets/Community Facilities/Taxi Ranks/Bus Terminals	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Taxi Ranks/Bus Terminals	WHOLE OF METRO	49 200	-	4 500	7 000	17 000
Planning And Development	Capital/Non-Infrastructure/New/Other Assets/Operational Buildings/Stores	NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Stores	COASTAL REGION	24 000	-	-	-	-
Road Transport	Capital/Infrastructure/Existing/Renewal/Roads Infrastructure/Roads	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	COASTAL REGION	-	42 687	40 000	64 500	55 500
Road Transport	Capital/Infrastructure/Existing/Renewal/Roads Infrastructure/Roads	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	INLAND REGION	7 610	45 550	26 500	53 000	54 000
Road Transport	Capital/Infrastructure/Existing/Renewal/Roads Infrastructure/Roads	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	MIDLAND REGION	-	-	5 000	7 000	6 000
Road Transport	Capital/Infrastructure/Existing/Renewal/Roads Infrastructure/Road Structures	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Road Structures	WHOLE OF METRO	-	6 000	11 000	2 000	11 040
Road Transport	Capital/Infrastructure/Existing/Upgrading/Roads Infrastructure/Roads	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	COASTAL REGION	12 134	56 500	3 000	21 000	13 000
Road Transport	Capital/Infrastructure/Existing/Upgrading/Roads Infrastructure/Roads	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	INLAND REGION	1 000	30 350	8 500	11 500	16 000
Road Transport	Capital/Infrastructure/Existing/Upgrading/Roads Infrastructure/Roads	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	MIDLAND REGION	2 000	74 900	133 961	100 000	147 000
Road Transport	Capital/Infrastructure/New/Roads Infrastructure/Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	COASTAL REGION	-	143 363	16 000	10 000	9 000
Road Transport	Capital/Infrastructure/New/Roads Infrastructure/Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	INLAND REGION	8 000	67 600	30 000	63 200	59 336
Road Transport	Capital/Infrastructure/New/Roads Infrastructure/Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	MIDLAND REGION	-	29 150	10 500	11 436	19 000
Road Transport	Capital/Infrastructure/New/Roads Infrastructure/Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	WHOLE OF METRO	-	33 800	-	-	-
Road Transport	Capital/Infrastructure/New/Roads Infrastructure/Road Furniture	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	MIDLAND REGION	-	6 250	-	-	-
Road Transport	Capital/Non-Infrastructure/New/Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTRATION	-	1 441	800	500	-
Road Transport	Capital/Non-Infrastructure/New/Intangible Assets/Computer Software And Applications	NEW	An efficient, effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	COASTAL REGION	-	-	-	-	-
Road Transport	Capital/Non-Infrastructure/New/Machinery And Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	COASTAL REGION	-	10 003	10 383	12 134	13 947
Road Transport	Capital/Non-Infrastructure/New/Machinery And Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	-	14 468	7 250	3 000	10 500
Road Transport	Capital/Non-Infrastructure/New/Transport Assets	NEW	An efficient, effective and development-oriented public service	Growth	Transport Assets	Transport Assets	WHOLE OF METRO	-	-	-	-	-
Road Transport	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Depots	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	INLAND REGION	-	4 650	-	-	-
Road Transport	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Depots	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Depots	WHOLE OF METRO	-	-	500	1 480	5 000
Road Transport	Capital/Non-Infrastructure/New/Other Assets/Operational Buildings/Municipal Offices	NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Municipal Offices	INLAND REGION	-	15	-	-	-
Environmental Protection	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Nature Reserves	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	COASTAL REGION	-	832	-	-	-
Environmental Protection	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Nature Reserves	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	WHOLE OF METRO	-	-	-	-	-
Environmental Protection	Capital/Non-Infrastructure/New/Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	COASTAL REGION	-	18	-	-	-
Environmental Protection	Capital/Non-Infrastructure/New/Machinery And Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	COASTAL REGION	-	20	-	-	-
Environmental Protection	Capital/Non-Infrastructure/Existing/Upgrading/Zoo's, Marine And Non-Biological Animals	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Zoos, Marine And Non-Biological Animals	Zoos, Marine And Non-Biological Animals	COASTAL REGION	-	4 626	-	-	-
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Mv Substations	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Mv Substations	COASTAL REGION	-	-	-	-	-
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Mv Substations	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Mv Substations	INLAND REGION	-	-	-	-	-

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand										2019/20 Medium Term Revenue & Expenditure Framework				
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22		
Parent municipality:														
<i>List all capital projects grouped by Function</i>														
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Mv Networks	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Mv Networks	COASTAL REGION	-	23 600	-	-	-		
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Mv Networks	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Mv Networks	WHOLE OF METRO	-	5 400	-	29 000	24 000		
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Lv Networks	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Lv Networks	COASTAL REGION	-	-	-	-	-		
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Lv Networks	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Lv Networks	INLAND REGION	-	-	-	-	-		
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Lv Networks	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Lv Networks	MIDLAND REGION	10 000	-	-	-	-		
Energy Sources	Capital/Infrastructure/Existing/Upgrading/Electrical Infrastructure/Lv Networks	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Lv Networks	WHOLE OF METRO	-	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Substations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Substations	COASTAL REGION	-	36 800	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Substations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Substations	INLAND REGION	-	17 000	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Substations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Substations	MIDLAND REGION	32 000	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Substations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Substations	WHOLE OF METRO	-	23 588	48 500	25 000	45 000		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Switching Stations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Switching Stations	COASTAL REGION	-	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Networks	COASTAL REGION	5 000	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Networks	MIDLAND REGION	-	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Mv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Networks	WHOLE OF METRO	1 000	13 000	5 000	5 500	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Lv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Lv Networks	COASTAL REGION	10 000	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Lv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Lv Networks	INLAND REGION	1 600	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Lv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Lv Networks	MIDLAND REGION	7 000	-	-	-	-		
Energy Sources	Capital/Infrastructure/New/Electrical Infrastructure/Lv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Lv Networks	WHOLE OF METRO	-	6 200	-	-	-		
Energy Sources	Capital/Non-Infrastructure/New/Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTRATION	-	1 000	500	500	500		
Energy Sources	Capital/Non-Infrastructure/New/Intangible Assets/Computer Software And Applications	NEW	An efficient, effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	ADMINISTRATION	8 000	260	38 000	10 000	10 000		
Energy Sources	Capital/Non-Infrastructure/New/Intangible Assets/Computer Software And Applications	NEW	An efficient, effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	MIDLAND REGION	2 000	4 000	-	-	-		
Energy Sources	Capital/Non-Infrastructure/New/Machinery And Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	2 000	1 000	1 500	1 000	1 000		
Energy Sources	Capital/Infrastructure/Existing/Renewal/Electrical Infrastructure/Capital Spares	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	Capital Spares	WHOLE OF METRO	3 000	13 307	-	-	-		
Energy Sources	Infrastructure/Existing/Upgrading/Community Assets/Sport And Recreation Facilities/Outdoor Facilities	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	COASTAL REGION	1 000	-	-	-	-		
Energy Sources	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	COASTAL REGION	22 939	3 940	9 000	11 500	2 000		
Energy Sources	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	INLAND REGION	5 000	2 000	-	-	-		
Energy Sources	Capital/Non-Infrastructure/Existing/Upgrading/Other Assets/Operational Buildings/Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	WHOLE OF METRO	9 000	-	-	-	-		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Reservoirs	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	COASTAL REGION	9 800	4 000	1 000	1 000	1 000		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Reservoirs	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	INLAND REGION	3 000	2 700	1 000	1 000	1 000		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Reservoirs	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	MIDLAND REGION	10 200	3 000	2 000	3 000	3 000		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Pump Stations	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	COASTAL REGION	10 000	3 000	-	-	-		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Pump Stations	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	INLAND REGION	8 000	4 000	1 500	1 500	1 500		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Pump Stations	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	MIDLAND REGION	-	3 500	1 000	1 000	1 000		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Water Treatment Works	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	COASTAL REGION	30 000	2 000	3 000	9 916	9 442		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Water Treatment Works	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	INLAND REGION	-	-	1 500	2 500	1 500		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Bulk Mains	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	COASTAL REGION	-	8 000	2 000	4 500	4 500		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Bulk Mains	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	INLAND REGION	-	-	2 900	4 900	4 900		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Bulk Mains	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	MIDLAND REGION	3 155	9 250	1 500	1 500	1 500		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Distribution Points	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	COASTAL REGION	-	9 000	2 000	4 000	4 000		
Water Management	Capital/Infrastructure/Existing/Renewal/Water Supply Infrastructure/Distribution Points	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	INLAND REGION	5 000	16 550	2 600	5 100	4 100		

