Buffalo City Development Agency - Table D1 Budget Summary

Description	2017/18	2018/19	2019/20	Cur	rent Year 2020/	21	Medium Teri	m Revenue and Framework	Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Financial Performance									
Property rates	_	_	-	-	_	_	_	_	_
Service charges	-	_	-	_	_	_	_	_	_
Investment revenue	145	439	520	854	854	854	900	949	1,000
Transfers recognised - operational	1,505	2,491	7,762	119,808	119,808	119,808	146,456	110,535	71,182
Other own revenue	20,380	30,491	41,243	15,982	15,982	15,982	17,576	45,393	52,679
Total Revenue (excluding capital transfers and contributions)	22,030	33,421	49,524	136,645	136,645	136,645	164,932	156,877	124,862
Employee costs	15,388	17,447	24,079	27,888	27,888	27,888	30,126	32,193	33,931
Remuneration of councillors	13,300	17,447	24,019	21,000	21,000	21,000	30,120	32,133	33,831
Depreciation & asset impairment	799	1,206	987	1,921	1,921	- 1,921	- 1,978	2,038	_ 2,148
Finance charges	5	0	_	4	1,021	1,021	1,910	2,000	2,140
Inventory consumed and bulk purchases	310	570	1,238	1,481	1,481	1,481	1,703	1,959	2,064
Transfers and grants	411	100	197	321	321	321	369	424	2,004
Other expenditure	7,443	12,038	27,414	102,519	102,519	102,519	127,990	116,509	
Total Expenditure	24,355	31,361	53,916	134,134	134,134	134,134	162,171	153,127	82,267 120,861
Surplus/(Deficit)				i	2,510	2,510			
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	(2,325)	2,060	(4,391) _	2,510 2,510	2,510	2,510 2,510	2,761 2,761	3,750 3,750	4,000 4,000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	_	491	13,811	_	_		21.	_	
Surplus/(Deficit) after capital transfers & contributions	(2,325)	2,550	9,420	5,020	5,020	5,020	5,522	7,500	8,000
Taxation		602	,,,,,,	7,		3,1-1	0,022		-,
Surplus/ (Deficit) for the year	(558) (1,767)	1,948	9,420	5,020	5,020	5,020	5,522	7,500	8,000
· · · · · · · · · · · · · · · · · · ·	(1,707)	1,340	3,420	3,020	3,020	3,020	3,322	7,300	
Capital expenditure & funds sources									
Capital expenditure	324	4,078	1,929	2,510	2,510	2,510	2,761	3,750	4,000
Transfers recognised - capital	-	4,078	(1,425)	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	_	_
Internally generated funds	324	-	3,354	2,510	2,510	2,510	2,761	3,750	4,000
Total sources of capital funds	324	4,078	1,929	2,510	2,510	2,510	2,761	3,750	4,000

Description	2017/18	2018/19	2019/20	Cui	rrent Year 2020	/21	Medium Ter	Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
Financial position										
Total current assets	708	5,706	22,444	2,882	2,882	2,882	2,968	3,057	3,184	
Total non current assets	2,174	2,108	2,795	2,510	2,510	2,510	5,521	7,500	4,000	
Total current liabilities	3,465	6,448	13,812	4,433	4,433	4,433	4,429	4,586	4,788	
Total non current liabilities	-	_	-	-	_	_	_	_	_	
Community wealth/Equity	(582)	1,366	11,427	958	958	958	4,060	5,971	2,396	
Cash flows										
Net cash from (used) operating	(2,631)	5,362	13,797	(10,881)	(10,881)	(10,881)	4,740	5,788	5,520	
Net cash from (used) investing	(351)	(1,742)	(1,651)	(2,510)	(2,510)	(2,510)	(2,761)	(3,750)	(4,000)	
Net cash from (used) financing	_	_	-	(1,272)	(1,272)	(1,272)	(1,935)	(1,993)	(1,459)	
Cash/cash equivalents at the year end	367	3,987	16,133	1,470	1,470	1,470	1,514	1,559	1,620	

Buffalo City Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Source	1									
Property rates									-	
Service charges - electricity revenue										
Service charges - water revenue										
Service charges - sanitation revenue										
Service charges - refuse revenue										
Rental of facilities and equipment										
Interest earned - external investments		145	439	520	854	854	854	900	949	1,000
Interest earned - outstanding debtors										
Dividends received										
Fines, penalties and forfeits										
Licences and permits										
Agency services		124	620	1,752	7,933	7,933	7,933	4,000	4,000	4,000
Transfers and subsidies		1,505	2,491	7,762	117,298	117,298	117,298	143,695	106,785	67,182
Other revenue		20,248	29,869	39,491	8,049	8,049	8,049	13,576	41,393	48,679
Gains		8	2	-	=	-	-	=	-	=
Total Revenue (excluding capital transfers and contributions)		22,030	33,421	49,524	134,135	134,135	134,135	162,172	153,127	120,862
Expenditure By Type										
Employee related costs		15,388	17,447	24,079	27,888	27,888	27,888	30,126	32,193	33,931
Remuneration of councillors										
Debt impairment	4									
Depreciation & asset impairment		799	1,206	987	1,921	1,921	1,921	1,978	2,038	2,148
Finance charges		5	0	美	4	4	4	4	4	5
Bulk purchases - electricity	2									
Inventory consumed	5	310	570	1,238	1,481	1,481	1,481	1,703	1,959	2,064
Contracted services		3,631	7,472	20,620	79,461	79,461	79,461	103,021	80,905	44,740
Transfers and subsidies		411	100	197	321	321	321	369	424	447
Other expenditure	3	3,798	4,567	6,793	23,058	23,058	23,058	24,969	35,604	37,527
Losses		14	=	=	=	-	*	=	-	a
Total Expenditure		24,355	31,361	53,916	134,134	134,134	134,134	162,171	153,127	120,861
Surplus/(Deficit)		(2,325)	2,060	(4,391)	0	0	0	1	0	0

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			Medium Term Revenue and Expenditure Framework			
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	491	13,811	2,510	2,510	2,510	2,761	3,750	4,000	
Transfers and subsidies - capital (in-kind - all)		(2.225)		Í	2.540	2.540	2.540	0.764	2.750	4.000	
Surplus/(Deficit) after capital transfers & contributions Taxation		(2,325) (558)	2,550 602	9,420	2,510	2,510	2,510	2,761	3,750	4,000	
Surplus/ (Deficit) for the year		(1,767)	1,948	9,420	2,510	2,510	2,510	2,761	3,750	4,000	

Buffalo City Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2017/18	2018/19	2019/20	Cur	rent Year 2020/	21	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
ASSETS										
Current assets										
Cash		344	2,293	16,133	172	172	172	177	183	183
Call investment deposits		23	1,694		1,297	1,297	1,297	1,336	1,377	1,43
Consumer debtors	- 1	-	-	5,813	=		=	·=	.=	
Other debtors	- 1	308	1,683	498	1,377	1,377	1,377	1,418	1,460	1,52
Current portion of long-term receivables		-		2 —	=:	-	-	-	-	-
Inventory		33	35	7-7	35	35	35	36	38	39
Total current assets		708	5,706	22,444	2,882	2,882	2,882	2,968	3,057	3,18
Non current assets										
Long-term receivables	3	=	-	a	3	=	-	=		-
Investments			: <u>-</u>							
Investment property	- 1	:=:	-	-	-	-	-	_	-	:-
Investment in Associate		=	*							
Property, plant and equipment	1	351	308	1,384	1,496	1,496	1,496	4,405	5,994	2,39
Biological		-	=							
Intangible		1,221	1,800	1,411	1,014	1,014	1,014	1,116	1,506	1,606
Other non-current assets		602	-		72					
Total non current assets		2,174	2,108	2,795	2,510	2,510	2,510	5,521	7,500	4,000
TOTAL ASSETS		2,882	7,814	25,240	5,392	5,392	5,392	8,489	10,557	7,184
LIABILITIES										
Current liabilities										
Bank overdraft		=	#	差	e	(=)	9	-	=	
Borrowing		-	==	=	1,272	1,272	1,272	1,345	1,398	1,459
Consumer deposits		-	=	-		0 - 2	-	=	-	-
Trade and other payables	- 1	2,086	5,419	11,542	2,086	2,086	2,086	2,149	2,213	2,311
Provisions	3	1,378	1,029	2,270	1,075	1,075	1,075	935	975	1,017
Total current liabilities		3,465	6,448	13,812	4,433	4,433	4,433	4,429	4,586	4,788
Non current liabilities	1									
Borrowing			-	_	=		128	=	-	22
Provisions	3	-	=	=		(-)	-	=	=	=
Total non current liabilities		-]	_	-	_	_	-	-	-	-
TOTAL LIABILITIES		3,465	6,448	13,812	4,433	4,433	4,433	4,429	4,586	4,788
NET ASSETS	2	(582)	1,366	11,427	958	958	958	4,060	5,971	2,396
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		(582)	1,366	11,427	958	958	958	4,060	5,971	2,396
Reserves		(002)	1,000	- 1,721	300	300	_	-7,000 -	0,011	2,000
FOTAL COMMUNITY WEALTH/EQUITY	2	(582)	1,366	11,427	958	958	958	4,060	5,971	2,390

