

Buffalo City Metropolitan Development Agency - Table D1 Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	45	56	-	69	199	199	238	228	298
Transfers recognised - operational	907	1 647	764	18 116	15 357	15 357	22 138	23 635	25 536
Other own revenue	-	-	-	200	2 509	2 509	10 784	7 502	1 175
Total Revenue (excluding capital transfers and contributions)	953	1 703	764	18 385	18 065	18 065	33 160	31 365	27 009
Employee costs	-	-	760	12 225	9 773	9 773	15 178	16 698	17 772
Remuneration of Board Members	174	665	156	566	561	561	850	850	850
Depreciation & asset impairment	3	-	-	-	-	-	-	-	-
Finance charges	2	4	-	8	3	3	2	2	2
Materials and bulk purchases	-	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-	-
Other expenditure	346	1 015	278	5 586	7 729	7 729	17 130	13 816	8 385
Total Expenditure	524	1 684	1 194	18 385	18 065	18 065	33 160	31 365	27 009
Surplus/(Deficit)	429	19	(430)	-	(0)	(0)	0	(0)	-
Transfers recognised - capital	-	-	-	-	2 758	2 758	962	782	248
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	429	19	(430)	-	2 758	2 758	962	781	248
Taxation	121	18	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	308	2	(430)	-	2 758	2 758	962	781	248
Capital expenditure & funds sources									
Capital expenditure	-	-	-	-	2 758	2 758	962	782	248
Transfers recognised - capital	-	-	-	-	2 758	2 758	962	782	248
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-
Total sources of capital funds	-	-	-	-	2 758	2 758	962	782	248
Financial position									
Total current assets	1 889	1 771	-	2 040	2 042	2 042	3 183	3 437	3 712
Total non current assets	-	-	52	688	2 377	2 377	1 113	1 427	1 652
Total current liabilities	612	466	482	1 287	3 053	3 053	2 518	2 945	3 208
Total non current liabilities	100	100	-	-	85	85	1 391	722	-
Community wealth/Equity	1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157
Cash flows									
Net cash from (used) operating	70	50	55	269	3 565	3 565	2 628	1 600	1 245
Net cash from (used) investing	-	-	(55)	-	(2 758)	(2 758)	(962)	(782)	(248)
Net cash from (used) financing	-	-	-	-	(508)	(508)	(526)	(564)	(722)
Cash/cash equivalents at the year end	1 693	1 744	1 744	2 013	2 042	2 042	3 183	3 437	3 712

Buffalo City Metropolitan Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
Revenue by Source	1									
Property rates		-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Interest earned - external investments		45	56	-	69	199	199	238	228	298
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	200	375	375	3 630	2 728	1 160
Transfers recognised - operational		907	1 647	764	18 116	15 357	15 357	22 138	23 635	25 536
Other revenue		-	-	-	-	2 134	2 134	7 154	4 774	15
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		953	1 703	764	18 385	18 065	18 065	33 160	31 365	27 009
Expenditure By Type										
Employee related costs		-	-	760	12 225	9 773	9 773	15 178	16 698	17 772
Remuneration of Directors		174	665	156	566	561	561	850	850	850
Debt impairment	4	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		3	-	3	393	393	393	471	495	520
Finance charges		2	4	-	8	3	3	2	2	2
Bulk purchases	2	-	-	-	-	-	-	-	-	-
Other materials	5	-	-	-	-	-	-	-	-	-
Contracted services		-	-	-	-	-	-	-	-	-
Transfers and grants		-	-	-	-	-	-	-	-	-
Other expenditure	3	346	1 015	276	5 192	7 336	7 336	16 659	13 321	7 866
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Expenditure		524	1 684	1 194	18 385	18 065	18 065	33 160	31 365	27 009
Surplus/(Deficit)		429	19	(430)	-	(0)	(0)	0	(0)	-
Transfers recognised - capital		-	-	-	-	2 758	2 758	962	782	248
Contributions recognised - capital		-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		429	19	(430)	-	2 758	2 758	962	781	248
Taxation		121	18	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		308	2	(430)	-	2 758	2 758	962	781	248

