

Buffalo City Development Agency - Table D1 Budget Summary

Description	2019/20	2020/21	2021/22	Current Year 2022/23			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	520	488	722	637	637	637	1 027	1 068	1 111
Transfer and subsidies - Operational	7 762	125 436	47 015	132 487	115 012	115 012	66 534	61 482	57 121
Other own revenue	41 243	6 985	8 591	18 429	17 031	17 031	400	560	-
Total Revenue (excluding capital transfers and contributions)	49 524	132 909	56 328	151 552	132 680	132 680	67 961	63 110	58 232
Employee costs	25 714	28 411	23 449	32 354	32 354	32 354	39 579	34 154	35 685
Remuneration of councillors	-	-	2 657	-	-	-	2 446	2 550	2 652
Depreciation and Debt impairment	987	1 181	1 111	984	984	984	875	941	1 101
Interest	-	0	0	4	4	4	2	2	3
Inventory consumed and bulk purchases	1 238	556	-	1 299	1 299	1 299	990	980	984
Transfers and subsidies	197	203	-	217	217	217	213	100	100
Other expenditure	25 779	101 237	26 708	116 694	97 821	97 821	23 856	24 382	17 708
Total Expenditure	53 916	131 590	53 926	151 552	132 680	132 680	67 961	63 110	58 232
Surplus/(Deficit)	(4 391)	1 320	2 402	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations)	13 811	1 238	631	1 140	1 140	1 140	1 108	1 152	1 127
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	9 420	2 557	3 034	1 140	1 140	1 140	1 108	1 152	1 127
Income Tax	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	9 420	2 557	3 034	1 140	1 140	1 140	1 108	1 152	1 127
Capital expenditure & funds sources									
Capital expenditure	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-
Total sources of capital funds	-	-	-	-	-	-	-	-	-
Financial position									
Total current assets	22 505	29 611	62 591	10 120	10 120	10 120	11 710	5 471	5 728
Total non current assets	2 795	2 849	2 308	3 691	3 691	3 691	1 954	2 164	2 191

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Total current liabilities	13 812	12 071	36 818	5 210	5 210	5 210	3 494	3 760	3 866
Total non current liabilities	–	6 498	13 540	–	–	–	–	–	–
Community wealth/Equity	11 488	13 892	14 541	8 601	8 601	8 601	10 170	3 875	4 053
Cash flows									
Net cash from (used) operating	13 797	4 434	1 620	2 124	2 124	2 124	1 983	2 093	2 228
Net cash from (used) investing	(1 651)	(1 238)	(515)	(1 140)	(1 140)	(1 140)	(1 108)	(1 152)	(1 127)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	16 133	19 329	20 433	6 223	6 223	6 223	7 097	8 039	9 139

ANNEXURE Z

Depreciation and asset impairment		987	1 181	1 111	984	984	984	984	875	941	1 101
Interest		-	0	0	4	4	4	4	2	2	3
Contracted services		18 993	95 442	19 148	105 568	88 093	88 093	88 093	13 608	13 640	6 400
Transfers and subsidies		197	203		217	217	217	217	213	100	100
Irrecoverable debts written off											
Operational costs	3	6 785	5 783	7 560	11 126	9 728	9 728	9 728	10 249	10 742	11 308
Losses on disposal of Assets											
Other Losses		-	13								
Total Expenditure		53 916	131 590	53 926	151 552	132 680	132 680	132 680	67 961	63 110	58 232
Surplus/(Deficit)		(4 391)	1 320	2 402	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations)		13 811	1 238	631	1 140	1 140	1 140	1 140	1 108	1 152	1 127

Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>		-	-	-	-	-	-	-	-	-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>		-	-	-	-	-	-	-	-	-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-	-	-
Total capital expenditure on assets	1	1 675	1 238	631	1 140	1 140	1 140	1 108	1 152	1 127

Funded by:										
National Government										
Provincial Government										
Parent Municipality		1 675	1 238	631	1 140	1 140	1 140	1 108	1 152	1 127
District Municipality										
Transfers recognised - capital		1 675	1 238	631	1 140	1 140	1 140	1 108	1 152	1 127
Borrowing	3									
Internally generated funds										
Total Capital Funding	4	1 675	1 238	631	1 140	1 140	1 140	1 108	1 152	1 127