Buffalo City Development Agency - Table D3 Capital Budget by asset class and funding

Vote Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure by Asset Class/Sub-class										
Infrastructure	l	_	_	_	_	_	_	_	_	_
Roads Infrastructure			_	_	_	_	_	<u> </u>	_	_
Roads		_	_	_	_	_	_	_	_	_
Road Structures		_	_	-	_	_		_	_	_
Road Furniture		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Storm water Infrastructure		_	_	_	_	_	_	_	_	_
Drainage Collection		_	_	_	_	_		_		_
Storm water Conveyance		_	_	_	_	_	_	_	_	_
Attenuation		_	_	_	_	_	_	_	_	_
Electrical Infrastructure		_	_		_	_	_	_	i	_
Power Plants		_	_	_	_	_	-	_		_
HV Substations		_	_	_	_	_	_	_	_	_
HV Switching Station			_	_	_			_	· —	_
HV Transmission Conductors		_	_	_	_	_	_	_		_
MV Substations		_	_	_	_	_	_	_	_	_
MV Switching Stations		_	_	_	_	_	_	_	_	_
MV Networks		_	_	_		_	_	_	_	_
LV Networks		_	_	_	_	_	_	_	_	
Capital Spares		_	_	_	_	_		_		_
Water Supply Infrastructure		_	_	_		_	_	_	_	_
Dams and Weirs		_	_	_	_	_	_	_	_	_
Boreholes		_	_	_	_	_	_	_		_
Reservoirs		_	_	_	_	_	_	_	_	_
Pump Stations		_	_	_	_	, _	_	_	_	
Water Treatment Works		_	_	_	_	_	_	_		_
Bulk Mains		_	_	_	_	_		_	_	_
Distribution		_	_	_	_	_		_	_	_
Distribution Points		_	_	_	_	_	_	_	_	_
PRV Stations		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_

Vote Description	Ref	2017/18	2018/19	2019/20	Cu	irrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousands	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Sanitation Infrastructure		_	_	-	_	_	_	_	_	_
Pump Station		_	_	_	_	_	_	_	_	_
Reticulation		_	_	_	_	_	_	_	_	_
Waste Water Treatment Works		_	_	_	_	_	_	_		_
Outfall Sewers		_	_	_		_	_	_	_	_
Toilet Facilities		_	_	_	_	_	_	_	_	
Capital Spares		_	_	_	_	_	_	_	_	_
Solid Waste Infrastructure		_	_	_	_	_	_	_	_	_
Landfill Sites		_	_	_	_	_	_	_	_	_
Waste Transfer Stations		_	_	_	_		-	_	_	_
Waste Processing Facilities		_	_	_	_	_	-	_		_
Waste Drop-off Points		_	_	_	_	_	_	_	_	_
Waste Separation Facilities		_	_	_	_	_	_	_	_	_
Electricity Generation Facilities		_	_	_	_	_	_	_	_	
Capital Spares			_	_	_	_	_	_	_	_
Rail Infrastructure		_	_	_	_	· 	_	_	_	_
Rail Lines		_	_	_	_	_	_	_	_	
Rail Structures		_	_	_	_	_		_	_	_
Rail Furniture		_	_	_	-	_	_	_	_	_
Drainage Collection			_	_	_	_	-	_	_	_
Storm water Conveyance		_	_	_	_	_	_	_	_	_
Attenuation		_	_	_	_	-	_	_	_	
MV Substations			_	_	_	_	-	_	_	_
LV Networks		-	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps		-	_	-	_	_	_	-	_	_
Piers		_	_	_	_	_	_	-	_	_
Revetments		_	_	_	_	_	-	_	_	_
Promenades		_	_	-	_	_	_	_	-	_
Capital Spares		_	_	_	_	_	_	_	_	_
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres		_	_	_	_	_	_	_	_	_

Vote Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Core Layers		_	_	_	_	_	_	_	_	_
Distribution Layers		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	
Community Assets		_	_	_	_	_	_	_	_	_
Community Facilities		_	_	_	_		_		_	_
Halls								_	_	_
Centres		_	_	-	_	_	-	_	_	_
Crèches		-	-	-	-	_	-	_	_	_
		-	_	-	-	_	_	_	_	_
Clinics/Care Centres		-	_	-	_	-		-	_	_
Fire/Ambulance Stations		_		-	_	-	-	-	-	_
Testing Stations		-	_	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	_	-	_
Galleries		-	_	-	-	-	-	-	-	_
Theatres		-	_	-	-	-	-		_	_
Libraries		-	<u></u>	-	-	-	_	-	_	_
Cemeteries/Crematoria		-	-	-	_	-	-	-	-	_
Police		_	-	-	-	-	-	-	-	_
Parks		-	-	-	_	-	-	~	-	_
Public Open Space		-	-	-	-	-	-	~	_	_
Nature Reserves		-	-	-	-	_	-	~	-	_
Public Ablution Facilities		-	_	-	-	-	_	-		_
Markets		-	_	-	-	-	_	-	-	_
Stalls		_	-	-	-	-	-	-	_	_
Abattoirs		-	-	-	_	-	_	~	_	-
Airports		-	-	-	_	-	-		-	_
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	_
Capital Spares		-	_	-	_	-	_		_	_
Sport and Recreation Facilities		_	_	-	_	_	_	-	_	_
Indoor Facilities		_	_	-	_	_	_	_	_	_
Outdoor Facilities		_	-	-	-	_	_	-	_	_
Capital Spares		_	_	-	-	_	_	- €.	_	_
Heritage assets		_	_	_	_	_	_	_		_

Vote Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousands	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Monuments		_	_	_	_	_	_	_	_	_
Historic Buildings		_	_	_	_	_	_	_	_	_
Works of Art		_	_	_	_	_	_	_	_	_
Conservation Areas		_	_	_	_	_	_	_	_	_
Other Heritage		_	_	-	_	_	-	_	_	_
Investment properties		_	_	-		_	_	_	_	_
Revenue Generating		_	_	-	_	_	_	_	-	_
Improved Property		_	_	-	_	_ (-	_	_	_
Unimproved Property		_	_	-	_	_	_	_	_	_
Non-revenue Generating		_	_	-	_	_	_	_	_	_
Improved Property		_	_	-	_	_	-	_	_	_
Unimproved Property		_	-	-	-	_	_	_	_	_
Other assets		_	_	_	··· _	_	_	_		.ž
Operational Buildings		_	-	-	_	-	_	-	_	_
Municipal Offices		_	-	_	_	-	_	_	_	_
Pay/Enquiry Points		_	_	-	-	_	_	_	_	_
Building Plan Offices		_	_	-	_	_	_	_	_	_
Workshops		-	-	-	_	_	_	_	_	_
Yards		-	_	_	_	_	_	_	-	_
Stores		-	_	-	-	_	_	_	_	_
Laboratories		-	-	-	_	-	_	_	_	_
Training Centres		-	-	-	-	-	_	_	-	_
Manufacturing Plant		-	-	-	-	-	_	_	-	_
Depots		-	_	-	_		_	-	-	_
Capital Spares		-	-	-	-	-	_	-	-	_
Housing		-	-	-	-	_	-	-	_	_
Staff Housing		-	-	-	-	_	_	_	-	_
Social Housing		-	-	-	-	-	_	_	-	_
Capital Spares		-	-	-	-	-	-	-		_
Biological or Cultivated Assets		_	_	-	_	_	-	_	_	_
Biological or Cultivated Assets		-	-	-	-	_	-	_		-
ntangible Assets		225	3,358	679	1,014	1,014	1,014	1,116	1,506	1,606

