



Annexure C: Monthly projections of Revenue to be collected by source

Annexure C: Monthly projections of Revenue to be collected by each source

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget				
R thousands																
Revenue By Source																
Property rates	222 881 690	172 060 741	175 078 235	148 397 236	148 556 062	145 379 742	132 703 482	136 803 709	132 198 099	138 233 049	141 260 542	141 221 653	1 834 764 190	1 963 197 883	2 120 253 498	
Service charges - electricity revenue	213 889 625	220 239 736	207 794 335	189 478 460	187 365 090	202 628 318	170 243 161	140 866 456	166 695 515	191 821 135	199 100 522	282 206 658	2 372 337 992	2 576 397 732	2 807 868 595	
Service charges - water revenue	69 911 451	168 629 474	18 697 444	59 346 042	50 796 932	79 792 516	80 594 600	58 779 787	66 888 331	67 331 433	38 617 215	37 622 763	795 707 988	869 117 415	947 994 217	
Service charges - sanitation revenue	43 643 561	37 469 384	37 016 541	36 301 125	39 125 138	36 188 164	36 941 370	37 995 534	36 189 164	46 015 733	25 900 754	34 267 737	447 060 205	485 060 322	527 260 570	
Service charges - refuse revenue	30 662 814	30 662 814	30 662 814	30 662 814	30 662 814	30 662 814	31 834 516	30 662 814	30 662 814	30 662 814	30 662 814	30 662 814	367 953 776	399 229 947	433 962 943	
Rental of facilities and equipment	1 991 475	1 509 544	1 881 277	1 721 122	1 575 661	1 503 668	1 997 792	1 810 751	2 072 287	1 622 679	1 267 110	2 005 798	20 959 164	22 635 897	24 559 946	
Interest earned - external investments	3 473 832	3 349 767	3 754 904	3 039 602	2 861 585	2 255 070	2 511 967	2 065 110	1 110 154	2 262 780	2 031 810	2 217 902	30 654 384	37 593 899	38 731 533	
Interest earned - outstanding debtors	5 320 235	6 099 074	11 375 436	6 142 954	5 056 986	9 817 757	12 068 338	9 057 202	10 692 943	12 824 226	12 787 689	14 422 836	115 695 656	118 471 308	128 541 399	
Dividends received																
Fines, penalties and forfeits	1 514 628	1 777 003	1 604 170	1 937 344	1 235 593	1 870 710	837 970	1 060 676	1 391 770	2 332 991	3 001 423	2 843 106	21 407 394	23 119 975	25 006 173	
Licences and permits	650 199	1 957 812	1 166 361	1 615 423	1 190 450	1 460 575	807 016	801 608	2 620 222	1 501 867	1 385 944	3 697 144	18 834 621	20 341 330	22 070 409	
Agency services	3 988 282	3 531 713	3 389 435	2 790 915	1 020 750	3 346 514	666 271	389 424	2 744 514	2 865 051	6 054 624	13 989 009	44 746 473	45 965 290	45 787 872	
Transfers and subsidies	309 469 815	170 503 666	23 560 787	21 773 579	20 329 595	375 005 201	44 595 054	25 992 814	207 590 794	64 023 792	38 881 089	69 306 661	1 370 112 988	1 298 550 413	1 276 689 287	
Other revenue	180 553 305	107 633 989	11 366 002	12 939 301	11 867 909	227 355 870	32 648 567	10 494 631	208 462 560	39 991 145	18 487 294	702 273	862 492 724	943 638 483	990 837 091	
Gains																
Total Revenue	1 086 950 882	925 423 916	627 337 641	516 145 917	501 334 535	1 116 276 919	548 470 105	456 799 397	869 088 038	601 488 695	519 416 820	633 994 660	8 302 727 545	8 804 511 644	9 339 820 406	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)																
Total Revenue including capital transfers & contributions	1 087 380 047	949 302 003	562 291 313	564 061 675	585 093 805	1 221 031 116	615 391 762	506 708 089	919 771 996	692 943 202	592 564 334	744 046 512	9 040 475 833	9 561 994 664	10 149 964 786	

Annexure C: Monthly projections of Revenue to be collected by vote

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure		
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R Thousands	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
Revenue by Vote															
Vote 01 - Directorate - Executive Support Services															
Vote 02 - Directorate - Municipal Manager	6 420 804	3 688 819	777 324	747 384	733 455	7 782 023	1 447 295	34 623	34 623	34 623	34 623	242 354	380 657		
Vote 03 - Directorate - Human Settlement	26 191 837	20 333 125	12 539 466	18 556 977	36 639 163	77 375 472	28 485 744	19 028 508	55 202 328	45 808 791	27 724 023	102 104 276	469 047 730	390 824 315	431 318 776
Vote 04 - Directorate - Chief Financial Officer	503 799 205	327 569 573	200 046 481	165 841 734	163 015 420	491 476 745	152 380 074	159 183 026	334 962 496	199 585 133	176 621 525	178 165 481	3 051 647 883	3 246 302 472	3 385 488 685
Vote 05 - Directorate - Corporate Services	2 760 887	1 507 128	98 782	92 371	78 000	911 977	673 462	778 612	1 194 481	1 074 819	1 005 023	1 029 153	11 204 655	12 261 070	12 825 761
Vote 06 - Directorate - Infrastructure Services	435 622 794	482 280 577	280 944 244	307 956 419	315 111 243	493 657 686	388 348 887	298 922 498	386 274 688	389 887 808	283 328 191	344 526 764	4 336 714 529	4 740 834 497	5 060 218 089
Vote 07 - Directorate - Spatial Planning And Development	3 988 899	5 702 808	5 809 639	7 100 605	10 058 712	12 628 762	6 233 289	8 620 453	18 821 866	12 810 051	9 380 217	16 960 186	117 913 505	114 990 973	136 509 378
Vote 08 - Directorate - Health / Public Safety & Emergency Services	20 169 357	19 495 978	7 736 933	9 121 493	6 274 260	27 041 012	9 149 376	5 079 972	57 292 308	13 485 551	12 778 630	19 009 882	206 644 752	223 776 331	242 746 315
Vote 09 - Directorate - Municipal Services															
Vote 10 - Directorate - Economic Development & Agencies	50 322 031	30 508 762	6 231 771	6 359 459	5 660 329	61 982 266	12 244 882	3 261 511	12 666 218	9 033 371	10 116 620	18 322 183	226 978 821	214 880 083	174 302 562
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	44 537 305	44 537 305	44 537 305	44 537 305	44 537 305	44 537 305	32 265 479	46 899 300	46 899 300	46 899 300	46 899 300	59 180 467	546 257 676	579 638 060	630 612 684
Vote 12 - Directorate - Sport Recreation & Community Development	3 667 928	3 667 928	3 667 928	3 667 928	3 667 928	3 667 928	4 162 465	3 667 928	3 667 928	3 667 928	3 667 928	3 173 500	44 015 245	49 193 873	58 356 614
Total Revenue by Vote	1 087 380 047	949 802 003	562 291 313	564 061 675	585 083 805	1 221 037 116	615 381 762	506 708 089	919 771 996	682 843 202	582 564 334	744 046 512	9 040 475 633	9 561 994 664	10 149 964 786



Annexure D: Monthly projections of expenditure (operating) for Each vote

Annexure D: Monthly projections of expenditure (operating) for Each vote

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
Vote 01 - Directorate - Executive Support Services	18 084 917	14 386 376	23 366 384	22 583 104	26 411 686	22 479 217	19 322 047	20 285 729	20 798 688	21 556 486	23 036 426	41 077 025	275 817 055	293 755 923	301 451 231
Vote 02 - Directorate - Municipal Manager	23 611 497	10 220 766	11 318 709	13 280 062	12 716 491	10 998 977	6 997 609	11 847 116	12 273 208	13 406 824	12 483 465	11 044 749	149 578 462	134 746 299	135 506 798
Vote 03 - Directorate - Human Settlement	3 391 817	8 880 162	7 273 176	11 535 736	7 466 015	7 973 073	4 827 061	18 702 503	21 959 733	30 752 639	40 006 966	68 446 941	231 216 882	150 722 022	151 440 239
Vote 04 - Directorate - Chief Financial Officer	50 214 671	89 671 563	62 200 594	49 590 013	65 754 465	54 870 676	61 017 064	71 722 731	70 750 067	78 630 380	74 008 619	133 577 271	861 469 305	896 152 288	945 498 111
Vote 05 - Directorate - Corporate Services	16 991 134	44 626 045	15 992 723	18 079 176	18 276 085	18 430 887	17 872 532	20 300 448	18 548 270	22 325 930	21 100 318	7 535 761	241 088 909	223 618 590	267 870 634
Vote 06 - Directorate - Infrastructure Services	394 413 944	553 855 065	420 437 546	433 464 095	428 083 422	444 397 792	354 270 441	326 322 594	355 730 596	346 314 142	358 787 079	106 129 013	4 490 205 889	4 950 954 883	5 404 707 095
Vote 07 - Directorate - Spatial Planning And Development	17 091 683	22 276 051	32 280 909	30 778 174	30 160 787	32 072 989	22 878 205	20 242 674	21 458 382	21 381 323	21 032 150	659 310	272 190 636	236 633 908	304 253 261
Vote 08 - Directorate - Health / Public Safety & Emergency Services	32 483 284	35 738 144	38 970 355	39 899 356	36 063 061	39 998 273	36 733 428	37 001 694	41 198 834	37 680 356	37 731 892	52 065 866	465 312 552	489 712 290	508 844 694
Vote 09 - Directorate - Municipal Services															
Vote 10 - Directorate - Economic Development & Agencies	13 256 167	30 914 451	12 595 842	20 058 485	10 066 834	25 476 750	44 518 543	20 116 867	18 729 138	20 277 043	18 428 208	38 973 404	273 411 632	255 156 523	221 386 697
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	34 014 415	53 614 903	47 879 477	56 635 300	49 155 007	54 497 322	46 378 371	53 327 903	53 327 903	53 327 903	53 327 903	56 294 251	611 787 654	623 874 499	646 209 042
Vote 12 - Directorate - Sport, Recreation & Community Development	30 082 980	39 973 287	37 420 336	44 051 620	36 172 190	44 004 701	35 002 559	31 728 865	31 128 865	31 128 865	31 128 865	37 382 503	428 385 645	477 532 763	499 128 715
Total Expenditure by Vote	633 613 509	904 292 392	709 666 031	739 735 120	717 128 149	723 140 638	649 817 871	630 999 083	665 899 725	677 781 921	693 132 080	553 156 083	8 300 360 631	8 802 858 998	9 386 306 507