Buffalo City Metropolitan Development Agency - Table D3 Capital Budget by vote and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands	1									
Capital expenditure by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>		-	-	-	-	-	-	-	-	-
<i>Storm water</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>		-	-	-	-	-	-	-	-	-
<i>Transmission & Reticulation</i>		-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams & Reservoirs</i>		-	-	-	-	-	-	-	-	-
<i>Water purification</i>		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
<i>Sewerage purification</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>		-	-	-	-	-	-	-	-	-
<i>Transportation</i>	2	-	-	-	-	-	-	-	-	-
<i>Gas</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>	3	-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	611	611	109	90	48
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	511	511	99	50	28
Furniture and other office equipment		-	-	-	-	100	100	10	40	20
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
<i>Total</i>		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
<i>Total</i>		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	2 147	2 147	853	692	200
Computers - software & programming		-	-	-	-	1 983	1 983	715	547	150
Total Other		-	-	-	-	164	164	138	145	50
Total capital expenditure on assets	1	-	-	-	-	2 758	2 758	962	782	248
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
Funded by:										
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
Parent Municipality		-	-	-	-	2 758	2 758	962	782	248
District Municipality		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	2 758	2 758	962	782	248
Public contributions & donations	6	-	-	-	-	-	-	-	-	-
Borrowing	3	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total Capital Funding	4	-	-	-	-	2 758	2 758	962	782	248

Buffalo City Metropolitan Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
ASSETS										
Current assets										
Cash		480	480	-	644	644	644	713	770	832
Call investment deposits		1 213	1 264	-	1 369	1 398	1 398	2 469	2 667	2 880
Consumer debtors		196	-	-	-	-	-	-	-	-
Other debtors		-	27	-	27	-	-	-	-	-
Current portion of long-term receivables		-	-	-	-	-	-	-	-	-
Inventory		-	-	-	-	-	-	-	-	-
Total current assets		1 889	1 771	-	2 040	2 042	2 042	3 183	3 437	3 712
Non current assets										
Long-term receivables	3	-	-	-	-	-	-	-	-	-
Investments		-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-
Investment in Associate		-	-	-	-	-	-	-	-	-
Property, plant and equipment	1	-	-	44	220	489	489	485	363	155
Agricultural		-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-
Intangible		-	-	9	469	1 887	1 887	628	1 064	1 497
Other non-current assets		-	-	-	-	-	-	-	-	-
Total non current assets		-	-	52	688	2 377	2 377	1 113	1 427	1 652
TOTAL ASSETS		1 889	1 771	52	2 728	4 418	4 418	4 296	4 865	5 365
LIABILITIES										
Current liabilities										
Bank overdraft		-	-	0	-	-	-	-	-	-
Borrowing		-	-	93	-	575	575	526	564	722
Consumer deposits		-	-	-	100	-	-	-	-	-
Trade and other payables		612	466	389	1 187	2 478	2 478	1 000	1 000	1 000
Provisions	3	-	-	-	-	-	-	992	1 381	1 486
Total current liabilities		612	466	482	1 287	3 053	3 053	2 518	2 945	3 208
Non current liabilities										
Borrowing		-	-	-	-	85	85	1 391	722	-
Provisions	3	100	100	-	-	-	-	-	-	-
Total non current liabilities		100	100	-	-	85	85	1 391	722	-
TOTAL LIABILITIES		712	566	482	1 287	3 138	3 138	3 909	3 667	3 208
NET ASSETS	2	1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157
Reserves		-	-	-	-	-	-	-	-	-
Share capital		-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157

Buffalo City Metropolitan Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates, penalties & collection charges		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		-	-	-	200	2 509	2 509	10 784	7 502	1 175
Government - operating		839	1 851	764	18 116	18 116	18 116	23 100	24 417	25 784
Government - capital		-	-	-	-	-	-	-	-	2 000
Interest		45	56	-	69	199	199	238	228	298
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	2	(812)	(1 853)	(709)	(18 108)	(17 256)	(17 256)	(31 492)	(30 545)	(28 010)
Finance charges		(2)	(4)	-	(8)	(3)	(3)	(2)	(2)	(2)
Dividends paid		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		70	50	55	269	3 565	3 565	2 628	1 600	1 245
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		-	-	(55)	-	(2 758)	(2 758)	(962)	(782)	(248)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	(55)	-	(2 758)	(2 758)	(962)	(782)	(248)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	(508)	(508)	(526)	(564)	(722)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	(508)	(508)	(526)	(564)	(722)
NET INCREASE/ (DECREASE) IN CASH HELD	1	70	50	(0)	269	298	298	1 141	254	275
Cash/cash equivalents at the year begin:	2	1 623	1 693	1 744	1 744	1 744	1 744	2 042	3 183	3 437
Cash/cash equivalents at the year end:	2	1 693	1 744	1 744	2 013	2 042	2 042	3 183	3 437	3 712