Vote Description	Ref	2017/18	2018/19	2019/20	Cui	rrent Year 2020/	21	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Servitudes			_	_	_					
Licences and Rights		225	3,358	679	1,014	1,014	- 1,014	1,116	1,506	1 606
Water Rights		220	3,330							1,606
Effluent Licenses		_	_	_	_	_	_	_	_	_
Solid Waste Licenses		_	_	_	_	_	_	_	_	_
Computer Software and Applications		225	3,358	679	1,014	- 1,014	- 1,014	_ 	1,506	1,606
Load Settlement Software Applications		220	0,000	_		1,014			1,500	1,000
Unspecified		_	_	_	_	_	-	_	_	_
							-	_	_	_
Computer Equipment		99	607	56	231	231	231	253	365	415
Computer Equipment		99	607	56	231	231	231	253	365	415
Furniture and Office Equipment		_	114	1,194	1,265	1,265	1,265	1,392	1,879	1,979
Furniture and Office Equipment		_	114	1,194	1,265	1,265	1,265	1,392	1,879	1,979
		-				al .				,
Machinery and Equipment		-		-	-	-	_	-	_	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	_	-	-	_	-	-	_	_
Transport Assets		-	-	-	_	_	_	_	_	-
Land		_	_	_	_	_	_	_	_	_
Land	-	_	_	_	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals		-	_	-	-	-	-	-	-	_
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	_	-	-
Total capital expenditure on assets	1	324	4,078	1,929	2,510	2,510	2,510	2,761	3,750	4,000
Funded by:										
National Government										
Provincial Government										
Parent Municipality		_	4,078	(1,425)		_			er-	N-8:
District Municipality			4,070	(1,420)		_	-	-	_	_
Transfers recognised - capital		_	4,078	(1,425)	_	_		_	_	_
Borrowing	3		.,	(.,.20)						
internally generated funds		324	_	3,354	2,510	2,510	2,510	2,761	3,750	4,000
Total Capital Funding	4	324	4,078	1,929	2,510	2,510	2,510	2,761	3,750	4,000

Buffalo City Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2017/18	2018/19	2019/20	Cur	rent Year 2020/	21	Medium Teri	n Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		 :	-	-	·	::	:=:	-	5-6	=
Service charges								9 — 9	-	
Other revenue		153	638	(2,595)	15,304	15,304	15,304	17,576	45,393	49,680
Transfers and Subsidies - Operational		21,724	35,283	60,925	88,314	88,314	88,314	143,695	106,785	67,182
Transfers and Subsidies - Capital		=	-	940	2,260	2,260	2,260	2,761	3,750	4,000
Interest	- 1 1	145	439	520	854	854	854	900	949	1,000
Dividends								:	=	
Payments	2									
Suppliers and employees	1 1	(24,647)	(30,997)	(45,993)	(117,609)	(117,609)	(117,609)	(160,188)	(151,084)	(116,338
Finance charges		(5)	(0)	-	(4)	(4)	(4)		(4)	(5
Dividends paid						· /		=		
Transfers and Grants								=	_	
NET CASH FROM/(USED) OPERATING ACTIVITIES		(2,631)	5,362	13,797	(10,881)	(10,881)	(10,881)	4,740	5,788	5,520
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE				24						
Decrease (increase) in non-current receivables										
Decrease (increase) in non-current investments		(351)	(1,742)							
Payments		, ,								
Capital assets				(1,675)	(2,510)	(2,510)	(2,510)	(2,761)	(3,750)	(4,000)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(351)	(1,742)	(1,651)	(2,510)	(2,510)	(2,510)		(3,750)	(4,000)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans										
Borrowing long term/refinancing										
Increase (decrease) in consumer deposits										
Payments										
Repayment of borrowing					(1,272)	(1,272)	(1,272)	(1,935)	(1,993)	(1,459)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-		-	(1,272)	(1,272)	(1,272)	(1,935)	(1,993)	(1,459)
NET INCREASE/ (DECREASE) IN CASH HELD	1	(2,981)	3,620	12,145	(14,663)	(14,663)	(14,663)	44	45	61
Cash/cash equivalents at the year begin:	2	3,348	367	3,987	16,133	16,133	16,133	1,470	1,514	1,559
Cash/cash equivalents at the year end:	2	367	3,987	16,133	1,470	1,470	1,470	1,514	1,559	1,620

Buffalo City Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2017/18	2018/19	2019/20		Current Year 2020/21		Medium Terr	m Revenue and Expenditu	re Framework
Performance target description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Entity 1 - Buffalo City Metro Development Agency	1.1. Number of research reports developed.	N/A	TIM Theoretical base developed.	TIM Strategy and implementation plan developed.		TIM Research.		1 research output developed (TIM).	2 Research outputs developed (TIM and visitor volume).	Research outputs developed(TIM and visitor volume).
To collect and disseminate robust tourism, market, research, and intelligence.	Number of Tourists from the point a facility is rolled-out into the market.	N/A	N/A	N/A		N/A		Facility end user report developed.	Facility end user report developed.	Facility end user report developed.
	1.3. Amount of impact to Tourism (Return on Investment (ZAR)).	N/A	N/A	N/A		N/A		Facility Return on Investment Report.	Facility Return on Investment Report.	Facility Return on Investment Report.
	1.4. Number of world class tourism products developed	N/A	N/A	TIM Strategy and implementation plan developed.		Content development for routes.		Route development.	Route development.	Route development.
Developing and enabling signature events and tourism products - creating an enabling environment for tourism product development and hosting signature events.	Number of opportunities created for tourism product development.	N/A	N/A	N/A		4 opportunities created for product development.		6 opportunities created for product development.		6 opportunities created for product development.
	1.6. Number of events attracted to BCMDA facilities	N/A	N/A	N/A		N/A		8 events attracted to BCMDA facilities.	12 events attracted to BCMDA facilities.	12 events attracted to BCMDA facilities.
Number of cutting-edge investment Research reports.	1.7.Number of investment research reports.	N/A	N/A	N/A		N/A		1 investment research report	2 investment research report	3 investment research report
Increased investment in Tourism, Property, and Industrial sectors.	Number of investment deals concluded. Value of investment deals concluded.	N/A N/A	N/A N/A	N/A N/A		2 deals concluded R1.8 billion		1 deal concluded R1.5 billion	1 deal concluded R1.5 billion	1 deal concluded R1.5 billion
Sustainable and profitable investment portfolio for BCMDA.	1.10. Level of return on investments. 1.11.Number of sustainable socio-economic projects initiated and	N/A N/A	N/A N/A	N/A 6 projects supported	k 11	N/A 6 projects supported	- 4	8% return on investment 8 projects supported	8% return on investment 8 projects supported	8% return on investment 8 projects supported
	completed.			N/A						t)-
6.To revitalize local [both urban and rural] spaces within the Metro	Number of spaces revitalized [rural and urban].	N/A	N/A	N/A		Implementation of the Bhisho Business Improvement Initiative		Implementation of the King Williams Town Business Improvement Initiative	Implementation of a Business Improvement Initiative in a selected Rural Node	Implementation of a Business Improvement Initiative in a selected Rural Node
7. To implement integrated initiatives to beachfront development .	1.13 Number of beach sites renovated.	N/A	N/A	N/A		Implementation of the Integrated Beach Front development programme in Kidds Beach		Implementation of the Integrated Beach Front development programme in Nahoon Beach	Implementation of the Integrated Beach Front development programme in Bonza Bay	Implementation of the Integrated Beach Front development programme in Gonubie
8. To develop acquired land.	Number of property development projects completed.	N/A	N/A	N/A		Implementation of the Court Crescent Recreational Park and Water World Water Park and Marina Glen B		Completion of the Court Crescent Recreational Park and Water World Water Park and Marina Glen B	Implementation of a Council approved land parcel	Implementation of a Council approved land parcel
To facilitate the development of strategic projects through partnerships.	Number of private property investments that get all the necessary approvals from both local and provincial government.	N/A	N/A	N/A		Facilitate the planning and implementation of strategic projects at Sleeper Site, Marina Glen A, Seaview Terrace, Water World Hotel Site, Victoria Grounds		Facilitate the planning and implementation of strategic projects at Sleeper Site, Marina Glen A, Seaview Terrace, Water World Hotel Site, Victoria Grounds	Facilitate the planning and implementation of strategic projects at Sleeper Site, Marina Glen A, Seaview Terrace, Water World Hotel Site, Victoria Grounds	Facilitate the planning and implementation of strategic projects at Sleeper Site, Marina Glen A, Seaview Terrace, Water World Hotel Site, Victoria Grounds