Annexure D: Monthly projections of expenditure (capital) for Each vote

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	July	August	Sept	October	November	December	January	February	March	April	May	June	Full year budget	Full year budget	Full year budget	
R thousands																
Capital Expenditure by Vote	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget				
Vote 01 - Directorate - Executive Support Services	316 667	316 667	316 667	316 667	316 667	316 667	106 874	495 907	659 476	598 385	565 842	1 860 492	6 386 979	500 000	500 000	500 000
Vote 02 - Directorate - Municipal Manager	414 106	414 106	414 106	414 106	414 106	414 106	280 416	215 639	232 141	275 347	282 408	156 590	3 907 177	600 000	600 000	600 000
Vote 03 - Directorate - Human Settlement	24 365 444	24 365 444	24 365 444	24 365 444	24 365 444	24 365 444	5 302 121	23 085 444	23 085 444	23 065 444	23 065 444	42 128 189	285 894 750	259 600 000	331 886 000	331 886 000
Vote 04 - Directorate - Chief Financial Officer	21 209 623	21 209 623	21 209 623	21 209 623	21 209 623	21 209 623	1 282 823	4 796 291	4 777 733	4 759 215	4 788 876	37 739 414	185 382 110	255 214 280	226 028 490	226 028 490
Vote 05 - Directorate - Corporate Services	1 006 864	1 006 864	1 006 864	1 006 864	1 006 864	1 006 864	513 087	911 170	934 700	1 483 043	1 028 821	5 778 766	16 660 710	4 829 959	500 000	500 000
Vote 06 - Directorate - Infrastructure Services	77 721 731	77 721 731	77 721 731	77 721 731	77 721 731	77 721 731	22 368 691	73 410 769	94 365 507	98 891 878	123 816 344	75 550 898	954 744 462	1 303 039 201	1 235 301 751	1 235 301 751
Vote 07 - Directorate - Spatial Planning And Development	9 176 492	9 176 492	9 176 492	9 176 492	9 176 492	9 176 492	1 764 094	11 600 207	11 620 418	11 594 533	11 654 896	27 096 121	130 399 082	121 940 632	167 616 510	167 616 510
Vote 08 - Directorate - Health / Public Safety & Emergency Services	1 833 337	1 833 337	1 833 337	1 833 337	1 833 337	1 833 337	106 319	1 177 979	986 413	990 767	2 131 453	13 906 667	30 298 619	29 181 299	16 000 000	16 000 000
Vote 09 - Directorate - Municipal Services																
Vote 10 - Directorate - Economic Development & Agencies	10 308 343	10 308 343	10 308 343	10 308 343	10 308 343	10 308 343	15 498 421	11 949 407	11 941 446	12 787 315	12 200 931	16 465 144	142 792 725	168 390 074	88 716 400	88 716 400
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	1 988 483	1 988 483	1 988 483	1 988 483	1 988 483	1 988 483	372 313	2 177 114	2 177 114	2 177 114	2 177 114	6 578 228	27 389 885	30 618 967	28 500 000	28 500 000
Vote 12 - Directorate - Sport, Recreation & Community Development	1 968 352	1 968 352	1 968 352	1 968 352	1 968 352	1 968 352	890 973	3 518 973	3 518 973	3 518 973	3 518 973	16 966 418	43 683 394	45 070 000	23 950 000	23 950 000
Total Capital Expenditure	150 299 432	150 299 432	150 299 432	150 299 432	150 299 432	150 299 432	48 446 122	133 318 891	154 499 386	160 131 873	185 331 092	244 025 927	1 827 549 883	2 208 774 392	2 117 298 151	2 117 298 151

Annexure E: Capital Projects Budget Schedule, including ward numbers



Annexure E -
20212022 Mid-Year (

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Annexure E: Ward Information for expenditure and Service Delivery and Detailed capital works plan broken down by ward over 3 years

2021/2022 MID-YEAR ADJUSTMENT BUDGET - CAPITAL PROJECTS

DETAILED SCHEDULE

STRATEGIC OBJECTIVE	ACCOUNT DESCRIPTION	2021/2022 APPROVED CAPITAL BUDGET	2021/2022 CAPITAL OVERS	2021/2022 MID-YEAR ADJUSTED CAPITAL BUDGET	PROGRAM FUND	REGION	WARD NO.	COMMENTS
A well governed city	EXECUTIVE SUPPORT	500 000	500 000	0	500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	OFFICE FURN AND EQUIPMENT	1 800 000	1 800 000	0	1 800 000 OWN FUNDS	COASTAL	10	Transfer to Councils Office Equipment
A well governed city	WARD COUNCILORS OFFICE SPACE	1 800 000	1 800 000	0	1 800 000 OWN FUNDS	COASTAL	ALL WARDS	Transfer from Ward Councilors Office Space - Ward 10
A well governed city	COUNCILORS OFFICE SPACE	1 800 000	1 800 000	0	1 800 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	COMPUTER EQUIPMENT FOR NEW COUNCILLORS	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	REB AGENT OF COUNCIL CHAMBER HORSESHOE LEATHER CHAIRS AND TABLES	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	KURT COLLING CHAMBER CHAIRS	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	BISHO COLLING	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	KURT MAYORS PARLOR CHAIRS	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	COUNCILLORS AND TRADITIONAL LEADERS FURNITURE AND EQUIPMENT FOR A NEW TERM OF COUNCILLORS	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	OFFICE FURN & EQUIPMENT DIRECTORATE	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	TOTAL CAPITAL BUDGET : EXECUTIVE SUPPORT SERVICES	3 800 000	3 800 000	0	3 800 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	CITY MANAGERS OFFICE	500 000	500 000	0	500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	OFFICE FURN AND EQUIPMENT DIRECTORATE	2 000 000	2 000 000	0	2 000 000 OWN FUNDS	COASTAL	ALL WARDS	
A well governed city	INLAND MUNICIPAL CO	2 172 889	2 172 889	0	2 172 889 OWN FUNDS	INLAND	ALL WARDS	
A well governed city	OFFICE FURNITURE AND EQUIPMENT-EMMO	250 000	250 000	0	250 000 USDG	WHOLE OF METRO	ALL WARDS	
A well governed city	AO SCANNING STATION	38 000	38 000	0	38 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SCANNER MAINTENANCE PA	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	ALL IN ONE COMPUTER HARDWARE & SOFTWARE	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	AS SCANNING STATION	10 350	10 350	0	10 350 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SCANNER MAINTENANCE	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	EMMO SYSTEM - RISK MANAGEMENT	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	TOTAL CAPITAL BUDGET : CITY MANAGERS OFFICE	4 989 238	4 989 238	0	4 989 238 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	CORPORATE SERVICES	500 000	500 000	0	500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	OFFICE FURN AND EQUIPMENT DIRECTORATE	4 348 200	4 348 200	0	4 348 200 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	EMPLOYEE PERFORMANCE MANAGEMENT SYSTEM	500 000	500 000	0	500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SCANNERS	1 500 000	1 500 000	0	1 500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	FURNITURE FOR INTERNS	1 500 000	1 500 000	0	1 500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	FIBRE NETWORK	1 500 000	1 500 000	0	1 500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	DISASTER RECOVERY ENHANCEMENT	1 500 000	1 500 000	0	1 500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	PROCUREMENT OF IT SERVICES	1 000 000	1 000 000	0	1 000 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	NETWORK EQUIPMENT REPRESENTATION	1 000 000	1 000 000	0	1 000 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	INTELLIGENT OPERATING CENTRE HARDWARE & SOFTWARE	84 020	84 020	0	84 020 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SERVER HARDWARE (Application and Database)	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	OFFICE FURN AND EQUIPMENT DIRECTORATE	0	0	2 500 000	2 500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SCANNERS	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	CALL BUDGETING SYSTEM SOFTWARE	312 981	312 981	0	312 981 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	EMPLOYEE PERFORMANCE MANAGEMENT SYSTEM	766 626	766 626	0	766 626 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	NETWORK EQUIPMENT REFRESH(KAVI, KADABISHO)	138 776	138 776	0	138 776 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	IT INFRASTRUCTURE	2 44 036	2 44 036	0	2 44 036 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	DISASTER RECOVERY ENHANCEMENT	2 989 875	2 989 875	0	2 989 875 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	INTELLIGENT OPERATING CENTRE HARDWARE & SOFTWARE	351 465	351 465	0	351 465 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	TOTAL CAPITAL BUDGET : CORPORATE SERVICES	12 082 220	12 082 220	0	12 082 220 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SPATIAL PLANNING & DEVELOPMENT	0	0	16 890 710	16 890 710 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SURVEY SOFTWARE	0	0	0	0 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	ARCHITECTURAL SOFTWARE	300 000	300 000	-300 000	0 OWN FUNDS	COASTAL	47	Project Name Change
A well governed city	SOFTWARE WAREHOUSING AND FENCING	0	0	200 000	200 000 OWN FUNDS	COASTAL	47	Project Name Change and Warehousing and Fencing
A well governed city	BANK ELECTRICITY HOUSE AND RESERVE BANK REFURBISHMENT	7 000 000	7 000 000	100 000	100 000 OWN FUNDS	COASTAL	47	R100 000 Transferred to SCA Inventory
A well governed city	UPGRADING OF RMT PAYMENTS HALL	2 000 000	2 000 000	0	2 000 000 OWN FUNDS	INLAND	47	R100 000 Transferred from Software Acquisition
A well governed city	LAND ACQUISITION	21 000 000	21 000 000	5 073 250	26 073 250 USDG	WHOLE OF METRO	ALL WARDS	R26M Transferred from CNIP and R500,000 Transferred from Hotel and R1,5M Transferred from Quee and R1M Transferred from CNIP Victims Cambridge
A well governed city	OFFICE FURN & EQUIPMENT DIRECTORATE	500 000	500 000	0	500 000 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	SLEEPER SITE ROAD	7 273 548	7 273 548	0	7 273 548 OWN FUNDS	WHOLE OF METRO	ALL WARDS	
A well governed city	ON T/O SEA BOUNDARY	3 860 000	3 860 000	0	3 860 000 OWN FUNDS	COASTAL	47	
A well governed city	BRIDGE DESIGNS & IMPLEMENTATION	10 000 000	10 000 000	-3 000 000	7 000 000 USDG	WHOLE OF METRO	ALL WARDS	R3M Transferred to Quee Highway Phase 7 - Phase 1 & 2
A well governed city	GUARDRAILS	500 000	500 000	0	500 000 USDG	WHOLE OF METRO	ALL WARDS	
A well governed city	SLEEPER SITE ROAD	15 000 000	15 000 000	0	15 000 000 USDG	WHOLE OF METRO	ALL WARDS	
A well governed city	GUIDANCE SIGNAGE	500 000	500 000	0	500 000 USDG	COASTAL/INLAND	24, 43	
A well governed city	SIDEWALKS	3 000 000	3 000 000	0	3 000 000 USDG	WHOLE OF METRO	ALL WARDS	
A well governed city	TRAFFIC CALMING	2 000 000	2 000 000	0	2 000 000 USDG	WHOLE OF METRO	ALL WARDS	
A well governed city	TRAFFIC SIGNALS	2 000 000	2 000 000	-1 500 000	500 000 USDG	COASTAL	5, 9	R1 500 Transferred to Bridge Design & Implementation
A well governed city	MAINTENANCE ACCESS ROAD	6 000 000	6 000 000	4 000 000	10 000 000 OWN FUNDS	MIDLAND	5, 9, 10, 12, 13, 16	R4 Transferred from North West Corridor
A well governed city	QOMAZA HIGHWAY PHASE 7 - PHASE 1 & 2	0	0	3 044 304	3 044 304 OWN FUNDS	MIDLAND	21, 20, 46	R3M Transferred from North West Corridor

