

Buffalo City Metropolitan Development Agency - Table D1 Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	45	56	-	69	199	199	317	348	376
Transfers recognised - operational	907	1 647	764	18 116	15 357	15 357	22 011	23 414	24 828
Other own revenue	-	-	-	200	2 509	2 509	16 651	15	16
Total Revenue (excluding capital transfers and contributions)	953	1 703	764	18 385	18 065	18 065	38 978	23 777	25 220
Employee costs	-	-	760	12 225	9 773	9 773	15 192	16 704	17 974
Remuneration of Board Members	174	665	156	566	561	561	850	893	937
Depreciation & asset impairment	3	-	-	-	-	-	-	-	-
Finance charges	2	4	-	8	3	3	3	3	3
Materials and bulk purchases	-	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-	-
Other expenditure	346	1 015	278	5 586	7 729	7 729	22 934	6 177	6 307
Total Expenditure	524	1 684	1 194	18 385	18 065	18 065	38 978	23 777	25 220
Surplus/(Deficit)	429	19	(430)	-	(0)	(0)	(0)	0	(0)
Transfers recognised - capital	-	-	-	-	2 758	2 758	1 089	1 003	956
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
	429	19	(430)	-	2 758	2 758	1 089	1 003	956
Surplus/(Deficit) after capital transfers & contributions									
Taxation	121	18	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	308	2	(430)	-	2 758	2 758	1 089	1 003	956
Capital expenditure & funds sources									
Capital expenditure	-	-	-	-	2 758	2 758	1 089	1 003	956
Transfers recognised - capital	-	-	-	-	2 758	2 758	1 089	1 003	956
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-
Total sources of capital funds	-	-	-	-	2 758	2 758	1 089	1 003	956
Financial position									
Total current assets	1 889	1 771	-	2 040	2 042	2 042	2 595	3 173	3 651
Total non current assets	-	-	52	688	2 377	2 377	1 113	1 427	1 652
Total current liabilities	612	466	482	1 287	3 053	3 053	2 518	2 945	3 208
Total non current liabilities	100	100	-	-	85	85	1 391	722	-
Community wealth/Equity	1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157
Cash flows									
Net cash from (used) operating	70	50	55	269	3 565	3 565	2 167	2 146	2 155
Net cash from (used) investing	-	-	(55)	-	(2 758)	(2 758)	(1 089)	(1 003)	(956)
Net cash from (used) financing	-	-	-	-	(508)	(508)	(526)	(564)	(722)
Cash/cash equivalents at the year end	1 693	1 744	1 744	2 013	2 042	2 042	2 595	3 173	3 651

Buffalo City Metropolitan Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
Revenue by Source	1									
Property rates		-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Interest earned - external investments		45	56	-	69	199	199	317	348	376
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	200	375	375	4 738	-	-
Transfers recognised - operational		907	1 647	764	18 116	15 357	15 357	22 011	23 414	24 828
Other revenue		-	-	-	-	2 134	2 134	11 913	15	16
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		953	1 703	764	18 385	18 065	18 065	38 978	23 777	25 220
Expenditure By Type										
Employee related costs		-	-	760	12 225	9 773	9 773	15 192	16 704	17 974
Remuneration of Directors		174	665	156	566	561	561	850	893	937
Debt impairment	4	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		3	-	3	393	393	393	1 078	1 143	1 200
Finance charges		2	4	-	8	3	3	3	3	3
Bulk purchases	2	-	-	-	-	-	-	-	-	-
Other materials	5	-	-	-	-	-	-	-	-	-
Contracted services		-	-	-	-	-	-	-	-	-
Transfers and grants		-	-	-	-	-	-	-	-	-
Other expenditure	3	346	1 015	276	5 192	7 336	7 336	21 856	5 034	5 107
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Expenditure		524	1 684	1 194	18 385	18 065	18 065	38 978	23 777	25 220
Surplus/(Deficit)		429	19	(430)	-	(0)	(0)	(0)	0	(0)
Transfers recognised - capital		-	-	-	-	2 758	2 758	1 089	1 003	956
Contributions recognised - capital		-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		429	19	(430)	-	2 758	2 758	1 089	1 003	956
Taxation		121	18	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		308	2	(430)	-	2 758	2 758	1 089	1 003	956