Defendance to the Late	H-W-rf-m	2017/18	2018/19	2019/20		Current Year 2020/21		Medium Terr	n Revenue and Expenditu	re Framework
Performance target description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/2
10. To sustainably manage all facilities in the portfolio of the Agency.	1.16. Fees / Profit earned from property management.	N/A	N/A	N/A		BCMDA Office Space		BCMDA Office Space, Court Crescent, Water World Water Park and Marina Glen B	BCMDA Office Space, Court Crescent, Water World Water Park and Marina Glen B	BCMDA Office Space, Court Crescent, Water World Water Park and Marina Glen B
11. Research Output	1.17. Number of research collateral developed and completed.	N/A	N/A	N/A		Feasibility Studies for all land parcels, property and market studies, precinct planning		land parcels, property and	Feasibility Studies for all land parcels, property and market studies, precinct planning	land parcels, property and
12. Enable inclusive participation in Tourism (rural, township, youth, etc) through tourism product development.	Number of engagements on tourism products packaged for designated groups.	N/A	N/A	N/A		N/A		4 engagements held with designated groups on opportunities in the tourism sector	4 engagements held with designated groups on opportunities in the tourism sector	4 engagements held with designated groups on opportunities in the tourism sector
	Number of tourism, property and industrial sector investment deals concluded for designated groups.	N/A	N/A	N/A		N/A		15 designated groups participating in the tourism, property, and industrial sectors	15 designated groups participating in the tourism, property, and industrial sectors	15 designated groups participating in the tourism, property, and industrial sectors
	1.20. Value (monetary) of tourism, property and industrial sector investment deals concluded for designated groups.	N/A	N/A	N/A		N/A		R450 million(30% of R1.5 million)	R450 million(30% of R1.5 million)	R450 million(30% of R1.5 million)
13. Enable inclusive tourism, property, and industrial economic sector through investments.	1.21. Number of projects with direct impact and improvement to marginalised groups (direct impact e.g. jobs creation, improvement in poverty levels, number of people positively impacted by interventions)	N/A	N/A	N/A		1 project (waste management programme implemented in Duncan Village)		1 project (waste management programme implemented in Duncan Village)e	1 project (waste management programme implemented in Duncan Village)	1 project (waste management programme implemented in Duncan Village)e
	1.22. Number of Community Development projects supported by CSI	N/A	N/A	N/A		Minimum of 3 projects		Minimum of 3 projects	Minimum of 3 projects	Minimum of 3 projects
	Number of areas where safety and security interventions implemented as part of BIDS	N/A	N/A	N/A		Minimum of 3 projects		Minimum of 3 projects	Minimum of 3 projects	Minimum of 3 projects
	1.24. Health of financial ratios	N/A	N/A	N/A		N/A		Liquidity = 2:1 Debt Coverage = 1:1	Liquidity = 2:1 Debt Coverage = 1:1	Liquidity = 2:1 Debt Coverage = 1:1
									Operating Cost Coverage = 2:1	
								Solvency = 1:1	Solvency = 1:1	Solvency = 1:1
								Profit margin = 5%	Profit margin = 5%	Profit margin = 5%
	1.25. Implementation of a Financial Sustainability Strategy		N/A	N/A		Council Approval of Financial Sustainability Strategy & Implementation		Implementation	Implementation	Implementation
						and Monitoring		and Monitoring	and Monitoring	and Monitoring
						of Financial		of Financial	of Financial	of Financial
						Sustainability		Sustainability	Sustainability	Sustainability

Davis ymanas tavast das svintian	limit of management	2017/18	2018/19	2019/20		Current Year 2020/21		Medium Terr	m Revenue and Expenditu	re Framework
Performance target description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
14. Financial sustainability						Strategy& Implementation and Monitoring of Financial Sustainability Strategy		Strategy	Strategy	Strategy
	Compliance on financial planning, administration and reporting requirement	100% compliance	100% compliance	100% compliance		100% compliance		100% compliance	100% compliance	100% compliance
	1.27. Improved Audit Outcome	Unqualified Audit Opinion	Unqualified Audit Opinion	Unqualified Audit Opinion without findings		Unqualified Audit Opinion without findings		Unqualified Audit Opinior without findings	Unqualified Audit Opinion without findings	Unqualified Audit Opinion without findings
	1.28. Expenditure incurred	106% YTD Expenditure has been achieved	84% YTD Expenditure has been achieved	85% YTD Expenditure has been achieved.		97% Spending of grant from the City		97% Spending of grant from the City	97% Spending of grant from the City	97% Spending of grant from the City
	1.29. Improved percentage implementation of recommendations from External and Internal Audit Reports	100 % Implementation of recommendations from External and Internal Audit reports	100 % Implementation of recommendations from External and Internal Audit reports	100 % Implementation of recommendations from External and Internal Audit reports		100 % Implementation of recommendations from External and Internal Audit reports		100 % Implementation of recommendations from External and Internal Audit reports	100 % Implementation of recommendations from External and Internal Audit reports	100 % Implementation of recommendations from External and Internal Audit reports
	1.30. % LEVEL ONE BBBEE expenditure on procurement of goods and services	42%	35%	83%		75%		75%	75%	75%
	1.31. Agency performance level	N/A	N/A	N/A		100 % Performance Level Achievement		100 % Performance Level Achievement	100 % Performance Level Achievement	100 % Performance Level Achievement
15. Effective corporate services to support the organization mandate	1.32. Level of wellness of the employees	N/A	N/A	N/A		100% Employee Wellness		100% Employee Wellness	100% Employee Wellness	100% Employee Wellness
	1.33. Competitiveness of reward systems	N/A	N/A	N/A	T31 A4	Salary Competitive ratio		Salary Competitive ratio	Salary Competitive ratio	Salary Competitive ratio
	1.34. Level of global connectedness [Number of systems/solutions deployed]	N/A	N/A	N/A		4 Systems/Solutions deployed		4 Systems/Solutions deployed	4 Systems/Solutions deployed	4 Systems/Solutions deployed
16. Efficient and effective Information Technology and Knowledge Management capability to support the other outcomes and creating internal processes to support	1.35. Amount of contribution to relevant research platforms on relevant work [Number of research platforms adopted]	N/A	N/A	N/A		2 Research Platforms adopted		2 Research Platforms adopted	2 Research Platforms adopted	2 Research Platforms adopted
functions - to drive digital transformation in the city	1.36. Amount of contribution to Smart City programme [Number of smart city initiatives implemented]	N/A	N/A	N/A		2 Smart City Initiatives implemented		2 Smart City Initiatives implemented	2 Smart City Initiatives implemented	2 Smart City Initiatives implemented
17. Effective and sound corporate governance	1.37. Governance maturity level	N/A	N/A	N/A		Level 4: Institutionalized		Level 4: Institutionalised	Level 5: Mature	Level 5: Mature
Transversal research capability - Capacitated and capable research capability to ensure that investment decisions are informed by sound research	Number of reports and data sets that supports sound decision making made available to partners	N/A	N/A	N/A		3 reports and datasets made available to partners		3 reports and datasets made available to partners	3 reports and datasets made available to partners	3 reports and datasets made available to partners
19. Effective and efficient management of stakeholder	Number of companies / institutions / individuals to whom you have sent information and received feedback	N/A	N/A	N/A		5 companies / institutions / individuals engaged		5 companies / institutions / individuals engaged	5 companies / institutions / individuals engaged	5 companies / institutions / individuals engaged
engagement and client orientation	Value derived from Stakeholder Management [Number of engagements converted to Strategic Partnerships]	N/A	N/A	N/A		2 engagements converted to Strategic Partnerships		2 engagements converted to Strategic Partnerships	2 engagements converted to Strategic Partnerships	2 engagements converted to Strategic Partnerships

Buffalo City Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2017/18	2018/19	2019/20	(Current Year 2020/2	1	Medium Term F	Revenue and Expend	liture Framework
·				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Borrowing Management											
Credit Rating	ŀ		0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Liquidity</u>											
Current Ratio	Current assets / current liabilities		0.20	0.88	1.62	0.65	0.65	0.65	0.67	0.67	0.66
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		0.20	0.88	1.62	0.65	0.65	0.65	0.67	0.67	0.66
Liquidity Ratio Revenue Management	Monetary Assets / Current Liabilities		0.11	0.62	1.17	0.33	0.33	0.33	0.34	0.34	0.34
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	0.0%	0.0%	0.0%	0:0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		1%	5%	13%	1%	1%	1%	1%	1%	1%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors Management	1										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors to Cash and Investments			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Funding of Provisions											
Percentage Of Provisions Not Funded Other Indicators	Unfunded Provisions/Total Provisions		0%	0%	0%	0%	0%	0%	0%	0%	0%
Street indicators	Total Volume Losses (kW)	4	0%	0%	0%	0%	0%	0%	0%	0%	00/
	Total Cost of Losses (Rand '000)	'	0%	0%	0%	0%	0%	0%	0%	0%	0% 0%
Electricity Distribution Losses (2)	% Volume (units purchased and generated less		0%	0%	0%	0%	0%	0%	0%	0%	0%
Liectricity Distribution Losses (2)	units sold)/units purchased and generated		070	070	076	0 76	076	070	076	076	076
	Total Volume Losses (kℓ)		0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%

