



# **ANNUAL BUDGET OF BUFFALO CITY METROPOLITAN MUNICIPALITY**

**2021/2022 to 2023/2024**

**MEDIUM TERM REVENUE AND EXPENDITURE  
FRAMEWORK (MTREF) BUDGET**



**31 MAY 2021**

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## ABBREVIATIONS AND ACRONYMS

<b>AMR</b>	Automated Meter Reading	<b>KPA</b>	Key Performance Area
<b>ASGISA</b>	Accelerated and Shared Growth Initiative South Africa	<b>KPI</b>	Key Performance Indicator
<b>BCMM</b>	Buffalo City Metropolitan Municipality	<b>kWh</b>	Kilowatt hour
<b>BCDA</b>	Buffalo City Development Agency	<b>ℓ</b>	Litre
<b>BSC</b>	Budget Steering Committee	<b>LED</b>	Local Economic Development
<b>CBD</b>	Central Business District	<b>MBRR</b>	Municipal Budgeting and Reporting Regulations
<b>CFO</b>	Chief Financial Officer	<b>MDGS</b>	Metro Growth and Development Strategy
<b>CM</b>	City Manager	<b>MEC</b>	Member of the Executive Committee
<b>CoGTA</b>	Cooperative Government & Traditional Affairs	<b>MFMA</b>	Municipal Finance Management Act
<b>CPI</b>	Consumer Price Index	<b>MIG</b>	Municipal Infrastructure Grant
<b>CRRF</b>	Capital Replacement Reserve Fund	<b>MMC</b>	Member of Mayoral Committee
<b>DBSA</b>	Development Bank South Africa	<b>MPRA</b>	Municipal Property Rates Act
<b>DoRA</b>	Division of Revenue Act	<b>MSA</b>	Municipal Systems Act
<b>DWA</b>	Department of Water Affairs	<b>MTEF</b>	Medium-term Expenditure Framework
<b>EE</b>	Employment Equity	<b>MTREF</b>	Medium-term Revenue and Expenditure Framework
<b>EEDSM</b>	Energy Efficiency Demand Side Management	<b>NDPG</b>	Neighbourhood Development Partnership Grant
<b>EM</b>	Executive Mayor	<b>NERSA</b>	National Electricity Regulator South Africa
<b>EPWP</b>	Expanded Public Works Programme	<b>NGO</b>	Non-Governmental Organisations
<b>FBS</b>	Free Basic Services	<b>NKPIs</b>	National Key Performance Indicators
<b>FMG</b>	Finance Management Grant	<b>OP</b>	Operational Plan
<b>GAMAP</b>	Generally Accepted Municipal Accounting Practice	<b>PMS</b>	Performance Management System
<b>GDP</b>	Gross Domestic Product	<b>PPE</b>	Property, Plant and Equipment
<b>GFS</b>	Government Financial Statistics	<b>PPP</b>	Public Private Partnership
<b>GRAP</b>	Generally Recognized Accounting Practice	<b>PTIS</b>	Public Transport Infrastructure System
<b>HR</b>	Human Resources	<b>SALGA</b>	South African Local Government Association
<b>HSDG</b>	Human Settlement Development Grant	<b>SDBIP</b>	Service Delivery Budget Implementation Plan
<b>HSRC</b>	Human Science Research Council	<b>SMME</b>	Small Micro and Medium Enterprises
<b>IDP</b>	Integrated Development Plan	<b>ISUPG</b>	Informal Settlement Upgrading & Partnership Grant
<b>ELIDZ</b>	East London Industrial Development Zone	<b>USDG</b>	Urban Settlement Development Grant
		<b>VAT</b>	Value Added Tax

**IT** Information Technology  
**kℓ** Kilolitre  
**Km** Kilometre

**WSA** Waster Services Authority  
**WSDP** Water Services Development Plan



## **PART 1 – ANNUAL BUDGET**

### **1.1 EXECUTIVE MAYOR’S REPORT**

The City is tabling a total budget of R10 billion consisting of the operating expenditure budget of R8.23 billion and the capital budget of R1.80 billion for 2021/2022 budget year. This budget increases to R11.01 billion in the 2022/2023 financial year, made up of R8.80 billion for operating expenditure budget and R2.21 billion for capital budget. It further increases to R11.50 billion in 2023/2024 financial year made up of R9.38 billion for operating expenditure and R2.12 billion for capital budget.

The proposed annual budget for 2021/2022 to 2023/2024 outlines the funded commitments of the City to deliver on its Integrated Development Plan (IDP) and set strategies whilst effectively improving and supporting our communities.

The COVID-19 pandemic hit the South African economy at a time that the economy was already under substantial strain. It has had a devastating impact on the South African economy including that of our City. The lockdown imposed on our country, in a bid to flatten the curve, has forced the closure of businesses with the unemployment rate rising to 32.5% in the fourth quarter of 2020. Revenue streams linked to consumption services such as electricity were mostly affected by the lockdown due to business closures thereby resulting in a reduction in the demand for electricity. Rising unemployment rates affected residents’ ability to pay their accounts, including municipal accounts.

COVID-19 has also led the national government to shift focus and priorities with the major focus now being on economic recovery. South Africa will need to implement growth reforms, enable private investment in network infrastructure, and shift away from commodities exports towards higher productivity and innovation led export growth (especially focusing on intra-Africa markets). The City is well positioned with an expanding automotive industry and a highly efficient Industrial Development Zone (IDZ), and potential competitiveness in agriculture which has linkages to impoverished rural hinterland of former Ciskei and Transkei.

Through the District Development Model and work with the Presidency Infrastructure and Investment Unit, the City is working toward elevating its position as a future competitiveness node (as envisaged in the NDP).

The second wave of the pandemic brought about new dynamics and a further strain in terms of mitigation measures. Intensified protection measures have costed the City and businesses more. Resurgence resulted in the country going back to Alert Level 3, with closure of other economic activities such as sale, consumption and distribution of alcohol, some leisure activities such as closure of beaches which is a major draw card for international visitors who flee from winter in their respective countries of origin. The following key impacts occurred as a result thereof on local economy and strategic investments:

- Delayed or suspended investment decisions (both public and private sectors) – e.g. Airports Company South Africa (ACSA) expansion of the East London Airport, Berlin Solar Farm, Greenhouse/Tunnel and Agro-processing Ventures, Real Estate investments (BCMDA), Transnet National Ports Authority
- Further business closures
- Bleeding Tourism & Hospitality Industry (lowest occupancy rates ever)
- Retrenchments or downsizing
- Low uptake of the Loan Guarantee Scheme
- Ballooning Debtor's Book (Business & Residents)
- Global value chains affected, reduced demand for local products

A priority for the City is to implement our Economic Recovery Plan which requires a tight implementation plan with clear interventions for the automotive sector, agro-processing, the digital economy, the green economy, infrastructure and the property economy, revitalizing tourism (with an initial focus on domestic tourism) and the creative industries. The Economic Recovery Plan was consolidated based on the following:

- National Treasury's economic and fiscal outlook
- Economic situation analysis that was undertaken in 2019 and in early 2020

- Input from consultation sessions held with local businesses across different industries in the Metro
- The SA COVID-19 Modelling Consortium
- The Eastern Cape Department of Health's Daily Epidemiological Reports
- Financial Performance of BCMM during 2020

The plan is aligned with the National Economic Reconstruction and Recovery Plan.

The City continues to provide stable public employment which minimises the shock in unemployment levels until private employment begins to increase. We will also continue to prioritize institutional reforms that increase the ease and reduce the costs of doing business.

On 10 March 2021, the Honourable MEC for Finance in our Province tabled the provincial budget speech and premised upon the following principles:

- Increase investment on projects that will grow the economy;
- Improve fiscal discipline and governance;
- Protect and grow critical socio-economic infrastructure; and
- Keep public expenditure at sustainable levels

The above principles as set up by our Honourable MEC for Finance in our province are equally applicable to our City. The City remains committed in being the engine of economic growth within the province through:

- a) Proper planning and infrastructural development;
- b) Spreading of funds across social and economic infrastructure to ensure that the poor and the vulnerable remain a priority whilst also focussing on stimulating economic growth;
- c) Review of structures, processes, technology and skill development to improve revenue management;
- d) Evaluation of all our functions' effectiveness, efficiency and implementation of cost containment measures;

- e) Review of compliance and efficiencies across supply chain management in support of service delivery;
- f) Real and sustainable service delivery through improved implementation and productivity of performance management; and
- g) Improved execution of anti-fraud and corruption strategies, frameworks, policies, procedures and whistle blowing
- h) Exploring innovative and sustainable alternative revenue sources by unlocking the potential in existing assets

Though this budget has been compiled with great difficulty of economic contraction, our commitment to respond to our people's legitimate demand for a better life is still reflected in this budget wherein the **key priorities are Water and Sanitation, Roads and Storm Water, Human Settlements Development, Transport Planning, Electricity** and related **critical infrastructure and maintenance**.

Our City will continue to increase capacity to **water supply infrastructure whilst also attending to aging infrastructure** for the service. We will continue with the roll-out of our **sanitation programme** in rural areas and informal settlements, as well as expanding the capacity of infrastructure **in our urban area to accommodate and open opportunities for further developments**.

Our **Transport Planning** working together with our **Roads and Stormwater** division continue to improve our Roads and Stormwater networks in order **to ease traffic congestions and improve mobility** within the City.

Our **Human Settlements** directorate will continue with the development of new human settlements and **upgrading of informal settlements** to restore dignity to those that do not have shelter.

BCMM continues to investigate potential alternative sources of energy to ensure a more sustainable energy mix by 2030. Several sustainable energy initiatives have been

planned for implementation by the municipality. Energy-efficient municipal operations will provide a way to cut running costs while reducing negative impact on the natural capital.

As part of the City's long-term plan on human capital development, the City continues to allocate funding for internship programmes, especially in the areas of finance and infrastructure as well as the EPWP Programme. The City further continues to allocate funding for internal capacity building and bursaries for BCMM communities. This is in line with and reflects our commitment to the priorities of the National Development Plan and Provincial Development Plan while of course reflecting our own Constitutional role as a local actor on the national stage. Furthermore, the Directorate of Economic Development & Agencies is running various programmes in a bid to reduce unemployment and indigent rate in our City.

The economic slowdown has emphasized the need for further infrastructure investment especially in industrial and business districts in order to stimulate economic growth and employment generation. Level 5 and 4 lockdowns, in response to the pandemic, affected projects that were under implementation for the full period of these lockdown levels wherein projects had to suspend works on site, and as a result, standing time claims were received for those projects. The City can take advantage of positive sentiment created by developments in the fight against the coronavirus by encouraging businesses to invest in the City by providing a high level of service and quality infrastructure.

The City is acutely aware of the need to create and maintain an attractive ambience through City beautification and good green deeds. Not only do these create employment but a clean green city is attractive to tourists and investors. It also adds towards improving the quality of life of our citizens. The City's partnership with the local business chambers, big corporates and Buffalo City Metropolitan Development Agency is in the right path towards achieving this. A lot of investment, awareness raising and education on the communities is still required to change the mindset and culture.

Despite the catastrophic impact of the COVID-19 lockdown, the City is focused on re-prioritising the budget, projects and resources where they are needed most and where they will have the most significant impact. We will continue to improve the lives of our community in the 2021/2022 MTREF period and work together with our key stakeholders on a united front to make progress together.

The City is also committed to the country's Transformation Agenda and as such ensures that all its policies encapsulate this spirit, spanning from our Supply Chain Management, Human Resource Management and Skills Development to mention but a few.

The presented budget attests that BCMM is a City hard at work and will continue to unite in action of continuously responding to the needs of its community through service delivery and improvement of the lives of its community in the 2021/2022 MTREF period.

Yours in Public Service,

Cllr Xola Pakati

**BCMM Executive Mayor**

## 1.2 COUNCIL RESOLUTIONS

On 31 May 2021 the Council of Buffalo City Metropolitan Municipality convenes to consider the 2021/2026 Integrated Development Plan (IDP), 2021/2022 Medium Term Revenue and Expenditure Framework (MTREF) and Built Environment Performance Plan (BEPP). It is recommended that the Council approves and adopts the following resolutions:

1. The Council of Buffalo City Metropolitan Municipality, acting in terms of Section 34 of the Municipal Systems Act, 32 of 2000 **approves** and **adopts** the 2021/2026 Integrated Development Plan (IDP).
2. The Council of Buffalo City Metropolitan Municipality, acting in terms of Division of Revenue Act (DoRA), **approves** and **adopts** the 2021/2022 Built Environment Performance Plan (BEPP).
3. The Council of Buffalo City Metropolitan Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) **approves** and **adopts**:
  - 3.1. The Consolidated Annual Budget of the municipality for the 2021/2022 MTREF and the multi-year and single-year capital appropriations as set out in the following tables:
    - 3.1.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 19}**;
    - 3.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 20}**;
    - 3.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 21}**; and
    - 3.1.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 22}**.

- 3.1.5. Budgeted Financial Position as contained on **{Table 23}**;
- 3.1.6. Budgeted Cash Flows as contained on **{Table 24}**;
- 3.1.7. Reserves and accumulated surplus reconciliation as contained on **{Table 25}**;
- 3.1.8. Asset management as contained on **{Table 26}**; and
- 3.1.9. Basic service delivery measurement as contained on **{Table 27}**.

3.2. The Annual Budget of the parent municipality for the 2021/2022 MTREF and the multi-year and single-year capital appropriations as set out in the following tables:

- 3.2.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 95}**;
- 3.2.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 96}**;
- 3.2.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 97}**; and
- 3.2.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 98}**.
- 3.2.5. Budgeted Financial Position as contained on **{Table 99}**;
- 3.2.6. Budgeted Cash Flows as contained on **{Table 100}**;
- 3.2.7. Reserves and accumulated surplus reconciliation as contained on **{Table 101}**;
- 3.2.8. Asset management as contained on **{Table 102}**; and
- 3.2.9. Basic service delivery measurement as contained on **{Table 103}**.

3.3. The Annual Budget of the municipal entity (BCMDA) for the 2021/2022 MTREF as set out in the following tables:

- 3.3.1. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 71}**;
- 3.3.2. Budgeted Financial Position as contained on **{Table 73}**;
- 3.3.3. Budgeted Cash Flows as contained on **{Table 74}**;



3.3.4. Budgeted Capital by asset class and Funding as contained on **{Table 72}**

4. The Council of Buffalo City Metropolitan Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) **approves** and **adopts** tariffs (percentage increase) contained on **{Table 39}** effective from 1 July 2021:
  - 4.1. Property rates – as set out in Annexure F
  - 4.2. Electricity charges– as set out in Annexure F
  - 4.3. Water charges – as set out in Annexure F
  - 4.4. Sanitation services – as set out in Annexure F
  - 4.5. Solid waste services – as set out in Annexure F
  - 4.6. Other services as set out in Annexure F
5. To give proper effect to the Consolidated Annual Budget, the Council of Buffalo City Metropolitan Municipality **approves**:
  - 5.1. That an indigent subsidy be granted to registered indigents in terms of Council's Indigent Policy.
  - 5.2. That an indigent consumer be given an average social subsidy package on his/her account per month, which includes a maximum of 50kwh for electricity and 6kl for water as contained on table 15.
6. The Buffalo City Metropolitan Municipality Council, **approves** and **adopts** the revised budget related policies:
  - 6.1. Tariff Policy – as set out in Annexure G
  - 6.2. Property Rates Policy – as set out in Annexure H
  - 6.3. Supply Chain Management Policy – as set out in Annexure I
7. That Council **notes** the budget-related policies adopted in the previous financial years and where no amendments have been made after review, as listed in Section 2.4.1 of this report and are available on BCMM's website at [www.buffalocity.gov.za](http://www.buffalocity.gov.za) .

8. That in terms of Section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium-term revenue and expenditure framework as set out in Supporting Table SA7 **{Table 34}** be **approved**.
9. That in terms of Section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 2003, the Integrated Development Plan be **approved**.
10. Council **notes** that the Consolidated 2021/2022 MTREF Budget tabled for adoption is structured in terms of the Buffalo City Metropolitan Municipality votes and functions.
11. MFMA Circular 107 and 108 for the 2021/2022 MTREF attached as Annexure W be **noted** by Council.

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**X. PAKATI**  
**EXECUTIVE MAYOR**  
**BUFFALO CITY METROPOLITAN MUNICIPALITY**

### **1.3 EXECUTIVE SUMMARY**

The 2021/2022 budget process has again been developed against a background of low economic growth, concerning levels of unemployment, low levels of growth in key sectors of the economy and electricity remains a major risk, in general, to the economy and municipal finances. The socio-economic challenges that existed prior to the arrival of the COVID-19 pandemic were magnified when our country was downgraded to junk status around the start of the pandemic.

**Below are some of the key achievements and highlights of the City's basic service delivery excellence:**

- i. Development and upgrading of infrastructure for informal traders in townships such as Zwelitsha, Phakamisa and Mdantsane.
- ii. Increasing the footprint of the Greenhouses (Hydroponics) to include new areas such Duncan Village, Zwelitsha and Mngqesha.
- iii. Electrification of more than 5000 informal dwellings in various townships within the BCMM area of supply.
- iv. Construction of Sleeper Site Road
- v. Upgrading of Gonubie Main Road
- vi. Eradication of Water Backlogs Programme.

The City is in the grip of a water crisis as a result of the most severe drought ever experienced – previously lowest ever dam levels were 33% and currently 25%. Upon realising that our dam levels were low, Council resolved that the City implement punitive tariffs in an attempt to reduce water wastage and encourage usage of water sparingly. As our dam levels are now starting to improve due to recent rains, consideration of lifting the implementation of the water punitive tariff will be made by Council as the dam levels continue to improve.

Work on revenue enhancement strategies to enhance the revenue base of the City has commenced by optimising the use of investment properties, looking into improving

efficiency on revenue management function, centralisation and automation of cash collection points as well as ongoing densification. The development of investment strategy which aims to retain existing investors, encourage expansion of existing investments and attraction of new investors is at an advanced stage. The development of vacant land parcels informed by Spatial Development Framework (SDF) has commenced and is on-going. Planned integration to improve and automate interface between directorates pertaining revenue management value chain has also commenced through phase two of mSCOA. Revenue Management Rollout commenced, with vigorous communication drive that is encouraging consumers to pay their municipal accounts and discouraging illegal connections. The ongoing rollout of the Smart Metering is in progress together with the work that is being performed to reduce the significance impact of Water and Electricity losses.

The conversion of contractual employees to permanent status, harmonisation of Condition of Services relating to Long Service Bonus and rising employee costs have made it impossible to retain employee costs at below 30%. The City accepts that the recent absorption of many casual workers to the main stream employment has had a bearing on employee costs. However, this is being managed in that employee costs should remain within the National Treasury norm of between 25% - 40%.

Water and electricity losses remain unacceptably high. The impact that rural to urban migration has on electricity losses cannot be ignored. The increasing unemployment rate in rural communities leave those communities with no option but to look for employment in urban centres; Buffalo City is not immune from this. Electricity theft has increased over the past years and the areas that contribute mostly in electricity theft are the informal settlements. In order to address the above challenge, informal settlements are being electrified in suitable areas, to offer those living in these areas' legal connections.

The City believes that the smart meter intervention will bring a meaningful change in both water and electricity losses as smart meters allow early detection of spikes in consumption and meter tempering.

The City has submitted to National Department of Human Settlements the informal settlements upgrading plans. This is an undertaking of the Human Settlements upgrading programme through utilization of Integrated Sustainable Human Settlements Plan (ISHSP), NUSP 1&2 Documents and the Informal Settlements Study Strategic Document. In addition, the Informal Settlements Dedensification Exercise is being undertaken through implementation of the Temporal Relocation Areas in erf 81,87&88 Mdantsane (1174 units) and Ziphunzana by pass (2000 Units), the said are funded through Urban Settlement Development Grant and being provided support by the Housing Development Agency (HDA).

In order to achieve the long-term financial stability and stronger controls within BCMM is critical and several interventions have already been implemented in a bid to achieve more accurate billing, revenue collection as well as reducing the backlog of queries. Increased review and reconciliation over irregular expenditure, fruitless and wasteful expenditure and unauthorised expenditure is underway in order to provide reasonable steps to prevent or significantly reduce these instances from arising. The City is strengthening financial management, driving operational efficiency and enforcing good governance and financial accountability.

The consolidated budget for the 2021/2022 MTREF period is R10 billion (2021/2022), R11.01 billion (2022/2023) and R11.50 billion (2023/2024) with the table below summarising the consolidated overview of the 2021/2022 MTREF Budget.

**Table 1: Consolidated Overview of the 2021/2022 MTREF Budget**

DESCRIPTION	2020/2021 ADJUSTMENT BUDGET	2021/2022 FINAL BUDGET	INCREASE OR (DECREASE) %	2022/2023 FINAL BUDGET	2023/2024 FINAL BUDGET
Total Operating Revenue	7 751 879 357	8 234 111 627	6,22	8 804 511 644	9 389 820 406
Total Operating Expenditure	7 751 280 365	8 231 744 713	6,20	8 802 858 998	9 386 306 507
<b>Surplus/(Deficit) for the year</b>	<b>598 992</b>	<b>2 366 914</b>		<b>1 652 646</b>	<b>3 513 899</b>
Total Capital Expenditure	2 209 378 940	1 803 591 613	(18,37)	2 208 774 392	2 117 298 151
<b>Total Opex and Capex Budget</b>	<b>9 960 659 305</b>	<b>10 035 336 326</b>		<b>11 011 633 390</b>	<b>11 503 604 658</b>

The following budget principles informed the compilation of the 2021/2022 MTREF:

- a) Consumer Price Inflation (CPI), 3.9% in 2021/2022, 4.2% in 2022/2023 and 4.4% in 2023/2024 financial year;
- b) High unemployment rate resulting in high bad debts, the revenue collection rate has been projected at 85% for 2021/2022, 82.7% for 2022/2023 and 82.8% for 2023/2024;
- c) The National Energy Regulator of South Africa (NERSA) has approved an increase of 14.59% in Electricity Bulk purchases, the same increase of 14.59% will be applied in electricity tariffs for 2021/2022 and 8.9% has been projected for the outer years;
- d) The Salary and Wage Collective Agreement for the period 01 July 2018 to 30 June 2020 has come to an end and a new agreement is under consultation. A projected increase of 5.2% (CPI+1.3%) has been factored in the employee costs for the 2021/2022 financial year, for the two outer years an increase of CPI+1% has been projected;
- e) Amatola Water has approved an increase in bulk water tariffs of 7.09% from 01 July 2021, therefore, the water service tariff increase is projected at 9.1% in 2021/2022 and 2022/2023 and an increase of 9.2% is projected for 2023/2024.

Considering the above indicators, the City's consolidated operating revenue increased by 6.22% for the 2021/2022 financial year when compared to the 2020/2021 adjustment budget. The operating revenue increase is mainly attributable to tariff increases. For the two outer years, operational revenue will increase by 6.93% and 6.65% respectively.

The consolidated operating expenditure increase is 6.2% from 2020/2021 adjustment budget to the 2021/2022 budget year. The operating expenditure increase is mainly attributable to debt impairment, electricity bulk purchases and salary inflation increase. The decline in expected revenue collection has forced a reduction in expenditure through reprioritisation and cost containment measures.

BCMM is striving to budget for a surplus over the MTREF, with the intention of building cash reserves to increase investment in economic and social capital expenditure, thereby reducing reliance on grant funding.

#### **1.4 OPERATING REVENUE FRAMEWORK**

In these tough economic times strong revenue management is fundamental to the financial sustainability of the municipality which is critical in terms of achieving the City's service delivery and economic objectives. The reality is that the City is faced with development backlogs that emanate from the historical background. Furthermore, economic circumstances, such as increasing rates of unemployment and poverty impact the ability of households to pay their accounts.

The City will focus on ensuring that all billable revenue is correctly charged and adequately collected. Improved revenue generation allows for the City to deliver quality services and thereby improving quality of life of communities.

Cost containment measures are being implemented by the City in an effort to achieve operational efficiency and avoid budget deficit. The implementation of these initiatives over the MTREF period will ensure the financial sustainability of the municipality.

The City's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure an annual collection rate for property rates and other key service charges for the 2021/2022 financial year that is within the National Treasury acceptable norms;
- Implement electricity tariff increases that are in line with the National Electricity Regulator of South Africa (NERSA) Guidelines and approval;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Perform regular Supplementary Valuations;
- Implementation of a General Valuation every four years in terms of the Municipal Property Rates Act;
- Implementation of an automated billing system as opposed to a manual billing process where feasible;
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services;
- Creating a conducive environment to attract potential investors; and
- Review of the Spatial Development Framework to allow proper use and densification of land parcels.

The following table is a summary of the 2021/2022 MTREF (classified by main revenue source):



**Table 2: Summary revenue classified by revenue source**

Description	2017/18	2018/19	2019/20	2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	973 025	1 295 503	1 467 400	1 687 667	1 687 667	1 687 667	1 834 764	1 963 198	2 120 253
Service charges - electricity revenue	1 659 783	1 739 494	1 838 105	2 184 209	2 066 209	2 066 209	2 367 669	2 578 392	2 807 869
Service charges - water revenue	366 159	503 580	709 744	631 338	729 338	729 338	795 708	868 117	947 984
Service charges - sanitation revenue	304 956	328 923	377 249	397 037	412 037	412 037	447 060	485 060	527 261
Service charges - refuse revenue	245 181	251 916	335 843	334 128	339 128	339 128	367 954	399 230	433 963
Rental of facilities and equipment	20 068	20 704	22 652	20 885	19 299	19 299	20 959	22 636	24 560
Interest earned - external investments	126 545	98 251	70 650	54 473	46 473	46 473	36 490	37 594	38 732
Interest earned - outstanding debtors	49 322	67 093	122 587	88 009	101 009	101 009	109 696	118 471	128 541
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	23 698	24 938	10 864	19 712	19 712	19 712	21 407	23 120	25 085
Licences and permits	14 250	14 300	12 587	17 343	17 343	17 343	18 835	20 341	22 070
Agency services	25 683	26 198	23 428	43 909	43 909	43 909	43 070	45 963	45 782
Transfers and subsidies	816 064	918 696	987 005	1 230 979	1 475 306	1 475 306	1 301 395	1 298 550	1 276 889
Other revenue	719 685	746 286	725 497	797 862	794 448	794 448	869 105	943 838	990 831
Gains	-	-	4 254	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>5 344 419</b>	<b>6 035 884</b>	<b>6 707 864</b>	<b>7 507 552</b>	<b>7 751 879</b>	<b>7 751 879</b>	<b>8 234 112</b>	<b>8 804 512</b>	<b>9 389 820</b>

Table 3 below reflect the percentage growth for each revenue source over the MTREF period.

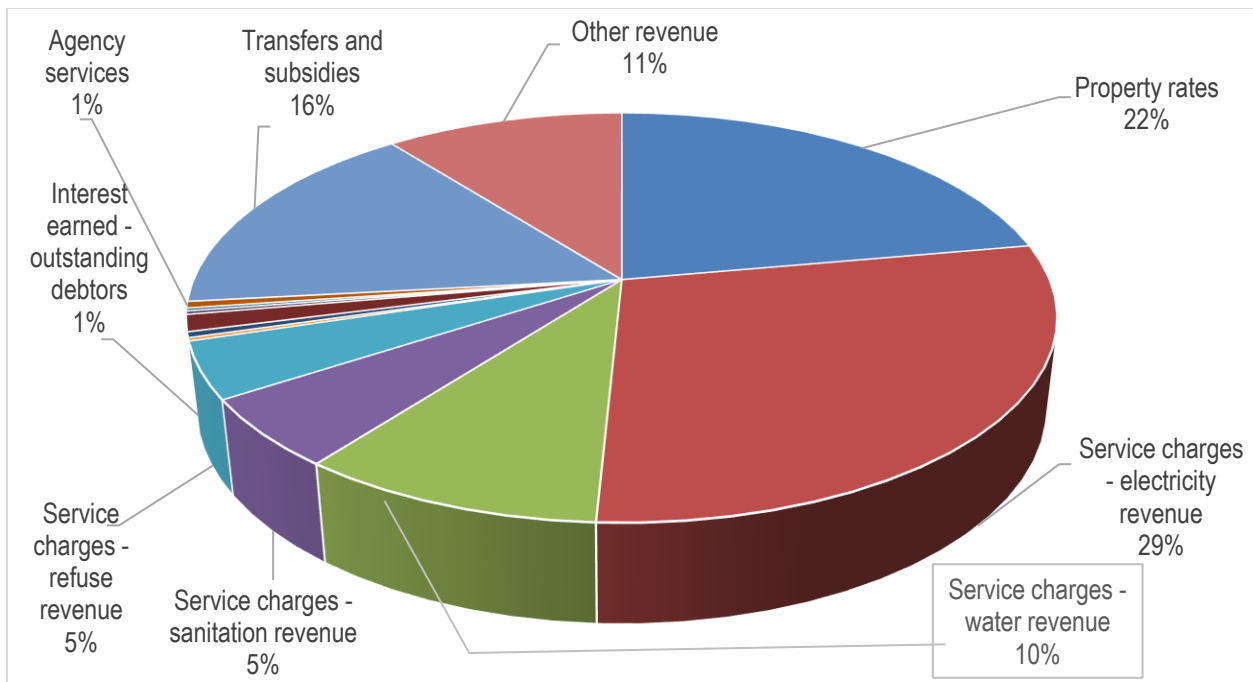
**Table 3: Percentage growth in revenue by main revenue source**

Description	2017/18	2018/19	2019/20	2020/21		2021/22 Medium Term Revenue & Expenditure Framework								
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2021/22	%	%	Budget Year +1 2022/23	%	%			Budget Year +2 2023/24
<b>Revenue By Source</b>														
Property rates	973 025	1 295 503	1 467 400	1 687 667	1 687 667	1 834 764	8,00	22%	1 963 198	7,00	22%	2 120 253	8,00	23%
Service charges - electricity revenue	1 659 783	1 739 494	1 838 105	2 184 209	2 066 209	2 367 669	14,59	29%	2 578 392	8,90	29%	2 807 869	8,90	30%
Service charges - water revenue	366 159	503 580	709 744	631 338	729 338	795 708	9,10	10%	868 117	9,10	10%	947 984	9,20	10%
Service charges - sanitation revenue	304 956	328 923	377 249	397 037	412 037	447 060	8,50	5%	485 060	8,50	6%	527 261	8,70	6%
Service charges - refuse revenue	245 181	251 916	335 843	334 128	339 128	367 954	8,50	4%	399 230	8,50	5%	433 963	8,70	5%
Rental of facilities and equipment	20 068	20 704	22 652	20 885	19 299	20 959	8,60	0%	22 636	8,00	0%	24 560	8,50	0%
Interest earned - external investments	126 545	98 251	70 650	54 473	46 473	36 490	-21,48	0%	37 594	3,03	0%	38 732	3,03	0%
Interest earned - outstanding debtors	49 322	67 093	122 587	88 009	101 009	109 696	8,60	1%	118 471	8,00	1%	128 541	8,50	1%
Dividends received	-	-	-	-	-	-	-	0%	-	-	0%	-	-	0%
Fines, penalties and forfeits	23 698	24 938	10 864	19 712	19 712	21 407	8,60	0%	23 120	8,00	0%	25 085	8,50	0%
Licences and permits	14 250	14 300	12 587	17 343	17 343	18 835	8,60	0%	20 341	8,00	0%	22 070	8,50	0%
Agency services	25 683	26 198	23 428	43 909	43 909	43 070	-1,91	1%	45 963	6,72	1%	45 782	-0,39	0%
Transfers and subsidies	816 064	918 696	987 005	1 230 979	1 475 306	1 301 395	-11,79	16%	1 298 550	-0,22	15%	1 276 889	-1,67	14%
Other revenue	719 685	746 286	725 497	797 862	794 448	869 105	9,40	11%	943 838	8,60	11%	990 831	4,98	11%
Gains	-	-	4 254	-	-	-	-	0%	-	-	0%	-	-	0%
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>5 344 419</b>	<b>6 035 884</b>	<b>6 707 864</b>	<b>7 507 552</b>	<b>7 751 879</b>	<b>8 234 112</b>	<b>6,22</b>	<b>100%</b>	<b>8 804 512</b>	<b>6,93</b>	<b>100%</b>	<b>9 389 820</b>	<b>6,65</b>	<b>100%</b>

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement.

The following graph gives a breakdown of the main revenue categories for the 2021/2022 financial year:

**Figure 1: Main Operating Revenue categories for the 2021/2022 financial year**



In 2021/2022 the City's own revenue generated property rates and service charges is 71% of the total revenue totalling to R5.81 billion, remains stagnant at 71% in 2022/2023 and slightly increases to 73% at R6.84 billion in the 2023/2024 financial year.

Electricity service remains the largest contributor to the total revenue mix as it contributes 29% of revenue in the 2021/2022 financial year. Electricity revenue increases from R2.37 billion in 2021/2022 to R2.58 billion and R2.81 billion respectively in the two outer years of the 2021/2022 MTREF period.

Property rates are the second largest own revenue source with 22% contribution in the 2021/2022 financial year. Property rates increases from R1.83 billion in 2021/2022 to R1.96 billion and R2.12 billion respectively in the two outer years of the 2021/2022 MTREF period.

The revenue for water services is increasing from R796 million in 2021/2022 to R868 million in 2022/2023 and further increases to R948 million in 2023/2024 financial year.

Transfers and subsidies (Transfers recognised - operational) contribute 16% to the operating revenue in the 2021/2022 financial year. Transfers and subsidies totals R1.30 billion in the 2021/2022 financial year and slightly decreases to R1.28 billion by 2023/2024. This revenue component reflects a slight decrease over the MTREF as a result of reduction in allocations by Provincial and National Government.

The following table gives a breakdown of the various operating grants and subsidies allocated to the Metro over the 2021/2022 MTREF period excluding the Fuel Levy allocation of R652 million in 2021/2022, R707 million in 2022/2023 and R734 million in 2023/2024 financial year.