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand										2019/20 Medium Term Revenue & Expenditure Framework				
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22		
Parent municipality:														
<i>List all capital projects grouped by Function</i>														
Water Management	Capital Infrastructure Existing Renewal Water Supply Infrastructure Distribution Points	RENEWAL	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	MIDLAND REGION	3 000	-	2 000	5 000	5 000		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Dams And Weirs	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Dams And Weirs	COASTAL REGION	-	-	-	-	-		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Dams And Weirs	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Dams And Weirs	INLAND REGION	15 000	45 000	-	5 000	55 000		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Reservoirs	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	INLAND REGION	2 000	11 950	-	-	-		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Reservoirs	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	MIDLAND REGION	10 000	3 800	2 400	-	-		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Pump Station	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	INLAND REGION	-	1 000	1 000	-	-		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Pump Station	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	MIDLAND REGION	20 000	1 200	4 000	3 155	3 155		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Bulk Mains	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	INLAND REGION	7 000	2 000	2 000	-	-		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Bulk Mains	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	MIDLAND REGION	5 530	2 000	5 000	7 136	5 000		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Distribution	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution	INLAND REGION	-	-	4 600	3 000	3 000		
Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Distribution	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution	MIDLAND REGION	15 000	1 000	1 000	-	-		
Water Management	Capital Infrastructure New Water Supply Infrastructure Dams And Weirs	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Dams And Weirs	INLAND REGION	3 000	1 500	1 500	15 000	15 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Reservoirs	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	COASTAL REGION	-	7 969	-	2 000	2 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Reservoirs	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	WHOLE OF METRO	6 000	4 318	4 500	10 000	10 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Pump Station	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Pump Stations	INLAND REGION	5 000	-	2 500	-	-		
Water Management	Capital Infrastructure New Water Supply Infrastructure Water Treatment Works	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Water Treatment Works	INLAND REGION	-	6 000	1 500	20 000	20 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	COASTAL REGION	-	2 878	-	7 000	7 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	INLAND REGION	-	4 500	5 500	5 530	5 530		
Water Management	Capital Infrastructure New Water Supply Infrastructure Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	MIDLAND REGION	-	1 406	-	-	-		
Water Management	Capital Infrastructure New Water Supply Infrastructure Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	WHOLE OF METRO	-	31 500	14 500	15 000	15 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Distribution	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution	COASTAL REGION	-	-	-	3 000	3 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Distribution	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution	INLAND REGION	-	2 000	-	-	-		
Water Management	Capital Infrastructure New Water Supply Infrastructure Distribution Points	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	WHOLE OF METRO	25 000	3 082	4 500	6 000	6 000		
Water Management	Capital Infrastructure New Water Supply Infrastructure Priv Stations	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Priv Stations	WHOLE OF METRO	-	5 000	4 000	5 000	5 000		
Water Management	Capital Non-Infrastructure New Other Assets Operational Buildings Laboratories	NEW	An efficient, effective and development-oriented public service	Growth	Operational Buildings	Laboratories	WHOLE OF METRO	-	5 119	1 000	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Pump Station	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Pump Station	COASTAL REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Pump Station	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Pump Station	INLAND REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Pump Station	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Pump Station	MIDLAND REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Pump Station	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Pump Station	WHOLE OF METRO	25 881	4 000	2 000	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Reticulation	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	COASTAL REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Reticulation	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	INLAND REGION	-	2 000	7 000	5 000	3 000		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Reticulation	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	MIDLAND REGION	-	-	12 000	9 000	8 000		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Reticulation	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	WHOLE OF METRO	-	24 000	3 000	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Waste Water Treatment Works	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Waste Water Treatment Works	COASTAL REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Waste Water Treatment Works	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Waste Water Treatment Works	INLAND REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Waste Water Treatment Works	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Waste Water Treatment Works	MIDLAND REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Waste Water Treatment Works	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF METRO	20 000	29 000	12 332	5 000	5 000		
Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Outfall Sewers	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Outfall Sewers	COASTAL REGION	-	11 100	20 000	15 231	13 776		
Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Waste Water Treatment Works	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Waste Water Treatment Works	COASTAL REGION	-	-	-	-	-		
Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Waste Water Treatment Works	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Waste Water Treatment Works	MIDLAND REGION	-	18 000	5 000	5 000	3 000		

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	2019/20 Medium Term Revenue & Expenditure Framework		2019/20 Medium Term Revenue & Expenditure Framework	
									Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21
Parent municipality:												
List all capital projects grouped by Function												
Waste Water Management	Capital/Infrastructure:New:Sanitation Infrastructure:Outfall Sewers	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Outfall Sewers	COASTAL REGION	-	14 000	79 582	194 352	181 867
Waste Water Management	Capital/Infrastructure:New:Sanitation Infrastructure:Outfall Sewers	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Outfall Sewers	INLAND REGION	-	81 294	63 848	5 000	5 000
Waste Water Management	Capital/Infrastructure:New:Sanitation Infrastructure:Toilet Facilities	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Toilet Facilities	COASTAL REGION	-	11 000	3 000	3 000	3 000
Waste Management	Capital/Infrastructure:Existing/Upgrading/Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	COASTAL REGION	-	-	-	-	-
Waste Management	Capital/Infrastructure:Existing/Upgrading/Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	MIDLAND REGION	-	-	1 500	1 500	2 248
Waste Management	Capital/Infrastructure:Existing/Upgrading/Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	WHOLE OF METRO	-	5 000	-	20 000	25 000
Waste Management	Capital/Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Lv Networks	MIDLAND REGION	-	-	-	-	-
Waste Management	Capital/Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Solid Waste Infrastructure	Landfill Sites	INLAND REGION	-	48 852	59 400	-	-
Waste Management	Capital/Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Solid Waste Infrastructure	Landfill Sites	WHOLE OF METRO	300	-	-	-	-
Waste Management	Capital/Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	MIDLAND REGION	-	-	-	-	-
Waste Management	Capital/Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	MIDLAND REGION	-	-	-	-	-
Waste Management	Capital/Infrastructure:New:Storm Water Infrastructure:Drainage Collection	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Storm Water Infrastructure	Drainage Collection	INLAND REGION	-	2 500	4 100	-	-
Waste Management	Capital/Non-Infrastructure:Existing/Upgrading/Community Assets:Community Facilities:Nature Reserve	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	WHOLE OF METRO	-	100	90	-	-
Waste Management	Capital/Non-Infrastructure:New:Computer Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Computer Equipment	Computer Equipment	COASTAL REGION	-	-	-	-	-
Waste Management	Capital/Non-Infrastructure:New:Computer Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Computer Equipment	Computer Equipment	MIDLAND REGION	-	-	10	-	-
Waste Management	Capital/Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTRATION	-	1 000	200	200	200
Waste Management	Capital/Non-Infrastructure:New:Machinery And Equipment	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Machinery And Equipment	Machinery And Equipment	COASTAL REGION	7 500	5 000	-	-	-
Waste Management	Capital/Non-Infrastructure:New:Machinery And Equipment	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Machinery And Equipment	Machinery And Equipment	INLAND REGION	1 500	500	200	200	-
Waste Management	Capital/Non-Infrastructure:New:Machinery And Equipment	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Machinery And Equipment	Machinery And Equipment	MIDLAND REGION	-	8 000	15 489	12 000	-
Waste Management	Capital/Non-Infrastructure:New:Machinery And Equipment	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Machinery And Equipment	Machinery And Equipment	WHOLE OF METRO	3 000	10 000	-	-	-
Waste Management	Capital/Non-Infrastructure:New:Transport Assets	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Transport Assets	Transport Assets	COASTAL REGION	-	-	-	-	-
Waste Management	Capital/Non-Infrastructure:New:Transport Assets	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Transport Assets	Transport Assets	WHOLE OF METRO	500	-	30 000	30 000	30 000
Waste Management	Capital/Non-Infrastructure:Existing/Upgrading/Other Assets:Operational Buildings:Municipal Offices	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	MIDLAND REGION	12 000	-	300	423	300
Other	Capital/Infrastructure:Existing/Upgrading/Roads Infrastructure:Roads	UPGRADING	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	WHOLE OF METRO	1 000	2 615	-	-	-
Other	Capital/Infrastructure:New:Electrical Infrastructure:Mv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Networks	WHOLE OF METRO	27 000	-	-	-	-
Other	Capital/Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Lv Networks	WHOLE OF METRO	-	5 000	4 888	7 000	10 000
Other	Capital/Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Solid Waste Infrastructure	Landfill Sites	INLAND REGION	-	-	-	6 000	8 000
Other	Capital/Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	INLAND REGION	-	1 720	1 000	3 000	3 000
Other	Capital/Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	WHOLE OF METRO	500	-	-	-	-
Other	Capital/Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	INLAND REGION	400	-	-	10 000	10 000
Other	Capital/Infrastructure:Existing/Renewal/Community Assets:Sport And Recreation Facilities:Outdoor Facilities	RENEWAL	A long and healthy life for all South Africans	Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	WHOLE OF METRO	-	200	-	-	-
Other	Capital/Non-Infrastructure:Existing/Renewal/Heritage Assets:Monuments	RENEWAL	Create a better South Africa and contribute to a better Africa and a better	Governance	Heritage Assets	Monuments	INLAND REGION	-	1 025	-	-	-
Other	Capital/Non-Infrastructure:Existing/Upgrading/Community Assets:Community Facilities:Centres	UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Centres	WHOLE OF METRO	-	9 906	2 500	5 500	5 500
Other	Capital/Non-Infrastructure:Existing/Upgrading/Community Assets:Community Facilities:Nature Reserve	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	MIDLAND REGION	-	300	1 700	4 700	4 700
Other	Capital/Non-Infrastructure:Existing/Upgrading/Community Assets:Community Facilities:Nature Reserve	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	WHOLE OF METRO	10 000	7 600	16 000	32 000	44 800
Other	Capital/Non-Infrastructure:Existing/Upgrading/Community Assets:Community Facilities:Markets	UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Markets	COASTAL REGION	1 000	7 796	-	-	-
Other	Capital/Non-Infrastructure:Existing/Upgrading/Community Assets:Community Facilities:Stalls	UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	Stalls	WHOLE OF METRO	5 000	-	-	-	-
Other	Capital/Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTRATION	-	500	500	500	500
Other	Capital/Non-Infrastructure:New:Heritage Assets:Monuments	NEW	Create a better South Africa and contribute to a better Africa and a better	Growth	Heritage Assets	Monuments	INLAND REGION	400	255	400	1 000	2 000
Other	Capital/Non-Infrastructure:New:Heritage Assets:Works Of Art	NEW	Create a better South Africa and contribute to a better Africa and a better	Growth	Heritage Assets	Works Of Art	COASTAL REGION	2 000	-	-	-	-