STRATEGIC OBJECTIVE	ACCOUNT DESCRIPTION	2021/2022 APPROVED CAPITAL BUDGET	2021/2022 CAPITAL OVERS	2021/2022 MID-YEAR ADJUSTED CAPITAL BUDGET	2021/2022 MID-YEAR ADJUSTED CAPITAL BUDGET	PROGRAM FUND	REGION	WARD NO.	COMMENTS
Innovative and Productive City	INSTALLATION OF RECREATIONAL FACILITIES 00	0	0	0	0	0	INLAND	37	
Innovative and Productive City	TOURISM HUB 00	0	1 674 474	-1 674 474	0	0	COASTAL	32	
Innovative and Productive City	RENOVATION OF WORLD WAR 1 00	0	159 984	-159 984	0	0	COASTAL	47	Completed Cost Centre
Innovative and Productive City	RENOVATION OF CATTLE KILLING HERITAGE IN KWT 00	0	1 223 188	-1 223 188	0	0	COASTAL	47	R1 6MILL Transferred to improve access Road and Road Shingle
Innovative and Productive City	EXTENSION OF MANASSEH RAIN CENTRE 00	0	1 000 000	-1 000 000	0	0	INLAND	37	Completed Cost Centre
Innovative and Productive City	RESTORATION WORK DESSON WAY MANAGEMENT 00	0	1 987 860	-1 987 860	0	0	INLAND	37	Completed Cost Centre
Innovative and Productive City	RESTORATION WORK - SETTLEMENTS WAY MANAGEMENT 00	0	600 000	-600 000	0	0	INLAND	42	Completed Cost Centre
Innovative and Productive City	IMPROVE ACCESS ROAD AND ROAD SIGNAGE 00	0	1 025 984	-1 025 984	0	0	COASTAL	46	Proposed Budget Cuts by the Directorate
Innovative and Productive City	TOTAL CAPITAL BUDGET : ECONOMIC DEVELOPMENT & AGENCIES	0	4 750 024	-4 750 024	0	0	COASTAL	31	R160,000 Transferred to Building of Memorial Stones
A well governed city	FINANCE SERVICES	72 500 000	84 730 187	-4 500 000	0	90 230 187	COASTAL	31	R160,000 Transferred to Building of Memorial Stones
A well governed city	OFFICE FURN & EQUIPMENT (DIRECTORATE)	500 000	500 000	0	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	SMART METERING SOLUTIONS (ELECTRICITY)	40 981 276	40 981 276	0	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	SMART METERING SOLUTIONS (ELECTRICITY)	19 310 700	19 310 700	-19 310 700	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	SMART METERING WATER SOLUTIONS	108 016 283	108 016 283	0	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	ASSET REPLACEMENTS - INSURANCE	71 227 200	71 227 200	-71 227 200	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	ACQUIRE ERP SYSTEM ASSET MANAGEMENT SYSTEM PROCUREMENT SYSTEM 610	5 000 000	5 000 000	0	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	CONSTRUCTION OF OFFICE ACCOMMODATION - CUSTOMER CARE OFFICE-MIDLAND	2 000 000	2 000 000	-2 000 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	COST EFFECTIVE TARIFF STRUCTURE	2 500 000	2 500 000	-2 500 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	ALTERATIONS OF ZONE 11 BUILDING ERF 2460	2 500 000	2 500 000	-2 500 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	ACQUIRE ERP SYSTEM ASSET MANAGEMENT SYSTEM PROCUREMENT SYSTEM 610 00	0	0	0	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	BACK-UP GENERATORS 00	0	10 725 324	0	0	10 725 324	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	CONSTRUCTION OF OFFICE ACCOMMODATION - CUSTOMER CARE OFFICE-MIDLAND 00	0	5 000 000	-4 200 000	0	800 000	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	INDIGENT MANAGEMENT SYSTEM 00	0	3 357 075	0	0	3 357 075	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	REHABILITATION OF CASH OFFICES, INSTALLATION OF CCTV AND HARDWARE FOR CASH OFFICES 00	0	2 360 000	0	0	2 500 000	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	SMART METERING SOLUTIONS (ELECTRICITY) 00	0	1 212 103	0	0	1 212 103	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	TOTAL CAPITAL BUDGET : FINANCE SERVICES	0	3 361 924	0	0	3 361 924	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	HEALTH AND EMERGENCY SERVICES	254 516 439	281 420 008	-8 037 800	0	156 298 199	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	OFFICE FURN & EQUIPMENT (DIRECTORATE)	500 000	500 000	0	0	500 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	FIRE ENGINES PROCURED	6 500 000	6 500 000	0	0	6 500 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	REFURBISHMENT OF FIRE ENGINES	1 500 000	1 500 000	-650 000	0	850 000	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	CLOSED CIRCUIT TELEVISION NETWORK - CCTV	1 000 000	1 000 000	-2 000 000	0	1 000 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	REFURBISHMENT OF LAW ENFORCEMENT OFFICES TAYLOR STREET KWT	2 000 000	2 000 000	0	0	2 000 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	SPECIALISED VEHICLES PUBLIC SAFETY	3 000 000	3 000 000	0	0	3 000 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	TACTICAL RADIO NETWORK	1 100 000	1 100 000	200 000	0	1 300 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	FIRE EQUIPMENT	200 000	200 000	0	0	200 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	NEW FIRE STATION - BERLIN WARD 46	4 000 000	4 000 000	-4 000 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	CONSTRUCTION OF NEW DISASTER MANAGEMENT CENTRE	200 000	200 000	-200 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	REFURBISHMENT OF FIRE STATIONS	500 000	500 000	1 280 000	0	1 780 000	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	BACK-UP GENERATORS	1 500 000	1 500 000	0	0	1 500 000	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	OFFICE FURN & EQUIPMENT (DIRECTORATE) 00	0	226 592	0	0	226 592	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	DISASTER MANAGEMENT - EVENT SAFETY EQUIPMENT 00	0	59 820	0	0	59 820	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	FIRE ENGINES PROCURED 00	0	6 738 347	-430 000	0	6 308 347	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	REFURBISH & REHABILITATION - FIRE INFRASTRUCTURE 00	0	539 284	0	0	539 284	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	TACTICAL RADIO NETWORK 00	0	2 628 382	0	0	2 628 382	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	NEW FIRE STATION - BERLIN WARD 46 00	0	3 782 200	-2 187 900	0	1 594 300	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	REFURBISHMENT OF DISASTER MANAGEMENT CENTRE 00	0	3 282 009	0	0	3 282 009	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	BACK-UP GENERATORS 00	0	819 175	0	0	819 175	COASTAL	31	Proposed Budget Cuts by the Directorate
Innovative and Productive City	ADULTION FACILITIES - ADMINISANSE TRAFFIC CENTRE 00	0	1 000 000	-1 000 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	CLOSED CIRCUIT TELEVISION NETWORK - CCTV 00	0	700 000	0	0	700 000	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	TOTAL CAPITAL BUDGET : HEALTH,PUBLIC SAFETY & EMERGENCY SERVICES	0	1 014 533	-4 187 900	0	1 014 533	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	OFFICE FURN & EQUIPMENT (DIRECTORATE)	600 000	500 000	0	0	600 000	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	HUMAN SETTLEMENTS	250 000	250 000	-250 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	POTSDAM KHWEZI BL. 1 - STORMWATER	1 000 000	1 000 000	-1 000 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	POTSDAM KHWEZI BL. 1, ROADS	1 000 000	1 000 000	-1 000 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate
A well governed city	POTSDAM KHWEZI BL. 1 - SANITATION	1 500 000	1 500 000	-1 500 000	0	0	COASTAL	31	Proposed Budget Cuts by the Directorate

STRATEGIC OBJECTIVE	ACCOUNT DESCRIPTION	2021/2022 APPROVED CAPITAL BUDGET	2021/2022 OVERS CAPITAL BUDGET	2021/2022 ROLL OVERS CAPITAL BUDGET	ADJUSTMENTS	2021/2022 YEAR ADJUSTED CAPITAL BUDGET	PROGRAM FUND	REGION	WARD NO.	COMMENTS
A specially Transformed city	POTSDAM IKHWEZI BL. 1 - WATER	290 000	290 000	290 000	250 000	4 000 000	USDG	MIDLAND	22	Contract was Terminated. Evaluation of outstanding work is commenced if before 2022.
A connected city	AMALINDA 179 MILITARY VETERANS - STORMWATER	3 000 000	3 000 000	3 000 000	1 000 000	500 000	USDG	MIDLAND		
A specially Transformed city	AMALINDA 179 MILITARY VETERANS - ROADS	200 000	200 000	200 000	-10 000	180 000	USDG	COASTAL	9,16	Project still at planning stage
A specially Transformed city	AMALINDA 179 MILITARY VETERANS - SANITATION	500 000	500 000	500 000	-800 000	0	USDG	COASTAL	9,16	Project still at planning stage
A connected city	CLUSTER 3 - STORMWATER	1 000 000	1 000 000	1 000 000	-1 000 000	0	USDG	COASTAL	9,16	Project still at planning stage
A specially Transformed city	CLUSTER 3 - ROADS	300 000	300 000	300 000	-800 000	0	USDG	COASTAL	9,16	Project still at planning stage
A specially Transformed city	CLUSTER 3 - SANITATION	2 000 000	2 000 000	2 000 000	-1 810 000	190 000	USDG	COASTAL	9,16	Project still at planning stage
A connected city	CLUSTER 3 - WATER	500 000	500 000	500 000	0	500 000	USDG	MIDLAND	6,10	
A connected city	POTSDAM IKHWEZI BL. 2 - STORMWATER	1 000 000	1 000 000	1 000 000	-500 000	500 000	USDG	MIDLAND	6,10	Transferred to Amalinda Co-Op
A connected city	POTSDAM IKHWEZI BL. 2 - ROADS	5 000 000	5 000 000	5 000 000	-500 000	500 000	USDG	MIDLAND	6,10	Transferred to Amalinda Co-Op
A specially Transformed city	POTSDAM IKHWEZI BL. 2 - SANITATION	900 000	900 000	900 000	-3 000 000	2 000 000	USDG	MIDLAND	6,10	Transferred to Amalinda Co-Op
A connected city	POTSDAM IKHWEZI BL. 2 - WATER	1 800 000	1 800 000	1 800 000	-1 780 000	20 000	USDG	MIDLAND		
A connected city	POTSDAM NORTH KANANA - STORMWATER	500 000	500 000	500 000	-800 000	0	USDPG	MIDLAND	24	The Project is still at planning stage. Funds to be used for planning activities.
A specially Transformed city	POTSDAM NORTH KANANA - ROADS	900 000	900 000	900 000	-900 000	0	USDPG	MIDLAND	24	The Project is still at planning stage. Funds to be used for planning activities.
A connected city	POTSDAM NORTH KANANA - SANITATION	2 000 000	2 000 000	2 000 000	-2 000 000	0	USDPG	MIDLAND	24	The Project is still at planning stage. Funds to be used for planning activities.
A specially Transformed city	POTSDAM NORTH KANANA - WATER	5 000 000	5 000 000	5 000 000	-5 000 000	0	USDPG	MIDLAND	24	The Project is still at planning stage. Funds to be used for planning activities.
A connected city	DUNCAN VILLAGE PROPER - STORMWATER	1 999 750	1 999 750	1 999 750	-1 989 750	0	USDPG	MIDLAND	24	Design Stage Completed. Department to commence with procurement stage.
A connected city	DUNCAN VILLAGE PROPER - ROADS	9 999 750	9 999 750	9 999 750	-9 799 750	200 000	USDPG	MIDLAND	24	Design Stage Completed. Department to commence with procurement stage.
A specially Transformed city	DUNCAN VILLAGE PROPER - SANITATION	100 000	100 000	100 000	-100 000	0	USDPG	COASTAL	1,6	Project still at planning stage
A specially Transformed city	DUNCAN VILLAGE PROPER - WATER	200 000	200 000	200 000	-500 000	200 000	USDPG	COASTAL	1,6	Project still at planning stage
A connected city	MDANTSANE 2 18 CC PH.2 - STORMWATER	600 000	600 000	600 000	0	600 000	USDPG	COASTAL	1,6	Project still at planning stage
A connected city	MDANTSANE 2 18 CC PH.2 - ROADS	200 000	200 000	200 000	-200 000	0	USDPG	COASTAL	1,6	Project still at planning stage
A specially Transformed city	MDANTSANE 2 18 CC PH.2 - SANITATION	1 000 000	1 000 000	1 000 000	-800 000	200 000	USDPG	COASTAL	1,6	Project still at planning stage
A specially Transformed city	MDANTSANE 2 18 CC PH.2 - WATER	500 000	500 000	500 000	3 000 000	3 500 000	USDG	MIDLAND	23	Transferred from Westbank Rehibition
A connected city	AMALINDA CO-OP - STORMWATER	9 000 000	9 000 000	9 000 000	0	9 000 000	USDG	MIDLAND	23	Transferred from Westbank Rehibition
A connected city	AMALINDA CO-OP - ROADS	1 500 000	1 500 000	1 500 000	0	1 500 000	USDG	MIDLAND	23	Transferred from Westbank Rehibition
A specially Transformed city	AMALINDA CO-OP - SANITATION	12 000 000	12 000 000	12 000 000	0	15 000 000	USDG	MIDLAND	23	Transferred from Westbank Rehibition
A specially Transformed city	AMALINDA CO-OP - WATER	500 000	500 000	500 000	0	750 000	USDG	COASTAL	9,16	Transferred from Cluster 3
A connected city	AMALINDA CO-OP - STORMWATER	2 000 000	2 000 000	2 000 000	1 000 000	3 000 000	USDG	COASTAL	9,16	Transferred from Cluster 3
A specially Transformed city	AMALINDA CO-OP - ROADS	1 000 000	1 000 000	1 000 000	500 000	1 500 000	USDG	COASTAL	9,16	Transferred from Cluster 3
A specially Transformed city	AMALINDA CO-OP - SANITATION	6 000 000	6 000 000	6 000 000	3 000 000	9 000 000	USDG	COASTAL	9,16	Transferred from Cluster 3
A connected city	CLUSTER 1 - STORMWATER	1 500 000	1 500 000	1 500 000	1 500 000	3 000 000	USDG	MIDLAND	12,14,17	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A connected city	CLUSTER 1 - ROADS	5 250 000	5 250 000	5 250 000	5 250 000	10 500 000	USDG	MIDLAND	12,14,17	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	CLUSTER 1 - SANITATION	4 500 000	4 500 000	4 500 000	4 500 000	9 000 000	USDG	MIDLAND	12,14,17	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	CLUSTER 1 - WATER	3 750 000	3 750 000	3 750 000	7 500 000	11 250 000	USDG	MIDLAND	12,14,17	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A connected city	CLUSTER 2 - STORMWATER	15 000 000	15 000 000	15 000 000	15 000 000	30 000 000	USDG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	CLUSTER 2 - ROADS	2 500 000	2 500 000	2 500 000	0	2 500 000	USDPG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	CLUSTER 2 - SANITATION	9 000 000	9 000 000	9 000 000	0	9 000 000	USDPG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	CLUSTER 2 - WATER	5 000 000	5 000 000	5 000 000	0	5 000 000	USDPG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A connected city	DUNCAN VILL COMPOSITE STORMWATER	2 500 000	2 500 000	2 500 000	0	2 500 000	USDPG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A connected city	DUNCAN VILL COMPOSITE ROADS	2 500 000	2 500 000	2 500 000	0	2 500 000	USDPG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	DUNCAN VILL COMPOSITE SANITATION	19 000 000	19 000 000	19 000 000	0	19 000 000	USDPG	MIDLAND	11,17,20,21,30,48	Project delayed by Price Adjustments and Amendment of Consultants Price. Contractor will return on site in January 2022. The Adjusted Budget will be sent 2022.
A specially Transformed city	DUNCAN VILL COMPOSITE WATER	75 000	75 000	75 000	-45 000	20 000	USDPG	COASTAL	1,6	The Project is at planning stage
A connected city	BRAEVYN EXT 10 - STORMWATER	350 000	350 000	350 000	-500 000	0	USDPG	COASTAL	1,6	The Project is at planning stage
A connected city	BRAEVYN EXT 10 - ROADS	75 000	75 000	75 000	-350 000	0	USDPG	COASTAL	1,6	The Project is at planning stage
A specially Transformed city	BRAEVYN EXT 10 - SANITATION	1 000 000	1 000 000	1 000 000	-75 000	20 000	USDPG	COASTAL	1,6	The Project is at planning stage
A connected city	BRAEVYN EXT 10 - WATER	200 000	200 000	200 000	-200 000	0	USDPG	COASTAL	9,10	Land is handed by Shanks and cannot proceed with the work until the matter is resolved.
A specially Transformed city	BRAEVYN EXT 10 - SANITATION	700 000	700 000	700 000	-700 000	0	USDPG	COASTAL	9,10	Land is handed by Shanks and cannot proceed with the work until the matter is resolved.
A specially Transformed city	BRAEVYN EXT 10 - WATER	600 000	600 000	600 000	-600 000	0	USDPG	COASTAL	9,10	Land is handed by Shanks and cannot proceed with the work until the matter is resolved.
A connected city	BRAEVYN EXT 10 - SANITATION	500 000	500 000	500 000	-250 000	250 000	USDPG	COASTAL	9,10	Land is handed by Shanks and cannot proceed with the work until the matter is resolved.