Buffalo City Metropolitan Development Agency - Table D3 Capital Budget by vote and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands	1									
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	611	611	226	120	48
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	511	511	139	60	28
Furniture and other office equipment		-	-	-	-	100	100	87	60	20
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
<i>Total</i>		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
<i>Total</i>		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	2 147	2 147	863	883	908
Computers - software & programming		-	-	-	-	1 983	1 983	830	847	867
Total Other		-	-	-	-	164	164	33	37	40
Total capital expenditure on assets	1	-	-	-	-	2 758	2 758	1 089	1 003	956

Buffalo City Metropolitan Development Agency - Table D3 Capital Budget by vote and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands	1									
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
Funded by:										
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
Parent Municipality		-	-	-	-	2 758	2 758	1 089	1 003	956
District Municipality		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	2 758	2 758	1 089	1 003	956
Public contributions & donations	6	-	-	-	-	-	-	-	-	-
Borrowing	3	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total Capital Funding	4	-	-	-	-	2 758	2 758	1 089	1 003	956

Buffalo City Metropolitan Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
ASSETS										
Current assets										
Cash		480	480	-	644	644	644	713	770	832
Call investment deposits		1 213	1 264	-	1 369	1 398	1 398	1 881	2 403	2 819
Consumer debtors		196	-	-	-	-	-	-	-	-
Other debtors		-	27	-	27	-	-	-	-	-
Current portion of long-term receivables		-	-	-	-	-	-	-	-	-
Inventory		-	-	-	-	-	-	-	-	-
Total current assets		1 889	1 771	-	2 040	2 042	2 042	2 595	3 173	3 651
Non current assets										
Long-term receivables	3	-	-	-	-	-	-	-	-	-
Investments		-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-
Investment in Associate		-	-	-	-	-	-	-	-	-
Property, plant and equipment	1	-	-	44	220	489	489	485	363	155
Agricultural		-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-
Intangible		-	-	9	469	1 887	1 887	628	1 064	1 497
Other non-current assets		-	-	-	-	-	-	-	-	-
Total non current assets		-	-	52	688	2 377	2 377	1 113	1 427	1 652
TOTAL ASSETS		1 889	1 771	52	2 728	4 418	4 418	3 708	4 600	5 303
LIABILITIES										
Current liabilities										
Bank overdraft		-	-	0	-	-	-	-	-	-
Borrowing		-	-	93	-	575	575	526	564	722
Consumer deposits		-	-	-	100	-	-	-	-	-
Trade and other payables		612	466	389	1 187	2 478	2 478	1 000	1 000	1 000
Provisions	3	-	-	-	-	-	-	992	1 381	1 486
Total current liabilities		612	466	482	1 287	3 053	3 053	2 518	2 945	3 208
Non current liabilities										
Borrowing		-	-	-	-	85	85	1 391	722	-
Provisions	3	100	100	-	-	-	-	-	-	-
Total non current liabilities		100	100	-	-	85	85	1 391	722	-
TOTAL LIABILITIES		712	566	482	1 287	3 138	3 138	3 909	3 667	3 208
NET ASSETS	2	1 177	1 205	(430)	1 441	1 280	1 280	(201)	933	2 095
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157
Reserves		-	-	-	-	-	-	-	-	-
Share capital		-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 177	1 205	(430)	1 441	1 280	1 280	387	1 197	2 157

Buffalo City Metropolitan Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates, penalties & collection charges		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		-	-	-	200	2 509	2 509	16 651	15	16
Government - operating		839	1 851	764	18 116	18 116	18 116	22 011	23 414	24 828
Government - capital		-	-	-	-	-	-	1 089	1 003	956
Interest		45	56	-	69	199	199	317	348	376
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	2	(812)	(1 853)	(709)	(18 108)	(17 256)	(17 256)	(37 897)	(22 631)	(24 018)
Finance charges		(2)	(4)	-	(8)	(3)	(3)	(3)	(3)	(3)
Dividends paid		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		70	50	55	269	3 565	3 565	2 167	2 146	2 155
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		-	-	(55)	-	(2 758)	(2 758)	(1 089)	(1 003)	(956)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	(55)	-	(2 758)	(2 758)	(1 089)	(1 003)	(956)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	(508)	(508)	(526)	(564)	(722)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	(508)	(508)	(526)	(564)	(722)
NET INCREASE/ (DECREASE) IN CASH HELD	1	70	50	(0)	269	298	298	552	578	478
Cash/cash equivalents at the year begin:	2	1 623	1 693	1 744	1 744	1 744	1 744	2 042	2 595	3 173
Cash/cash equivalents at the year end:	2	1 693	1 744	1 744	2 013	2 042	2 042	2 595	3 173	3 651