MBRR Table SA36 - Detailed capital budget per municipal vote (continued)

R thousand								2019/20 Medium Term Revenue & Expenditure Framework				
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:												
<i>List all capital projects grouped by Function</i>												
Other	Capital\Non-Infrastructure\New\Heritage Assets\Works Of Art	NEW	Create a better South Africa and contribute to a better Africa and a better	Growth	Heritage Assets	Works Of Art	MIDLAND REGION	-	-	-	-	-
Other	Capital\Non-Infrastructure\New\Heritage Assets\Works Of Art	NEW	Create a better South Africa and contribute to a better Africa and a better	Growth	Heritage Assets	Works Of Art	WHOLE OF METRO	-	928	-	-	-
Other	Capital\Non-Infrastructure\New\Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	INLAND REGION		6 900	4 000	7 000	15 000
Other	Capital\Non-Infrastructure\Existing\Upgrading\Other Assets\Operational Buildings\Training Centres	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Training Centres	WHOLE OF METRO		1 540	500	3 900	2 000
Other	Capital\Non-Infrastructure\Existing\Upgrading\Other Assets\Operational Buildings\Manufacturing Plant	UPGRADING	An efficient, effective and development-oriented public service	Governance	Operational Buildings	Manufacturing Plant	WHOLE OF METRO		4 000	2 000	3 000	3 000
Other	Capital\Non-Infrastructure\Existing\Upgrading\Heritage Assets\Monuments	UPGRADING	Create a better South Africa and contribute to a better Africa and a better	Governance	Heritage Assets	Monuments	COASTAL REGION		-	-	-	-
Other	Capital\Non-Infrastructure\Existing\Upgrading\Heritage Assets\Monuments	UPGRADING	Create a better South Africa and contribute to a better Africa and a better	Governance	Heritage Assets	Monuments	INLAND REGION		950	200	200	3 000
Other	Capital\Non-Infrastructure\New\Community Assets\Community Facilities\Public Open Space	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Public Open Space	WHOLE OF METRO		2 500	-	3 000	5 000
Other	Capital\Non-Infrastructure\New\Community Assets\Community Facilities\Nature Reserves	NEW	Protect and enhance our environmental assets and natural resources	Growth	Community Facilities	Nature Reserves	WHOLE OF METRO		2 500	-	-	-
Other	Capital\Non-Infrastructure\New\Community Assets\Community Facilities\Stalls	NEW	An efficient, effective and development-oriented public service	Growth	Community Facilities	Stalls	WHOLE OF METRO		5 000	-	-	-
Parent Capital expenditure								1 330 287	2 084 728	1 672 131	1 883 650	2 002 098

Table 115: MBRR Table SA37 – Projects delayed from the previous financial year

R thousand	Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	Previous target year to complete	Current Year 2018/19		2019/20 Medium Term Revenue & Expenditure Framework		
											Original Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:															
<i>List all capital projects grouped by Function</i>															
Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	C123	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	Coastal Region	2016	-	2 000	3 000	9 916	9 442	
Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	C123	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	Inland region	2016	-	-	1 500	2 500	1 500	
Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	-	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution	Inland region		-	-	4 600	3 000	3 000	
Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	-	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution	Midland region		-	1 000	1 000	-	-	

Table 116: MBRR Table SA38 – Consolidated detailed operational projects

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Executive And Council	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	ADMINISTRATION	289 801	353 082	327 405	348 084	370 101
Executive And Council	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	INLAND REGION	–	109	121	128	134
Executive And Council	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	WHOLE OF METRO	2 254	858	798	841	887
Executive And Council	Operational:Typical Work Streams:Capacity Building Training And Development:Workshops; Seminars And	–	Work Streams	<i>A skilled and capable workforce to support an inclusive growth path</i>	<i>Governance</i>	WHOLE OF METRO	–	2 500	3 315	3 173	3 873
Executive And Council	Operational:Typical Work Streams:Communication And Public Participation:Awareness Campaign	–	Work Streams	<i>Sustainable human settlements and improved quality of household life</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	192	1 627	–	–	–
Executive And Council	Operational:Typical Work Streams:Community Development:Housing Projects	–	Work Streams	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	2 896	–	–	–	–
Executive And Council	Operational:Typical Work Streams:Efficient And Effective Public Service	–	Work Streams	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	4 630	–	–	–	–
Executive And Council	Operational:Typical Work Streams:Expanded Public Works Programme:Project	–	Work Streams	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	4 917	8 100	–	–	–
Executive And Council	Operational:Typical Work Streams:Shared Service Centre	–	Work Streams	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	16 489	10 000	1 600	1 600	1 600
Executive And Council	Operational:Typical Work Streams:Strategic Management And Governance:Administrative Strategy And Pla	–	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	<i>Spatial Integration</i>	WHOLE OF METRO	874	–	–	–	–
Executive And Council	Operational:Typical Work Streams:Strategic Management And Governance:Risk Management	–	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	22 292	25 626	36 652	22 162	21 466
Executive And Council	Operational:Typical Work Streams:Strategic Management And Governance:Strategic Planning:Plan Develop	–	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	<i>Spatial Integration</i>	WHOLE OF METRO	–	7	7	10	10
Executive And Council	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	–	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	680	35 400	50 400	55 000	60 000
Executive And Council	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Computer Equipment	–	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	COASTAL REGION	1 793	937	872	959	1 055
Executive And Council	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Of	–	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	COASTAL REGION	33	27	25	28	30
Executive And Council	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Of	–	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	WHOLE OF METRO	3 200	4 972	4 624	5 087	5 595
Executive And Council	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	–	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	COASTAL REGION	1	41	38	42	46
Executive And Council	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	–	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	COASTAL REGION	854	2 722	2 531	2 784	3 063
Executive And Council	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	–	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	WHOLE OF METRO	502	850	791	870	957
Finance And Administration	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	ADMINISTRATION	832 604	875 723	954 120	1 022 111	1 091 976
Finance And Administration	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	COASTAL REGION	–	688	364	384	405
Finance And Administration	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	INLAND REGION	–	571	553	583	615
Finance And Administration	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	MIDLAND REGION	–	669	2 063	2 174	2 292
Finance And Administration	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	WHOLE OF METRO	42 634	6 732	6 260	6 598	6 955

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Finance And Administration	Operational:Typical Work Streams:Asset Protection:Vehicle Management System	-	Work Streams	<i>Sustainable human settlements and improved quality of household life</i>	Governance	WHOLE OF METRO	4 003	6 000	5 000	5 000	5 000
Finance And Administration	Operational:Typical Work Streams:Capacity Building Training And Development:Workshops; Seminars And	-	Work Streams	<i>A skilled and capable workforce to support an inclusive growth path</i>	Governance	WHOLE OF METRO	-	16 585	16 729	18 205	19 208
Finance And Administration	Operational:Typical Work Streams:Communication And Public Participation:Awareness Campaign	-	Work Streams	<i>Sustainable human settlements and improved quality of household life</i>	Inclusion and Access	WHOLE OF METRO	-	700	8 725	8 827	8 827
Finance And Administration	Operational:Typical Work Streams:Community Development:Community Development Initiatives	-	Work Streams	<i>A comprehensive; responsive and sustainable social protection system</i>	Inclusion and Access	WHOLE OF METRO	456	428	-	-	-
Finance And Administration	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development	-	Work Streams	<i>A comprehensive; responsive and sustainable social protection system</i>	Inclusion and Access	COASTAL REGION	8 587	10 700	11 150	12 367	12 266
Finance And Administration	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development	-	Work Streams	<i>A comprehensive; responsive and sustainable social protection system</i>	Inclusion and Access	WHOLE OF METRO	71	9	-	-	-
Finance And Administration	Operational:Typical Work Streams:Efficient And Effective Public Service	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Inclusion and Access	ADMINISTRATION	5 212	-	2 500	3 000	3 000
Finance And Administration	Operational:Typical Work Streams:Financial Management Grant:Budget And Treasury Office	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Governance	ADMINISTRATION	1 300	1 084	1 000	1 000	1 000
Finance And Administration	Operational:Typical Work Streams:Human Resources:Human Resource Management	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Governance	COASTAL REGION	1 980	1 175	1 175	1 175	1 175
Finance And Administration	Operational:Typical Work Streams:Meter Conversion And Replacement	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Spatial Integration	ADMINISTRATION	2 338	2 500	3 000	3 000	3 000
Finance And Administration	Operational:Typical Work Streams:Municipal Properties	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Inclusion and Access	WHOLE OF METRO	-	500	-	-	-
Finance And Administration	Operational:Typical Work Streams:Spacial Planning	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Spatial Integration	WHOLE OF METRO	-	-	11 850	9 300	14 700
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Administrative Strategy And Pla	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Spatial Integration	WHOLE OF METRO	-	1 531	-	-	-
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Communication And Development	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Inclusion and Access	WHOLE OF METRO	278	963	1 900	-	-
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Idp Implementation And Monibri	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Spatial Integration	ADMINISTRATION	8 852	2 000	2 500	3 000	3 000
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Idp Implementation And Monibri	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Spatial Integration	WHOLE OF METRO	2 195	-	-	-	-
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Inter Governmental Relations (I	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Inclusion and Access	WHOLE OF METRO	209	146	-	-	-
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Risk Management	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Inclusion and Access	COASTAL REGION	576	-	-	-	-
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Risk Management	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Inclusion and Access	WHOLE OF METRO	5	400	820	500	500
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Strategic Planning:Revenue Prot	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Governance	ADMINISTRATION	14 610	6 500	4 000	4 000	4 000
Finance And Administration	Operational:Typical Work Streams:Strategic Management And Governance:Strategic Planning:Transformat	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Inclusion and Access	ADMINISTRATION	9 246	4 500	-	-	-
Finance And Administration	Operational:Typical Work Streams:Tourism:Tourism Skills Development	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Growth	WHOLE OF METRO	8 119	-	-	-	-
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	1	15	14	15	17
Finance And Administration	O_Mai_Ninf_Pm_Cb_Furniture And Office Equipment	-	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	-	64	-	-	-
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Off	-	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	COASTAL REGION	1 639	1 873	1 742	1 916	2 108
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Off	-	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	97	92	115	126	139
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Intangible Assets	-	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	COASTAL REGION	-	701	652	717	789
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	COASTAL REGION	-	3	3	3	3
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	956	2 226	2 099	2 309	2 540
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	COASTAL REGION	7	229	213	234	258