STRATEGIC OBJECTIVE	ACCOUNT DESCRIPTION	2021/2022 APPROVED CAPITAL BUDGET	2021/2022 OVERS CAPITAL BUDGET	2021/2022 ROLL ADJUSTMENTS	2021/2022 ADJUSTED CAPITAL BUDGET	YEAR ADJUSTED CAPITAL BUDGET	PROGRAM FUND	REGION	WARD NO.	COMMENTS
A connected city	TUTUVU PHASE 3 - STORMWATER	685 000	685 000	0	685 000	685 000	ISUPG	INLAND	43	
A connected city	TUTUVU PHASE 3 - SANITATION	2 100 000	2 100 000	0	2 100 000	2 100 000	ISUPG	INLAND	43	
A connected city	TUTUVU PHASE 3 - WATER	1 300 000	1 300 000	0	1 300 000	1 300 000	ISUPG	INLAND	43	
A connected city	WESTBANK RESTITUTION - STORMWATER	5 089 000	5 089 000	0	5 089 000	5 089 000	ISUPG	INLAND	43	
A connected city	WESTBANK RESTITUTION - ROADS	500 000	500 000	0	500 000	500 000	USDG	COASTAL	18	
A connected city	WESTBANK RESTITUTION - SANITATION	1 900 000	1 900 000	0	1 900 000	1 900 000	USDG	COASTAL	18	
A connected city	WESTBANK RESTITUTION - WATER	6 500 000	6 500 000	0	6 500 000	6 500 000	USDG	COASTAL	19	
A connected city	C SECTION 4 TRIANGULAR SITE - STORMWATER	100 000	100 000	0	100 000	100 000	ISUPG	COASTAL	7	
A connected city	C SECTION 4 TRIANGULAR SITE - ROADS	400 000	400 000	0	400 000	400 000	ISUPG	COASTAL	7	
A connected city	C SECTION 4 TRIANGULAR SITE - SANITATION	1 000 000	1 000 000	0	1 000 000	1 000 000	ISUPG	COASTAL	7	
A connected city	C SECTION 4 TRIANGULAR SITE - WATER	500 000	500 000	0	500 000	500 000	ISUPG	COASTAL	7	
A connected city	D HOSTEL - STORMWATER	2 000 000	2 000 000	-500 000	1 500 000	1 500 000	ISUPG	COASTAL	2	R500 000 Transferred to Land Acquisition
A connected city	D HOSTEL - SANITATION	5 000 000	5 000 000	-500 000	4 500 000	4 500 000	ISUPG	COASTAL	2	The project is at planning stage.
A connected city	D HOSTEL - WATER	3 000 000	3 000 000	-300 000	2 700 000	2 700 000	ISUPG	COASTAL	2	The project is at planning stage.
A connected city	FORD MSIMANGO - STORMWATER	15 000 000	15 000 000	-13 500 000	1 500 000	1 500 000	ISUPG	COASTAL	2	R500 000 Transferred to Land Acquisition
A connected city	FORD MSIMANGO - ROADS	50 000	50 000	0	50 000	50 000	USDG	COASTAL	6	The project is at planning stage.
A connected city	FORD MSIMANGO - SANITATION	300 000	300 000	-200 000	100 000	100 000	ISUPG	COASTAL	6	The project is at planning stage.
A connected city	FORD MSIMANGO - WATER	100 000	100 000	-100 000	0	0	ISUPG	COASTAL	6	The project is at planning stage.
A connected city	N2 ROAD RESERVE - STORMWATER	150 000	150 000	-130 000	20 000	20 000	ISUPG	COASTAL	8	The project is at planning stage and is fully funded
A connected city	N2 ROAD RESERVE - ROADS	250 000	250 000	-250 000	0	0	USDG	COASTAL	8	The project is at planning stage and is fully funded
A connected city	N2 ROAD RESERVE - SANITATION	50 000	50 000	-50 000	0	0	ISUPG	COASTAL	8	The project is at planning stage and is fully funded
A connected city	N2 ROAD RESERVE - WATER	1 000 000	1 000 000	-980 000	20 000	20 000	ISUPG	COASTAL	8	The project is at planning stage and is fully funded
A connected city	HANI PARK - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	MIDLAND	11	Consultants to be appointed for design of internal services water and sewer
A connected city	PHOLA PARK - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	MIDLAND	11	Consultants to be appointed for design of internal services water and sewer
A connected city	BERLIN LINGELTSHA - PHASE 1 - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	INLAND	34	Project at design stage and payment will be affected for complete BOCQ for services and K&M Transferred from CNP
A connected city	LITHA SPORTSFIELD - WATER	5 000 000	5 000 000	-2 000 000	3 000 000	3 000 000	ISUPG	INLAND	45	Consultant currently busy with work in preparation for the appointment of the contractor
A connected city	EMPILEWENI - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	MIDLAND	20	Consultants to be appointed for design of internal services water and sewer
A connected city	MATSHENI PARK - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	COASTAL	24	Consultants to be appointed for design of internal services water and sewer
A connected city	KHAYELITSHA - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	INLAND	29	Consultants to be appointed for design of internal services water and sewer
A connected city	KHAYELITSHA - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	INLAND	24	Consultants to be appointed for design of internal services water and sewer
A connected city	KWATSHATSHU - WATER	2 000 000	2 000 000	-800 000	1 200 000	1 200 000	USDG	INLAND	38	R500 000 Transferred to Finance
A connected city	GINSBERG - WATER	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	INLAND	44	Project still at procurement stage for professional services provider for services
A connected city	SLOVO PARK - WATER	1 000 000	1 000 000	0	1 000 000	1 000 000	ISUPG	MIDLAND	42	Project underpinning final procurement processes
A connected city	ETHEMBENI - WATER	1 000 000	1 000 000	0	1 000 000	1 000 000	ISUPG	MIDLAND	11	
A connected city	EAST BANK RESTITUTION - WATER	5 000 000	5 000 000	-1 000 000	4 000 000	4 000 000	ISUPG	COASTAL	10	
A connected city	REESTON PHASE 3 STAGE 2 - STORMWATER	1 500 000	1 500 000	1 500 000	3 000 000	3 000 000	ISUPG	COASTAL	13	The Project is at planning stage
A connected city	REESTON PHASE 3 STAGE 2 - ROADS	6 500 000	6 500 000	11 500 000	18 000 000	18 000 000	ISUPG	COASTAL	13	The Project is currently at implementation of services and H&M has been tendered in to assist with test tracking
A connected city	REESTON PHASE 3 STAGE 2 - SANITATION	4 000 000	4 000 000	4 000 000	8 000 000	8 000 000	ISUPG	COASTAL	13	The Project is currently at implementation of services and H&M has been tendered in to assist with test tracking
A connected city	REESTON PHASE 3 STAGE 2 - WATER	3 000 000	3 000 000	3 000 000	6 000 000	6 000 000	ISUPG	COASTAL	13	The Project is currently at implementation of services and H&M has been tendered in to assist with test tracking
A connected city	NEILSON MANDELA 102 PROJECT-WATER	15 000 000	15 000 000	20 000 000	35 000 000	35 000 000	USDG	COASTAL	2	The Project is currently at implementation of services and H&M has been tendered in to assist with test tracking
A connected city	NEILSON MANDELA 102 PROJECT-WATER	1 000 000	1 000 000	-500 000	500 000	500 000	USDG	INLAND	44	R500 000 Transferred to Finance
A connected city	NEILSON MANDELA 102 PROJECT-WATER	2 000 000	2 000 000	-1 000 000	1 000 000	1 000 000	USDG	INLAND	44	Contractor on site and the available budget will not cover the outstanding work
A connected city	NEILSON MANDELA 102 PROJECT-WATER	2 500 000	2 500 000	-500 000	2 000 000	2 000 000	USDG	INLAND	45	
A connected city	NEILSON MANDELA 102 PROJECT-WATER	6 400 000	6 400 000	0	6 400 000	6 400 000	USDG	COASTAL	31	
A connected city	NEILSON MANDELA 102 PROJECT-WATER	6 100 000	6 100 000	0	6 100 000	6 100 000	USDG	COASTAL	31	
A connected city	NEILSON MANDELA 102 PROJECT-WATER	12 500 000	12 500 000	0	12 500 000	12 500 000	USDG	COASTAL	31	
A connected city	BOXWOOD PROJECT - STORMWATER 10%	0	0	0	0	0	ISUPG	COASTAL	31	
A connected city	BOXWOOD PROJECT - STORMWATER 10%	0	0	17 000 000	17 000 000	17 000 000	ISUPG	COASTAL	31	Additional Budget Required to progress with C&M
A connected city	BOXWOOD PROJECT - STORMWATER 10%	0	0	8 000 000	8 000 000	8 000 000	ISUPG	COASTAL	31	Contractor on Site
A connected city	BOXWOOD PROJECT - STORMWATER 10%	0	0	25 000 000	25 000 000	25 000 000	ISUPG	COASTAL	31	Additional Budget Required to progress with C&M
A connected city	BOXWOOD PROJECT - STORMWATER 10%	0	0	3 000 000	3 000 000	3 000 000	ISUPG	COASTAL	31	Contractor on Site
A connected city	CNP VICTIMS PROJECT- CAMBRIDGE WEST - STORMWATER	3 000 000	3 000 000	0	3 000 000	3 000 000	ISUPG	COASTAL	4	

