

**STATEMENT OF FINANCIAL PERFORMANCE AND THE IMPLEMENTATION OF  
THE 2015/16 BUDGET FOR THE PERIOD ENDED 31 MARCH 2016**

**1. PURPOSE**

The purpose of the report is for Council to consider and note the statement of financial performance and the implementation of the 2015/16 budget of the Buffalo City Metropolitan Municipality for the period ended 31 March 2016.

**2. AUTHORITY**

Council

**3. LEGAL / STATUTORY REQUIREMENTS**

The Constitution of the Republic of South Africa, 1996

Municipal Finance Management Act No 56, 2003 Chapter 7, Section 71

Municipal Budget and Reporting Regulations, 2009

**4. BACKGROUND**

In terms of Section 52 (d) of the Municipal Finance Management Act No 56, 2003 Chapter 7, *“the Mayor must within 30 (thirty) days of the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of affairs of the Municipality”*.

According to the Municipal Budget Reporting and Regulations (MBRR), 2009, *“the monthly budget statement of a municipality must be in a format specified in Schedule C and include all the required tables, charts and explanatory information taking into account any guidelines issued by the Minister in terms of S168(1) of the Act” (MFMA)*.

This report follows the legislative requirements of the Municipal Budget and Reporting Regulations (Schedule C format)

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## **PART 1: IN-YEAR REPORT**

## **5. RESOLUTIONS**

It is recommended that:

- (i) Council considers and note the report on the statement of financial performance and the implementation of the 2015/16 budget for the period ended 31 March 2016 including supporting documentation attached as Annexure A to E.
- (ii) Council note the spending trends on capital and operating projects as well as the reasons for such an expenditure as indicated in section 14 and 15 respectively of this report.
- (iii) Council note the year to date collection rate for the period ended 31 March 2016 of 91.72%.
- (iv) Council take note the correction of the renaming of the project and approve thereof.
- (v) Council take note of the proposed additional required projects and approve the projects and the proposed virements to fund the projects.

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**A. MTSI**

**EXECUTIVE MAYOR**

**BUFFALO CITY METROPOLITAN MUNICIPALITY**

NCEBA NCUNYANA/ VP

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**DATE**

## **6. EXECUTIVE SUMMARY ON THE IMPLEMENTATION OF THE BUDGET AND THE FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY FOR THE PERIOD ENDED 31 MARCH 2016**

### **6.1. Dashboard / Performance Summary**

**Table 1: Performance Summary**

<b>OVERALL OPERATING RESULTS</b>		<b>CASH MANAGEMENT</b>	
Income	R 4,346,293,641	Bank Balance	R 117,398,259
Expenditure	R 3,880,815,526	Call investment deposits (excl. int.)	R 2,796,528,776
Operating Surplus	R 465,478,115	<b>Cash and cash equivalents</b>	<b>R 2,913,927,036</b>
Transfers Recognised - Capital	R 440,893,700	<i>Account Payables</i>	<i>(R 407,262,090)</i>
Surplus After Capital Transfers	R 906,371,815	<i>Unspent conditional grants</i>	<i>(R 472,303,999)</i>
		<i>Committed to Capital budget-own funds</i>	<i>(R 414,063,412)</i>
		<b>Therefore uncommitted cash and cash equivalents</b>	<b>R 1,620,297,508</b>
		Total Long term loans	R 509,333,026
<b>DEBTORS</b>		<b>SURPLUS / DEFICIT PER SERVICE</b>	
Total debtors book	R 1,555,963,945	Water	R 32,855,768
Total debtors - Government	R 22,393,821	Electricity	R 198,138,897
Total debtors - Business	R 343,651,704	Refuse	R 75,595,360
Total debtors - Households	R 977,600,100	Sewerage	R 40,353,662
Total debtors - Other	R 212,318,320		
Total debt written off	R 36,298,988		
<b>CAPITAL EXPENDITURE</b>		<b>OPERATING PROJECTS EXPENDITURE</b>	
<b><u>2014/2015: Capital Expenditure as a % of Mid year Adjusted Budget of R1.17 billion:</u></b>	<b><u>2015/2016: Capital Expenditure as a % of Mid Year Adjusted Budget of R1.39 billion:</u></b>	<b><u>2014/2015: Operating Expenditure as a % of Adjusted Budget of R341.92 million:</u></b>	<b><u>2015/2016: Operating Expenditure as a % of Adjusted Budget of R501.84 million:</u></b>
Exp.(excl. vat) = R545.39 mil % expenditure (excl. vat): 47%	Exp. (excl. vat) = R627.64 mil % exp (Excl. vat) :45%	Exp.(excl. vat) = R174.63 mil % expenditure (excl. vat): 51%	Exp.(excl. vat)=R246.31 mil % exp.(excl. vat): 49%
Exp.(incl. vat) = R594.7 mil % expenditure (incl. vat): 51%	Exp. (incl. vat) = R675.4 mil % exp (incl. vat): 49%	Exp.(incl. vat) = R175.29 mil % exp. (incl. vat): 51%	Exp.(incl. vat) = R246.84 mil % exp.(incl. vat): 49%
<b>FINANCIAL</b>		<b>HUMAN RESOURCES</b>	
Operating Surplus for the period	R 465,478,115	Total staff complement	4 937
Debtors collection ratio	91.72%	Staff Appointments	744
YTD Grants and subsidies	R 805,576,753	Staff Terminations	203
Debtors to Revenue	17.56%	Number of funded vacant posts	830
Percentage of Creditors paid within terms	100%	Total overtime paid (YTD)	R 88,634,278
Current ratio	3.49:1	Allowances and benefits - Councillors	R 40,923,654
Total Debt to Revenue	11.04%	Salary bill - Officials	R 1, 007,852,974
Capital Charges to Operating Expenditure	1.9%	Workforce costs as a % of expenditure	27.02%
Cost coverage ratio	7.48 months		

## **6.2 Liquidity position**

Buffalo City Metropolitan Municipality's liquidity is considered relatively sound as the Current Ratio is 3.49:1 which indicates the ability of Municipality's current assets to cover its current liabilities. Debtors constitute 25% of the current assets, inventory constitutes 2% and cash & cash equivalents comprise 73% of the current assets.

## **6.3 Collection Rate and Outstanding Debtors**

The debtor's collection rate for the period ended 31 March 2016 is 91.72% (2014/15: 92%).

Total debtors book as at 31 March 2016 amounts to R1.56 billion (2015: R1.36 billion). Households: R977.60 million, Business: R343.65 million, Government: R22.39 million, Other: R212.32 million. The ratio of debtors to revenue is 17.56% and it is in line with the acceptable target of not more than 18% with reference to the BCMM borrowing policy. The debtors' age analysis report is reflected on Annexure B – SC3.

## **6.4 Capital Expenditure**

BCMM has spent R675.4 million inclusive of reclaimed vat (2014/15: R594.7million) which is 49% (2014/15: 51%) of its 2015/16 mid-year adjusted capital budget of R1.39 billion (2014/15: R1.17 billion) as at 31 March 2016. This depicts a slight regression in terms of percentage when compared to the same period in the previous financial year. However, the rand value spent is above what was spent last year as R675.4 million (inclusive of reclaimed vat) has been spent compared to R594.7 million (inclusive of reclaimed vat) that was spent for the same period in 2014/15. (Refer to Section 14 for further details)

A detailed schedule of the capital projects expenditure is outlined in Annexure E.

## **6.5 Operating projects**

The Metro has spent 49% (R246.84 million, inclusive of reclaimed vat) of its 2015/16 mid-year adjusted budget of R501.84 million as at 31 March 2016. This reflects a slight regression when compared to the same period in the previous financial year

where 51% (R175.29 million) of the mid-year adjusted operating projects budget of R315.73 million was spent. However, the rand value spent is above what was spent last year as R246.84 million inclusive of reclaimed vat) has been spent compared to R175.29million (inclusive of reclaimed vat) that was spent for the same period in 2014/15. (Refer to Section 15 for further details).

A detailed schedule of the operating projects expenditure is outlined in Annexure D.

## **6.6 Expenditure on Conditional Grants (DoRA Allocation)**

The Metro has spent R522.17 million inclusive of reclaimed vat (2014/15: R442.37 million) which is 63% (2014/15: 63%) of its 2015/2016 conditional grants budget of R824.32 million (2014/15: R707.77 million) as at 31 March 2016. (Refer to Section 11 for further details)

### **6.6.1. Urban Settlement Development Grant (USDG) funded projects**

BCMMS has spent R488.27 million inclusive of reclaimed vat (2014/15: R407.59 million) which is 65% (2014/15: 61%) of its 2015/16 USDG budget of R755.5 million (2014/15: R673.29 million) as at 31 March 2016. This reflects an improvement when compared to the same period in the previous financial year. (Refer to Section 11 for further details)

## **6.7 Cash and Cash Equivalents**

The cash and cash equivalents of the City as at 31 March 2016 are R2.91 billion made up of cash and bank amounting to R117.4 million and call investment deposits of R2.8 billion. This funding is invested with various financial institutions in compliance with the MFMA. Refer to Section 7.7 and Annexure A – C7 for the cash flow statement as well as Section 10 and Annexure B – SC5 for the investment portfolio breakdown. The cost coverage ratio of the city is 7.48 months. This indicates a strong financial health as it is above the norm of 1-3 months as per the MFMA circular 71.

## **6.8 Outstanding Creditors**

The Metro is paying its creditors within 30 days as stipulated by the MFMA except when there are disputes on received invoices. Refer to Section 9 for details.



### **6.9 Long-Term Debt Profile**

The total long term borrowings of the municipality as at 31 March 2016 amounts to R509.3 million (Refer to Annexure C for the schedule of borrowings).

The ratio of capital charges to operating expenditure as at 31 March 2016 is 1.9%, the acceptable norm in accordance with the MFMA circular 71 is 6-8%.

The total debt to revenue ratio is 11.04% as at 31 March 2016, this indicates that the municipality is highly solvent to meet its debt obligation. The acceptable norm in accordance with the MFMA circular 71 is 45%.

## 7. IN-YEAR BUDGET STATEMENT MAIN TABLES

### 7.2 Monthly Budget Statement Summary

The table below provides a high-level summation of the Metro's financial performance, capital expenditure, financial position, cash flow, debtors and creditors analysis.

**Table 2:C1: Monthly Budget Statement Summary**

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b><u>Financial Performance</u></b>									
Property rates	794 519	903 413	953 413	66 952	697 887	737 424	(39 537)	-5%	953 413
Service charges	2 424 753	2 686 741	2 790 741	222 913	2 110 894	2 081 587	29 307	1%	2 790 741
Investment revenue	124 166	133 620	133 620	12 976	108 442	84 453	23 989	28%	133 620
Transfers recognised - operational	948 239	1 249 333	1 078 556	176 111	805 577	848 431	(42 854)	-5%	1 078 556
Other own revenue	658 478	746 500	734 500	158 729	623 494	519 510	103 984	20%	734 500
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>4 950 155</b>	<b>5 719 607</b>	<b>5 690 830</b>	<b>637 682</b>	<b>4 346 294</b>	<b>4 271 405</b>	<b>74 888</b>	<b>2%</b>	<b>5 690 830</b>
Employee costs	1 192 331	1 387 619	1 425 572	109 864	1 007 853	979 173	28 680	3%	1 425 572
Remuneration of Councillors	47 682	52 910	54 810	4 789	40 924	41 108	(184)	-0%	54 810
Depreciation & asset impairment	729 880	712 213	740 930	57 647	518 326	555 697	(37 372)	-7%	740 930
Finance charges	60 671	54 313	55 813	4 220	40 512	38 450	2 062	5%	55 813
Materials and bulk purchases	1 213 642	1 377 012	1 407 012	100 594	1 051 097	1 048 491	2 606	0%	1 407 012
Transfers and grants	235 798	258 568	258 568	20 352	174 452	193 926	(19 474)	-10%	258 568
Other expenditure	1 736 520	1 876 050	1 747 203	179 577	1 047 653	1 187 331	(139 678)	-12%	1 747 203
<b>Total Expenditure</b>	<b>5 216 523</b>	<b>5 718 685</b>	<b>5 689 908</b>	<b>477 043</b>	<b>3 880 816</b>	<b>4 044 175</b>	<b>(163 360)</b>	<b>-4%</b>	<b>5 689 908</b>
<b>Surplus/(Deficit)</b>	<b>(266 368)</b>	<b>922</b>	<b>922</b>	<b>160 638</b>	<b>465 478</b>	<b>227 230</b>	<b>238 248</b>	<b>105%</b>	<b>922</b>
Transfers recognised - capital	615 492	850 353	850 353	50 763	440 894	374 155	66 739	18%	850 353
Contributions & Contributed assets	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>349 124</b>	<b>851 275</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>	<b>304 987</b>	<b>51%</b>	<b>851 275</b>
Share of surplus/ (deficit) of associate	22 359	—	—	—	—	—	—	—	—
<b>Surplus/ (Deficit) for the year</b>	<b>371 483</b>	<b>851 275</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>	<b>304 987</b>	<b>51%</b>	<b>851 275</b>
<b><u>Capital expenditure &amp; funds sources</u></b>									
<b>Capital expenditure</b>	<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>117 166</b>	<b>627 636</b>	<b>345 618</b>	<b>282 018</b>	<b>82%</b>	<b>1 390 877</b>
Capital transfers recognised	615 492	850 353	789 612	50 763	440 894	196 210	244 684	125%	789 612
Public contributions & donations	—	—	459	—	—	114	(114)	-100%	459
Borrowing	—	—	—	—	—	—	—	—	—
Internally generated funds	314 558	425 002	600 806	66 403	186 743	149 294	37 449	25%	600 806
<b>Total sources of capital funds</b>	<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>117 166</b>	<b>627 636</b>	<b>345 618</b>	<b>282 018</b>	<b>82%</b>	<b>1 390 877</b>
<b><u>Financial position</u></b>									
Total current assets	3 090 516	3 250 381	3 247 391		3 997 279				3 247 391
Total non current assets	12 545 184	11 706 711	11 706 712		12 634 581				11 706 712
Total current liabilities	1 004 468	1 026 227	1 026 228		1 144 950				1 026 228
Total non current liabilities	1 011 100	1 099 508	1 099 508		980 597				1 099 508
<b>Community wealth/Equity</b>	<b>13 620 132</b>	<b>12 831 357</b>	<b>12 828 366</b>		<b>14 506 313</b>				<b>12 828 366</b>
<b><u>Cash flows</u></b>									
Net cash from (used) operating	1 013 447	1 350 929	1 560 620	271 918	1 374 199	1 213 965	(160 235)	-13%	1 560 620
Net cash from (used) investing	(923 670)	(1 275 354)	(1 412 877)	(117 102)	(627 573)	(1 043 158)	(415 585)	40%	(1 412 877)
Net cash from (used) financing	(53 669)	(46 097)	(46 097)	(10 795)	(33 241)	(34 573)	(1 332)	4%	(46 097)
<b>Cash/cash equivalents at the month/year end</b>	<b>2 200 541</b>	<b>2 383 434</b>	<b>2 300 443</b>	<b>—</b>	<b>2 913 927</b>	<b>2 335 031</b>	<b>(578 896)</b>	<b>-25%</b>	<b>2 302 186</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b><u>Debtors Age Analysis</u></b>									
Total By Income Source	245 146	74 763	53 026	42 641	38 535	41 237	238 979	821 637	1 555 964
<b><u>Creditors Age Analysis</u></b>									
Total Creditors	387 196	20 066	—	—	—	—	—	—	407 262

## 7.3 Monthly Budget Statement – Financial Performance (standard classification)

The table below is an overview of the budgeted financial performance in relation to revenue and expenditure per standard classification.