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	25 392	15 658	14 562	16 018	17 620
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	-	68	64	70	77
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Other Assets:Oper	-	Preventative Maintenance	An efficient, effective and development-oriented public service	Governance	ADMINISTRATION	211	275	256	281	309
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	2 301	2 895	2 692	2 961	3 258
Internal Audit	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	9 444	15 050	15 066	15 989	16 970
Internal Audit	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	7	74	69	73	77
Internal Audit	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Of	-	Preventative Maintenance	An efficient, effective and development-oriented public service	Governance	COASTAL REGION	-	13	12	13	15
Internal Audit	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	COASTAL REGION	192	-	-	-	-
Internal Audit	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	1	18	16	18	20
Community And Social Services	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	84 072	91 260	96 298	103 174	110 481
Community And Social Services	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	COASTAL REGION	1 398	1 229	1 143	1 205	1 270
Community And Social Services	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	INLAND REGION	363	426	396	418	440
Community And Social Services	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	MIDLAND REGION	316	-	-	-	-
Community And Social Services	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	5 705	848	783	826	870
Community And Social Services	Operational:Typical Work Streams:City Cleanliness And Clean-Up:Clean-Up Actions	-	Work Streams	Protect and enhance our environmental assets and natural resources	Inclusion and Access	WHOLE OF METRO	541	450	400	350	-
Community And Social Services	Operational:Typical Work Streams:Emergency And Disaster Management:Annual Review Of Disaster Managem	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Governance	WHOLE OF METRO	93	-	-	-	-
Community And Social Services	Operational:Typical Work Streams:Emergency And Disaster Management:Disaster Management	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Governance	WHOLE OF METRO	118	-	-	-	-
Community And Social Services	Operational:Typical Work Streams:Environmental:Air Quality Management	-	Work Streams	Protect and enhance our environmental assets and natural resources	Spatial Integration	WHOLE OF METRO	-	550	-	-	-
Community And Social Services	Operational:Typical Work Streams:Local Economic Development:Project Implementation	-	Work Streams	An efficient, effective and development-oriented public service	Spatial Integration	WHOLE OF METRO	-	150	-	-	-
Community And Social Services	Operational:Typical Work Streams:Municipal Properties	-	Work Streams	An efficient, effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	18	100	100	100	-
Community And Social Services	Operational:Typical Work Streams:Public Protection And Safety	-	Work Streams	All people in South Africa are and feel safe	Inclusion and Access	WHOLE OF METRO	62	-	-	-	-
Community And Social Services	Operational:Typical Work Streams:Strategic Management And Governance:Strategic Planning:Plan Develop	-	Work Streams	Responsive, accountable, effective and efficient local government	Spatial Integration	WHOLE OF METRO	200	350	200	200	-
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Community Assets:Community	-	Corrective Maintenance	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	WHOLE OF METRO	1 138	1 288	1 198	1 318	1 450
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Community Assets:Community	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	3 126	1 815	1 688	1 856	2 042
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Community Assets:Community	-	Corrective Maintenance	Quality basic education	Inclusion and Access	WHOLE OF METRO	1 069	651	605	666	732
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	83	116	108	119	130
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Of	-	Preventative Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	4	19	17	19	21
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	WHOLE OF METRO	730	844	785	863	949
Community And Social Services	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	-	Corrective Maintenance	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	3	7	6	7	7
Community And Social Services	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Reti	-	Corrective Maintenance	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	3	5	4	5	5

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	279	322	299	329	362
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	32	-	-	-	-
Sport And Recreation	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	210 853	208 874	222 831	237 810	253 780
Sport And Recreation	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	50 411	3 667	3 783	3 987	4 202
Sport And Recreation	Operational:Typical Work Streams:Environmental:Alien And Invasive Trees	Trees	Work Streams	Protect and enhance our environmental assets and natural resources	Spatial Integration	WHOLE OF METRO	1 594	2 500	600	600	-
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Community Assets:Community	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	1 661	2 444	2 273	2 501	2 751
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	101	111	103	114	125
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Off	-	Preventative Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	-	-	50	55	60
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Heritage Assets:Other Heri	-	Corrective Maintenance	Create a better South Africa and contribute to a better Africa and a better world	Governance	WHOLE OF METRO	-	10	9	10	11
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	WHOLE OF METRO	6 583	5 971	5 558	6 113	6 725
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	201	571	531	584	643
Sport And Recreation	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	-	Corrective Maintenance	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	58	86	80	88	97
Sport And Recreation	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Ref	-	Corrective Maintenance	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	-	10	9	10	11
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Community Assets:Sport And	-	Corrective Maintenance	A long and healthy life for all South Africans	Inclusion and Access	WHOLE OF METRO	2 613	1 833	1 705	1 875	2 062
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	2 207	2 091	1 945	2 139	2 353
Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	50	-	-	-	-
Public Safety	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	84 149	103 820	112 316	120 512	129 011
Public Safety	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	919	1 184	1 101	1 161	1 224
Public Safety	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	ADMINISTRATION	0	6	6	7	7
Public Safety	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	14	193	180	198	217
Public Safety	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	ADMINISTRATION	-	58	54	60	65
Public Safety	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	WHOLE OF METRO	212	400	372	409	450
Public Safety	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	ADMINISTRATION	-	110	102	113	124
Public Safety	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Transport Assets	-	Corrective Maintenance		Governance	WHOLE OF METRO	630	554	515	567	624
Public Safety	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	873	882	820	902	993
Housing	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	32 957	50 821	55 157	59 084	63 302
Housing	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	729	382	356	375	395
Housing	Operational:Typical Work Streams:Agricultural:Assistance And Support	-	Work Streams	Vibrant, equitable, sustainable rural communities contributing towards food security for all	Spatial Integration	COASTAL REGION	-	-	3 000	10 100	15 000
Housing	Operational:Typical Work Streams:Community Development:Housing Projects	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	ADMINISTRATION	-	170	1 000	-	-
Housing	Operational:Typical Work Streams:Community Development:Housing Projects	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	COASTAL REGION	50 694	26 223	27 572	49 800	55 000