Buffalo City Metropolitan Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
mSCOA Implementation	Compliant Financial Management System	-	-	-	-	1 600	1 600	110	-	-
Beachfront development	Precinct Plans Development	-	-	-	-	1 200	1 200	4 377		
	Construction	-	-	-	-	-	-	15 000	20 000	8 000
	Waterworld							10 000	10 000	5 000
Effective and Efficient Information Technology and knowledge management service	Procurement of the DMS	-	-	-	-	-	-	500	-	-
Establishment of city improvement district	Security and Safety services rendered	-	-	-		-		1 000	1 000	1 000

Buffalo City Metropolitan Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Borrowing Management											
Borrowing to Asset Ratio	Total Long-term Borrowing/ Total Assets		0.0%	0.0%	0.0%	0.0%	1.9%	1.9%	32.4%	14.8%	0.0%
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision / Funds & Reserves		0.0%	50.8%	-130.1%	82.4%	245.2%	245.2%	753.6%	191.0%	79.8%
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	7%	7%	359%	60%	0%
Liquidity											
Current Ratio	Current assets / current liabilities		3.09	3.80	0.00	1.58	0.67	0.67	1.26	1.17	1.16
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		3.09	3.80	0.00	1.58	0.67	0.67	1.26	1.17	1.16
Liquidity Ratio	Monetary Assets / Current Liabilities		2.77	3.74	0.00	1.56	0.67	0.67	1.26	1.17	1.16
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		21%	2%	0%	0%	0%	0%	0%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0%	0%	0%	100%	100%	100%	100%	100%	100%
Funding of Provisions											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions										
Other Indicators											
Electricity Distribution Losses	% Volume (Total units purchased + generated less total units sold)/Total units purchased + generated	1	0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses	% Volume (Total units purchased + own source less total units sold)/Total units purchased + own source	2	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs	Employee costs/Total Revenue - capital revenue		0.0%	0.0%	99.4%	66%	54%	54%	46%	53%	66%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0.2%	0.2%	0.0%	0%	0%	0%	0%	0%	0%
Financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		12.9	-	-	0.5	5.3	5.1	19.5	10.7	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		539%	1.7	-0.0	0.2	0.2	0.2	0.2	0.2	0.2

Buffalo City Metropolitan Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by maturity Name of institution & investment ID R thousands	Ref	Budget Year 2017/18						
		Period of investment	Type of investment	Expiry date of investment	Market value		Interest	
		Months			Begin	End	Fully accrued	Yield %
First National Bank - 62098719358		N/A	Commercial Money Market	Ongoing	1 398	14 733	75	0
	1				1 398	14 733	75	

Buffalo City Metropolitan Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		A	B	C	D	E	F	G	H	I
R thousands										
Remuneration										
Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Board Fees		174	665	-	566	561	561	850	850	850
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		174	665	-	566	561	561	850	850	850
% increase			0		#DIV/0!	#DIV/0!	#DIV/0!	0	-	0.0%
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	5 580	4 801	4 801	4 881	5 219	5 579
Pension and UIF Contributions		-	-	-	-	475	475	523	557	592
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	135	-	-	528	581	618
Motor Vehicle Allowance		-	-	-	-	-	-	408	408	408
Cellphone Allowance		-	-	-	74	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	5 790	5 275	5 275	6 339	6 765	7 198
% increase					#DIV/0!	#DIV/0!	#DIV/0!	0	0	6.4%
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	6 322	3 984	3 984	7 277	7 750	8 255
Pension and UIF Contributions		-	-	-	-	386	386	732	779	829
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	22	-	-	315	813	866
Motor Vehicle Allowance		-	-	-	-	-	-	126	126	126
Cellphone Allowance		-	-	-	91	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	173	205	220
Payments in lieu of leave		-	-	-	-	-	-	216	259	279
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	6 435	4 370	4 370	8 839	9 933	10 574
% increase					#DIV/0!	#DIV/0!	#DIV/0!	0	0	6.5%
Total Municipal Entities remuneration		174	665	-	12 791	10 207	10 207	16 028	17 548	18 622