**Table 4: Table SA18 - Operating Transfers and Grant Receipts**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>RECEIPTS:</b>									
<b>Operating Transfers and Grants</b>									
<b>National Government:</b>	<b>796 889</b>	<b>889 343</b>	<b>950 255</b>	<b>1 006 257</b>	<b>1 177 950</b>	<b>1 177 950</b>	<b>1 016 016</b>	<b>1 063 335</b>	<b>1 088 861</b>
Local Government Equitable Share	705 277	778 048	847 431	911 042	1 053 614	1 053 614	936 811	989 074	983 479
Equitable Share							6 873	7 522	7 071
Metro Informal Settlement partnership grant							7 300		
Expanded Public Works Programme Integrated	4 952	4 050	9 956	8 449	8 449	8 449	10 350	11 500	12 000
Infrastructure Skills Development Grant	8 715	9 587	7 097	11 364	10 788	10 788	8 941	9 454	9 870
Integrated City Development Grant				6 279	6 180	6 180	1 000	1 000	1 000
Local Government Financial Management Grant	1 300	1 086	940	1 000	1 000	1 000			
Public Transport Network Grant	5 453	3 407	2 476		1 083	1 083			
Urban Settlement Development Grant	71 193	93 164	82 355	68 122	96 835	96 835	44 741	44 785	75 441
RSC Levy Replacement									
<b>Provincial Government:</b>	<b>15 000</b>	<b>25 371</b>	<b>15 870</b>	<b>97 146</b>	<b>168 958</b>	<b>168 958</b>	<b>114 952</b>	<b>117 410</b>	<b>118 188</b>
Capacity Building		752							
Human Settlement Development				81 276	153 088	153 088	99 082	100 113	100 113
Library Service	15 000	15 870	15 870	15 870	15 870	15 870	15 870	17 297	18 075
Emergency Housing Grant		8 749							
RSC Levy Replacement									
<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other grant providers:</b>	<b>4 175</b>	<b>3 982</b>	<b>20 880</b>	<b>127 575</b>	<b>128 398</b>	<b>128 398</b>	<b>170 427</b>	<b>117 805</b>	<b>69 840</b>
Local Government Water and Related Services	3 115	3 572		10 278	10 278	10 278	36 568	10 535	
European Union				10 278	10 278	10 278			
Salaida / Gavle	717	410	74		822	822			
Parent Municipality									
City of Oldenburg	343			107 020	107 020	107 020	133 859	107 270	69 840
Other operational transfers/grants			20 806						
<b>Total Operating Transfers and Grants</b>	<b>816 064</b>	<b>918 696</b>	<b>987 005</b>	<b>1 230 979</b>	<b>1 475 306</b>	<b>1 475 306</b>	<b>1 301 395</b>	<b>1 298 550</b>	<b>1 276 889</b>
<b>Capital Transfers and Grants</b>									
<b>National Government:</b>	<b>834 431</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
Energy Efficiency and Demand Side Management	5 000	7 996		7 000	6 300	6 300	9 000	10 222	
Infrastructure Skills Development Grant		97		150	150	150	150		
Integrated City Development Grant	6 956	10 002	110	2 038	2 038	2 038			
Integrated National Electrification Programme (INEP)	19 444	4 635	9 992						
Local Government Traditional H C/O (LGTH)			1 579						
Metro Informal Settlements Partnership Grant							259 385	274 600	287 485
Neighbourhood Development Partnership Grant		5 993	1 805	18 000	18 000	18 000	9 000	20 000	28 700
Public Transport Infrastructure Grant									
Public Transport Network Grant	36 992	79 366	133 329	86 000	77 288	77 288			
Regional Bulk Infrastructure Grant		65	50						
Rural Road Asset Management Systems Grant					542	542			
Urban Settlement Development Grant	765 810	778 446	758 660	693 232	1 013 341	1 013 341	454 964	451 381	442 593
Other capital transfers/grants [insert desc]	229	7 456							
<b>Provincial Government:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other grant providers:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Transfers and Grants</b>	<b>834 431</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>1 650 496</b>	<b>1 812 753</b>	<b>1 892 531</b>	<b>2 037 398</b>	<b>2 592 964</b>	<b>2 592 964</b>	<b>2 033 894</b>	<b>2 054 753</b>	<b>2 035 667</b>

## **Breakdown of major components for the 2021/2022 Revenue Sources:**

### **1.4.1 Property Rates**

Property rates are a major source of revenue income for the City and contribute to cover the cost of the provision of general services. The property rates are to be levied in accordance with Council policies, the Local Government Municipal Property Rates Act 2004 (MPRA), the MPRA Regulations, the Local Government: Municipal Finance Management Act (MFMA) 56 of 2003.

Property rates are based on values indicated in the General Valuation (GV) Roll 2017, which was implemented from 01 July 2018 and is valid up until 30 June 2022. The valuation roll is being updated for properties affected by land sub-divisions, alterations to buildings, demolitions and improvements through Supplementary Valuations (SV). Accordingly, the rates levied per individual property will depend on that property's value compared with the valuation of all the rate-able properties in the municipal area. Rebates and concessions are granted to certain categories of property usage and/or property owner.

The Local Government: Municipal Property Rates Amendment Act 29 of 2014 amended the principal Act (MPRA 6 of 2004). In terms of Section 8(2) of the amendment Act, a municipality must determine the following categories of rateable property, provided that such property category exists within the municipal jurisdiction:

- a. Residential properties
- b. Industrial properties
- c. Business and Commercial properties
- d. Agricultural properties
- e. Mining properties
- f. Properties owned by an organ of state and used for public service purpose
- g. Public service infrastructure properties
- h. Properties owned by public benefit organisations and used for specified public benefit activities

- i. Properties used for multiple purposes, subject to Section 9; or
- j. Any other category of property, including vacant land as may be determined by the Minister, with the concurrence of the Minister of Finance, by notice in the Gazette

National Treasury MFMA Circular No. 107 is requesting municipalities to implement the above-mentioned new property categorisation framework by not later than 01 July 2021 hence the Property Rates Policy is being amended. Refer to section 2.4.2 and Annexure H for the proposed amendments to the policy.

The following stipulations in the Property Rates Policy are highlighted:

- i. The first R15 000 of the market value of a property used for residential purposes is excluded from the rateable value (Section 17(h) of the MPRA).
- ii. For pensioners, physically and mentally disabled persons including medically boarded persons, a rebate of up to 100% will be granted to owners of rate-able property according to their income levels if the total gross income of the applicant and/or his/her spouse, if any, does not exceed R15 000 per month. In this regard the following stipulations are relevant:
  - a. The rateable property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
  - b. The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, a letter from SASSA confirming that the individual received disability grant, proof also proof of the annual income from a social pension;
  - c. The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
  - d. The property must be categorized as residential.
- iii. The Municipality may award a 100% rebate on the assessment rates of rateable properties of certain classes of Public benefit organisations and not for gain institutions such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport.

The owner of such a property must apply annually to the Chief Financial Officer in the prescribed format for such a rebate.

The categories of rateable properties for purposes of levying rates and the proposed rates tariffs for the 2021/2022 financial year increase by 8% (7% increase in 2022/2023 and 8% increase in 2023/2024) as indicated by the table below:

**Table 5: Comparison of proposed rates to be levied for the 2021/2022 financial year**

CATEGORY	Existing tariff (from 1 July 2020)	New tariff (from 1 July 2021)
	Cents	Cents
Residential Property (incl. farms or smallholdings used for Residential purposes)	0,012607	0,013615
Agricultural Property (used for Bona-fide Farming)	0,003152	0,003404
Public Service Infrastructure	0,003152	0,003404
Business, Commercial & Industrial Property (incl. farms used for Game- / Eco Tourism)	0,031517	0,034038
Educational Institutions	0,008825	-
Municipal Owned Property (Rateable, used for Residential purposes)	0,012607	-
Municipal Owned Property (Rateable, used for Non-Residential purposes)	0,031517	-
Mining / Quarry Property	0,031517	0,034038
Government Property (Correctional Services Facilities, Offices & Hospitals)	0,031517	-
Vacant Land	0,037820	0,040846
Public Benefit Organisations	0,003152	0,003404
Public Service Purposes	-	0,021785
Residential Property (incl. farms or smallholdings used for Residential purposes)	0,012607	0,013615
Agricultural Property (used for Bona-fide Farming)	0,003152	0,003404

#### **1.4.2 Sale of Water and Impact of Tariff Increases**

An analysis was undertaken to determine what tariff requirements would be needed to achieve a break-even position. The affordability of consumers' needs to be taken into consideration in order to limit a significant annual impact. This analysis suggests an impact of 9.1% increase in both 2021/2022 and 2022/2023 financial years and 9.2% in 2023/2024 financial year. It needs to further be recognised that the institution purchases untreated water from the Amatola Water Board. The tariff increases address essential

operational requirements, maintenance of existing infrastructure, new infrastructure provision and to ensure the financial sustainability of the service.

The water tariff structure of the 2021/2022 financial year has not been changed. The tariff structure is designed to charge higher levels of consumption at a higher rate, steadily increasing to a rate of R42.7087 per kilolitre for consumption in excess of 30kℓ per 30-day period (refer to table 6 below). Amatola Water has proposed an increase of 7.09% in its bulk water tariffs from 01 July 2021. The 6 kℓ water per 30-day period will again be granted free of charge to all indigent residents.

There continue to be ongoing concerns with regard to water:

- i. Water losses continue to be high. The reason for this is because of ageing infrastructure, illegal connections, indigent consumers using water in excess of that allowed for in the Indigent Policy.
- ii. An analysis of the Amatola Water Board costs suggests the majority are salary related which the Municipality is funding in duplicate through direct costs of individuals employed by the City and then through the tariff paid to Amatola water board.
- iii. The fact that BCMM is having a high number of rural areas has a negative impact to the water service as no revenue is generated on water supplied to rural areas and informal settlements.

South Africa faces similar challenges with regard to water supply as it does with electricity, since demand growth outstrips supply. The drought that is currently experienced by the country is negatively affecting the cost of providing water service. National Treasury has always been encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- i. Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;



- ii. Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- iii. Water tariffs are designed to encourage efficient and sustainable consumption.

The City is implementing the following projects to reduce water losses:

- i. Pipe and water meter replacement programme is implemented to reduce water losses that are due to ageing infrastructure, which frequently bursts.
- ii. Installation of bulk water meters on communal standpipes, ablution blocks, reservoir supply zone, flat rated areas to account for all the water that is provided free of charge, non-metering of this water is often construed as physical water losses.
- iii. Installation of pressure reducing valves helps to reduce the number of pipe bursts and the volume of water lost when there is a break down
- iv. Installation of data loggers is used for monitor night flows, which is an indicator of water leaks in a particular supply zone.
- v. Indigent leak repair programme, indigent consumers with high consumptions are identified and assisted with internal repairs to reduce water losses. Consumers are also encouraged to use low volume toilet or waterless and composting toilets.
- vi. Water loss awareness campaigns is done in order to educate communities about water saving and helps to reduce vandalism of water infrastructure.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

**Table 6: Proposed water tariffs**

CATEGORY	CURRENT TARIFFS	NEW TARIFFS
	2020/2021 Rand per kℓ	2021/2022 Rand per kℓ
<b>RESIDENTIAL</b>		
0 to 6 kℓ per 30-day period (Indigent)	0,0000	0,0000
0 to 6 kℓ per 30-day period (Non-Indigent)	16,9929	18,5393
7 to 10 kℓ per 30-day period	17,3261	18,9028
11 to 20 kℓ per 30-day period	24,0637	26,2535
21 to 30 kℓ per 30-day period	31,1937	34,0324
More than 30 kℓ per 30-day period:	39,1464	42,7087
<b>NON-RESIDENTIAL</b>		
From the 1 <sup>st</sup> kℓ per 30-day period	23,8254	25,9935

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

**Table 7: Comparison between current water charges and increases (Domestic)**

Monthly Consumption kℓ	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
10	171,26	186,85	15,58	9,10%
20	411,90	449,38	37,48	9,10%
30	723,84	789,71	65,87	9,10%
50	1 506,76	1 643,88	137,12	9,10%
75	2 485,42	2 711,60	226,17	9,10%
100	3 464,08	3 779,32	315,23	9,10%

### 1.4.3 Sale of Electricity and Impact of Tariff Increases

For purposes of the MTREF Budget, the electricity tariff structure has been left unchanged. The City is still in the process of investigating the implementation of change in the electricity tariff structure through the National Treasury guidelines for possible implementation of stepped tariff. The inadequate electricity bulk capacity and the impact

on service delivery and development remains a challenge for the City. Most of the suburbs and inner-city reticulation network was designed or strengthened in the early 1980's with an expected 20-25-year life-expectancy. The upgrading of the City's electricity network has therefore become a strategic priority, especially the substations and transmission lines.

NERSA issued a guideline to all municipalities detailing the increase of bulk purchases and approved tariff increase that the municipalities must apply which is to be effective from 1 July 2021.

The approved increase as communicated in the guideline is 14.59% for bulk purchases and the Metro is applying the same increase for electricity tariff over the 2021/2022 financial year. Registered indigents will again in the 2021/2022 MTREF be subsidized for the first 50 kWh per 30-day period free of charge, while the discounted Life-Line tariff for the second 50 kWh per 30-day period is available to all registered indigents and pensioners. The budget for the Electricity Division can only be utilised for certain committed upgrading projects and to strengthen critical infrastructure (e.g. substations without back-up supply).

**Table 8: Comparison between current electricity charges and increases (Domestic)**

Monthly Consumption kWh	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
100	203,81	233,55	29,74	14,59%
250	509,53	583,86	74,34	14,59%
500	1 019,05	1 167,73	148,68	14,59%
750	1 528,58	1 751,59	223,02	14,59%
1,000	2 038,10	2 335,46	297,36	14,59%
2,000	4 076,20	4 670,92	594,72	14,59%

#### 1.4.4 Sanitation and Impact of Tariff Increases

The tariff will increase by 8.5% for sanitation from 1 July 2021. The sanitation charges are calculated according to the relative size of the erf on which the property is located for domestic consumers, for business consumers the tariff also consider the number of pans that are in the property structure.

Tariff increases are required to ensure the financial sustainability of the service. Ageing infrastructure is expected to impact on the amount of maintenance expenditure required. The input costs associated with salaries are proposed to increase by 5.2%.

The expansion of the City through continued investment in new infrastructure for future demand places additional pressure on the existing customer base in order to allow for the replacement of the infrastructure in the future. It is imperative that expansion be adequately planned to allow for maximum connection of new customers and reduced impact on tariffs in the long run.

The following table shows the impact of the proposed increases in annual tariffs on the sanitation charges for a single dwelling residence:

**Table 9: Comparison between current annual sanitation charges and increases, single dwelling- houses**

Category	Current amount Payable	New amount Payable	Difference (Increase)	% change
	R	R	R	
Erf: 0 – 300m <sup>2</sup>	1 128,70	1 224,35	95,65	8,50%
Erf: 301 – 400m <sup>2</sup>	1 793,04	1 945,22	152,17	8,50%
Flat: Complex	2 842,61	3 084,35	241,74	8,50%
Flat: Ordinary	3 140,87	3 407,83	266,96	8,50%
Flat: Semi	3 140,87	3 407,83	266,96	8,50%
Cluster/Town Houses	3 887,83	4 218,26	330,43	8,50%
Erf: 401 – 800m <sup>2</sup>	4 671,30	5 068,70	397,39	8,50%
Erf: 801 – 1200m <sup>2</sup>	5 040,00	5 468,70	428,70	8,50%
Erf: > 1200m <sup>2</sup>	5 492,17	5 959,13	466,96	8,50%

### 1.4.5 Refuse Removal and Impact of Tariff Increases

It is widely accepted that the rendering of this service should at least break even, which continues to prove difficult to achieve considering affordability for consumers. The Solid Waste tariffs are levied to recover amongst other costs of services provided directly to customers and include refuse collection fees, disposal fees, weighbridge fees and other ad hoc services.

Efficiencies of staff performing the function continue to be a contributing factor as there is an increase in the cost of remuneration however this does not appear to be converting to refuse collection efficiencies. There has been a greater focus by management in an attempt to improve staff management and create efficiencies in this process. There is further investigation to develop a transfer station(s) to reduce the costs of running the transport fleet. An increase of 8.5% in the refuse removal tariff is proposed from 01 July 2021. For the two outer years, the proposed increase is 8.5% and 8.7% respectively. The following table compares current and proposed amounts payable from 01 July 2021:

**Table 10: Comparison between current refuse removal fees and increases**

Category	Current amount Payable R	New amount Payable R	Difference (Increase) R	% Change
85ℓ Bins – Twice weekly	597,39	647,83	50,43	8,50%
240ℓ Bins – Once weekly	841,74	913,04	71,30	8,50%
240ℓ Bins – Twice weekly	1 680,87	1 823,48	142,61	8,50%
420ℓ Bins – Once weekly	1 469,57	1 594,78	125,22	8,50%
420ℓ Bins – Twice weekly	2 935,65	3 185,22	249,57	8,50%
1.1m <sup>3</sup> Sprico – Once weekly	1 007,83	1 093,91	86,09	8,50%
1.1m <sup>3</sup> Sprico – Twice weekly	2 008,70	2 179,13	170,43	8,50%
1.1m <sup>3</sup> Sprico – Three x a week	3 017,39	3 273,91	256,52	8,50%
1.1m <sup>3</sup> Sprico – Four x a week	4 015,65	4 357,39	341,74	8,50%
1.1m <sup>3</sup> Sprico – Five x a week	5 020,00	5 446,96	426,96	8,50%

#### **1.4.6 Overall impact of tariff increases on households**

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services. The categories of rateable properties for purposes of levying rates and the proposed rates for the 2021/2022 financial year is based on the market value, the impact of increase in market value is contained below:

**Table 11: SA14 – Household bills**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22 % incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Rand/cent</b>										
<b><u>Monthly Account for Household - 'Middle Income Range'</u></b>										
<b>Rates and services charges:</b>										
Property rates	621,81	621,81	677,78	735,41	735,41	735,41	8,0%	794,24	857,78	904,10
Electricity : Consumption	1 713,38	1 800,80	1 948,50	2 106,33	2 106,33	2 106,33	14,6%	2 413,64	2 616,15	2 835,64
Water: Consumption	555,87	605,90	662,85	723,84	723,84	723,84	9,1%	789,71	852,88	936,89
Sanitation	294,33	323,17	352,26	385,37	385,37	385,37	8,5%	418,12	451,57	475,96
Refuse removal	184,21	202,63	220,87	264,35	264,35	264,35	8,5%	286,82	309,77	326,49
Other	39,47	42,98	46,96	55,65	55,65	55,65	8,0%	60,10	64,85	68,35
<b>sub-total</b>	<b>3 409,08</b>	<b>3 597,29</b>	<b>3 909,22</b>	<b>4 270,94</b>	<b>4 270,94</b>	<b>4 270,94</b>	<b>11,5%</b>	<b>4 762,63</b>	<b>5 153,00</b>	<b>5 547,44</b>
VAT on Services	390,22	446,32	484,72	530,33	530,33	530,33	8,0%	595,26	644,28	696,50
<b>Total large household bill:</b>	<b>3 799,30</b>	<b>4 043,61</b>	<b>4 393,93</b>	<b>4 801,27</b>	<b>4 801,27</b>	<b>4 801,27</b>	<b>11,6%</b>	<b>5 357,89</b>	<b>5 797,28</b>	<b>6 243,94</b>
<b>% increase/-decrease</b>		<b>6,4%</b>	<b>8,7%</b>	<b>9,3%</b>	<b>-</b>	<b>-</b>		<b>11,6%</b>	<b>8,2%</b>	<b>7,7%</b>
<b><u>Monthly Account for Household - 'Affordable Range'</u></b>										
<b>Rates and services charges:</b>										
Property rates	444,15	444,15	484,13	525,29	525,29	525,29	8,0%	567,32	612,70	645,79
Electricity : Consumption	856,69	900,40	974,25	1 053,16	1 053,16	1 053,16	14,6%	1 206,82	1 308,07	1 417,82
Water: Consumption	436,09	475,34	520,03	567,87	567,87	567,87	9,1%	619,54	669,11	735,01
Sanitation	104,74	115,00	125,35	137,13	137,13	137,13	8,5%	148,79	160,69	169,37
Refuse removal	184,21	202,63	220,87	264,35	264,35	264,35	8,5%	286,82	309,77	326,49
Other	39,47	42,98	46,96	55,65	55,65	55,65	8,0%	60,10	64,85	68,35
<b>sub-total</b>	<b>2 065,36</b>	<b>2 180,51</b>	<b>2 371,58</b>	<b>2 603,46</b>	<b>2 603,46</b>	<b>2 603,46</b>	<b>11,0%</b>	<b>2 889,39</b>	<b>3 125,19</b>	<b>3 362,84</b>
VAT on Services	226,97	260,45	283,12	311,72	311,72	311,72	8,0%	348,31	376,87	407,56
<b>Total small household bill:</b>	<b>2 292,33</b>	<b>2 440,96</b>	<b>2 654,70</b>	<b>2 915,18</b>	<b>2 915,18</b>	<b>2 915,18</b>	<b>11,1%</b>	<b>3 237,70</b>	<b>3 502,06</b>	<b>3 770,39</b>
<b>% increase/-decrease</b>		<b>6,5%</b>	<b>8,8%</b>	<b>9,8%</b>	<b>-</b>	<b>-</b>		<b>11,1%</b>	<b>8,2%</b>	<b>7,7%</b>
<b><u>Monthly Account for Household - 'Indigent' Household receiving free basic services</u></b>										
<b>Rates and services charges:</b>										
Property rates	266,49	266,49	290,48	315,18	315,18	315,18	8,0%	340,39	367,62	387,47
Electricity : Consumption	61,05	64,17	70,77	76,50	76,50	76,50	14,6%	87,66	95,02	102,99
Water: Consumption	78,30	85,35	93,37	101,96	101,96	101,96	9,1%	111,24	120,13	131,97
Sanitation	95,69	105,07	114,53	86,16	86,16	86,16	8,5%	93,48	100,96	106,41
Refuse removal	184,21	202,63	220,87	264,35	264,35	264,35	8,5%	286,82	309,77	326,49
Other	39,47	42,98	46,96	55,65	55,65	55,65	8,0%	60,10	64,85	68,35
<b>sub-total</b>	<b>725,21</b>	<b>766,68</b>	<b>836,97</b>	<b>899,79</b>	<b>899,79</b>	<b>899,79</b>	<b>8,9%</b>	<b>979,69</b>	<b>1 058,35</b>	<b>1 123,69</b>
VAT on Services	64,22	75,03	81,97	87,69	87,69	87,69	8,0%	95,90	103,61	110,43
<b>Total small household bill:</b>	<b>789,43</b>	<b>841,71</b>	<b>918,94</b>	<b>987,49</b>	<b>987,49</b>	<b>987,49</b>	<b>8,9%</b>	<b>1 075,59</b>	<b>1 161,96</b>	<b>1 234,12</b>
<b>% increase/-decrease</b>		<b>6,6%</b>	<b>9,2%</b>	<b>7,5%</b>	<b>-</b>	<b>-</b>		<b>8,9%</b>	<b>8,0%</b>	<b>6,2%</b>

## 1.5 OPERATING EXPENDITURE FRAMEWORK

The City's expenditure framework for the 2021/2022 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Funding allocation made for depreciation renewal and upgrading of existing assets.
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The 2021/2022 MTREF has also been developed along with the following principles namely cost containment, wasteful expenditure elimination, and reprioritised spending. The operating expenditure equates to R8.23 billion in the 2021/2022 financial year and escalates to R9.39 billion in the 2023/2024 financial year. Total operating expenditure has increased by 6.20% against the 2020/2021 Adjustments Budget.

The following table is a high-level summary of the operating expenditure budget of 2021/2022 MTREF (classified per main type of operating expenditure):

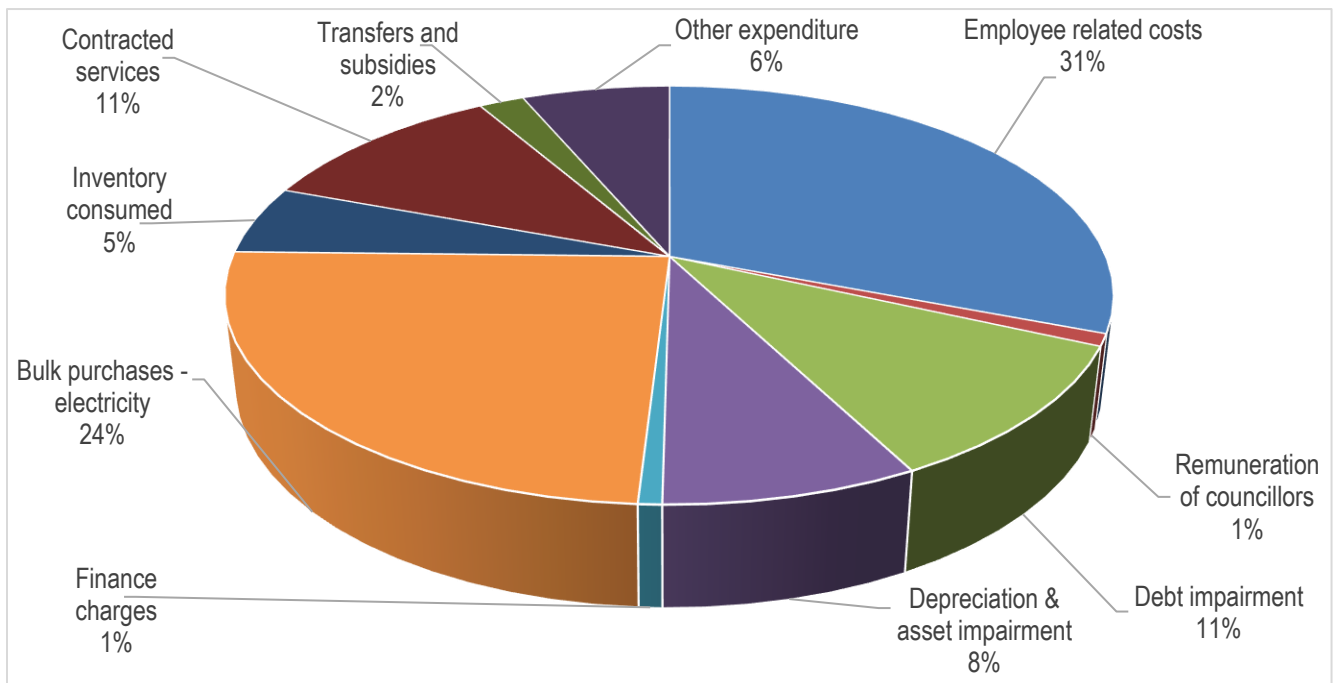


**Table 12: Table A4 - Summary of operating expenditure classification by type**

Description	2017/18	2018/19	2019/20	2020/21		2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Expenditure By Type</b>								
Employee related costs	1 861 298	2 031 924	2 206 010	2 354 465	2 436 390	2 536 210	2 667 855	2 810 410
Remuneration of councillors	59 473	62 316	64 687	72 766	72 766	76 550	80 530	84 879
Debt impairment	321 277	373 183	601 842	497 286	497 286	871 973	1 088 861	1 176 021
Depreciation & asset impairment	1 017 495	1 295 635	1 710 062	866 757	896 757	649 173	684 293	711 329
Finance charges	43 955	38 467	32 564	44 211	44 211	59 936	130 647	215 130
Bulk purchases - electricity	1 345 952	1 395 329	1 528 586	1 779 698	1 754 307	2 010 261	2 208 472	2 426 228
Inventory consumed	289 846	320 137	339 555	405 429	423 193	436 115	426 155	450 043
Contracted services	-	-	682 052	829 196	971 467	901 377	851 155	835 598
Transfers and subsidies	59 549	77 040	131 019	115 981	129 831	161 059	139 049	127 254
Other expenditure	1 052 216	1 125 127	520 384	541 164	525 072	529 092	525 841	549 415
Losses	21 014	46 325	13 683	-	-	-	-	-
<b>Total Expenditure</b>	<b>6 072 075</b>	<b>6 765 484</b>	<b>7 830 443</b>	<b>7 506 953</b>	<b>7 751 280</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>

The following figure gives a breakdown of the main expenditure categories for the 2021/2022 financial year:

**Figure 2: Main operational expenditure categories for the 2021/2022 financial year**



**Employee Costs** equates to 31% of the total operating expenditure. Though this percentage is within the norm of 25% to 40% as per MFMA Circular 71 guideline, the budget allocation to fund unfunded posts has been put on hold up until the City's revenue base can reflect improvement. The Salary and Wage Collective Agreement for the period 01 July 2018 to 30 June 2020 has come to an end and a new agreement is under consultation. The 2021/2022 MTREF has made a provision of 5.2% (CPI+1.3) salary increases for the 2021/2022 financial year, for the two outer years an increase of CPI+1% has been projected.

**Remuneration of councillors** is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

The **provision of debt impairment** has been determined based on an annual collection rate of 85% over the MTREF. For the 2021/2022 financial year this amounts to R872 million, it increases to R1.09 billion in 2022/2023 and further increases to R1.18 billion in the 2023/2024 financial year. While this expenditure is considered to be a non-cash flow item, it informs the total cost associated with non-payment of municipal bills by consumers as informed by past trends and current economic conditions. Municipalities have been impacted negatively due to a loss of revenue streams as businesses, households and communities reel from the economic fallout caused by COVID-19.

**Provision for depreciation and asset impairment** is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R649 million for the 2021//2022 financial year and equates to 8% of the total operating expenditure. Infrastructure assets are by far the most significant value of the Statement of Financial Position of the institution and is where the most significant amount of the institutions resources is expended. All new infrastructure commitments are made in line with the Metro Growth and Development Strategy.

The City has adopted the revaluation accounting approach for all infrastructure assets to ensure the future viability of the institution by allowing for the future replacement of these significant long-term assets. The above figure relates to the cost component of the depreciation. Inclusion of the revaluation component cost would result to high and unaffordable tariffs and or deficit budget.

**Finance charges** consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1% (R60 million) of operating expenditure excluding annual redemption for 2021/2022.

**Electricity bulk purchases** equate to 24% of total operating expenditure and is directly informed by the purchase of electricity from Eskom and from consumer behaviour. The annual price increase has been factored into the budget appropriations and directly inform the revenue provisions. The expenditure includes distribution losses.

**Inventory consumed** equates to 5% of total operating expenditure, this includes water inventory consumed.

**Contracted services** equate to 11% of the total operating budget, this includes provisions for repairs and maintenance. Additional information on repairs and maintenance is detailed under section 1.5.1 below.

**Other expenditure** comprises of various line items relating to the daily operations of the municipality. In order to comply with the provisions of MFMA Circular 107 and 108 guiding principles as issued by National Treasury, the institution undertook a line by line analysis of expenditure in an attempt to improve efficiencies.

### **1.5.1 Repairs and Maintenance**

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2021/2022 MTREF provides for extensive growth in the asset maintenance area as informed by the City's asset renewal strategy and repairs & maintenance plan.

Repairs and maintenance budget is currently 5% of the total Operating Expenditure Budget. The City is striving towards a 10% repairs and maintenance of its total operating budget owing to the ageing of the City's infrastructure and historic deferred maintenance. The City has embarked on a programme to replace existing infrastructure assets which have almost reached and/or exceeded their useful lives and will be funded from own funds.

An amount of R1.2 billion has been provided for repairs and maintenance over the 2021/2022 MTREF. Expenditure levels are projected at R408 million in 2021/2022 escalating to R412 million by 2023/2024. It should however be noted that this figure is mainly contracted component of the repairs and maintenance work. The salaries component of the repairs and maintenance work that is undertaken by internal staff is not included under this expenditure type but under employee related costs. This should also be noted that the City is complementing its repairs and maintenance program with the capital expenditure program of renewing existing assets. Table 14 below breaks down repairs and maintenance by asset type.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

**Table 13: Operational repairs and maintenance**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>Repairs and Maintenance</b>									
Employee related costs									
Inventory Consumed (Project Maintenance)	509	652	372	1 269	1 269	1 269	16 241	16 241	16 403
Contracted Services	355 392	391 666	382 176	397 764	410 890	410 890	379 420	379 143	383 022
Other Expenditure	-	-	-	-	-	-	12 290	12 290	12 413
<b>Total Repairs and Maintenance Expenditure</b>	<b>355 900</b>	<b>392 318</b>	<b>382 548</b>	<b>399 034</b>	<b>412 160</b>	<b>412 160</b>	<b>407 950</b>	<b>407 674</b>	<b>411 837</b>

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

**Table 14: Table SA34c – Repairs and Maintenance expenditure by asset type**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>146 488</b>	<b>194 562</b>	<b>185 323</b>	<b>183 149</b>	<b>183 297</b>	<b>183 297</b>	<b>183 062</b>	<b>183 062</b>	<b>184 893</b>
Roads Infrastructure	68 674	112 702	103 553	104 822	104 739	104 739	104 742	104 742	105 789
<i>Roads</i>	67 564	107 300	98 074	99 761	99 678	99 678	99 681	99 681	100 678
<i>Road Structures</i>	1 110	5 403	5 480	5 061	5 061	5 061	5 061	5 061	5 111
Storm water Infrastructure	7 997	11 713	10 266	10 929	10 929	10 929	10 929	10 929	11 039
<i>Drainage Collection</i>	7 997	11 713	10 266	10 929	10 929	10 929	10 929	10 929	11 039
Electrical Infrastructure	35 389	36 743	35 473	36 306	36 455	36 455	36 306	36 306	36 670
<i>HV Transmission Conductors</i>	6 142	5 147	5 374	5 697	6 029	6 029	5 697	5 697	5 754
<i>MV Substations</i>	10 542	13 683	9 501	9 879	9 879	9 879	9 879	9 879	9 978
<i>MV Networks</i>	1 074	691	1 175	1 186	1 002	1 002	1 186	1 186	1 197
<i>LV Networks</i>	17 631	17 223	19 423	19 544	19 544	19 544	19 544	19 544	19 740
Water Supply Infrastructure	2 783	2 162	2 711	3 270	3 270	3 270	3 270	3 270	3 303
<i>Reservoirs</i>	1 327	644	1 280	1 377	1 377	1 377	1 377	1 377	1 391
<i>Water Treatment Works</i>	-	-	-	236	236	236	236	236	239
<i>Bulk Mains</i>	1 456	1 518	1 431	1 657	1 657	1 657	1 657	1 657	1 673
Sanitation Infrastructure	29 427	29 232	32 199	26 552	26 634	26 634	26 546	26 546	26 811
<i>Reticulation</i>	29 427	29 232	32 199	26 552	26 634	26 634	26 546	26 546	26 811
Solid Waste Infrastructure	2 218	2 010	1 121	1 268	1 268	1 268	1 268	1 268	1 281
<i>Landfill Sites</i>	2 218	2 010	1 121	1 268	1 268	1 268	1 268	1 268	1 281
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
<b>Community Assets</b>	<b>9 607</b>	<b>7 635</b>	<b>7 014</b>	<b>6 984</b>	<b>6 584</b>	<b>6 584</b>	<b>6 449</b>	<b>6 449</b>	<b>6 513</b>
Community Facilities	6 994	5 830	5 245	5 226	4 826	4 826	4 726	4 726	4 774
<i>Halls</i>	3 126	2 040	1 686	1 692	1 791	1 791	1 692	1 692	1 708
<i>Libraries</i>	1 069	627	456	456	456	456	456	456	461
<i>Cemeteries/Crematoria</i>	1 138	1 259	988	1 201	1 201	1 201	1 201	1 201	1 213
<i>Parks</i>	1 661	1 904	2 114	1 878	1 378	1 378	1 378	1 378	1 391
Sport and Recreation Facilities	2 613	1 805	1 769	1 758	1 758	1 758	1 722	1 722	1 739
<i>Outdoor Facilities</i>	2 613	1 805	1 769	1 758	1 758	1 758	1 722	1 722	1 739

**MBRR Table 14: SA34c – Repairs and maintenance expenditure by asset class (Continued)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Heritage assets</b>	–	–	9	9	9	9	9	9	9
Other Heritage	–	–	9	9	9	9	9	9	9
<b>Investment properties</b>	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
<b>Other assets</b>	<b>36 769</b>	<b>23 151</b>	<b>24 849</b>	<b>28 205</b>	<b>28 896</b>	<b>28 896</b>	<b>29 582</b>	<b>29 302</b>	<b>29 679</b>
Operational Buildings	36 769	23 151	24 849	28 205	28 896	28 896	29 582	29 302	29 679
Municipal Offices	31 262	19 424	20 780	23 904	24 595	24 595	25 281	25 001	25 334
Pay/Enquiry Points	5 297	3 533	3 741	3 945	3 945	3 945	3 945	3 945	3 984
Workshops	211	194	328	357	357	357	357	357	360
Housing	–	–	–	–	–	–	–	–	–
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>	–	–	–	653	653	653	653	653	660
Licences and Rights	–	–	–	653	653	653	653	653	660
Computer Software and Applications	–	–	–	653	653	653	653	653	660
<b>Computer Equipment</b>	2 311	1 233	672	1 181	1 181	1 181	1 181	1 181	1 192
Computer Equipment	2 311	1 233	672	1 181	1 181	1 181	1 181	1 181	1 192
<b>Furniture and Office Equipment</b>	5 183	7 651	5 146	7 535	7 733	7 733	7 826	7 826	7 904
Furniture and Office Equipment	5 183	7 651	5 146	7 535	7 733	7 733	7 826	7 826	7 904
<b>Machinery and Equipment</b>	125 740	127 316	132 227	142 073	154 029	154 029	149 901	149 903	151 404
Machinery and Equipment	125 740	127 316	132 227	142 073	154 029	154 029	149 901	149 903	151 404
<b>Transport Assets</b>	29 802	30 770	27 308	29 243	29 778	29 778	29 287	29 289	29 583
Transport Assets	29 802	30 770	27 308	29 243	29 778	29 778	29 287	29 289	29 583
<b>Land</b>	–	–	–	–	–	–	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>	–	–	–	–	–	–	–	–	–
<b>Total Repairs and Maintenance Expenditure</b>	<b>355 900</b>	<b>392 318</b>	<b>382 548</b>	<b>399 034</b>	<b>412 160</b>	<b>412 160</b>	<b>407 950</b>	<b>407 674</b>	<b>411 837</b>

### **1.5.2 Free Basic Services: Basic Social Services Package**

The social welfare package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services, the households are required to register in terms of the City's Indigent Policy. The cost of the social package of the registered indigent households is largely financed by National Government through the Local Government Equitable Share received in terms of the annual Division of Revenue Act.