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand		Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description						Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
List all operational projects grouped by Function											
Housing	Operational/Typical Work Streams/Community Development/Housing Projects	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	INLAND REGION	8 311	19 644	16 900	24 060	14 000
Housing	Operational/Typical Work Streams/Community Development/Housing Projects	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	MIDLAND REGION	10 593	46 154	91 900	106 190	161 278
Housing	Operational/Typical Work Streams/Community Development/Housing Projects	-	Work Streams	A comprehensive, responsive and sustainable social protection system	Inclusion and Access	WHOLE OF METRO	1 406	7 820	4 750	11 850	16 750
Housing	Operational/Typical Work Streams/Efficient And Effective Public Service	-	Work Streams	An efficient, effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	300	-	-	-	-
Housing	Operational/Maintenance/Non-Infrastructure/Preventative Maintenance/Condition Based/Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	102	618	575	633	696
Health	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	35 352	40 450	42 907	45 786	48 856
Health	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	292	622	578	610	643
Health	Operational/Typical Work Streams/Capacity Building Training And Development/Workshops, Seminars And	-	Work Streams	A skilled and capable workforce to support an inclusive growth path	Governance	WHOLE OF METRO	222	300	-	-	-
Health	Operational/Typical Work Streams/Environmental Air Quality Management	-	Work Streams	Protect and enhance our environmental assets and natural resources	Spatial Integration	WHOLE OF METRO	165	-	665	800	-
Health	Operational/Maintenance/Non-Infrastructure/Corrective Maintenance/Planned/Furniture And Office Equip	-	Corrective Maintenance		Governance	WHOLE OF METRO	-	35	32	36	39
Health	Operational/Maintenance/Non-Infrastructure/Corrective Maintenance/Planned/Machinery And Equipment	-	Corrective Maintenance		Governance	WHOLE OF METRO	197	336	313	344	378
Health	Operational/Maintenance/Non-Infrastructure/Corrective Maintenance/Planned/Other Assets/Operational B	-	Corrective Maintenance	An efficient, effective and development-oriented public service	Governance	WHOLE OF METRO	9	20	19	21	23
Health	Operational/Maintenance/Non-Infrastructure/Preventative Maintenance/Condition Based/Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	110	247	229	252	278
Planning And Development	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	90 821	115 788	123 407	131 761	140 685
Planning And Development	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	97 986	3 684	3 427	3 612	3 807
Planning And Development	Operational/Typical Work Streams/Electrification	-	Work Streams	An efficient, effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	90	-	-	-	-
Planning And Development	Operational/Typical Work Streams/Research And Development	-	Work Streams	An efficient, effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	-	300	300	-	-
Planning And Development	Operational/Typical Work Streams/Spatial Planning	-	Work Streams	An efficient, effective and development-oriented public service	Spatial Integration	ADMINISTRATION	-	200	-	-	-
Planning And Development	Operational/Typical Work Streams/Spatial Planning	-	Work Streams	An efficient, effective and development-oriented public service	Spatial Integration	WHOLE OF METRO	5 828	8 650	19 200	4 700	4 500
Planning And Development	Operational/Typical Work Streams/Strategic Management And Governance/Government Information System (-	Work Streams	Responsive, accountable, effective and efficient local government	Spatial Integration	WHOLE OF METRO	170	-	-	-	-
Planning And Development	Operational/Maintenance/Non-Infrastructure/Corrective Maintenance/Planned/Furniture And Office Equip	-	Corrective Maintenance		Governance	WHOLE OF METRO	-	5	5	5	6
Planning And Development	Operational/Maintenance/Non-Infrastructure/Preventative Maintenance/Interval Based/Furniture And Of	-	Preventative Maintenance		Governance	COASTAL REGION	-	7	6	7	8
Planning And Development	Operational/Maintenance/Non-Infrastructure/Preventative Maintenance/Interval Based/Furniture And Of	-	Preventative Maintenance		Governance	WHOLE OF METRO	2	102	95	105	115
Planning And Development	Operational/Maintenance/Non-Infrastructure/Corrective Maintenance/Planned/Machinery And Equipment	-	Corrective Maintenance		Governance	WHOLE OF METRO	1 130	2 360	2 195	2 414	2 656
Planning And Development	Operational/Maintenance/Non-Infrastructure/Corrective Maintenance/Planned/Transport Assets	-	Corrective Maintenance		Governance	WHOLE OF METRO	292	696	648	712	784
Planning And Development	Operational/Maintenance/Non-Infrastructure/Preventative Maintenance/Condition Based/Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	666	1 430	1 330	1 463	1 610
Road Transport	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	645 029	710 674	753 368	821 432	898 048
Road Transport	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	INLAND REGION	-	362	392	414	436
Road Transport	Operational/Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	10 619	6 178	5 746	6 056	6 383
Road Transport	Operational/Typical Work Streams/Capacity Building Training And Development/Workshops, Seminars And	-	Work Streams	A skilled and capable workforce to support an inclusive growth path	Governance	ADMINISTRATION	18	-	-	-	-

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
								Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:												
<i>List all operational projects grouped by Function</i>												
Road Transport	Operational:Typical Work Streams:Capacity Building Training And Development:Workshops; Seminars And	–	Work Streams	A skilled and capable workforce to support an inclusive growth path	Governance	WHOLE OF METRO	–	–	335	300	1 200	
Road Transport	Operational:Typical Work Streams:Efficient And Effective Public Service	–	Work Streams	An efficient; effective and development-oriented public service	Inclusion and Access	WHOLE OF METRO	1 000	–	–	–	–	
Road Transport	Operational:Typical Work Streams:Public Protection And Safety	–	Work Streams	All people in South Africa are and feel safe	Inclusion and Access	WHOLE OF METRO	10	–	–	–	–	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	–	Corrective Maintenance	An efficient; effective and development-oriented public service	Governance	ADMINISTRATION	–	5	5	5	6	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	–	Corrective Maintenance	An efficient; effective and development-oriented public service	Governance	WHOLE OF METRO	5	64	59	65	72	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	–	Corrective Maintenance		Governance	ADMINISTRATION	–	4	4	4	5	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	–	Corrective Maintenance		Governance	WHOLE OF METRO	504	1 739	1 617	1 779	1 957	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	–	Corrective Maintenance	An efficient; effective and development-oriented public service	Governance	ADMINISTRATION	71	225	210	231	254	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	–	Corrective Maintenance	An efficient; effective and development-oriented public service	Governance	WHOLE OF METRO	3	900	837	921	1 013	
Road Transport	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	–	Corrective Maintenance		Governance	WHOLE OF METRO	23	59	55	61	67	
Road Transport	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Stru	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	1 110	5 430	5 049	5 554	6 110	
Road Transport	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	67 503	109 719	99 239	109 292	120 356	
Road Transport	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Storm Water Infrastructure:Dra	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	7 997	11 726	10 905	11 995	13 195	
Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	–	Preventative Maintenance		Governance	WHOLE OF METRO	4 713	5 113	4 755	5 230	5 754	
Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Transport Assets	–	Preventative Maintenance		Governance	WHOLE OF METRO	–	–	–	–	–	
Environmental Protection	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	21 976	20 361	21 577	23 051	24 622	
Environmental Protection	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	3	1	1	1	1	
Environmental Protection	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	–	Corrective Maintenance		Governance	WHOLE OF METRO	1 074	1 314	1 222	1 345	1 479	
Environmental Protection	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	–	Corrective Maintenance	An efficient; effective and development-oriented public service	Governance	WHOLE OF METRO	17	21	20	21	24	
Environmental Protection	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	–	Preventative Maintenance		Governance	WHOLE OF METRO	0	5	4	5	5	
Energy Sources	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	ADMINISTRATION	1 745 600	1 836 374	2 136 201	2 310 121	2 445 347	
Energy Sources	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	COASTAL REGION	70	77	72	76	80	
Energy Sources	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	INLAND REGION	56	60	56	59	62	
Energy Sources	Operational:Municipal Running Cost	M123	Municipal Running Cost	Sustainable human settlements and improved quality of household life	Governance	WHOLE OF METRO	2 290	2 663	2 477	2 611	2 752	
Energy Sources	Operational:Typical Work Streams:Energy Saving Initiatives	–	Work Streams	An efficient; effective and development-oriented public service	Inclusion and Access	COASTAL REGION	253	–	–	–	–	
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:Hv T	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	6 142	5 232	6 235	6 858	7 544	
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:Lv N	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	17 631	17 124	15 926	17 518	19 270	
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:Mv N	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	1 074	717	1 500	1 650	1 815	
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:Mv S	–	Corrective Maintenance	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	WHOLE OF METRO	10 542	13 629	9 857	10 843	11 927	
Energy Sources	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Of	–	Preventative Maintenance	An efficient; effective and development-oriented public service	Governance	WHOLE OF METRO	–	13	12	13	14	

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Energy Sources	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	WHOLE OF METRO	68 960	94 929	88 900	97 789	107 568
Energy Sources	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	1 400	1 429	1 329	1 462	1 608
Energy Sources	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	-	-	-	-	-
Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	Governance	ADMINISTRATION	568 890	559 825	572 645	620 489	675 370
Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	Governance	WHOLE OF METRO	3 631	3 063	2 848	3 002	3 164
Water Management	Operational:Typical Work Streams:Strategic Management And Governance:Master Plan	-	Work Streams	<i>Responsive, accountable, effective and efficient local government</i>	Spatial Integration	WHOLE OF METRO	88	-	-	-	-
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	WHOLE OF METRO	-	1	1	1	2
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	COASTAL REGION	4	7 987	5 754	6 329	6 962
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	INLAND REGION	56	3 786	3 521	3 873	4 260
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		Governance	MIDLAND REGION	2	3 731	3 470	3 817	4 198
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	WHOLE OF METRO	36 917	13 941	13 896	15 285	16 814
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	COASTAL REGION	1 093	1 320	1 228	1 350	1 485
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	INLAND REGION	640	715	665	731	805
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	MIDLAND REGION	634	715	665	731	805
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	WHOLE OF METRO	1 995	1 467	2 108	2 319	2 551
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	COASTAL REGION	-	1 500	1 395	1 535	1 688
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	INLAND REGION	-	1 000	930	1 023	1 125
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	MIDLAND REGION	-	850	791	870	957
Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	Governance	WHOLE OF METRO	5 274	969	902	992	1 091
Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	WHOLE OF METRO	-	138	128	141	155
Water Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	1 446	1 405	1 306	1 437	1 581
Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Bu	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	WHOLE OF METRO	1 456	1 778	1 653	1 818	2 000
Water Management		-		<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	COASTAL REGION	-	880	818	900	990
Water Management		-		<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	INLAND REGION	-	165	153	169	186
Water Management		-		<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	MIDLAND REGION	-	275	256	281	309
Water Management		-		<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	WHOLE OF METRO	-	158	147	161	177
Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Re	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	COASTAL REGION	787	-	-	-	-
Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Re	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	INLAND REGION	125	-	-	-	-
Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Re	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	MIDLAND REGION	250	-	-	-	-
Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Re	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	WHOLE OF METRO	165	-	-	-	-