Buffalo City Metropolitan Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
mSCOA Implementation	Compliant Financial	-	-	-	-	1 600	1 600	330	350	371
Implementation of the performance management system	Signed performance agreements signed by all staff members and performance evaluations for all staff members to be done	-	-	-	-	-	-	1 406	1 682	1 817
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Beachfront development	Precinct Plans Development	-	-	-	-	1 200	1 200	4 377		
	Construction	-	-	-	-	-	-	26 000	32 500	2 000
Effective and Efficient Information Technology and knowledge management service	Procurement of the DMS	-	-	-	-	-	-	500	500	500
Establishment of city improvement district	Security and Safety services rendered	-	-	-	-	-	-	1 000	1 500	2 000

Buffalo City Metropolitan Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Borrowing Management</u>											
Borrowing to Asset Ratio	Total Long-term Borrowing/ Total Assets		0.0%	0.0%	0.0%	0.0%	1.9%	1.9%	37.5%	15.7%	0.0%
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision / Funds & Reserves		0.0%	50.8%	-130.1%	82.4%	245.2%	245.2%	753.6%	191.0%	79.8%
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	7%	7%	359%	60%	0%
<u>Liquidity</u>											
Current Ratio	Current assets / current liabilities		3.09	3.80	0.00	1.58	0.67	0.67	1.03	1.08	1.14
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		3.09	3.80	0.00	1.58	0.67	0.67	1.03	1.08	1.14
Liquidity Ratio	Monetary Assets / Current Liabilities		2.77	3.74	0.00	1.56	0.67	0.67	1.03	1.08	1.14
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		21%	2%	0%	0%	0%	0%	0%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0%	0%	0%	100%	100%	100%	100%	100%	100%
<u>Funding of Provisions</u>											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions										
<u>Other Indicators</u>											
Electricity Distribution Losses	% Volume (Total units purchased + generated less total units sold)/Total units purchased + generated	1	0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses	% Volume (Total units purchased + own source less total units sold)/Total units purchased + own source	2	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs	Employee costs/Total Revenue - capital revenue		0.0%	0.0%	99.4%	66%	54%	54%	39%	70%	71%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0.2%	0.2%	0.0%	0%	0%	0%	0%	0%	0%
<u>Financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		12.9	-	-	0.5	5.3	5.1	29.9	0.5	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		539%	1.7	-0.0	0.2	0.2	0.2	0.1	0.2	0.2

Buffalo City Metropolitan Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by maturity Name of institution & investment ID R thousands	Ref	Budget Year 2017/18						
		Period of investment	Type of investment	Expiry date of investment	Market value		Interest	
		Months			Begin	End	Fully accrued	Yield %
First National Bank - 62098719358		N/A	Commercial Money Market	Ongoing	1 398	14 733	75	0
	1				1 398	14 733	75	

Buffalo City Metropolitan Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		A	B	C	D	E	F	G	H	I
R thousands										
Remuneration										
Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Board Fees		174	665	-	566	561	561	850	893	937
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		174	665	-	566	561	561	850	893	937
% increase			0		#DIV/0!	#DIV/0!	#DIV/0!	0	0	5.0%
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	5 580	4 801	4 801	4 758	5 150	5 573
Pension and UIF Contributions		-	-	-	-	475	475	511	550	591
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	135	-	-	528	568	611
Motor Vehicle Allowance		-	-	-	-	-	-	408	408	408
Cellphone Allowance		-	-	-	74	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	173	205	220
Payments in lieu of leave		-	-	-	-	-	-	216	259	279
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	5 790	5 275	5 275	6 593	7 139	7 682
% increase					#DIV/0!	#DIV/0!	#DIV/0!	0	0	7.6%