STRATEGIC OBJECTIVE	ACCOUNT DESCRIPTION	2021/2022 APPROVED BUDGET	2021/2022 OVERS	ROLL	ADJUSTMENTS	2021/2022 YEAR CAPITAL BUDGET	PROGRAM FUND	REGION	WARD NO.	COMMENTS
A strategic Transformed city	WASTEWATER SANITATION FACILITIES IN INFORMAL SETTLEMENTS BERLIN SEWERS	8 000 000	8 000 000		0	8 000 000	IS/PFG	WHOLE OF METRO	ALL WARDS	
A strategic Transformed city	BISHO KWT & ZWELITSHA BULK REG SEWER SCHEME	3 000 000	3 000 000		0	3 000 000	USBG	INLAND	45	
A strategic Transformed city	MAKON RIVER OUTFALL SEWER	12 700 000	12 700 000		-6 500 000	6 200 000	USBG	INLAND	25, 35, 37, 41, 44	Contract terminated and R6.5M transferred to New Projects for Sanitation
A strategic Transformed city	UPGRADING OF SECURITY FOR SANITATION INFRASTRUCTURE NETWORK FLOW MONITORING INFRASTRUCTURE	0	0		1 500 000	1 500 000	USBG	MIDLAND	25, 35, 37, 41, 44	Projects for Sanitation
A strategic Transformed city	PROVISION OF WASTEWATER BOREHOLES	100 000 000	100 000 000		2 000 000	2 000 000	USBG	INLAND	25, 35, 37, 41, 44	New Projects - R6.5M transferred from Bisho KWT & Zwelitsha Bulk Reg Sewer Scheme
A strategic Transformed city	UPGRADING OF ZWELITSHA WASTEWATER TREATMENT WORKS	188 176 378	188 176 378		-100 000 000	88 176 378	LOAN	WHOLE OF METRO	25, 35, 37, 41, 44	New Projects - R11.5M transferred from Bisho KWT & Zwelitsha Bulk Reg Sewer Scheme & R11M transferred from Madatsane sanitation
A strategic Transformed city	EAST BEACH GRAVITY SEWER UPGRADE	8 000 000	5 000 000		69 154 622	235 311 000	LOAN	INLAND	1, 2, 3, 4, 5, 7, 8, 9	
A strategic Transformed city	HOOD POINT MARINE OUTF SEWER & AUXILIARY WORKS	4 500 000	4 500 000		-800 000	4 500 000	USBG	COASTAL	16, 18, 19, 28, 47	
A strategic Transformed city	MDATSANE SANITATION	8 000 000	8 000 000		-5 000 000	2 000 000	USBG	COASTAL	19, 37, 48	Increase in loan funding
A strategic Transformed city	MDATSANE WASTEWATER TREATMENT WORKS	10 000 000	10 000 000		0	10 000 000	USBG	MDLAND	11, 12, 14, 20, 21	R1 million transferred to Provider of Wastewater Boreholes & Hsini transferred to Madatsane Wastewater Treatment works
A strategic Transformed city	MDATSANE WASTEWATER TREATMENT WORKS	0	0		-5 000 000	5 000 000	USBG	MDLAND	22, 23, 24, 30	
A strategic Transformed city	MDATSANE WASTEWATER TREATMENT WORKS	0	0		-34 656 378	285 711 000	USBG	MDLAND	11, 12, 14, 20, 21	
A strategic Transformed city	WATER DEPT KWT & BISHO INFRASTRUCTURE	320 378 378	320 378 378		0	320 378 378	IS/PFG	MDLAND	22, 23, 24, 30	
A strategic Transformed city	BULK MAINS-KWT & BISHO INFRASTRUCTURE	30 030 000	30 030 000		-25 775 964	4 254 036	USBG	INLAND	34, 37, 38, 39, 40, 41, 43	
A strategic Transformed city	BULK MAINS-KWT & BISHO INFRASTRUCTURE	4 030 000	4 030 000		0	4 030 000	USBG	INLAND	34, 37, 38, 39, 40, 41, 43	
A strategic Transformed city	OAMS AND WEIRS-KWT & BISHO INFRASTRUCTURE	10 000 000	10 000 000		-10 000 000	0	LOAN	INLAND	34, 37, 38, 39, 40, 41, 43	R10M taken off due to insufficient funds to proceed with the project
A strategic Transformed city	WATER TREATMENT WORKS-KWT & BISHO INFRASTRUCTURE	9 500 000	9 500 000		-9 275 964	224 036	USBG	INLAND	34, 37, 38, 39, 40, 41, 43	
A strategic Transformed city	UPGRADE WATER NETWORKS	6 500 000	6 500 000		-6 500 000	0	IS/PFG	INLAND	44, 48, 35	
A strategic Transformed city	BULK MAINS-UPGRADE WATER NETWORKS	7 155 315	7 155 315		0	7 155 315	USBG	INLAND	34, 37, 38, 39, 40, 41, 43	R6.5M transferred to Water Supply- Informal Settlements Council
A strategic Transformed city	PUMP STATION-UPGRADE WATER NETWORKS	4 000 000	4 000 000		0	4 000 000	USBG	WHOLE OF METRO	25, 31, 32, 33, 35, 37, 38	
A strategic Transformed city	WATER BACKLOGS	3 155 315	3 155 315		0	3 155 315	USBG	WHOLE OF METRO	25, 31, 32, 33, 35, 37, 38	
A strategic Transformed city	BULK MAINS-WATER BACKLOGS	22 000 000	22 000 000		0	22 000 000	USBG	WHOLE OF METRO	25, 31, 32, 33, 35, 37, 38	
A strategic Transformed city	DISTRIBUTION MAINS-WATER BACKLOGS	6 000 000	6 000 000		0	6 000 000	USBG	WHOLE OF METRO	25, 31, 32, 33, 35, 37, 38	
A strategic Transformed city	RESERVOIRS-WATER BACKLOGS	5 500 000	5 500 000		0	5 500 000	USBG	WHOLE OF METRO	25, 31, 32, 33, 35, 37, 38	
A strategic Transformed city	PIPE AND WATER METER REPLACEMENT IN BISHO KWT & DIMBAZA	8 900 000	8 900 000		0	8 900 000	USBG	WHOLE OF METRO	25, 31, 32, 33, 35, 37, 38	
A strategic Transformed city	DISTRIBUTION POINTS PIPE AND WATER METER REPLACEMENT IN BISHO KWT & DIMBAZA	2 400 000	2 400 000		0	2 400 000	OWN FUNDS	INLAND	34, 35, 36, 37, 38, 39, 40	
A strategic Transformed city	RESERVOIRS PIPE AND WATER METER REPLACEMENT IN BISHO KWT & DIMBAZA	1 600 000	1 600 000		0	1 600 000	OWN FUNDS	INLAND	41, 43, 44, 49	
A strategic Transformed city	PUMP STATION PIPE AND WATER METER REPLACEMENT IN BISHO KWT & DIMBAZA	1 000 000	1 000 000		0	1 000 000	OWN FUNDS	INLAND	34, 35, 36, 37, 38, 39, 40	
A strategic Transformed city	WATER TREATMENT WORKS PIPE AND WATER METER REPLACEMENT IN BISHO KWT & DIMBAZA	1 300 000	1 300 000		0	1 300 000	OWN FUNDS	INLAND	34, 35, 36, 37, 38, 39, 40	
A strategic Transformed city	PIPE AND WATER METER REPLACEMENT IN EL	6 000 000	6 000 000		0	6 000 000	OWN FUNDS	INLAND	41, 43, 44, 49	
A strategic Transformed city	BULK PIPE AND WATER METER REPLACEMENT IN EL	5 000 000	5 000 000		0	5 000 000	OWN FUNDS	INLAND	41, 43, 44, 49	
A strategic Transformed city	DISTRIBUTION POINTS PIPE AND WATER METER REPLACEMENT IN EL	2 000 000	2 000 000		0	2 000 000	OWN FUNDS	COASTAL	1, 10, 15, 16, 18, 27, 28, 29	
A strategic Transformed city	RESERVOIRS PIPE AND WATER METER REPLACEMENT IN EL	1 500 000	1 500 000		0	1 500 000	OWN FUNDS	COASTAL	31, 32, 33, 46, 47, 50	
A strategic Transformed city	WATER TREATMENT WORKS PIPE AND WATER METER REPLACEMENT IN EL	1 000 000	1 000 000		0	1 000 000	OWN FUNDS	COASTAL	1, 15, 18, 18, 27, 28, 29	
A strategic Transformed city	PIPE AND WATER METER REPLACEMENT IN MDATSANE	500 000	500 000		0	500 000	OWN FUNDS	COASTAL	10, 15, 16, 18, 27, 28, 29	
A strategic Transformed city	BULK PIPE AND WATER METER REPLACEMENT IN MDATSANE	6 800 000	6 800 000		0	6 800 000	OWN FUNDS	COASTAL	31, 32, 33, 46, 47, 50	
A strategic Transformed city	DISTRIBUTION POINTS PIPE AND WATER METER REPLACEMENT IN MDATSANE	1 300 000	1 300 000		0	1 300 000	OWN FUNDS	MDLAND	11, 12, 13, 14, 42, 46, 50	
A strategic Transformed city	RESERVOIRS PIPE AND WATER METER REPLACEMENT IN MDATSANE	2 500 000	2 500 000		0	2 500 000	OWN FUNDS	MDLAND	11, 12, 13, 14, 42, 46, 50	
A strategic Transformed city	WATER TREATMENT WORKS PIPE AND WATER METER REPLACEMENT IN MDATSANE	2 000 000	2 000 000		0	2 000 000	OWN FUNDS	MDLAND	11, 12, 13, 14, 42, 46, 50	
A strategic Transformed city	MAINTENANCE WATER SUPPLY	1 000 000	1 000 000		0	1 000 000	OWN FUNDS	MDLAND	11, 12, 13, 14, 42, 46, 50	