**Table 3: C2: Monthly Budget Statement – Financial Performance (standard classification)**

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Revenue - Standard</b>										
<i><b>Governance and administration</b></i>		<b>1 886 925</b>	<b>1 974 740</b>	<b>2 014 714</b>	<b>310 823</b>	<b>1 668 686</b>	<b>1 562 967</b>	105 719	7%	<b>2 014 714</b>
Executive and council		28 536	37 902	27 996	540	17 596	21 309	(3 712)	-17%	27 996
Budget and treasury office		1 846 004	1 922 818	1 972 698	308 922	1 644 640	1 533 758	110 882	7%	1 972 698
Corporate services		12 385	14 019	14 019	1 361	6 449	7 900	(1 451)	-18%	14 019
<i><b>Community and public safety</b></i>		<b>286 920</b>	<b>651 123</b>	<b>412 038</b>	<b>33 006</b>	<b>246 842</b>	<b>334 444</b>	(87 603)	-26%	<b>412 038</b>
Community and social services		9 404	17 738	17 738	787	17 853	10 680	7 173	67%	17 738
Sport and recreation		3 346	5 601	5 601	176	3 027	3 083	(56)	-2%	5 601
Public safety		79 741	90 035	87 535	19 412	105 707	60 801	44 906	74%	87 535
Housing		193 400	535 206	298 621	12 631	119 838	258 532	(138 694)	-54%	298 621
Health		1 029	2 542	2 542	–	418	1 348	(931)	-69%	2 542
<i><b>Economic and environmental services</b></i>		<b>79 188</b>	<b>97 752</b>	<b>88 383</b>	<b>2 315</b>	<b>13 530</b>	<b>63 997</b>	(50 467)	-79%	<b>88 383</b>
Planning and development		25 472	21 272	21 403	2 259	12 915	14 319	(1 403)	-10%	21 403
Road transport		49 859	76 096	66 596	53	494	49 459	(48 965)	-99%	66 596
Environmental protection		3 857	385	385	3	120	219	(99)	-45%	385
<i><b>Trading services</b></i>		<b>2 701 728</b>	<b>2 972 019</b>	<b>3 151 720</b>	<b>291 537</b>	<b>2 406 128</b>	<b>2 299 377</b>	106 752	5%	<b>3 151 720</b>
Electricity		1 534 229	1 726 439	1 830 439	157 306	1 396 020	1 334 612	61 408	5%	1 830 439
Water		461 672	492 088	492 088	47 856	412 240	359 752	52 488	15%	492 088
Waste water management		369 759	392 460	405 661	44 809	309 856	323 929	(14 073)	-4%	405 661
Waste management		336 068	361 032	423 532	41 566	288 012	281 083	6 929	2%	423 532
<i><b>Other</b></i>	<b>4</b>	<b>633 245</b>	<b>874 327</b>	<b>874 327</b>	<b>50 763</b>	<b>452 002</b>	<b>384 776</b>	<b>67 227</b>	<b>17%</b>	<b>874 327</b>
<b>Total Revenue - Standard</b>	<b>2</b>	<b>5 588 007</b>	<b>6 569 960</b>	<b>6 541 182</b>	<b>688 444</b>	<b>4 787 187</b>	<b>4 645 560</b>	<b>141 627</b>	<b>3%</b>	<b>6 541 182</b>
<b>Expenditure - Standard</b>										
<i><b>Governance and administration</b></i>		<b>1 074 718</b>	<b>1 087 762</b>	<b>1 123 270</b>	<b>128 549</b>	<b>736 447</b>	<b>703 018</b>	33 428	5%	<b>1 123 270</b>
Executive and council		154 500	194 037	201 849	13 016	125 571	134 932	(9 361)	-7%	201 849
Budget and treasury office		622 050	466 958	510 649	5 254	275 187	303 553	(28 366)	-9%	510 649
Corporate services		298 168	426 767	410 772	110 279	335 688	264 534	71 155	27%	410 772
<i><b>Community and public safety</b></i>		<b>612 695</b>	<b>989 070</b>	<b>786 101</b>	<b>45 665</b>	<b>497 596</b>	<b>573 429</b>	(75 833)	-13%	<b>786 101</b>
Community and social services		88 098	93 320	95 656	8 431	70 425	65 042	5 383	8%	95 656
Sport and recreation		78 789	74 147	74 147	6 631	56 548	49 092	7 456	15%	74 147
Public safety		209 992	219 275	219 275	18 535	198 517	147 996	50 521	34%	219 275
Housing		207 474	571 731	336 649	9 776	149 773	290 931	(141 158)	-49%	336 649
Health		28 342	30 598	60 374	2 292	22 333	20 369	1 965	10%	60 374
<i><b>Economic and environmental services</b></i>		<b>775 123</b>	<b>843 333</b>	<b>862 950</b>	<b>53 049</b>	<b>552 471</b>	<b>546 362</b>	6 109	1%	<b>862 950</b>
Planning and development		221 953	213 708	239 760	25 947	155 211	154 484	727	0%	239 760
Road transport		453 960	527 886	521 451	18 057	317 366	325 128	(7 762)	-2%	521 451
Environmental protection		99 210	101 739	101 739	9 045	79 895	66 750	13 145	20%	101 739
<i><b>Trading services</b></i>		<b>2 740 479</b>	<b>2 781 669</b>	<b>2 900 735</b>	<b>248 363</b>	<b>2 082 846</b>	<b>2 211 126</b>	(128 281)	-6%	<b>2 900 735</b>
Electricity		1 481 918	1 625 904	1 659 904	108 908	1 197 881	1 380 862	(182 981)	-13%	1 659 904
Water		586 655	503 337	511 337	65 606	401 443	367 962	33 482	9%	511 337
Waste water management		371 722	362 232	425 232	44 893	271 105	249 623	21 482	9%	425 232
Waste management		300 184	290 196	304 262	28 955	212 417	212 680	(263)	0%	304 262
<i><b>Other</b></i>		<b>13 509</b>	<b>17 005</b>	<b>16 851</b>	<b>1 417</b>	<b>11 456</b>	<b>10 240</b>	<b>1 216</b>	<b>12%</b>	<b>16 851</b>
<b>Total Expenditure - Standard</b>	<b>3</b>	<b>5 216 523</b>	<b>5 718 839</b>	<b>5 689 908</b>	<b>477 043</b>	<b>3 880 816</b>	<b>4 044 175</b>	<b>(163 360)</b>	<b>-4%</b>	<b>5 689 908</b>
<b>Surplus/ (Deficit) for the year</b>		<b>371 483</b>	<b>851 121</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>	<b>304 987</b>	<b>51%</b>	<b>851 275</b>

## **7.4 Monthly Budget Statement – Financial Performance (Revenue and expenditure by municipal vote)**

The table below shows budgeted financial performance in relation to the revenue and expenditure by vote as well as the operating surplus or deficit for the City.

**Table 4: C3: Monthly Budget Statement – Financial Performance (Revenue and expenditure by municipal vote)**

Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - Directorate - Executive Support Services		733	–	131	323	366	131	234	178.3%	131
Vote 2 - Directorate - City Manager		28 536	37 902	47 807	440	17 497	20 419	(2 922)	-14.3%	47 807
Vote 3 - Directorate - Human Settlements		196 494	535 206	352 011	12 631	119 874	258 554	(138 681)	-53.6%	352 011
Vote 4 - Directorate - Finance		1 846 004	1 922 818	1 972 698	308 922	1 644 640	1 507 769	136 871	9.1%	1 972 698
Vote 5 - Directorate - Corporate Services		7 832	11 851	11 851	1 050	5 203	5 909	(706)	-12.0%	11 851
Vote 6 - Directorate - Infrastructure Services		2 369 496	2 614 132	2 718 132	249 971	2 118 195	2 038 253	79 942	3.9%	2 718 132
Vote 7 - Directorate - Development Planning		44 568	55 515	55 515	2 399	25 374	33 113	(7 739)	-23.4%	55 515
Vote 8 - Directorate - Health / Public Safety & Emergency Services		126 175	157 427	145 427	19 412	106 124	106 699	(575)	-0.5%	145 427
Vote 9 - Directorate - Municipal Services		352 676	384 756	387 256	42 532	309 021	300 558	8 463	2.8%	387 256
Vote 10 - Directorate - Miscellaneous		615 492	850 353	850 353	50 763	440 894	374 155	66 739	17.8%	850 353
Total Revenue by Vote	2	5 588 007	6 569 960	6 541 182	688 444	4 787 187	4 645 560	141 627	3.0%	6 541 182
Expenditure by Vote	1									
Vote 1 - Directorate - Executive Support Services		158 483	164 414	198 928	12 683	133 328	130 639	2 689	2.1%	198 928
Vote 2 - Directorate - City Manager		79 494	102 124	111 469	6 160	55 841	68 989	(13 147)	-19.1%	111 469
Vote 3 - Directorate - Human Settlements		218 348	582 205	400 614	10 116	153 184	291 496	(138 312)	-47.4%	400 614
Vote 4 - Directorate - Finance		622 050	466 958	510 649	5 254	275 187	296 445	(21 258)	-7.2%	510 649
Vote 5 - Directorate - Corporate Services		123 906	214 533	185 537	16 420	118 658	128 475	(9 816)	-7.6%	185 537
Vote 6 - Directorate - Infrastructure Services		2 921 502	3 046 354	3 085 019	317 767	2 292 843	2 367 955	(75 112)	-3.2%	3 085 019
Vote 7 - Directorate - Development Planning		255 196	274 508	300 228	32 524	202 690	181 800	20 890	11.5%	300 228
Vote 8 - Directorate - Health / Public Safety & Emergency Services		264 371	283 787	313 488	21 164	222 767	188 562	34 205	18.1%	313 488
Vote 9 - Directorate - Municipal Services		573 172	582 239	582 411	54 955	426 316	389 814	36 502	9.4%	582 411
Vote 10 - Directorate - Miscellaneous		–	1 565	1 565	–	–	–	–		1 565
Total Expenditure by Vote	2	5 216 523	5 718 685	5 689 908	477 043	3 880 816	4 044 175	(163 360)	-4.0%	5 689 908
Surplus/ (Deficit) for the year	2	371 483	851 275	851 275	211 401	906 372	601 385	304 987	50.7%	851 275

### **7.5 Monthly Budget Statement – Financial Performance (Revenue by Source and Expenditure by Type)**

The statement of financial performance presented in table below, compares the expenditure and revenue on accrual basis against budget for the period ended 31 March 2016.

**Table 5: C4: Monthly Budget Statement – Financial Performance (Revenue by Source and Expenditure by Type)**

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b><u>Revenue By Source</u></b>									
Property rates	794 519	902 842	952 842	66 952	697 887	737 424	(39 537)	-5%	952 842
Property rates - penalties & collection charges	–	571	571	–	–	–	–		571
Service charges - electricity revenue	1 465 814	1 658 671	1 758 671	145 507	1 325 881	1 313 761	12 120	1%	1 758 671
Service charges - water revenue	394 282	411 381	411 381	27 996	330 895	303 054	27 841	9%	411 381
Service charges - sanitation revenue	278 832	314 571	314 571	24 884	226 696	237 654	(10 958)	-5%	314 571
Service charges - refuse revenue	261 807	286 063	286 063	23 868	215 839	214 547	1 292	1%	286 063
Service charges - other	24 018	16 056	20 056	657	11 583	12 571	(988)	-8%	20 056
Rental of facilities and equipment	17 430	18 629	18 629	935	18 601	13 972	4 630	33%	18 629
Interest earned - external investments	124 166	133 620	133 620	12 976	108 442	84 453	23 989	28%	133 620
Interest earned - outstanding debtors	34 999	32 175	32 175	2 865	23 354	23 725	(371)	-2%	32 175
Dividends received	–	–	–	–	–	–	–		–
Fines	5 500	10 293	7 793	394	4 372	5 435	(1 063)	-20%	7 793
Licences and permits	14 034	22 472	12 972	852	9 809	9 729	80	1%	12 972
Agency services	–	–	–	–	–	–	–		–
Transfers recognised - operational	948 239	1 249 333	1 078 556	176 111	805 577	848 431	(42 854)	-5%	1 078 556
Other revenue	586 515	662 931	662 931	153 682	567 357	466 648	100 709	22%	662 931
Gains on disposal of PPE	–	–	–	–	–	–	–		–
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>4 950 155</b>	<b>5 719 607</b>	<b>5 690 830</b>	<b>637 682</b>	<b>4 346 294</b>	<b>4 271 405</b>	<b>74 888</b>	<b>2%</b>	<b>5 690 830</b>

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								%	
<b>Expenditure By Type</b>									
Employee related costs	1 192 331	1 387 619	1 425 572	109 864	1 007 853	979 173	28 680	3%	1 425 572
Remuneration of councillors	47 682	52 910	54 810	4 789	40 924	41 108	(184)	0%	54 810
Debt impairment	365 110	245 009	253 979	27 145	190 484	190 484	(0)	0%	253 979
Depreciation & asset impairment	729 880	712 213	740 930	57 647	518 326	555 697	(37 372)	-7%	740 930
Finance charges	60 671	54 313	55 813	4 220	40 512	38 450	2 062	5%	55 813
Bulk purchases	1 213 642	1 377 012	1 407 012	100 594	1 051 097	1 048 491	2 606	0%	1 407 012
Other materials	–	–	–	–	–	–	–		–
Contracted services	14 607	21 622	21 622	596	6 912	14 106	(7 194)	-51%	21 622
Transfers and grants	235 798	258 568	258 568	20 352	174 452	193 926	(19 474)	-10%	258 568
Other expenditure	1 326 394	1 609 419	1 471 602	151 836	850 256	982 740	(132 484)	-13%	1 471 602
Loss on disposal of PPE	30 408	–	–	–	–	–	–		–
<b>Total Expenditure</b>	<b>5 216 523</b>	<b>5 718 685</b>	<b>5 689 908</b>	<b>477 043</b>	<b>3 880 816</b>	<b>4 044 175</b>	<b>(163 360)</b>	<b>-4%</b>	<b>5 689 908</b>
<b>Surplus/(Deficit)</b>	<b>(266 368)</b>	<b>922</b>	<b>922</b>	<b>160 638</b>	<b>465 478</b>	<b>227 230</b>	<b>238 248</b>	<b>0</b>	<b>922</b>
Transfers recognised - capital	615 492	850 353	850 353	50 763	440 894	374 155	66 739	0	850 353
Contributions recognised - capital	–	–	–	–	–	–	–		–
Contributed assets	–	–	–	–	–	–	–		–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>349 124</b>	<b>851 275</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>			<b>851 275</b>
Taxation	–	–	–	–	–	–	–		–
<b>Surplus/(Deficit) after taxation</b>	<b>349 124</b>	<b>851 275</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>			<b>851 275</b>
Attributable to minorities	–	–	–	–	–	–			–
<b>Surplus/(Deficit) attributable to municipality</b>	<b>349 124</b>	<b>851 275</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>			<b>851 275</b>
Share of surplus/ (deficit) of associate	22 359	–	–	–	–	–			–
<b>Surplus/ (Deficit) for the year</b>	<b>371 483</b>	<b>851 275</b>	<b>851 275</b>	<b>211 401</b>	<b>906 372</b>	<b>601 385</b>			<b>851 275</b>

## **7.5.1 ANALYSIS OF STATEMENT OF FINANCIAL PERFORMANCE**

### **7.5.1.1 Rental of Facilities & Equipment**

Rental of facilities is demand driven and therefore difficult to predict accurately. The situation is monitored on a monthly basis.

### **7.5.1.2 Interest earned – External Investments**

The variance of 28% is due to high interest earned on investments than what was projected. The trend is expected to become linear as the year progresses.

### **7.5.1.3 Fines**

The under-recovery on fines is mostly due to non-payment of traffic fines, withdrawing of drunken driving cases by the Prosecutors.

### **7.5.1.4 Other Revenue**

Other revenue is made up of numerous miscellaneous items (e.g. town planning fees, fire levy charges, market income, road & transport registration fees, cemetery & burial fees, etc.). The actual income realised is above the projected income for the period under review due to varying seasonal trends.

### **7.5.1.5 Contracted Services**

The variance is due to the directorates adopting an in-house approach to perform these services. Regarding refuse removal, a contractor has been appointed to assist towards the cleanliness of the City.

### **7.5.1.6 Transfers and Grants**

The expenditure on the Social Welfare Grants is made on a monthly basis and is also dependant on individual application for such grants and / or indigent package.

### **7.5.1.7 Other expenditure**

Other expenditure includes operating projects, operational costs as well as repairs and maintenance. The other expenditure incurred is less than the year to date

budget by 13%. Expenditure on repairs and maintenance is provided in table 6 below. Details on operating projects are provided on section section 15 of the report.

#### 7.5.1.8 Repairs and Maintenance

Table 6 below reflects that as at 31 March 2016, the repairs and maintenance expenditure is 63% of the approved budget of R371.61 million (2014/15: 69%). This reflects a regression when compared with the prior year. It is however projected that the funding will be fully utilised at year end. Refer to Annexure B: SC13c (repairs and maintenance by asset class).

**Table 6: Repairs and Maintenance per Directorate**

Directorate	<u>2015/2016</u> <u>Annual</u> <u>Budget</u> <u>R</u>	<u>2015/2015</u> <u>Annual</u> <u>Expenditure</u> <u>R</u>	<u>2015/2016</u> <u>Variance</u> <u>R</u>	<u>2015/2016%</u> <u>of</u> <u>Budget</u> <u>%</u>
Directorate Of Executive Support Services	2 901 917	1 069 564	1 832 353	37%
Directorate Of The City Manager	120 609	15 229	105 380	13%
Directorate Of Corporate Services	5 865 813	1 591 425	4 274 388	27%
Directorate Of Development & Spatial Planning	25 432 367	16 498 448	8 933 919	65%
Directorate Of Economic Development & Agencies	1 058 859	407 067	651 792	38%
Directorate Of Finance	2 935 990	1 006 252	1 929 738	34%
Directorate Of Health / Public Safety & Emergency Services	5 556 496	2 088 787	3 467 709	38%
Directorate Of Human Settlement	97 239	74 013	23 226	76%
Directorate Of Infrastructure Services	293 911 912	191 437 014	102 474 898	65%
<i>Electricity</i>	112 549 555	67 024 454	45 525 101	60%
<i>Water</i>	42 375 218	31 752 292	10 622 926	75%
<i>Sanitation</i>	29 620 452	21 209 188	8 411 264	72%
<i>Other</i>	109 366 687	71 451 079	37 915 608	65%
Directorate Of Municipal Services	33 728 503	21 009 312	12 719 191	62%
<b>TOTAL</b>	<b>371 609 705</b>	<b>235 197 110</b>	<b>136 412 595</b>	<b>63%</b>



## 7.6 Capital Expenditure excluding vat (municipal vote, standard classification and funding)

The table below reflects the Metro's capital programme in relation to capital expenditure by municipal vote, capital expenditure by standard classification and funding sources.