Description of indicator	Basis of calculation	Ref	2017/18	2018/19	2019/20		Current Year 2020/2	1	Medium Term R	evenue and Expend	liture Framework
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Employee costs	Employee costs/Total Revenue - capital revenue		69.8%	52.2%	48.6%	21%	21%	21%	19%	21%	28%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		70.3%	51.3%	48.6%	20.8%	20.8%	20.8%	18.6%	21.0%	28.1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		2,932,105.7	-	32.7	13.2	13.2	8.7	9.3	31.7	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		3%	0.2	0.5	0.0	0.0	0.0	0.0	0.0	0.0

Buffalo City Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
Name of institution & investment ID		Yrs/Months												
First National Bank - 62098719358		Tier balance	n/a	N/A	Ongoing	72	1	3	n/a	23	807	(39,910)	40,377	1,297

Buffalo City Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Deard Member remuneration	Dof.	2017/18	2018/19	2019/20	Cui	rrent Year 2020/	/21	Medium Ter	m Revenue and Framework	Expenditure
Summary of Employee and Board Member remuneration	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands		А	В	С	D	Е	F	G	Н	I
Remuneration										
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances		900	750	-	1,959	1,959	1,959	2,018	2,079	2,191
Board Fees										
Payments in lieu of leave										
Long service awards	1 1	_								
Post-retirement benefit obligations										
Sub Total - Board Members of Entities		900	750	_	1,959	1,959	1,959	2,018	2,079	2,191
% increase			(0)		#DIV/0!	#DIV/0!	#DIV/0!	0	0	5.4%
Senior Managers of Entities										
Basic Salaries and Wages		5,131	5,757	6,167	6,863	6,863	6,863	7,440	7,971	8,401
Pension and UIF Contributions		541	570	1,155	687	687	687	745	798	841
Medical Aid Contributions		_	<u> </u>							
Overtime		_	_							
Performance Bonus		450	474	198	528	528	528	572	613	646
Motor Vehicle Allowance		228	14		=	_	-	_	_	-
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	1 1									
Sub Total - Senior Managers of Entities		6,349	6,815	7,520	8,078	8,078	8,078	8,757	9,382	9,888
% increase		.,	0	0	0	0	0	0	0	5.4%
			•	,	•	•	· ·		•	

Summery of Employee and Poord Member remuneration	Ref	2017/18	2018/19	2019/20	Cui	rrent Year 2020/	21	Medium Ter	m Revenue and Framework	Expenditure
Summary of Employee and Board Member remuneration	Kei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands		Α	В	С	D	Е	F	G	Н	I
Basic Salaries and Wages		6,822	7,775	14,505	15,129	15,129	15,129	16,401	17,571	18,520
Pension and UIF Contributions		622	718	524	1,230	1,230	1,230	1,334	1,429	1,506
Medical Aid Contributions		=	8							
Overtime		-	=							
Performance Bonus		447	552	625	742	742	742	804	862	908
Motor Vehicle Allowance		60	120	120	134	134	134	145	155	163
Cellphone Allowance		(=:								
Housing Allowances		i = i	48	48	53	53	53	58	62	65
Other benefits and allowances		, =	-							
Payments in lieu of leave		296	373							
Long service awards		-	-							
Post-retirement benefit obligations	1	=		737	563	563	563	610	654	689
Sub Total - Other Staff of Entities		8,247	9,586	16,559	17,851	17,851	17,851	19,352	20,732	21,852
% increase			0	. 0	0	0	0	0	. 0	5.4%
Total Municipal Entities remuneration		15,496	17,152	24,079	27,888	27,888	27,888	30,126	32,193	33,931

Buffalo City Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2019/20		Cu	ırrent Year 2020)/21	Bu	dget Year 2021	/22
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		::	::	2,75	s -	± − K	5 - 7	2.=2	% —:	: - /
Board Members of municipal entities	3	6	(- .)	6	6	-	6	8	:-:	8
Municipal entity employees	4	E-	-	:-:	-	-	t—1		V — :	
CEO and Senior Managers	2	4	-	4	4	-	4	5	-	4
Other Managers	6	7	2	5	8	3	5	11	5	6
Professionals		1	1	-	1	1	_	1	1	-
Finance		*		-		E			=	=
Spatial/town planning		-	-	=	-	-	-	-	-	_
Information Technology		1	1	_	1	1		1	1	_
Roads		_	-	-	-	_	· -	-		-
Electricity		_	_	-	-		_	_	_	-
Water		-	-		-	-		:	3 — 8	_
Sanitation		=	t ia	-	:	-		_	9 3	_
Refuse			_		_	_		~ <u></u>	-	_
Other		4	4	_	2	2		1	1	
Technicians		_	_	_		_		_	_	_ ′
Fínance			-	=						
Spatial/town planning		_	_	_	_	:	_	_	_	_
Information Technology		_	_	_		_	_	_	-	_
Roads		_	_	_	_	_	_	_	_	_
Electricity		_	_	_	_	_	_	_	_	_
Water		_	_	_	_	_	_	_	_	_
Sanitation			_	_	_	_		_		_
Refuse		_	_		_	_	_		_	_
Other		_	_	Alter-	_	_	_	_	<u></u>	_
Clerks (Clerical and administrative)		2	2	_	5	5	-	5	5	_
Service and sales workers				22		_	-	_	_	
Skilled agricultural and fishery workers		_	_	_	_		_	_	_	_
Craft and related trades		_	_	_	_	_		_	_	
Plant and Machine Operators		_	_	_	_			_		_
Elementary Occupations		_	_		_	_	_	_	_	_
Total Personnel Numbers		24	9	15	26	11	15	31	12	18
% increase	-	27	(62.5%)	66.7%	73.3%	(26.7%)		106.7%	(61.3%)	50.0%
			(02.070)	00.770	7 0.0 70	(20.770)	_	100.770	(01.070)	50.070
Total entity employees headcount	5	4	1	3	= 1	-	-		-	=
Finance personnel headcount	7	4	3	1	4	1	3	5	2	3
Human Resources personnel headcount	7	==.		-	5	4	1	5	4	1

Buffalo City Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

Description						Budget Ye	ar 2021/22						Medium Ter	m Revenue and Framework	Expenditure
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	Budget Yea
R thousands													2021/22	+1 2022/23	+2 2023/24
Operating Revenue By Source															
Property rates												-	-	-	-
Service charges - electricity revenue												-	-	-	-
Service charges - water revenue												_	-	-	-
Service charges - sanitation revenue												-	-	-	_
Service charges - refuse revenue												-	_	_	_
Rental of facilities and equipment												-	-	_	_
Interest earned - external investments	86	83	93	75	63	56	68	83	44	90	81	79	900	949	1,00
Interest earned - outstanding debtors												_	_	_	_
Dividends received												_	_	_	_
Fines, penalties and forfeits												_	_	_	_
Licences and permits												***	_	_	_
Agency services	370	328	312	259	95	311	286	34	237	247	522	998	4,000	4,000	4,00
Transfers and subsidies	37,849	20,002	991	762	575	46,471	388	589	25,290	5,762	2,342	2,673	143,695	106,785	67,18
Other revenue	428	1,039	286	482	464	1,007	402	456	6,943	911	459	699	13,576	41,393	48,67
Gains	=:	-	-	=:		.=	-	-		-	_	_	-	_	-
otal Revenue (excluding capital transfers and contributions)	38,733	21,452	1,683	1,578	1;197	47,845	1,144	1,162	32,514	7,011	3,405	4,449	162,172	153,127	120,86
perating Expenditure By Type											,				
Employee related costs	2,211	2,244	2,663	2,362	2,317	3,172	2,494	2,419	2,726	2,446	2,491-	2,579	30,126	32,193	33,93
Remuneration of Board Members	_,	-,	_,000	_,	_,,	-,	_,	_,,,,,	_,, _	=,	_,		_	-	_
Debt impairment													_	_	_
Depreciation & asset impairment	103	210	245	58	150	312	155	133	155	151	156	151	1,978	2,038	2,14
Finance charges	0	0	0	0	1	2	0	0	0	0	0	0	4	4	,
Bulk purchases - electricity					17				7.5			_	_	_	_
Inventory consumed	10	67	183	275	60	249	162	146	157	153	66	174	1,703	1,959	2,06
Contracted services	5,460	6,933	8,695	8,736	9,045	11,497	6,480	7,078	10,467	9,189	8,479	10,961	103,021	80,905	44,74
Transfers and subsidies	80	26	3	24	35	24	36	37	23	32	10	39	369	424	44
Other expenditure	2,215	1,918	1,858	1,903	1,915	4,050	2,579	1,651	689	2,594	1,820	1,777	24,969	35,604	37,52
Losses			-	:=		-	=	.,	=	=,	-,,	-		_	-
otal Expenditure	10,080	11,398	13,647	13,358	13,523	19,305	11,908	11,463	14,218	14,567	13,023	15,681	162,171	153,127	120,86