As at 30 June 2020, the total number of Indigents is 134,425. The breakdown is as follows:

**Electricity** - A total of 51,547 Indigents (both urban and rural) had registered for the Free Basic Electricity.

**Water** - BCMM supplied 6kl of Water Free to approximately 82,878 residents in the informal settlements and rural communities within the boundaries of BCMM.

The target is to register additional 3,000 beneficiaries by the end of 2021/2022 financial year, this includes urban households and rural Free Basic Electricity - this process is reviewed annually. With regards to rural water, the communities are already catered for as there is no registration required at present. The register fluctuates due to new registrations and those who no longer qualify for the indigent subsidy.

Although these targets are driven from a social perspective, the institution is attempting to steer in the direction of economic growth and job creation. The following table provides a breakdown of the average current and proposed total poor relief package per indigent household:

**Table 15: Basic social services package per indigent household**

<b>SOCIAL WELFARE PACKAGE</b>	<b>Total Per Household 2020/2021</b>	<b>Total Per Household 2021/2022</b>	<b>Total Per Household 2022/2023</b>	<b>Total Per Household 2023/2024</b>
Rates	126,07	136,15	145,68	157,34
Refuse	263,98	286,42	310,76	337,80
Sewerage	94,09	102,08	110,76	120,40
Fire Levy	55,77	60,23	65,05	70,58
<b>Total Monthly Subsidy</b>	<b>539,90</b>	<b>584,88</b>	<b>632,25</b>	<b>686,11</b>
Electricity - 50kwh p.m	75,17	86,14	93,81	102,15
Water - 6kl p.m.	101,96	111,24	121,36	132,52
<b>Total Poor Relief</b>	<b>717,03</b>	<b>782,26</b>	<b>847,42</b>	<b>920,79</b>



## 1.6 CAPITAL EXPENDITURE FRAMEWORK

The total consolidated capital budget amounts to R1.80 billion for the 2021/2022 financial year, R2.21 billion and R2.12 billion for 2022/2023 and for 2023/2024 respectively. The detailed capital budget indicating projects per directorate is attached as Annexure C.

The following table provides a breakdown of budgeted capital expenditure per funding source:

**Table 16: Consolidated 2021/2022 Medium-Term Capital Budget Per Funding Source**

CAPITAL BUDGET PER FUNDING	2021/2022 CAPITAL BUDGET	2022/2023 CAPITAL BUDGET	2023/2024 CAPITAL BUDGET
OWN FUNDING	701 378 735	728 580 992	491 750 169
LOAN	369 714 278	723 990 380	866 770 002
<b>TOTAL OWN FUNDING</b>	<b>1 071 093 013</b>	<b>1 452 571 372</b>	<b>1 358 520 171</b>
URBAN SETTLEMENT DEVELOPMENT GRANT	454 963 850	451 381 020	442 592 980
INFORMAL SETTLEMENTS UPGRADING PARTNERSHIP GRANT	259 384 750	274 600 000	287 485 000
ENERGY EFFICIENCY DEMAND SIDE MANAGEMENT GRANT	9 000 000	10 222 000	0
NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP GRANT	9 000 000	20 000 000	28 700 000
INFRASTRUCTURE SKILLS DEVELOPMENT GRANT	150 000	0	0
<b>TOTAL GRANTS</b>	<b>732 498 600</b>	<b>756 203 020</b>	<b>758 777 980</b>
<b>TOTAL CONSOLIDATED CAPITAL BUDGET</b>	<b>1 803 591 613</b>	<b>2 208 774 392</b>	<b>2 117 298 151</b>

### Own Funding (Internally Generated Funds)

Funding from internally generated funds represents 39% of the 2021/2022 capital funding. The City will continue to make funding available in support of priorities in 2021/2022, which are not limited to the following:

- Economic Development programmes amounting to R87 million – this includes R50 million for the East London Beachfront and Water World Project
- Smart Metering for both electricity and water amounting to R149 million
- Employee Performance Management System amounting to R4 million
- Sleeper Site Road – R7 million

- Mdantsane Access Road - R6 million
- Taxi Rank Infrastructure – R7 million
- Procurement of Fire Engines amounting to R6.5 million
- Construction on New Fire Station at Berlin amounting to R4 million
- Bulk Electricity Infrastructure amounting to R92 million
- Rehabilitation of Settlers Way amounting to R91 million
- Roads Provision Programme amounting to R74 million
- East Beach Gravity Sewer Upgrade amounting to R5 million
- Pipe and Water Meter Replacement Programme amounting to R24 million
- Procurement of Fleet (yellow fleet, solid waste fleet, bulk containers with removal vehicle. Etc.) amounting to R33 million
- Development of Cemeteries – R6 million
- Development, Upgrade & Refurbishment of Community Halls amounting to R7.6 million
- Galvanised Street Litter Bins amounting to R5 million

Furthermore, Annexure C contains a detailed breakdown of the capital budget over the MTREF.

### **Borrowings**

Borrowings amount to R370 million and represent 20% of the total 2021/2022 capital funding requirement.

- Funding of R169 million is for the Sanitation Tunnel Project that will unlock development in the Amalinda Junction, Wilsonia and Reeston areas
- Funding of R100 million is for the Upgrading of Zwelitsha Wastewater Treatment Works
- Funding of R91 million is for Water and Electricity Smart Metering Project
- Funding of R10 million is for King Williams Town and Bhisho Water Infrastructure

## Grants Funding

Grant funding represents 41% of the 2021/2022 capital funding and consists of National Government allocations. For purposes of the 2021/2022 budget compilation, National allocations are based on the 2021 Division of Revenue Bill (DoRB).

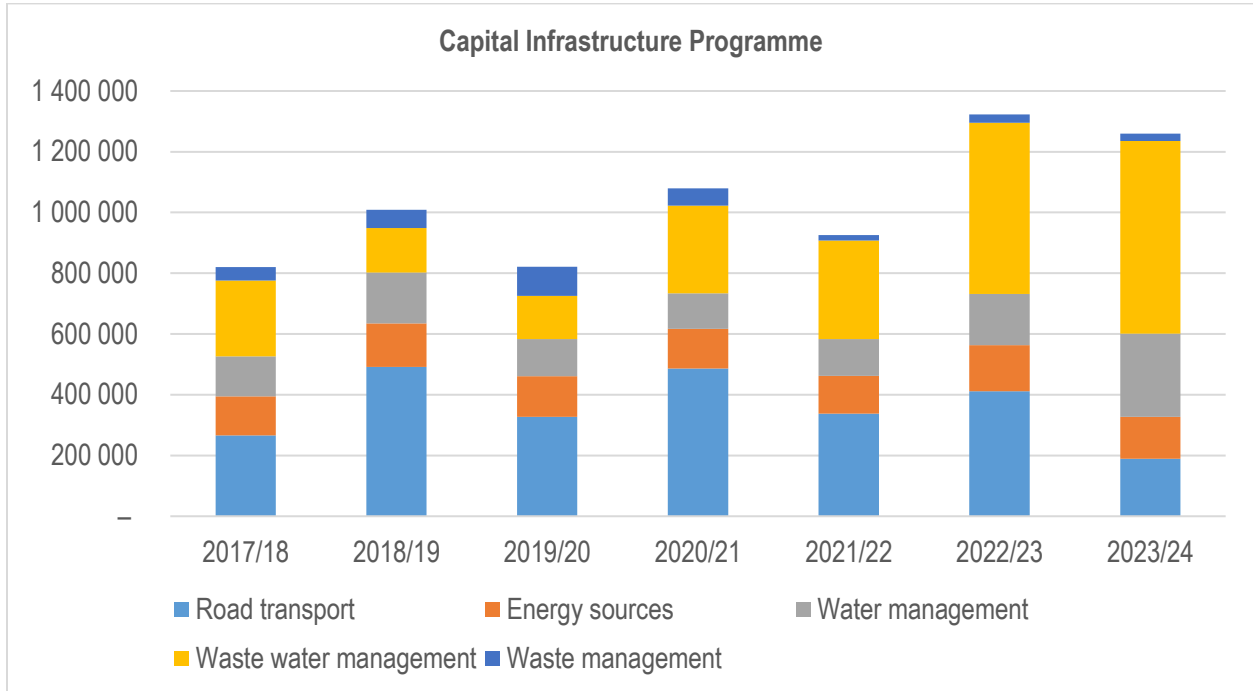
The following table indicates the 2021/2022 Medium-Term Capital Budget per service. It depicts that for 2021/2022 financial year an amount of R123 million has been appropriated for Electricity, R292 million for Human Settlements, R122 million for Local Economic Development, R338 million for Roads and Storm Water, R320 million for Waste Water Infrastructure and R126 million for Water Infrastructure.

**Table 17: Consolidated Capital Budget Per Service**

SERVICE	2021/2022 CAPITAL BUDGET	2022/2023 CAPITAL BUDGET	2023/2024 CAPITAL BUDGET
AMENITIES	24 150 000	45 920 000	24 450 000
ELECTRICITY	122 920 178	151 323 074	138 111 189
HUMAN SETTLEMENTS	291 884 750	259 100 000	331 085 000
LOCAL ECONOMIC DEVELOPMENT	122 000 000	156 800 074	86 850 000
OTHER (FLEET)	25 000 000	8 000 000	0
PUBLIC SAFETY	31 614 952	32 681 259	19 000 000
ROADS & STORMWATER	338 290 440	411 835 642	188 955 625
SPATIAL PLANNING	30 300 000	38 000 000	40 000 000
SUPPORT SERVICES	279 566 898	265 724 239	232 494 890
TRANSPORT PLANNING	79 317 852	83 340 632	127 116 510
WASTE MANAGEMENT	12 596 755	24 668 987	21 500 000
WASTE WATER	320 376 378	558 900 000	623 679 622
WATER	125 573 410	172 480 485	284 055 315
<b>TOTAL CAPITAL BUDGET PER SERVICE</b>	<b>1 803 591 613</b>	<b>2 208 774 392</b>	<b>2 117 298 151</b>

The following graph provides a breakdown of the capital budget to be spent on infrastructure related projects over the MTREF.

**Figure 3: Capital Infrastructure Programme**



**1.7 ANNUAL BUDGET TABLES – CONSOLIDATED MUNICIPALITY**

The following pages present the ten main budget tables as required in terms of section 9 of the Municipal Budget and Reporting Regulations. The consolidated tables include the City and entity’s MTREF.

**Table 18: MBRR Table A1 – Consolidated Budget Summary**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Financial Performance</b>									
Property rates	973 025	1 295 503	1 467 400	1 687 667	1 687 667	1 687 667	1 834 764	1 963 198	2 120 253
Service charges	2 576 079	2 823 913	3 260 941	3 546 712	3 546 712	3 546 712	3 978 391	4 330 799	4 717 076
Investment revenue	126 545	98 251	70 650	54 473	46 473	46 473	36 490	37 594	38 732
Transfers recognised - operational	816 064	918 696	987 005	1 230 979	1 475 306	1 475 306	1 301 395	1 298 550	1 276 889
Other own revenue	852 705	899 521	921 868	987 720	995 720	995 720	1 083 071	1 174 370	1 236 870
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>5 344 419</b>	<b>6 035 884</b>	<b>6 707 864</b>	<b>7 507 552</b>	<b>7 751 879</b>	<b>7 751 879</b>	<b>8 234 112</b>	<b>8 804 512</b>	<b>9 389 820</b>
Employee costs	1 861 298	2 031 924	2 206 010	2 354 465	2 436 390	2 436 390	2 536 210	2 667 855	2 810 410
Remuneration of councillors	59 473	62 316	64 687	72 766	72 766	72 766	76 550	80 530	84 879
Depreciation & asset impairment	1 017 495	1 295 635	1 710 062	866 757	896 757	896 757	649 173	684 293	711 329
Finance charges	43 955	38 467	32 564	44 211	44 211	44 211	59 936	130 647	215 130
Inventory consumed and bulk purchases	1 635 797	1 715 466	1 868 140	2 185 127	2 177 501	2 177 501	2 446 376	2 634 627	2 876 270
Transfers and grants	59 549	77 040	131 019	115 981	129 831	129 831	161 059	139 049	127 254
Other expenditure	1 394 507	1 544 635	1 817 961	1 867 645	1 993 825	1 993 825	2 302 442	2 465 857	2 561 034
<b>Total Expenditure</b>	<b>6 072 075</b>	<b>6 765 484</b>	<b>7 830 443</b>	<b>7 506 953</b>	<b>7 751 280</b>	<b>7 751 280</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit)</b>	<b>(727 656)</b>	<b>(729 599)</b>	<b>(1 122 579)</b>	<b>599</b>	<b>599</b>	<b>599</b>	<b>2 367</b>	<b>1 653</b>	<b>3 514</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	930 588	997 754	1 010 413	808 929	1 120 168	1 120 168	733 699	757 483	760 144
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	279 067	13 811	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>202 931</b>	<b>547 221</b>		<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Share of surplus/ (deficit) of associate	-	-	105 406	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>202 931</b>	<b>547 221</b>	<b>105 406</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>



## **Explanatory notes to MBRR Table A1 – Budget Summary**

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
  - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF. The 2021/2022 financial year indicates an operating surplus excluding capital transfers of R2.4 million, it also reflects a surplus of R1.6 million and R3.5 million for the two outer years respectively.
  - b. Capital expenditure is balanced by capital funding sources, of which
    - i. Transfers recognised is reflected on the Financial Performance Budget;
    - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget.
    - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses and depreciation from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive indicates that the necessary cash resources are available to fund the Capital Budget.

4. The municipality's budget is fully funded and cash-backed and will be generating a surplus in the two outer years of the MTREF period to ensure a more balanced funding mix for capital projects.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The municipality continues to make progress in addressing service delivery backlogs.



**Table 19: MBRR Table A2 – Consolidated Budgeted Financial Performance (revenue and expenditure by function classification)**

Functional Classification Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>									
<i><b>Governance and administration</b></i>	<b>2 166 898</b>	<b>2 726 403</b>	<b>2 674 764</b>	<b>2 908 586</b>	<b>3 064 875</b>	<b>3 064 875</b>	<b>3 121 485</b>	<b>3 306 274</b>	<b>3 445 417</b>
Executive and council	31 030	22 482	32 555	32 779	35 021	35 021	30 377	20 453	19 012
Finance and administration	2 135 868	2 703 921	2 642 208	2 875 807	3 029 854	3 029 854	3 091 108	3 285 821	3 426 406
Internal audit	–	–	–	–	–	–	–	–	–
<i><b>Community and public safety</b></i>	<b>283 734</b>	<b>381 581</b>	<b>472 593</b>	<b>622 417</b>	<b>861 815</b>	<b>861 815</b>	<b>642 764</b>	<b>633 232</b>	<b>731 861</b>
Community and social services	27 483	24 784	24 613	31 934	31 934	31 934	33 233	36 049	45 421
Sport and recreation	49 331	4 521	4 363	6 183	6 183	6 183	10 782	13 144	12 934
Public safety	62 639	166 093	153 127	190 904	190 904	190 904	206 645	223 176	242 146
Housing	144 247	185 279	290 187	393 365	632 762	632 762	392 070	360 824	431 319
Health	35	903	304	32	32	32	35	37	40
<i><b>Economic and environmental services</b></i>	<b>470 294</b>	<b>504 859</b>	<b>498 342</b>	<b>513 478</b>	<b>590 170</b>	<b>590 170</b>	<b>392 121</b>	<b>397 632</b>	<b>258 098</b>
Planning and development	119 042	221 106	292 360	300 689	297 655	297 655	225 123	211 742	191 956
Road transport	350 079	282 681	205 143	208 873	288 600	288 600	166 998	185 889	66 143
Environmental protection	1 174	1 071	839	3 915	3 915	3 915	–	–	–
<i><b>Trading services</b></i>	<b>3 332 866</b>	<b>3 674 443</b>	<b>4 050 682</b>	<b>4 228 210</b>	<b>4 291 512</b>	<b>4 291 512</b>	<b>4 703 226</b>	<b>5 134 746</b>	<b>5 624 648</b>
Energy sources	1 750 572	1 850 912	1 957 799	2 273 390	2 164 080	2 164 080	2 467 771	2 705 852	2 926 889
Water management	558 449	796 939	921 274	864 701	967 105	967 105	1 077 420	1 182 507	1 297 972
Waste water management	651 352	602 556	603 286	602 537	648 539	648 539	623 622	666 586	769 214
Waste management	372 493	424 035	568 323	487 582	511 788	511 788	534 413	579 801	630 572
<i><b>Other</b></i>	<b>21 215</b>	<b>25 418</b>	<b>35 708</b>	<b>43 789</b>	<b>63 675</b>	<b>63 675</b>	<b>108 213</b>	<b>90 111</b>	<b>89 940</b>
<b>Total Revenue - Functional</b>	<b>6 275 006</b>	<b>7 312 705</b>	<b>7 732 088</b>	<b>8 316 481</b>	<b>8 872 048</b>	<b>8 872 048</b>	<b>8 967 810</b>	<b>9 561 995</b>	<b>10 149 965</b>
<b>Expenditure - Functional</b>									
<i><b>Governance and administration</b></i>	<b>1 310 076</b>	<b>1 151 325</b>	<b>1 313 645</b>	<b>1 531 830</b>	<b>1 596 001</b>	<b>1 596 001</b>	<b>1 667 677</b>	<b>1 740 050</b>	<b>1 840 313</b>
Executive and council	351 894	390 860	437 806	436 341	459 691	459 691	422 139	416 403	450 627
Finance and administration	948 537	751 422	866 396	1 081 979	1 122 800	1 122 800	1 231 507	1 309 125	1 374 627
Internal audit	9 644	9 043	9 442	13 510	13 510	13 510	14 031	14 522	15 059
<i><b>Community and public safety</b></i>	<b>617 898</b>	<b>1 013 339</b>	<b>1 005 038</b>	<b>1 073 889</b>	<b>1 188 689</b>	<b>1 188 689</b>	<b>1 258 171</b>	<b>1 299 734</b>	<b>1 348 682</b>
Community and social services	99 350	116 150	137 194	150 844	166 680	166 680	166 295	169 023	178 037
Sport and recreation	290 313	317 603	353 214	305 910	312 022	312 022	439 415	453 184	473 331
Public safety	86 798	480 926	425 979	436 528	449 565	449 565	461 918	483 494	502 133
Housing	105 092	57 397	45 567	133 967	208 898	208 898	147 616	150 722	151 440
Health	36 346	41 263	43 084	46 641	51 525	51 525	42 927	43 310	43 741
<i><b>Economic and environmental services</b></i>	<b>962 249</b>	<b>1 276 481</b>	<b>1 578 877</b>	<b>847 591</b>	<b>886 941</b>	<b>886 941</b>	<b>851 755</b>	<b>882 163</b>	<b>888 030</b>
Planning and development	200 575	448 728	573 903	259 799	284 471	284 471	334 190	321 649	288 672
Road transport	738 605	803 260	977 756	558 138	572 360	572 360	517 456	560 400	599 237
Environmental protection	23 069	24 493	27 218	29 654	30 110	30 110	109	115	121
<i><b>Trading services</b></i>	<b>3 101 742</b>	<b>3 237 477</b>	<b>3 706 925</b>	<b>3 920 661</b>	<b>3 946 050</b>	<b>3 946 050</b>	<b>4 303 537</b>	<b>4 749 245</b>	<b>5 170 890</b>
Energy sources	1 852 216	1 945 875	2 126 985	2 400 027	2 376 919	2 376 919	2 809 519	3 113 902	3 390 118
Water management	623 453	599 867	654 320	695 248	683 791	683 791	725 390	801 691	874 590
Waste water management	303 305	301 628	377 346	444 158	481 892	481 892	352 025	391 660	449 363
Waste management	322 769	390 107	548 274	381 229	403 448	403 448	416 603	441 993	456 819
<i><b>Other</b></i>	<b>80 109</b>	<b>86 862</b>	<b>120 552</b>	<b>132 981</b>	<b>133 600</b>	<b>133 600</b>	<b>150 605</b>	<b>131 667</b>	<b>138 391</b>
<b>Total Expenditure - Functional</b>	<b>6 072 075</b>	<b>6 765 484</b>	<b>7 725 037</b>	<b>7 506 953</b>	<b>7 751 280</b>	<b>7 751 280</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit) for the year</b>	<b>202 931</b>	<b>547 221</b>	<b>7 052</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>

**Explanatory notes to MBRR Table A2 – Consolidated Budgeted Financial Performance (revenue and expenditure by functional classification)**

1. Table A2 above is an overview of the budgeted financial performance in relation to revenue and expenditure per functional classification.
2. Total Revenue on this table includes capital revenues (Transfers recognised – capital).
3. The surplus of R736 million reflected in the 2021/2022 financial year includes Transfers recognised - capital (Capital Grants and Donations received), while the expenditure category excludes these transfers.
4. As a general principle the revenues for the Trading Services should exceed their expenditures. The City is undertaking a detailed study of the functions that are operating at a deficit to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.

**Table 20: MBRR Table A3 – Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>									
Vote 01 - Directorate - Executive Support Services	1 138	419	90	–	822	822	–	–	–
Vote 02 - Directorate - Municipal Manager	30 698	22 544	32 547	32 128	34 370	34 370	29 673	19 693	18 187
Vote 03 - Directorate - Human Settlement	144 247	185 279	290 187	393 365	632 762	632 762	392 070	360 824	431 319
Vote 04 - Directorate - Chief Financial Officer	2 131 393	2 658 911	2 610 630	2 855 470	3 003 042	3 003 042	3 046 979	3 246 302	3 385 489
Vote 05 - Directorate - Corporate Services	11 830	14 021	10 957	12 166	11 590	11 590	11 205	12 261	12 826
Vote 06 - Directorate - Infrastructure Services	3 233 732	3 533 089	3 687 501	3 949 502	4 068 323	4 068 323	4 335 812	4 740 834	5 060 218
Vote 07 - Directorate - Spatial Planning And Development	110 342	247 553	249 564	172 866	176 061	176 061	110 826	114 991	136 509
Vote 08 - Directorate - Health / Public Safety & Emergency Services	139 394	166 997	153 431	190 936	190 936	190 936	206 645	223 176	242 146
Vote 09 - Directorate - Municipal Services	450 480	454 412	598 138	529 614	553 821	553 821	–	–	–
Vote 10 - Directorate - Economic Development & Agencies	21 753	29 480	99 044	180 434	200 320	200 320	256 138	214 880	174 303
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	–	–	–	–	–	–	534 448	579 838	630 613
Vote 12 - Directorate - Sport, Recreation & Community Development	–	–	–	–	–	–	44 015	49 194	58 356
<b>Total Revenue by Vote</b>	<b>6 275 006</b>	<b>7 312 705</b>	<b>7 732 088</b>	<b>8 316 481</b>	<b>8 872 048</b>	<b>8 872 048</b>	<b>8 967 810</b>	<b>9 561 995</b>	<b>10 149 965</b>
<b>Expenditure by Vote to be appropriated</b>									
Vote 01 - Directorate - Executive Support Services	229 773	264 677	310 518	290 855	307 796	307 796	284 844	293 756	301 451
Vote 02 - Directorate - Municipal Manager	176 395	199 632	134 884	148 158	155 519	155 519	147 650	134 746	135 507
Vote 03 - Directorate - Human Settlement	105 092	57 397	45 567	133 967	208 898	208 898	147 616	150 722	151 440
Vote 04 - Directorate - Chief Financial Officer	616 299	380 705	434 456	627 891	678 938	678 938	831 804	896 152	945 498
Vote 05 - Directorate - Corporate Services	124 686	154 396	224 517	243 553	254 346	254 346	225 588	233 619	267 871
Vote 06 - Directorate - Infrastructure Services	3 346 288	3 719 299	4 237 858	4 161 751	4 179 070	4 179 070	4 486 420	4 950 955	5 404 707
Vote 07 - Directorate - Spatial Planning And Development	293 906	500 010	627 806	282 856	285 630	285 630	283 225	296 634	304 263
Vote 08 - Directorate - Health / Public Safety & Emergency Services	368 787	526 944	474 180	488 866	506 583	506 583	467 715	489 712	508 845
Vote 09 - Directorate - Municipal Services	731 278	843 598	1 060 783	861 939	906 766	906 766	–	–	–
Vote 10 - Directorate - Economic Development & Agencies	79 571	118 827	174 468	267 116	267 734	267 734	297 331	255 156	221 387
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	–	–	–	–	–	–	591 650	623 874	646 209
Vote 12 - Directorate - Sport, Recreation & Community Development	–	–	–	–	–	–	467 902	477 533	499 129
<b>Total Expenditure by Vote</b>	<b>6 072 075</b>	<b>6 765 484</b>	<b>7 725 037</b>	<b>7 506 953</b>	<b>7 751 280</b>	<b>7 751 280</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit) for the year</b>	<b>202 931</b>	<b>547 221</b>	<b>7 052</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>

**Explanatory notes to MBRR Table A3 - Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)**

1. Table A3 above is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City. This indicates the operating surplus or deficit of a vote.

**Table 21: MBRR Table A4 – Consolidated Budgeted Financial Performance (revenue and expenditure by source and type)**

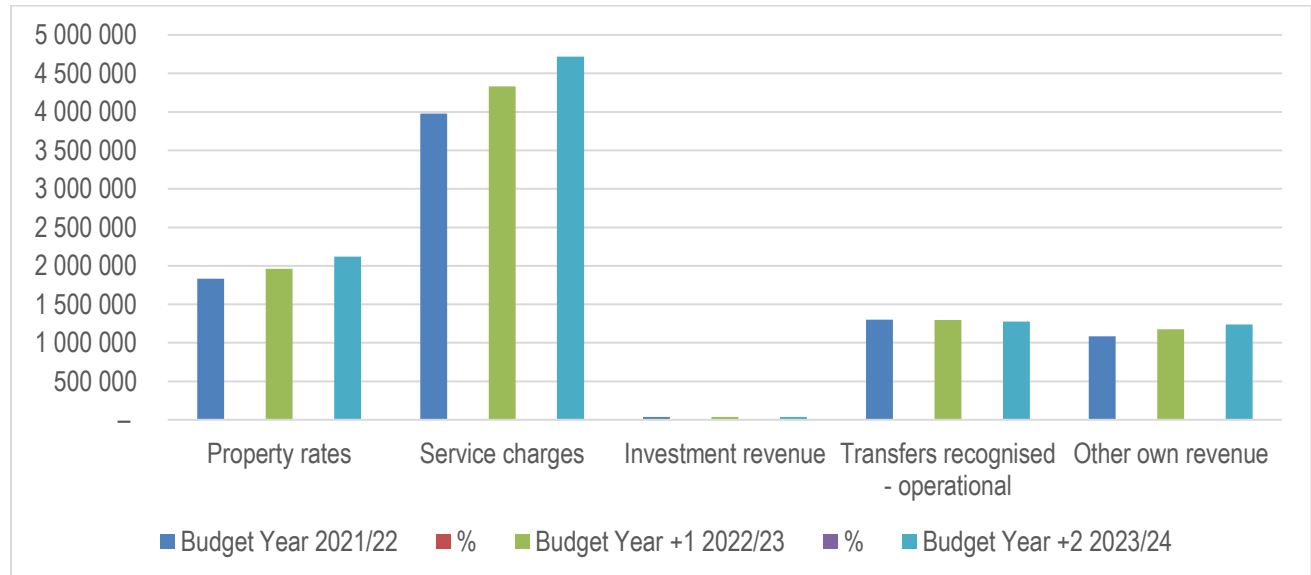
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	973 025	1 295 503	1 467 400	1 687 667	1 687 667	1 687 667	1 834 764	1 963 198	2 120 253
Service charges - electricity revenue	1 659 783	1 739 494	1 838 105	2 184 209	2 066 209	2 066 338	2 367 669	2 578 392	2 807 869
Service charges - water revenue	366 159	503 580	709 744	631 338	729 338	729 338	795 708	868 117	947 984
Service charges - sanitation revenue	304 956	328 923	377 249	397 037	412 037	412 037	447 060	485 060	527 261
Service charges - refuse revenue	245 181	251 916	335 843	334 128	339 128	339 128	367 954	399 230	433 963
Rental of facilities and equipment	20 068	20 704	22 652	20 885	19 299	19 299	20 959	22 636	24 560
Interest earned - external investments	126 545	98 251	70 650	54 473	46 473	46 473	36 490	37 594	38 732
Interest earned - outstanding debtors	49 322	67 093	122 587	88 009	101 009	101 009	109 696	118 471	128 541
Dividends received									
Fines, penalties and forfeits	23 698	24 938	10 864	19 712	19 712	19 712	21 407	23 120	25 085
Licences and permits	14 250	14 300	12 587	17 343	17 343	17 343	18 835	20 341	22 070
Agency services	25 683	26 198	23 428	43 909	43 909	43 909	43 070	45 963	45 782
Transfers and subsidies	816 064	918 696	987 005	1 230 979	1 475 306	1 475 306	1 301 395	1 298 550	1 276 889
Other revenue	719 685	746 286	725 497	797 862	794 448	794 448	869 105	943 838	990 831
Gains	–	–	4 254	–	–	–	–	–	–
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>5 344 419</b>	<b>6 035 884</b>	<b>6 707 864</b>	<b>7 507 552</b>	<b>7 751 879</b>	<b>7 751 879</b>	<b>8 234 112</b>	<b>8 804 512</b>	<b>9 389 820</b>
<b>Expenditure By Type</b>									
Employee related costs	1 861 298	2 031 924	2 206 010	2 354 465	2 436 390	2 436 390	2 536 210	2 667 855	2 810 410
Remuneration of councillors	59 473	62 316	64 687	72 766	72 766	72 766	76 550	80 530	84 879
Debt impairment	321 277	373 183	601 842	497 286	497 286	497 286	871 973	1 088 861	1 176 021
Depreciation & asset impairment	1 017 495	1 295 635	1 710 062	866 757	896 757	896 757	649 173	684 293	711 329
Finance charges	43 955	38 467	32 564	44 211	44 211	44 211	59 936	130 647	215 130
Bulk purchases - electricity	1 345 952	1 395 329	1 528 586	1 779 698	1 754 307	1 754 307	2 010 261	2 208 472	2 426 228
Inventory consumed	289 846	320 137	339 555	405 429	423 193	423 193	436 115	426 155	450 043
Contracted services	–	–	682 052	829 196	971 467	971 467	901 377	851 155	835 598
Transfers and subsidies	59 549	77 040	131 019	115 981	129 831	129 831	161 059	139 049	127 254
Other expenditure	1 052 216	1 125 127	520 384	541 164	525 072	525 072	529 092	525 841	549 415
Losses	21 014	46 325	13 683	–	–	–	–	–	–
<b>Total Expenditure</b>	<b>6 072 075</b>	<b>6 765 484</b>	<b>7 830 443</b>	<b>7 506 953</b>	<b>7 751 280</b>	<b>7 751 280</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit)</b>	<b>(727 656)</b>	<b>(729 599)</b>	<b>(1 122 579)</b>	<b>599</b>	<b>599</b>	<b>599</b>	<b>2 367</b>	<b>1 653</b>	<b>3 514</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	930 588	997 754	1 010 413	808 929	1 120 168	1 120 168	733 699	757 483	760 144
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			13 811	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		279 067	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>202 931</b>	<b>547 221</b>	<b>(98 354)</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Taxation			–	–	–	–	–	–	–
<b>Surplus/(Deficit) after taxation</b>	<b>202 931</b>	<b>547 221</b>	<b>(98 354)</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Attributable to minorities			–	–	–	–	–	–	–
<b>Surplus/(Deficit) attributable to municipality</b>	<b>202 931</b>	<b>547 221</b>	<b>(98 354)</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Share of surplus/ (deficit) of associate	–	–	105 406	–	–	–	–	–	–
<b>Surplus/(Deficit) for the year</b>	<b>202 931</b>	<b>547 221</b>	<b>7 052</b>	<b>809 528</b>	<b>1 120 767</b>	<b>1 120 767</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>

**Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure by source and type)**

1. Total operating revenue is R8.23 billion in 2021/2022 and escalates to R8.80 billion and R9.39 billion by 2022/2023 and 2023/2024 respectively. This represents a year-on-year increase of 6.22% for 2021/2022 financial year, 6.93% for 2022/2023 financial year and remains at 6.65% for the 2023/2024 financial year.
2. Revenue to be generated from property rates is R1.83 billion in the 2021/2022 financial year and increases to R1.96 billion in 2022/2023 and further increases to R2.12 billion in 2023/2024. The property rates represent 22% of the operating revenue base of the City and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term. The projected tariff is 8% in 2021/2022 financial year, 7% in 2022/2023 and back to 8% in 2023/2024.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the City totalling R3.98 billion for the 2021/2022 financial year and increasing to R4.72 billion by 2023/2034. For the 2021/2022 financial year, service charges amount to 48% of the total revenue base and it slightly increases to 50% in 2023/2024.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. Transfers & Subsidies decreases from R1.30 billion in 2021/2022 to R1.28 billion in 2023/2034.