**Table 7: C5: Monthly Budget Statement – Capital Expenditure (municipal vote, standard classification and funding)**

Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Multi-Year expenditure appropriation</b>	<b>2</b>									
Vote 1 - Directorate - Executive Support Services		1 321	6 200	4 898	719	1 369	2 190	(822)	-38%	4 898
Vote 2 - Directorate - City Manager		5 452	21 500	700	—	—	49	(49)	-100%	700
Vote 3 - Directorate - Human Settlements		144 783	211 424	196 391	17 621	126 816	21 121	105 695	500%	196 391
Vote 4 - Directorate - Finance		3 282	10 000	10 752	72	815	6 595	(5 779)	-88%	10 752
Vote 5 - Directorate - Corporate Services		4 863	21 600	30 621	(644)	3 242	2 564	678	26%	30 621
Vote 6 - Directorate - Infrastructure Services		671 827	820 556	925 500	84 870	411 238	252 229	159 009	63%	925 500
Vote 7 - Directorate - Development Planning		37 437	68 221	86 153	3 827	33 130	38 786	(5 656)	-15%	86 153
Vote 8 - Directorate - Health / Public Safety & Emergency Services		3 751	21 650	15 809	25	4 208	13 414	(9 206)	-69%	15 809
Vote 9 - Directorate - Municipal Services		57 333	94 204	120 054	10 676	46 818	8 669	38 149	440%	120 054
<b>Total Capital Multi-year expenditure</b>	<b>4,7</b>	<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>117 166</b>	<b>627 636</b>	<b>345 618</b>	<b>282 018</b>	<b>82%</b>	<b>1 390 877</b>
<b>Single Year expenditure appropriation</b>	<b>2</b>									
Vote 1 - Directorate - Executive Support Services		—	—	—	—	—	—	—	—	—
Vote 2 - Directorate - City Manager		—	—	—	—	—	—	—	—	—
Vote 3 - Directorate - Human Settlements		—	—	—	—	—	—	—	—	—
Vote 4 - Directorate - Finance		—	—	—	—	—	—	—	—	—
Vote 5 - Directorate - Corporate Services		—	—	—	—	—	—	—	—	—
Vote 6 - Directorate - Infrastructure Services		—	—	—	—	—	—	—	—	—
Vote 7 - Directorate - Development Planning		—	—	—	—	—	—	—	—	—
Vote 8 - Directorate - Health / Public Safety & Emergency Services		—	—	—	—	—	—	—	—	—
Vote 9 - Directorate - Municipal Services		—	—	—	—	—	—	—	—	—
<b>Total Capital single-year expenditure</b>	<b>4</b>	—	—	—	—	—	—	—	—	—
<b>Total Capital Expenditure</b>		<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>117 166</b>	<b>627 636</b>	<b>345 618</b>	<b>282 018</b>	<b>82%</b>	<b>1 390 877</b>
<b>Capital Expenditure - Standard Classification</b>										
<b>Expenditure - Standard</b>		<b>14 918</b>	<b>59 300</b>	<b>46 512</b>	<b>147</b>	<b>5 426</b>	<b>11 558</b>	<b>(6 132)</b>	<b>-53%</b>	<b>46 512</b>
Governance and administration		6 773	27 700	5 139	719	1 369	1 277	92	7%	5 139
Executive and council		3 282	10 000	10 752	72	815	2 672	(1 856)	-69%	10 752
Budget and treasury office		4 863	21 600	30 621	(644)	3 242	7 609	(4 367)	-57%	30 621
<b>Corporate services</b>		<b>165 241</b>	<b>305 568</b>	<b>265 744</b>	<b>13 844</b>	<b>130 620</b>	<b>66 042</b>	<b>64 578</b>	<b>98%</b>	<b>265 774</b>
Community and public safety		11 918	40 269	20 050	153	10 551	4 982	5 569	112%	20 050
Community and social services		4 788	32 225	33 524	537	6 690	8 330	(1 640)	-20%	33 524
Sport and recreation		3 751	21 650	15 809	27	4 183	3 928	255	6%	15 809
Public safety		144 783	211 424	196 391	13 126	109 195	48 801	60 394	124%	196 391
Housing		—	—	—	—	—	—	—	—	—
<b>Health</b>		<b>369 799</b>	<b>333 221</b>	<b>427 260</b>	<b>41 155</b>	<b>168 715</b>	<b>106 170</b>	<b>62 546</b>	<b>59%</b>	<b>427 260</b>
Economic and environmental services		37 437	68 221	86 612	3 827	33 130	21 522	11 608	54%	86 612
Planning and development		322 624	265 000	340 649	37 328	135 585	84 647	50 937	60%	340 649
Road transport		9 738	—	—	—	—	—	—	—	—
<b>Environmental protection</b>		<b>379 734</b>	<b>529 266</b>	<b>603 331</b>	<b>56 240</b>	<b>303 225</b>	<b>149 921</b>	<b>153 304</b>	<b>102%</b>	<b>603 331</b>
Trading services		150 386	158 500	164 500	10 503	98 628	40 876	57 751	141%	164 500
Electricity		91 521	91 000	110 000	17 067	69 839	27 334	42 505	156%	110 000
Water		106 938	258 056	262 352	19 973	107 160	65 192	41 968	64%	262 352
Waste water management		30 889	21 710	66 480	8 697	27 598	16 519	11 079	67%	66 480
<b>Waste management</b>		<b>358</b>	<b>48 000</b>	<b>48 000</b>	<b>0</b>	<b>26</b>	<b>11 927</b>	<b>(11 901)</b>	<b>-100%</b>	<b>48 000</b>
<b>Total Capital Expenditure - Standard Classification</b>	<b>3</b>	<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>111 387</b>	<b>608 013</b>	<b>345 618</b>	<b>262 395</b>	<b>76%</b>	<b>1 390 877</b>
<b>Funded by:</b>										
National Government		565 914	742 884	702 762	42 222	397 077	174 629	222 449	127%	702 762
Provincial Government		49 578	107 469	86 850	8 541	43 816	21 581	22 235	103%	86 850
District Municipality		—	—	—	—	—	—	—	—	—
Other transfers and grants		—	—	—	—	—	—	—	—	—
<b>Transfers recognised - capital</b>		<b>615 492</b>	<b>850 353</b>	<b>789 612</b>	<b>50 763</b>	<b>440 894</b>	<b>196 210</b>	<b>244 684</b>	<b>125%</b>	<b>789 612</b>
<b>Public contributions &amp; donations</b>	<b>5</b>	<b>—</b>	<b>—</b>	<b>459</b>	<b>—</b>	<b>—</b>	<b>114</b>	<b>(114)</b>	<b>-100%</b>	<b>459</b>
<b>Borrowing</b>	<b>6</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Internally generated funds</b>		<b>314 558</b>	<b>425 002</b>	<b>600 806</b>	<b>66 403</b>	<b>186 743</b>	<b>149 294</b>	<b>37 449</b>	<b>25%</b>	<b>600 806</b>
<b>Total Capital Funding</b>		<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>117 166</b>	<b>627 636</b>	<b>345 618</b>	<b>282 018</b>	<b>82%</b>	<b>1 390 877</b>

## 7.7 Monthly Budget Statement – Financial Position

The table below reflects the financial position of the Metro. It is good to note that the Metro is having high assets over liabilities resulting into the net worth of R14.51 billion.

**Table 8: C6: Monthly Budget Statement – Financial Position**

Description	Ref	2014/15	Budget Year 2015/16			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b><u>ASSETS</u></b>						
<b>Current assets</b>						
Cash		62 873	80 000	80 000	117 398	80 000
Call investment deposits		2 135 924	2 303 434	2 300 443	2 796 529	2 300 443
Consumer debtors		484 302	671 945	671 946	499 003	671 946
Other debtors		362 538	98 188	98 188	540 518	98 188
Current portion of long-term receivables		–	14	14	–	14
Inventory		44 878	96 800	96 800	43 831	96 800
<b>Total current assets</b>		<b>3 090 516</b>	<b>3 250 381</b>	<b>3 247 391</b>	<b>3 997 279</b>	<b>3 247 391</b>
<b>Non current assets</b>						
Long-term receivables		–	60	60	19	60
Investments		–	–	–	–	–
Investment property		328 302	411 400	411 400	328 302	411 400
Investments in Associate		81 908	–	–	81 908	–
Property, plant and equipment		12 036 600	11 197 291	11 197 292	12 130 625	11 197 292
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		98 374	22 800	22 800	93 727	22 800
Other non-current assets		–	75 160	75 160	–	75 160
<b>Total non current assets</b>		<b>12 545 184</b>	<b>11 706 711</b>	<b>11 706 712</b>	<b>12 634 581</b>	<b>11 706 712</b>
<b>TOTAL ASSETS</b>		<b>15 635 700</b>	<b>14 957 092</b>	<b>14 954 103</b>	<b>16 631 860</b>	<b>14 954 103</b>
<b><u>LIABILITIES</u></b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		48 835	46 097	46 097	46 097	46 097
Consumer deposits		48 505	54 050	54 051	53 052	54 051
Trade and other payables		740 894	774 300	774 300	879 566	774 300
Provisions		166 234	151 780	151 780	166 234	151 780
<b>Total current liabilities</b>		<b>1 004 468</b>	<b>1 026 227</b>	<b>1 026 228</b>	<b>1 144 950</b>	<b>1 026 228</b>
<b>Non current liabilities</b>						
Borrowing		497 244	500 418	500 418	466 741	500 418
Provisions		513 856	599 090	599 090	513 856	599 090
<b>Total non current liabilities</b>		<b>1 011 100</b>	<b>1 099 508</b>	<b>1 099 508</b>	<b>980 597</b>	<b>1 099 508</b>
<b>TOTAL LIABILITIES</b>		<b>2 015 568</b>	<b>2 125 735</b>	<b>2 125 736</b>	<b>2 125 547</b>	<b>2 125 736</b>
<b>NET ASSETS</b>	2	<b>13 620 132</b>	<b>12 831 357</b>	<b>12 828 366</b>	<b>14 506 313</b>	<b>12 828 366</b>
<b><u>COMMUNITY WEALTH/EQUITY</u></b>						
Accumulated Surplus/(Deficit)		9 383 469	10 020 574	10 017 583	10 269 650	10 017 583
Reserves		4 236 663	2 810 783	2 810 783	4 236 663	2 810 783
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>13 620 132</b>	<b>12 831 357</b>	<b>12 828 366</b>	<b>14 506 313</b>	<b>12 828 366</b>

## 7.8 Monthly Budget Statement – Cash Flow

The Metros' cash flow position and cash/cash equivalent outcome is shown in the table below. The Metro's cash position reflects a net increase of R713.39 million resulting in cash and cash equivalents closing balance of R2.91 billion as at 31 March 2016.

**Table 9: C7: Monthly Budget Statement – Cash Flow**

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates, penalties & collection charges		794 519	831 140	884 767	66 952	697 887	663 576	34 311	5%	884 767
Service charges		2 424 753	2 471 802	2 586 096	222 256	2 099 311	1 983 072	116 239	6%	2 586 096
Other revenue		84 777	657 180	651 758	155 785	611 722	488 819	122 904	25%	651 758
Government - operating		948 263	1 149 387	1 078 556	176 111	805 577	808 917	(3 340)	0%	1 078 556
Government - capital		615 492	850 353	812 071	–	747 132	609 053	138 079	23%	812 071
Interest		159 221	152 531	165 794	15 841	131 797	124 346	7 451	6%	165 794
Dividends		–	–	0	–	–	0	(0)	-100%	0
<b>Payments</b>										
Suppliers and employees		(3 718 728)	(4 448 581)	(4 304 041)	(340 456)	(3 504 262)	(3 228 031)	276 231	-9%	(4 304 041)
Finance charges		(60 674)	(54 313)	(55 813)	(4 220)	(40 512)	(41 860)	(1 348)	3%	(55 813)
Transfers and Grants		(234 175)	(258 568)	(258 568)	(20 352)	(174 452)	(193 926)	(19 474)	10%	(258 568)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>1 013 447</b>	<b>1 350 929</b>	<b>1 560 620</b>	<b>271 918</b>	<b>1 374 199</b>	<b>1 213 965</b>	<b>(160 235)</b>	<b>-13%</b>	<b>1 560 620</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		6 254	–	–	–	–	–	–		–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–		–
Decrease (increase) other non-current receivables		16	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
<b>Payments</b>										
Capital assets		(929 939)	(1 275 354)	(1 412 877)	(117 102)	(627 573)	(1 043 158)	(415 585)	40%	(1 412 877)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(923 670)</b>	<b>(1 275 354)</b>	<b>(1 412 877)</b>	<b>(117 102)</b>	<b>(627 573)</b>	<b>(1 043 158)</b>	<b>(415 585)</b>	<b>40%</b>	<b>(1 412 877)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		3 667	–	–	–	–	–	–		–
<b>Payments</b>										
Repayment of borrowing		(57 336)	(46 097)	(46 097)	(10 795)	(33 241)	(34 573)	(1 332)	4%	(46 097)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(53 669)</b>	<b>(46 097)</b>	<b>(46 097)</b>	<b>(10 795)</b>	<b>(33 241)</b>	<b>(34 573)</b>	<b>(1 332)</b>	<b>4%</b>	<b>(46 097)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>36 108</b>	<b>29 477</b>	<b>101 645</b>	<b>144 021</b>	<b>713 386</b>	<b>136 234</b>			<b>101 645</b>
Cash/cash equivalents at beginning:		2 164 433	2 353 956	2 198 797		2 200 541	2 198 797			2 200 541
Cash/cash equivalents at month/year end:		2 200 541	2 383 434	2 300 443		2 913 927	2 335 031			2 302 186

## **PART 2: SUPPORTING** **DOCUMENTATION**

## 8. IN-YEAR BUDGET STATEMENT SUPPORTING TABLES AND DOCUMENTATION

### 8.2 Debtors

The debtor analysis table below (table 10) provides an age analysis summary by revenue source and customer category for the total debtors.

**Table 10: SC3 Monthly Budget Statement Aged Debtors**

Description	NT Code	Budget Year 2015/16										Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total				
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	44 720	23 130	19 916	14 308	9 015	13 543	88 194	215 564	428 389	340 624			
Trade and Other Receivables from Exchange Transactions - Electricity	1300	92 114	10 103	3 776	2 293	1 501	1 751	9 007	28 980	149 523	43 530			
Receivables from Non-exchange Transactions - Property Rates	1400	63 013	22 148	15 282	13 871	16 678	12 555	78 053	207 100	428 700	328 257			
Receivables from Exchange Transactions - Waste Water Management	1500	20 160	7 694	4 972	4 176	3 840	6 088	21 066	107 109	175 106	142 279			
Receivables from Exchange Transactions - Waste Management	1600	16 011	8 059	5 869	5 361	4 943	4 914	27 406	151 736	224 299	194 360			
Receivables from Exchange Transactions - Property Rental Debtors	1700	70	63	63	61	64	66	418	2 819	3 624	3 427			
Interest on Arrear Debtor Accounts	1810									-	-			
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-			
Other	1900	9 058	3 566	3 148	2 572	2 496	2 320	14 835	108 330	146 323	130 552			
Total By Income Source	2000	245 146	74 763	53 026	42 641	38 535	41 237	238 979	821 637	1 555 964	1 183 029	-	-	
2014/15 - totals only		188 707	51 323	36 295	32 134	37 322	42 005	146 747	566 722	1 101 256	824 930			
Debtors Age Analysis By Customer Group														
Organs of State	2200	10 597	4 543	812	393	313	374	2 221	3 141	22 394	6 442			
Commercial	2300	125 506	16 513	11 015	9 213	9 653	8 773	54 530	108 449	343 652	190 618			
Households	2400	99 232	48 409	36 600	28 314	23 560	27 558	153 225	560 702	977 600	793 359			
Other	2500	9 811	5 298	4 599	4 721	5 010	4 532	29 003	149 345	212 318	192 611			
Total By Customer Group	2600	245 146	74 763	53 026	42 641	38 535	41 237	238 979	821 637	1 555 964	1 183 029	-	-	

#### 8.1.1. Additional debtors information

The debtors that are older than 30 days, which includes all charges, amounted to R1,310,818,156 at 31 March 2016 which is an increase of R15,179,149 over the amount of R1,295,639,007 at 29 February 2016.

## **8.2. Additional debtor's information.**

### **8.2.1. Age Analysis per Category**

Table 11 below details debtors age analysis that are older than 30 days by income source as at 31 March 2016. It also provides comparison with the previous month (29 February 2016) which indicates an increase from R1.30 billion to R1.31 billion.