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment.
3. Include finance leases and PPP capital funding component of unitary payment
4. Total Capital Funding must balance with Total Capital Expenditure

ANNEXURE Z

Other current liabilities											
Total current liabilities		13 812	12 071	36 818	5 210	5 210	5 210	5 210	3 494	3 760	3 866
Non current liabilities											
Financial liabilities	6										
Provision	7		6 498	13 540	-	-	-	-	-	-	-
Long term portion of trade payables											
Other non-current liabilities											
Total non current liabilities		-	6 498	13 540	-	-	-	-	-	-	-
TOTAL LIABILITIES		13 812	18 569	50 358	5 210	5 210	5 210	5 210	3 494	3 760	3 866
NET ASSETS	2	11 488	13 892	14 541	8 601	8 601	8 601	8 601	10 170	3 875	4 053
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	11 488	13 892	14 541	8 601	8 601	8 601	8 601	10 170	3 875	4 053
Reserves and funds	9										
Other											
TOTAL COMMUNITY WEALTH/EQUITY	2	11 488	13 892	14 541	8 601	8 601	8 601	8 601	10 170	3 875	4 053

References

1. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
2. Net assets must balance with Total Community Wealth/Equity
3. Include deferred tax and tax provisions

check balance - - - - -

Buffalo City Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates											
Service charges											
Other revenue		(2 595)	3 367	(23 254)	18 429	17 031	17 031	17 031	400	560	-
Transfers and Subsidies - Operational	1	61 865	124 932	53 890	132 487	115 012	115 012	115 012	66 534	61 482	57 121
Transfers and Subsidies - Capital	1				1 140	1 140	1 140	1 140	1 108	1 152	1 127
Interest		520	488	722	637	637	637	637	1 027	1 068	1 111
Dividends											
Payments	2										
Suppliers and employees		(45 796)	(124 150)	(29 738)	(150 363)	(131 491)	(131 491)	(131 491)	(66 871)	(62 067)	(57 029)
Finance charges		-	(0)	(0)	(4)	(4)	(4)	(4)	(2)	(2)	(3)
Transfers and Subsidies		(197)	(203)		(200)	(200)	(200)	(200)	(213)	(100)	(100)
NET CASH FROM/(USED) OPERATING ACTIVITIES		13 797	4 434	1 620	2 124	2 124	2 124	2 124	1 983	2 093	2 228
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		24	(0)	116	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(1 675)	(1 238)	(631)	(1 140)	(1 140)	(1 140)	(1 140)	(1 108)	(1 152)	(1 127)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(1 651)	(1 238)	(515)	(1 140)	(1 140)	(1 140)	(1 140)	(1 108)	(1 152)	(1 127)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing											
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	1	12 145	3 196	1 105	984	984	984	984	875	941	1 101
Cash/cash equivalents at the year begin:	2	3 987	16 133	19 329	5 238	5 238	5 238	5 238	6 223	7 097	8 039
Cash/cash equivalents at the year end:	2	16 133	19 329	20 433	6 223	6 223	6 223	6 223	7 097	8 039	9 139

References

1. *The end balance of Cash/cash equivalents must reconcile to detail in Table SD6*
2. *Cash equivalents includes investments with maturities of 3 months or less*