The graph below provides a view of the main sources of revenue over the MTREF.

**Figure 4: Revenue by source**



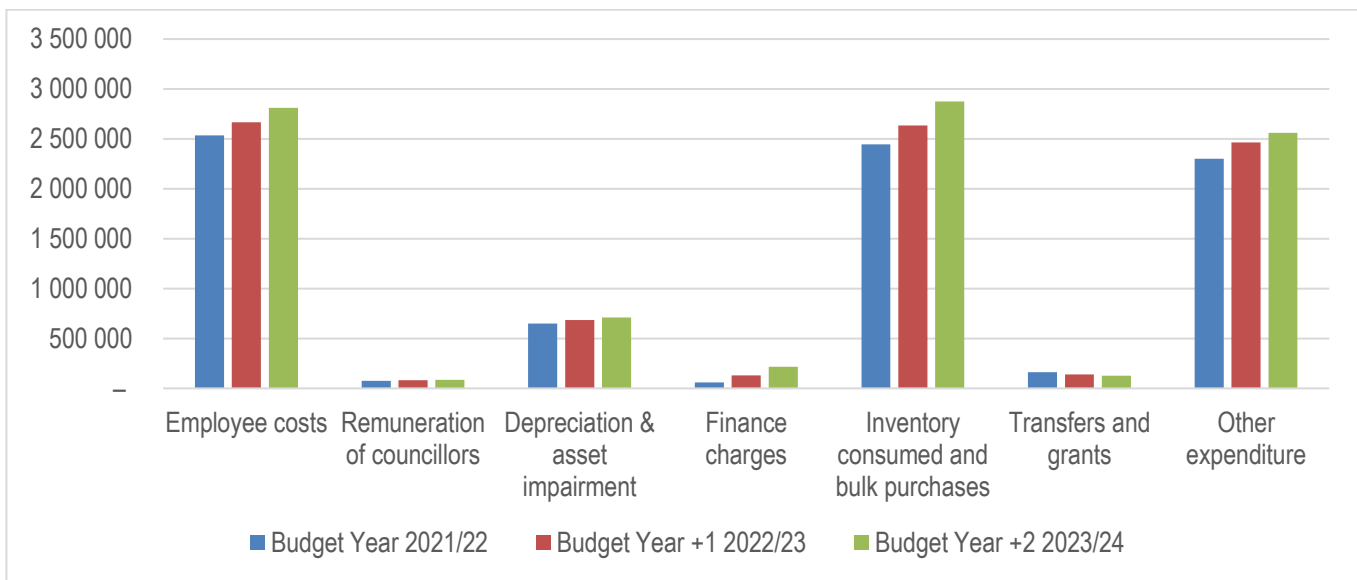
5. Electricity Bulk Purchases have increased from 2021/2022 financial year as a result of an annual increase, escalating from R2.01 billion to R2.43 billion in 2023/2024.
6. Employee Related Costs are one of the main cost drivers within the City's operating expenditure budget increasing from R2.54 billion in 2021/2022 to R2.81 billion in 2023/2024. The Salary and Wage Collective Agreement for the period 01 July 2018 to 30 June 2020 has come to an end and a new agreement is under consultation. The 2021/2022 MTREF has made a provision of 5.2% salary increases (CPI+1.3%).
7. Employee Related Costs and Electricity Bulk Purchases are the main cost drivers within the municipality. Ongoing operational gains and efficiencies are continuously identified to lessen the impact of wage and bulk tariff increases in future years.
8. Depreciation & Asset Impairment totals R649 million for the 2021/2022 financial year. The calculation of depreciation on new capital expenditure is based on variables such

as asset class and lifespan depending on the nature of the asset. This figure represents the cost component of the depreciation.

- Contracted Services decreases from R901 million in 2021/2022 to R836 million in 2023/2024 and includes budgetary provision for repairs and maintenance.

The graph below provides a view of the main expenditure types over the MTREF.

**Figure 5: Expenditure by type**



**Table 22: MBRR Table A5 - Consolidated Budgeted Capital Expenditure by vote, functional classification and funding source**

Vote Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure - Vote</b>									
<b>Multi-year expenditure to be appropriated</b>									
Vote 01 - Directorate - Executive Support Services	2 425	2 699	2 783	4 000	3 061	3 061	3 800	500	500
Vote 02 - Directorate - Municipal Manager	46 578	138 443	777	5 669	5 669	5 669	4 969	600	600
Vote 03 - Directorate - Human Settlement	131 608	154 871	268 249	312 493	478 079	478 079	292 385	259 600	331 585
Vote 04 - Directorate - Chief Financial Officer	10 963	23 152	69 252	83 094	145 680	145 680	254 515	255 214	226 028
Vote 05 - Directorate - Corporate Services	1 414	655	30 114	13 499	19 475	19 475	12 082	4 830	500
Vote 06 - Directorate - Infrastructure Services	858 332	1 020 173	737 607	928 515	1 057 253	1 057 253	932 660	1 303 039	1 235 302
Vote 07 - Directorate - Spatial Planning And Development	136 743	229 832	232 207	158 200	178 313	178 313	110 118	121 841	167 617
Vote 08 - Directorate - Health / Public Safety & Emergency Services	19 559	34 533	8 257	20 973	40 473	40 473	22 000	29 181	16 000
Vote 09 - Directorate - Municipal Services	92 198	120 108	137 421	49 310	113 075	113 075	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	32 430	35 549	62 675	84 485	168 301	168 301	123 700	158 380	88 716
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	23 862	30 519	26 500
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	23 500	45 070	23 950
<b>Capital multi-year expenditure sub-total</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>
<b>Single-year expenditure to be appropriated</b>									
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 03 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-
Vote 04 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-
Vote 05 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 06 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-
Vote 07 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-
Vote 08 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	-	-	-
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Vote</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>



**MBRR Table A5 - Consolidated Budgeted Capital Expenditure by vote, functional classification and funding source (continued)**

Vote Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital Expenditure - Functional</b>									
<b>Governance and administration</b>	<b>172 856</b>	<b>252 178</b>	<b>133 207</b>	<b>153 162</b>	<b>232 133</b>	<b>232 133</b>	<b>328 367</b>	<b>299 144</b>	<b>258 628</b>
Executive and council	49 002	137 947	32 649	20 518	20 614	20 614	10 930	4 830	1 000
Finance and administration	123 854	111 036	100 558	132 644	211 520	211 520	317 437	294 314	257 628
Internal audit	-	3 196	-	-	-	-	-	-	-
<b>Community and public safety</b>	<b>182 770</b>	<b>248 314</b>	<b>316 498</b>	<b>362 267</b>	<b>574 036</b>	<b>574 036</b>	<b>343 900</b>	<b>336 201</b>	<b>373 535</b>
Community and social services	10 721	22 562	12 081	10 800	22 655	22 655	13 500	24 900	14 750
Sport and recreation	35 136	37 560	27 961	18 100	39 773	39 773	10 900	21 520	10 200
Public safety	4 783	31 692	7 107	20 373	32 921	32 921	22 000	29 181	16 000
Housing	131 608	154 871	268 249	312 493	478 079	478 079	292 385	259 600	331 585
Health	522	1 628	1 102	500	608	608	5 115	1 000	1 000
<b>Economic and environmental services</b>	<b>390 459</b>	<b>708 798</b>	<b>544 540</b>	<b>543 957</b>	<b>644 275</b>	<b>644 275</b>	<b>421 608</b>	<b>504 956</b>	<b>326 939</b>
Planning and development	121 441	215 787	215 299	148 810	157 576	157 576	83 318	93 121	137 983
Road transport	266 693	491 793	327 124	395 147	486 699	486 699	338 290	411 836	188 956
Environmental protection	2 325	1 218	2 117	-	-	-	-	-	-
<b>Trading services</b>	<b>553 666</b>	<b>516 918</b>	<b>494 097</b>	<b>518 879</b>	<b>593 144</b>	<b>593 144</b>	<b>587 217</b>	<b>911 373</b>	<b>1 070 846</b>
Energy sources	127 663	143 106	133 475	121 377	130 066	130 066	123 420	151 823	138 611
Water management	132 049	166 997	122 702	104 191	117 566	117 566	121 543	167 950	274 055
Waste water management	249 859	146 835	142 609	272 800	287 921	287 921	324 406	563 430	633 680
Waste management	44 096	59 981	95 312	20 510	57 590	57 590	17 847	28 169	24 500
<b>Other</b>	<b>32 498</b>	<b>33 807</b>	<b>60 999</b>	<b>81 975</b>	<b>165 791</b>	<b>165 791</b>	<b>122 500</b>	<b>157 100</b>	<b>87 350</b>
<b>Total Capital Expenditure - Functional</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>
<b>Funded by:</b>									
National Government	834 202	886 601	903 947	806 419	1 117 658	1 117 658	732 499	756 203	758 778
Provincial Government	-	7 456	1 579	-	-	-	-	-	-
District Municipality Municipalities and Subscribers - Capital (Municipality allocations) (Provincial /									
Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	229	-	(1 425)	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>834 431</b>	<b>894 057</b>	<b>904 101</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>Borrowing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>230 800</b>	<b>230 800</b>	<b>230 800</b>	<b>369 714</b>	<b>723 990</b>	<b>866 770</b>
<b>Internally generated funds</b>	<b>497 818</b>	<b>865 958</b>	<b>645 241</b>	<b>623 019</b>	<b>860 921</b>	<b>860 921</b>	<b>701 379</b>	<b>728 581</b>	<b>491 750</b>
<b>Total Capital Funding</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>

**Explanatory notes to MBRR Table A5 Budgeted Capital Expenditure by vote, functional classification and funding source**

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by functional classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2021/2022 R1.80 billion has been allocated, R2.21 billion in 2022/2023 and R2.12 billion in 2023/2024.
3. The capital programme is funded from National Government Grants (Capital Transfers), Internally Generated Funds from prior and current year surpluses and depreciation and Borrowings. For 2021/2022, Capital transfers represent 41% of Capital Expenditure and decreases to 36% by 2023/2024.
4. It needs to be noted that the institution has made a strategic decision to utilize own funds to mainly replace existing infrastructure assets in the urban core of the City. The total amount of own funding is R701 million in 2021/2022, it increases to R729 million in the 2022/2023 financial year and decreases to R492 million in 2023/2024 financial year.
5. Borrowing has been provided for the 2021/2022 financial year at R370 million, increasing to R724 million in 2022/2023 and further increases to R867 million in the 2023/2024 financial year.

**Table 23: MBRR Table A6 - Consolidated Budgeted Financial Position**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Current assets</b>									
Cash	165 104	247 014	254 758	80 155	80 155	80 155	80 172	80 172	80 172
Call investment deposits	1 660 393	924 619	1 118 953	1 025 604	817 702	817 702	1 230 745	1 307 460	1 767 948
Consumer debtors	897 283	974 079	1 265 717	945 195	945 195	945 195	1 498 419	1 574 994	1 797 053
Other debtors	354 209	583 606	626 704	609 869	609 869	609 869	612 860	638 961	664 473
Current portion of long-term receivables	-	-	-	-	-	-	-	-	-
Inventory	42 790	37 178	32 832	38 851	38 851	38 851	40 366	42 061	43 912
<b>Total current assets</b>	<b>3 119 778</b>	<b>2 766 496</b>	<b>3 298 964</b>	<b>2 699 673</b>	<b>2 491 772</b>	<b>2 491 772</b>	<b>3 462 562</b>	<b>3 643 649</b>	<b>4 353 558</b>
<b>Non current assets</b>									
Long-term receivables	-	-	491	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-
Investment property	392 623	401 546	406 526	419 616	446 330	446 330	419 941	436 319	454 644
Investment in Associate	567 925	597 392	702 799	624 275	624 275	624 275	755 757	785 231	818 211
Property, plant and equipment	18 227 831	19 721 301	19 250 898	21 422 360	21 907 335	21 907 335	21 391 504	22 841 806	24 113 177
Biological	-	-	-	-	-	-	-	-	-
Intangible	23 863	19 903	14 975	20 799	53 278	53 278	20 266	20 109	18 345
Other non-current assets	50 382	50 513	50 513	52 787	57 759	57 759	52 483	54 688	57 094
<b>Total non current assets</b>	<b>19 262 624</b>	<b>20 790 656</b>	<b>20 426 201</b>	<b>22 539 836</b>	<b>23 088 976</b>	<b>23 088 976</b>	<b>22 639 951</b>	<b>24 138 153</b>	<b>25 461 470</b>
<b>TOTAL ASSETS</b>	<b>22 382 402</b>	<b>23 557 152</b>	<b>23 725 165</b>	<b>25 239 509</b>	<b>25 580 748</b>	<b>25 580 748</b>	<b>26 102 513</b>	<b>27 781 801</b>	<b>29 815 028</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft	-	-	-	-	-	-	-	-	-
Borrowing	52 572	57 974	54 396	48 750	48 750	48 750	50 892	66 640	63 052
Consumer deposits	60 013	64 109	70 143	66 994	66 994	66 994	69 607	72 530	75 721
Trade and other payables	1 342 595	1 198 069	1 795 473	907 862	861 130	861 130	1 271 039	1 146 723	1 063 663
Provisions	286 465	295 253	258 291	308 539	308 539	308 539	319 404	331 999	343 353
<b>Total current liabilities</b>	<b>1 741 645</b>	<b>1 615 404</b>	<b>2 178 304</b>	<b>1 332 145</b>	<b>1 285 413</b>	<b>1 285 413</b>	<b>1 710 942</b>	<b>1 617 892</b>	<b>1 545 789</b>
<b>Non current liabilities</b>									
Borrowing	345 554	287 581	233 185	366 485	366 485	366 485	451 974	1 093 577	1 900 882
Provisions	698 648	690 722	764 792	721 804	721 804	721 804	793 754	827 091	863 483
<b>Total non current liabilities</b>	<b>1 044 202</b>	<b>978 302</b>	<b>997 977</b>	<b>1 088 289</b>	<b>1 088 289</b>	<b>1 088 289</b>	<b>1 245 728</b>	<b>1 920 669</b>	<b>2 764 366</b>
<b>TOTAL LIABILITIES</b>	<b>2 785 847</b>	<b>2 593 706</b>	<b>3 176 281</b>	<b>2 420 434</b>	<b>2 373 702</b>	<b>2 373 702</b>	<b>2 956 670</b>	<b>3 538 561</b>	<b>4 310 155</b>
<b>NET ASSETS</b>	<b>19 596 555</b>	<b>20 963 446</b>	<b>20 548 884</b>	<b>22 819 075</b>	<b>23 207 046</b>	<b>23 207 046</b>	<b>23 145 843</b>	<b>24 243 240</b>	<b>25 504 873</b>
<b>COMMUNITY WEALTH/EQUITY</b>									
Accumulated Surplus/(Deficit)	10 550 325	11 086 346	11 093 398	12 508 060	12 896 032	12 896 032	13 378 003	13 530 096	14 771 107
Reserves	9 046 230	9 877 100	9 455 487	10 311 014	10 311 014	10 311 014	9 767 840	10 713 144	10 733 766
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>19 596 555</b>	<b>20 963 446</b>	<b>20 548 884</b>	<b>22 819 075</b>	<b>23 207 046</b>	<b>23 207 046</b>	<b>23 145 843</b>	<b>24 243 240</b>	<b>25 504 873</b>

## **Explanatory notes to MBRR Table A6 - Budgeted Financial Position**

1. MBRR table A6 is consistent with international standards of good financial management practice and improves understandability for stakeholders of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets Less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. MBRR table A6 is supported by an extensive table of notes (MBRR table SA3) providing a detailed analysis of the major components of a number of items, including:
  - i. Call investments deposits;
  - ii. Consumer debtors;
  - iii. Property, plant and equipment;
  - iv. Trade and other payables;
  - v. Provisions non-current;
  - vi. Changes in net assets; and
  - vii. Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debts. These

budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

**Table 24: MBRR Table A7 - Consolidated Budgeted Cash Flow Statement**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates	973 025	1 295 503	1 261 964	1 527 339	1 527 339	1 527 339	1 577 897	1 688 350	1 855 222
Service charges	2 576 079	2 823 913	2 804 410	3 209 775	3 209 775	3 209 775	3 421 416	3 724 487	4 127 442
Other revenue	456 442	444 790	627 837	814 239	822 239	822 239	967 444	1 049 493	1 102 123
Transfers and Subsidies - Operational	817 569	921 187	986 694	1 230 979	1 475 306	1 475 306	1 301 395	1 298 550	1 276 889
Transfers and Subsidies - Capital	930 588	998 245	1 024 224	808 929	1 120 168	1 120 168	733 699	757 483	760 144
Interest	176 012	165 784	193 236	134 121	126 121	126 121	130 828	139 479	151 205
Dividends	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Suppliers and employees	(4 346 374)	(5 407 264)	(4 804 666)	(5 982 718)	(6 183 196)	(6 183 196)	(6 489 604)	(6 760 008)	(7 156 572)
Finance charges	(43 960)	(38 467)	(32 564)	(44 211)	(44 211)	(44 211)	(59 936)	(130 647)	(215 130)
Transfers and Grants	(39 330)	(47 193)	(131 019)	(115 981)	(129 831)	(129 831)	(161 059)	(139 049)	(127 254)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>1 500 050</b>	<b>1 156 497</b>	<b>1 930 117</b>	<b>1 582 471</b>	<b>1 923 710</b>	<b>1 923 710</b>	<b>1 422 081</b>	<b>1 628 139</b>	<b>1 774 069</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	15 235	2 226	49	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Capital assets	(1 332 249)	(1 760 015)	(1 670 114)	(1 660 239)	(2 209 379)	(2 209 379)	(1 803 592)	(2 208 774)	(2 117 298)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(1 317 014)</b>	<b>(1 757 789)</b>	<b>(1 670 065)</b>	<b>(1 660 239)</b>	<b>(2 209 379)</b>	<b>(2 209 379)</b>	<b>(1 803 592)</b>	<b>(2 208 774)</b>	<b>(2 117 298)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	230 800	230 800	230 800	369 714	723 990	866 770
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Repayment of borrowing	(47 642)	(52 572)	(57 974)	(54 396)	(54 396)	(54 396)	(50 892)	(66 640)	(63 052)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(47 642)</b>	<b>(52 572)</b>	<b>(57 974)</b>	<b>176 405</b>	<b>176 405</b>	<b>176 405</b>	<b>318 822</b>	<b>657 351</b>	<b>803 718</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>135 395</b>	<b>(653 864)</b>	<b>202 078</b>	<b>98 637</b>	<b>(109 264)</b>	<b>(109 264)</b>	<b>(62 689)</b>	<b>76 715</b>	<b>460 488</b>
Cash/cash equivalents at the year begin:	1 690 102	1 825 497	1 171 633	1 007 121	1 007 121	1 007 121	1 373 606	1 310 917	1 387 632
Cash/cash equivalents at the year end:	1 825 497	1 171 633	1 373 711	1 105 758	897 857	897 857	1 310 917	1 387 632	1 848 120

### **Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement**

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. The cash and cash equivalents increase from R1.31 billion in the 2021/2022 period to R1.39 billion in the 2022/2023 financial year and further increases over the MTREF to R1.85 billion by 2023/2024 financial year. The slight increase can be attributed to tariff increases over the MTREF period.
4. Provision has been made for the repayment of borrowing to the amount of R51 million for the 2021/2022 financial year, based on the capital repayment in terms of the loan agreement.

**Table 25: MBRR Table A8 – Consolidated Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b><u>Cash and investments available</u></b>									
Cash/cash equivalents at the year end	1 825 497	1 171 633	1 373 711	1 105 758	897 857	897 857	1 310 917	1 387 632	1 848 120
Other current investments > 90 days	-	0	-	0	0	0	-	-	-
Non current assets - Investments	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>1 825 497</b>	<b>1 171 633</b>	<b>1 373 711</b>	<b>1 105 758</b>	<b>897 857</b>	<b>897 857</b>	<b>1 310 917</b>	<b>1 387 632</b>	<b>1 848 120</b>
<b><u>Application of cash and investments</u></b>									
Unspent conditional transfers	245 352	210 610	531 507	235 958	377 280	377 280	352 235	275 429	230 748
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements									
Other working capital requirements	(41 586)	(429 096)	(309 854)	(715 523)	(903 792)	(903 792)	(907 919)	(1 044 427)	(1 326 975)
Other provisions	296 925	306 411	389 248	322 870	322 870	322 870	337 722	353 257	353 257
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
<b>Total Application of cash and investments:</b>	<b>500 691</b>	<b>87 926</b>	<b>610 901</b>	<b>(156 695)</b>	<b>(203 642)</b>	<b>(203 642)</b>	<b>(217 961)</b>	<b>(415 741)</b>	<b>(742 970)</b>
<b>Surplus(shortfall)</b>	<b>1 324 806</b>	<b>1 083 707</b>	<b>762 810</b>	<b>1 262 453</b>	<b>1 101 499</b>	<b>1 101 499</b>	<b>1 528 878</b>	<b>1 803 373</b>	<b>2 591 091</b>



## **Explanatory notes to MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation**

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2021/2022 to 2023/2024 the surplus increases from R1.53 billion to R2.59 billion.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2021/2022 MTREF is funded with a surplus.
7. As part of the budgeting and planning guidelines that informed the compilation of the 2021/2022 MTREF the end objective of the medium-term framework was to ensure the budget is funded and aligned to section 18 of the MFMA.





## MBRR Table A9 – Asset Management (continued)

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CAPITAL EXPENDITURE</b>									
Intangible Assets	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	1 500	1 000	1 000
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	1 702	1 037	1 995	–	805	805	400	400	600
<b>Total Capital Expenditure</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>
<i>Roads Infrastructure</i>	252 037	735 592	558 282	631 474	730 414	730 414	480 264	536 651	396 772
<i>Storm water Infrastructure</i>	–	16 250	156 443	40 610	32 303	32 303	28 860	21 300	30 210
<i>Electrical Infrastructure</i>	127 035	173 580	163 336	185 119	189 661	189 661	182 692	247 642	224 632
<i>Water Supply Infrastructure</i>	132 049	186 233	149 787	187 989	167 911	167 911	393 312	416 651	523 888
<i>Sanitation Infrastructure</i>	249 859	207 793	168 143	341 871	425 102	425 102	386 206	620 880	704 530
<i>Solid Waste Infrastructure</i>	43 262	49 727	39 919	4 000	10 931	10 931	–	–	–
<i>Information and Communication Infrastructure</i>	289 231	88 336	17 253	4 000	4 000	4 000	3 000	2 500	–
<b>Infrastructure</b>	<b>1 093 473</b>	<b>1 457 512</b>	<b>1 253 162</b>	<b>1 395 063</b>	<b>1 560 322</b>	<b>1 560 322</b>	<b>1 474 334</b>	<b>1 845 624</b>	<b>1 880 032</b>
Community Facilities	31 770	92 049	77 635	39 900	76 523	76 523	70 144	132 900	65 400
Sport and Recreation Facilities	16 413	28 611	16 933	14 850	125 302	125 302	55 150	59 150	26 500
<b>Community Assets</b>	<b>48 183</b>	<b>120 660</b>	<b>94 567</b>	<b>54 750</b>	<b>201 826</b>	<b>201 826</b>	<b>125 294</b>	<b>192 050</b>	<b>91 900</b>
<b>Heritage Assets</b>	–	839	5 526	1 500	3 975	3 975	2 500	3 000	1 800
<b>Investment properties</b>	–	–	–	–	–	–	–	–	–
Operational Buildings	53 403	30 238	34 166	17 430	61 332	61 332	33 173	54 239	33 000
Housing	1 116	–	–	28 450	161 993	161 993	41 000	14 200	37 000
<b>Other Assets</b>	<b>54 520</b>	<b>30 238</b>	<b>34 166</b>	<b>45 880</b>	<b>223 325</b>	<b>223 325</b>	<b>74 173</b>	<b>68 439</b>	<b>70 000</b>
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	4 506	54 143	58 014	46 356	46 356	8 300	4 840	1 883
<b>Intangible Assets</b>	–	<b>4 506</b>	<b>54 143</b>	<b>58 014</b>	<b>46 356</b>	<b>46 356</b>	<b>8 300</b>	<b>4 840</b>	<b>1 883</b>
Computer Equipment	2 948	8 907	2 892	5 431	6 131	6 131	2 620	354	790
Furniture and Office Equipment	8 925	11 792	9 133	21 734	25 931	25 931	21 159	8 668	10 293
Machinery and Equipment	12 264	39 996	46 466	18 406	63 744	63 744	27 048	34 400	23 000
Transport Assets	110 235	84 529	47 292	59 460	76 963	76 963	46 763	36 000	22 000
Land	–	–	–	–	–	–	21 000	15 000	15 000
Zoo's, Marine and Non-biological Animals	1 702	1 037	1 995	–	805	805	400	400	600
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>

## MBRR Table A9 – Asset Management (continued)

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	15 534 095	16 178 273	15 437 296	20 587 500	20 856 502	20 856 502	22 323 721	23 501 231	24 979 080
<i>Roads Infrastructure</i>	5 106 606	4 869 820	4 752 462	4 575 645	4 612 422	4 612 422	4 759 078	4 951 412	5 163 033
<i>Storm water Infrastructure</i>	(33 418)	(71 241)	(96 470)	17 686	17 536	17 536	18 162	18 362	18 625
<i>Electrical Infrastructure</i>	3 626 306	3 777 319	3 423 469	4 904 098	4 925 089	4 925 089	5 264 436	5 488 772	5 690 815
<i>Water Supply Infrastructure</i>	2 244 450	2 598 080	2 468 644	3 284 634	3 287 928	3 287 928	3 445 354	3 628 759	3 880 529
<i>Sanitation Infrastructure</i>	1 304 571	1 742 648	1 765 574	3 524 970	3 544 987	3 544 987	3 666 801	3 819 908	3 979 588
<i>Solid Waste Infrastructure</i>	(1 826)	(3 069)	107 939	1 071 186	1 071 186	1 071 186	1 112 962	1 159 707	1 210 734
<i>Rail Infrastructure</i>	(65)	(133)	(226)	–	–	–	–	–	–
<i>Coastal Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Information and Communication Infrastructure</i>	–	75	75	178 662	178 662	178 662	184 474	191 596	197 416
<b>Infrastructure</b>	<b>12 246 624</b>	<b>12 913 500</b>	<b>12 421 467</b>	<b>17 556 882</b>	<b>17 637 809</b>	<b>17 637 809</b>	<b>18 451 267</b>	<b>19 258 515</b>	<b>20 140 740</b>
<b>Community Assets</b>	1 260 724	1 276 985	1 121 344	292 856	316 581	316 581	347 060	328 834	367 396
<b>Heritage Assets</b>	49 780	49 780	50 513	52 787	57 759	57 759	52 483	54 688	57 094
<b>Investment properties</b>	427 563	401 546	406 526	419 616	446 330	446 330	419 941	436 319	454 644
<b>Other Assets</b>	1 126 478	980 728	916 328	1 529 563	1 562 162	1 562 162	1 626 007	1 707 813	1 766 747
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>	17 281	21 140	14 975	20 799	53 278	53 278	20 266	20 109	18 345
<b>Computer Equipment</b>	(2 903)	541	499	32 120	32 420	32 420	29 406	28 625	29 801
<b>Furniture and Office Equipment</b>	42 295	49 206	57 709	500 600	502 589	502 589	(427 157)	(223 147)	217 136
<b>Machinery and Equipment</b>	29 629	46 109	38 137	68 632	107 573	107 573	83 808	94 099	84 598
<b>Transport Assets</b>	336 624	356 676	328 140	105 487	131 844	131 844	94 633	87 563	75 832
<b>Land</b>	–	81 658	81 658	–	–	–	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>	–	404	–	8 158	8 158	8 158	–	–	–
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>15 534 095</b>	<b>16 178 273</b>	<b>15 437 296</b>	<b>20 587 500</b>	<b>20 856 502</b>	<b>20 856 502</b>	<b>22 323 721</b>	<b>23 501 231</b>	<b>24 979 080</b>
<b>EXPENDITURE OTHER ITEMS</b>	1 373 395	1 687 953	2 091 968	1 265 791	1 308 917	1 308 917	1 049 613	1 084 457	1 115 582
<b>Depreciation</b>	1 017 995	1 295 635	1 709 723	866 757	896 757	896 757	649 173	684 293	711 329
<b>Repairs and Maintenance by Asset Class</b>	355 900	392 318	382 245	399 034	412 160	412 160	400 441	400 164	404 252
<i>Roads Infrastructure</i>	68 674	112 702	103 553	104 822	104 739	104 739	104 742	104 742	105 789
<i>Storm water Infrastructure</i>	7 997	11 713	10 266	10 929	10 929	10 929	10 929	10 929	11 039
<i>Electrical Infrastructure</i>	35 389	36 743	35 473	36 306	36 455	36 455	36 306	36 306	36 670
<i>Water Supply Infrastructure</i>	2 783	2 162	2 711	3 270	3 270	3 270	3 270	3 270	3 303
<i>Sanitation Infrastructure</i>	29 427	29 232	32 199	26 552	26 634	26 634	26 546	26 546	26 811
<i>Solid Waste Infrastructure</i>	2 218	2 010	1 121	1 268	1 268	1 268	1 268	1 268	1 281
<b>Infrastructure</b>	<b>146 488</b>	<b>194 562</b>	<b>185 323</b>	<b>183 749</b>	<b>183 297</b>	<b>183 297</b>	<b>183 062</b>	<b>183 062</b>	<b>184 893</b>
<i>Community Facilities</i>	6 994	5 830	5 245	5 226	4 826	4 826	4 726	4 726	4 774
<i>Sport and Recreation Facilities</i>	2 613	1 805	1 769	1 758	1 758	1 758	1 722	1 722	1 739
<b>Community Assets</b>	<b>9 607</b>	<b>7 635</b>	<b>7 014</b>	<b>6 984</b>	<b>6 584</b>	<b>6 584</b>	<b>6 449</b>	<b>6 449</b>	<b>6 513</b>
<b>Heritage Assets</b>	–	–	9	9	9	9	9	9	9
<i>Revenue Generating</i>	–	–	–	–	–	–	–	–	–
<i>Non-revenue Generating</i>	–	–	–	–	–	–	–	–	–
<b>Investment properties</b>	–	–	–	–	–	–	–	–	–
<i>Operational Buildings</i>	36 769	23 151	24 548	28 205	28 896	28 896	28 800	28 520	28 889
<i>Housing</i>	–	–	–	–	–	–	–	–	–
<b>Other Assets</b>	<b>36 769</b>	<b>23 151</b>	<b>24 548</b>	<b>28 205</b>	<b>28 896</b>	<b>28 896</b>	<b>28 800</b>	<b>28 520</b>	<b>28 889</b>
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
<i>Servitudes</i>	–	–	–	–	–	–	–	–	–
<i>Licences and Rights</i>	–	–	–	653	653	653	653	653	660
<b>Intangible Assets</b>	–	–	–	<b>653</b>	<b>653</b>	<b>653</b>	<b>653</b>	<b>653</b>	<b>660</b>
<b>Computer Equipment</b>	2 311	1 233	672	1 181	1 181	1 181	1 181	1 181	1 192
<b>Furniture and Office Equipment</b>	5 183	7 651	5 146	7 535	7 733	7 733	7 826	7 826	7 904
<b>Machinery and Equipment</b>	125 740	127 316	132 224	142 073	154 029	154 029	149 851	149 853	151 353
<b>Transport Assets</b>	29 802	30 770	27 308	29 243	29 778	29 778	22 609	22 611	22 838
<b>Land</b>	–	–	–	–	–	–	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>	–	–	–	–	–	–	–	–	–
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>1 373 395</b>	<b>1 687 953</b>	<b>2 091 968</b>	<b>1 265 791</b>	<b>1 308 917</b>	<b>1 308 917</b>	<b>1 049 613</b>	<b>1 084 457</b>	<b>1 115 582</b>
<i>Renewal and upgrading of Existing Assets as % of total c</i>	34,0%	32,8%	41,1%	27,4%	49,5%	49,5%	54,7%	62,1%	56,6%
<i>Renewal and upgrading of Existing Assets as % of deprec</i>	44,5%	44,5%	37,3%	52,5%	122,0%	122,0%	152,0%	200,6%	168,6%
<i>R&amp;M as a % of PPE</i>	2,0%	2,0%	2,0%	1,9%	1,9%	1,9%	1,9%	1,8%	1,7%
<i>Renewal and upgrading and R&amp;M as a % of PPE</i>	5,0%	6,0%	7,0%	4,0%	7,0%	7,0%	6,0%	8,0%	6,0%

## **Explanatory notes to MBRR Table A9 – Asset Management**

1. Table A9 provides an overview of municipal capital allocations to acquiring new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. In the 2021/2022 financial year BCMM has allocated 54.7% of its capital budget towards asset upgrading and renewal and 2% for Repairs and Maintenance as a percentage of PPE, which is at current replacement.
3. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. It should be borne in mind that Buffalo City Metropolitan Municipality has valued its infrastructural assets on the revaluation model and therefore the above percentage allocations should be adjusted accordingly to reflect the increase in asset values due to different valuation methodologies.