Capital expenditure by Asset Class/Sub-class															
Infrastructure	_	_	_	_	_	_	_	-	_	_	_	-	-	-	_
Roads Infrastructure	_	_	_	_	-	-	_	_	_	-	_	_	-	-	_
Roads												_	_	_	-
Road Structures												_	-	_	_
Road Furniture												_	-	_	_
Capital Spares												_ [_	_	_
Storm water Infrastructure	_	_	_	_	_	-	_	_	_		_	_	_	_	_
Drainage Collection												- 1	_	_	_

Description						Budget Ye	ar 2021/22						Medium Teri	m Revenue and Framework	Expenditure
D.th	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Yea +2 2023/24
R thousands Storm water Conveyance															TZ ZUZ3/Z4
Attenuation												-	-	-	-
Electrical Infrastructure	_	_	_	_	_	_	_	_	_	_	_	_			
Power Plants	_	_	_	_	_	_	_		_	_		_	_	_	
HV Substations												_		_	
HV Switching Station												_	_	_	
HV Transmission Conductors												_	_	_	
MV Substations												_	_	_	
MV Switching Stations													_	_	
MV Networks												_	_	_	
LV Networks													_	_	
Capital Spares												_	_	_	
Water Supply Infrastructure	-	_	_	_	_	_		_	_	_	_	_		_	
Dams and Weirs				_	_	_		_				_		_	
Boreholes												_		_	
Reservoirs												_		_	
Pump Stations												_	_		
Water Treatment Works													_		
Bulk Mains									71			_	-		
Distribution												_	-	_	
Distribution Points												_	_	-	
PRV Stations												_	_	-	
												-		-	
Capital Spares												_	_	-	
Sanitation Infrastructure	_	Ries	_	-	-	_	_	_	_	_	-	-	-	-	
Pump Station												_	-	_	
Reticulation												_	-	-	
Waste Water Treatment Works												-	-	-	
Outfall Sewers												-	-	-	
Toilet Facilities												-	-	-	
Capital Spares												-	-	-	
Solid Waste Infrastructure	_	-	_	-	-	-	-	-	_	_	_	-	-	-	
Landfill Sites												-	-	-	
Waste Transfer Stations												-	-	-	
Waste Processing Facilities												-	-	-	
Waste Drop-off Points												-	-		
Waste Separation Facilities												-	-	-	
Electricity Generation Facilities												-	-	-	
Capital Spares												_	-	-	•
Rail Infrastructure	-	-	_	_	-	-	_	-	-	_	-	-	-	-	
Rail Lines												-	-	-	•
Rail Structures												-	-	-	
Rail Furniture												-	-	-	-
Drainage Collection												-	-	-	-

Description						Budget Ye	ear 2021/22						Medium Ter	m Revenue and Framework	l Expenditure
R thousands	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Yea +2 2023/24
														T1 2022/23	
Storm water Conveyance Attenuation												_		_	_
												_	_	_	_
MV Substations												_	-	_	_
LV Networks												-	-	_	_
Capital Spares													-	_	_
Coastal Infrastructure	_	_	-	_	-	_	-	_		-	_	_	_	_	_
Sand Pumps												-	-	_	
Piers												_	_	_	_
Revetments												_	_	_	_
Promenades												_	_	_	_
Capital Spares													_	_	
Information and Communication Infrastructure		_	_	_	_	-	_	_	_	_	_	_	_	_	_
Data Centres												_	_		
														_	_
Core Layers												_	-	_	_
Distribution Layers												-	_	_	-
Capital Spares												-	-	_	_
Community Assets	_	_	_		- 	_	_	_	_			_	_	_	_
Community Facilities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Halls												_	_	_	_
Centres						E					9 H T	_	_	_	_
Crèches												_	_	_	
Clinics/Care Centres												_			_
												_	_	-	_
Fire/Ambulance Stations												-	_	-	
Testing Stations												-	-	-	_
Museums												-	-	-	_
Galleries												-	-	-	_
Theatres												-	-	-	-
Libraries												-	-	-	_
Cemeteries/Crematoria												_	-	-	_
Police												_	_	-	_
Parks	-	_	_	_	-	-	40	n -	-	94	_	_	_	_	_
Public Open Space												_	_	_	_
Nature Reserves												_	_	_	_
Public Ablution Facilities								<u> </u>							
Markets												-	_	-	_
Stalls												_	-	-	_
												-	_	-	_
Abattoirs												_	-		_
Airports												-	-	-	-
Taxi Ranks/Bus Terminals												-	-	-	_
Capital Spares												-	- 1	-	-
Sport and Recreation Facilities	No.	_	-	-	-	-	_	-	_	_	-	_	-	-	-
Indoor Facilities												_	_	_	_

Description						Budget Ye	ar 2021/22						Medium Ter	m Revenue and Framework	Expenditure
R thousands	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Outdoor Facilities	_	_	_	=/:	(- (_	_	_		_	_	-		- 1 2022/23	- 12 2023/24
Capital Spares										1		_	_	_	_
Heritage assets	-	-	_	_	_	-	_	-	-	-	-	_	-	-	
Monuments												-	-	-	_
Historic Buildings Works of Art												-	-	-	_
Conservation Areas												_	_	-	_
Other Heritage												_	_	_	_
outor Homago												_	_	_	_
nvestment properties	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Revenue Generating	_	_	_	_	_		_	-	_	-	_	_	_	_	_
Improved Property												-	-	_	_
Unimproved Property												_	-	-	_
Non-revenue Generating	-	-	800	-	-	-	-	-	-	-	-	_	_	-	_
Improved Property												_	-	-	_
Unimproved Property												-	-	-	_
Other assets						. 1							-		
Operational Buildings		-	_	_	-	-	-	_	- Σ			_	_	_	_
Municipal Offices	1			_	_			· ·	-	_	_	_		-	_
Pay/Enquiry Points												_	_	_	_
Building Plan Offices												_	_	_	_
Workshops												-	_	-	_
Yards												-	_	-	-
Stores												-	-	-	_
Laboratories												-	_	-	P
Training Centres													-	-	_
Manufacturing Plant Depots												-	-	-	-
Capital Spares												_	_	_	_
Housing		_	_	_	_	_	_	_	· ·	_	_	_	-	_	_
Staff Housing												_	_	_	_
Social Housing												_	_	_	_
Capital Spares												-	_	_	_
iological or Cultivated Assets	_	-	-	-	_	-	-		-	-	_	-	-	-	-
Biological or Cultivated Assets												-	-	-	-
ntangible Assets	95	95	107	229	131	128	174	141	238	372	198	(794)	1,116	1,506	1,606
Servitudes	30		107	LLJ	101	120	17 7	111	200	072	700	-	-	-	-
Licences and Rights	95	95	107	229	131	128	174	141	238	372	198	(794)	1,116	1,506	1,606
Water Rights												`-	_	_	_

ANNEXURE 7

(160,188)

(4)

4,740

(160,188)

4,740

(151,084)

5,788

(116,338)

5,520

														ANNEXUE	
Description						Budget Ye	ear 2021/22						Medium Ter	m Revenue and Framework	Expenditure
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	
R thousands													2021/22	+1 2022/23	+2 2023/24
Effluent Licenses												-	-	_	-
Solid Waste Licenses												-	-	_	-
Computer Software and Applications	95	95	107	229	131	128	174	141	238	372	198	(794)	1,116	1,506	1,60
Load Settlement Software Applications												-	-	_	-
Unspecified												-	-	-	-
Computer Equipment	22	22	24	52	30	29	40	32	54	84	45	(180)	253	365	41
Computer Equipment	22	22	24	52	30	29	40	32	54	84	45	(180)	253	365	41
Furniture and Office Equipment	119	119	134	286	163	159	217	176	297	464	247	(990)	1,392	1,879	1,97
Furniture and Office Equipment	119	119	134	286	163	159	217	176	297	464	247	(990)	1,392	1,879	1,97
Machinery and Equipment	_	_	_	_	_	- 1	-	-	_	-	_	_	-	_	_
Machinery and Equipment									_			-	-	_	_
ransport Assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Transport Assets												_	-	_	_
<u>_and</u>	war	-	MA.	_	_	<u>-</u>	-	•	-	-		-	_	_	
Land												-	-	-	
oo's, Marine and Non-biological Animals									•						
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals	_	_	-	_	-	-	_	_	_	-	_	-	_	_	_
200 S, Marine and Nort-biological Animals												-	_	-	_
otal capital expenditure	236	236	266	567	323	316	431	350	589	920	490	(1,964)	2,761	3,750	4,000
ASH FLOW FROM OPERATING ACTIVITIES															
Receipts															
Property rates	=	6 	ুল	-		***	=	=:	35.		-3	-	-	_	_
Service charges												-		-	_
Other revenue												17,576	17,576	45,393	49,68
Government - operating	-	-	1-	-	-	-	-	-	-	- ⊗	>	143,695	143,695	106,785	67,18
Government - capital												2,761	2,761	3,750	4,00
Interest												900	900	949	1,00
Dividends												-	-	-	-
ayments															