**Table 11: Debtor's Age Analysis by Income Source Comparison**

<b>AGEING</b>	<b>RATES</b>	<b>SEWERAGE</b>	<b>ELECTRICITY</b>	<b>WATER</b>	<b>REFUSE</b>	<b>SUNDRY DEBTORS</b>	<b>TOTAL FOR MARCH 2016</b>	<b>TOTAL FOR FEBRUARY 2016</b>
<b>30 DAYS</b>	22,148,124	7,694,475	10,103,094	23,129,543	8,059,144	3,628,978	74,763,357	81,688,219
<b>60 DAYS</b>	15,282,051	4,972,107	3,776,404	19,915,592	5,869,228	3,210,479	53,025,861	49,629,051
<b>90 DAYS</b>	13,871,035	4,176,064	2,292,702	14,307,738	5,360,931	2,632,145	42,640,615	41,327,277
<b>120 DAYS TO 360 DAYS</b>	107,285,625	30,994,360	12,258,016	110,752,076	37,263,039	20,198,497	318,751,613	318,616,452
<b>YEAR 2</b>	86,773,324	26,600,440	8,140,425	70,190,816	35,222,961	25,493,309	252,421,274	248,182,984
<b>YEAR 3</b>	31,229,492	22,249,187	5,963,664	42,159,215	28,499,725	21,869,094	151,970,377	147,112,246
<b>YEAR 4</b>	22,690,603	14,880,064	5,785,450	26,107,900	20,490,351	16,806,941	106,761,310	104,447,525
<b>YEAR 5</b>	18,377,228	10,023,221	3,693,309	17,294,410	13,623,727	11,044,962	74,056,857	72,317,824
<b>YEAR 5+</b>	48,029,719	33,355,967	5,396,655	59,811,489	53,898,929	35,934,133	236,426,892	232,317,429
<b>TOTAL</b>	<b>365,687,201</b>	<b>154,945,884</b>	<b>57,409,719</b>	<b>383,668,777</b>	<b>208,288,036</b>	<b>140,818,539</b>	<b>1,310,818,156</b>	<b>1,295,639,007</b>

### 8.2.2. Age Analysis per Category

Table 12 below details debtors age analysis per category type that are older than 30 days as 31 March 2016. It also reflects the percentage split per category with domestic consumers having the highest share followed by indigent consumers. Please note that the financial system is not able to produce a collection ratio per service, however the collection ratio is reported on globally.

**Table 12: Age Analysis per Category Type**

<b>CATEGORY TYPE</b>	<b>30 DAYS</b>	<b>60 DAYS</b>	<b>90 DAYS</b>	<b>120 DAYS+</b>	<b>Total</b>	<b>% Share</b>
<b>Domestic</b>	34,629,738	21,913,792	16,483,916	490,544,736	563,572,182	42.99
<b>Indigent</b>	13,420,306	14,490,521	11,706,189	273,711,316	313,328,331	23.90
<b>Business</b>	16,512,959	11,014,751	9,212,899	181,405,018	218,145,627	16.64
<b>Government</b>	4,543,240	811,948	392,949	6,048,603	11,796,740	0.90
<b>Municipal Staff</b>	338,815	193,223	122,817	768,092	1,422,947	0.11
<b>Councillors</b>	20,094	2,896	1,171	20,584	44,744	0.003
<b>Other</b>	5,298,206	4,598,731	4,720,674	187,889,973	202,507,584	15.45
<b>Total</b>	<b>74,763,357</b>	<b>53,025,861</b>	<b>42,640,615</b>	<b>1,140,388,322</b>	<b>1,310,818,156</b>	<b>100.00</b>

Note\*: A stop order deduction is implemented for all municipal staff and councillors in arrears. When new staff join the employ of the municipality in many instances there is services debt, and therefore the arrears will be liquidated over an acceptable period of time, in terms of the Credit Control Policy. The reason why the debt reflects in the 30/60/90 day columns relating to staff and councillors is due to the fact that when the stop orders are receipted the payment is allocated to the oldest ageing category, giving the impression that current is not being paid, which is not the case as an amount is being deducted for current accounts.

### **8.2.3. Debt Incentive Scheme**

The City is currently undertaking a debt incentive scheme to encourage consumers to pay its long outstanding debts. Any debt that was 120 days or older as at November 2014 qualifies for a write off of 50% provided that the remaining 50% plus the debt in the current to 90 days ageing categories is paid. This debt can be paid once-off, or in monthly instalment arrangements; or as a rand-for-rand option, whereby the consumer has an opportunity to pay 50% of the debt older than 120 days off as and when they can, until the end of June 2016 and for every payment made towards this debt, an amount of equal value is written off.

As at 31 March 2016 a total of three thousand four hundred and eighty five (3485) consumers have registered for the scheme. The total registered debt value is R69.84 million to date, debt payments received amount to R83.81 million and debt write-offs total to R20.25 million.

### **8.2.4. Government Accounts**

The total arrears owed by Government Departments to Buffalo City Metropolitan Municipality that are older than 30 days as at 31 March 2016 amounted to R11.79 million. This indicates an increase of R382,723 when compared to prior month amount of R11.41 million.

A total payment of R10.38 million was received from Government Departments in March 2016. The breakdown of the arrears per department (excluding accounts in credit) is indicated in the table hereunder, as at 31 March 2016.

Table 13 below provides an analysis of government debtors as at 31 March 2016 and comparison with the previous month.



**Table 13: Analysis of Government Debtors**

DEPARTMENT	PROPERTY RATES	SERVICES	ARREARS AS AT 31 MARCH 2016	ARREARS AS AT 29 FEBRUARY 2016	DIFFERENCE
National Department Of Public Works	494,306	57,336	551,642	620,944	(69,302)
Provincial Department Of Public Works	874,264	396,556	1,270,820	1,756,897	(486,077)
Department Of Education		1,148,983	1,148,983	1,633,568	(484,584)
Department Of Health		4,220,253	4,220,253	3,207,774	1,012,479
Department Of Social Development		582,892	582,892	301,428	281,464
Department Of Agriculture		44,436	44,436	70,317	(25,881)
Department of Human Settlements		-	-	10,526	(10,526)
Sport, Recreation, Arts and Culture		-	-	40,099	(40,099)
Department of Labour - UIF Services		4,190	4,190	8,127	(3,937)
Members Of Provincial Legislature		43,731	43,731	43,670	61
Department of Cooperate Governance & Traditional Affairs		20,893	20,893	10,446	10,446
Department of Rural Development and Land Reform		169,584	169,584	-	-
Provincial RDP Houses		3,739,316	3,739,316	3,710,221	29,094
<b>TOTAL</b>	<b>1,368,570</b>	<b>10,428,170</b>	<b>11,796,740</b>	<b>11,414,017</b>	<b>382,723</b>

## 9. CREDITORS' ANALYSIS

The creditors' analysis as depicted in table 14 below contains an aged analysis by customer type. It reflects that creditors are paid within 30 days, except when there are disputes on invoices received.

**Table 14: SC4 Monthly Budget Statement Aged Creditors**

Description	NT Code	Budget Year 2015/16									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	103 810	-	-	-	-	-	-	-	103 810	88 779
Bulk Water	0200	18 017	-	-	-	-	-	-	-	18 017	14 253
PAYE deductions	0300	13 344	-	-	-	-	-	-	-	13 344	12 462
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	17 502	-	-	-	-	-	-	-	17 502	15 484
Loan repayments	0600	23 454	-	-	-	-	-	-	-	23 454	30 097
Trade Creditors	0700	196 232	20 066	-	-	-	-	-	-	216 298	121 897
Auditor General	0800	727	-	-	-	-	-	-	-	727	200
Other	0900	14 110	-	-	-	-	-	-	-	14 110	89 832
Total By Customer Type	1000	387 196	20 066	-	-	-	-	-	-	407 262	373 006

The table below (table 15) depicts actual payments made by BCMM to its top twenty (20) creditors in March 2016.

**Table 15: Payments made to the 20 highest paid creditors – March 2016**

<b>CREDITOR</b>	<b>90 DAYS</b>	<b>60 DAYS</b>	<b>30 DAYS</b>	<b>CURRENT</b>	<b>TOTAL</b>	<b>PAYMENT</b>
ESKOM				103 810 089.00	103 810 089.00	103 810 089.00
AMATOLA WATER				18 017 281.98	18 017 281.98	18 017 281.98
AMANZ ABANTU SERVICES (PTY) LTD			15 787 541.88		15 787 541.88	15 787 541.88
RUWACON (PTY) LTD				12 625 663.02	12 625 663.02	12 625 663.02
MOTHEO / MPUMALANGA JOINT VENTURE				12 473 323.79	12 473 323.79	12 473 323.79
INTERWASTE				11 738 540.51	11 738 540.51	11 738 540.51
MANTELLA TRADING 522 CC				6 759 176.17	6 759 176.17	6 759 176.17
EYABANTU PROFFESIONAL SERVICES CC				6 105 988.47	6 105 988.47	6 105 988.47
MAMLAMBO CONSTRUCTION				4 693 890.32	4 693 890.32	4 693 890.32
CZAR CONSTRUCTION			4 278 805.37	299 397.98	4 578 203.35	4 578 203.35
LUQAQAMBO CIVILS CONSTRUCTION CC				4 420 135.50	4 420 135.50	4 420 135.50
MAZIYA GENERAL SERVICES				4 144 337.32	4 144 337.32	4 144 337.32
LIFETIME CONNECTION MANUFACTURING SUPPLY CC				3 870 492.02	3 870 492.02	3 870 492.02
MVEZO PLANT & CIVILS CC				3 832 272.03	3 832 272.03	3 832 272.03
MAKINWA MEDIA MANAGEMENT				3 316 426.72	3 316 426.72	3 316 426.72
T V R CONSTRUCTION			3 163 863.38		3 163 863.38	3 163 863.38
IMVUSA TRADING 415 CC				2 964 705.01	2 964 705.01	2 964 705.01
BALINTULO TRADING				2 308 750.00	2 308 750.00	2 308 750.00
TECH- COM SOLUTIONS				1 985 967.20	1 985 967.20	1 985 967.20
RANDCIVILS				1 908 918.76	1 908 918.76	1 908 918.76
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>23 230 210.63</b>	<b>205 275 355.80</b>	<b>228 505 566.43</b>	<b>228 505 566.43</b>

## 10.INVESTMENT PORTFOLIO ANALYSIS

The investment portfolio analysis detailed in table 16 below includes information of the institution where funds are invested, period of investment, type of investment and accrued interest for the month.

**Table 16: SC5 Monthly Budget Statement – investment portfolio**

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<b>Municipality</b>									
Rand Merchant Bank X021901943		Call Account	Call Account	Call Account	252	1.7%	46 578	252	46 830
Absa 91 2884 4539		Call Account	Call Account	Call Account	6	0.0%	1 205	6	1 211
Standard 422 742		Call Account	Call Account	Call Account	10	0.1%	1 607	618	2 225
Absa 91 4102 2241		Call Account	Call Account	Call Account	50	0.3%	9 417	50	9 466
Absa 91 4163 6965		Call Account	Call Account	Call Account	1	0.0%	213	1	215
Absa 91 5484 1280		Call Account	Call Account	Call Account	0	0.0%	8	0	8
Rand Merchant Bank X021904910		Call Account	Call Account	Call Account	49	0.3%	9 110	49	9 160
Standard 76586/442740		Call Account	Call Account	Call Account	12	0.1%	2 210	12	2 222
Absa 92 0562 2137		Call Account	Call Account	Call Account	4	0.0%	795	4	799
Rand Merchant Bank X021904913		Call Account	Call Account	Call Account	79	0.5%	14 651	79	14 730
Rand Merchant Bank X021903300		Call Account	Call Account	Call Account	–		–	–	–
Stanlib 551 557 338		Call Account	Call Account	Call Account	–		–	–	–
Absa 92 4434 8061		Call Account	Call Account	Call Account	–		0	–	0
Nedbank 03/7881532939/000126		Call Account	Call Account	Call Account	–		–	–	–
Standard 76586/442739		Call Account	Call Account	Call Account	31	0.2%	5 699	31	5 729
Stanlib 551 660 303		Call Account	Call Account	Call Account	137	0.9%	22 104	137	22 241
Nedbank 03/7881532939/000041		Call Account	Call Account	Call Account	36	0.2%	6 693	36	6 730
Nedbank 03/7881532939/000056		Call Account	Call Account	Call Account	6	0.0%	1 056	6	1 062
Nedbank 03/7881532939/000058		Call Account	Call Account	Call Account	32	0.2%	5 961	32	5 994
Nedbank 03/7881532939/000103		Call Account	Call Account	Call Account	6	0.0%	1 187	6	1 193
Nedbank 03/7881532939/000064		Call Account	Call Account	Call Account	44	0.3%	8 227	44	8 272
Absa 92 0559 0710		Call Account	Call Account	Call Account	0	0.0%	41	0	41
Nedbank 03/7881532939/000117		Call Account	Call Account	Call Account	44	0.3%	8 131	44	8 175
Nedbank 03/7881532939/000108		Call Account	Call Account	Call Account	1	0.0%	168	1	169
Absa 92 2975 5568		Call Account	Call Account	Call Account	0	0.0%	15	0	15
Absa 91 9360 7257		Call Account	Call Account	Call Account	5	0.0%	973	5	978

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<b>Municipality</b>									
Nedbank 03/7881532939/000112		Call Account	Call Account	Call Account	–		(0)	–	(0)
Standard 76586/442737		Call Account	Call Account	Call Account	–		0	–	0
Nedbank 03/7881532939/000110		Call Account	Call Account	Call Account	2	0.0%	317	2	319
Nedbank 03/7881532939/000123		Call Account	Call Account	Call Account	–		–	–	–
Rand Merchant Bank RRB1629010		Call Account	Call Account	Call Account	392	2.7%	72 585	392	72 977
Stanlib 551 989 180		Call Account	Call Account	Call Account	226	1.5%	36 501	226	36 728
Absa 92 2590 9850		Call Account	Call Account	Call Account	5	0.0%	959	5	964
Stanlib 551 539 764		Call Account	Call Account	Call Account	11	0.1%	1 748	11	1 759
Rand Merchant Bank RRB0324003		Call Account	Call Account	Call Account	0	0.0%	40	0	40
Stanlib 551 567 496		Call Account	Call Account	Call Account	0	0.0%	57	0	58
Stanlib 551 576 733		Call Account	Call Account	Call Account	1	0.0%	85	1	85
Rand Merchant Bank RRB0B25020		Call Account	Call Account	Call Account	9	0.1%	1 740	9	1 749
Standard 76586/442743		Call Account	Call Account	Call Account	0	0.0%	87	0	88
Rand Merchant Bank RRB1609012		Call Account	Call Account	Call Account	2	0.0%	288	2	290
Stanlib 551 742 405		Call Account	Call Account	Call Account	2	0.0%	375	2	377
Rand Merchant Bank KLN2308011		Call Account	Call Account	Call Account	2	0.0%	366	2	368
Nedbank 03/7881532939/000128		Call Account	Call Account	Call Account	262	1.8%	38 210	10 262	48 472
Rand Merchant Bank RRB1722008		Call Account	Call Account	Call Account	253	1.7%	42 356	4 193	46 550
Standard 76586/442745		Call Account	Call Account	Call Account	610	4.1%	74 219	39 773	113 992
Absa 92 6406 3148		Call Account	Call Account	Call Account	1 005	6.8%	114 396	78 005	192 402
Rand Merchant Bank KLN2720020		Call Account	Call Account	Call Account	34	0.2%	6 275	34	6 309
Stanlib 551 868 235		Call Account	Call Account	Call Account	1	0.0%	132	1	133
Absa 92 0559 0891		Call Account	Call Account	Call Account	3	0.0%	507	3	509
Rand Merchant Bank VVW2B13011		Call Account	Call Account	Call Account	4	0.0%	696	4	699
Standard 76586/494573		Call Account	Call Account	Call Account	31	0.2%	5 698	31	5 728
Nedbank 03/7881532939/000133		Call Account	Call Account	Call Account	3	0.0%	496	3	499
Nedbank Refer to Confirmation		Refer to Confir	Refer to Confir	Refer to Confir	–		–	–	–

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<b><u>Municipality</u></b>									
Stanlib 753 72 270		Call Account	Call Account	Call Account	308	2.1%	49 706	308	50 014
Stanlib 551 353 708		Call Account	Call Account	Call Account	6	0.0%	1 009	6	1 015
Standard 76586/442736		Call Account	Call Account	Call Account	278	1.9%	51 510	278	51 788
Stanlib 753 72 271		Call Account	Call Account	Call Account	312	2.1%	36 007	28 312	64 320
Rand Merchant Bank X021904579		Call Account	Call Account	Call Account	205	1.4%	37 856	205	38 060
Nedbank 03/7881532939/000101		Call Account	Call Account	Call Account	175	1.2%	32 367	175	32 542
Absa 92 1120 9757		Call Account	Call Account	Call Account	1 678	11.4%	284 102	63 678	347 780
Absa 92 2110 3430		Call Account	Call Account	Call Account	895	6.1%	168 804	895	169 698
Standard 76586/442741		Call Account	Call Account	Call Account	167	1.1%	30 987	167	31 155
Standard 76586/442744		Call Account	Call Account	Call Account	150	1.0%	27 709	150	27 858
Rand Merchant Bank RRB0C07002		Call Account	Call Account	Call Account	271	1.8%	50 089	271	50 360
Nedbank 03/7881532939/000129		Call Account	Call Account	Call Account	241	1.6%	44 672	241	44 914
Nedbank 03/7881532939/000125		Call Account	Call Account	Call Account	3	0.0%	489	3	491
Stanlib 551 748 914		Call Account	Call Account	Call Account	171	1.2%	27 624	171	27 796
Absa 92 6406 3407		Call Account	Call Account	Call Account	10	0.1%	1 796	10	1 806
Nedbank 03/7881532939/000132		Call Account	Call Account	Call Account	2 780	18.8%	484 901	44 131	529 032
Rand Merchant Bank KLN3815041		Call Account	Call Account	Call Account	2 069	14.0%	356 958	37 421	394 379
Standard 76586/470801		Call Account	Call Account	Call Account	1 379	9.3%	223 992	43 379	267 371
Standard 76586/442738		Call Account	Call Account	Call Account	13	0.1%	2 354	13	2 366
<b>Municipality sub-total</b>					14 776		2 457 116	354 189	2 811 305
<b><u>Entities</u></b>									
<b>Entities sub-total</b>					—		—	—	—
<b>TOTAL INVESTMENTS AND INTEREST</b>	2				14 776		2 457 116	354 189	2 811 305

## 11.ALLOCATION AND GRANT RECEIPTS AND EXPENDITURE

Transfers and grants expenditure (excluding vat) per allocation or grant is provided in the table below. Further details on grants expenditure performance is detailed in section 11.1 below.