**Table 27: MBRR Table A10 – Consolidated Basic Service Delivery Measurement**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets</b>									
<b>Water:</b>									
Piped water inside dwelling	118 000	122 000	122 000	122 308	122 308	122 308	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	105 000	126 407	126 607	128 222	128 222	128 222	128 222	128 968	129 714
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	223 000	248 407	248 607	250 530	250 530	250 530	250 530	251 530	252 530
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<b>Total number of households</b>	<b>224 000</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<b>Sanitation/sewerage:</b>									
Flush toilet (connected to sewerage)	158 571	176 208	165 708	169 300	169 300	169 300	169 300	169 300	169 300
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	42 536	47 087	50 679	50 679	50 679	50 679	54 179	57 179
Other toilet provisions (> min.service level)	19 808	4 590	16 444	12 852	12 852	12 852	12 852	–	–
<i>Minimum Service Level and Above sub-total</i>	223 658	232 315	238 220	241 812	241 812	241 812	241 812	232 460	235 460
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
No toilet provisions	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
<b>Total number of households</b>	<b>225 447</b>	<b>234 104</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<b>Energy:</b>									
Electricity (at least min.service level)	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 805	12 106	127 623	128 623	128 623	128 623	129 623	130 623	131 623
<i>Minimum Service Level and Above sub-total</i>	127 807	19 108	133 315	134 315	134 315	134 221	135 221	136 221	137 221
Electricity (< min.service level)	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
<b>Total number of households</b>	<b>167 807</b>	<b>58 108</b>	<b>170 815</b>	<b>171 815</b>	<b>171 815</b>	<b>171 721</b>	<b>172 221</b>	<b>172 721</b>	<b>173 221</b>
<b>Refuse:</b>									
Removed at least once a week	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
<i>Minimum Service Level and Above sub-total</i>	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
Removed less frequently than once a week	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	4	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566	40 566
<b>Total number of households</b>	<b>129 227</b>	<b>169 110</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>175 639</b>	<b>175 639</b>	<b>175 639</b>

**MBRR Table A10 – Consolidated Basic Service Delivery Measurement (continued)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b><u>Households receiving Free Basic Service</u></b>									
Water (6 kilolitres per household per month)	48 915	43 452	43 479	40 119	40 119	40 119	42 619	45 119	47 619
Sanitation (free minimum level service)	48 915	44 194	46 655	32 576	32 576	32 576	35 076	37 576	40 076
Electricity /other energy (50kwh per household per month)	68 180	77 394	81 304	72 569	72 569	72 569	75 069	77 569	80 069
Refuse (removed at least once a week)	48 915	47 742	50 259	34 619	34 619	34 619	37 119	39 619	42 119
<b><u>Cost of Free Basic Services provided - Formal Settlements (R'000)</u></b>									
Water (6 kilolitres per indigent household per month)	169 134	182 891	206 416	177 412	177 412	177 412	193 557	211 170	230 598
Sanitation (free sanitation service to indigent households)	–	66 845	56 381	86 450	86 450	86 450	93 799	101 772	110 626
Electricity /other energy (50kwh per indigent household per month)	(7 281)	45 971	49 660	67 124	67 124	67 124	76 918	83 763	91 218
Refuse (removed once a week for indigent households)	–	117 687	104 312	146 502	146 502	146 502	158 955	172 466	187 470
<b><u>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</u></b>	169 717	187 899	206 816	209 553	209 553	209 553	230 126	252 506	277 508
<b>Total cost of FBS provided</b>	<b>331 569</b>	<b>601 293</b>	<b>623 586</b>	<b>687 042</b>	<b>687 042</b>	<b>687 042</b>	<b>753 354</b>	<b>821 677</b>	<b>897 421</b>
<b><u>Highest level of free service provided per household</u></b>									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)	105	114	86	94	94	94	102	111	120
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
<b><u>Revenue cost of subsidised services provided (R'000)</u></b>									
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	33 089	109 517	107 071	214 804	214 804	214 804	233 527	249 873	269 863
<b>Total revenue cost of subsidised services provided</b>	<b>33 089</b>	<b>109 517</b>	<b>107 071</b>	<b>214 804</b>	<b>214 804</b>	<b>214 804</b>	<b>233 527</b>	<b>249 873</b>	<b>269 863</b>



## **PART 2 – SUPPORTING DOCUMENTATION**

### **2.1 OVERVIEW OF ANNUAL BUDGET PROCESS**

The Budget Steering Committee has been established in terms Section 53 of the MFMA and Municipal Budget Reporting Regulations.

The Budget Steering Committee consists of the City Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance. The Portfolio MMC for Municipal Services, MMC for Infrastructure Services, MMC for Spatial Planning & Development and MMC for Corporate Services are also member of the Budget Steering Committee meetings as appointed by the Executive Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### **2.1.1 IDP/Budget Process Overview**

Buffalo City's IDP and Budget development was undertaken through an inclusive, integrated and procedurally consistent manner in line with an approved IDP/Budget/PMS Process Plan and Time Schedule which was compiled in accordance with Section 28 and 29 of the Municipal Systems Act and Section 21(1) of the Municipal Finance Management Act. A revised IDP/Budget/PMS Process Plan and Time Schedule IDP was approved by Council because some planned engagements were rescheduled as a result of challenges experienced due to the COVID-19 Global Pandemic.

The budget process is governed by the Municipal Finance Management Act 56 of 2003 and the Municipal Systems Act 32 of 2000. The objective process is to ensure good governance and accountability and enables the municipality to involve residents and other stakeholders in the budgeting process.

In terms of Section 16 of the Municipal Finance Management Act (MFMA) No 56, 2003:

- 1) “The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year”.
- 2) “In order for a municipality to comply with subsection (1), the mayor of the municipality must table an annual budget at a council meeting at least 90 days before the start of the budget year”.

Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Executive Mayor has established a Budget Steering Committee, which consists of the Portfolio Head for Finance (Chairperson), Portfolio Head for Municipal Services, Portfolio Head for Infrastructure Services, Portfolio Head for Spatial Planning & Development, Portfolio Head for Corporate Services and Senior Managers.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. 30 August) a time schedule that sets out the process to revise the IDP and prepare the budget.

Section 28 (1) of the Municipal Systems Act requires each municipality to adopt a process in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan. In compliance with this requirement Buffalo City Metropolitan Municipality adopted the plan on 4 September 2020.

**Table 28: Key activities in the compilation of the 2021/2026 IDP and MTREF Budget**

NO	ACTIVITY DESCRIPTION	DATES ACHIEVED
<b>PREPARATION PHASE</b>		
1	Mayoral Committee: <ul style="list-style-type: none"> <li>To consider and recommend that IDP/Budget/PMS Process Plan and Time Schedule be approved by Council (at least 10 months before the start of the budget year)</li> </ul>	04/08/2020
2	Top Management: <ul style="list-style-type: none"> <li>To consider 2020/2021 First Adjustment Budget &amp; the 2019/2020 Fourth Adjustment budget and recommend being approved by Council</li> </ul>	07/08/2020
3	Council: To approve - <ul style="list-style-type: none"> <li>IDP/Budget/PMS Process Plan and Time Schedule (at least 10 months before the start of the budget year).</li> <li>The 2020/2021 First adjustment budget (to be tabled before 25 August 2020) and the 2019/2020 Fourth Adjustment budget.</li> </ul>	28/08/2020 - 04/09/2020
<b>PHASE 1: SITUATIONAL ANALYSIS</b>		
4	BCMM Technical IGR Core Team: To deliberate on the process of rolling out the District/Metro Development Model at BCMM and align it with the IDP/Budget/PMS Process Plan	14/10/2020
5	IDP/Budget/PMS Workstreams: <ul style="list-style-type: none"> <li>To prepare draft Situational Analysis Reports for Top Management Technical Planning Session (Environmental Profile, Population Trends and Profile, Social Development Profile, Governance and Finance Development Profile, Infrastructure Development Profile, Key Development Trends, Spatial Development Profile)</li> <li>To assess and identify information from adopted Sector Plans against the backdrop of the SITUATIONAL ANALYSIS, including the LSDFs for integration into the IDP Review document if possible</li> </ul>	15, 16 & 21/10/2020
6	Top Management Technical Planning Session: <ul style="list-style-type: none"> <li>To reflect on progress made with implementation of strategic priorities during preceding financial years</li> <li>To review SITUATIONAL ANALYSIS of the metro that inform priority choices (Environmental Profile, Population Trends and Profile, Social Development Profile, Governance and Finance Development Profile, Infrastructure Development Profile, Key Development Trends, Spatial Development Profile)</li> </ul>	30/10/2020
7	Ward Councillors, together with Ward Committees compile ward profiles and review current ward priorities	01/09/2020 - 31/01/2020
8	IDP Technical Workstream: <ul style="list-style-type: none"> <li>To assess and identify information from adopted Sector Plans against the backdrop of the SITUATIONAL ANALYSIS, including the LSDFs for integration into the IDP Review document if possible</li> </ul>	15/10/2020 - 16/10/2020
9	Coastal Region Pre-Imbizo Session <ul style="list-style-type: none"> <li>To prepare content for the Mayoral Imbizo</li> </ul>	06/10/2020
10	Midland Region Pre-Imbizo Session <ul style="list-style-type: none"> <li>To prepare content for the Mayoral Imbizo</li> </ul>	13/10/2020

NO	ACTIVITY DESCRIPTION	DATES ACHIEVED
11	Inland Region Pre-Imbizo Session <ul style="list-style-type: none"> <li>To prepare content for the Mayoral Imbizo</li> </ul>	13/10/2020
12	Executive Mayoral Imbizo: <ul style="list-style-type: none"> <li>To interact with ward communities to listen to needs and concerns; and provide feedback on approved programmes and projects for 2020/2021</li> </ul>	24, 25, 26/10/2020
<b>PHASE 2: STRATEGIES</b>		
13	Submission of priority requests in relation to Catalytic Programmes to provincial sector departments and State-owned Enterprises, including Built Environment Performance Plan (BEPP) requests.	15/10/2020
14	Annual Evaluation of BEPPs & City Plans	28/10/2020, 03/11/2020
15	PATT: Knowledge Products & Training #1; Longer Term Planning #2; C88 Transformation Indicators in relation to longer term planning	26/11/2020
16	Metro Long-term Planning Project: <ul style="list-style-type: none"> <li>CSP assistance to the metro with long-term planning</li> </ul>	17/11/2020
17	Eastern Cape Joint Planning with NMB & BCM: <ul style="list-style-type: none"> <li>Joint planning between metros and their respective provincial governments facilitated by National Treasury</li> </ul>	06/10/2020
18	Mayoral Lekgotla Session: <ul style="list-style-type: none"> <li>To review strategic objectives for service delivery and development</li> </ul>	12-13/11/2020
19	Council Lekgotla: <ul style="list-style-type: none"> <li>To reflect on desired key outcomes over the remainder of Council's 5-year term based on its deep understanding of current and emerging City trends and realities as consolidated during Mayoral Lekgotla</li> </ul>	19-20/11/2020
20	Council Workshop: <ul style="list-style-type: none"> <li>To review the current budget related policies and need for compiling new budget related policies</li> </ul>	13/11/2020
21	Budget Workshops with all directorates	23/11/2020 - 03/12/2020
22	Council: <ul style="list-style-type: none"> <li>To approve the Draft 2019/2024 Spatial Development Framework of the metro as reviewed and aligned with the Draft 2021/2026 IDP.</li> </ul>	11/12/2020
23	IDP/OPMS Portfolio Committee: <ul style="list-style-type: none"> <li>To review and update the IDP Vision, Mission and Strategic Objectives for recommendation to Council</li> </ul>	20/01/2021
<b>PHASE 3: PROGRAMMES AND PROJECTS (Identifying, prioritising, costing programmes and projects)</b>		
24	Council: <ul style="list-style-type: none"> <li>To table and adopt the Statement of Financial Performance and the Implementation of the 2020/2021 budget for the second quarter &amp; Mid-year budget and Performance assessment report ended 31 December 2020</li> <li>To consider Municipal entity's proposed budget, priorities and objectives for 2021/2024 and proposed budget adjustments for 2021/2024</li> </ul>	27/01/2021
25	Ward IDP Sessions on progress made with Ward Priorities	04 and 11/03/2021

NO	ACTIVITY DESCRIPTION	DATES ACHIEVED
26	Work sessions to do costing of prioritised projects and programmes for CAPEX and OPEX 2021/2024 MTREF	01-08/03/2021
27	Work sessions to set service delivery key performance indicators and targets	22/02/2021 – 10/03/2021
28	Council: <ul style="list-style-type: none"> <li>• Adopted               <ul style="list-style-type: none"> <li>✓ Amended IDP/Budget/PMS Process Plan and Time Schedule;</li> <li>✓ IDP Vision, Mission, Strategic Outcomes, Strategic Objectives and Key Focus Areas; and</li> <li>✓ Mayoral Lekgotla Priorities</li> </ul> </li> </ul>	24/02/2021
<b>PHASE 4: INTEGRATION</b>		
29	BCMM Technical IGR Forum Workshop: <ul style="list-style-type: none"> <li>• To allow Provincial Sector Departments and State-owned Enterprises to inform BCMM of provincial budgetary allocations and catalytic programmes.</li> <li>• To allow BCMM to present proposed catalytic programmes.</li> <li>• To identify transversal gaps and challenges to implementation of catalytic programmes and agree on action plans to address these.</li> </ul>	25/02/2021
<b>PHASE 5: ADOPTION</b>		
30	Top Management Technical Planning Session: <ul style="list-style-type: none"> <li>• To consider and recommend the draft 2021/2026 IDP, 2021/2024 MTREF Budget and 2021/22 SDBIP</li> </ul>	04/03/2021
31	Budget Steering Committee: <ul style="list-style-type: none"> <li>• To consider the 2021/2026 draft IDP, 2021/2024 MTREF Budget and 2021/22 SDBIP</li> </ul>	09/03/2021
32	Top Management Technical Planning Session <ul style="list-style-type: none"> <li>• To consolidate the setting of key performance indicators and targets in line with the Draft IDP and Budget</li> </ul>	16-17/03/2021
33	Councillors and Traditional Leaders' Workshop <ul style="list-style-type: none"> <li>• To deliberate on the 2021/2026 draft IDP, 2021/2024 MTREF Budget and 2021/22 SDBIP</li> </ul>	24/03/2021
34	Council: <ul style="list-style-type: none"> <li>• Tabling of the 2021/2026 draft IDP, 2021/2024 MTREF Budget, Draft BEPP and draft policies (at least 90 days before the start of the budget year).</li> <li>• Tabling of the 2019/2020 Draft Annual Report before advertising it for public comment.</li> <li>• Tabling of the proposed budget of the entity and assess the entity's (BCMDA) priorities and objectives and make recommendations. Board of Directors to consider the recommendations and, if necessary, submit a revised budget.</li> </ul>	Tabled: 31/03/2021 Adopted: 23/04/2021
35	BCMM Political IGR Forum: <ul style="list-style-type: none"> <li>• To present BCMM Draft IDP and MTREF Budget for comment to other spheres of government for consultation</li> </ul>	09/04/2021
36	Publicised the 2021/2026 Draft IDP, Draft 2021/2024 MTREF Budget, Draft BEPP and draft policies in the Local Newspaper and on the BCMM Website and provided at least 21 days (for the IDP) and 30 days (for the draft Rates Policy) for public comments and submissions	19/04/2021

NO	ACTIVITY DESCRIPTION	DATES ACHIEVED
37	VIRTUAL IDP/Budget Road Show: <ul style="list-style-type: none"> <li>• To consult the Draft IDP, SDBIP and Budget</li> </ul> <i>Coastal IDP/Budget Roadshow</i> <i>Midland IDP/Budget Roadshow</i> <i>Inland IDP/Budget Roadshow</i> <i>Business Leaders Webinar</i> <i>Youth Webinar</i>	      08/05/2021 09/05/2021 10/05/2021 12/05/2021 15/05/2021
38	Budget Steering Committee: <ul style="list-style-type: none"> <li>• To consider and recommend the Final 2021/2026 IDP, 2021/2024 MTREF Budget and 2021/22 BEPP, after considering the submissions made by the local community, National or Provincial Treasury, national or provincial organs of state or neighbouring municipalities</li> </ul>	17/05/2021
39	Councillors and Traditional Leaders' Workshop: <ul style="list-style-type: none"> <li>• To interrogate Final IDP, Budget and BEPP</li> </ul>	19/05/2021
40	Municipal Budget and Benchmark Engagement by National Treasury	21/05/2021
41	Council: <ul style="list-style-type: none"> <li>• To adopt 2021/2026 IDP, Performance Management Measures and Targets, 2021/2024 MTREF Budget, 2021/2022 BEPP and the revised Policies (at least 30 days before the start of the budget year)</li> <li>• To approve the Draft 2019/2024 Spatial Development Framework of the metro as reviewed and aligned with the Draft 2021/2026 IDP.</li> </ul>	31/05/2021

### 2.1.2 Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP)

Buffalo City's IDP and Budget development was undertaken through an inclusive, integrated and procedurally consistent manner in line with an approved IDP/Budget/PMS Process Plan and Time Schedule which was compiled in accordance with Section 28 and 29 of the Municipal Systems Act and Section 21(1) of the Municipal Finance Management Act. A revised IDP/Budget/PMS Process Plan and Time Schedule IDP was approved by Council because some planned engagements were rescheduled as a result of challenges experienced due to the COVID-19 Global Pandemic.

The Metro's IDP is the principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly informs the Service Delivery and Budget Implementation Plan.

With the compilation of the 2021/2022 MTREF, each function/directorate had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year performance against the 2020/2021 Service Delivery and Budget Implementation Plan. Business planning responds to the Metro's priority needs, reviewed strategic objectives and informs the detail operating budget appropriations and three-year capital programme.

The Final Service Delivery and Budget Implementation Plan (SDBIP) with Final Performance Agreements will be submitted to the Executive Mayor after the approval of the IDP and Budget; and the final SDBIP will be submitted to Council with the Performance Agreements within 28 days after the budget is tabled in Council.

### **2.1.3 Financial Modelling and Key Planning Drivers**

As part of the compilation of the 2021/2022 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2021/2022 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2020/2021 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 107 and 108 have been taken into consideration in the planning and prioritisation process.

#### **2.1.4 Community Consultation**

In developing its Integrated Development Plan, Buffalo City Metro takes its tune from residents and the broader public of the Metro who participate in a number of public consultation processes and programmes such as the annual Mayoral Imbizo and IDP/Budget Roadshow. It is through these engagements that residents are able to define and shape their needs and priorities which must be taken into consideration during planning and budgeting. BCMM aims to address identified needs and priorities through the 2021/2026 Integrated Development Plan and Budget as revised annually.

The draft 2021/2026 IDP and MTREF Budget as well as BEPP were tabled at Council on 31 March 2021 and adopted on 23 April 2021. Thereafter the draft documents were made available to the community via the municipality's website, and hard copies were made available at customer care offices and municipal libraries. Further, consultation took place through various media platforms, for example, radio, social media, etc. This process was undertaken from 8 to 15 July 2021, thereafter, a final report will be tabled at Council on 31 May 2021.

The IDP process is an outcome of an intensive and detailed series of engagements with our communities through the following key participatory democracy instruments:

- Mayoral Imbizos (held during October 2020);
- IDP/Budget/PMS Workstreams where external stakeholders also participated in the deliberations (during October 2020);
- Ward Committee engagements and activities (held throughout the 2020/2021 financial year whenever possible within the regulatory restrictions in the Covid-19 Global Pandemic); and



- IDP Ward Priorities Sessions held with Ward Councillors from each of the three functional regions on the review of Ward Priorities in preparation for the new five-year IDP.

National Treasury has given a draft analysis on the draft MTREF Budget that was tabled at BCMM Council on 31 March 2021. The following are comments that National Treasury requested the City to consider in the final MTREF Budget:

- The City needs to enforce credit control measures to increase its collection rate in order to avoid finding itself in a position where it cannot pay for creditors.
- Recommendation is that the collection rate for 2021/2022 should be revised downwards to 85.4% and for the two outer years it should be 83%.
- The City is to work hard to instil credit controls so that the collection rate can improve from the current 64% to no less than 85.4%.
- The City to try a different funding model for capital budget as it is unsustainable for the City to continue funding its capital budget so aggressively from the internally generated funds. Borrowing might be a better option if the City will be in a position to repay the banks.
- Expenditure budget (opex and capex) of the City must drastically be reduced so as to have a funded budget.

## **2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP**

BCMM's IDP is the strategic framework that outlines the City's priority objectives over a 5-year period which guides the planning and budgeting within the City. During the development process an effort was made to ensure that the IDP is fully aligned with the Metro Growth and Development Strategy. Over the five-year term, the City will concentrate on the 5 strategic outcomes to be achieved by the year 2030. The following table highlights the IDP's five strategic outcomes which have directly informed the compilation of the 2021/2022 MTREF budget:

**Table 29: IDP'S Five Strategic Objectives**

<b>Strategic Objective 1:</b>	<b>An Innovative and Productive City</b>
<i>To enhance the Quality of Life of the BCMM community with rapid and inclusive economic growth and falling unemployment</i>	
<b>Strategic Objective 2:</b>	<b>A Green City</b>
<i>To promote an environmentally sustainable city with optimal benefits from our natural assets.</i>	
<b>Strategic Objective 3:</b>	<b>A Connected City</b>
<i>To maintain a world class logistics network.</i>	
<b>Strategic Objective 4:</b>	<b>A Spatially Transformed City</b>
<i>To develop and maintain world class infrastructure and utilities.</i>	
<b>Strategic Objective 5:</b>	<b>A Well-Governed City</b>
<i>Promote sound financial and administrative capabilities.</i>	

The IDP process was undertaken within the framework of National, Provincial and District policies and legislation. Some of the key informants that guide the review and refinement of IDP objectives and strategies include the following:

- National Development Plan;
- Medium-Term Strategic Framework (MTSF) 2019/2024;
- Eastern Cape Provincial Development Plan (PDP) 2030;
- Sustainable Development Goals (SDGs);
- 12 Outcomes adopted by National Cabinet in January 2010;
- BCMM Ward priorities;
- Priorities from the Mayoral Lekgotla held on 12 – 13 November 2020.

**Table 30: Alignment of BCMM Strategic Objectives with National and Provincial Priorities**

BCMM Strategic Outcomes	12 National Outcomes	Provincial Development Plan (EC Vision 2030)	National Development Plan	Sustainable Development Goals	National 10 Point Plan
An Innovative and Productive City	<ul style="list-style-type: none"> <li>Decent employment through inclusive economic growth.</li> <li>A skilled and capable workforce to support inclusive growth.</li> <li>An efficient, competitive and responsive economic infrastructure network.</li> </ul>	<ul style="list-style-type: none"> <li>A growing, inclusive and equitable economy.</li> <li>Vibrant and equitably enabled communities.</li> </ul>	<ul style="list-style-type: none"> <li>Unemployment rate should fall from 27% in 2011 to 14% by 2020 and to 6% by 2030.</li> <li>Total employment should rise from 13 million to 24 million.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure access to affordable, reliable, sustainable economic growth, full and productive employment and decent work for all.</li> </ul>	<ul style="list-style-type: none"> <li>Unlocking the potential of SMMEs, cooperatives, township and rural enterprises.</li> <li>Operation Phakisa aimed growing the ocean economy and other sectors.</li> <li>Encouraging private sector investment.</li> </ul>
A Green City	<ul style="list-style-type: none"> <li>Protection and enhancement of environmental assets and natural resources.</li> </ul>	<ul style="list-style-type: none"> <li>A growing, inclusive and equitable economy.</li> </ul>	<ul style="list-style-type: none"> <li>Achieve the peak, plateau and decline trajectory for greenhouse gas emissions, with the peak being achieved around 2025.</li> <li>By 2030, an economy-wide carbon price should be entrenched.</li> </ul>	<ul style="list-style-type: none"> <li>Take urgent action to combat climate change and its impacts.</li> </ul>	<ul style="list-style-type: none"> <li>Resolving the energy challenge.</li> <li>Revitalizing agriculture and the agro-processing value chain.</li> </ul>
A Well-Governed City	<ul style="list-style-type: none"> <li>Improve the quality of basic education.</li> </ul>	<ul style="list-style-type: none"> <li>An educated, empowered, and innovative citizenry.</li> </ul>	<ul style="list-style-type: none"> <li>All children should have at least two years of pre-school education. This implies about 2 million places.</li> <li>About 80% of schools and learners achieve 50% and above in literacy, mathematics and science in grades 3, 6, 9.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>

BCMM Strategic Outcomes	12 National Outcomes	Provincial Development Plan (EC Vision 2030)	National Development Plan	Sustainable Development Goals	National 10 Point Plan
			<ul style="list-style-type: none"> <li>At least 80% of students should complete 12 years of schooling.</li> </ul>		
A Well-Governed City	<ul style="list-style-type: none"> <li>A development-orientated public service and inclusive citizenship.</li> </ul>	<ul style="list-style-type: none"> <li>An educated, empowered and innovative citizenry.</li> </ul>	<ul style="list-style-type: none"> <li>A capable and effective state, able to enhance economic opportunities, support the development of capabilities and intervene to ensure a rising floor of social rights for the poor.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.</li> </ul>	<ul style="list-style-type: none"> <li>Moderating workplace conflict.</li> </ul>
A Spatially Transformed City	<ul style="list-style-type: none"> <li>Improve health and life expectancy.</li> </ul>	<ul style="list-style-type: none"> <li>A healthy population.</li> </ul>	<ul style="list-style-type: none"> <li>By 2030, life expectancy should reach at least 70 for both men and women</li> <li>Infant mortality rate should decline from 43 to 20 per 1000 live births and the under-five mortality rate should be less than 30 per 1000, from 104 today.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure healthy lives and promote well-being for all at all ages</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
A Spatially Transformed City	<ul style="list-style-type: none"> <li>Sustainable human settlements and improved quality of household life.</li> </ul>	<ul style="list-style-type: none"> <li>Vibrant and equitably enabled communities (Universal access to social infrastructure).</li> </ul>	<ul style="list-style-type: none"> <li>The proportion of people with access to electricity should rise from 70% in 2010 to 95% by 2030, with no grid options available for the rest.</li> <li>Ensure that all people have access to clean, potable water and that there is enough water for agriculture and industry.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure availability and sustainable management of water and sanitation for all.</li> </ul>	<ul style="list-style-type: none"> <li>State reform and boosting the role of state-owned companies, ICT infrastructure or broadband roll out, water, sanitation and transport infrastructure.</li> </ul>

The 2021/2022 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

**Table 31: MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue**

Strategic Objective	Goal	Goal Code	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
A WELL GOVERNED CITY	Promote Sound financial and administrative capabilities	B	1 936 569	2 384 730	2 654 031	2 898 812	3 048 873	3 048 873	3 086 753	3 277 396	3 415 577
A SPATIALLY INTEGRATED /TRANSFORMED CITY	To develop and maintain world class infrastructure and utilities	B	1 060 943	1 198 519	1 390 510	1 454 354	1 665 538	1 665 538	1 700 024	1 838 443	2 020 875
A CONNECTED CITY	To maintain a world class logistics network	A	1 759 925	1 817 826	1 885 118	2 255 911	2 133 994	2 133 994	2 442 289	2 662 864	2 903 318
A GREEN CITY	To promote an environmental sustainable city with optimal benefits from our natural assets	B	342 121	393 375	528 520	505 115	510 104	510 104	553 190	601 580	652 875
AN INNOVATIVE AND PRODUCTIVE CITY	To Enhance the Quality of life of the BCMM community with rapid and inclusive economic growth and falling unemployment	B	244 860	241 435	249 684	393 359	393 370	393 370	451 856	424 229	397 176
<b>Allocations to other priorities</b>											
<b>Total Revenue (excluding capital transfers and contributions)</b>			<b>5 344 419</b>	<b>6 035 884</b>	<b>6 707 864</b>	<b>7 507 552</b>	<b>7 751 879</b>	<b>7 751 879</b>	<b>8 234 112</b>	<b>8 804 512</b>	<b>9 389 820</b>

**Table 32: MBRR Table SA5 - Reconciliation between the IDP Strategic Objectives and budgeted operating expenditure**

Strategic Objective R thousand	Goal	Goal Code	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
A WELL GOVERNED CITY	Promote Sound financial and administrative capabilities	B	1 116 407	1 002 852	1 113 447	1 199 987	1 273 140	1 273 140	1 391 408	1 458 912	1 523 847
A SPATIALLY INTEGRATED /TRANSFORMED CITY	To develop and maintain world class infrastructure and utilities	B	1 267 762	1 167 109	1 326 903	1 519 480	1 622 170	1 622 170	1 424 185	1 552 760	1 685 687
A CONNECTED CITY	To maintain a world class logistics network	A	2 508 120	3 111 710	3 659 825	3 149 827	3 142 149	3 142 149	3 574 596	3 927 481	4 283 257
A GREEN CITY	To promote an environmental sustainable city with optimal benefits from our natural assets	B	619 374	725 969	926 983	730 707	745 857	745 857	808 961	842 630	873 963
AN INNOVATIVE AND PRODUCTIVE CITY	To Enhance the Quality of life of the BCMM community with rapid and inclusive economic growth and falling	B	560 412	757 844	803 283	906 951	967 964	967 964	1 032 595	1 021 076	1 019 552
<b>Allocations to other priorities</b>											
<b>Total Expenditure</b>			<b>6 072 075</b>	<b>6 765 484</b>	<b>7 830 443</b>	<b>7 506 953</b>	<b>7 751 280</b>	<b>7 751 280</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>

**Table 33: MBRR Table SA6 – Reconciliation between the IDP Strategic Objectives and budgeted Capital Expenditure**

Strategic Objective	Goal	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
A WELL GOVERNED CITY	Promote Sound financial and administrative capabilities	53 434	93 345	73 108	93 413	160 403	160 403	230 456	199 522	99 120
A SPATIALLY INTEGRATED /TRANSFORMED CITY	To develop and maintain world class infrastructure and utilities	708 083	885 033	553 650	701 385	845 179	845 179	749 492	1 048 496	1 303 276
A CONNECTED CITY	To maintain a world class logistics network	433 419	531 982	714 230	710 672	891 948	891 948	641 681	714 286	562 852
A GREEN CITY	To promote an environmental sustainable city with optimal benefits from our natural assets	28 411	41 489	108 816	27 510	65 014	65 014	75 212	79 069	44 000
AN INNOVATIVE AND PRODUCTIVE CITY	To Enhance the Quality of life of the BCMM community with rapid and inclusive economic growth and falling unemployment	108 903	208 165	99 792	127 258	246 834	246 834	106 750	167 401	108 050
<b>Allocations to other priorities</b>										
<b>Total Capital Expenditure</b>		<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 596</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>

## **2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS**

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance, the City is developing a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.





### MBRR Table SA7 - Measurable performance objectives (continued)

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>06 - Directorate - Infrastructure Services</b>										
<b>Function 3 - (Roads)</b>										
<b>Sub-function 1 - Roads &amp; Stormwater</b>										
Develop and maintain world class logistics infrastructure	Number of bridges rehabilitated	3	3	1	3	3	3	2	2	2
Develop and maintain world class logistics infrastructure	Percentage of surfaced municipal road lanes which has been resurfaced and resealed	38,058km	3,1%	1,9%	1,3%	1,3%	1,3%	15km	15km	15km
Develop and maintain world class logistics infrastructure	Percentage of unsurfaced road graded	80,2km	11,12%	6,701%	4,48%	4,48%	4,48%	4,48%	4,48%	4,48%
Develop and maintain world class logistics infrastructure	Length of Non Motorised Transport paths built (km)	N/A	9.032 km	6.671 km	3km	4,5km	4,5km	3km	3km	0,0%
Develop and maintain world class logistics infrastructure	Length of surfaced road upgraded (km) (Qumza Highway)	N/A	0,8%	2,5%	1,3km	1,23km	1,23km	2km	0,5km	1,54km
Develop and maintain world class logistics infrastructure	Number of speed humps constructed	87	69	46	60	32	32	40	50	0
<b>09 - Directorate - Municipal Services</b>										
<b>Waste Management</b>										
<b>Solid Waste Disposal (Landfill Sites)</b>										
To promote an environmental friendly city	Percentage of known informal settlements receiving	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
<b>03 - Directorate - Human Settlements</b>										
<b>Function 1 - Housing &amp; Servicing of formal</b>										
<b>Sub-function 1 - Housing</b>										
To promote an integrated spatial form	Number of subsidised housing units completed	583	67	137	400	400	400	420	440	460
<b>Sub-function 2 - Servicing of formal sites</b>										
To promote an integrated spatial form	Number of formal sites serviced	1572	3093	671	700	700	700	800	850	900

### BUF Buffalo City - Entities measurable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Entity 1 - Buffalo City Metro Development Agency</b>										
1. To collect and disseminate robust tourism, market, research, and intelligence.	1.1. Number of research reports developed.	N/A	TIM	TIM Strategy		TIM		1 research	2 Research	2 Research
	1.2. Number of Tourists from the point a facility is rolled-	N/A	N/A	N/A		N/A		Facility end	Facility end	Facility end
	1.3. Amount of impact to Tourism (Return on Investment)	N/A	N/A	N/A		N/A		Facility	Facility	Facility
2. Developing and enabling signature events and tourism products - creating an enabling environment for tourism product development and hosting signature	1.4. Number of world class tourism products developed	N/A	N/A	TIM Strategy		Content		Route	Route	Route
	1.5. Number of opportunities created for tourism product	N/A	N/A	N/A		4		6	6	6
	1.6. Number of events attracted to BCMDA facilities	N/A	N/A	N/A		N/A		8 events	12 events	12 events

**Table 35: MBRR Table SA8 - Performance indicators and benchmarks**

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b><u>Borrowing Management</u></b>										
Credit Rating		A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1,5%	1,3%	1,2%	1,3%	1,3%	1,3%	1,3%	2,2%	3,0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2,0%	1,8%	1,6%	1,6%	1,6%	1,6%	1,6%	2,6%	3,4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	27,0%	21,1%	21,1%	34,5%	49,8%	63,8%
<b><u>Safety of Capital</u></b>										
Gearing	Long Term Borrowing/ Funds & Reserves	3,8%	2,9%	2,5%	3,6%	3,6%	3,6%	4,6%	10,2%	17,7%
<b><u>Liquidity</u></b>										
Current Ratio	Current assets/current liabilities	1,8	1,7	1,5	2,0	1,9	1,9	2,0	2,3	2,8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,8	1,7	0,7	0,6	0,4	0,4	0,8	0,8	1,1
Liquidity Ratio	Monetary Assets/Current Liabilities	1,0	0,7	0,6	0,8	0,7	0,7	0,8	0,9	1,2
<b><u>Revenue Management</u></b>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100,0%	100,0%	86,0%	90,5%	90,5%	90,5%	86,0%	86,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100,0%	100,0%	86,0%	90,5%	90,5%	90,5%	86,0%	86,0%	87,5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	23,4%	25,8%	28,2%	20,7%	20,1%	20,1%	25,6%	25,1%	26,2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	19,7%	18,9%	23,7%	24,0%	24,0%	24,0%	23,0%	22,0%	21,0%
<b><u>Creditors Management</u></b>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100,0%	100,0%	100,0%	100,0%	0,0%	0,0%	100,0%	100,0%	100,0%
Creditors to Cash and Investments		37,2%	47,7%	88,3%	71,3%	66,8%	66,8%	66,0%	58,8%	41,9%

### MBRR Table SA8 - Performance indicators and benchmarks (continued)

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Other Indicators</b>										
Electricity Distribution Losses (2)	Total Volume Losses (kW)	262897832	331036051	290576586	331036051	331036051	331036051	331036051	331036051	331036051
	Total Cost of Losses (Rand '000)	236 186	309 839	271 758	309 840	309 840	309 840	309 839	309 839	309 839
	% Volume (units purchased and generated less units sold)/units purchased and generated	17,7%	22,2%	19,1%	17,0%	17,0%	17,0%	22,2%	22,2%	22,2%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	28 861	29 566	21 513	20 737	20 737	20 737	17 775	17 775	17 775
	Total Cost of Losses (Rand '000)	140262906	158216992	126144567	121593496	121593496	121593496	104222996	104222996	104222996
	% Volume (units purchased and generated less units sold)/units purchased and generated	43,7%	46,1%	36,3%	35,0%	35,0%	35,0%	30,0%	30,0%	30,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	34,8%	33,7%	32,9%	31,4%	31,4%	31,4%	30,8%	30,3%	29,9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	35,9%	34,7%	33,9%	32,3%	32,4%	32,4%	31,7%	31,2%	30,8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6,7%	6,5%	5,7%	5,3%	5,3%	5,3%	5,0%	4,6%	4,4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	19,9%	22,1%	26,0%	12,1%	12,1%	12,1%	8,6%	9,3%	9,9%
<b>IDP regulation financial viability indicators</b>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	20,7	20,4	30,3	34,8	34,8	34,8	33,6	35,0	37,9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	35,1%	37,6%	39,8%	29,6%	29,6%	29,6%	36,2%	35,0%	35,9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	4,6	2,7	3,0	2,2	1,7	1,7	2,3	2,3	2,8

### **2.3.1.1 Borrowing management**

The ability of the City to raise long term borrowing is largely dependent on its creditworthiness and financial position. The City has a credit rating of A1<sub>(za)</sub> (Short Term) and A<sub>(za)</sub> (Long Term) together with a low gearing ratio thus enabling the City to borrow capital to fund its revenue generating infrastructure. The City is in the process of acquiring loan funding for waterworks and sewerage projects as part of capital-intensive realisation that will promote economic growth for the City. This is part of a pro-active but cautionary measure in line with section 46 of the MFMA, to invest in revenue raising infrastructure assets that have a positive return on earnings in the long run.