Suppliers and employees

NET CASH FROM/(USED) OPERATING ACTIVITIES

CASH FLOWS FROM INVESTING ACTIVITIES

Finance charges

Dividends paid
Transfers and Grants

Description						Budget Ye	ear 2021/22						Medium Ter	m Revenue and Framework	Expenditure
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	
R thousands													2021/22	+1 2022/23	+2 2023/24
Receipts															
Proceeds on disposal of PPE												-	-	_	_
Decrease (Increase) in non-current debtors												_	_	_	_
Decrease (increase) other non-current receivables												_	-	_	_
Decrease (increase) in non-current investments												_	_	_	_
Payments															
Capital assets												(2,761)	(2,761)	(3,750)	(4,000
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	-	-	-	-	-	-	_	_	-	-	(2,761)	(2,761)		
CASH FLOWS FROM FINANCING ACTIVITIES															
Receipts															
Short term loans												_	_		_
Borrowing long term/refinancing												_	_	_	_
Increase (decrease) in consumer deposits												_	_	_	_
Payments															
Repayment of borrowing												(1,935)	(1,935)	(1,993)	(1,459
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	-	-	-	-	-	-	-	-	-	-	(1,935)			
NET INCREASE/ (DECREASE) IN CASH HELD	_	_	_	_	_	_	_	_	_	_	_	44	44	45	61
Cash/cash equivalents at the year begin:	7	_	_	_	_		_	_	<u>_</u>	_	_	1,470	1,470	1,514	1,559
Cash/cash equivalents at the year end:	_	_	_	_				_		_	_	1,470	1,470	1,514	1,620
Oddiroddii equivalento at the year end.					_	-						1,814	1,014	1,009	1,020

Buffalo City Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure	!	_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	_	_	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	-	-	_	_	_	-	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	-	_	_	-	_	_	_
Power Plants						1		118		
HV Substations						,				
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	_	_	-	_	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										

Description	Ref	2017/18	2018/19	2019/20	Cu	urrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Sanitation Infrastructure		-	_	_	_	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	_	_	_	-	_	_	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares						2				
Rail Infrastructure		_	_	_	_	_	-	-	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	_	_	-	_	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres										

Description	Ref	2017/18	2018/19	2019/20	Cu	irrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	-	_	_
Community Facilities		_	_	_	_	_	_	_	_	_
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										9 ***
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports		_								
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		_	_	-	-	_	-	-	_	_
Indoor Facilities										
Outdoor Facilities		_	-		.=-	-	s .— s	-	-	-
Capital Spares										
Heritage assets		_	_	-		_		_	_	_

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	//21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Monuments								-		
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		_	_	_	_	-	_	_	_	_
Improved Property										
Unimproved Property										
Other assets		-	_	_	-	_	_	_	_	_
Operational Buildings		_	_	_	_	_	_	_	_	_
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	_	_	_	_	_	_	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	-	_	_	_
Biological or Cultivated Assets										

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020/	21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Intangible Assets		225	3,358	679	1,014	1,014	1,014	1,116	1,506	1,606
Servitudes										
Licences and Rights		225	3,358	679	1,014	1,014	1,014	1,116	1,506	1,606
Water Rights										
Effluent Licenses				= = = = =						
Solid Waste Licenses										
Computer Software and Applications		225	3,358	679	1,014	1,014	1,014	1,116	1,506	1,606
Load Settlement Software Applications										
Unspecified										
Computer Equipment		99	607	56	231	231	231	253	365	415
Computer Equipment		99	607	56	231	231	231	253	365	415
Furniture and Office Equipment		_	114	.1,194	1,265	1,265	1,265	1,392	1,879	1,979
Furniture and Office Equipment		1 -1 1	114	1,194	1,265	1,265	1,265	1,392	1,879	1,979
Machinery and Equipment		-	_	-	_	_	_	-	_	_
Machinery and Equipment										
Transport Assets		_	_	_	_	_	_	_	_	_
Transport Assets										
Land		_	_	_	-	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	_	-	-	-	_	_
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	324	4,078	1,929	2,510	2,510	2,510	2,761	3,750	4,000

Buffalo City Development Agency - Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on renewal of existing assets by Asset Cl	lass/Sul	b-class								
<u>Infrastructure</u>	1	_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	_	_	_	_	_	-	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_		_		_	-	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	-	_	·-	_	_	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	_	-	_	_	_	_	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points							-			
PRV Stations										
Capital Spares										

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Sanitation Infrastructure		_	_	_	_	_	_	-	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	_	_	_	_	-	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities						-				
Capital Spares										*
Rail Infrastructure		-	_	_	_	_	_	_	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	-	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	
Data Centres										

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_		_	_	_
Community Facilities		-	_	_	-	_	_	_	_	_
Halls										
Centres					1					
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										,
Theatres										
Libraries										8
Cemeteries/Crematoria				_						
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets				_						
Stalls										
Abattoirs										**
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	_	-	-	-	_	-
Indoor Facilities										
Outdoor Facilities		-	=	-	-	-	-	-	- 1	-
Capital Spares										
Heritage assets		_	_	-	-	_	_	_	-	_

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	-	_	_	_	-		_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		_	-	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Other assets		_	_	_	_	_	_	_	_	_
Operational Buildings		-	_	_	_	_	_	_	_	_
Municipal Offices										
Pay/Enquiry Points				-						
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	-	-	-	_	_	-	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										

Description R thousand	Ref	2017/18 Audited Outcome	2018/19 Audited Outcome	2019/20 Audited Outcome	Current Year 2020/21			Medium Term Revenue and Expenditure Framework		
	1				Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Intangible Assets		_	_	_	_	_	_	_	_	_
Servitudes										
Licences and Rights		_	_	-	_	_	_	_	_	_
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	_	_	_	_	_	_	_	_
Computer Equipment										
Furniture and Office Equipment		_	_	_	_	_	_	_	_	_
Furniture and Office Equipment										
Machinery and Equipment		_	_	. –	_	-	_	_	_	_
Machinery and Equipment										
Transport Assets		_	_		_	_	_	_	_	_
Transport Assets										
Land		_	_	-	_	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	_	_	-	_	_	_
Zoo's, Marine and Non-biological Animals										
Total capital expenditure on renewal of existing assets	1	_	_	_	-	_	-	-	_	_

Buffalo City Development Agency - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		_	_	_	_	_	_	_	_	_
Roads Infrastructure			_	_	_	_	-	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	_	_	_	_	-	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	-	-	-	_3	_	_	_	_
Power Plants						4			4	
HV Substations							-			
HV Switching Station										
HV Transmission Conductors						_				
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	_	_	_	-		_
Dams and Weirs										
Boreholes										
Reservoirs					-				_	
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										

Description	Ref	2017/18	2018/19	2019/20	Cı	urrent Year 2020	//21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	_	_	_	_	_	-	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		_	_	_	_	_	_	_	-	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	_	-	_	_	_	_	_	_
Data Centres										

Description	Ref	2017/18	2018/19	2019/20	Cu	irrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	_	_	_
Community Facilities		_	_	_	_	-	_	_	_	_
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		_	_	-	_	_	-	-	_	_
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets		_	_	-	_	_	-	_	_	_

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	-	-	-	-	_	_	_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		_	_	_	-	_	_	_	_	_
Improved Property										
Unimproved Property										
Other assets		_	_	_ ~	3	3	3	4	5	5
Operational Buildings		_	_	-	3	3	3	4	5	5
Municipal Offices		-	-		3	3	3	4	5	5
Pay/Enquiry Points			, k							
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	_	_	-	_	_	_	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										