STRATEGIC OBJECTIVE	ACCOUNT DESCRIPTION	2021/2022 APPROVED CAPITAL BUDGET	2021/2022 CAPIT OVERS BUDGET	ROLL ADJUSTMENTS	2021/2022 MID-ADJUSTED CAPITAL BUDGET	YEAR OVERS BUDGET	PROGRAM FUND	REGION	WARD NO.	COMMENTS
A specially Transformed city	DISTRIBUTION-MANABERE WATER SUPPLY	4 500 000	4 500 000	-4 500 000	0	0	ISUPG	INLAND	36	R4 (M) Transferred to Water Main Inform Settlements
A specially Transformed city	DISTRIBUTION-MANABERE WATER SUPPLY	0	0	5 000 000	6 000 000	6 000 000	USDSG	INLAND	36	R4 (M) Transferred to Water Main Inform Settlements
A specially Transformed city	ALTERNATIVE WATER SUPPLY	1 000 000	1 000 000	-1 000 000	0	0	ISUPG	WHOLE OF METRO	ALL WARDS	R1(M) Transferred to Water Main Inform Settlements
A specially Transformed city	ALTERNATIVE WATER SUPPLY RESERVOIRS EAST COAST SUPPLY	0	0	3 000 000	3 000 000	3 000 000	USDSG	WHOLE OF METRO	ALL WARDS	Midlands and R2(M) Transferred from Water Supply
A specially Transformed city	UMZONYAMA DAM AND EAST COAST WATER SUPPLY UPGRADE	4 000 000	4 000 000	0	4 000 000	4 000 000	USDSG	WHOLE OF METRO	31,48	Midlands and R2(M) Transferred from Water Supply
A specially Transformed city	WIDERLAND MANGM - WATER CONSERV - PRIV STA	15 000 000	15 000 000	0	15 000 000	15 000 000	USDSG	COASTAL	1, 10, 15, 16, 18, 27, 28, 29	R1(M) Transferred to Water Main Inform Settlements
A specially Transformed city	INFORMAL SETTLEMENTS	4 788 095	4 788 095	9 275 961	14 064 056	14 064 056	USDSG	WHOLE OF METRO	ALL WARDS	R1(M) Transferred to Water Main Inform Settlements
A specially Transformed city	WATER MAINS - INFORMAL SETTLEMENTS INLAND	13 000 000	13 000 000	-4 500 000	7 500 000	7 500 000	USDSG	WHOLE OF METRO	ALL WARDS	Midlands and R2(M) Transferred from Water Supply
A specially Transformed city	WATER SUPPLY - INFORMAL SETTLEMENTS COASTAL	5 000 000	5 000 000	-4 000 000	1 000 000	1 000 000	ISUPG	COASTAL	31,46	Midlands and R2(M) Transferred from Water Supply
A specially Transformed city	WATER SUPPLY - INFORMAL SETTLEMENTS COASTAL	3 000 000	3 000 000	-3 000 000	0	0	USDSG	COASTAL	31,46	R2(M) Transferred to Distribution Main Inform Settlements Midlands
A specially Transformed city	DISTRIBUTION MAINS - INFORMAL SETTLEMENTS MIDLANDS	6 000 000	5 000 000	6 500 000	6 500 000	6 500 000	ISUPG	COASTAL	31,46	R2(M) Transferred from Water Treatment Works R2(M) & R4(M) Transferred to Water Main Inform Settlements
A specially Transformed city	DISTRIBUTION MAINS - INFORMAL SETTLEMENTS MIDLANDS	0	0	-5 000 000	0	0	USDSG	COASTAL	31,46	R2(M) Transferred from Water Treatment Works R2(M) & R4(M) Transferred to Water Main Inform Settlements
A well journeyed city	FLIGHT	126 573 410	126 573 410	9 500 000	9 500 000	9 500 000	ISUPG	COASTAL	31,46	R2(M) Transferred from Distribution Main Inform Settlements Midlands
A well journeyed city	BOOMLET PLANT SPEC EQUIP & SWASTE VEH	25 000 000	25 000 000	-10 000 000	15 000 000	15 000 000	OWN FUNDS	WHOLE OF METRO	ALL WARDS	R2(M) Transferred from Water Treatment Works R2(M) & R4(M) Transferred to Water Main Inform Settlements
A well journeyed city	TOTAL CAPITAL BUDGET : INFRASTRUCTURE SERVICES	832 650 406	1 012 709 646	-57 585 318	954 744 482	954 744 482	OWN FUNDS	WHOLE OF METRO	ALL WARDS	R2(M) Transferred from Water Treatment Works R2(M) & R4(M) Transferred to Water Main Inform Settlements
A well journeyed city	DIRECTORATE OF SPORTS, RECREATION & COMMUNITY DEVELOPMENT	250 000	250 000	0	250 000	250 000	OWN FUNDS	WHOLE OF METRO	ALL WARDS	R2(M) Transferred from Water Treatment Works R2(M) & R4(M) Transferred to Water Main Inform Settlements
A well journeyed city	OFFICE FURN & EQUIPMENT DIRECTORATE	7 697 347	7 697 347	-1 703 278	5 994 069	5 994 069	OWN FUNDS	WHOLE OF METRO	ALL WARDS	R2(M) Transferred from Water Treatment Works R2(M) & R4(M) Transferred to Water Main Inform Settlements
Innovative and Productive City	DEVELOPMENT UPGRADE & REPAIRMENT OF COMMUNITY HALLS	1 000 000	1 000 000	-300 000	700 000	700 000	OWN FUNDS	COASTAL	15	Budget reduction
Innovative and Productive City	HALLS, TOOLS & EQUIPMENT	100 000	100 000	0	100 000	100 000	OWN FUNDS	WHOLE OF METRO	17,46	Budget reduction
Innovative and Productive City	UPGR & REPAIR EXIST CHALET & FACILITIES	2 000 000	2 000 000	-400 000	1 600 000	1 600 000	OWN FUNDS	WHOLE OF METRO	14	Budget reduction
Innovative and Productive City	CONSTRUCTION OF GESINI HALL	2 000 000	2 000 000	-342 169	1 657 831	1 657 831	OWN FUNDS	WHOLE OF METRO	8	Budget reduction
Innovative and Productive City	CONSTRUCTION OF NJ 3 HALL WARD 14	2 000 000	2 000 000	-281 108	1 718 891	1 718 891	OWN FUNDS	MIDLAND	14	Budget reduction
Innovative and Productive City	HALLS, TOOLS AND EQUIPMENT 06	0	57 317	0	57 317	57 317	OWN FUNDS C/O	WHOLE OF METRO	1, 2, 22, 24, 26, 27, 29, 4	Transferred to NJ2 swimming pool
Innovative and Productive City	UPGRADING OF RESORTS	850 000	4 346 891	-2 408 930	1 938 891	1 938 891	OWN FUNDS	COASTAL	29	Budget reduction
Innovative and Productive City	INSTALLATION OF FLOODLIGHTS AT GONBIE RESORT	50 000	50 000	0	50 000	50 000	OWN FUNDS	COASTAL	29, 30	Transferred to NJ2 swimming pool
Innovative and Productive City	INSTALLATION OF SECURITY ALARMS IN 20 CHALETS	50 000	50 000	0	50 000	50 000	OWN FUNDS	COASTAL	29, 30	Transferred to NJ2 swimming pool
Innovative and Productive City	REPAIRMENT OF JUMPING CASTLE AT RESORTS	50 000	50 000	0	50 000	50 000	OWN FUNDS	COASTAL	29, 30	Transferred to NJ2 swimming pool
Innovative and Productive City	PAVING AROUND RESORTS	100 000	100 000	0	100 000	100 000	OWN FUNDS	COASTAL	28, 29, 18, 19	Transferred to NJ2 swimming pool
Innovative and Productive City	CONSTRUCTION OF OFFICE AND GUARD HOUSE NAHOOT CARAVAN PARK C/O	100 000	100 000	0	100 000	100 000	OWN FUNDS	COASTAL	28, 29	Transferred to NJ2 swimming pool
Innovative and Productive City	DEMOLISHING AND CONSTRUCTION OF DUTY HALL AT GONBIE RESORTS C/O	2 050 319	2 050 319	-1 000 000	1 050 319	1 050 319	OWN FUNDS	COASTAL	28, 29	Transferred to NJ2 swimming pool
Innovative and Productive City	REPAIRMENT OF FURNITURE FOR CHALETS C/O	140 536	140 536	0	140 536	140 536	OWN FUNDS	COASTAL	28, 29	Transferred to NJ2 swimming pool
A well journeyed city	BUILDING OF SWIMMING POOLS AT GONBIE RESORTS C/O	0	2 982	0	2 982	2 982	OWN FUNDS	COASTAL	28, 29	Transferred to NJ2 swimming pool
Innovative and Productive City	BUILDING OF SWIMMING POOLS AT NAHOOT CARAVAN PARK C/O	0	248 496	0	248 496	248 496	OWN FUNDS	COASTAL	28, 29	Transferred to NJ2 swimming pool
Innovative and Productive City	CONSTRUCTION OF BEACH STANDS AT NAHOOT CARAVAN PARK C/O	0	524 496	0	524 496	524 496	OWN FUNDS	COASTAL	28, 29	Transferred to NJ2 swimming pool
Innovative and Productive City	DEVELOPMENT UPGRADE & REPAIRMENT OF SPORTS FIELDS AND STADIUMS	3 100 000	3 100 000	-313 805	2 786 195	2 786 195	OWN FUNDS	WHOLE OF METRO	28, 29	Transferred to NJ2 swimming pool
Innovative and Productive City	UPGRADING OF ZOO	1 000 000	1 000 000	0	1 000 000	1 000 000	OWN FUNDS	WHOLE OF METRO	ALL WARDS	Budget reduction
Innovative and Productive City	UPGRADING OF ZOO	1 000 000	1 000 000	0	1 000 000	1 000 000	OWN FUNDS	WHOLE OF METRO	ALL WARDS	Budget reduction
Innovative and Productive City	UPGRADING OF ZOO C/O	100 000	100 000	0	100 000	100 000	OWN FUNDS	WHOLE OF METRO	ALL WARDS	Budget reduction
Innovative and Productive City	REFURBISHMENT OF AQUARIUM	500 000	500 000	-488 874	1 000 000	1 000 000	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	REFURBISHMENT OF AQUARIUM	400 000	400 000	0	400 000	400 000	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	SWIMMING POOLS	400 000	400 000	0	400 000	400 000	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	SWIMMING POOLS	600 000	600 000	0	600 000	600 000	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	PLANT - SWIMMING POOL	200 000	200 000	-117 297	87 703	87 703	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	REFURBISHMENT OF SWIMMING POOLS	100 000	100 000	-117 297	87 703	87 703	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	REDEVELOPMENT OF MOANSISANE SPORT PRECINCT - NJ2 SWIMMING POOL C/O	300 000	300 000	-11 561	288 442	288 442	OWN FUNDS	COASTAL	47	Transferred to NJ2 swimming pool
Innovative and Productive City	REDEVELOPMENT OF MOANSISANE SPORT PRECINCT - NJ2 SWIMMING POOL C/O	0	16 589 043	3 342 740	19 931 783	19 931 783	OWN FUNDS C/O	MIDLAND	42	Transferred to NJ2 swimming pool



Annexure F: Revised Section E of the IDP 2021/2022 financial year

SECTION E: DEVELOPMENT OBJECTIVES, STRATEGIES, KEY PERFORMANCE INDICATORS AND TARGETS

(2021 – 2026)

BCMM MUNICIPAL SCORECARD (2021/2026)

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2007) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BCMM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
STRATEGIC OUTCOME 1: INNOVATIVE AND PRODUCTIVE CITY											
NATIONAL PRESCRIBED INDICATORS											
Safety	To ensure safety of BCMM communities	Number of fire related deaths per 1000 population	KFA 11	FD 1.11	Percentage compliance with the required attendance time for structural firefighting incidents (formal and informal)	44%	75%	75%	75%	75%	75%
Economic Development	Maintain Inclusive and sustainable economic Growth	Average cost to a business to apply for a construction permit with a municipality	KFA 2	LED3.11	Average time taken to finalised business license applications	New indicator	15 working days	15 working days	15 working days	15 working days	15 working days
BCMM INDICATORS											