The following financial performance indicators have formed part of the compilation of the 2021/2022 MTREF budget:

- *Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is slightly increasing from 1.3% in 2021/2022 to 3% in 2023/24 over the MTREF.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing; the average over MTREF is 49%.

### **2.3.1.2 Safety of capital**

*The debt-to-equity ratio* over the MTREF period increases from 4.6% in the 2021/2022 period to 17.7% in the 2023/24 period. The ratio indicates the taking up of new loan funding.

### **2.3.1.3 Liquidity**

*Current ratio* for the 2020/2021 financial year is 1.9: 1 and increases to 2.8: 1 over the MTREF. Included in the current assets is the City's debt book which has a collection ratio of 85% and the recoverability of this is considered to be obtainable.

*The liquid ratio* for the 2021/2022 financial year is 0.8:1 and slightly increases to 1.2: 1 in the 2023/24 financial year.

#### **2.3.1.4 Revenue Management**

The City has adopted an aggressive Revenue Enhancement Strategy, which includes revenue generation, accuracy of meter reading, regular supplementary valuations, and ensuring all residents receive a correct bill that the City has rendered thereby contributing to the confidence of the consumers. The current collection rate of 64.37% as at 30 April 2021 is expected to improve to 85% over the MTREF period. A Revenue Management Rollout Programme was undertaken to encourage customers to pay their municipal accounts. A Debt Incentive Scheme has also been approved by Council to encourage customers to settle their accounts and keep them up to date.

#### **2.3.1.5 Creditors Management**

The City has managed to ensure that creditors are settled within the legislated 30 days of statement, except for those that are under dispute. SMME's are paid bi-monthly. By applying daily cash flow management, the municipality has managed to ensure a 100% compliance.

#### **2.3.1.6 Other Indicators**

- i. Employee costs as a percentage of operating revenue is 30.8% in the 2021/2022 financial year and slightly decreases to 29.9% over the MTREF. Though this rate is still within the norm, the increasing trend is a concern that require close monitoring.
- ii. The electricity distribution losses are 21.6% as at 30 April 2021 and is anticipated to be 22.2% in 2023/2024. This continues to be an area of focus to reduce electricity losses. There is a program that is undertaken by the City to electrify informal dwellings which would also assist in reducing illegal connects.

- iii. The City has a Revenue Protection Unit, the main aim of this unit is to reduce the losses; however, there is a limit to what can be done with limited resources in the short term and the extent to which losses can be limited.
- iv. The overall average of non-revenue water amounts to 35.9% at 30 April 2021 and the City anticipates this to decrease to 30% by 2023/24.
- v. BCMM has developed a Water Conservation and Water Demand Management (WC/WDM) Strategy, which focuses primarily on reducing the level of non-revenue water to enhance both the financial viability of and water supply sustainability to BCMM.
- vi. The goals set in terms of this Strategy, are the following:
  - a. Reduction of non-revenue water:
  - b. Increased billed metered consumption:
  - c. Reduction of raw water treatment losses:
  - d. Ability to undertake detailed water balances:
  - e. Promotion of water use efficiency
- vii. Repairs and maintenance as a percentage of total operating revenue is on average 5% over the 2021/2022 MTREF period.

### **2.3.2 Free Basic Services: Basic Social Services Package for Indigent Households**

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the City. Only registered indigents qualify for the Free Basic Services.

As at 30 June 2020, the total number of Indigents is 134,425. The breakdown is as follows:

**Electricity** - A total of 51,547 Indigents (both urban and rural) had registered for the Free Basic Electricity.

**Water** - BCMM supplied 6kl of Water Free to approximately 82,878 residents in the informal settlements and rural communities within the boundaries of BCMM. With regards to rural water, the communities are already catered for as there is no registration required

at present. The register fluctuates due to new registrations and those who no longer qualify for the indigent subsidy.

In terms of the municipality's indigent Policy, registered households are entitled to 6kℓ free water (R111.24), and 50 kwh of electricity (R86.14). Registered indigents are also to receive the following monthly rebates in the 2021/2022 financial year:

- i. Property Rates – R136.15 (based on a property value of R120 000)
- ii. Refuse Removal – R286.42
- iii. Sewerage Charges – R102.08
- iv. Fire Levy – R60.23

### **2.3.3 Providing Clean Water and Managing Waste Water**

The BCMM is the Water Services Authority and has the executive authority to provide water services within its area of jurisdiction in terms of the Municipal Structures Act 118 of 1998 or the ministerial authorisations made in terms of this Act. The primary responsibility for Water Services Authority includes:

- i. **Ensuring access:** To ensure the realisation of the right of access to water services, particularly basic water services (subject to available resources) by seeing that appropriate investments in water services infrastructure are made.
- ii. **Planning:** To prepare water services development plans to ensure effective, efficient, affordable, economical and sustainable access to water services that promote sustainable livelihoods and economic development.
- iii. **Regulation:** To regulate water services provision and Water Services Providers within the jurisdiction of the municipality and within the policy and regulatory frameworks set by DWAF through the enactment of by-laws and the regulation of contracts.
- iv. **Provision:** To ensure the provision of effective, efficient and sustainable water services (including water conservation and demand management) either by providing water services themselves or by selecting, procuring and contracting with external Water Services Providers.



BCMM provides approximately 60% of bulk potable water through Umzonyana Water Treatment Works and KWT Water Treatment Works, 40% is provided by Amatola Water as Water Services Provider.

#### **2.3.3.1 Blue Drop Status**

Buffalo City Metropolitan Municipality achieved 72.8% on Blue Drop Score as it was audited by Department of Water and Sanitation in 2014. The 2014 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. BCMM achieved 98% compliance with SANS 241 drinking water quality standards in the second quarter SDBIP reporting for 2020/2021.

#### **2.3.3.2 Green Drop Status**

BCMM had 15 of wastewater collector and treatment systems audited. From the 2013 Green Drop Audit BCMM obtained a Green Drop status for the East Bank WWTW and an overall Green Drop Score of 80.94%. The 2013 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. BCMM achieved 79% compliance against legislated final effluent water quality limits in the second quarter SDBIP reporting for 2020/2021.

#### **2.3.3.3 Generic Water Services Challenges**

By its nature, provision, operation and maintenance of a service like water and wastewater will be faced with various challenges, some related to budgetary constraints, while the origin of other may be related to prevailing socioeconomical factors. Currently BCMM is faced with the following water service challenges:

##### **i. Ageing Infrastructure**

Our water and wastewater network have reached its remaining useful life in various parts of our city, requiring major upgrading, refurbishments, and renewal in some

instances. The City is addressing this through its asset renewal programme which is part of its capital budget.

ii. **Provision of New Bulk Infrastructure**

There has been a constant growth in the need for provision of new bulk infrastructure and extension of existing services, due to population growth and historic backlog. The City is finalising designs to augment water supply in the Bhishe and Berlin areas through construction of a new Kei Road water treatment works. The City is also upgrading and refurbishing bulk wastewater infrastructure in King Williams Town, Reeston, and West bank areas.

iii. **Augmentation of Water Supply Resources**

While the City has pockets of areas where water is supplied from ground water resources bulk of municipal water supply is reliant of the Amatola Water Supply System, which is a system of interconnected dam system. The increasing water demand calls for a need to implement effective water conservation and water demand management strategies. The City is also evaluating various water supply augmentation strategies, that include implementing effluent re-use strategy, and consideration of sea water desalination. The City is also developing a hydrological modelling tool of the Amatole Water Supply System, through its partnership with its twinning arrangements with international municipalities and universities.

iv. **Provision of water services to informal settlements**

The City is mandated by the Constitution to ensure provision of water services to all our communities. The City initiated a programme of provision of water services to all our informal settlements; however, this is a shifting goal post due to constant increase in informal settlements.

v. **Vandalism of Infrastructure**

Water and wastewater services are faced with high levels of vandalism and illegal electricity connections, which result in disruption of provision of these services, and pose health and safety hazards to our communities and the environment.

vi. **Reduction of Non-Revenue Water**

The City had an overall non-revenue water of approximately 36.3% during the 2019/2020 financial year. This is relatively higher than the target of 30% in terms of National Government Policy Framework. The City strives to reduce non-revenue water through various strategies, that include renewals of infrastructure, installation of new water meters, and improvements in billing and revenue collection.

vii. **Balancing Capital and Operational Expenditure**

Water and wastewater services are faced with high levels of vandalism and illegal electricity connections, which result in disruption of provision of these services, and pose health and safety hazards to our communities and the environment.

Substantial funding is required to address the above challenges. To this end, the City has considered various infrastructure funding models, including loan funding and Public Private Partnerships.

## **2.4 OVERVIEW OF BUDGET-RELATED POLICIES**

The City's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

### **2.4.1 Approved Policies**

The following budget-related policies have been adopted and approved by Council and are available on the City's website at [www.buffalocity.gov.za](http://www.buffalocity.gov.za) :

#### **2.4.1.1 Immovable Asset Management policy**

The Immovable Asset Management Policy was adopted by Council on 29 June 2020. No amendments have been made to the policy. The policy is attached as Annexure J.

#### **2.4.1.2 Budget Virement Policy**

The Budget Virement Policy is to effectively and efficiently manage the budget transfers and virements and ensure optimum service delivery. Amendments made to the policy were approved by Council on 29 June 2020. The policy is attached as Annexure K.

#### **2.4.1.3 Funding and Reserves Policy**

The Funding and Reserves policy is aimed at ensuring that the Municipality has sufficient and cost-effective funding in order to achieve its long-term objectives through the implementation of the medium term operating and capital budgets. The policy was adopted by Council on 29 June 2020 and no amendments have been made to the policy. This policy has been attached as Annexure L.

#### **2.4.1.4 Credit Control Policy**

The objective of the Credit Control Policy is to effectively collect all revenue due to the Metro. Amendments made to the policy were approved by Council on 29 June 2020. The policy is attached as Annexure M.

#### **2.4.1.5 Indigent Policy**

The Indigent Policy is aimed at ensuring that the indigent get physical access to services in a sustainable manner. Amendments made to the policy were approved by Council on 29 June 2020. The policy is attached as Annexure N.

#### **2.4.1.6 Long-Term Borrowings Policy**

A Long-Term Borrowings Policy has been developed in compliance with the Municipal Finance and Management Act No. 56 of 2003 and the Municipal Budget and Reporting Regulations on Debt Disclosure. Council adopted the Long-Term Borrowing Policy on 29 June 2020. No amendments have been made to the policy. This policy has been attached as Annexure O.

#### **2.4.1.7 Movable Asset Policy**

The Movable Policy was adopted on 29 June 2020 and no amendments have been made to the policy. This policy has been attached as Annexure P.

#### **2.4.1.8 Capital Infrastructure Investment Policy**

The objective of the Capital Infrastructure Investment Policy is adequate maintenance of assets so as to provide a return on the City's investments. The policy was adopted by Council on 29 June 2020 and no amendments have been made to the policy. This policy has been attached as Annexure Q.

#### **2.4.1.9 Long-Term Financial Planning Policy**

The Policy on Long Term Financial Planning was adopted by Council on 29 June 2020 and encompasses the development, implementation and evaluation of a plan for the provision of basic municipal services and capital assets. No amendments have been made to the policy. This policy has been attached as Annexure R.

#### **2.4.1.10 Budget Management & Oversight Policy**

The Budget Management & Oversight Policy was adopted by Council on 29 June 2020 and is to provide the principles which the municipality will follow in preparing each medium-term revenue and expenditure framework budget, and adjustment budgets. No amendments have been made to the policy. This policy has been attached as Annexure S.

#### **2.4.1.11 Investment and Cash Management Policy**

The purpose of the Investment and Cash Management Policy is to secure sound and sustainable management of the Metro's surplus cash and investments. Amendments made to the policy were approved by Council on 29 June 2020. The policy is attached as Annexure T.

#### **2.4.1.12 Cost Containment Policy**

The objective of the Cost Containment Policy is to prescribe cost containment measures for the Metro in line with Municipal Cost Containment Regulations. The policy was approved by Council on 29 June 2020. The policy is attached as s Annexure U.

#### **2.4.2 Policies reviewed and amended**

The following budget-related policies have been reviewed by management and submitted together with the 2021/2026 IDP, MTREF Budget and BEPP.

##### **2.4.2.1 Tariff Policy**

In terms of Section 74(1) of the Municipal Systems Act No 32 of 2000, Council considers the revised Tariffs Policy with proposed amendments as per attached Annexure G. The amendment proposed is to add the definition of “mining property” and that of “public service purposes” and also to include the new property rates categories in line with the MFMA Circular No.107 and the Municipal Property Rates Act.

##### **2.4.2.2 Property Rates Policy**

The Local Government: Municipal Property Rates Amendment Act 29 of 2014 amended the principal Act (MPRA 6 of 2004). In terms of Section 8(2) of the amendment Act, a municipality must determine the categories of rateable property, provided that such property category exists within the municipal jurisdiction. The provisions of section 8 of the MPRA must be applied by a municipality within seven years of the date of commencement of this Act. National Treasury MFMA Circular No. 107 is requesting municipalities to implement the new property categorisation framework by not later than 01 July 2021 hence the Property Rates Policy is being amended.

The amended policy is attached as Annexure H, amendments are listed below:

PAGE NUMBER	CHANGE	REASON	INCLUSION INTO POLICY
8	Add definition of mining property	Mining properties were categorised as business and commercial properties in the last policy and therefore were not defined, now they are exclusively categorised, in terms of the amendments of the Municipal Property Rates Act (MPRA)	"Mining Property"; means property used for mining operations as defined in the Mineral and Petroleum Development Act, 2002 (Act 28 of 2002).
12	Addition of a definition of properties used for public service purposes	Some of these properties were categorised as business and commercial and schools were categorised as Educational Institutions in the previous policy. In terms of the amendments of the MPRA, the properties listed below, owned and used by an organ of state must be categorised as public service purpose properties: Hospitals and clinics Schools, pre-schools, early childhood development centres or further education and training colleges National and Provincial libraries and archive Police stations Correctional facilities or Courts of law	"Public Service Purposes", in relation to the use of a property, means a Property owned and used by an organ of state as: (a) Hospitals or Clinics; (b) Schools, pre-schools, early childhood development centres or further education and training colleges; (c) National and Provincial Libraries and archives (d) Police Stations (e) Correctional Facilities; or (f) Courts of law, But excludes property contemplated in the definition of Public Service Infrastructure.
14	New Property categories added	The following property categories were added in terms of the amendments of Section 8 of the MPRA: - Mining Properties - Properties owned by an organ of state and used for public service purposes - Properties owned by public benefit organisations and used for specified public benefit activities	(e) Mining properties (f) Properties owned by an organ of state and used for public service purpose (g) Properties owned by public benefit organisations and used for specified public benefit activities

#### 2.4.2.3 Supply Chain Management Policy

In terms of section 111 of the Municipal Finance and Management Act No. 56 of 2003 the municipality must adopt a Supply Chain Management Policy; this policy has been attached as Annexure I.

The following are the proposed amendments:

1. Adoption of MFMA Circular No.106 on Local Government for Infrastructure Delivery and Procurement Management, and its prescripts to be incorporated under section 29 (10) of the SCM Policy.
2. Inclusion of this statement: “compel bidders to declare any conflict of interest they may have in the transaction for which the quotation is submitted through the completion of the MBD 4 document”. Statement to be included under the below sections:

**a. Section 15 - Petty Cash purchases**

The conditions for the procurement of goods by means of petty cash purchases referred to in paragraph 12 (1) (a) of this Policy

**b. Sections 16 - Written Quotations**

The conditions for the procurement of goods or services from R0 to R10 000 (VAT included) through written quotations

**c. Section 17 Formal Written Quotations**

All requirements more than R30 000 (VAT included) that are to be procured by means of formal written price quotations

All the above policies are available and can be viewed on Buffalo City Metropolitan Municipality’s Website: [www.buffalocity.gov.za](http://www.buffalocity.gov.za).

## **2.5 OVERVIEW OF BUDGET ASSUMPTIONS**

Key factors that have been taken into consideration in the compilation of the 2021/2022 MTREF include:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on City’s residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.



### 2.5.1 General inflation outlook and its impact on the municipal activities

In terms of the National Treasury Circular No. 108 dated 08 March 2021, municipalities were advised to take the following macro-economic forecasts into consideration:

**Table 36: Macroeconomic performance and projections, 2019 - 2023**

Fiscal year	2020/2021	2021/2022	2022/2023	2023/2024
	Estimate	Forecast		
CPI Inflation	3.3%	3.9%	4.2%	4.4%
Real GDP growth	-7.2%	3.3%	1.9%	1.9%

Source: 2021 Budget Review

- The outlook remains highly uncertain, and the economic effects of the pandemic are far-reaching. Rising unemployment and income losses have entrenched existing inequalities. GDP is only expected to recover to pre-pandemic levels in late 2023.
- The high unemployment and slow growth will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach is advised for municipal revenue projections. In this context, municipalities will have to improve their efforts to limit non-priority spending and implement stringent cost-containment measures.
- Local government faces tough fiscal choices; growth in transfers will slow while the cost of providing the services increases.
- Municipalities are therefore urged to improve own revenue collection, increase efficiency and obtain greater value for money.
- Nearly 50% of the population live below the minimum Poverty level. This places a burden on the social support that need to be provided to these families.

### 2.5.2 Credit rating outlook

The City has a healthy financial position, and this is confirmed by the low gearing ratio coupled with “A” Long Term Rating (Global Credit Rating) thus allowing the City to obtain additional long-term borrowings.

**Table 37: Credit rating outlook**

Security class	Currency	Current Rating 2020/2021	Annual rating 2020/2021	Previous Rating 2019/2020
Short term	Rand	A1(za)	March 2021	A1 <sub>(za)</sub>
Long-term	Rand	A(za)	March 2021	A <sub>(za)</sub>
Outlook	Rand	Stable	March 2021	Stable

The rating definitions are:

- Short term: A1: Defined as, very high certainty of timely payment relative to other issuers or obligations in the same country. Liquidity factors are excellent and supported by good fundamental protection factors. Risk factors are minor.
- Long-term: A: Defined as high credit quality relative to other issuers or obligations in the same country. Protection factors are good. However, risk factors are more variable and greater in periods of economic stress.

The Credit Rating for 2020/2021 and 2019/2020 remain unchanged with the Ratings Outlook remaining Stable.

### 2.5.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in financing arrangements to minimise its interest rate costs and risk. The average interest rate for borrowings is currently 9.9%. The municipality has budgeted R370 million in the 2021/2022 financial year, R724 million in the 2022/2023 financial year and R867 million in 2023/2024 financial year in terms of external capital loan funding. An amount of R60 million has been projected in the 2021/2022 financial year, R131 million in the 2022/2023 financial year and R215 million

in the 2023/2024 financial year for finance charges on external capital loan funding. Finance charges budgeted for relates to both existing long-term borrowings and the new loan that is being sought by the City.

The City is investing its cash reserves on various investing institution in line with the MFMA. The interest rate is currently 3% on primary bank account and 3.3% on investment call accounts. An amount of R36 million has been projected in the 2021/2022 financial year, R37 million in the 2022/2023 financial year and R39 million in the 2023/2024 financial year for interest earned on external investments.

#### **2.5.4 Collection rate for revenue services**

The rate of revenue collection is currently at 64.37% (30 April 2021) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. An amount of R872 million towards debt impairment has been provided for the 2021/2022 financial year and is based on projected average collection ratio of 85% set as a target in the SDBIP.

#### **2.5.5 Growth in the tax base of the municipality**

Revenue from own sources is assumed to increase at a rate that is influenced by the consumer debtors' collection rate, tariff/rate pricing, real growth rate of the City, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition, the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

### **2.5.6 Salary and Wage increases**

The 2021/2022 MTREF has made a provision of 5.2% for salary increases. The Salary and Wage Collective Agreement for the period 01 July 2018 to 30 June 2020 has come to an end and a new agreement is under consultation.

### **2.5.7 Impact of National, Provincial and Local policies**

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and, in this regard, various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Accelerate Public Infrastructure Investment;
- Support for special economic zones and manufacturing incentives;
- Further expansion of public works programmes;
- Investment in renewable energy;
- Overhaul procurement and supply chain management;
- Creating jobs and reduce poverty;
- Skill development;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

### **2.5.8 Ensuring maintenance of existing assets**

Repairs and maintenance have been budgeted at 5% of the total operating expenditure. The disaster caused by COVID-19 pandemic has impacted negatively to this ratio as close to R105 million of the operating budget had to be reprioritised for COVID-19 mitigating factors. The City has recognised the target to be reached is 10%, however

cognizance should be given to the impact on tariffs in this regard. Substantial budget allocation has been made for renewal of existing assets as detailed in the capital program section.

### **2.5.9 Ability of the municipality to spend and deliver on the programmes**

The establishment of the Enterprise Project Management Office (EPMO) Office has assisted capital spending of the City. It is estimated that a spending rate of at least 100% is achieved on operating expenditure and 100% on the capital programme for the 2021/2022 MTREF of which performance has been factored into the cash flow budget.

## **2.6 OVERVIEW OF BUDGET FUNDING**

### **2.6.1 Medium-term outlook: operating revenue**

The 2021/2022 MTREF budget is fully funded utilising receipts from the following funding sources:

- Own Funds (Internally Generated Funds)
- Borrowings
- National Government Allocation
- Provincial Government Allocation
- Other transfers and grants

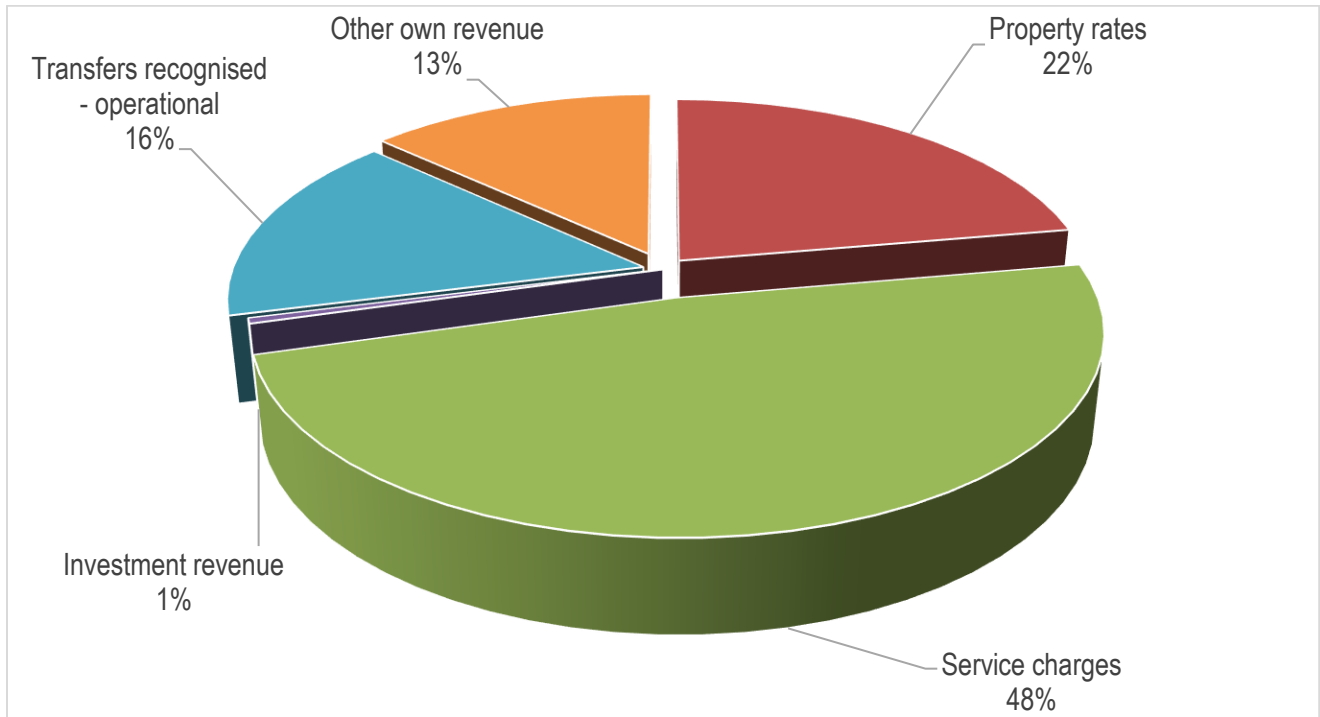
The following table is a breakdown of the operating revenue over the medium-term:

**Table 38: Breakdown of the operating revenue over the medium-term**

Description R thousands	2021/22 Medium Term Revenue & Expenditure Framework					
	Budget Year 2021/22	%	Budget Year +1 2022/23	%	Budget Year +2 2023/24	%
<b>Financial Performance</b>						
Property rates	1 834 764	22%	1 963 198	22%	2 120 253	23%
Service charges	3 978 391	48%	4 330 799	49%	4 717 076	50%
Investment revenue	36 490	1%	37 594	1%	38 732	0%
Transfers recognised - operational	1 301 395	16%	1 298 550	15%	1 276 889	14%
Other own revenue	1 083 071	13%	1 174 370	13%	1 236 870	13%
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>8 234 112</b>	<b>100%</b>	<b>8 804 512</b>	<b>100%</b>	<b>9 389 820</b>	<b>100%</b>

The following graph is a breakdown of the operational revenue per main category for the 2021/2022 financial year.

**Figure 6: Breakdown of operating revenue for the 2021/2022 financial year**



Tariff setting plays a major role in ensuring desired levels of revenue. The City derives most of its operational revenue from the provision of goods and services (48% of total revenue) such as water, electricity, sanitation and solid waste removal. Property rates (22%), transfers and subsidies (16%), Investment revenue (1%) and other minor charges (such as building plan fees, licenses and permits etc) (13%) forms part of the 2021/2022 revenue base.

The revenue strategy is a function of key components such as:

- Growth in the City and economic development;
- Revenue management and enhancement;
- Implementation of Credit Control and Debt Collection Policy;
- Achieve set target for collection ratio;
- Adhere to National Treasury guidelines;
- Plan in line with General Economic Climate (Nationally and Local);
- Budget Electricity tariff increases that are within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Implementation of Tariff Policy; and
- Implementation of the Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Consideration of bad economic climate that is affecting the City's consumers was taken into consideration when determining the tariff increases. Ensuring that tariffs are fully recovering the costs of running the service was also given high consideration in determining the tariff increases.

The table below reflects the proposed tariffs for the 2021/2022 MTREF period.

**Table 39: Tariff increases 2020/2021 to 2023/2024 MTREF**

	Actual tariff increase	Proposed tariff increase			Budgeted revenue
Description	2020/2021	2021/2022	2022/2023	2023/2024	2021/2022
Property rates	8,50%	8,00%	7,00%	8,00%	1 834 764
Refuse	9,20%	8,50%	8,50%	8,70%	367 954
Sewerage	9,20%	8,50%	8,50%	8,70%	447 060
Electricity	6,22%	14,59%	8,90%	8,90%	2 367 669
Water	9,20%	9,10%	9,10%	9,20%	795 708
Fire Levy	8,70%	8,00%	8,00%	8,50%	81 082
Sundry Income	8,70%	8,00%	8,00%	8,50%	127 424
<b>Total</b>					<b>6 021 661</b>

Revenue to be generated from property rates is R1.83 billion in the 2021/2022 financial year, which represents 22% of the operating revenue base of the City and increases to R2.12 billion by 2023/2024.

Service charges related to electricity, water, sanitation, and refuse removal in total constitute the biggest component of the City's revenue basket, totalling R3.98 billion for the 2021/2022 financial year and increasing to R4.72 billion by 2023/2024. For the 2021/2022 financial year services charges amount to 48% of the total revenue base slightly increase to 50% over the medium-term.

Operational grants and subsidies amount to R1.30 billion, R1.30 billion and R1.28 billion for each of the respective financial years of the MTREF, or 16%, 15% and 14% of operating revenue. It needs to be noted that the grants receipts from national government are reducing over the MTREF.

Investment revenue contributes marginally to the revenue base of the City with a budget allocation of R36 million, R37 million and R39 million for the respective three financial years of the 2021/2022 MTREF.



The tables below provide detail investment information and investment particulars by maturity.

**Table 40: MBRR Table SA15 – Detail Investment Information**

Investment type	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>Parent municipality</b>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank	1 660 393	924 619	1 118 953	1 025 604	817 702	817 702	1 230 745	1 307 460	1 767 948
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
<b>Municipality sub-total</b>	<b>1 660 393</b>	<b>924 619</b>	<b>1 118 953</b>	<b>1 025 604</b>	<b>817 702</b>	<b>817 702</b>	<b>1 230 745</b>	<b>1 307 460</b>	<b>1 767 948</b>
<b>Entities</b>									
<b>Entities sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>	<b>1 660 393</b>	<b>924 619</b>	<b>1 118 953</b>	<b>1 025 604</b>	<b>817 702</b>	<b>817 702</b>	<b>1 230 745</b>	<b>1 307 460</b>	<b>1 767 948</b>

**Table 41: MBRR Table SA16 – Investment particulars by maturity**

Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate <sup>a</sup>	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
<b>Parent municipality</b>													
RMB	Various	Short Term / Call	Yes	Variable and Fixed	0,033			Various	203 367	9 006	-	94 037	306 409
Standard Bank	Various	Short Term / Call	Yes	Variable and Fixed	0,033			Various	101 683	4 503	-	47 019	153 205
Stanlib	Various	Short Term / Call	Yes	Variable and Fixed	0,033			Various	101 683	4 503	-	47 019	153 205
ABSA	Various	Short Term / Call	Yes	Variable and Fixed	0,033			Various	203 367	9 006	-	94 037	306 409
Nedbank	Various	Short Term / Call	Yes	Variable and Fixed	0,033			Various	203 367	9 006	-	94 037	306 409
<b>Municipality sub-total</b>									<b>813 467</b>		<b>-</b>	<b>376 148</b>	<b>1 225 637</b>
<b>Entities</b>													
First National Bank - 62098719358	1 year	fixed deposit	N/A	Ongoing	0	0	0	n/a	194	429	(39 524)	39 896	995
<b>Entities sub-total</b>									<b>194</b>		<b>(39 524)</b>	<b>39 896</b>	<b>995</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>									<b>813 661</b>		<b>(39 524)</b>	<b>416 044</b>	<b>1 226 632</b>

## 2.6.2 Medium-term outlook: capital revenue

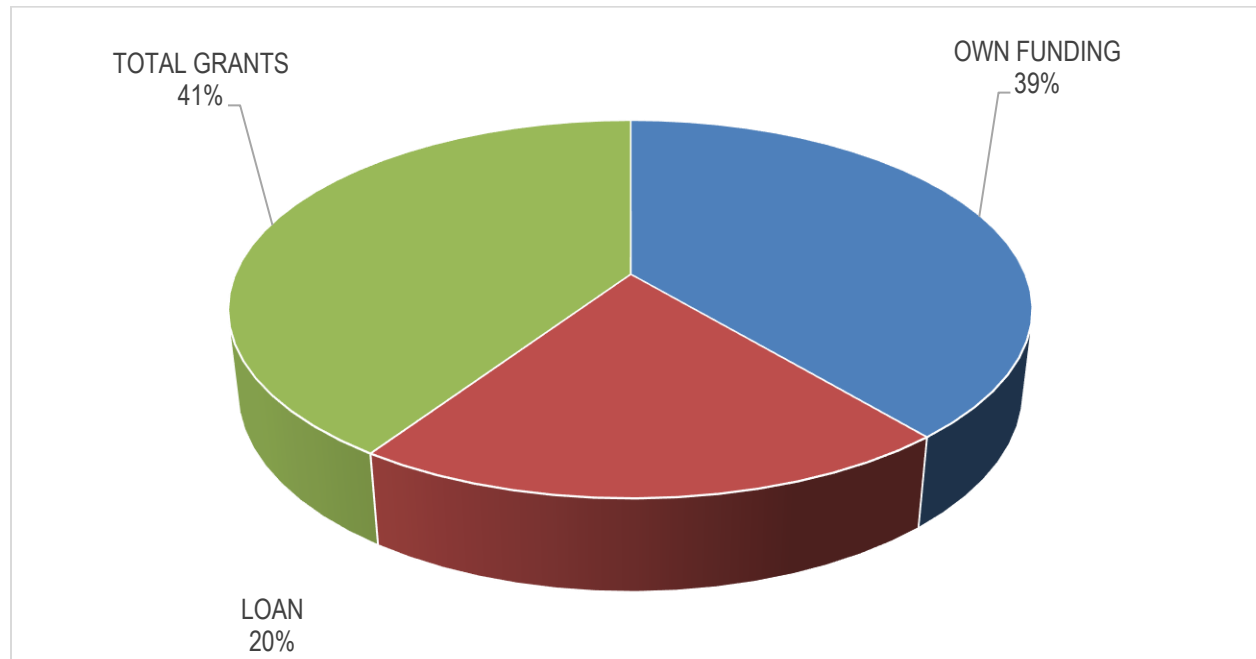
The following table is a breakdown of the funding composition of the 2021/2022 medium-term capital programme:

**Table 42: MBRR Table A5 - Sources of capital revenue over the MTREF**

Vote Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Funded by:</b>									
National Government	834 202	886 601	903 947	806 419	1 117 658	1 117 658	732 499	756 203	758 778
Provincial Government	-	7 456	1 579	-	-	-	-	-	-
District Municipality Municipalities - Capital (Municipalities, Municipalities)									
Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	229	-	(1 425)	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>834 431</b>	<b>894 057</b>	<b>904 101</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>Borrowing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>230 800</b>	<b>230 800</b>	<b>230 800</b>	<b>369 714</b>	<b>723 990</b>	<b>866 770</b>
<b>Internally generated funds</b>	<b>497 818</b>	<b>865 958</b>	<b>645 241</b>	<b>623 019</b>	<b>860 921</b>	<b>860 921</b>	<b>701 379</b>	<b>728 581</b>	<b>491 750</b>
<b>Total Capital Funding</b>	<b>1 332 249</b>	<b>1 760 015</b>	<b>1 549 342</b>	<b>1 660 239</b>	<b>2 209 379</b>	<b>2 209 379</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>

The above table is graphically represented as follows for the 2021/2022 financial year:

**Figure 7: Sources of capital revenue for the 2021/2022 financial year**



Capital grants equate to 41% or R732 million of the total funding sources for the 2021/2022 financial year. Borrowing as a funding source for the capital programme amounts to R370 million for 2021/2022 financial year, R724 million for 2022/2023 financial year and R867 million for 2023/2024 financial year.