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Water Management		-		<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	-	254	236	259	285
Waste Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	ADMINISTRATION	219 637	337 830	327 819	357 490	388 797
Waste Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	COASTAL REGION	686	4 662	4 113	4 335	4 569
Waste Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	INLAND REGION	323	4 709	4 380	4 616	4 865
Waste Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	MIDLAND REGION	552	3 899	3 440	3 626	3 822
Waste Water Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	WHOLE OF METRO	3 112	6 009	5 589	5 890	6 208
Waste Water Management	Operational:Typical Work Streams:Indigent And Cultural Management And Services	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	39 944	60 000	55 000	60 000	60 000
Waste Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		<i>Governance</i>	COASTAL REGION	76	89	83	91	101
Waste Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		<i>Governance</i>	INLAND REGION	62	89	83	91	101
Waste Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		<i>Governance</i>	MIDLAND REGION	24	89	83	91	101
Waste Water Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		<i>Governance</i>	WHOLE OF METRO	7 420	7 909	7 355	8 091	8 900
Waste Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	COASTAL REGION	-	89	83	91	100
Waste Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Ref	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	COASTAL REGION	3 214	7 351	6 836	7 520	8 272
Waste Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Ref	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	INLAND REGION	1 685	4 615	4 292	4 721	5 193
Waste Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Ref	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	MIDLAND REGION	1 832	4 472	4 159	4 575	5 033
Waste Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Ref	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	22 649	11 979	11 140	12 254	13 479
Waste Water Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		<i>Governance</i>	WHOLE OF METRO	2 090	1 746	1 624	1 786	1 965
Waste Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	ADMINISTRATION	284 850	288 731	333 583	355 824	378 585
Waste Management	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	WHOLE OF METRO	14 454	8 354	7 769	8 189	8 631
Waste Management	Operational:Typical Work Streams:City Cleanliness And Clean-Up:Clean-Up Actions	-	Work Streams	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	1 090	3 800	7 200	8 250	9 500
Waste Management	Operational:Typical Work Streams:Efficient And Effective Public Service	-	Work Streams	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	8 166	-	-	-	-
Waste Management	Operational:Typical Work Streams:Research And Development	-	Work Streams	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	-	500	1 500	500	500
Waste Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Furniture And Office Equip	-	Corrective Maintenance	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	WHOLE OF METRO	3	4	4	4	5
Waste Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Off	-	Preventative Maintenance	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	WHOLE OF METRO	-	53	-	-	-
Waste Management	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance		<i>Governance</i>	WHOLE OF METRO	598	1 278	1 183	1 302	1 432
Waste Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Ref	-	Corrective Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	45	56	52	57	63
Waste Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Solid Waste Disposal	-	Preventative Maintenance	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	WHOLE OF METRO	2 218	3 511	3 266	3 592	3 951
Waste Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		<i>Governance</i>	WHOLE OF METRO	11 314	8 049	7 486	8 234	9 058
Waste Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Transport Assets	-	Preventative Maintenance		<i>Governance</i>	WHOLE OF METRO	30	-	-	-	-
Other	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	<i>Governance</i>	ADMINISTRATION	57 011	71 774	121 384	128 870	136 109

MBRR Table SA38 – Consolidated detailed operational projects (Continued)

R thousand							Prior year outcomes		2019/20 Medium Term Revenue & Expenditure		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Ward Location	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:											
<i>List all operational projects grouped by Function</i>											
Other	Operational:Municipal Running Cost	M123	Municipal Running Cost	<i>Sustainable human settlements and improved quality of household life</i>	Governance	WHOLE OF METRO	7 102	307	313	330	348
Other	Operational:Typical Work Streams:Agricultural:Assistance And Support	-	Work Streams	<i>Vibrant; equitable; sustainable rural communities contributing towards food security for all</i>	Spatial Integration	WHOLE OF METRO	2 884	11 520	6 590	6 540	6 540
Other	Operational:Typical Work Streams:City Cleanliness And Clean-Up:Clean-Up Actions	-	Work Streams	<i>Protect and enhance our environmental assets and natural resources</i>	Inclusion and Access	WHOLE OF METRO	-	100	50	100	100
Other	Operational:Typical Work Streams:Community Development:Burials	-	Work Streams	<i>A comprehensive; responsive and sustainable social protection system</i>	Inclusion and Access	WHOLE OF METRO	331	510	600	610	610
Other	Operational:Typical Work Streams:Functions And Events:Special Events And Functions	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Inclusion and Access	WHOLE OF METRO	1 086	1 200	900	1 000	1 000
Other	Operational:Typical Work Streams:Local Economic Development:Project Implementation	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Spatial Integration	WHOLE OF METRO	8 351	11 800	7 950	7 550	7 550
Other	Operational:Typical Work Streams:Music; Arts And Culture:Productions And Shows	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Inclusion and Access	WHOLE OF METRO	1 227	1 490	2 180	2 330	2 330
Other	Operational:Typical Work Streams:Strategic Management And Governance:Master Plan	-	Work Streams	<i>Responsive; accountable; effective and efficient local government</i>	Spatial Integration	WHOLE OF METRO	-	1 900	-	-	-
Other	Operational:Typical Work Streams:Tourism:Tourism Development	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Growth	WHOLE OF METRO	-	500	350	500	500
Other	Operational:Typical Work Streams:Tourism:Tourism Service Awareness Campaign	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Growth	WHOLE OF METRO	300	500	150	150	150
Other	Operational:Typical Work Streams:Tourism:Tourism Skills Development	-	Work Streams	<i>An efficient; effective and development-oriented public service</i>	Growth	WHOLE OF METRO	754	2 850	1 230	1 220	1 220
Other	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Computer Equipment	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	517	329	306	337	371
Other	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Furniture And Of	-	Preventative Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	-	12	11	12	13
Other	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Machinery And Equipment	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	235	616	573	631	694
Other	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Planned:Other Assets:Operational B	-	Corrective Maintenance	<i>An efficient; effective and development-oriented public service</i>	Governance	WHOLE OF METRO	154	169	158	173	191
Other	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Transport Assets	-	Preventative Maintenance		Governance	WHOLE OF METRO	157	274	255	280	308
Parent Operational expenditure							6 081 159	6 516 881	7 080 609	7 644 856	8 233 231

**TABLES OF THE MUNICIPAL ENTITY
(BCMDA)**

**Table 118: MBRR Table D2 – Budgeted Financial Performance (revenue and expenditure)
– (BCMDA)**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
Revenue by Source	1									
Property rates										
Service charges - electricity revenue										
Service charges - water revenue										
Service charges - sanitation revenue										
Service charges - refuse revenue										
Rental of facilities and equipment										
Interest earned - external investments		-	200	145	789	459	459	828	870	917
Interest earned - outstanding debtors										
Dividends received										
Fines, penalties and forfeits										
Licences and permits										
Agency services		-	-	124	990	248	248	1 238	-	300
Transfers and subsidies		764	16 882	1 505	10 494	10 502	10 502	9 251	21	22
Other revenue		-	877	20 248	34 374	34 344	34 344	50 375	51 490	53 095
Gains on disposal of PPE		-	-	8	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		764	17 959	22 030	46 647	45 553	45 553	61 692	52 381	54 335
Expenditure By Type										
Employee related costs		760	10 144	15 388	21 566	21 431	21 431	24 290	24 316	25 935
Remuneration of councillors		156	459							
Debt impairment	4	-	-							
Depreciation & asset impairment		3	332	799	1 412	1 276	1 276	1 761	2 165	2 103
Finance charges		-	0	5	-	5	5	4	4	4
Bulk purchases	2	-	-							
Other materials	5	-	-	310	1 389	1 434	1 434	302	263	277
Contracted services		-	-	3 631	11 595	10 296	10 296	26 644	15 891	15 228
Transfers and subsidies		-	-	411	200	200	200	300	316	333
Other expenditure	3	276	4 751	3 798	6 574	8 538	8 538	8 187	8 040	8 476
Loss on disposal of PPE		-	-	14	-	-	-	-	-	-
Total Expenditure		1 194	15 686	24 355	42 736	43 181	43 181	61 489	50 996	52 356
Surplus/(Deficit)		(430)	2 274	(2 325)	3 911	2 372	2 372	203	1 386	1 979
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	25 000	-	-	63 000	50 000	50 000
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions		(430)	2 274	(2 325)	28 911	2 372	2 372	63 203	51 386	51 979
Taxation		-	-	(558)	-	-	-	-	-	-
Surplus/ (Deficit) for the year		(430)	2 274	(1 767)	28 911	2 372	2 372	63 203	51 386	51 979

Table 119: MBRR Table D3 – Capital Budget by asset class and funding – (BCMDA)

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands	1									
Capital expenditure by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	50 000	-	-	114 000	90 000	90 000
Community Facilities		-	-	-	30 000	-	-	-	-	-
Halls		-	-	-	15 000	-	-	-	-	-
Public Open Space		-	-	-	15 000	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	20 000	-	-	114 000	90 000	90 000
Indoor Facilities		-	-	-	10 000	-	-	57 000	45 000	45 000
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	10 000	-	-	57 000	45 000	45 000
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	5 392	675	5 487	41 727	41 727	2 766	3 043	3 347
Servitudes		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Licences and Rights		-	3 586	450	3 658	27 818	27 818	1 844	2 028	2 231
Water Rights		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Load Settlement Software Applications		-	1 779	225	1 829	13 909	13 909	922	1 014	1 116
Computer Equipment		-	459	99	193	193	193	210	231	254
Computer Equipment		-	459	99	193	193	193	210	231	254
Furniture and Office Equipment		-	99	-	270	270	270	1 150	1 265	1 392
Furniture and Office Equipment		-	99	-	270	270	270	1 150	1 265	1 392
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total capital expenditure on assets	1	-	5 950	774	55 949	42 190	42 190	118 126	94 539	94 992
Funded by:										
National Government										
Provincial Government										
Parent Municipality		-	2 364	-	27 292	14 372	14 372	59 282	47 510	47 761
District Municipality										
Transfers recognised - capital		-	2 364	-	27 292	14 372	14 372	59 282	47 510	47 761
Borrowing	3									
Internally generated funds		-	-	324	-	-	-	-	-	-
Total Capital Funding	4	-	2 364	324	27 292	14 372	14 372	59 282	47 510	47 761