Buffalo City Metropolitan Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		A	B	C	D	E	F	G	H	I
R thousands										
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	6 322	3 984	3 984	7 275	7 838	8 443
Pension and UIF Contributions		-	-	-	-	386	386	732	788	847
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	22	-	-	465	813	875
Motor Vehicle Allowance		-	-	-	-	-	-	126	126	126
Cellphone Allowance		-	-	-	91	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	1	-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	6 435	4 370	4 370	8 598	9 565	10 292
% increase					#DIV/0!	#DIV/0!	#DIV/0!	0	0	7.6%
Total Municipal Entities remuneration		174	665	-	12 791	10 207	10 207	16 042	17 597	18 911

Buffalo City Metropolitan Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2015/16			Current Year 2016/17			Budget Year 2017/18		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		-	-	-	-	-	-	-	-	-
Board Members of municipal entities	3	5	-	5	6	-	6	6	-	6
Municipal entity employees	4	-	-	-	-	-	-	-	-	-
CEO and Senior Managers	2	4	-	4	4	-	4	4	-	4
Other Managers	6	7	-	7	6	2	4	7	2	5
Professionals		-	-	-	-	-	-	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Technicians		-	-	-	-	-	-	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)		2	-	2	5	4	1	6	5	1
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		-	-	-	-	-	-	-	-	-
Elementary Occupations		-	-	-	-	-	-	-	-	-
Total Personnel Numbers		18	-	18	21	6	15	23	7	16
% increase			(100.0%)	-	16.7%	(66.7%)	(16.7%)	53.3%	(69.6%)	128.6%
Total entity employees headcount	5	-	-	-	-	-	-	-	-	-
Finance personnel headcount	7	-	-	-	4	1	3	4	1	3
Human Resources personnel headcount	7	-	-	-	1	-	1	3	2	1

Buffalo City Metropolitan Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands															
Revenue By Source															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	26	26	26	26	26	26	26	26	26	26	26	26	317	348	376
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	1 213	-	-	1 175	-	-	1 175	-	-	1 175	-	-	4 738	-	-
Transfers recognised - operational	5 503	-	-	5 503	-	-	5 503	-	-	5 503	-	-	22 011	23 414	24 828
Other revenue	3 504	1	-	3 503	-	4	3 500	2	-	1 400	-	-	11 913	15	16
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	10 245	28	26	10 207	26	30	10 204	28	26	8 104	26	26	38 978	23 777	25 220
Expenditure By Type															
Employee related costs	1 183	1 183	2 176	1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	15 192	16 704	17 974
Remuneration of Board Members	-	75	138	-	75	138	-	75	138	-	138	75	850	893	937
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	90	90	90	90	90	90	90	90	90	90	90	90	1 078	1 143	1 200
Finance charges	-	-	-	1	-	-	1	-	1	-	1	-	3	3	3
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 945	2 287	2 269	2 241	2 241	1 535	1 535	1 535	1 535	1 535	1 535	1 664	21 856	5 034	5 107
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	3 218	3 635	4 672	3 515	3 589	2 945	2 809	2 883	2 946	2 808	2 946	3 012	38 978	23 777	25 220
Capital expenditure															
Capital assets	-	272	-	-	272	-	-	272	-	-	272	0	1 089	1 003	956
Total capital expenditure	-	272	-	-	272	-	-	272	-	-	272	0	1 089	1 003	956
Cash flow															
Ratepayers and other	3 504	1	-	3 503	-	4	3 500	2	-	1 400	-	4 738	16 651	15	16
Grants	5 775	-	-	5 775	-	-	5 775	-	-	5 775	-	-	23 100	24 417	25 784
Interest	26	26	26	26	26	26	26	26	26	26	26	26	317	348	376
Suppliers, employees and other	(3 218)	(3 560)	(4 535)	(3 514)	(3 514)	(2 808)	(2 808)	(2 808)	(2 808)	(2 808)	(2 808)	(2 709)	(37 897)	(22 631)	(24 018)
Finance charges	-	-	-	(1)	-	-	(1)	-	(1)	-	(1)	-	(3)	(3)	(3)
Dividends paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES	6 087	(3 533)	(4 508)	5 790	(3 488)	(2 778)	6 493	(2 780)	(2 782)	4 394	(2 782)	2 055	2 167	2 146	2 155
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital assets	-	(272)	-	-	(272)	-	-	(272)	-	-	(273)	(0)	(1 089)	(1 003)	(956)
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	(272)	-	-	(272)	-	-	(272)	-	-	(273)	(0)	(1 089)	(1 003)	(956)
Borrowing long term/refinancing/short term	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(25)	(526)	(564)	(722)
Increase in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(45)	(25)	(526)	(564)	(722)
NET INCREASE/ (DECREASE) IN CASH HELD	6 042	(3 850)	(4 554)	5 744	(3 805)	(2 823)	6 447	(3 097)	(2 828)	4 348	(3 101)	2 029	552	578	478