Buffalo City Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2019/20	2020/21	2021/22	Current Year 2022/23				Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<i>Insert measure/s description</i>											
Establishment of city improvement district	Security and Safety services rendered	–	–	–	3 245	2 801	2 801		1 625	–	–
Implementation of a Financial Sustainability Strategy	% Collection of Project	–	–	–	–	–	–		54 609	57 203	59 298
Implementation of a revised organisational structure	Filled vacancies	–	–	–	–	44 922	44 922		41 082	36 016	37 706
Implementation of the Risk Register and Internal Audit Unqualified Audit Report without findings	Functional Internal Audit and Improved audit outcome	–	–	–	296	296	296		400	500	500
Implementation of Enterprise Architecture/Master Monitor mSCOA compliance	25% Implementation of 100% mSCOA compliance	–	–	–	400	321	321		516	500	450
Talent management (Learning & Growth)	0.99	–	–	–	735	802	802		250	250	250
Ensure Performance contracts and work plans for all Board & committee meetings organised and recorded	Performance Assessments & Board and Committee	–	–	–	–	–	–		315	592	621
Board Secretariat functions and legal support matters	Effective Board Secretariat	–	–	–	3 100	2 999	2 999		2 446	2 550	2 652
BCMM Investment conferences held	1 Investment Conference	–	–	–	107	107	107		107	111	116
Implementation of a Corporate Social Investment (CSI)	3 NPO's funded	–	–	–	656	274	274		274	683	710
Implementation of a Corporate Social Investment (CSI)	Sponsorships/donation	–	–	–	113	145	145		50	50	50
Environmental Upgrade on Marina Glen B	Environmental Upgrade on	–	–	–	104	150	150		50	50	50
Development of Phase 1 of the Integrated Beachfront	Integrated Beachfront	–	–	–	–	650	650		368	300	350
Commencement of project implementation at Esplanade	Phase 1: upgrading	–	–	–	1 000	500	500		1 000	1 000	1 000
Development of a BCMM Business Improvement District	Implementation Phase 1 of	–	–	–	500	500	500		5 000	7 000	–
Development of a Master Plan for an Industrial Cluster	Fully developed ICDP	–	–	–	1 040	1 700	1 700		500	500	500
Number of interpretive boards designed	1 interpretive board design	–	–	–	572	200	200		200	200	200
EAP (Wellness) program developed	Developed and Implemented	–	–	–	520	520	520		700	600	500
Implementation of litigation matters attended to within	Attending to litigation matters	–	–	–	400	120	120		60	60	60
Public Art Programme	Number of Public Art	–	–	–	104	2 000	2 000		150	180	180
Number of Marketing and Communication services	Number of Marketing and	–	–	–	1 000	1 000	1 000		500	500	–
Smart City Strategy developed	Smart City Strategy	–	–	–	800	650	650		720	500	500
Quarterly research report	Quarterly research report	–	–	–	300	50	50		50	50	50
1 project completed (Water World Fun Park)	Number of property	–	–	–	–	–	–		57	600	600
Submission of COIDA and WSP	Submission of legislated	–	–	–	–	–	–		1 200	–	–
210 jobs created and sustained	Number of jobs created	–	–	–	4 000	18 551	18 551		200	208	216
									9 404	–	–

		0	0	0	0	0	0	0	0	0	0
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/Total Revenue - capital revenue	51.9%	21.4%	41.6%	21%	24%	24%	24%	58%	54%	61%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue	0.6%	1.0%	0.0%	0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	2.0%	0.9%	2.0%	1%	1%	1%	1%	1%	1%	2%
Financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	870 420.5	7 473 264.9	2 090.0	4 278.6	3 964.9	-	7 929.8	590.4	600.8	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	9%	0.0	0.0	0.0	0.0	-	0.0	0.0	0.0	0.0

Buffalo City Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient
		Yrs/Months						
First National Bank - 62098719358		Ongoing	Money Market Call Account	N/A	Tier Balance	0	-	-
	1				-	0	-	

References

Post-retirement benefit obligations	1										
Entertainment											
Scarcity											
Acting and post related allowance											
In kind benefits											
Sub Total - Senior Managers of Entities		7 520	7 479	8 056	8 846	8 846	8 846	8 846	12 529	13 130	13 747
% increase			(0)	0	0	0	0	0	0	0	4.7%
Other Staff of Entities											
Basic Salaries and Wages		14 505	16 406	11 947	18 397	18 397	18 397	18 397	22 169	15 819	16 492
Pension and UIF Contributions		524	1 219	1 108	1 415	1 415	1 415	1 415	1 864	1 882	1 971
Medical Aid Contributions				-							
Overtime				-	189	189	189	189			
Performance Bonus		625	599	559					2 223	2 451	2 567
Motor Vehicle Allowance		120	120	110	50	50	50	50	60	60	60
Cellphone Allowance				-							
Housing Allowances		48	48	48	628	628	628	628	48	48	48
Other benefits and allowances				-	332	332	332	332			
Payments in lieu of leave				673							
Long service awards				-							
Post-retirement benefit obligations	1	737	604	-					686	763	799
Entertainment											
Scarcity											
Acting and post related allowance											
In kind benefits											
Sub Total - Other Staff of Entities		16 559	18 996	14 445	21 010	21 010	21 010	21 010	27 050	21 024	21 938
% increase			0	(0)	0	0	0	0	0	(0)	4.3%
Total Municipal Entities remuneration		25 714	28 411	25 158	32 354	32 354	32 354	32 354	42 025	36 704	38 337