Table 120: MBRR Table D4 – Budgeted Financial Position – (BCMDA)

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands										
ASSETS										
Current assets										
Cash		–	1 654	(2 799)	–	–	–	–	–	–
Call investment deposits		–	1 694		–	–	–	–	–	–
Consumer debtors		–	45	55	–	–	–	–	–	–
Other debtors		–	982	(742)	–	–	–	–	–	–
Current portion of long-term receivables		–	–	2	–	–	–	–	–	–
Inventory		–	25	8	–	–	–	–	–	–
Total current assets		–	4 400	(3 476)	–	–	–	–	–	–
Non current assets										
Long-term receivables	3	–	–	–	–	–	–	–	–	–
Investments		–	–	–	–	–	–	–	–	–
Investment property		–	–	–	–	–	–	–	–	–
Investment in Associate		–	–	–	–	–	–	–	–	–
Property, plant and equipment	1	44	448	(97)	25 463	463	463	58 360	46 496	46 646
Biological		–	–	–	–	–	–	–	–	–
Intangible		9	1 586	(365)	1 829	13 909	13 909	922	1 014	1 116
Other non-current assets		–	64	–	–	–	–	–	–	–
Total non current assets		52	2 098	(463)	27 292	14 372	14 372	59 282	47 510	47 761
TOTAL ASSETS		52	6 498	(3 939)	27 292	14 372	14 372	59 282	47 510	47 761
LIABILITIES										
Current liabilities										
Bank overdraft		0	–	–	–	–	–	–	–	–
Borrowing		93	4	–	–	–	–	–	–	–
Consumer deposits		–	–	–	–	–	–	–	–	–
Trade and other payables		389	5 010	(2 172)	–	–	–	4 218	–	–
Provisions	3	–	279	–	–	–	–	–	–	–
Total current liabilities		482	5 293	(2 172)	–	–	–	4 218	–	–
Non current liabilities										
Borrowing		–	–	–	–	–	–	–	–	–
Provisions	3	–	–	–	–	–	–	–	–	–
Total non current liabilities		–	–	–	–	–	–	–	–	–
TOTAL LIABILITIES		482	5 293	(2 172)	–	–	–	4 218	–	–
NET ASSETS	2	(430)	1 206	(1 767)	27 292	14 372	14 372	55 064	47 510	47 761
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		(430)	1 206	(1 767)	27 292	753	753	63 203	51 386	51 979
Reserves		–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	(430)	1 206	(1 767)	27 292	753	753	63 203	51 386	51 979

Table 122: MBRR Table SD1 – Measurable Performance Targets (BCMDA)

Performance target description	Unit of measurement	Medium Term Revenue and Expenditure Framework		
		Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<i>Insert measure/s description</i>				
Establishment of city improvement district	Security and Safety services rendered	3 333	1 800	1 300
Implementation of a Financial Sustainability Strategy	% Collection of Project Management Fees on existing capital projects	–	–	–
Implementation of a revised organisational structure	Filled vacancies	22 661	24 306	25 924
Implementation of the Risk Register and Internal Audit Plan	Functional Internal Audit and Risk Services	–	24 306	25 924
Implementation of Enterprise Architecture/Master Systems Plan	25% Implementation of Enterprise Architecture/Master Systems Plan	524	552	582
Unqualified Audit Opinion without findings	n/a	800	–	–
Implementation of a Waste Management Programme with DEA	60% expenditure of conditional grants received by June 2019	850	–	–
Project preparation & packaging (Transactional Advisors)- Signal Hill & Latimas Landing		9 251	–	–
Monitor mSCOA compliance	100% mSCOA compliance	1 300	–	–
Talent management (Learning & Growth)	0,99	122	–	–
Board & committee meetings organised and recorded	20 Board and Committee Meetings	763	–	–
SMME Development Strategy developed	Development of Strategy	–	–	–
Research study on transport and logistics network conducted	1 Research study on transport and logistics network conducted	100	–	–
Market Research Index developed	1 Market Research Index developed	50	–	–
Implementation of a Marketing Demand Creation, plan and Go-to-Market Strategy	100% Development of BCMDA land parcels marketing programme (MP)	150	–	–
BCMM Investment conferences held	1 Investment Conference held	200	–	–
NPO's trained on CSI Programme	10 NPO's trained	150	–	–
Implementation of a Corporate Social Investment (CSI) Programme	10 NPO's supported	50	–	–
Implementation of a Corporate Social Investment (CSI) Programme	Sponsorships/donation awarded	200	–	–
Environmental Upgrade on Marina Glen B	Environmental Upgrade on Marina Glen B	100	–	–
Development of Phase 1 of the Integrated Beachfront Plan (IBP) in Leaches Bay	Integrated Beachfront Programme	1 000	–	–
Commencement of project implementation (upgrade and expansion) at Water World	Phase 1: upgrading completion at Water World	2 000	–	–
Commencement of project implementation at Court Crescent	Phase 1:	33 000	–	–
Development of a BCMM Business Improvement District Strategy (BIDS)	Implementation Phase 1 of the University Town Concept	30 000	–	–
Business forums held to discuss progress on implementation of BIDS	4	2 010	–	–
Grant proposals submitted for Township Economic Revitalisation (TER) in Duncan Village	1 Township Renewal Grant proposal submitted	50	–	–
Development of a Master Plan for an Industrial Cluster Development Programme (ICDP) for BCMM	Fully developed ICDP Master Plan in conjunction with ECDC, ELIDZ and local universities	300	–	–
Commencement of Planning on Sleeper Site	Project Preparation completed	300	–	–
Implementation Tourism Infrastructure Masterplan (TIM)	100% implementation of TIM phase 1	625	–	–
Globally recognized tourist attractions promoted	Package existing attractions	1 000	–	–
Signature events identified and promoted	Develop branding and marketing programme (BMP) for signature events	200	–	–
EAP (Wellness) program developed	Developed and Implemented EAP	100	–	–
Adequate office space acquired	Adequate Office Space in line with the approved organizational structure	100	–	–
Implementation of litigation matters attended to within time-frames	Attending to litigation matters within the legal timeframe	1 166	–	–
		500	–	–

Table 123: MBRR Table SD2 – Financial and Non-Financial Indicators (BCMDA)

Description of indicator	Basis of calculation	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Borrowing Management											
Credit Rating			0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%
Liquidity											
Current Ratio	Current assets / current liabilities		0,00	0,83	1,60	0,00	0,00	0,00	0,00	0,00	0,00
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		0,00	0,83	1,60	0,00	0,00	0,00	0,00	0,00	0,00
Liquidity Ratio	Monetary Assets / Current Liabilities		0,00	0,63	1,29	0,00	0,00	0,00	0,00	0,00	0,00
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0%	6%	-3%	0%	0%	0%	0%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0%	0%	0%	100%	100%	100%	100%	100%	100%
Creditors to Cash and Investments			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Funding of Provisions											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions		0%	0%	0%	0%	0%	0%	0%	0%	0%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	1	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses (2)	Total Volume Losses (kℓ)		0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs	Employee costs/Total Revenue - capital revenue		99,4%	56,5%	69,8%	46%	47%	47%	39%	46%	48%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		0,0%	59,0%	69,8%	46,2%	47,0%	47,0%	39,4%	46,4%	47,7%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0,0%	0,0%	0,0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		0,0%	0,0%	0,0%	0%	0%	0%	0%	0%	0%
Financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		-	214,9	32,1	39,7	38,5	27,9	30,7	29,1	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0,0%	0,0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		0%	0,4	-0,2	-	-	-	-	-	-

Table 124: MBRR Table SD4 – Board member allowances and staff benefits (BCMDA)

Summary of Employee and Board Member remuneration	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		A	B	C	D	E	F	G	H	I
R thousands										
Remuneration										
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances		459			796	796	10	11	11	
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
Sub Total - Board Members of Entities	1	-	459	-	-	796	796	10	11	11
% increase			#DIV/0!			#DIV/0!	#DIV/0!	(0)	0	5,4%
Senior Managers of Entities										
Basic Salaries and Wages		4 393	5 131	5 785	5 771	5 771	6 167	7 984	8 542	
Pension and UIF Contributions		-	541	579	579	579	617	799	854	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		-	450	378	404	404	474	614	600	
Motor Vehicle Allowance		408	228	-	14	14	-	-	-	
Cellphone Allowance		-	-	-	-	-	-	-	-	
Housing Allowances		-	-	-	-	-	-	-	-	
Other benefits and allowances		475	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	
Sub Total - Senior Managers of Entities	1	-	5 275	6 349	6 742	6 768	6 768	7 259	9 396	9 997
% increase			#DIV/0!	0	0	0	0	0	0	6,4%
Other Staff of Entities										
Basic Salaries and Wages		3 678	7 535	12 874	11 796	11 796	14 586	11 978	12 832	
Pension and UIF Contributions		316	700	932	934	934	1 105	1 236	1 315	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		473	447	518	491	491	667	877	916	
Motor Vehicle Allowance		50	60	60	120	120	120	120	120	
Cellphone Allowance		-	-	-	-	-	-	-	-	
Housing Allowances		-	-	-	48	48	48	48	48	
Other benefits and allowances		351	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations		-	296	439	479	479	496	650	696	
Sub Total - Other Staff of Entities	1	-	4 868	9 039	14 824	13 867	13 867	17 022	14 909	15 927
% increase			#DIV/0!	0	0	0	0	0	(0)	6,8%
Total Municipal Entities remuneration		-	10 603	15 388	21 566	21 431	21 431	24 290	24 316	25 935