**Table 17: SC7 Monthly Budget Statement – transfers and grants expenditure**

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
National Government:		36 709	714 196	776 722	219 542	731 941	746 326	(14 386)	-1.9%	776 722
Local Government Equitable Share			655 141	655 141	163 785	655 141	655 141	–		655 141
Urban Settlement Development Grant		28 272	33 348	95 994	55 156	69 747	71 995	(2 248)	-3.1%	95 994
Finance Management		1 465	1 300	1 180	210	408	885	(477)		1 180
EPWP Incentive		1 596	1 149	1 149	0	1 031	862	169		1 149
Infrastructure Skills Development Grant		5 376	8 400	8 400	127	3 304	6 300	(2 996)		8 400
Integrated City Development Grant			5 605	5 605	–	–	4 204	(4 204)		5 605
Municipal Human Settlement Capacity Grant			9 253	9 253	263	2 311	6 940	(4 629)	-66.7%	9 253
Provincial Government:		178 126	531 687	298 252	11 175	128 966	224 598	(95 633)	-42.6%	298 252
Roads Subsidy - Provincial Roads		–	1 871	1 871	–	–	1 403	(1 403)	-100.0%	1 871
Dept of Economic Dev , Environmental Affairs & Tourism		3 419	–	2 500	–	–	1 875	(1 875)	-100.0%	2 500
Local Government & Traditional Affairs		5 549	2 000	3 770	635	2 773	2 827	(55)	-1.9%	3 770
Health Subsidy - ATIC		–	2 522	2 522	–	–	1 891	(1 891)	-100.0%	2 522
Cooperative Governance and Traditional Affairs		–	–	–	–	–	–	–		–
Library Subsidy		–	3 638	3 638	–	–	3 638	(3 638)	-100.0%	3 638
Reclaim Land Claims Commission(RLCC		63	–	–	–	–	–	–		–
Dept Sport, Recreation, Arts and Culture (DSRAC)		–	–	31	–	–	23	(23)	-100.0%	31
Dept of Land Affairs		19	–	766	–	–	575	(575)	-100.0%	766
Accreditation Capacity Enhancement Grant		–	–	–	–	–	–	–		–
Human Settlement Development Grant		169 076	521 656	283 154	10 540	126 193	212 366	(86 173)	-40.6%	283 154
District Municipality:		–	–	–	–	–	–	–		–
Health Subsidy - Environmental Health		–	–	–	–	–	–	–		–
Other grant providers:		2 264	3 329	3 120	–	1 964	2 340	(376)	-16.1%	3 120
SETA - Skills Development		1 243	2 989	2 989	–	1 890	2 241	(351)	-15.7%	2 989
Donor Funding - Leiden & Galve		41	–	–	–	–	–	–		–
Trust Funds		522	–	–	–	–	–	–		–
Umsobomvu Youth Fund		458	–	131	–	74	99	(25)	-25.0%	131
Donor Funding - European Commission		–	340	–	–	–	–	–		–
Vuna Award		1	–	–	–	–	–	–		–
Total operating expenditure of Transfers and Grants:		217 099	1 249 211	1 078 093	230 717	862 870	973 265	(110 394)	-11.3%	1 078 093
<b>Capital expenditure of Transfers and Grants</b>										
National Government:		554 565	742 884	702 762	42 222	397 077	527 071	(129 994)	-24.7%	702 762
Urban Settlement Development Grant		529 103	679 784	659 542	42 137	373 610	494 656	(121 046)	-24.5%	659 542
Infrastructure Skills Development Grant		–	100	100	21	78	75	3	3.6%	100
Energy Efficiency and Demand Management		–	13 000	13 000	–	12 809	9 750	3 059	31.4%	13 000
Public Transport and Systems		–	–	–	–	–	–	–		–
Neighbourhood Development Partnership		4 885	20 000	–	–	–	–	–		–
Integrated National Electrification Programme		20 577	30 000	30 000	–	10 517	22 500	(11 983)	-53.3%	30 000
Finance Management		–	–	120	64	64	90	(26)	-29.3%	120
Provincial Government:		49 395	107 469	86 850	8 541	43 816	65 138	(21 322)	-32.7%	86 850
Human Settlement Development Grant		46 985	94 400	69 800	7 110	42 385	52 350	(9 965)	-19.0%	69 800
Human Settlement Development Grant - MPCC		665	13 069	–	–	–	–	–		–
Dept Sport, Recreation, Arts and Culture (DSRAC)		1 377	–	8 014	1 431	1 431	6 011	(4 580)	-76.2%	8 014
Dept of Local Government and Traditional Affairs		179	–	9 036	–	–	6 777	(6 777)	-100.0%	9 036
Dept of Economic Development, Environmental Affairs and Tourism (DEDEAT)		189	–	–	–	–	–	–		–
District Municipality:		–	–	–	–	–	–	–		–
Health Subsidy - Environmental Health		–	–	–	–	–	–	–		–
Other grant providers:		256	–	459	–	–	–	–		459
BCMET Funding		256	–	–	–	–	–	–		–
Public Funding		–	–	–	–	–	–	–		–
Lieden		–	–	459	–	–	–	–		459
Total capital expenditure of Transfers and Grants		604 216	850 353	790 071	50 763	440 894	592 209	(151 315)	-25.6%	790 071
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		821 314	2 099 564	1 868 165	281 480	1 303 764	1 565 474	(261 710)	-16.7%	1 868 165

### **11.2 Expenditure On Conditional Grants (DoRA Allocation)**

The total expenditure inclusive of reclaimed vat on conditional grants budget as at 31 March 2016 amounts to R522.17 million which is 63% of the mid-year adjusted budget of R824.34 million.

Table 18 below reflects the year to date expenditure on 2015/16 total conditional grants.

**Table 18: Spending per Conditional Grant Funding Allocation**

<b><u>Funding/Grant</u></b>	<b><u>2015/2016 Adjusted Budget</u></b>	<b><u>YTD Expenditure</u></b>	<b><u>Variance</u></b>	<b><u>% Expenditur e vs. Budget</u></b>
Integrated National Electrification Programme Grant	30 000 000	11 989 641	18 010 359	40%
Energy Efficiency & Demand Side Management Grant	13 000 000	14 602 148	-1 602 148	112%
Finance Management Grant	1 300 000	474 635	825 365	37%
Infrastructure Skills Development Grant	8 500 000	3 480 305	5 019 695	41%
Urban Settlement Development Grant	755 535 408	488 267 912	267 267 496	65%
Integrated City Development Grant	5 605 000	0	5 605 000	0%
Municipal Human Settlement Capacity Grant	9 253 000	2 327 935	6 925 065	25%
Expanded Public Works Programme Grant	1 149 000	1 031 024	117 976	90%
<b>TOTAL</b>	<b>824 342 408</b>	<b>522 173 600</b>	<b>302 168 808</b>	<b>63%</b>

Comments on performance of programmes that are implemented by the above funding are detailed below.

#### **11.1.1. INTERGRATED NATIONAL ELECTRIFICATION PROGRAMME (INEP)**

The following contracts are at the evaluation stage and expenditure is set to commence at appointment stage.

The grant funding is going to be used to service connections to RDP houses detailed below:



AREA	CONNECTIONS	STATUS
Mdantsane – Mount Ruth	168	Awaiting assessment date
Mdantsane Buffer Strip	563	Awaiting assessment date
Potsdam Unit P(Extension 2)	400	Awaiting assessment date
Quenera (Mzamomhle PH 1)	311	Awaiting assessment date
Reeston Phase 3 (Stage1 )	400	Awaiting assessment date

#### **11.1.2. FINANCE MANAGEMENT GRANT (FMG)**

Six (6) new interns started the internship programme on 04 January 2016. As at 07 March 2016, three interns out of the six have started doing the Municipal Finance Management Programme as part of the skills development. The Municipal Standard Chart of Accounts (MSCOA) activity that is funded by FMG is scheduled for the last quarter of the financial year. Funding will be fully utilised at year end.

#### **11.1.3. INFRASTRUCURE SKILLS DEVELOPMENT GRANT (ISDG)**

There is no further training scheduled for the current ISDG interns as the program is nearing completion; funding is only being used to pay the interns stipends. The number of interns has reduced and it has affected the amount of stipends to be paid as the funding is for the payment of stipends as well as training. National Treasury has approved additional appointment of four interns and currently busy with the recruitment process.

#### **11.1.4. URBAN SETTLEMENT DEVELOPMENT GRANT (USDG)** **INFRASTRUCTURE SERVICES**

##### **Sanitation Capital Projects**

Litigation process has been finalized for one Waste Water Treatment Works projects. Funds have been spent on materials to be installed and purchasing of electronic components for the Wastewater Treatment Works projects. For one Wastewater Treatment Works project, the municipality is currently taking necessary steps and measures to ensure the project is awarded as per the court order.

Some of the rural sanitation projects have reached final completion and some have reached practical completion. The Annual contractor and EPWP contractors have

been appointed to fast track the implementation of the outstanding projects within the Rural Sanitation Backlog Eradication Programme.

### **Water Capital Projects**

Contracts are delayed due to litigation processes, attempts to fast track litigation processes will be made.

## **DEVELOPMENT & SPATIAL PLANNING**

### **KwaTshatshu Pedestrian Bridge**

Consultants were appointed in July 2014. The detail designs and tender document phase has been completed. An Environmental Authorisation was issued in July 2015. The Water Use Licence Application (WULA) has been approved by the Department of Water & Sanitation and confirmation has been received. The land requirements are currently being dealt with by the Land Administration Division. Valuations have been obtained and the Land Administration Department is in the process of dealing with the land owner. The construction tender was advertised and closed on 09 February 2016.

### **Needs Camp / Potsdam Bridge**

Consultants were appointed in December 2013. The detail designs and tender document phase has been completed. Environmental Authorisation has been delayed until written confirmation regarding knowledge of the proposed project has been received from the community leader or households affected by the proposed roadway. The Land Administration Department is currently dealing with the land issues regarding ownership and transfer to Council for the roadway. The Water Use Licence Application (WULA) has been approved and received from the Department of Water & Sanitation. The construction tender was advertised and closed on 26 February 2016.

### **Sidewalks**

Sidewalks nearing completion stage at Scenery Park, and they have been completed at Amalinda Main Road.

### **Traffic calming measures**

The following areas have been set aside for the construction of speed humps: Nahoon Valley and Braelyn. Speed humps have been completed in the following areas: Duncan Village, Sweetwaters, Zwelitsha, Mdantsane, Amalinda, Beacon Bay and Qumza Highway.

### **Guardrails**

Guardrails have been installed in Buffalo Flats, Amalinda and Zwelitsha.

### **Traffic Signals**

Sites for traffic signals have been set aside on the North East Expressway (NEX), Potters Pass, Caxton, Terminus and Gullsway. The installation of traffic signals have been completed at NEX/Thornburn Terrace, Buffalo/Caxton Streets and Buffalo/Terminus Streets.

The following intersections were set aside for the installation of Traffic Signals: Settlersway/Potters Pass and Gonubie Main Road/Gullsway. The Settlersway/Potters Pass installation is close to completion as all underground work has now been completed. The installation of traffic signals at Caxton/Buffalo, Terminus/Buffalo and NEX/Thornburn Terrace intersections are now complete.

### **Guidance Signage**

Guidance signs have been designed for the rural areas and have been manufactured by the BCMM signage contractor. The guidance signs have been delivered and the implementation plan has been finalised. The signage contractor is currently erecting the signs and still at the implementation stage.

### **Taxi/ Bus stops, Scenery Park Taxi Loading Area and Bonza Bay Taxi Loading Area Ablution Facility**

Taxi/Bus stops in Reeston and Amalinda 100% complete, Construction in Mdantsane started in March 2016. Feasibility study and Design Bid Document for Scenery Park Taxi Loading area service provider has been appointed and designs will commence

soon. Construction of Ablution Facility at the Bonza Bay Taxi Loading area is complete. Work on the kerbing of the existing taxi rank is complete.

### **KWT Taxi and Bus Facilities**

KWT Taxi/Bus Facility Bid document is with the Bid Specification Committee for approval.

### **HUMAN SETTLEMENTS**

The department is experiencing disputes with the contractors and the disputes with the contractors have been referred to legal department in order to obtain legal advice and way forward.

### **ECONOMIC DEVELOPMENT AND AGENCIES**

The Directorate of Economic Development and Agencies has an approved allocation of R10 million from the USDG in the 2015/16 financial year. The Market Upgrade programme has various projects i.e. roads renewal, building capital works and refurbishment and roofing. Already the service provider for the roads projects is onsite and working, an amount of R4 million has been committed to the roads projects. Seventy eight percent (78%) of the allocated USDG funds on this programme has been spent.

### **HEALTH / PUBLIC SAFETY & EMERGENCY SERVICES**

The project for King Williams Town Traffic Building is a multi year project. Project is on track in terms of project milestones with the Professional Team. The specifications were approved on 22 January 2016 for the tender for the construction of the building. Tender was advertised on 18 March 2016 and it is to close on 22 April 2016.

### **MUNICIPAL SERVICES**

#### **LIBRARIES & HALLS SECTION**

#### **Development and Upgrading of Community Halls**

Work is in Progress and contractors are on site to carry out refurbishment and upgrade of nine (9) community halls (Carnegie Hall, 5 Mdantsane community halls, Billy Francis, Needs Camp Community Hall, King Williams Town Hall).

The expenditure to date is at 96%. Three (3) of the Projects are 100% complete. Five (5) Mdantsane Community Halls are still work in progress as funds are depleted. The King William's Town, Town Hall is awaiting the appointment of a Professional Service Provider (PSP) to do an assessment report & costing.

### **Construction of Nompumelelo Hall**

The Tender was advertised on the 13th of November 2015 and the Tender closing date was the 15th of December 2015. As at the end of March 2016 the tender has not yet been awarded and is still at the procurement stage.

## **THE AMENITIES DIVISION**

### **Reasons for the Low Expenditure**

The department is experiencing challenges with the majority of the annual contractors in terms of their capacity to execute the works or to provide quotations that correlate with their tender documents/appointments. Some projects are at the evaluation stage such as the Refurbishment of Swimming Pools and Upgrading of the Zoo, and appointment of assessors has been approved for the department so that Bid Evaluation Committee (BEC) may consider the items.

The Redevelopment of Mdantsane NU2 swimming pool project: amended specification document for the appointment of a Professional Service Provider has been finalised. Order has been received for the building of the new boundary wall and work will start by week of 12 April 2016. Currently awaiting for the quotations for lightning within complex.

### **11.1.5. INTEGRATED CITY DEVELOPMENT GRANT (ICDG)**

Spending is dependent on the Sleepersite Best Concept Use Framework to be adopted by Council. Monthly reports have been submitted to council pertaining the progress to date.

### **11.1.6. MUNICIPAL HUMAN SETTLEMENT CAPACITY GRANT (MHSCG)**

The transfer of funds to BCMM was only done at end of October 2015 and this resulted in delayed planning and implementation of plans. The funding is meant to assist the department with enhancing the current personnel capacity. The

department has revised the Business Plan (BP) and submitted a request for approval of the revised BP from Department of Human Settlements to utilize service providers to augment the existing capacity of the municipality's Human Settlement Directorate for the posts that have not been filled yet due to the fact that the grant is going to be discontinued as from the 1st July 2016.

## 12. COUNCILLOR AND EMPLOYEE BENEFITS

### 12.1. Councillor and Employees Benefits Summary

Table 19 below provides summary of employees and Councilors remuneration.