Buffalo City Metropolitan Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2015/16			Current Year 2016/17			Budget Year 2017/18		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		-	-	-	-	-	-	-	-	-
Board Members of municipal entities	3	5	-	5	6	-	6	6	-	6
Municipal entity employees	4	-	-	-	-	-	-	-	-	-
CEO and Senior Managers	2	4	-	4	4	-	4	4	-	4
Other Managers	6	7	-	7	6	2	4	7	2	5
Professionals		-	-	-	-	-	-	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Technicians		-	-	-	-	-	-	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)		2	-	2	5	4	1	6	5	1
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		-	-	-	-	-	-	-	-	-
Elementary Occupations		-	-	-	-	-	-	-	-	-
Total Personnel Numbers		18	-	18	21	6	15	23	7	16
% increase			(100.0%)	-	16.7%	(66.7%)	(16.7%)	53.3%	(69.6%)	128.6%
Total entity employees headcount	5	-	-	-	-	-	-	-	-	-
Finance personnel headcount	7	-	-	-	4	1	3	4	1	3
Human Resources personnel headcount	7	-	-	-	1	-	1	3	2	1

Buffalo City Metropolitan Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
R thousands																
Revenue By Source																
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	20	20	20	20	20	20	20	20	20	20	20	20	238	228	298	
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	756	-	-	718	-	-	718	-	-	718	-	718	3 630	2 728	1 160	
Transfers recognised - operational	5 534	-	-	5 534	-	-	5 534	-	-	5 534	-	-	22 138	23 635	25 536	
Other revenue	1 785	1	-	1 785	-	4	1 785	2	-	1 785	-	8	7 154	4 774	15	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	8 095	21	20	8 058	20	23	8 058	21	20	8 058	20	746	33 160	31 365	27 009	
Expenditure By Type																
Employee related costs	1 195	1 183	2 026	1 183	1 195	1 195	1 195	1 195	1 195	1 195	1 195	1 229	15 178	16 698	17 772	
Remuneration of Board Members	-	75	138	-	75	138	-	75	138	-	138	75	850	850	850	
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	39	39	39	39	39	39	39	39	39	39	39	39	471	495	520	
Finance charges	-	-	-	0	-	-	0	-	0	-	0	-	2	2	2	
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 343	1 417	1 343	1 343	1 542	1 343	1 343	1 343	1 417	1 468	1 417	1 343	16 659	13 321	7 866	
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	2 576	2 715	3 545	2 565	2 851	2 714	2 577	2 651	2 789	2 701	2 789	2 686	33 160	31 365	27 009	
Capital expenditure																
Capital assets	-	241	-	-	241	-	-	241	-	-	241	-	962	782	248	
Total capital expenditure	-	241	-	-	241	-	-	241	-	-	241	-	962	782	248	
Cash flow																
Ratepayers and other	1 785	1	-	1 785	-	4	1 785	2	-	1 785	-	3 637	10 784	7 502	1 175	
Grants	5 775	-	-	5 775	-	-	5 775	-	-	5 775	-	-	23 100	24 417	27 784	
Interest	20	20	20	20	20	20	20	20	20	20	20	20	238	228	298	
Suppliers, employees and other	(2 576)	(2 640)	(3 408)	(2 565)	(2 776)	(2 576)	(2 576)	(2 576)	(2 651)	(2 701)	(2 651)	(1 795)	(31 492)	(30 545)	(28 010)	
Finance charges	-	-	-	(0)	-	-	(0)	-	(0)	-	(0)	-	(2)	(2)	(2)	
Dividends paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES	5 003	(2 619)	(3 388)	5 014	(2 756)	(2 553)	5 003	(2 555)	(2 631)	4 878	(2 631)	1 863	2 628	1 600	1 245	
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital assets	-	(241)	-	-	(241)	-	-	(241)	-	-	(241)	-	(962)	(782)	(248)	
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	(241)	-	-	(241)	-	-	(241)	-	-	(241)	-	(962)	(782)	(248)	
Borrowing long term/refinancing/short term	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(25)	(526)	(564)	(722)	
Increase in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(25)	(526)	(564)	(722)	
NET INCREASE/ (DECREASE) IN CASH HELD	4 958	(2 905)	(3 433)	4 969	(3 042)	(2 599)	4 958	(2 841)	(2 677)	4 833	(2 918)	1 837	1 141	254	275	