Table 125: MBRR Table SD5 – Summary of personnel numbers (BCMDA)

Summary of Personnel Numbers		Ref	2017/18			Current Year 2018/19			Budget Year 2019/20		
Number		1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			-	-	-	-	-	-	-	-	-
Board Members of municipal entities	3		6	-	6	6	-	6	6	-	6
Municipal entity employees											
CEO and Senior Managers	2		4	-	4	4	-	4	4	-	4
Other Managers	6		7	2	5	7	2	5	7	2	5
Professionals			-	-	-	1	1	-	1	1	-
<i>Finance</i>			-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>			-	-	-	-	-	-	-	-	-
<i>Information Technology</i>			-	-	-	1	1	-	1	1	-
<i>Roads</i>			-	-	-	-	-	-	-	-	-
<i>Electricity</i>			-	-	-	-	-	-	-	-	-
<i>Water</i>			-	-	-	-	-	-	-	-	-
<i>Sanitation</i>			-	-	-	-	-	-	-	-	-
<i>Refuse</i>			-	-	-	-	-	-	-	-	-
<i>Other</i>			-	-	-	4	4	-	3	3	-
Technicians			-	-	-	-	-	-	-	-	-
<i>Finance</i>			-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>			-	-	-	-	-	-	-	-	-
<i>Information Technology</i>			-	-	-	-	-	-	-	-	-
<i>Roads</i>			-	-	-	-	-	-	-	-	-
<i>Electricity</i>			-	-	-	-	-	-	-	-	-
<i>Water</i>			-	-	-	-	-	-	-	-	-
<i>Sanitation</i>			-	-	-	-	-	-	-	-	-
<i>Refuse</i>			-	-	-	-	-	-	-	-	-
<i>Other</i>			-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)			6	5	1	2	2	-	5	5	-
Service and sales workers			-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers			-	-	-	-	-	-	-	-	-
Craft and related trades			-	-	-	-	-	-	-	-	-
Plant and Machine Operators			-	-	-	-	-	-	-	-	-
Elementary Occupations			-	-	-	-	-	-	-	-	-
Total Personnel Numbers			23	7	16	24	9	15	26	11	15
% increase				(69,6%)	128,6%	50,0%	(43,8%)	(6,3%)	73,3%	(57,7%)	36,4%
Total entity employees headcount	5		-	-	-	-	-	-	-	-	-
Finance personnel headcount	7		4	1	3	4	1	3	4	1	3
Human Resources personnel headcount	7		1	-	1	4	3	1	5	4	1

Table 126: MBRR Table SD7a – Capital Expenditure on New Assets by Asset Class - (BCMDA)

Description R thousand	Ref 1	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Servitudes										
Licences and Rights		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
<i>Computer Software and Applications</i>		-	1 779	225	1 829	13 909	13 909	922	1 014	1 116
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>			27							
Computer Equipment		-	459	99	193	193	193	210	231	254
Computer Equipment		-	459	99	193	193	193	210	231	254
Furniture and Office Equipment		-	99	-	270	270	270	1 150	1 265	1 392
Furniture and Office Equipment		-	99	-	270	270	270	1 150	1 265	1 392
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	-	2 364	324	2 292	14 372	14 372	2 282	2 510	2 761

Table 127: MBRR Table SD7e – Capital Expenditure on Upgrading of Existing Assets by Asset Class - (BCMDA)

Description R thousand	Ref 1	2015/16	2016/17	2017/18	Current Year 2018/19			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	219	603	1 138	1 005	1 005	1 239	1 268	1 144
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	219	603	1 138	1 005	1 005	1 239	1 268	1 144
Computer Software and Applications		-	207	603	1 138	1 005	1 005	1 239	1 268	1 144
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	12	-	-	-	-	-	-	-
Computer Equipment		-	106	178	221	209	209	268	297	311
Computer Equipment		-	106	178	221	209	209	268	297	311
Furniture and Office Equipment		-	7	18	53	63	63	254	600	649
Furniture and Office Equipment		-	7	18	53	63	63	254	600	649
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Depreciation by Asset Class/Sub-class		-	332	799	1 412	1 276	1 276	1 761	2 165	2 103

Table 128: MBRR Table SD9 – Detailed Capital Budget - (BCMDA)

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2019/20 Medium Term Revenue & Expenditure Framework			
													Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21
Entities:																
<i>List all capital projects grouped by Entity</i>																
Buffalo City Development Agency																
Planning And Development	Infrastructure Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	-	RENEWAL	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - WHOLE OF	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Parks	-	UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access		Community Facilities	Parks	BUFFALO CITY METROPOLITAN MUNICIPALITY - COASTAL R	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open Space	-	UPGRADING	An efficient, effective and development-oriented public service	Inclusion and Access		Community Facilities	Public Open Space	BUFFALO CITY METROPOLITAN MUNICIPALITY - ADMINISTR	0	0	-	-	1 000	-	-
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	-	NEW	An efficient, effective and development-oriented public service	Growth		Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLITAN MUNICIPALITY - ADMINISTR	0	0	99	193	210	231	254
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	-	NEW	An efficient, effective and development-oriented public service	Growth		Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLITAN MUNICIPALITY - ADMINISTR	0	0	-	270	1 150	1 265	1 362
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	-	NEW	An efficient, effective and development-oriented public service	Growth		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITAN MUNICIPALITY - ADMINISTR	0	0	225	13 622	922	1 014	1 116
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	-	NEW	An efficient, effective and development-oriented public service	Growth		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITAN MUNICIPALITY - WHOLE OF	0	0	-	287	-	-	-
Planning And Development	Infrastructure Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	-	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - COASTAL R	0	0	-	-	-	-	-
Planning And Development	Infrastructure Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	-	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - WHOLE OF	0	0	-	-	57 000	45 000	45 000
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_S03_OS04_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - COASTAL R	0	0	-	-	(63 000)	(60 000)	(50 000)
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_S03_OS04_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - WHOLE OF	0	0	-	-	-	-	-
Entity Capital expenditure												324	14 372	(2 718)	(2 490)	(2 238)

2.14 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. Budget

This annual budget has been developed in accordance with the requirements prescribed by the MFMA, Municipal Budget and Reporting Regulations, National Treasury and mSCOA regulations. Budgets are being tabled and approved within the required legislative timeframes. The business plans and procurement plans of the budgeted projects are available, for easy monitoring these can be monitored at a portfolio committee level.

2. In year reporting

Reporting to National Treasury and other transferring officers in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) includes monthly published financial performance on the City's website. The monthly data string that agrees to the C schedules gets uploaded on the National Treasury portal on a monthly basis.

Also, fully compliant with regards to quarterly (Section 52d) and mid-year reports (section 72) reports to Council, Provincial and National Treasury and other external stakeholders.

3. Internship programme

The City is participating in the Municipal Financial Management Internship programme and has been continuously training interns. There are currently eight interns that are undertaking the programme, all have been enrolled to the Municipal Finance and Supply Chain Management Programme that is prescribed as a minimum competency for middle management. An additional intake of interns will be recruited soon for commencement in the new financial year.

4. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA requirements.

5. Audit Committee

An Audit Committee has been established and is fully functional.

6. Municipal Public Accounts Committee

This committee ensures that the administration, municipal agencies and entities are held accountable for their management of municipal funds and assets, and to ensure the efficient and effective utilisation of council resources.

7. Service Delivery and Implementation Plan

The detail draft SDBIP document has been prepared as part of the draft 2019/20 IDP review and MTREF budget preparation in compliance with MFMA, Section 53(1)(c).

8. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements. The Annual report for 2017/18 financial year was prepared in line with MFMA Circular 63 guideline and tabled at Council on 29 January 2019.

7. National Treasury Competency Programme

BCMM senior management has already undergone training as required in the National Treasury Competency Programme; the programme is now being cascaded to junior managerial levels of staff.

8. Policies

Policies are available on the BCMM website at www.buffalocity.gov.za

9. Councillors Remuneration

Remuneration of Councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

2.15 CITY MANAGER'S QUALITY CERTIFICATE

I **Andile Sihlahla**, City Manager of Buffalo City Metropolitan Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name _____

City Manager of Buffalo City Metropolitan Municipality (BUF)

Signature _____

Date _____

ANNEXURES:

- C: 2019/2020 MTREF Capital Projects
- D: 2019/2020 MTREF Operating Projects
- E: BCMM mSCOA Project Plan
- F: 2019/2020 Tariff Book
- G: 2019/2020 Tariff Policy
- H: 2019/2020 Property Rates Policy & Property Rates By-Law
- I: 2019/2020 Supply Chain Management Policy
- J: 2019/2020 Immovable Asset Policy
- K: 2019/2020 Budget Virement Policy
- L: 2019/2020 Funding and Reserves Policy
- M: 2019/2020 Credit Control Policy
- N: 2019/2020 Indigent Support Policy
- O: 2019/2020 Long-Term Borrowing Policy
- P: 2019/2020 Movable Asset Policy
- Q: 2019/2020 Capital Infrastructure & Investment Policy
- R: 2019/2020 Long Term Financial Planning Policy
- S: 2019/2020 Budget Management and Oversight Policy
- T: 2019/2020 Investment Cash Management Policy
- U: 2019/2020 Built Environmental Performance Plan
- V: 2019/2020 Service Level Standards
- W: MFMA Budget Circular 93 and 94
- X: 2019/2020 Consolidated A-Schedules
- Y: 2019/2020 Parent A-Schedules
- Z: 2019/2020 Municipal Entity D-Schedules (BCMDA)