Safety	To develop and maintain world class infrastructure and utilities	Number of fire related deaths per 1000 population	KFA 11	FE 1.1/IPC 2	Number of fire stations refurbished	1	3	1	1	1	1	1
Economic Development	Maintain Inclusive and sustainable economic Growth	N/A	KFA 1	IPC 3	Number of infrastructure projects	2	2	3	3	4	4	4

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)												
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	
Economic Development	Maintain Inclusive and sustainable economic Growth	N/A	KFA 1	IPC 4	Number of interventions implemented to support SMME's and Cooperatives for informal traders implemented	3	5	5	5	5	5	

Economic Development	Maintain Inclusive and sustainable economic Growth	N/A	KFA 5	IPC 5	Number of direct and indirect job opportunities created through Economic Development Projects, Initiatives and partnerships	1166	800	1000	1200	1300	1400
Economic Development	Maintain Inclusive and sustainable economic Growth	N/A	KFA 5	IPC 11 (b)	Number of jobs created through Expanded Public Works Programme (EPWP)	6164	5630	5630	5630	5630	5630
Economic Development	Maintain Inclusive and sustainable economic Growth	N/A	KFA 7	IPC 6	Number of Arts, Culture and Heritage projects implemented	2	9	14	14	14	14
Economic Development	Maintain Inclusive and sustainable economic Growth	N/A	KFA 4	IPC 7	Number of Initiatives (programmes) implemented to market and promote	6	13	15	15	15	15

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR_796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Economic Development	Maintain Inclusive and sustainable economic growth	N/A	KFA 2	IPC 8	Number of interventions supported to retain existing investors and promote attraction of new investment into Buffalo City	3	3	2	2	2	2
Economic Development	Maintain Inclusive and sustainable economic growth	N/A	KFA 2	IPC 9	Number of interventions implemented on export development and promotion for emerging exporters on a quarterly basis	12	12	12	12	12	12
Economic Development			KFA 6	IPC 11 (a)	Number of Agricultural farmer support programmes implemented	7	6	9	8	10	10

Operations & Maintenance of Revenue Generating Assets	To Promote an environmentally friendly city	Percentage utilization rate of sports fields	KFA 9	HS 3.4/IPC 12	Number of sports facilities upgraded	4	3	3	3	3	3	3
Operations & Maintenance of Revenue	To Promote an environmentally friendly city	N/A	KFA 4	IPC 13	Number of Aquarium facilities upgraded	0	1	1	1	1	1	1

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)												
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	
Generating Assets												
Operations & Maintenance of Revenue Generating Assets	To Promote an environmentally friendly city	Square meters of municipal owned or maintained public outdoor recreation space per capita	KFA 9	HS 3.1/IPC 14	Number of Zoo facilities upgraded	1	1	1	1	1	1	
Operations & Maintenance of Revenue Generating Assets	To Promote an environmentally friendly city	Recreational water quality	KFA 9	HS 3.1/IPC 15	Number of beach facilities upgraded	3	2	2	2	2	2	

Operations & Maintenance of Revenue Generating Assets	To Promote an environmentally friendly city	Square meters of municipal owned or maintained public outdoor recreation space per capita	KFA 9	HS 3.1/IPC 16	Number of Swimming Pools upgraded	0	3	2	2	2	2	2
Infrastructure	To promote an integrated spatial form	Number of community halls per 100 000 population	KFA 10	HS 3.2/IPC 17	Number of community halls constructed	0	1	0	0	1	1	1
Infrastructure	To promote an integrated spatial form	Percentage utilisation of community halls	KFA 10	HS 3.2/IPC 18	Number of community halls upgraded	0	4	10	10	10	10	10
Institutional Service Delivery & Operating Model	To ensure safety of BCMM communities	N/A	KFA 11	IPC 19	Number of Areas covered by surveillance cameras	11	1	2	2	2	2	2

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)												
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BCMM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	
Institutional Service Delivery	Promote sound financial and	Road traffic fatalities per 100 000 population	KFA 12	IPC 20	% reduction in road traffic fatalities on	2.64%	5%	5%	5%	5%	5%	

& Operating Model	administrative capabilities	Average number of fatalities per fatal crash		BCMM roads															
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 8	IPC 21	Number of sport development programmes supported	3	3	5	5	5	5	5	5	5	5	5	5	5	5
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 5	IPC 22	Number of Bursaries Awarded	50	50	50	50	50	50	50	50	50	50	50	50	50	50
STRATEGIC OUTCOME 2: A GREEN CITY																			
NATIONAL PRESCRIBED INDICATORS																			
Environment	To Promote an environmentally friendly city	Metropolitan Air Quality Index (MAQI)	KFA 13	ENV1.11	Percentage of atmospheric emission licenses (AELs) processed within guideline timeframes	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Environment	To Promote an environmentally friendly city	GHG emissions per capita	KFA 14	ENV1.12	Proportion of Air Quality (AQ) monitoring stations providing adequate data over a reporting year	81.3%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%
		Number of days where PM2.5 levels exceeded guideline levels																	
		Percentage of households experiencing a																	

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Waste Economy	To Promote an environmentally friendly city	problem with noise pollution									
		Percentage of households with basic refuse removal services or better	KFA 18	ENV 3.11	Percentage of known informal settlements receiving integrated waste handling services	100%	100%	100%	100%	100%	100%
		Tonnes of municipal solid waste sent to landfill per capita									
Environment	To Promote an environmentally friendly city	Ecosystem/Vegetation type protection level	KFA 16	ENV 4.21	Proportion of biodiversity priority areas protected	48.85%	48.85%	48.85%	48.85%	48.85%	48.85%
Environment	To Promote an environmentally friendly city	Ecosystem/Vegetation type protection level	KFA 16	ENV4.11	Percentage of biodiversity priority area within the metro	2.6 %	2.6 %	2.6 %	2.6 %	2.6 %	2.6 %
Environment	To Promote an environmentally friendly city	Ecosystem/Vegetation type protection level	KFA 18	ENV 5.11	Percentage of coastline with protection measures in place	72%	72%	72%	72%	72%	72%

Environment	To Promote an environmentally friendly city	Ecosystem/Vegetation type protection level	KFA 18	ENV 5.12	Number of coastal water samples taken for monitoring purposes	New Indicator	400	400	400	400	400	400
Environment	To Promote an environmentally friendly city	Ecosystem/Vegetation type protection level	KFA 18	ENV 5.21	Number of inland water samples tested for monitoring purposes	New Indicator	400	400	400	400	400	400

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BCMM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Waste Economy	To Promote an environmentally friendly city	Tonnes of municipal waste diverted from landfill per capita	KFA 18	GC 102	Number of Waste Diversion Buy-Back Centres Established		4	3	3	3	3
Waste Economy	To Promote an environmentally friendly city	Tonnes of municipal waste diverted from landfill per capita	KFA 18	GC 11	Upgrading of Beacon Bay Transfer station	0	Signage, Fencing and Access control	N/A	N/A	N/A	N/A

Waste Economy	To Promote an environmentally friendly city	Tonnes of municipal waste diverted from landfill per capita	KFA 18	GC 101	Number of Tons of recycleables diverted from Landfills to Buy-Back Centres	New Indicator	20	20	20	20	20	20
Operations & Maintenance of Revenue Generating Assets	To Promote an environmentally friendly city	N/A	KFA 15	GC 10	Number of Community Parks Upgraded	0	2	6	6	6	6	6
STRATEGIC OUTCOME 3: A CONNECTED CITY												
NATIONAL PRESCRIBED INDICATORS												
Infrastructure	Develop and maintain world class logistics infrastructure	Non-Motorised Transport paths and lanes as a percentage of the total municipal road network length	KFA 21	TR1.21	Length of NonMotorised Transport paths built (km)	3,726 km	2,35 km	3 km	0	0	0	0

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2007) Reg 2(1)(c)												
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	

Infrastructure	Develop and maintain world class logistics infrastructure	Average public transport commuting time	KFA 21	TR3.11	Number of weekdays scheduled municipal bus passenger trips	1080	1030	1030	1030	1030	1030	1030
		Average private transport commuting time										
Infrastructure	Develop and maintain world class logistics infrastructure	Road transport fuel usage per capita	KFA 22	EE1.11	Number of dwellings provided with connections to the mains electricity supply by the municipality	1560	780	1000	1000	1000	1000	1000
		Percentage of households with access to electricity										
Infrastructure	Develop and maintain world class logistics infrastructure	Renewable energy capacity available within the municipal jurisdiction as a percentage of Eskom supply capacity to the municipality	KFA 22	EE3.11	Percentage of unplanned outages that are	100%	100%	100%	100%	100%	100%	100%
		System Average Interruption										

Infrastructure	class logistics infrastructure	Duration Index	KFA 22	EE3.21	restored to supply within industry standard timeframes	83.3%	70%	70%	70%	70%	70%
		Customer Average Interruption Duration Index									
Infrastructure	Develop and maintain world class logistics infrastructure	System Average Interruption Frequency Index	KFA 22	EE3.21	Percentage of Planned	83.3%	70%	70%	70%	70%	70%

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2007) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Infrastructure	Develop and maintain world class logistics infrastructure	Customer Average Interruption Frequency Index	KFA 19	TR6.11	Maintenance Performed	6,701% (89,8km)	4,4% (60km)	4,48%	4,48%	4,48%	4,48%
Infrastructure	Develop and maintain world class logistics infrastructure	Percentage of fatal crashes attributed to road and environmental factors	KFA 19	TR6.11	Percentage of unsurfaced road graded	6,701% (89,8km)	4,4% (60km)	4,48%	4,48%	4,48%	4,48%

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Infrastructure	Develop and maintain world class logistics infrastructure	NMT paths and lanes as a percentage of total municipal road network length	KFA 21	TR 1.2/CC 7	Number of pedestrian bridges constructed	0	3	3	3	3	3
Infrastructure	Develop and maintain world class logistics infrastructure	Percentage of Dwelling units within 500m of scheduled public transport service	KFA 21	TR 1.1/CC 14	Number of Taxi Embayments constructed	3	3	0	0	0	0
Infrastructure	Develop and maintain world class logistics infrastructure	Percentage of Dwelling units within 500m of scheduled public transport service	KFA 21	TR1.1/CC15	Number of public transport facilities rehabilitated	0	1	1	0	0	0
Infrastructure	Develop and maintain world class logistics infrastructure	N/A	KFA 19	CC16	Length of surfaced roads upgraded (km)	1,27km	N/A	0,6 km	0	0	0

Infrastructure	Develop and maintain world class logistics infrastructure	N/A	KFA 19	CC19	Number of bridges rehabilitated	1	2	3	2	2	2
Infrastructure	Develop and maintain world class logistics infrastructure	Road traffic fatalities per 100 000 population	KFA 21	TR 7.1/CC 11	Number of speed humps constructed	46	40	50	0	0	0

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Infrastructure	To promote an integrated spatial form	Percentage of households with access to electricity	KFA 22	EE 1.1/CC 20	Number of new high mast lights installed	12	9	9	9	9	9
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	System Automation and Integration	KFA 20	CC5	Number of Telephone Systems migrated to Integrated intelligent voice platform	New Indicator	16	N/A	N/A	N/A	N/A

STRATEGIC OUTCOME 4: A SPATIALLY TRANSFORMED CITY
NATIONAL PRESCRIBED INDICATORS

Infrastructure	Develop and maintain world class logistics infrastructure	Percentage of households with access to basic sanitation	KFA 23	WS1.11	Number of new sewer connections meeting minimum standards.	334	300	300	300	300	300	300
Infrastructure	Develop and maintain world class logistics infrastructure	Percentage of households with access to basic water supply	KFA 23	WS2.11	Number of new water connections meeting minimum standards.	308	500	300	300	300	300	300
Infrastructure	Develop and maintain world class logistics infrastructure	Percentage of households with access to basic water supply	KFA 23	WS5.31	Percentage of water connections metered	89%	92%	98%	98%	98%	98%	98%
Infrastructure	To promote an integrated spatial form	Rateable residential properties as a percentage of total households in the municipality	KFA 28	HS2.22 (b)	Average Number of days taken to process Building Plan applications of more than 500 square meters	173.33 Days	58 Days	58 Days	58 Days	58 Days	58 Days	58 Days