**Table 19: SC8 Monthly Budget Statement – Councilor and Staff Benefits**

Summary of Employee and Councillor remuneration	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		29 335	31 903	32 074	2 547	23 648	23 201	447	2%	32 074
Pension and UIF Contributions		3 047	3 328	3 297	271	2 461	2 473	(12)	0%	3 297
Medical Aid Contributions		1 539	1 856	1 874	156	1 321	1 406	(84)	-6%	1 874
Motor Vehicle Allowance		11 247	12 944	12 653	1 096	8 300	9 490	(1 190)	-13%	12 653
Cellphone Allowance		—	—	2 150	185	1 617	1 612	4	0%	2 150
Housing Allowances		2 515	2 879	2 762	481	2 194	2 071	123	6%	2 762
Other benefits and allowances		—	—	—	54	1 383	855	528	62%	—
Sub Total - Councillors		47 682	52 910	54 810	4 789	40 924	41 108	(184)	0%	54 810
% increase	4		11.0%	14.9%						14.9%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		5 482	15 026	11 501	491	4 525	7 900	(3 375)	-43%	11 501
Pension and UIF Contributions		985	2 734	2 147	95	879	1 475	(596)	-40%	2 147
Medical Aid Contributions		122	266	254	12	100	174	(74)	-43%	254
Overtime		—	—	—	—	—	—	—	—	—
Performance Bonus		—	—	—	—	—	—	—	—	—
Motor Vehicle Allowance		1 071	2 738	2 481	109	1 042	1 704	(662)	-39%	2 481
Cellphone Allowance		—	—	391	16	142	269	(127)	-47%	391
Housing Allowances		6	83	—	—	1	—	1	0%	—
Other benefits and allowances		2 038	2 273	1 242	153	1 138	803	334	42%	1 242
Payments in lieu of leave		—	—	—	—	106	—	106	0%	—
Long service awards		24	36	0	—	(1)	—	(1)	0%	0
Post-retirement benefit obligations	2	—	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		9 728	23 157	18 017	877	7 933	12 325	(4 393)	-36%	18 017
% increase	4		138.1%	85.2%						85.2%
Other Municipal Staff										
Basic Salaries and Wages		704 205	851 398	850 039	62 943	565 589	583 861	(18 272)	-3%	850 039
Pension and UIF Contributions		134 398	155 271	163 908	12 078	112 018	112 583	(565)	-1%	163 908
Medical Aid Contributions		52 791	96 719	79 727	5 265	44 141	54 761	(10 620)	-19%	79 727
Overtime		107 200	60 348	60 348	9 454	87 312	44 971	42 341	94%	60 348
Performance Bonus		—	—	—	—	—	—	—	—	—
Motor Vehicle Allowance		19 402	26 800	27 860	1 442	15 354	19 136	(3 782)	-20%	27 860
Cellphone Allowance		—	—	3 665	338	2 970	2 517	453	18%	3 665
Housing Allowances		3 502	10 185	12 205	1 069	9 201	8 383	818	10%	12 205
Other benefits and allowances		115 629	139 402	171 170	12 044	119 406	114 101	5 306	5%	171 170
Payments in lieu of leave		29 230	7 307	15 291	1 360	23 395	10 503	12 892	123%	15 291
Long service awards		16 246	17 033	17 509	1 527	13 385	12 027	1 359	11%	17 509
Post-retirement benefit obligations	2	—	—	5 831	1 469	7 148	4 005	3 142	78%	5 831
Sub Total - Other Municipal Staff		1 182 603	1 364 462	1 407 555	108 988	999 921	966 848	33 073	3%	1 407 555
% increase	4		15.4%	19.0%						19.0%
Total Parent Municipality		1 240 013	1 440 529	1 480 382	114 654	1 048 777	1 020 281	28 496	3%	1 480 382
			16.2%	19.4%						19.4%
Unpaid salary, allowances & benefits in arrears:										

## 12.2. Overtime Analysis

Table 20 below provides comparison of overtime expenditure against budget per directorate for the period ended 31 March 2016. Table 21 below details overtime expenditure incurred per cost centre for the past three months ended 31 March 2016.

**Table 20: Overtime per Directorate**

Directorate	2015/2016 Annual Budget R	2015/2016 YTD Budget R	2015/2016 YTD Expenditure R	2015/2016 Variance R	2015/2016 % of YTD Budget %
Directorate Of Executive Support Services	1 577 751	1 183 313	3 055 961	-1 872 648	258%
Directorate Of The City Manager	292 903	219 677	412 931	-193 254	188%
Directorate Of Corporate Services	563 330	422 498	519 973	-97 476	123%
Directorate Of Development & Spatial Planning	588 164	441 123	437 267	3 856	99%
Directorate Of Economic Development & Agencies	442 264	331 698	663 526	-331 828	200%
Directorate Of Finance	1 245 438	934 079	1 101 479	-167 400	118%
Directorate Of Health / Public Safety & Emergency Services	25 374 017	19 030 513	21 954 604	-2 924 092	115%
Directorate Of Human Settlement	96 161	72 121	15 531	56 590	22%
Directorate Of Infrastructure Services	16 161 606	12 121 205	24 113 249	-11 992 044	199%
Electricity	7 303 001	5 477 251	6 965 398	-1 488 147	127%
Water	3 162 397	2 371 798	9 486 625	-7 114 828	400%
Sanitation	4 674 357	3 505 768	7 102 453	-3 596 685	203%
Other	1 021 851	766 388	558 773	207 616	73%
Directorate Of Municipal Services	19 131 438	14 348 579	36 359 757	-36 359 757	253%
<b>Total</b>	<b>65 473 072</b>	<b>49 104 804</b>	<b>88 634 278</b>	<b>-39 529 474</b>	<b>181%</b>

## Analysis of Overtime

The total overtime payment for the months of January 2016, February 2016 and March 2016 is reflected below. There was a decrease in the total payment of overtime between January 2016 and February 2016 of R64 567 and a decrease in the total payment of overtime between February 2016 and March 2016 of R1 645 118.

**Table 21: Overtime Per Cost Centre: January 2016 – March 2016**

		January 2016 Amount	February 2016 Amount	March 2016 Amount
	<b>Directorate Of Executive Support Services</b>			
105 005	Office of The Director of Executive Support	268 254.68	231 960.99	227 836.46
105 020	Public Participation & Ward Committees	4 228.45	5 551.77	22 737.11
105 025	Strategic Support	-	-	1 012.95
105 030	Special Programmes	-	-	2 472.15
110 005	IDP	1 951.50	1 463.16	-
120 010	Public Relations & International Events	87 613.54	60 221.92	39 586.22
		<b>362 048.17</b>	<b>299 197.84</b>	<b>293 644.89</b>
	<b>Directorate Of The City Manager</b>			
205 005	Office of The Municipal Manager & Support Services	51 222.13	22 206.04	33 984.28
225 005	Municipal Public Accounts Committee	-	485.10	3 422.65
225 010	Municipal Public Accounts Committee	-	-	3 594.80
		<b>51 222.13</b>	<b>22 691.14</b>	<b>41 001.73</b>
	<b>Directorate Of Finance</b>			
305 005	Office of The Director of Finance	781.91	-	-
305 010	Support Services Office	-	4 076.59	3 057.45
315 005	Budget Office	1 237.86	-	-
320 010	Supply Chain Management	350.63	7 601.58	981.75
320 015	Expenditure Office	2 345.63	5 779.39	2 345.63
320 020	Salary Office	-	-	4 844.79
330 005	Rates & Valuations Office		-	1 029.04
330 010	Consolidated Billing & Miscellaneous Revenue Office	-	-	236 974.62
330 015	Debtors Management Office	22 103.26	62 549.61	21 200.88
330 020	Customer Care Office	2 489.24	18 531.48	19 301.31
330 025	Pre-Payment Vending Office	-	7 461.20	3 061.53
		<b>29 308.53</b>	<b>105 999.85</b>	<b>292 797.00</b>
	<b>Directorate Of Corporate Services</b>			
415 005	Administrative & Council Support	6 826.51	6 948.44	9 857.96
415 010	Auxilliary & Telecommunication Services	-	44 515.54	30 483.57
415 025	Management Information Services	3 285.15	19 213.59	5 065.88
420 005	H.R. Administration	10 711.78	-	-
420 010	Occupational Risk Management	11 959.89	3 737.47	5 436.32



		January 2016 Amount	February 2016 Amount	March 2016 Amount
425 005	Research Policy & Knowledge Management Unit	-	2 035.15	3 102.76
		<b>32 783.33</b>	<b>76 450.19</b>	<b>53 946.49</b>
	<b>Directorate Of Infrastructure Services</b>			
505 010	City Engineering Building	-	2 794.16	2 256.83
510 005	Scientific Services	-	1 372.48	-
515 006	Night Soil Removal - Coastal	102 602.59	83 211.83	35 840.10
515 007	Night Soil Removal - Central	-	-	4 534.75
515 026	Sewerage Treatment - Coastal	26 024.80	90 800.70	53 389.09
515 027	Sewerage Treatment - Central	65 089.49	49 141.29	36 320.86
515 028	Sewerage Treatment - Inland	116 292.64	110 538.98	66 420.92
515 031	Sewerage Reticulation - Coastal	243 112.24	279 749.43	240 676.88
515 032	Sewerage Reticulation - Central	107 395.17	112 243.99	87 571.27
515 033	Sewerage Reticulation - Inland	166 315.29	158 771.77	103 130.15
520 005	Water Administration	26 389.34	32 436.69	14 137.87
520 011	Maden Dam	16 697.16	14 072.56	13 751.55
520 012	Bridle Drift Dam	-	-	6 023.63
520 015	Bulk Pumping Stations	27 941.39	25 360.44	23 243.60
520 021	Umzonyana Water Treatment Works	86 446.09	82 957.38	81 827.03
520 023	KWT Water Treatment Works	132 640.03	139 178.18	100 423.16
520 024	Mdantsane Bulk Pumping	18 609.80	97 755.96	35 550.04
520 025	Water Ops & Maint. - Inland	279 321.87	207 718.38	171 975.45
520 026	Water Ops & Maint. - Midland	220 006.95	249 857.18	211 181.73
520 030	Water Ops & Maint. - Coastal	356 668.76	237 177.72	413 793.18
525 005	Construction Distribution	-	845.13	-
525 010	Roads Administration	-	-	1 496.39
525 025	Roads & Stormwater Drainage	35 648.96	4 856.54	5 085.70
530 015	Mechanical Workshop - Braelyn	35 508.97	27 661.02	32 128.16
530 020	Fleet Management - Braelyn	-	1 264.03	-
535 005	Electricity Administration	981.75	1 279.79	1 209.66
535 010	Electricity Distribution Supervisory Staff	712 398.71	570 692.30	658 310.37
535 025	Electricity Planning & Design	736.32	561.00	736.32
535 040	Revenue Protection	80 254.25	67 245.98	64 280.83
		<b>2 857 082.57</b>	<b>2 649 544.91</b>	<b>2 465 295.52</b>
	<b>Directorate Of Development &amp; Spatial Planning</b>			
615 075	Architecture	-	-	82.16
615 095	Building Maintenance - Coastal / Central	54 253.39	2 561.12	11 348.60
620 015	Traffic Signal Maintenance	8 577.60	8 631.23	10 416.89
625 005	Buffalo City Bus Services	12 750.89	11 483.27	32 117.77

		January 2016 Amount	February 2016 Amount	March 2016 Amount
630 005	BCMET	193 727.20	13 310.26	-
635 005	Local Economic Development	-	-	3 189.60
635 010	Market	57 842.58	31 786.58	41 188.49
		<b>327 151.66</b>	<b>67 772.46</b>	<b>98 343.51</b>
	<b>Directorate Of Health / Public Safety &amp; Emergency Services</b>			
705 010	Support Services	5 330.47	-	-
725 010	Fire & Rescue Services	485 269.32	534 685.84	259 759.42
725 015	Law Enforcement Services	1 589 548.31	1 681 812.84	1 056 134.57
725 020	Traffic Administration	136 609.44	128 792.83	75 480.93
725 025	Traffic Control	343 542.57	349 963.36	180 373.93
725 035	Vehicle Test Station / Examination	21 014.33	25 222.15	11 310.91
725 036	Vehicle Registration	-	-	2 390.92
725 040	Drivers License Testing	-	728.91	-
725 045	Traffic Technical Services	22 874.82	36 921.64	23 674.85
725 050	Parking Areas / Meters	93 712.76	96 796.36	34 892.42
725 055	Disaster Management	23 933.35	16 629.14	8 560.62
		<b>2 721 835.37</b>	<b>2 871 553.07</b>	<b>1 652 578.57</b>
	<b>Directorate Of Municipal Services</b>			
750 005	Office of The Director of Community Services	3 096.03	6 446.05	2 750.12
750 010	Cleansing Administration Support	1 643.58	2 556.68	1 826.20
755 005	Environmental Administration Support	411.23	-	616.85
755 010	Environmental Services	468 707.44	550 436.50	557 888.88
755 015	Environmental Conservation	129 248.26	158 843.76	167 595.82
755 020	Environmental Workshop	-	681.17	-
755 025	Interments	280 693.62	278 642.14	246 456.21
755 035	Integrated Environmental Management	-	509.06	-
760 005	Arts & Cultural Services Admin	38 110.25	25 329.65	38 133.65
760 010	Libraries	5 491.95	5 091.74	6 473.89
760 025	Halls	172 757.56	123 787.85	147 343.47
765 005	Amenities Administration Support	50 880.72	53 974.51	30 440.09
765 010	Sportsfields	140 263.02	182 494.83	204 403.35
765 015	Swimming Pools	202 830.15	158 391.02	206 743.36
765 020	Aquarium	69 307.76	65 641.80	39 095.25
765 025	Zoo	53 749.07	68 880.48	52 025.84
765 030	Beaches	459 853.95	401 025.38	402 640.08
765 035	Resorts	106 591.00	96 748.34	74 512.66
770 005	Cleansing Administration Support	53 094.41	68 174.32	34 970.23
770 010	Refuse Removal	1 047 512.62	1 138 271.32	969 253.74
770 015	Waste Disposal Sites	37 569.23	41 710.91	30 968.94
770 020	Street Sweeping	611 993.46	693 280.81	506 363.68

		<u>January 2016</u> <u>Amount</u>	<u>February 2016</u> <u>Amount</u>	<u>March 2016</u> <u>Amount</u>
770 025	Public Conveniences	126 087.80	147 418.75	116 886.50
770 030	E.L Regional Waste Disposal Site & Transfer Station	66 345.99	81 557.12	62 988.80
		<b>4 126 239.10</b>	<b>4 349 894.19</b>	<b>3 900 377.61</b>
	<b>TOTAL OVERTIME</b>	<b>10 507 670.86</b>	<b>10 443 103.65</b>	<b>8 797 985.32</b>

### **12.2.1. Comments On Overtime**

#### **a) Directorate of Executive Support Services**

The planned and emergency nature of tasks within the Executive Mayor and the Speakers Office contribute to excessive hours of work as bodyguards have to work beyond normal working hours. Overtime incurred is also due to ward committee meetings held after business hours, loudhailing done after business hours and on weekends; attending public participation programmes on weekends.

#### **b) City Managers Office**

The over expenditure on overtime is due to unplanned and emergency overtime. Monitoring of overtime is continuously undertaken.

#### **c) Directorate of Corporate Services**

The over expenditure on overtime is as a result of council meetings which necessitates the drivers to deliver council agendas.

#### **d) Directorate of Economic Development & Agencies**

The excessive overtime on Economic Development and Agencies is due to staff increase as well as staff working on trade shows and events coordinated by the City which the department plays part in those events. Furthermore, the overtime on Market is as a result of Cashiers having to work extended hours, waiting for the their cash intakes to be counted on their presence before it is deposited to the bank. However, a system is currently being introduced whereby only the Supervisor Cashier will remain behind to make the bank deposits.

**e) Directorate of Finance**

The over expenditure is due to the preparation of Requests for Information and Communications of Audit Findings for the Auditor General's 2014/2015 Regulatory Audit. Other factors for the over expenditure include the increase in the Bid Committee meetings held, the interim stock take and annual stores stock take. The over expenditure is also due to the Meter Reading project which was undertaken in order to reduce the averaging of accounts.

**f) Directorate of Infrastructure Services**

Electricity – Overtime is incurred while carrying out emergency work in all areas of East London and King Williams Town/Bisho due to standby emergencies, vandalism, theft, revenue protection raids for illegals and load shedding, etc.

Water – Overtime is incurred while carrying out emergency work due to the high number of pipe bursts.

Sanitation – Overtime is incurred while carrying out emergency work (burst rising mains etc.) and attending to alarms received via the telemetry system or faults at pump stations i.e. tripped pumps etc.

**g) Directorate of Health / Public Safety & Emergency Services**

Overtime is not overspent in terms of total budget however in terms of YTD budget. Over expenditure is due to security guards being paid overtime. Number of events on public roads has also impacted on overtime due to events taking place on weekends and public holidays.

**h) Directorate of Municipal Services**

Overtime is mostly due to halls usage, high volume of burials especially over weekends and the emergency overtime for grass cutting and vegetation control.