ANNEXURE Z

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Intangible Assets		_	_		-	_	-	_	_	_
Servitudes										
Licences and Rights		_	_	-	_	name.	-	-	_	_
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	_	_	_	_	_	_	_	_
Computer Equipment										
Furniture and Office Equipment		_	_	_	_	_	_	_	_	-
Furniture and Office Equipment									4*	
Machinery and Equipment		_	_	` -	4,535	4,535	4,535	5,216	5,998	6,322
Machinery and Equipment		=	 :	-	4,535	4,535	4,535	5,216	5,998	6,322
Transport Assets		_	_	_	12	12	12	13	15	16
Transport Assets		-	-	8 - 2	12	12	12	13	15	16
<u>Land</u>		_	_	_	_	_	_	_		_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	_		_	_	_	_
Zoo's, Marine and Non-biological Animals										
Total expenditure on repairs and maintenance of assets		_	_	_	4,550	4,550	4,550	5,233	6,018	6,343

Buffalo City Development Agency - Supporting Table SD7d Depreciation by asset class

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Depreciation by Asset Class/Sub-class										
Infrastructure		_	_	-	_	_	_	_	_	-
Roads Infrastructure		_	_	_	_	_	_	-	_	
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_		-	_	_	-	_	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	_	_		_	_	_	_
Power Plants										
HV Substations	-									
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	_	_	_	_	_	_
Dams and Weirs	•									
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	_	-	_	_	_	_	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		_	_	_	_	_	_	_	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	
Data Centres										

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	_	_	_
Community Facilities		_	_	_	_	_	_	_	_	_
Halls			-	-	-	=	±	-	2	-
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries			4							
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space		=	<u> </u>	-			=	_	_	_
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	_	_	-	_	_	_
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets		_	_	-	_	_	_	_	_	-

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	_	_	_	_	_
Revenue Generating	-10	_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property		=	=	<u></u>	-	=		(=		
Non-revenue Generating		-	-	_	- 1	_	_	-	_	_
Improved Property										
Unimproved Property										
Other assets		_	-	_	_	-	-	_		_
Operational Buildings		***	_	_	-	-	-	_	_	_
Municipal Offices				1					1	
Pay/Enquiry Points										
Building Plan Offices		_	=	-	-		=		裏	= =
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots							\ \tag{\}			
Capital Spares										
Housing		-	_	-	-	-	_	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	-	-	_	_	_	_	_
Biological or Cultivated Assets										

ANNEXURE Z

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	'21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Intangible Assets		603	999	794	1,325	1,325	1,325	1,365	1,406	1,482
Servitudes										
Licences and Rights		603	999	794	1,325	1,325	1,325	1,365	1,406	1,482
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		603	981	794	1,325	1,325	1,325	1,365	1,406	1,482
Load Settlement Software Applications										
Unspecified		=	19	=	_	=	(E)	-	-	-
Computer Equipment		178	189	119	368	368	368	379	391	412
Computer Equipment		178	189	119	368	368	368	379	391	412
Furniture and Office Equipment		18	18	75	227-	227	227	234	241	254
Furniture and Office Equipment		18	18	75	227	227	227	234	241	254
Machinery and Equipment		_	_	_	_	_	_	_	_	
Machinery and Equipment		~	121	:=:	2	_=		-	-	=
Transport Assets		_	_	-	_	-	_	_	_	_
Transport Assets										
Land		_	_	-	_	_	-	_	_	-
Land										
Zoo's, Marine and Non-biological Animals		_	_	-	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals										
Total Depreciation by Asset Class/Sub-class		799	1,206	987	1,921	1,921	1,921	1,978	2,038	2,148

Buffalo City Development Agency - Supporting Table SD7e Capital expenditure on upgrading of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on upgrading of existing assets by Ass	set Class/S	Sub-class								
Infrastructure		_	_	_	_	_	_	_	_	_
Roads Infrastructure		-		-	_		-	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	-	-	_	-	_	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_		_	_	_	_	° _	
Power Plants										**
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	_	_	_	_	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										

Description	Ref	2017/18	2018/19	2019/20	Cu	irrent Year 2020	/21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Sanitation Infrastructure		_	_	-		-	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	-	_	_	_	_	_	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities									To	
Capital Spares									<u>•</u> 1	
Rail Infrastructure		_	_	_	_	_	_	_	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	-	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres										

Description	Ref	2017/18	2018/19	2019/20	Cu	irrent Year 2020	<i>l</i> 21	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	_	_	
Community Facilities		_	_	_	_	_	_	_	_	_
Halls										
Centres										
Crèches										
Clinics/Care Centres								i		
Fire/Ambulance Stations										
Testing Stations										
Museums							_			
Galleries		4								
Theatres										
Libraries				#					R	
Cemeteries/Crematoria										
Police										
Parks			_	-	_	=	=	Θ.	=	_
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	_	_	_	_	_	-	_	_
Indoor Facilities										
Outdoor Facilities		=	=	-	÷	=	=		=	n=-
Capital Spares										
Heritage assets		_	_	_	_	_	_	_	_	_

Description	Ref	2017/18	2018/19	2019/20	Cu	rrent Year 2020	/21	Medium Term Revenue and Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
Monuments											
Historic Buildings											
Works of Art											
Conservation Areas											
Other Heritage											
Investment properties		_	_	_	_	-	_	-	_	_	
Revenue Generating		_	_	_	_	-		_	_	_	
Improved Property											
Unimproved Property											
Non-revenue Generating		_	-	-	-	-	-	_	-	_	
Improved Property											
Unimproved Property											
Other assets		_	_	_	_	_	_	_	· –	_	
Operational Buildings		_	_	_	_	_	_	-	-	-	
Municipal Offices									- AS	•	
Pay/Enquiry Points											
Building Plan Offices											
Workshops											
Yards											
Stores											
Laboratories											
Training Centres											
Manufacturing Plant											
Depots											
Capital Spares											
Housing		_	-	-	-	-	-	-	-	-	
Staff Housing											
Social Housing											
Capital Spares											
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_	
Biological or Cultivated Assets											

Description	Ref	2017/18	2018/19	2019/20	Cu	ırrent Year 2020	/21	Medium Term Revenue and Expenditure Framework				
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Full Yea Budget Forecas		Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24		
Intangible Assets		_	_	-	-	_	_	_	_	_		
Servitudes												
Licences and Rights		-	-	-	_	-	_	-	_	_		
Water Rights												
Effluent Licenses												
Solid Waste Licenses												
Computer Software and Applications												
Load Settlement Software Applications												
Unspecified												
Computer Equipment		_	_	_	_	_	_	_	_	_		
Computer Equipment												
Furniture and Office Equipment		_	_	-	_	. –	_	_	_	_		
Furniture and Office Equipment												
Machinery and Equipment		_	_	-	_	_	_	_	_	_		
Machinery and Equipment												
Transport Assets		_	_	_	_	_	_	_	_	_		
Transport Assets												
Land		_	_	_	_	_	_	_	_	_		
Land												
Zoo's, Marine and Non-biological Animals		_	_	-	_	_	_	_	_	_		
Zoo's, Marine and Non-biological Animals												
Total capital expenditure on upgrading of existing assets	1	_	-	_	_	_	_	-	_	_		

Buffalo City Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	Current Year 2020/21	2021/22 Mediur	2021/22 Medium Term Revenue & Expenditure Framework		Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total Contract Value
R thousands	1,3	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Present value	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Entities: Revenue Obligation By Contract	2													
														-
Total Operating Revenue Implication		-	_	_	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
														-
Total Operating Expenditure Implication		604-	_	-	-	-	-	-	<u>-</u>	-	-	_	_	-
Capital Expenditure Obligation By Contract	2													
														-
Total Capital Expenditure Implication		_	-	-	_	-	-	-	_	_	-	-	_	_
Total Entity Expenditure Implication		-		•	_	San	_	-	••	_	-	7	_	_

ANNEXURE Z

Buffalo City Development Agency - Supporting Table SD9 Detailed capital budget

R thousand														2021/22 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Project Number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Entities: List all capital projects grouped by Entity																
Buffelo City Development Agency Planning And Development Planning And Development Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment Capital:Non-Infrastructure:New:Furmiture And Office Eq Capital:Non-Infrastructure:New:Intangible Assets:Comp		NEW NEW NEW	An efficient; effective and development-oriented Gro An efficient; effective and development-oriented Gro An efficient; effective and development-oriented Gro	with		Computer Equipment Furniture And Office Equipment Licences And Rights	Computer Equipment Furniture And Office Equipment Computer Software And Applications	BUFFALO CITY METROPOLIT, BUFFALO CITY METROPOLIT, BUFFALO CITY METROPOLIT,	0 0	0 0 0	56 1,194 679	231 1,265 1,014	507 2,783 2,231		1,979
Entity Capital expenditure												1,929	2,510	5,521		11111

**

Buffalo City Development Agency - Supporting Table SD11 External mechanisms

External mechanism Name of organisation	Period of agreement Ref Years/months		Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
R thousands					
Total			THE RESERVE THE RESERVE		_