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)												
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	

Infrastructure	To promote an integrated spatial form	N/A	KFA 28	HS2.22 (a)	Average Number of days taken to process Building Plan applications of less than 500 square meters	140.65 Days	28 Days	28 Days	28 Days	28 Days	28 Days	28 Days	28 Days
Housing	To promote an integrated spatial form	N/A	KFA 25	HS1.11	Number of subsidised housing units constructed using various Human Settlements Programmes	137	420	440	460	480	500		
Housing	To promote an integrated spatial form	N/A	KFA 25	HS1.12	Number of serviced sites	671	800	850	900	950	1000		
BCMM INDICATORS													
Land	To promote an integrated spatial form	N/A	KFA 28	STC 1	Number of land parcels acquired by Council for Mixed Use Integration Zone and Densification (public and privately owned).	1	4	4	4	4	4	4	4
Infrastructure	To promote an integrated spatial form	Percentage of households with access to basic sanitation	KFA 23	WS 1.1/STC 2	Number of ablution facilities constructed (seats)	107	99	60	60	60	60	60	60

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Infrastructure	To promote an integrated spatial form	N/A	KFA 29	STC 3	Number of cemeteries upgraded	5	6	5	5	5	5
Operations & Maintenance of Revenue Generating Assets	To promote an integrated spatial form	N/A	KFA 28	STC 9	Number of BCMM owned buildings upgraded	12	12	12	12	12	12
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 25	STC 15	Number of beneficiaries registered on the NHNR	2 285	2010	2010	2010	2010	2010
Operations & Maintenance of Revenue Generating Assets	To promote an integrated spatial form	N/A	KFA2 8	STC13	Number of Parks Depots upgraded	3	2	2	2	2	2
STRATEGIC OUTCOME 5: A WELL GOVERNED CITY											
NATIONAL PRESCRIBED INDICATORS											

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Top Management Stability (% of days in a year that all S56 positions are filled by fulltime, appointed staff not in an acting capacity)	KFA 46	GG 1.21	Staff vacancy rate	6.2%	8%	6%	5.3%	5.1%	5%
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Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)											
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Number of municipal officials completed training this quarter	KFA 41	C9/W/GC 27	% of the municipality's budget actually spent on implementing its workplace skills plan.	82%	82%	85%	87%	90%	92%
		Percentage of municipal skills development levy recovered									

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Average percentage of councillors attending council meetings	KFA 46	GG 4.11	Number of agenda items deferred to the next council meeting	0	3 (Must not exceed 3 agenda items deferred to the next Council meeting per quarter)	3 (Must not exceed 3 agenda items deferred to the next Council meeting per quarter)	3 (Must not exceed 3 agenda items deferred to the next Council meeting per quarter)	3 (Must not exceed 3 agenda items deferred to the next Council meeting per quarter)	3 (Must not exceed 3 agenda items deferred to the next Council meeting per quarter)
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Number of dismissals for fraud and corruption per 100 000 population	KFA 46	GG 5.12	Quarterly salary bill of suspended officials	Q1 - R 1 074 731 Q2 - R 49 Q3- 4,095,060.94 Q4- R 6,070,559.41 R4, 317, 535.46	R10,000,00 0.00 (Quarterly salary bill of suspended officials must not exceed R10,000,000.00 per quarter)	R10,000,00 0.00 (Quarterly salary bill of suspended officials must not exceed R10,000,000.00 per quarter)	R10,000,00 0.00 (Quarterly salary bill of suspended officials must not exceed R10,000,000.00 per quarter)	R10,000,00 0.00 (Quarterly salary bill of suspended officials must not exceed R10,000,000.00 per quarter)	R10,000,00 0.00 (Quarterly salary bill of suspended officials must not exceed R10,000,000.00 per quarter)

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
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Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Number of alleged fraud and corruption cases reported per 100 000 population	KFA 46	GG 5.11	Number of active suspensions longer than three months	36	20 (suspensions longer than 3 months not to exceed 20 per quarter)	20 (number of suspensions longer than 3 months not to exceed 20 per quarter)	20 (number of suspensions longer than 3 months not to exceed 20 per quarter)	20 (number of suspensions longer than 3 months not to exceed 20 per quarter)	20 (number of suspensions longer than 3 months not to exceed 20 per quarter)
			Number of dismissals for fraud and corruption cases reported per 100 000 population								
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Percentage of all qualifying households in the municipal area classified as indigent	KFA 39	GG 6.11	Percentage of the municipality's operating budget spent on free basic services to indigent households	6.69%	5%	5%	5%	5%	5%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Rateable residential properties as a percentage of total households in the municipality	KFA 37	HS2.21	Number of rateable residential properties in the subsidy housing market entering the	382	360	450	500	550	600

					municipal valuation roll													
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Households receiving Free Basic Electricity as a percentage of all households	KFA 37	EE2.11	Free Basic Electricity provision levels as per percentage of total residential	11.20%	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Frequency of sewer blockages with electricity connections	KFA 32	WS3.11	electricity provision (in terms of MWh) Percentage of Complaints/Callouts responded to within 24 hours (sanitation/waste water)	100%	100%	100%	100%	100%	100%

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Frequency of mains failures	KFA 32	WS3.21	Percentage of Complaints/Callouts responded to within 24 hours (water)	100%	100%	100%	100%	100%	100%	100%	100%	100%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Wastewater quality compliance according to the water use license	KFA 23	WS 4.21	Percentage of industries with trade effluent inspected for compliance	26.30%	40%	60%	80%	100%	100%	100%	100%	100%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)	KFA 30	GG2.11	Percentage of ward committees with 6 or more ward committee members (excluding ward councillors)	100%	100%	100%	100%	100%	100%	100%	100%	100%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)	KFA 30	GG2.12	Percentage of wards where at least one councillor-convened	4 Public Meetings Convened per Ward = 200	100%	100%	100%	100%	100%	100%	100%	100%

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	a year, are quorate, and have an action plan)	KFA 30	GG3.12	community meeting was held	public meetings for 50 Wards.	100%	100%	100%	100%	100%	100%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Audit Opinion	KFA 25	HS1.31	Percentage of councillors who have declared their financial interests	20	44	46	46	48	48	
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Percentage of households in informal settlements targeted for upgrading	KFA 25	HS1.32	Number of informal settlements assessed (enumerated and classified)	19%	30%	31%	31%	33%	33%	
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	Percentage of households in informal settlements targeted for upgrading	KFA37	WS.5.1	Percentage of informal settlements using a participatory approach to planning or implementing upgrading	40%	35%	35%	35%	35%	35%	
					A percentage of Non - revenue Water							

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA2 5	TR6.21	Percentage of reported pothole complaints resolved within standard municipal response time	New indicator	80%	80%	80%	80%	80%	80%
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Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA2 5	WS4.11	Percentage of water treatment capacity unused	New indicator	10%	10%	10%	10%	10%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA2 5	W4.31	Percentage of waste water treatment capacity unused	New indicator	40%	40%	40%	40%	40%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA2 5	WS5.21	Infrastructure leakage index	New indicator	<7.3	<7.3	<7.3	<7.3	<7.3
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA3 7	WGC25	Percentage total electricity losses	19,13%	Equal to or less than 21%	Equal to or less than 19%	Equal to or less than 19%	Equal to or less than 19%	Equal to or less than 19%

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 41	LED 1.31	Number of individuals connected to apprenticeships and learnerships through municipal interventions	18	40 Learners	40 Learners	40 Learners	40 Learners	40 Learners	40 Learners
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 46	GG 1.22	Percentage of vacant posts filled within 3 months	New indicator	50%	100%	50%	50%	50%	50%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 30	GG2.31	Percentage of official complaints responded to through the municipal	New indicator	100%	100%	100%	100%	100%	100%

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)												
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target	
					complaint management system							

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA3 7	LED 2.11	Percentage of budgeted rates revenue collected	85%	83,5%	83,5%	83,5%	83,5%	83,5%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA3 7	LED 3.32	Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission	90%	100%	100%	100%	100%	100%
BCMM INDICATORS											
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 46	WGC 1	Number of people from employment equity target groups (females) employed in the 3 highest levels of management	5	3	3	3	3	3

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 38	WGC 6	% of a municipality's capital budget spent on capital projects identified in the IDP	77%	100%	100%	100%	100%	100%	100%	100%
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 37	WGC 7	% revenue Collection Rate as measured in accordance with the MSA performance regulations	81.63%	83.5%	86%	86.5%	87%	87.5%		

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
ICT	Promote sound financial and administrative capabilities	N/A	KFA 37	WGC 9 (a)	Number of Electricity Smart Meters Installed (Business Debtors)	3 464	1060	2 000	2 000	2 000	2 000
ICT	Promote sound financial and administrative capabilities	N/A	KFA 37	WGC 9 (b)	Number of Electricity and Water Smart Meters installed (Residential)	86 938	12400	10 000	10 000	10 000	10 000

Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 39	WGC14	Credit Rating Maintained at A	A	A	A	A	A	A
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 39	WGC15		Current ratio (municipality's ability to pay back its Shortterm Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables)	1,71: 1	1.6: 1	1.55: 1	1.5: 1	1.5: 1
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 39	WGC16	Debt to revenue percentage (the extent of Total Borrowings in relation to Total Operating Revenue)	3%	Less than 45%	Less than 45%	Less than 45%	Less than 45%	Less than 45%
Institutional Service Delivery	Promote sound financial and	N/A	KFA 39	WGC17	Cost coverage (ability to meet at least the municipality's	1-85x fixed operating expenditure	1-2x fixed operating expenditure	1-2x fixed operating expenditure	1-2x fixed operating expenditure	1-2x fixed operating expenditure	1-2x fixed operating expenditure

Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR 796 of 24 August 2001) Reg 2(1)(c)

BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target
& Operating Model	administrative capabilities				monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue during that month).						
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA 38	WGC18	Creditors payment period	62 days	30 days	30 days	30 days	30 days	30 days
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA3 7	WGC 30	life-cycle asset management system implementation stage	New Indicator (Mayoral Lekgotla)	Project management at 100% of Phase 2: Further development of the procured ERP system	N/A	N/A	N/A	N/A
Institutional Service Delivery & Operating Model	Promote sound financial and administrative capabilities	N/A	KFA3 7	WGC 31	Percentage of registered billing queries	New Indicator (Mayoral Lekgotla)	Less than 3 percent of the total billing	N/A	N/A	N/A	N/A

Institutional Service Delivery	Promote sound financial and	N/A	KFA 37	WGC22	Total increase in the amount of revenue	R 12 504 168.92	5 500 000	5 500 000	5 500 000	5 500 000	5 500 000	5 500 000	5 500 000
Development Priorities and Objectives in terms of Section 26 (c) of the Municipal Systems Act and Local Government: Municipal Planning and Performance Management Regulations (GNR. 796 of 24 August 2001) Reg 2(1)(c)													
BCMM Council Key Focus Areas	Strategic Objective	Outcome Indicator	KFA	National Treasury Reference/BC MM Code	Key Performance Indicator	2020/21 Baseline UNAUDITED	2021/22 Target	2022/23 Target	2023/24 Target	2024/25 Target	2025/26 Target		
& Operating Model	administrative capabilities				collected for traffic fines								
Operations & maintenance	Promote sound financial and administrative capabilities	Total water losses Percentage of non-revenue water Total per capita consumption of water	KFA 37	WGC24	Number of kilolitres reduced (physical water losses in terms of system losses)	4 881 016kl	850 000 KI	850 000 KI	850 000 KI	850 000 KI	850 000 KI	850 000 KI	850 000 KI