The repayment of capital and interest (debt services costs) has substantially increased over the past three years. The City will be acquiring loan in the 2021/2022 MTREF period amounting to approximately R1.02 billion to fund the Sewer Diversion Tunnel Project. The Sewer Diversion Tunnel Project is critical in unlocking development in the Amalinda Junction, Wilsonia, Fort Jackson and Reeston area. The development would contribute to the revenue base of the City.

The following table is a detailed analysis of the City's borrowing liability.

**Table 43: MBRR Table SA17 - Details of borrowings**

Borrowing - Categorised by type R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Parent municipality</b>									
Annuity and Bullet Loans	345 554	287 581	233 185	366 485	366 485	366 485	451 974	1 093 577	1 900 882
Municipality sub-total	345 554	287 581	233 185	366 485	366 485	366 485	451 974	1 093 577	1 900 882
<b>Entities</b>									
Entities sub-total	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	<b>345 554</b>	<b>287 581</b>	<b>233 185</b>	<b>366 485</b>	<b>366 485</b>	<b>366 485</b>	<b>451 974</b>	<b>1 093 577</b>	<b>1 900 882</b>
<b>Unspent Borrowing - Categorised by type</b>									
<b>Parent municipality</b>									
Municipality sub-total	-	-	-	-	-	-	-	-	-
<b>Entities</b>									
Entities sub-total	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source, it becomes necessary to review the cash flow budget as well as the cash backed reserves and accumulated funds reconciliation. Internally generated funds consist of R701 million in 2021/2022, R729 million in 2022/2023 and R492 million in 2023/2024.

**Table 44: MBRR Table SA 18 - Transfers and grant receipts**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>RECEIPTS:</b>									
<b>Operating Transfers and Grants</b>									
<b>National Government:</b>	<b>796 889</b>	<b>889 343</b>	<b>950 255</b>	<b>1 006 257</b>	<b>1 177 950</b>	<b>1 177 950</b>	<b>1 016 016</b>	<b>1 063 335</b>	<b>1 088 861</b>
Local Government Equitable Share									
Equitable Share	705 277	778 048	847 431	911 042	1 053 614	1 053 614	936 811	989 074	983 479
Metro Informal Settlement partnership grant							6 873	7 522	7 071
Expanded Public Works Programme Integrated Grant	4 952	4 050	9 956	8 449	8 449	8 449	7 300	-	-
Infrastructure Skills Development Grant	8 715	9 587	7 097	11 364	10 788	10 788	10 350	11 500	12 000
Integrated City Development Grant	-	-	-	6 279	6 180	6 180	8 941	9 454	9 870
Local Government Financial Management Grant	1 300	1 086	940	1 000	1 000	1 000	1 000	1 000	1 000
Public Transport Network Grant	5 453	3 407	2 476	-	1 083	1 083	-	-	-
Urban Settlement Development Grant	71 193	93 164	82 355	68 122	96 835	96 835	44 741	44 785	75 441
RSC Levy Replacement									
<b>Provincial Government:</b>	<b>15 000</b>	<b>25 371</b>	<b>15 870</b>	<b>97 146</b>	<b>168 958</b>	<b>168 958</b>	<b>114 952</b>	<b>117 410</b>	<b>118 188</b>
Capacity Building		752	-	-	-	-	-	-	-
Human Settlement Development				81 276	153 088	153 088	99 082	100 113	100 113
Library Service	15 000	15 870	15 870	15 870	15 870	15 870	15 870	17 297	18 075
Emergency Housing Grant		8 749	-	-	-	-	-	-	-
RSC Levy Replacement									
<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other grant providers:</b>	<b>4 175</b>	<b>3 982</b>	<b>20 880</b>	<b>127 575</b>	<b>128 398</b>	<b>128 398</b>	<b>170 427</b>	<b>117 805</b>	<b>69 840</b>
Local Government Water and Related Service SE	3 115	3 572		10 278	10 278	10 278	36 568	10 535	-
European Union	-			10 278	10 278	10 278			
Salauda / Gavle	717	410	74	-	822	822			
Parent Municipality									
City of Oldenburg	343			107 020	107 020	107 020	133 859	107 270	69 840
Other operational transfers/grants			20 806	-					
<b>Total Operating Transfers and Grants</b>	<b>816 064</b>	<b>918 696</b>	<b>987 005</b>	<b>1 230 979</b>	<b>1 475 306</b>	<b>1 475 306</b>	<b>1 301 395</b>	<b>1 298 550</b>	<b>1 276 889</b>
<b>Capital Transfers and Grants</b>									
<b>National Government:</b>	<b>834 431</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
Energy Efficiency and Demand Side Management	5 000	7 996	-	7 000	6 300	6 300	9 000	10 222	-
Infrastructure Skills Development Grant	-	97	-	150	150	150	150	-	-
Integrated City Development Grant	6 956	10 002	110	2 038	2 038	2 038	-	-	-
Integrated National Electrification Programme Grant	19 444	4 635	9 992	-	-	-	-	-	-
Local Government Traditional H C/O (LGTH)	-	-	1 579	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant	-	-	-	-	-	-	259 385	274 600	287 485
Neighbourhood Development Partnership Grant	-	5 993	1 805	18 000	18 000	18 000	9 000	20 000	28 700
Public Transport Infrastructure Grant	-	-	-	-	-	-	-	-	-
Public Transport Network Grant	36 992	79 366	133 329	86 000	77 288	77 288	-	-	-
Regional Bulk Infrastructure Grant	-	65	50	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	-	-	-	542	542	-	-	-
Urban Settlement Development Grant	765 810	778 446	758 660	693 232	1 013 341	1 013 341	454 964	451 381	442 593
Other capital transfers/grants [insert desc]	229	7 456	-	-	-	-	-	-	-
<b>Provincial Government:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other grant providers:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Transfers and Grants</b>	<b>834 431</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>1 650 496</b>	<b>1 812 753</b>	<b>1 892 531</b>	<b>2 037 398</b>	<b>2 592 964</b>	<b>2 592 964</b>	<b>2 033 894</b>	<b>2 054 753</b>	<b>2 035 667</b>

## 2.6.3 Cash Flow Management

BCMM is projecting a favourable cash position of R1.31 billion at 30 June 2022 and it is projected to be R1.39 billion at 30 June 2023 (2024: R1.85 billion).

**Table 45: MBRR Table A7 – Budgeted cash flow**

Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates	973 025	1 295 503	1 261 964	1 527 339	1 527 339	1 527 339	1 577 897	1 688 350	1 855 222
Service charges	2 576 079	2 823 913	2 804 410	3 209 775	3 209 775	3 209 775	3 421 416	3 724 487	4 127 442
Other revenue	456 442	444 790	627 837	814 239	822 239	822 239	967 444	1 049 493	1 102 123
Transfers and Subsidies - Operational	817 569	921 187	986 694	1 230 979	1 475 306	1 475 306	1 301 395	1 298 550	1 276 889
Transfers and Subsidies - Capital	930 588	998 245	1 024 224	808 929	1 120 168	1 120 168	733 699	757 483	760 144
Interest	176 012	165 784	193 236	134 121	126 121	126 121	130 828	139 479	151 205
Dividends	–	–	–	–	–	–	–	–	–
<b>Payments</b>									
Suppliers and employees	(4 346 374)	(5 407 264)	(4 804 666)	(5 982 718)	(6 183 196)	(6 183 196)	(6 489 604)	(6 760 008)	(7 156 572)
Finance charges	(43 960)	(38 467)	(32 564)	(44 211)	(44 211)	(44 211)	(59 936)	(130 647)	(215 130)
Transfers and Grants	(39 330)	(47 193)	(131 019)	(115 981)	(129 831)	(129 831)	(161 059)	(139 049)	(127 254)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>1 500 050</b>	<b>1 156 497</b>	<b>1 930 117</b>	<b>1 582 471</b>	<b>1 923 710</b>	<b>1 923 710</b>	<b>1 422 081</b>	<b>1 628 139</b>	<b>1 774 069</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	15 235	2 226	49	–	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–
<b>Payments</b>									
Capital assets	(1 332 249)	(1 760 015)	(1 670 114)	(1 660 239)	(2 209 379)	(2 209 379)	(1 803 592)	(2 208 774)	(2 117 298)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(1 317 014)</b>	<b>(1 757 789)</b>	<b>(1 670 065)</b>	<b>(1 660 239)</b>	<b>(2 209 379)</b>	<b>(2 209 379)</b>	<b>(1 803 592)</b>	<b>(2 208 774)</b>	<b>(2 117 298)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	230 800	230 800	230 800	369 714	723 990	866 770
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–
<b>Payments</b>									
Repayment of borrowing	(47 642)	(52 572)	(57 974)	(54 396)	(54 396)	(54 396)	(50 892)	(66 640)	(63 052)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(47 642)</b>	<b>(52 572)</b>	<b>(57 974)</b>	<b>176 405</b>	<b>176 405</b>	<b>176 405</b>	<b>318 822</b>	<b>657 351</b>	<b>803 718</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>135 395</b>	<b>(653 864)</b>	<b>202 078</b>	<b>98 637</b>	<b>(109 264)</b>	<b>(109 264)</b>	<b>(62 689)</b>	<b>76 715</b>	<b>460 488</b>
Cash/cash equivalents at the year begin:	1 690 102	1 825 497	1 171 633	1 007 121	1 007 121	1 007 121	1 373 606	1 310 917	1 387 632
Cash/cash equivalents at the year end:	1 825 497	1 171 633	1 373 711	1 105 758	897 857	897 857	1 310 917	1 387 632	1 848 120

### 2.6.3.1 Cash Backed Reserves/Accumulated Surplus Reconciliation

The table below indicates the cash and investments available after some provisions which increases from R1.53 billion in the 2021/2022 financial year to R2.59 billion in the 2023/2024 financial year. With the introduction of GRAP the institution was required to account for all assets, including those which had been implemented historically by both pre and post 1994 Governments. This resulted in a significant increase in the accumulated surplus associated with the take on of assets. Furthermore, the institution has implemented the revaluation model for accounting for roads and storm water as well as municipal properties which has contributed further to additional surpluses.

**Table 46: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash and investments available</b>									
Cash/cash equivalents at the year end	1 825 497	1 171 633	1 373 711	1 105 758	897 857	897 857	1 310 917	1 387 632	1 848 120
Other current investments > 90 days	-	0	-	0	0	0	-	-	-
Non current assets - Investments	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>1 825 497</b>	<b>1 171 633</b>	<b>1 373 711</b>	<b>1 105 758</b>	<b>897 857</b>	<b>897 857</b>	<b>1 310 917</b>	<b>1 387 632</b>	<b>1 848 120</b>
<b>Application of cash and investments</b>									
Unspent conditional transfers	245 352	210 610	531 507	235 958	377 280	377 280	352 235	275 429	230 748
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	-	-	-	-	-	-
Other working capital requirements	(41 586)	(429 096)	(309 854)	(715 523)	(903 792)	(903 792)	(907 919)	(1 044 427)	(1 326 975)
Other provisions	296 925	306 411	389 248	322 870	322 870	322 870	337 722	353 257	353 257
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>	<b>500 691</b>	<b>87 926</b>	<b>610 901</b>	<b>(156 695)</b>	<b>(203 642)</b>	<b>(203 642)</b>	<b>(217 961)</b>	<b>(415 741)</b>	<b>(742 970)</b>
<b>Surplus(shortfall)</b>	<b>1 324 806</b>	<b>1 083 707</b>	<b>762 810</b>	<b>1 262 453</b>	<b>1 101 499</b>	<b>1 101 499</b>	<b>1 528 878</b>	<b>1 803 373</b>	<b>2 591 091</b>

### 2.6.3.2 Funding compliance measurement

From a cash flow perspective (cash outflow versus cash inflow) the budget is fully funded and is therefore credible. The challenge for the City will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

**Table 47: MBRR Table SA10 – Funding compliance measurement**

Description	MFMA section	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Funding measures</b>										
Cash/cash equivalents at the year end - R'000	18(1)b	1 825 497	1 171 633	1 373 711	1 105 758	897 857	897 857	1 310 917	1 387 632	1 848 120
Cash + investments at the yr end less applications - R'000	18(1)b	1 324 806	1 083 707	762 810	1 262 453	1 101 499	1 101 499	1 528 878	1 803 373	2 591 091
Cash year end/monthly employee/supplier payments	18(1)b	4,6	2,7	3,0	2,2	1,7	1,7	2,3	2,3	2,8
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	202 931	547 221	(98 354)	809 528	1 120 767	1 120 767	736 066	759 136	763 658
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	10,1%	8,8%	4,7%	(6,0%)	(6,0%)	5,1%	2,3%	2,6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	91,0%	90,9%	83,1%	89,2%	89,2%	89,2%	86,5%	86,5%	87,7%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	9,1%	9,1%	12,7%	9,5%	9,5%	9,5%	15,0%	17,3%	17,2%
Capital payments % of capital expenditure	18(1)c,19	100,0%	100,0%	107,8%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0,0%	0,0%	0,0%	27,0%	21,1%	21,1%	34,5%	49,8%	63,8%
Grants % of Govt. legislated/gazetted allocations	18(1)a							109,2%	106,1%	103,6%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	24,5%	21,5%	(17,8%)	0,0%	0,0%	35,8%	4,9%	11,2%
Long term receivables % change - incr(decr)	18(1)a	N.A.	0,0%	0,0%	(100,0%)	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	2,0%	2,0%	2,0%	1,9%	1,9%	1,9%	1,9%	1,8%	1,7%
Asset renewal % of capital budget	20(1)(vi)	8,9%	9,8%	21,0%	15,1%	9,4%	9,4%	17,3%	12,5%	15,0%

### 2.6.3.3 Cash/cash equivalent position

BCMM is also projecting a favourable cash position, which currently is projected to be R1.31 billion at 30 June 2022 and is projected to be R1.39 billion at 30 June 2023 (2024: R1.85 billion).

### 2.6.3.4 Cost Coverage

The projected cost coverage, including conditional grants is projected to be 1.7 months at 30 June 2021 and is projected to be around 2.5 months over the MTREF period; this is within the norm (1-3 months).

### 2.6.3.5 Surplus/deficit

The City has adopted the approach to cash back its depreciation on a year-to-year basis in order to renew and/or refurbish its existing infrastructure assets. The projected surplus (inclusive of capital transfers) for the 2021/2022 financial year is R736 million (2022/2023: R759 million and 2023/2024: R764 million).



#### **2.6.3.6 Property Rates/service charge revenue as a percentage increase less macro inflation target**

In order for the trading services to breakeven and/or generate a surplus the revenue income percentage increase is set above inflation. This trend will have to be carefully monitored and managed with the implementation of the budget.

#### **2.6.3.7 Cash receipts as a percentage of ratepayer and other revenue**

The rate of revenue collection is currently at 64.37% (30 April 2021) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. It is projected that the average collection rate at 30 June 2022 will be 85%.

#### **2.6.3.8 Debt impairment expense as a percentage of billable revenue**

An amount of R872 million towards debt impairment has been provided for in the 2021/2022 financial year of the MTREF and is based on an average collection ratio of 85%.

#### **2.6.3.9 Repairs and maintenance expenditure level**

The City is having a consistent trend of spending above 90% of its repairs and maintenance budget. The allocation of repairs and maintenance is 5% of operating expenditure budget in the MTREF. Substantial own funding has been allocated to renew existing assets. Budget details are contained in SA34c.

#### **2.6.3.10 Asset renewal/rehabilitation expenditure level**

Details of the City's strategy pertaining to asset management and repairs and maintenance is contained in SA34b.

## 2.7 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table 48: MBRR Table SA19 - Expenditure on transfers and grant programmes

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>EXPENDITURE:</b>									
<b>Operating expenditure of Transfers and Grants</b>									
<b>National Government:</b>	<b>796 889</b>	<b>889 343</b>	<b>950 255</b>	<b>1 006 257</b>	<b>1 177 950</b>	<b>1 177 950</b>	<b>1 016 016</b>	<b>1 063 335</b>	<b>1 088 861</b>
Local Government Equitable Share									
Equitable Share	705 277	778 048	847 431	911 042	1 053 614	1 053 614	936 811	989 074	983 479
Metro Informal Settlement partnership grant							6 873	7 522	7 071
Expanded Public Works Programme Integrated Grant	4 952	4 050	9 956	8 449	8 449	8 449	7 300		
Infrastructure Skills Development Grant	8 715	9 587	7 097	11 364	10 788	10 788	10 350	11 500	12 000
Integrated City Development Grant				6 279	6 180	6 180	8 941	9 454	9 870
Local Government Financial Management Grant	1 300	1 086	940	1 000	1 000	1 000	1 000	1 000	1 000
Public Transport Network Grant	5 453	3 407	2 476		1 083	1 083			
Public Transport Network Operations Grant [Schedule 5B]									
Urban Settlement Development Grant	71 193	93 164	82 355	68 122	96 835	96 835	44 741	44 785	75 441
<b>Provincial Government:</b>	<b>15 000</b>	<b>25 371</b>	<b>15 870</b>	<b>97 146</b>	<b>168 958</b>	<b>168 958</b>	<b>114 952</b>	<b>117 410</b>	<b>118 188</b>
Capacity Building		752							
Human Settlement Development				81 276	153 088	153 088	99 082	100 113	100 113
Libraries; Archives and Museums	15 000	15 870	15 870	15 870	15 870	15 870	15 870	17 297	18 075
Emergency Housing Grant		8 749							
<b>District Municipality:</b>									
<b>Other grant providers:</b>	<b>4 175</b>	<b>3 982</b>	<b>20 880</b>	<b>127 575</b>	<b>128 398</b>	<b>128 398</b>	<b>170 427</b>	<b>117 805</b>	<b>69 840</b>
Local Government Water and Related Service SETA	3 115	3 572		117 298	117 298	117 298	133 859	107 270	69 840
Donor Funding - Leiden									
Salaida / Gavle	717	410	74		822	822			
BCMET Funding									
European Union				10 278	10 278	10 278	36 568	10 535	
City of Oldenburg	343								
Unspecified			20 806						
<b>Total operating expenditure of Transfers and Grants:</b>	<b>816 064</b>	<b>918 696</b>	<b>987 005</b>	<b>1 230 979</b>	<b>1 475 306</b>	<b>1 475 306</b>	<b>1 301 395</b>	<b>1 298 550</b>	<b>1 276 889</b>
<b>Capital expenditure of Transfers and Grants</b>									
<b>National Government:</b>	<b>810 063</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
Energy Efficiency and Demand-side				7 000	6 300	6 300	9 000	10 222	
Energy Efficiency and Demand-side [Schedule 5B]		7 996							
Infrastructure Skills Development Grant [Schedule 5B]		97		150	150	150	150		
Integrated City Development Grant	6 956	10 002	110	2 038	2 038	2 038			
Integrated National Electrification Programme	19 809	4 635	9 992						
Rural Road Asset Management Systems Grant					542	542			
Local Government Traditional H C/O (LGTH)			1 579						
Neighbourhood Development Partnership Grant		5 993	1 805	18 000	18 000	18 000	9 000	20 000	28 700
Informal Settlement Upgrading Partnership Grant							259 385	274 600	287 485
Public Transport Network Grant [Schedule 5B]	78 115	79 366	133 329	86 000	77 288	77 288			
Urban Settlement Development Grant [Schedule 4B]	705 184	778 446	758 660	693 232	1 013 341	1 013 341	454 964	451 381	442 593
Local Government Financial Management Grant [Schedule 5B]		65	50						
Other capital transfers/grants [insert desc]		7 456							
<b>Provincial Government:</b>	<b>9 036</b>								
Dept of Local Government and Traditional Affairs	9 036								
<b>District Municipality:</b>									
<b>Other grant providers:</b>	<b>229</b>								
Salaida / Gavle	229								
<b>Total capital expenditure of Transfers and Grants</b>	<b>819 328</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>1 635 393</b>	<b>1 812 753</b>	<b>1 892 531</b>	<b>2 037 398</b>	<b>2 592 964</b>	<b>2 592 964</b>	<b>2 033 894</b>	<b>2 054 753</b>	<b>2 035 667</b>



## 2.8 COUNCILLOR AND EMPLOYEE BENEFITS

**Table 50: MBRR Table SA22 - Summary of councillor and staff benefits**

Summary of Employee and Councillor remuneration R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>									
Basic Salaries and Wages	33 837	35 236	36 984	45 635	45 175	45 175	47 524	49 995	52 695
Pension and UIF Contributions	4 136	4 265	4 505	4 533	4 533	4 533	4 769	5 017	5 288
Medical Aid Contributions	2 070	2 270	2 500	2 137	2 197	2 197	2 311	2 431	2 563
Motor Vehicle Allowance									
Cellphone Allowance	4 047	4 309	4 095	2 975	2 975	2 975	3 129	3 292	3 470
Housing Allowances	2 261	2 361	2 311	2 578	2 578	2 578	2 712	2 853	3 007
Other benefits and allowances	13 123	13 873	14 293	14 908	15 308	15 308	16 104	16 942	17 857
<b>Sub Total - Councillors</b>	<b>59 473</b>	<b>62 316</b>	<b>64 687</b>	<b>72 766</b>	<b>72 766</b>	<b>72 766</b>	<b>76 550</b>	<b>80 530</b>	<b>84 879</b>
<b>% increase</b>		<b>4,8%</b>	<b>3,8%</b>	<b>12,5%</b>	-	-	<b>5,2%</b>	<b>5,2%</b>	<b>5,4%</b>
<b>Senior Managers of the Municipality</b>									
Basic Salaries and Wages	7 732	9 511	9 486	14 361	14 361	14 361	13 179	13 865	14 611
Pension and UIF Contributions	1 411	1 601	1 632	2 321	2 321	2 321	2 271	2 389	2 518
Medical Aid Contributions	202	229	246	381	381	381	396	417	439
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	76	-	-	-	-	-	-	-
Motor Vehicle Allowance	1 647	1 919	1 952	2 860	2 860	2 860	2 788	2 933	3 091
Cellphone Allowance	200	259	244	286	286	286	353	372	392
Housing Allowances	1 810	2 512	2 332	1 414	1 414	1 414	3 141	3 304	3 481
Other benefits and allowances	71	112	89	141	141	141	92	97	102
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations									
<b>Sub Total - Senior Managers of Municipality</b>	<b>13 072</b>	<b>16 218</b>	<b>15 982</b>	<b>21 763</b>	<b>21 763</b>	<b>21 763</b>	<b>22 220</b>	<b>23 376</b>	<b>24 634</b>
<b>% increase</b>		<b>24,1%</b>	<b>(1,5%)</b>	<b>36,2%</b>	-	-	<b>2,1%</b>	<b>5,2%</b>	<b>5,4%</b>
<b>Other Municipal Staff</b>									
Basic Salaries and Wages	1 123 725	1 248 362	1 341 267	1 497 241	1 578 666	1 578 666	1 580 835	1 662 546	1 751 044
Pension and UIF Contributions	202 052	223 053	249 195	268 436	268 436	268 436	281 797	296 451	312 460
Medical Aid Contributions	84 778	90 841	102 780	132 250	132 250	132 250	136 039	143 113	150 841
Overtime	148 875	136 607	152 201	112 816	113 116	113 116	145 793	153 375	161 657
Performance Bonus	77 149	92 884	121 770	109 923	109 923	109 923	120 126	126 373	133 197
Motor Vehicle Allowance	26 621	29 203	31 792	32 857	32 857	32 857	36 774	38 686	40 775
Cellphone Allowance	4 149	4 304	4 357	4 522	4 722	4 722	4 387	4 615	4 864
Housing Allowances	7 607	6 714	7 561	12 234	12 234	12 234	14 148	14 884	15 688
Other benefits and allowances	75 089	77 985	78 575	74 679	74 679	74 679	81 927	86 187	90 841
Payments in lieu of leave	27 897	48 353	71 371	30 000	30 000	30 000	2 907	3 058	3 223
Long service awards	22 535	24 955	28 082	28 036	28 036	28 036	31 333	32 962	34 742
Post-retirement benefit obligations	32 361	14 998	(24 636)	1 817	1 817	1 817	47 316	49 777	52 465
<b>Sub Total - Other Municipal Staff</b>	<b>1 832 839</b>	<b>1 998 259</b>	<b>2 164 314</b>	<b>2 304 813</b>	<b>2 386 739</b>	<b>2 386 739</b>	<b>2 483 383</b>	<b>2 612 026</b>	<b>2 751 796</b>
<b>% increase</b>		<b>9,0%</b>	<b>8,3%</b>	<b>6,5%</b>	<b>3,6%</b>	-	<b>4,0%</b>	<b>5,2%</b>	<b>5,4%</b>
<b>Total Parent Municipality</b>	<b>1 905 383</b>	<b>2 076 792</b>	<b>2 244 983</b>	<b>2 399 342</b>	<b>2 481 268</b>	<b>2 481 268</b>	<b>2 582 153</b>	<b>2 715 932</b>	<b>2 861 309</b>
		<b>9,0%</b>	<b>8,1%</b>	<b>6,9%</b>	<b>3,4%</b>	-	<b>4,1%</b>	<b>5,2%</b>	<b>5,4%</b>

## MBRR Table SA22 - Summary of councillor and staff benefits (continued)

Summary of Employee and Councillor remuneration R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	A	B	C	D	E	F	G	H	I
<b>Board Members of Entities</b>									
Basic Salaries and Wages							1 800	1 800	1 800
Motor Vehicle Allowance							21	22	23
Cellphone Allowance							24	26	29
Other benefits and allowances	-	8	1 635	1 959	1 959	1 959	5	5	5
<b>Sub Total - Board Members of Entities</b>	-	8	1 635	1 959	1 959	1 959	1 850	1 853	1 857
% increase		-	19 367,2%	19,8%	-	-	(5,6%)	0,2%	0,2%
<b>Senior Managers of Entities</b>									
Basic Salaries and Wages	5 131	5 756	6 167	6 863	6 863	6 863	8 225	8 637	9 069
Pension and UIF Contributions	541	572	1 155	687	687	687	823	863	906
Performance Bonus	450	474	198	528	528	528	356	452	475
Motor Vehicle Allowance	228	14	-	-	-	-	-	-	-
Payments in lieu of leave							197	219	230
<b>Sub Total - Senior Managers of Entities</b>	6 349	6 817	7 520	8 078	8 078	8 078	9 600	10 172	10 680
% increase		7,4%	10,3%	7,4%	-	-	18,8%	6,0%	5,0%
<b>Other Staff of Entities</b>									
Basic Salaries and Wages	7 535	8 651	14 505	15 129	15 129	15 129	16 271	17 115	17 980
Pension and UIF Contributions	700	805	524	1 230	1 230	1 230	1 671	1 753	1 836
Performance Bonus	447	625	625	742	742	742	599	894	939
Motor Vehicle Allowance	60	120	120	134	134	134	180	180	180
Housing Allowances	-	48	48	53	53	53	48	48	48
Post-retirement benefit obligations	296	373	737	563	563	563	387	438	460
<b>Sub Total - Other Staff of Entities</b>	9 039	10 622	16 559	17 851	17 851	17 851	19 157	20 427	21 443
% increase		17,5%	55,9%	7,8%	-	-	7,3%	6,6%	5,0%
<b>Total Municipal Entities</b>	15 388	17 447	25 714	27 888	27 888	27 888	30 607	32 453	33 979
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	1 920 771	2 094 240	2 270 697	2 427 231	2 509 156	2 509 156	2 612 759	2 748 385	2 895 289
% increase		9,0%	8,4%	6,9%	3,4%	-	4,1%	5,2%	5,3%
<b>TOTAL MANAGERS AND STAFF</b>	1 861 298	2 031 924	2 206 010	2 354 465	2 436 390	2 436 390	2 536 210	2 667 855	2 810 410

**Table 51: MBRR Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
<b>Councillors</b>						
Speaker	916 327	157 230	409 100			1 482 657
Chief Whip	860 528	153 730	379 690			1 393 948
Executive Mayor	1 099 322	202 443	519 037			1 820 802
Deputy Executive Mayor	855 863	183 108	443 687			1 482 658
Executive Committee	7 927 414	942 874	3 631 426			12 501 714
Total for all other councillors	35 864 196	5 440 838	16 562 792			57 867 826
<b>Total Councillors</b>	<b>47 523 650</b>	<b>7 080 223</b>	<b>21 945 732</b>			<b>76 549 605</b>
<b>Senior Managers of the Municipality</b>						
Municipal Manager (MM)	1 480 303	316 300	804 695	–		2 601 298
SM: Executive Support services	1 179 203	238 629	541 846			1 959 678
SM: Corporate Services	1 179 203	275 202	535 575			1 989 980
SM: Spatial Planning & Development	1 179 203	256 212	525 663			1 961 078
SM: Economic Development & Agencies	1 184 242	18 037	795 218	–		1 997 497
SM: Financial Services	1 155 311	288 181	502 823			1 946 315
SM: Health , Public Safety & Emergency services	1 184 242	232 712	587 180	–		2 004 134
SM: Human Settlements	1 184 242	290 715	512 932	–		1 987 889
SM: Infrastructure services	1 179 203	256 212	554 284	–		1 989 699
SM: Solid Waste, Environmental & Health Management	1 125 706	242 068	538 893	–		1 906 667
SM: Sport, Recreation & Community Development	1 148 373	253 093	474 710			1 876 176
						–
<b>Total Senior Managers of the Municipality</b>	<b>13 179 231</b>	<b>2 667 361</b>	<b>6 373 819</b>	<b>–</b>		<b>22 220 411</b>
<b>A Heading for Each Entity</b>						
List each member of board by designation						
<b>Buffalo City Development Agency</b>						–
BM D09	1 800 000	–	–			1 800 000
<b>Total for municipal entities</b>	<b>1 800 000</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>1 800 000</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	<b>62 502 881</b>	<b>9 747 584</b>	<b>28 319 551</b>	<b>–</b>		<b>100 570 016</b>

**Table 52: MBRR Table SA24 – summary of personnel numbers**

Summary of Personnel Numbers Number	2019/20			Current Year 2020/21			Budget Year 2021/22		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>									
Councillors (Political Office Bearers plus Other Councillors)	101	–	101	98	–	98	102	–	102
Board Members of municipal entities									
<b>Municipal employees</b>									
Municipal Manager and Senior Managers	13	11	2	10	8	–	10	–	8
Other Managers	41	24	15	39	27	4	47	31	–
Professionals	172	115	–	152	124	–	176	134	–
<i>Finance</i>	68	41	–	59	43	–	68	47	–
<i>Spatial/town planning</i>	10	7	–	9	8	–	11	9	–
<i>Information Technology</i>	3	3	–	3	5	–	4	3	–
<i>Roads</i>	4	3	–	5	3	–	6	2	–
<i>Electricity</i>	8	6	–	8	5	–	10	8	–
<i>Water</i>	7	5	–	7	5	–	9	7	–
<i>Sanitation</i>	5	4	–	5	4	–	7	5	–
<i>Refuse</i>	2	2	–	3	2	–	5	4	–
<i>Other</i>	65	44	–	53	49	–	56	49	–
Technicians	290	210	–	328	229	–	349	256	–
<i>Finance</i>	9	7	–	8	6	–	8	–	–
<i>Spatial/town planning</i>	15	11	–	14	11	–	16	14	–
<i>Information Technology</i>	14	9	–	15	9	–	15	11	–
<i>Roads</i>	7	4	–	8	8	–	14	12	–
<i>Electricity</i>	10	6	–	24	15	–	26	23	–
<i>Water</i>	24	14	–	23	16	–	25	22	–
<i>Sanitation</i>	17	13	–	17	14	–	22	18	–
<i>Refuse</i>	3	1	–	3	1	–	4	2	–
<i>Other</i>	191	145	–	216	149	–	219	154	–
Clerks (Clerical and administrative)	1 233	1 052	31	1 203	1 035	18	1 218	1 115	15
Service and sales workers	1 298	1 123	9	1 365	1 349	4	1 369	1 315	3
Skilled agricultural and fishery workers	215	195	–	207	189	–	206	197	–
Craft and related trades	385	342	–	382	341	–	386	356	–
Plant and Machine Operators	759	718	–	751	709	–	756	745	–
Elementary Occupations	1 428	1 253	–	1 476	1 264	–	1 501	1 421	–
<b>TOTAL PERSONNEL NUMBERS</b>	<b>5 935</b>	<b>5 043</b>	<b>158</b>	<b>6 011</b>	<b>5 275</b>	<b>124</b>	<b>6 120</b>	<b>5 570</b>	<b>128</b>
<b>% increase</b>				1,3%	4,6%	(21,5%)	1,8%	5,6%	3,2%
<b>Total municipal employees headcount</b>	<b>5 935</b>	<b>5 043</b>	<b>158</b>	<b>6 011</b>	<b>5 275</b>	<b>124</b>	<b>6 120</b>	<b>5 570</b>	<b>128</b>
Finance personnel headcount	741	617	11	743	643	–	666	642	–
Human Resources personnel headcount	184	161	3	185	176	–	224	215	–