Buffalo City Metropolitan Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1									
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	611	611	226	120	48
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	511	511	139	60	28
Furniture and other office equipment		-	-	-	-	100	100	87	60	20
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
<i>Total</i>		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
<i>Total</i>		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	2 147	2 147	863	883	908
Computers - software & programming		-	-	-	-	1 983	1 983	830	847	867
Total Other		-	-	-	-	164	164	33	37	40
Total capital expenditure on new assets	1	-	-	-	-	2 758	2 758	1 089	1 003	956

Buffalo City Metropolitan Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1									
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
Funded by:										
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
Parent Municipality		-	-	-	-	2 758	2 758	1 089	1 003	956
District Municipality		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	2 758	2 758	1 089	1 003	956
Public contributions & donations	6	-	-	-	-	-	-	-	-	-
Borrowing	3	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total Capital Funding	4	-	-	-	-	2 758	2 758	1 089	1 003	956

Buffalo City Metropolitan Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Vote Description	Ref	Medium Term Revenue and Expenditure Framework			Forecasts			
		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
R thousands								
Capital expenditure								
<i>mSCOA Implementation</i>	1	330	350	371	-	-	-	-
<i>Community Recreational Facilities</i>		-	-	-	-	-	-	-
<i>Intangible Assets (Other Software & Programming)</i>		533	536	540	-	-	-	-
<i>Computer Equipment and Hardware</i>		139	60	28	-	-	-	-
<i>Furniture & Equipment</i>		87	60	20	-	-	-	-
		-	-	-	-	-	-	-
Total capital expenditure		1 089	1 006	959	-	-	-	-
Future operational costs by vote								
<i>Summarise future operational costs by program</i>	2	-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source								
<i>Transfers from parent municipality: BCMM</i>	3	1 089	1 006	959	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
Total future revenue		1 089	1 006	959	-	-	-	-
Net Financial Implications		0	0	(0)	-	-	-	-

Buffalo City Metropolitan Development Agency - Supporting Table SD9 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal Code 3	Asset Class 2	Asset Sub-Class 2	Total Project Estimate	2016/17		Medium Term Revenue and Expenditure Framework			Project information	
								Audited Outcome	Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
<i>Summarise capital projects grouped by program</i>														
Beachfront Development		Esplanade and Court Crescent					-	-	-	-	-		Renewal	
		Water World			Capital Expenditure: Community	Recreational Facilities	-	-	-	-	-		New	
		Open Space Mangement					-	-	-	-	-			
Furniture and Office equipment		Procurement of furniture and office equipment for personnel			Other Assets	Furniture & Office equipment	267	-	100	87	60	20	New	
Computer Hardware and Equipment		Procurement of computers for personnel			Other Assets	Computer - hardware and equipment	738	-	511	139	60	28	New	
Intangible Assets					Intangible Assets	Computers - software & programming	4 534	-	1 983	830	850	871	New	
Intangible Assets					Intangible Assets	Other: Emails & Website Services	274	-	164	33	37	40		
Total Capital expenditure	1						5 813	-	2 758	1 089	1 006	959		

Buffalo City Metropolitan Development Agency - Supporting Table SD11 External mechanisms

External mechanism Name of organisation R thousands	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
		Years/months			
N/A					
					-