Buffalo City Metropolitan Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on new assets by Asset Class/Sub-class	1									
Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>		-	-	-	-	-	-	-	-	-
<i>Storm water</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>		-	-	-	-	-	-	-	-	-
<i>Transmission & Reticulation</i>		-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams & Reservoirs</i>		-	-	-	-	-	-	-	-	-
<i>Water purification</i>		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
<i>Sewerage purification</i>		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>		-	-	-	-	-	-	-	-	-
<i>Transportation</i>	2	-	-	-	-	-	-	-	-	-
<i>Gas</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>	3	-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	611	611	109	90	48
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	511	511	99	50	28
Furniture and other office equipment		-	-	-	-	100	100	10	40	20
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
Total		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Total		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	2 147	2 147	853	692	200
Computers - software & programming		-	-	-	-	1 983	1 983	715	547	150
Total Other		-	-	-	-	164	164	138	145	50
Total capital expenditure on new assets	1	-	-	-	-	2 758	2 758	962	782	248
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
Funded by:		-	-	-	-	-	-	-	-	-
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
Parent Municipality		-	-	-	-	2 758	2 758	962	782	248
District Municipality		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	2 758	2 758	962	782	248
Public contributions & donations	6	-	-	-	-	-	-	-	-	-
Borrowing	3	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total Capital Funding	4	-	-	-	-	2 758	2 758	962	782	248

Buffalo City Metropolitan Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Vote Description	Ref	Medium Term Revenue and Expenditure Framework			Forecasts			
		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
R thousands								
Capital expenditure								
<i>mSCOA Implementation</i>	1	110	-	-	-	-	-	-
<i>Community Recreational Facilities</i>		-	-	-	-	-	-	-
<i>Intangible Assets (Other Software & Programming)</i>		743	692	200	-	-	-	-
<i>Computer Equipment and Hardware</i>		99	50	28	-	-	-	-
<i>Furniture & Equipment</i>		10	40	20	-	-	-	-
		-	-	-	-	-	-	-
Total capital expenditure		962	782	248	-	-	-	-
Future operational costs by vote								
<i>Summarise future operational costs by program</i>	2	-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source								
<i>Transfers from parent municipality: BCMM</i>	3	962	782	248	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
Total future revenue		962	782	248	-	-	-	-
Net Financial Implications		-	-	-	-	-	-	-

Buffalo City Metropolitan Development Agency - Supporting Table SD9 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal Code 3	Asset Class 2	Asset Sub-Class 2	Total Project Estimate	2016/17		Medium Term Revenue and Expenditure Framework			Project information	
								Audited Outcome	Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
R thousands														
<i>Summarise capital projects grouped by program</i>														
Beachfront Development		Esplanade and Court Crescent					-	-	-	-	-			Renewal
		Water World			Capital Expendiiture: Community	Recreational Facilities	-	-	-	-	-			New
		Open Space Mangement					-	-	-	-	-			
Furniture and Office equipment		Procurement of furniture and office equipment for personnel			Other Assets	Furniture & Office equipment	170	-	100	10	40	20		New
Computer Hardware and Equipment		Procurement of computers for personnel			Other Assets	Computer - hardware and equipment	688	-	511	99	50	28		New
Intangible Assets					Intangible Assets	Computers - software & programming	3 395	-	1 983	715	547	150		New
Intangible Assets					Intangible Assets	Other: Emails & Website Services	498	-	164	138	145	50		
Total Capital expenditure	1						4 750	-	2 758	962	782	248		

Buffalo City Metropolitan Development Agency - Supporting Table SD11 External mechanisms

External mechanism Name of organisation	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
R thousands		Years/months			
N/A					
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