Buffalo City Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2021/22			Current Year 2022/23			Budget Year 2023/24		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)										
Board Members of municipal entities	3	8	-	8	7	-	7	7	-	7
Municipal entity employees	4									
CEO and Senior Managers	2	4	-	4	6	-	6	6	-	6
Other Managers	6				6	2	4	7	2	5
Professionals		2	2	-	2	2	-	2	2	-
<i>Finance</i>		1	1	-	1	1	-	1	1	-
<i>Spatial/town planning</i>										
<i>Information Technology</i>		1	1	-	1	1	-	1	1	-
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>										
Technicians		3	3	-	3	3	-	3	3	-
<i>Finance</i>		3	3	-	3	3	-	3	3	-
<i>Spatial/town planning</i>										
<i>Information Technology</i>										
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>		2	2	-	2	2	-	2	2	-
Clerks (Clerical and administrative)		4	4	-	8	5	3	8	5	3
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
Total Personnel Numbers		23	11	12	34	14	20	35	14	21
% increase			(52.2%)	9.1%	183.3%	16.7%	66.7%	75.0%	(60.0%)	50.0%
Total entity employees headcount	5	7	6	1	7	6	1	7	6	1
Finance personnel headcount	7									
Human Resources personnel headcount	7	5	4	1	8	3	5	8	3	5

References

1. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Buffalo City Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

Description	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands															
Operating Revenue By Source															
Exchange Revenue															
Service charges - Electricity													-	-	-
Service charges - Water													-	-	-
Service charges - Waste Water Management													-	-	-
Service charges - Waste Management													-	-	-
Sale of Goods and Rendering of Services													-	-	-
Agency services		150		250									-	400	560
Interest													-	-	-
Interest earned from Receivables													-	-	-
Interest earned from Current and Non Current Assets	84	84	84	84	84	84	84	84	84	84	84	104	1 027	1 068	1 111
Dividends													-	-	-
Rent on Land													-	-	-
Rental from Fixed Assets													-	-	-
Licence and permits													-	-	-
Operational Revenue													-	-	-
Non-Exchange Revenue															
Property rates													-	-	-
Surcharges and Taxes													-	-	-
Fines, penalties and forfeits													-	-	-
Licences or permits													-	-	-
Transfer and subsidies - Operational	27 082	1 045	1 045	6 045	1 073	1 045	27 082	1 045	1 045	28	-	0	66 534	61 482	57 121
Interest													-	-	-
Fuel Levy													-	-	-
Operational Revenue													-	-	-
Gains on disposal of Assets													-	-	-
Other Gains													-	-	-
Discontinued Operations													-	-	-
Total Revenue (excluding capital transfers and contributions)	27 166	1 279	1 129	6 379	1 157	1 129	27 166	1 129	1 129	112	84	104	67 961	63 110	58 232
Operating Expenditure By Type															
Employee related costs	2 825	2 825	3 390	3 390	3 390	3 390	3 390	3 390	3 390	3 390	3 390	3 423	39 579	34 154	35 685
Remuneration of councillors	70	70	400	70	70	400	70	70	400	70	70	687	2 446	2 550	2 652
Bulk purchases - electricity													-	-	-
Inventory consumed		150	210		150		200					280	990	980	984
Debt impairment													-	-	-
Depreciation and asset impairment	73	73	73	73	73	73	73	73	73	73	73	73	875	941	1 101
Interest			2									0	2	2	3
Contracted services	1 132	1 133	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 155	13 608	13 640	6 400
Transfers and subsidies			50		50							113	213	100	100
Irrecoverable debts written off													-	-	-
Operational costs	867	868	867	867	867	867	867	867	867	867	867	711	10 249	10 742	11 308
Losses on disposal of Assets													-	-	-