The Amenities functions are of such a nature that certain staff must be available seven days a week including public holidays. Services provided include emergency work, swimming pools (inland/ costal), sportsfields (inland/ coastal), resorts, aquarium, beaches, coastal conservation, nature reserves and the zoo.

The Department of Solid Waste Management is trying its level best to manage overtime but challenges amongst others like refuse removal truck shortages and high rate of absenteeism force overtime to be worked.

### **12.3. Standby and Shift Allowance Analysis**

**Table 22: Standby & Shift Allowance per Directorate**

	<b>JANUARY 2016</b>	<b>FEBRUARY 2016</b>	<b>MARCH 2016</b>
Directorate of Executive Support Services	12 346	9 335	10 791
Directorate of the City Manager	-	-	-
Directorate of Finance	6 622	9 940	13 015
Directorate of Corporate Services	11 078	33 858	20 877
Directorate of Infrastructure Services	518 206	540 105	503 656
Directorate of Development and Spatial Planning	18 282	12 905	12 671
Directorate of Health / Public Safety & Emergency Services	542 054	573 831	479 582
Directorate of Municipal Services	197 728	246 870	238 743
<b>TOTAL</b>	<b>1 306 317</b>	<b>1 426 843</b>	<b>1 279 334</b>

Table 22 above reflects the total standby and shift allowance incurred per directorate for the past nine (9) months for the months ended 31 March 2016. There was an increase in the total payment between January 2016 and February 2016 of R120 526 and a decrease in the total payment between February 2016 and March 2016 of R147 509.

### **12.4. Cost of Temporary Staff**

The total payment of Temporary Staff for the past nine (9) months ended 31 March 2016 is reflected below. There was an increase in the total payment between January 2016 and February 2016 of R95 667 and a decrease in the total payment between February 2016 and March 2016 of R399 210.

**Table 23: Temporary Staff Per Directorate**

	<b>JANUARY 2016</b>	<b>FEBRUARY 2016</b>	<b>MARCH 2016</b>
Directorate of Executive Support Services	824 152	1 195 001	1 236 416
Directorate of the City Manager	206 416	148 925	309 411
Directorate of Human Settlements	240 302	281 047	257 776
Directorate of Finance	544 151	616 949	445 921
Directorate of Corporate Services	834 080	828 277	660 310
Directorate of Infrastructure Services	229 470	140 007	125 704
Directorate of Development and Spatial Planning	136 319	76 882	89 234
Directorate of Health / Public Safety & Emergency Services	32 943	39 629	36 367
Directorate of Municipal Services	2 665 174	2 481 956	2 248 326
<b>TOTAL</b>	<b>5 713 007</b>	<b>5 808 674</b>	<b>5 409 464</b>

**12.5. Councillors Costs**

The table below shows the budget and expenditure to date for councillors costs. The year to date budget less the year to date expenditure of R40 923 654 leaves a Variance of R183 991.

**Table 24: Councillors Costs**

	<b>2015/2016 Annual Budget R</b>	<b>2015/2016 YTD Budget R</b>	<b>2015/2016 YTD Expenditure</b>	<b>2015/2016 Variance R</b>	<b>2015/2016 Variance %</b>
Mayoral Allowance	745 445	559 084	515 315	43 769	92.17%
Deputy Mayoral Allowance	602 036	451 527	416 178	35 349	92.17%
Mayoral Committee Allowance	6 225 934	4 669 451	3 659 072	1 010 378	78.36%
Speakers Allowance	602 036	451 527	383 700	67 827	84.98%
Out of Pocket Expenses	1 140 000	855 000	478 634	376 366	55.98%
Councillors Allowance	22 758 902	17 069 177	18 525 512	(1 456 336)	108.53%
Cllr Cell Phone Allowance	2 149 656	1 612 242	1 616 588	(4 346)	100.27%
Cllr Housing Subsidy	2 761 632	2 071 224	2 194 330	(123 106)	105.94%
Cllr Medical Aid	1 874 352	1 405 764	1 321 430	84 334	94.00%
Cllr Pension Scheme	3 297 210	2 472 908	2 460 713	12 195	99.51%
Cllr Travel Allowance	12 652 990	9 489 743	9 352 181	137 562	98.55%
Cllr U.I.F	-	-	-	-	
<b>TOTAL</b>	<b>54 810 193</b>	<b>41 107 645</b>	<b>40 923 654</b>	<b>183 991</b>	<b>99.55%</b>

### **13.MUNICIPAL ENTITY FINANCIAL PERFORMANCE**

The parent municipality, Buffalo City Metropolitan Municipality, is still in a process of resuscitating the development agency for the metro. In this regards BCMM has constituted the board members for Buffalo City Development Agency (BCDA) and the board is currently recruiting staff for the running of the agency. The CEO and a temporary Office Administrator have been appointed and commenced work on 01 November 2015 and 01 December 2015 respectively. Furthermore, a Chief Financial Officer has been appointed and will resume work in the middle of April 2016. In addition, five positions i.e. Executive Manager: Corporate Services; Executive Manager: Development Facilitation; Manager: Risk & Internal Audit; Company Secretary & Legal Services Manager as well as an Executive Personal Assistant have been advertised with a closing date of 29 March 2016 and the shortlisting has begun and the interviews will be held still within April.

The draft five year strategic plan for the agency has been developed and was discussed in board workshop on 17 March 2016. The same is currently being updated and will be finalized within May 2016. Furthermore, the agency is in a process of procuring its office space and the board will make the approval in this regard within April 2016. It is anticipated that once strategic plan is in place, office space is secured and the advertised posts are filled, the entity will start operating on its own with minimal need for daily support from the parent municipality.

The Buffalo City Development Agency has a budget of R7.58 million within the Executive Support Services Directorate of BCMM and has spent R1.60 million (21.2%) as at 31 March 2016.

### **14.SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

The SDBIP is a management, implementation and monitoring tool which assists the Executive Mayor, Councillors, Accounting Officer, Senior Managers and the community with the realisation of Municipality's strategic objectives as contained in the Integrated Development Plan. It also seeks to ensure monitoring and execution of the budget, performance of senior management and the achievement of the service delivery objectives set by Council. SDBIP enhances the principle of democratic and

accountable local government as enshrined in section 152 of the Constitution. The SDBIP should therefore contain information that pertains to performance indicators, service delivery targets as well as measurement source. The SDBIP for the 2015/2016 financial year per vote is informed by Council resolutions to improve the quality of life of residents and citizens of BCMM. In doing so, Council is renewing its pledge to create “a City that grows with you”.

The BCMM 2015/16 Service Delivery Targets and Performance Indicators as well as actual performance achieved are attached as Annexure F.

Below is the summary of the 3<sup>rd</sup> quarter SDBIP performance per directorate.

### **SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS - THIRD QUARTER 2015/16 PER DIRECTORATE**

#### **Executive Support Services**

The Executive Support Services Directorate has set 7 Key Performance Indicators (KPI's) on their SDBIP. The total of KPI's achieved is 3, not achieved is 3, and not for reporting is 1. Therefore, the overall 3rd Quarter Performance for Executive Support Services is standing at 50%.

#### **Human Settlements**

The Human Settlements Directorate has set 5 Key Performance Indicators (KPI's) on their SDBIP. The total of KPI's achieved is 2, not achieved is 3. Therefore, the overall 3rd Quarter Performance for Human Settlements is standing at 40%.

#### **Chief Financial Officer**

The Chief Financial Officer Directorate has set 9 Key Performance Indicators (KPI's) on their SDBIP. The total of KPI's achieved is 7, not achieved is 2. Therefore, the overall 3rd Quarter Performance for CFO is standing at 78%.

#### **Corporate Services**

The Corporate Services Directorate has set 7 KPI's on their SDBIP. The total of KPI's achieved is 3 not achieved is 4. Therefore, the overall 3rd Quarter Performance for



Corporate Services is 43%.

### **Infrastructure Services**

The Infrastructure Services Directorate has set 16 KPI's on their SDBIP. The total of KPI's achieved is 12 and not achieved is 4. Therefore, the overall 3rd Quarter Performance for Infrastructure Services is 75%.

### **Development and Spatial Planning**

The Directorate of Development and Spatial Planning has set 7 KPI's on their SDBIP. The total of KPI's achieved is 4, not achieved is 2. Not for reporting this quarter is 1. Therefore, the overall 3rd Quarter Performance for Development and Spatial Planning is 67%.

### **Economic Development and Agencies**

The Directorate of Economic Development and Agencies has set 10 KPI's on their SDBIP. The total of KPI's achieved is 3 and not achieved is 5. Not for reporting this quarter is 2. Therefore, the overall 3rd Quarter Performance for Economic Development and Agencies is 38%.

### **Health/Public Safety and Emergency Services**

The Directorate of Health/Public Safety and Emergency Services has set 9 KPI's on their SDBIP. The total of KPI's achieved is 0 and not achieved is 9. Therefore, the overall 3rd Quarter Performance for Health/Public Safety and Emergency Services is standing at 0%.

### **Municipal Services**

The Directorate of Municipal Services has set 9 KPI's on their SDBIP. The total of KPI's achieved is 3 and not achieved is 5. Not for reporting this quarter is 1. Therefore, the overall 3rd Quarter Performance for Municipal Services is 38%.

The overall performance of the organization is 62%. The organizational performance has declined by 2% compared to the previous quarter.

## **15.CAPITAL PROGRAMME PERFORMANCE**

BCMM has spent R675.4 million inclusive of reclaimed vat (2014/15: R594.7 million) which is 49% (2014/15: 51%) of its 2015/16 mid-year adjusted capital budget of R1.39 billion (2014/15: R1.17 billion) as at 31 March 2016. This reflects a slight regression when compared to the same period in the previous financial year. However, the rand value spent is above what was spent last year as R675.4million (inclusive of reclaimed vat) has been spent compared to R594.7million (inclusive of reclaimed vat) that was spent for the same period in 2014/15. Refer to Annexure A – C5 for the breakdown per municipal vote, standard classification & funding; Annexure B – SC12 for monthly expenditure trends; SC13a for breakdown of asset classification for new assets and SC13b for breakdown on asset classification on renewal of existing asset).

A detailed schedule of the capital projects expenditure is outlined in Annexure E.

Table 25 below reflects capital expenditure performance per source of funding.

**Table 25: Capital Expenditure per Funding Source against Budget**

<b>Funding</b>	<b>2015/2016 Roll-Over Adjustment Budget</b>	<b>2015/2016 Mid-year Adjustment Budget</b>	<b>YTD Exp. (incl. VAT)</b>	<b>% Exp. vs Roll- Over (incl. VAT)</b>	<b>% Exp. vs Mid-Yr (incl. VAT)</b>
<b>Total Own Funding</b>	<b>529 796 867</b>	<b>600 806 117</b>	<b>186 742 582</b>	<b>35%</b>	<b>31%</b>
DoE(Integrated National Electrification Programme)	30 000 000	30 000 000	11 989 641	40%	40%
DSRAC (Department of Sport, Recreation, Arts and Culture c/o)	0	8 014 208	1 430 949	0%	18%
Department of Local Government and Housing	0	9 036 112	0	0%	0%
Electricity Demand Side Management Grant	13 000 000	13 000 000	14 602 148	112%	112%
Finance Management Grant	0	120 000	63 600	0%	53%
Infrastructure Skills Development Grant	100 000	100 000	88 609	89%	89%
Gavle c/o	0	458 860	0	0%	0%
Neighbourhood Development Partnership Grant	20 000 000	0	0	0%	0%
Urban Settlement Development Grant	679 784 100	630 339 691	418 098 109	62%	66%
Urban Settlement Development Grant c/o	0	29 202 172	0	0%	0%
Human Settlement Development Grant	94 400 000	69 800 000	42 385 272	45%	61%
Human Settlement Development Grant - MPCC	13 068 500	0	0	0%	0%
<b>Total Grants</b>	<b>850 352 600</b>	<b>790 071 043</b>	<b>488 658 328</b>	<b>57%</b>	<b>62%</b>
<b>TOTAL PER FUNDING</b>	<b>1 380 149 467</b>	<b>1 390 877 160</b>	<b>675 400 910</b>	<b>49%</b>	<b>49%</b>

Table 26 below reflects capital expenditure performance per service.

**Table 26: Actual Expenditure per Service against Budget**

<u>Services</u>	<u>2015/2016 Roll-Over Adjustment Budget</u>	<u>2015/2016 Mid-year Adjustment Budget</u>	<u>YTD Expend. (incl. VAT)</u>	<u>% Expend vs Roll-Over (incl. VAT)</u>	<u>% Expend vs Mid-Yr (incl. VAT)</u>
Water	91 000 000	110 000 000	74 909 065	82%	68%
Waste Water	296 301 527	261 801 527	113 757 278	38%	43%
Electricity	158 500 000	164 500 000	103 557 196	65%	63%
Roads and Stormwater	265 000 000	340 648 616	146 548 626	55%	43%
Human Settlement	211 784 513	196 390 625	139 202 742	66%	71%
Transport Planning	69 652 869	86 611 729	35 623 534	51%	41%
Waste Management / Refuse	54 502 324	66 479 736	31 625 848	58%	48%
Amenities	73 483 569	53 574 482	20 447 142	28%	38%
Public Safety	32 265 057	15 808 656	4 208 152	13%	27%
Support Services	79 659 608	47 061 789	5 495 032	7%	12%
Other - BCM Fleet	48 000 000	48 000 000	26 294	0%	0%
<b>TOTAL PER SERVICE</b>	<b>1 380 149 467</b>	<b>1 390 877 160</b>	<b>675 400 909</b>	<b>49%</b>	<b>49%</b>

Table 27 below reflects capital expenditure performance per directorate.

**Table 27: Actual Expenditure per Directorate against Budget**

<u>Directorate</u>	<u>2015/2016 Roll-Over Adjustment Budget</u>	<u>2015/2016 Mid-year Adjustment Budget</u>	<u>YTD Expend. (incl. VAT)</u>	<u>% Exp. vs Roll-Over (incl. VAT)</u>	<u>% Exp. vs Mid- Yr (incl. VAT)</u>
Directorate of Executive Support Services	7 439 297	4 898 157	1 368 586	18%	28%
Directorate of the City Manager	21 500 000	700 000	0	0%	0%
Directorate of Human Settlements	211 784 513	196 390 625	139 202 742	66%	71%
Directorate of Finance	631 902	751 902	515 421	82%	69%
Directorate of Corporate Services	39 538 409	30 620 590	3 252 782	8%	11%
Directorate of Infrastructure Services	859 351 527	925 500 143	438 856 726	51%	47%
Directorate of Development and Spatial Planning	49 652 869	62 152 869	26 033 790	52%	42%
Directorate of Economic Development and Agencies	20 000 000	24 000 000	9 589 744	48%	40%
Directorate of Health, Public Safety and Emergency Services	32 265 057	15 808 656	4 208 152	13%	27%
Directorate of Municipal Services	127 985 893	120 054 218	52 072 990	41%	43%
<b>TOTAL DIRECTORATES</b>	<b>1 370 149 467</b>	<b>1 380 877 160</b>	<b>675 100 933</b>	<b>49%</b>	<b>49%</b>
Asset Replacement	10 000 000	10 000 000	299 976	3%	3%
<b>GRAND - TOTAL</b>	<b>1 380 149 467</b>	<b>1 390 877 160</b>	<b>675 400 909</b>	<b>49%</b>	<b>49%</b>

The capital programme performance by month is tabulated in table 28 below  
(Exclusive of Vat).