ANNEXURE Z

Other Losses												-	-	-	-
Total Expenditure	4 967	5 119	6 123	5 531	5 731	5 861	5 731	5 531	5 861	5 531	5 531	6 442	67 961	63 110	58 232

Machinery and Equipment											
Transport Assets											
Transport Assets											
Land											
Land											
Zoo's, Marine and Non-biological Animals											
Zoo's, Marine and Non-biological Animals											
Living resources											
Mature											
<i>Policing and Protection</i>											
<i>Zoological plants and animals</i>											
Immature											
<i>Policing and Protection</i>											
<i>Zoological plants and animals</i>											
Total Capital Expenditure on new assets	1	1 675	1 238	631	1 140	1 140	1 140	1 140	1 108	1 152	1 127

Machinery and Equipment											
Transport Assets	-	-	-	-	-	-	-	-	-	-	-
Transport Assets											
Land	-	-	-	-	-	-	-	-	-	-	-
Land											
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals											
Living resources	-	-	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>											
<i>Zoological plants and animals</i>											
Immature	-	-	-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>											
<i>Zoological plants and animals</i>											
Total expenditure on repairs and maintenance of assets	303	1 350	9	58	35	58	15	30	50	52	

Machinery and Equipment										
Transport Assets	-	-	-	-	-	-	-	-	-	-
Transport Assets										
Land	-	-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Living resources	-	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>										
<i>Zoological plants and animals</i>										
Immature	-	-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>										
<i>Zoological plants and animals</i>										
Total Depreciation by Asset Class/Sub-class	987	1 181	1 111	984	984	984	984	875	941	1 101

Buffalo City Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		Forecast 2026/27	Forecast 2027/28	
		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
R thousands	1,3							
Entities:								
Revenue Obligation By Contract	2							
<i>Contract 1</i>								
<i>Contract 2</i>								
<i>Contract 3 etc</i>								
Total Operating Revenue Implication		-	-	-	-	-	-	-
Expenditure Obligation By Contract	2							
<i>Contract 1</i>								
<i>Contract 2</i>								
<i>Contract 3 etc</i>								
Total Operating Expenditure Implication		-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2							
<i>Contract 1</i>								
<i>Contract 2</i>								
<i>Contract 3 etc</i>								
Total Capital Expenditure Implication		-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-

Buffalo City Development Agency - Supporting Table SD9 Detailed capital budget

R thousand					
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF
Entities: <i>List all capital projects grouped by Entity</i>					
Entity: BCMDA					
Computer Equipment	Computer Equipment		New	cient, effective and development-oriented public s	Growth
Furniture and Office Equipment	Furniture and Office Equipment_Acquisitions		New	cient, effective and development-oriented public s	Growth
Intangible Assets	Compter Software and Other (mSCOA)		New	cient, effective and development-oriented public s	Growth
Intangible Assets	Implementation of Enterprise Architecture/Master Systems Plan		New	cient, effective and development-oriented public s	Growth
Entity Capital expenditure					

ANNEXURE Z

Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2023/24 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
	<i>Computer Equipment</i>	<i>Computer Equipment</i>	BCMDA Admin Office	N/A	N/A	376	310	300	345	361
	<i>Furniture and Office Equipment</i>	<i>Furniture And Office Equipment</i>	BCMDA Admin Office	N/A	N/A	-	160	192	207	216
	<i>Licences and Rights</i>	<i>Computer Software And Applications</i>	BCMDA Admin Office	N/A	N/A	-	90	100	100	100
	<i>Licences and Rights</i>	<i>Computer Software And Applications</i>	BCMDA Admin Office	N/A	N/A	255	321	516	500	450
						631	881	1 108	1 152	1 127

Buffalo City Development Agency - Supporting Table SD11 External mechanisms

External mechanism Name of organisation	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
R thousands					
		Years/months			
Buffalo City Metropolitan Development Agency		Not specific	Financial Assistance	not specific	58 582
LGSETA		Ongoing	Mandatory Grant	ongoing	56
National Treasury - Public Employment Programme		3 years	Integrated Waste Management Programme	45	9 404
					68 043