**Table 28: SC12 Monthly budget Statement – capital expenditure trend**

Month	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>									
<b>Monthly expenditure performance trend</b>									
July	4 279	2 538	2 748	148	148	2 748	2 600	94.6%	0%
August	36 998	30 122	34 860	42 068	42 216	37 608	(4 608)	-12.3%	3%
September	63 771	24 852	28 339	57 530	99 746	65 947	(33 799)	-51.3%	8%
October	82 385	45 563	48 109	101 591	201 336	114 056	(87 281)	-76.5%	16%
November	52 978	43 333	47 611	85 219	286 556	161 666	(124 889)	-77.3%	22%
December	123 417	50 976	58 312	111 569	398 125	219 978	(178 146)	-81.0%	31%
January	30 397	29 612	34 931	62 851	460 975	254 909	(206 066)	-80.8%	36%
February	47 087	32 833	34 767	49 495	510 470	289 677	(220 794)	-76.2%	40%
March	104 078	51 060	55 941	117 166	627 636	345 618	(282 018)	-81.6%	49%
April	59 993	69 017	77 242	–		422 860	–		
May	96 922	65 150	73 367	–		496 227	–		
June	227 742	830 300	894 650	–		1 390 877	–		
<b>Total Capital expenditure</b>	<b>930 050</b>	<b>1 275 354</b>	<b>1 390 877</b>	<b>627 636</b>					

**Table 29: SC13a Monthly budget Statement – capital expenditure on new assets by asset class**

Description	Ref	2014/15	Budget Year 2015/16				c			
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		213 161	158 210	187 162	18 128	101 627	46 508	(55 120)	-118.5%	187 162
Infrastructure - Road transport		116 893	20 000	20 000	4 188	15 653	4 970	(10 683)	-215.0%	20 000
Roads, Pavements & Bridges		116 893	20 000	20 000	4 188	15 653	4 970	(10 683)	-215.0%	20 000
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		38 944	66 500	66 500	2 787	36 675	16 525	(20 151)	-121.9%	66 500
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		38 944	66 500	66 500	2 787	36 675	16 525	(20 151)	-121.9%	66 500
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		57 324	71 710	100 662	11 153	49 299	25 014	(24 285)	-97.1%	100 662
Waste Management		30 727	21 710	34 662	8 622	26 922	8 613	(18 308)	-212.6%	34 662
Transportation		25 256	30 000	42 000	3 901	13 736	10 437	(3 299)	-31.6%	42 000
Gas		-	-	-	-	-	-	-	-	-
Other		1 341	20 000	24 000	(1 370)	8 641	5 964	(2 678)	-44.9%	24 000
Community		20 706	35 069	18 300	1 724	12 261	4 547	(7 714)	-169.6%	18 300
Parks & gardens		3 576	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		7 392	27 069	10 300	147	5 579	2 559	(3 019)	-118.0%	10 300
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		9 738	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	8 000	8 000	1 577	6 682	1 988	(4 694)	-236.1%	8 000
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		145 316	211 274	195 880	17 598	126 711	48 674	(78 037)	-160.3%	195 880
Housing development		145 316	211 274	195 880	17 598	126 711	48 674	(78 037)	-160.3%	195 880
Other		-	-	-	-	-	-	-	-	-
Other assets		48 568	125 375	128 256	195	8 352	31 870	23 518	73.8%	128 256
General v ehicles		25 117	48 450	48 450	-	26	12 039	12 013	99.8%	48 450
Specialised vehicles		-	7 600	5 588	-	3 111	1 389	(1 722)	-124.0%	5 588
Plant & equipment		688	8 675	43 105	108	2 133	10 711	8 578	80.1%	43 105
Computers - hardw are/equipment		1 718	40 650	31 113	87	3 083	7 731	4 649	60.1%	31 113
Furniture and other office equipment		10 178	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		4 821	-	-	-	-	-	-	-	-
Other Buildings		1 161	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Inv estment or Inventory )		-	-	-	-	-	-	-	-	-
Other		4 885	20 000	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Computers - softw are & programming		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	427 751	529 928	529 598	37 645	248 952	131 599	(117 353)	-89.2%	529 598
Specialised vehicles		-	7 600	5 588	-	3 111	1 389	(1 722)	(0)	5 588
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	7 600	5 588	-	3 111	1 389	(1 722)	(0)	5 588
Conserv ancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-

**Table 30: SC13b Monthly budget Statement – capital expenditure on renewal of existing assets by asset class**

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		490 455	686 056	791 000	77 895	358 883	196 555	(162 328)	-82.6%	791 000
Infrastructure - Road transport		212 002	245 000	320 649	33 140	119 932	79 678	(40 254)	-50.5%	320 649
Roads, Pavements & Bridges		212 002	245 000	320 649	33 140	119 932	79 678	(40 254)	-50.5%	320 649
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		79 994	92 000	98 000	7 715	61 952	24 352	(37 601)	-154.4%	98 000
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		79 994	92 000	98 000	7 715	61 952	24 352	(37 601)	-154.4%	98 000
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		90 752	91 000	110 000	17 067	69 839	27 334	(42 505)	-155.5%	110 000
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	-	-	-	-	-	-	-	-
Reticulation		90 752	91 000	110 000	17 067	69 839	27 334	(42 505)	-155.5%	110 000
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		107 707	258 056	262 352	19 973	107 160	65 192	(41 968)	-64.4%	262 352
Waste Management		107 707	258 056	262 352	19 973	107 160	65 192	(41 968)	-64.4%	262 352
Transportation		-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Community		4 788	30 700	27 759	228	6 161	6 898	737	10.7%	27 759
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		4 495	22 700	19 009	139	3 060	4 724	1 664	35.2%	19 009
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		293	8 000	8 750	89	3 101	2 174	(927)	-42.6%	8 750
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		7 056	28 671	42 519	1 397	13 640	10 566	(3 075)	-29.1%	42 519
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	-	-	-	-	-
Furniture and other office equipment		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		7 056	24 221	41 519	1 397	13 629	10 317	(3 312)	-32.1%	41 519
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	4 450	1 000	-	12	248	237	95.3%	1 000
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing ass	1	502 299	745 427	861 279	79 521	378 684	214 018	(164 666)	-76.9%	861 279
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-

## **16.OTHER SUPPORTING DOCUMENTS**

### **16.1. Operating Projects Expenditure**

The Metro has spent 49% (R246.84 million) inclusive of reclaimed vat of its 2015/16 mid-year adjusted budget of R501.84 million as at 31 March 2016. This reflects a slight regression when compared to the same period in the previous financial year where 51% (R175.29 million) of the mid-year adjusted operating projects budget of R341.92 million was spent. However, the rand value spent is above what was spent last year as R246.84million inclusive of reclaimed vat) has been spent compared to R175.29million (inclusive of reclaimed vat) that was spent for the same period in 2014/15.

A detailed schedule of the operating projects expenditure is outlined in Annexure D.

Tables 31 and 32 below summarise Annexure D.

**Table 31: Operating Projects per Directorate**

<b>OPERATING PROJECTS PER DIRECTORATE</b>	<b><u>2015/2016 Roll-Over Adjustment Budget</u></b>	<b><u>2015/2016 Mid Year Adjustment Budget</u></b>	<b><u>YTD Expenditure (incl. vat)</u></b>	<b><u>% Exp. vs Roll- Over (incl. vat)</u></b>	<b><u>% Exp. vs Mid- Year (incl. vat)</u></b>
Directorate of Executive Support Services	4 239 106	2 521 697	372 091	9%	15%
Directorate of The City Manager	46 401 900	31 996 309	18 992 754	41%	59%
Directorate of Human Settlements	545 954 656	305 374 146	132 775 371	24%	43%
Directorate of Finance	43 515 303	43 445 303	18 851 306	43%	43%
Directorate of Corporate Services	29 572 014	9 624 627	3 577 811	12%	37%
Directorate of Infrastructure Services	3 500 000	71 500 000	53 550 514	1530%	75%
Directorate of Development & Spatial Planning	0	400 000	109 649	0%	27%
Directorate of Economic Development & Agencies	3 000 000	18 200 000	15 401 527	513%	85%
Directorate of Health / Public Safety & Emergency Services	200 000	75 000	1 848	1%	2%
Directorate of Municipal Services	21 348 496	18 701 236	3 211 485	15%	17%
<b>TOTAL</b>	<b>697 731 475</b>	<b>501 838 318</b>	<b>246 844 356</b>	<b>35%</b>	<b>49%</b>

**Table 32: Operating Projects per Funding Source**

<b>OPERATING PROJECTS PER FUNDING SOURCE</b>	<b><u>2015/2016 Roll-Over Adjustment Budget</u></b>	<b><u>2015/2016 Mid Year Adjustment Budget</u></b>	<b><u>YTD Expenditure (incl. vat)</u></b>	<b><u>% Exp. vs Roll- Over (incl. vat)</u></b>	<b><u>% Exp. vs Mid- Year (incl. vat)</u></b>
<b>Total Own Funding</b>	<b>109 893 453</b>	<b>89 905 161</b>	<b>40 474 206</b>	<b>37%</b>	<b>45%</b>
Department of Environmental Affairs	2 500 000	2 500 000	0	0%	0%
Umsobomvu Youth Fund	131 466	131 466	73 990	56%	56%
Department of Local Government & Traditional Affairs	3 494 026	3769908	2772681	79%	74%
Expanded Public Works Programme Incentives Grant	1 149 000	1 149 000	1 031 024	90%	90%
Finance Management Grant	1 300 000	1 180 000	411 035	32%	35%
Human Settlement Development Grant	522 657 630	283 154 498	126 192 888	24%	45%
Infrastructure Skills Development Grant	8 400 000	8 400 000	3 391 697	40%	40%
Integrated City Development Grant	5 605 000	5 605 000	0	0%	0%
Municipal Human Settlement Capacity Grant	9 253 000	9 253 000	2 327 935	25%	25%
Urban Settlement Development Grant	33 347 900	95 993 545	70 168 899	210%	73%
Department of Sports, Recreation, Arts and Culture	0	30 533	0	0%	0%
Department of Land Affairs	0	766 207	0	0%	0%
<b>Total Grants</b>	<b>587 838 022</b>	<b>411 933 157</b>	<b>206 370 149</b>	<b>35%</b>	<b>50%</b>
<b>TOTAL PER FUNDING</b>	<b>697 731 475</b>	<b>501 838 318</b>	<b>246 844 355</b>	<b>35%</b>	<b>49%</b>



**17.INCOME AND EXPENDITURE REPORTS FOR DIRECTORATE OF HEALTH /  
PUBLIC SAFETY & EMERGENCY SERVICES AND MUNICIPAL SERVICES**

**17.1. Health / Public Safety & Emergency Services**

Below is the table indicating the breakdown of the Cost Analysis indicating income and expenditure.

**Table 33: Health / Public Safety & Emergency Services – Cost Analysis**

<b>Health &amp; Public Safety</b>	<b>Total Revenue</b>	<b>Employee Costs</b>	<b>Other Operating Expenditure</b>	<b>Repairs &amp; Maintenance</b>	<b>Total Expenditure Excluding Capital</b>
<b>OFFICE OF THE DIRECTOR OF HEALTH / PUBLIC SAFETY &amp; EMERGENCY SERVICES</b>	<b>0</b>	<b>1 711 585</b>	<b>205 390</b>	<b>0</b>	<b>1 916 975</b>
<b>GM - EMERGENCY SERVICES</b>	<b>(66 052 121)</b>	<b>42 418 801</b>	<b>19 212 486</b>	<b>524 169</b>	<b>62 155 456</b>
EMERGENCY SERVICES	0	1 721 962	286 846	0	2 008 808
DISASTER MANAGEMENT	0	1 695 417	653 937	10 157	2 359 512
FIRE & RESCUE	(66 052 121)	39 001 422	18 271 703	514 011	57 787 136
<b>GM - MUNICIPAL HEALTH SERVICES</b>	<b>(417 543)</b>	<b>19 276 638</b>	<b>2 961 163</b>	<b>95 638</b>	<b>22 333 439</b>
MUNICIPAL HEALTH SERVICES	(417 543)	19 276 638	2 961 163	95 638	22 333 439
<b>GM - PUBLIC SAFETY &amp; PROTECTION SERVICES</b>	<b>(39 654 772)</b>	<b>121 587 040</b>	<b>15 579 499</b>	<b>1 468 980</b>	<b>138 635 520</b>
PUBLIC SAFETY & PROTECTION SERVICES	(29 744)	14 334 292	9 791 148	918 125	25 043 565
LAW ENFORCEMENT SERVICES	(31 266)	68 663 661	2 494 411	388 897	71 546 970
TRAFFIC SERVICES	(39 593 762)	38 589 088	3 293 940	161 958	42 044 986
<b>Total</b>	<b>(106 124 436)</b>	<b>184 994 065</b>	<b>37 958 538</b>	<b>2 088 787</b>	<b>225 041 390</b>

## 17.2. Municipal Services

Below is the table indicating the breakdown of the Cost Analysis indicating income and expenditure.

**Table 34: Municipal Services – Cost Analysis**

<b>Community Services</b>	<b>Total Revenue</b>	<b>Employee Costs</b>	<b>Other Operating Expenditure</b>	<b>Repairs &amp; Maintenance</b>	<b>Total Expenditure Excluding Capital</b>
OFFICE OF THE DIRECTOR OF MUNICIPAL SERVICES	(9 111)	4 998 218	2 024 069	9 125	7 031 412
<b>GM - COMMUNITY AMENITIES</b>	<b>(13 790 257)</b>	<b>70 219 067</b>	<b>18 094 596</b>	<b>3 352 038</b>	<b>91 665 702</b>
COMMUNITY AMENITIES	0	7 518 252	364 775	37 602	7 920 628
LIBRARIES	(9 861 892)	12 607 993	1 423 813	117 565	14 149 372
HALLS	(901 657)	9 407 941	3 145 153	494 974	13 048 069
RECREATION	(2 916 684)	24 770 491	6 752 171	2 084 103	33 606 764
SPORTS FACILITIES	(110 023)	15 914 390	6 408 684	617 794	22 940 868
<b>GM - PARKS / CEMETRIES &amp; CONSERVATION</b>	<b>(7 209 234)</b>	<b>90 502 776</b>	<b>19 950 472</b>	<b>4 748 624</b>	<b>115 201 872</b>
PARKS / CEMETRIES & CONSERVATION	0	1 566 985	141 217	0	1 708 201
CEMETRIES & CREMATORIA	(6 015 589)	14 936 407	7 165 798	264 239	22 366 444
CONSERVATION	(1 073 791)	10 347 386	2 324 150	269 258	12 940 793
PARKS	(119 854)	63 651 999	10 319 308	4 215 127	78 186 434
<b>GM - SOLID WASTE MANAGEMENT</b>	<b>(288 012 284)</b>	<b>93 627 949</b>	<b>103 489 523</b>	<b>12 899 525</b>	<b>210 016 996</b>
SOLID WASTE MANAGEMENT	0	7 055 229	8 116 844	3 453 053	18 625 126
CLEANSING & REFUSE REMOVAL	(285 561 120)	79 263 494	78 611 322	9 431 572	167 306 388
LANDFILLS & TRANSFER STATIONS	(2 451 164)	7 309 227	16 761 356	14 900	24 085 483
<b>Total</b>	<b>(309 020 885)</b>	<b>259 348 010</b>	<b>143 558 660</b>	<b>21 009 312</b>	<b>423 915 982</b>

## **18.VIREMENTS ON THE 2015/16 BUDGET**

- a) The Urban Roads Capital Infrastrucutre Project approved during the mid-year adjustment budget to be renamed as Rural Roads. At the mid-year adjustment, the project was approved as a new project for R19,202,172 and funded from the USDG. It was erroneously describe as Urban Roads instead of Rural Roads.
- b) The Bulk Sanitation Provision - Eastern Beach Sewer projects that has a budget of R35,989,912 is experiencing litigation challenges and therefore the funding will not be fully utilised in the current financial year.
- c) The City intends to offer residents free and convient access to drop off points for bulky households and any other waste on any day of the week to ensure that illegal dumping is eliminated especially in the informal area. The projected amount required for the "Drop off Points" is R4 million for the 2015/16 budget year. It is proposed that the required R4 million be vired from the Bulk Sanitation Provision - Eastern Beach Sewer Project.
- d) The City intends to put a "Transfer Stations" that will enable residents to offload waste that will be transferred to the municipal landfill sites, treatment and disposal facilities. The projected amount required for the "Transfer Stations" is R2 million for the 2015/16 budget year. It is proposed that the required R4 million be vired from the Bulk Sanitation Provision - Eastern Beach Sewer Project.

## **19. MUNICIPAL MANAGER'S QUALITY CERTIFICATION**

<b>QUALITY CERTIFICATE</b>
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I, NCEBA NCUNYANA, the Acting City Manager of Buffalo City Metropolitan Municipality do hereby certify that –

☐ Quarterly report on the implementation of the budget and financial state of affairs of the municipality (Section 52 Report)

for the period ending **March 2016** has been prepared in accordance with the Municipal Finance Management Act 2003 and Regulations made under that Act.

**Print name:** .....

**Acting City Manager of Buffalo City Metropolitan Municipality, BUF**

**Signature:** .....

**Date:** .....

## **ANNEXURES:**

### **Annexure A**

- C1 Monthly Budget Statement - Summary
- C2 Monthly Budget Statement - Financial Performance (Std Classification)
- C3 Monthly Budget Statement - Financial Performance (By Municipal Vote)
- C4 Monthly Budget Statement - Financial Performance (Revenue and Expenditure)
- C5 Monthly Budget Statement - Capital Expenditure (Municipal Vote, Std Classification and Funding)
- C6 Monthly Budget Statement - Financial Position
- C7 Monthly Budget Statement - Cash Flow

### **Annexure B**

- SC1 Material Variance Explanation
- SC2 Performance Indicators
- SC3 Aged Debtors
- SC4 Aged Creditors
- SC5 Investment Portfolio
- SC6 Transfers and Grants Receipts
- SC7 (1) Transfers and Grants Expenditure
- SC7 (2) Expenditure against approved rollovers
- SC8 Councillor and Staff Benefits
- SC9 Actuals and Revised Targets for Cash Receipts
- SC12 Capital Expenditure trend
- SC13a Capital Expenditure on New Assets by Class
- SC13b Capital Expenditure on Renewal of Existing Assets by Class
- SC13c Expenditure on Repairs and Maintenance by Asset Class
- SC13d Depreciation by Asset Class

### **Annexure C**

Schedule of Borrowings

### **Annexure D**

Operating expenditure report

### **Annexure E**

Capital expenditure report

### **Annexure F**

Service Delivery and Budget Implementation Plans (SDBIP)