## 2.9 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

**Table 53: MBRR Table SA25 - Budgeted Monthly Revenue and expenditure (Source and Type)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>															
<b>Revenue By Source</b>															
Property rates	222 882	172 061	175 078	148 397	148 556	145 380	133 151	136 804	132 198	138 233	141 251	140 774	1 834 764	1 963 198	2 120 253
Service charges - electricity revenue	213 900	220 240	207 794	189 478	187 365	202 628	237 147	139 932	165 762	190 887	198 167	214 369	2 367 669	2 578 392	2 807 869
Service charges - water revenue	69 911	168 629	18 697	59 346	50 797	78 703	66 605	38 780	101 688	77 331	23 617	41 603	795 708	868 117	947 984
Service charges - sanitation revenue	43 644	37 468	37 017	36 301	39 125	36 188	34 983	37 996	36 188	46 016	25 909	36 226	447 060	485 060	527 261
Service charges - refuse revenue	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	367 954	399 230	433 963
Rental of facilities and equipment	1 991	1 510	1 881	1 721	1 576	1 504	2 128	1 811	2 072	1 623	1 267	1 875	20 959	22 636	24 560
Interest earned - external investments	3 474	3 350	3 755	3 040	2 562	2 255	2 751	3 375	1 773	3 667	3 288	3 200	36 490	37 594	38 732
Interest earned - outstanding debtors	5 320	6 099	11 375	6 143	5 057	9 818	11 452	11 737	9 631	11 551	11 518	9 993	109 696	118 471	128 541
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 515	1 777	1 604	1 937	1 236	1 871	811	1 061	1 392	2 333	3 001	2 870	21 407	23 120	25 085
Licences and permits	650	1 958	1 166	1 615	1 190	1 461	1 089	802	2 620	1 502	1 366	3 415	18 835	20 341	22 070
Agency services	3 988	3 532	3 359	2 791	1 021	3 347	3 084	3 62	2 550	2 662	5 625	10 750	43 070	45 963	45 782
Transfers and subsidies	308 460	170 504	23 551	21 774	20 330	375 105	18 886	20 441	211 380	60 428	33 992	36 547	1 301 395	1 298 550	1 276 889
Other revenue	179 891	106 972	10 734	12 277	11 196	226 694	9 521	11 153	209 098	40 650	19 146	31 774	869 105	943 838	990 831
Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>1 086 289</b>	<b>924 762</b>	<b>526 675</b>	<b>515 484</b>	<b>500 672</b>	<b>1 115 615</b>	<b>552 271</b>	<b>434 915</b>	<b>907 015</b>	<b>607 546</b>	<b>498 809</b>	<b>564 060</b>	<b>8 234 112</b>	<b>8 804 512</b>	<b>9 389 820</b>
<b>Expenditure By Type</b>															
Employee related costs	194 009	195 929	220 197	202 738	200 120	249 703	210 420	206 056	223 864	207 627	210 246	215 300	2 536 210	2 667 855	2 810 410
Remuneration of councillors	6 156	6 377	6 186	6 164	6 164	6 156	6 156	7 921	6 331	6 278	6 377	6 285	76 550	80 530	84 879
Debt impairment	72 474	72 474	72 474	72 474	72 474	74 761	72 474	72 474	72 474	72 474	72 474	72 474	871 973	1 088 861	1 176 021
Depreciation & asset impairment	52 250	55 435	56 473	50 899	53 659	58 496	53 807	53 146	53 813	53 689	53 836	53 670	649 173	684 293	711 329
Finance charges	5 286	5 270	5 137	5 195	9 689	553	4 945	4 572	4 945	4 742	4 860	4 742	59 936	130 647	215 130
Bulk purchases - electricity	234 798	268 370	160 419	127 048	160 419	135 090	148 960	125 038	140 115	134 285	153 785	221 933	2 010 261	2 208 472	2 426 228
Inventory consumed	31 719	33 720	37 792	41 017	33 475	40 085	37 064	36 478	36 879	36 741	33 696	37 450	436 115	426 155	450 043
Contracted services	51 580	62 675	75 943	76 253	78 581	97 046	59 261	63 761	89 288	79 667	74 313	93 008	901 377	851 155	835 598
Transfers and subsidies	33 242	11 465	2 270	10 622	15 146	10 903	15 634	15 782	10 282	14 008	4 960	16 743	161 059	139 049	127 254
Other expenditure	46 177	41 552	40 619	41 319	41 513	74 746	51 852	37 393	22 429	52 085	40 036	39 369	529 092	525 841	549 415
Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>727 692</b>	<b>753 267</b>	<b>677 510</b>	<b>633 730</b>	<b>671 239</b>	<b>747 539</b>	<b>660 574</b>	<b>622 622</b>	<b>660 419</b>	<b>661 597</b>	<b>654 583</b>	<b>760 973</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit)</b>	<b>358 597</b>	<b>171 495</b>	<b>(150 835)</b>	<b>(118 247)</b>	<b>(170 567)</b>	<b>368 076</b>	<b>(108 303)</b>	<b>(187 707)</b>	<b>246 596</b>	<b>(54 051)</b>	<b>(155 774)</b>	<b>(196 913)</b>	<b>2 367</b>	<b>1 653</b>	<b>3 514</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	9 667	23 318	34 560	47 717	84 099	105 410	102 260	48 582	49 385	91 512	62 295	74 896	733 699	757 483	760 144
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>368 263</b>	<b>194 813</b>	<b>(116 275)</b>	<b>(70 530)</b>	<b>(86 468)</b>	<b>473 486</b>	<b>(6 044)</b>	<b>(139 125)</b>	<b>295 981</b>	<b>37 461</b>	<b>(93 479)</b>	<b>(122 017)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>368 263</b>	<b>194 813</b>	<b>(116 275)</b>	<b>(70 530)</b>	<b>(86 468)</b>	<b>473 486</b>	<b>(6 044)</b>	<b>(139 125)</b>	<b>295 981</b>	<b>37 461</b>	<b>(93 479)</b>	<b>(122 017)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>



**Table 54: MBRR Table SA26 - Budgeted Monthly Revenue and expenditure (Municipal Vote)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>															
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	6 421	3 689	777	747	733	7 782	712	721	4 510	1 532	996	1 052	29 673	19 693	18 187
Vote 03 - Directorate - Human Settlement	26 192	20 333	12 539	18 597	35 659	77 375	44 116	18 887	36 301	42 739	26 572	32 759	392 070	360 824	431 319
Vote 04 - Directorate - Chief Financial Officer	503 798	327 570	200 048	165 842	163 015	491 477	153 332	158 279	333 662	197 816	175 707	176 433	3 046 979	3 246 302	3 385 489
Vote 05 - Directorate - Corporate Services	2 748	1 498	92	89	84	3 423	71	76	2 192	482	205	245	11 205	12 261	12 826
Vote 06 - Directorate - Infrastructure Services	434 773	491 739	280 457	307 801	315 446	491 803	383 680	239 814	406 475	370 666	280 975	332 184	4 335 812	4 740 834	5 060 218
Vote 07 - Directorate - Spatial Planning And Development	3 989	5 703	5 810	7 101	10 057	12 629	11 923	7 203	17 204	11 393	7 963	9 853	110 826	114 991	136 509
Vote 08 - Directorate - Health / Public Safety & Emergency Services	20 169	19 496	7 737	9 121	6 274	27 041	7 205	5 080	57 292	13 496	12 779	20 954	206 645	223 176	242 146
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	50 322	30 509	6 231	6 359	5 960	61 952	5 948	5 894	51 220	13 392	8 364	9 986	256 138	214 880	174 303
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	534 448	579 838	630 613
Vote 12 - Directorate - Sport, Recreation & Community Development	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	44 015	49 194	58 356
<b>Total Revenue by Vote</b>	<b>1 096 618</b>	<b>948 742</b>	<b>561 898</b>	<b>563 863</b>	<b>585 434</b>	<b>1 221 687</b>	<b>655 193</b>	<b>484 159</b>	<b>957 063</b>	<b>699 720</b>	<b>561 766</b>	<b>631 670</b>	<b>8 967 810</b>	<b>9 561 995</b>	<b>10 149 965</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 01 - Directorate - Executive Support Services	29 886	21 590	19 414	21 896	23 306	28 125	24 792	25 051	21 315	24 547	19 830	25 091	284 844	293 756	301 451
Vote 02 - Directorate - Municipal Manager	10 326	10 832	12 406	12 012	11 989	16 975	11 770	10 957	12 148	13 038	11 906	13 291	147 650	134 746	135 507
Vote 03 - Directorate - Human Settlement	9 171	10 473	12 597	12 317	12 346	16 025	10 589	10 841	13 974	12 818	12 082	14 383	147 616	150 722	151 440
Vote 04 - Directorate - Chief Financial Officer	64 226	64 497	69 936	67 337	66 833	87 696	69 687	65 279	66 732	71 380	67 704	70 496	831 804	896 152	945 498
Vote 05 - Directorate - Corporate Services	17 273	16 880	18 844	17 630	17 508	28 449	19 906	16 762	15 672	20 253	17 834	18 577	225 588	233 619	267 871
Vote 06 - Directorate - Infrastructure Services	420 121	462 117	371 726	331 943	366 437	373 081	348 696	321 702	353 494	342 909	356 436	437 757	4 486 420	4 950 955	5 404 707
Vote 07 - Directorate - Spatial Planning And Development	20 901	22 293	24 903	22 130	22 537	30 298	23 425	22 184	23 599	23 842	23 018	24 096	283 225	296 634	304 263
Vote 08 - Directorate - Health / Public Safety & Emergency Services	34 315	35 004	41 051	37 405	36 258	49 348	38 898	37 373	41 249	38 509	38 274	40 033	467 715	489 712	508 845
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	33 183	21 291	18 332	22 768	25 734	29 229	24 514	24 180	23 935	26 007	19 202	28 956	297 331	255 156	221 387
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 302	591 650	623 874	646 209
Vote 12 - Directorate - Sport, Recreation & Community Development	38 985	38 986	38 996	38 989	38 987	39 008	38 992	38 990	38 997	38 991	38 992	38 990	467 902	477 533	499 129
<b>Total Expenditure by Vote</b>	<b>727 692</b>	<b>753 267</b>	<b>677 510</b>	<b>633 730</b>	<b>671 239</b>	<b>747 539</b>	<b>660 574</b>	<b>622 622</b>	<b>660 419</b>	<b>661 597</b>	<b>654 583</b>	<b>760 973</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>

**Table 55: MBRR Table SA27 - Budgeted Monthly Revenue and expenditure (Functional Classification)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>																
<b>Governance and administration</b>	515 924	335 409	203 805	169 465	166 527	505 331	157 158	161 918	343 372	202 554	179 408	180 613	3 121 485	3 306 274	3 445 417	
Executive and council	6 443	3 743	792	772	758	7 834	733	745	4 870	1 579	1 020	1 088	30 377	20 453	19 012	
Finance and administration	509 481	331 667	203 013	168 692	165 770	497 497	156 425	161 173	338 502	200 975	178 389	179 525	3 091 108	3 285 821	3 426 406	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Community and public safety</b>	50 032	43 500	23 947	31 389	45 604	108 087	54 991	27 638	97 264	59 905	43 022	57 384	642 764	633 232	731 861	
Community and social services	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	33 233	36 049	45 421	
Sport and recreation	898	898	898	898	898	898	898	898	898	898	898	899	10 782	13 144	12 934	
Public safety	20 169	19 496	7 737	9 121	6 274	27 041	7 205	5 080	57 292	13 496	12 779	20 954	206 645	223 176	242 146	
Housing	26 192	20 333	12 539	18 597	35 659	77 375	44 116	18 887	36 301	42 739	26 572	32 759	392 070	360 824	431 319	
Health	3	3	3	3	3	3	3	3	3	3	3	3	35	37	40	
<b>Economic and environmental services</b>	38 308	27 191	12 086	16 556	28 460	79 506	34 583	16 435	50 533	36 699	23 127	28 637	392 121	397 632	258 098	
Planning and development	37 405	22 780	4 954	6 095	8 869	54 495	10 443	5 761	38 797	15 189	9 010	11 325	225 123	211 742	191 956	
Road transport	903	4 411	7 133	10 461	19 590	25 011	24 140	10 675	11 736	21 510	14 117	17 312	166 998	185 889	66 143	
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Trading services</b>	478 404	531 863	317 859	341 874	340 390	511 326	404 074	273 674	439 274	393 690	311 392	359 407	4 703 226	5 134 746	5 624 648	
Energy sources	233 632	231 612	208 211	190 587	189 195	230 183	238 616	141 499	190 429	196 321	200 316	217 170	2 467 771	2 705 852	2 926 889	
Water management	122 333	198 601	24 304	66 153	61 501	153 687	79 125	45 452	142 065	95 891	34 215	54 095	1 077 420	1 182 507	1 297 972	
Waste water management	77 904	57 117	40 810	40 600	45 159	82 921	41 799	42 188	62 245	56 943	32 328	43 607	623 622	666 586	769 214	
Waste management	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	534 213	579 801	630 572	
<b>Other</b>	13 949	10 778	4 200	4 579	4 453	17 437	4 386	4 493	26 620	6 871	4 816	5 630	108 413	90 111	89 940	
<b>Total Revenue - Functional</b>	<b>1 096 618</b>	<b>948 742</b>	<b>561 898</b>	<b>563 863</b>	<b>585 434</b>	<b>1 221 687</b>	<b>655 193</b>	<b>484 159</b>	<b>957 063</b>	<b>699 720</b>	<b>561 766</b>	<b>631 670</b>	<b>8 967 810</b>	<b>9 561 995</b>	<b>10 149 965</b>	
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>	133 843	128 078	137 068	132 046	133 867	181 872	140 732	131 509	130 474	144 186	131 416	142 585	1 667 677	1 740 050	1 840 313	
Executive and council	40 264	31 844	30 578	32 899	34 301	45 500	36 640	34 984	30 558	37 236	36 714	36 714	422 139	416 403	450 627	
Finance and administration	92 592	95 212	105 280	98 014	98 469	134 770	102 944	95 452	98 726	105 749	99 663	104 638	1 231 507	1 309 125	1 374 627	
Internal audit	988	1 023	1 210	1 133	1 097	1 602	1 149	1 073	1 190	1 202	1 132	1 234	14 031	14 522	15 059	
<b>Community and public safety</b>	97 051	99 041	107 222	103 289	102 170	118 956	103 057	101 782	108 797	104 896	103 926	107 983	1 258 171	1 299 734	1 348 682	
Community and social services	13 804	13 806	13 875	13 843	13 834	14 033	13 875	13 823	13 834	13 872	13 836	13 859	166 295	169 023	178 037	
Sport and recreation	36 612	36 613	36 621	36 615	36 614	36 632	36 618	36 616	36 623	36 617	36 618	36 617	439 415	453 184	473 331	
Public safety	33 886	34 573	40 550	36 937	35 799	48 690	38 398	36 924	40 789	38 012	37 812	39 547	461 918	483 494	502 133	
Housing	9 171	10 473	12 597	12 317	12 346	16 025	10 589	10 841	13 974	12 818	12 082	14 383	147 616	150 722	151 440	
Health	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	42 927	43 310	43 741	
<b>Economic and environmental services</b>	61 393	65 279	72 743	70 261	71 321	83 905	66 928	66 404	75 166	72 233	69 879	76 243	851 755	882 163	888 030	
Planning and development	23 088	24 985	28 793	27 108	27 150	35 975	26 117	25 476	29 399	28 608	27 239	30 251	334 190	321 649	288 672	
Road transport	38 297	40 287	43 941	43 144	44 163	47 918	40 801	40 919	45 758	43 616	42 631	45 982	517 456	560 400	599 237	
Environmental protection	8	8	10	9	8	11	9	9	10	9	9	9	109	115	121	
<b>Trading services</b>	411 213	449 952	354 602	317 532	350 529	349 902	335 755	309 326	335 784	327 169	342 152	419 621	4 303 537	4 749 245	5 170 890	
Energy sources	295 043	330 923	227 818	193 198	226 803	211 446	212 668	188 520	209 495	201 769	219 695	292 142	2 809 519	3 113 902	3 390 118	
Water management	56 759	57 649	61 369	60 685	60 215	67 600	60 381	58 626	60 368	61 087	59 185	61 464	725 390	801 691	874 590	
Waste water management	24 694	26 663	30 699	28 931	28 794	36 139	27 989	27 462	31 204	29 596	28 554	31 299	352 025	391 660	449 363	
Waste management	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	416 603	441 993	456 819	
<b>Other</b>	24 193	10 915	5 875	10 604	13 352	12 903	14 102	13 601	10 198	13 112	7 210	14 541	150 605	131 667	138 391	
<b>Total Expenditure - Functional</b>	<b>727 692</b>	<b>753 267</b>	<b>677 510</b>	<b>633 730</b>	<b>671 239</b>	<b>747 539</b>	<b>660 574</b>	<b>622 622</b>	<b>660 419</b>	<b>661 597</b>	<b>654 583</b>	<b>760 973</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>	
<b>Surplus/(Deficit) before assoc.</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit)</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>	

**Table 56: MBRR Table SA28 - Budgeted monthly capital expenditure (municipal vote)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>															
<b>Multi-year expenditure to be appropriated</b>															
Vote 01 - Directorate - Executive Support Services	317	317	317	317	317	317	317	317	317	317	317	317	3 800	500	500
Vote 02 - Directorate - Municipal Manager	414	414	414	414	414	414	414	414	414	414	414	414	4 969	600	600
Vote 03 - Directorate - Human Settlement	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	292 385	259 600	331 585
Vote 04 - Directorate - Chief Financial Officer	21 210	21 210	21 210	21 210	21 210	21 210	21 210	21 210	21 210	21 210	21 210	21 210	254 515	255 214	226 028
Vote 05 - Directorate - Corporate Services	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	12 082	4 830	500
Vote 06 - Directorate - Infrastructure Services	77 722	77 722	77 722	77 722	77 722	77 722	77 722	77 722	77 722	77 722	77 722	77 721	932 660	1 303 039	1 235 302
Vote 07 - Directorate - Spatial Planning And Development	9 176	9 176	9 176	9 176	9 176	9 176	9 176	9 176	9 176	9 176	9 176	9 176	110 118	121 841	167 617
Vote 08 - Directorate - Health / Public Safety & Emergency Services	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	22 000	29 181	16 000
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	10 308	10 308	10 308	10 308	10 308	10 308	10 308	10 308	10 308	10 308	10 308	10 308	123 700	158 380	88 716
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	2 005	2 005	2 005	2 005	2 005	2 005	2 005	2 005	2 005	2 005	2 005	1 805	23 862	30 519	26 500
Vote 12 - Directorate - Sport, Recreation & Community Development	1 942	1 942	1 942	1 942	1 942	1 942	1 942	1 942	1 942	1 942	1 942	2 141	23 500	45 070	23 950
<b>Capital multi-year expenditure sub-total</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 298</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>
<b>Single-year expenditure to be appropriated</b>															
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 06 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 298</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>

**Table 57: MBRR Table SA29 - Budgeted monthly capital expenditure (Functional classification)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital Expenditure - Functional</b>															
<i>Governance and administration</i>	27 364	27 364	27 364	27 364	27 364	27 364	27 364	27 364	27 364	27 364	27 364	27 364	328 367	299 144	258 628
Executive and council	911	911	911	911	911	911	911	911	911	911	911	911	10 930	4 830	1 000
Finance and administration	26 453	26 453	26 453	26 453	26 453	26 453	26 453	26 453	26 453	26 453	26 453	26 453	317 437	294 314	257 628
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	28 658	28 658	28 658	28 658	28 658	28 658	28 658	28 658	28 658	28 658	28 658	28 657	343 900	336 201	373 535
Community and social services	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	13 500	24 900	14 750
Sport and recreation	908	908	908	908	908	908	908	908	908	908	908	908	10 900	21 520	10 200
Public safety	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	1 833	22 000	29 181	16 000
Housing	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	24 365	292 385	259 600	331 585
Health	426	426	426	426	426	426	426	426	426	426	426	426	5 115	1 000	1 000
<i>Economic and environmental services</i>	35 134	35 134	35 134	35 134	35 134	35 134	35 134	35 134	35 134	35 134	35 134	35 134	421 608	504 956	326 939
Planning and development	6 943	6 943	6 943	6 943	6 943	6 943	6 943	6 943	6 943	6 943	6 943	6 943	83 318	93 121	137 983
Road transport	28 191	28 191	28 191	28 191	28 191	28 191	28 191	28 191	28 191	28 191	28 191	28 191	338 290	411 836	188 956
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	48 935	48 935	48 935	48 935	48 935	48 935	48 935	48 935	48 935	48 935	48 935	48 934	587 217	911 373	1 070 846
Energy sources	10 285	10 285	10 285	10 285	10 285	10 285	10 285	10 285	10 285	10 285	10 285	10 285	123 420	151 823	138 611
Water management	10 129	10 129	10 129	10 129	10 129	10 129	10 129	10 129	10 129	10 129	10 129	10 128	121 543	167 950	274 055
Waste water management	27 034	27 034	27 034	27 034	27 034	27 034	27 034	27 034	27 034	27 034	27 034	27 034	324 406	563 430	633 680
Waste management	1 487	1 487	1 487	1 487	1 487	1 487	1 487	1 487	1 487	1 487	1 487	1 487	17 847	28 169	24 500
<i>Other</i>												122 500	122 500	157 100	87 350
<b>Total Capital Expenditure - Functional</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>140 091</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>
<b>Funded by:</b>															
National Government	61 042	61 042	61 042	61 042	61 042	61 042	61 042	61 042	61 042	61 042	61 042	61 041	732 499	756 203	758 778
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 042</b>	<b>61 041</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>Borrowing</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>30 810</b>	<b>369 714</b>	<b>723 990</b>	<b>866 770</b>
<b>Internally generated funds</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>58 448</b>	<b>701 379</b>	<b>728 581</b>	<b>491 750</b>
<b>Total Capital Funding</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 299</b>	<b>150 298</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>

**Table 58: MBRR Table SA30 - Budgeted monthly cash flow**

MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash Receipts By Source</b>													1			
Property rates	394 008	124 135	105 612	114 548	92 755	104 165	95 819	91 670	113 978	110 480	122 054	108 674	1 577 897	1 688 350	1 855 222	
Service charges - electricity revenue	127 682	156 149	160 967	186 396	155 264	187 981	198 281	164 631	171 740	169 654	178 107	179 344	2 036 195	2 217 417	2 456 885	
Service charges - water revenue	45 805	65 099	44 454	68 206	47 083	48 589	45 462	70 041	78 632	63 701	40 901	66 335	684 309	746 581	829 486	
Service charges - sanitation revenue	27 100	27 385	29 121	35 759	32 594	34 011	29 939	36 160	24 718	21 629	33 885	52 170	384 472	417 152	461 353	
Service charges - refuse revenue	19 616	23 384	25 285	31 964	26 590	30 450	22 168	40 579	22 190	20 039	32 860	21 316	316 440	343 338	379 717	
Rental of facilities and equipment	1 307	1 084	1 541	1 731	1 294	1 393	2 002	1 431	1 397	1 425	1 687	1 731	18 025	19 467	21 490	
Interest earned - external investments	3 437	3 312	3 715	3 004	2 531	2 228	2 722	3 293	3 377	3 103	2 762	3 005	36 490	37 594	38 732	
Interest earned - outstanding debtors	3 609	4 138	7 722	6 070	22 324	14 204	7 772	4 079	6 054	6 008	5 923	6 437	94 338	101 885	112 474	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	902	1 250	1 236	1 800	1 019	1 700	708	1 655	1 104	1 543	1 946	3 547	18 410	19 883	21 950	
Licences and permits	432	1 717	1 131	1 894	1 221	1 695	1 157	1 574	44	1 725	1 840	4 404	18 835	20 341	22 070	
Agency services	2 763	2 445	2 334	4 728	2 555	5 621	6 795	3 809	2 483	2 682	1 746	5 108	43 070	45 963	45 782	
Transfers and Subsidies - Operational	284 014	153 137	5 302	1 343	3 461	152 334	186 061	72 110	301 714	1 453	2 182	138 283	1 301 395	1 298 550	1 276 889	
Other revenue	35 641	98 174	35 556	34 199	144 871	94 941	49 004	84 497	82 785	38 538	59 512	111 386	869 105	943 838	990 831	
<b>Cash Receipts by Source</b>	<b>946 315</b>	<b>661 410</b>	<b>423 975</b>	<b>491 642</b>	<b>533 562</b>	<b>679 311</b>	<b>647 890</b>	<b>575 528</b>	<b>810 218</b>	<b>441 982</b>	<b>485 407</b>	<b>701 741</b>	<b>7 398 981</b>	<b>7 900 360</b>	<b>8 512 881</b>	
<b>Other Cash Flows by Source</b>																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	157 660	26 754	-	2 855	159 700	25 284	19 410	201 111	135 646	4 079	-	1 200	733 699	757 483	760 144	
Transfers and subsidies - capital (monetary allocations) (National / Provincial, Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term/refinancing	-	-	-	-	-	115 400	-	-	-	-	-	254 314	369 714	723 990	866 770	
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Cash Receipts by Source</b>	<b>1 103 974</b>	<b>688 164</b>	<b>423 975</b>	<b>494 497</b>	<b>693 262</b>	<b>819 995</b>	<b>667 300</b>	<b>776 639</b>	<b>945 863</b>	<b>446 061</b>	<b>485 407</b>	<b>957 255</b>	<b>8 502 394</b>	<b>9 381 834</b>	<b>10 139 795</b>	
<b>Cash Payments by Type</b>																
Employee related costs	207 625	210 704	249 788	221 604	217 598	220 428	233 877	211 859	207 035	210 651	210 958	210 631	2 612 759	2 748 385	2 895 289	
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Finance charges	-	-	14 768	-	-	15 005	-	-	14 794	-	-	15 369	59 936	130 647	215 130	
Bulk purchases - electricity	244 927	285 369	157 366	119 424	154 909	132 164	144 759	135 884	141 190	125 618	142 867	225 783	2 010 261	2 208 472	2 426 228	
Acquisitions - water & other inventory	39 040	36 510	40 842	39 743	44 327	35 020	39 906	32 091	32 681	28 175	31 566	36 217	436 115	426 155	450 043	
Contracted services	55 136	29 590	47 521	72 494	105 310	97 373	31 000	27 645	266 927	40 096	44 017	84 268	901 377	851 155	835 598	
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and grants - other	20 351	6 363	221	5 080	6 035	6 325	20 479	49 828	8 412	9 674	13 779	14 511	161 059	139 049	127 254	
Other expenditure	35 973	40 396	44 057	42 119	40 907	70 245	45 408	36 937	20 639	30 808	40 682	80 922	529 092	525 841	549 415	
<b>Cash Payments by Type</b>	<b>603 051</b>	<b>608 932</b>	<b>554 563</b>	<b>500 463</b>	<b>569 086</b>	<b>576 561</b>	<b>515 429</b>	<b>494 243</b>	<b>691 678</b>	<b>445 022</b>	<b>483 868</b>	<b>667 701</b>	<b>6 710 599</b>	<b>7 029 704</b>	<b>7 498 956</b>	
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	14 252	71 082	74 172	195 058	136 785	204 633	93 404	65 322	115 326	128 042	178 909	526 606	1 803 592	2 208 774	2 117 298	
Repayment of borrowing	-	-	9 784	-	-	19 431	-	-	10 228	-	-	11 450	50 892	66 640	63 052	
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Cash Payments by Type</b>	<b>617 304</b>	<b>680 014</b>	<b>638 519</b>	<b>695 521</b>	<b>705 872</b>	<b>800 624</b>	<b>608 833</b>	<b>559 565</b>	<b>817 232</b>	<b>573 064</b>	<b>662 777</b>	<b>1 205 756</b>	<b>8 565 083</b>	<b>9 305 118</b>	<b>9 679 307</b>	
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>486 671</b>	<b>8 149</b>	<b>(214 544)</b>	<b>(201 024)</b>	<b>(12 609)</b>	<b>19 371</b>	<b>58 467</b>	<b>217 074</b>	<b>128 631</b>	<b>(127 003)</b>	<b>(177 370)</b>	<b>(248 501)</b>	<b>(62 689)</b>	<b>76 715</b>	<b>460 488</b>	
Cash/cash equivalents at the month/year begin:	1 373 606	1 860 276	1 868 426	1 653 881	1 452 858	1 440 248	1 459 619	1 518 086	1 735 160	1 863 791	1 736 788	1 559 418	1 373 606	1 310 917	1 387 632	
Cash/cash equivalents at the month/year end:	1 860 276	1 868 426	1 653 881	1 452 858	1 440 248	1 459 619	1 518 086	1 735 160	1 863 791	1 736 788	1 559 418	1 310 917	1 310 917	1 387 632	1 848 120	

## **2.10 ANNUAL BUDGET AND SDBIP'S – INTERNAL DEPARTMENTS**

In terms of Section 53(1)(c)(ii) the Mayor of a Municipality must take all reasonable steps to ensure that the municipality's Service Delivery and Budget Implementation Plan is approved by the Mayor within 28 days after the approval of the budget. Once the budget has been approved by Council on 31 May 2021, the Service Delivery Budget and Implementation Plan will be submitted to the Mayor for consideration and approval by Council.

### **2.10.1 Executive Support Services (Vote 1)**

The core purpose of Executive Support Services is to promote public accountability and broadening public participation. Extensive involvement of communities in municipal planning through established institutional arrangements demonstrates the City's commitment to the promotion of public accountability.

Significant strides are made in engaging communities through the utilisation of various governance structures at both the Executive and Legislative components of Council. The Directorate of Executive Support Services comprises of the following departments:

- i. Communication / Marketing / International & Intergovernmental Relations
- ii. IDP / BI / PMS / GIS / IEMP & Sustainable Development
- iii. Political Office Administration
- iv. Sports Services & Special Programmes

**Table 59: Executive Support Services - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	807	410	74	-	822	822	-	-	-
Other revenue	102	8	16	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>909</b>	<b>419</b>	<b>90</b>	<b>-</b>	<b>822</b>	<b>822</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditure By Type</b>									
Employee related costs	70 905	79 268	88 401	94 780	94 780	94 780	89 656	94 319	99 412
Remuneration of councillors	59 473	62 316	64 687	72 766	72 766	72 766	76 550	80 530	84 879
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	1 550	2 110	1 594	3 602	3 602	3 602	1 038	1 082	1 131
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	3 248	3 355	4 451	3 924	3 297	3 297	3 363	3 212	3 219
Contracted services	12 307	22 523	20 908	14 709	20 585	20 585	18 674	19 024	17 244
Transfers and subsidies Exp	38 797	49 155	77 401	55 952	69 952	69 952	57 952	57 952	57 952
Other expenditure	43 003	75 770	53 075	45 122	42 814	42 814	37 611	37 636	37 614
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>229 285</b>	<b>294 496</b>	<b>310 518</b>	<b>290 855</b>	<b>307 796</b>	<b>307 796</b>	<b>284 844</b>	<b>293 756</b>	<b>301 451</b>
<b>Surplus/(Deficit)</b>	<b>(228 376)</b>	<b>(294 077)</b>	<b>(310 428)</b>	<b>(290 855)</b>	<b>(306 974)</b>	<b>(306 974)</b>	<b>(284 844)</b>	<b>(293 756)</b>	<b>(301 451)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(228 376)</b>	<b>(294 077)</b>	<b>(310 428)</b>	<b>(290 855)</b>	<b>(306 974)</b>	<b>(306 974)</b>	<b>(284 844)</b>	<b>(293 756)</b>	<b>(301 451)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>(228 376)</b>	<b>(294 077)</b>	<b>(310 428)</b>	<b>(290 855)</b>	<b>(306 974)</b>	<b>(306 974)</b>	<b>(284 844)</b>	<b>(293 756)</b>	<b>(301 451)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(228 376)</b>	<b>(294 077)</b>	<b>(310 428)</b>	<b>(290 855)</b>	<b>(306 974)</b>	<b>(306 974)</b>	<b>(284 844)</b>	<b>(293 756)</b>	<b>(301 451)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(228 376)</b>	<b>(294 077)</b>	<b>(310 428)</b>	<b>(290 855)</b>	<b>(306 974)</b>	<b>(306 974)</b>	<b>(284 844)</b>	<b>(293 756)</b>	<b>(301 451)</b>

### **2.10.2 City Manager (Vote 2)**

The City Manager heads the administration of the City and chairs the City's Top Management, whose primary responsibility is advising the City Manager on service delivery matters, strategy and policies. The Directorate of the City Manager comprises of the following departments:

- i. Chief Operating Officer
- ii. Enterprise Project Management Office
- iii. Expanded Public Works Programme
- iv. Governance & Internal Auditing
- v. Information / Knowledge Management / Research & Policy
- vi. Legal Services & Municipal Court



**Table 60: City Manager - operating revenue by source, expenditure by type and total capital transfers**

Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	30 609	22 258	32 515	31 978	34 220	34 220	29 423	19 593	18 087
Other revenue	-	70	8	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>30 609</b>	<b>22 328</b>	<b>32 523</b>	<b>31 978</b>	<b>34 220</b>	<b>34 220</b>	<b>29 423</b>	<b>19 593</b>	<b>18 087</b>
<b>Expenditure By Type</b>									
Employee related costs	38 571	55 059	39 697	48 968	66 674	66 674	61 795	64 568	66 826
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	1 137	925	838	195	195	195	138	144	151
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	1 340	1 069	545	1 156	1 419	1 419	1 319	1 168	1 083
Contracted services	53 834	59 226	70 958	72 218	61 734	61 734	58 259	42 727	42 459
Transfers and subsidies Exp	-	-	-	-	-	-	-	-	-
Other expenditure	81 513	83 353	22 847	25 621	25 495	25 495	26 139	26 139	24 989
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>-</b>	<b>199 632</b>	<b>134 884</b>	<b>148 158</b>	<b>155 519</b>	<b>155 519</b>	<b>147 650</b>	<b>134 746</b>	<b>135 507</b>
<b>Surplus/(Deficit)</b>	<b>30 609</b>	<b>(177 304)</b>	<b>(102 362)</b>	<b>(116 180)</b>	<b>(121 299)</b>	<b>(121 299)</b>	<b>(118 227)</b>	<b>(115 153)</b>	<b>(117 420)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	89	216	24	150	150	150	250	100	100
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>30 698</b>	<b>(177 089)</b>	<b>(102 337)</b>	<b>(116 030)</b>	<b>(121 149)</b>	<b>(121 149)</b>	<b>(117 977)</b>	<b>(115 053)</b>	<b>(117 320)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>30 698</b>	<b>(177 089)</b>	<b>(102 337)</b>	<b>(116 030)</b>	<b>(121 149)</b>	<b>(121 149)</b>	<b>(117 977)</b>	<b>(115 053)</b>	<b>(117 320)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>30 698</b>	<b>(177 089)</b>	<b>(102 337)</b>	<b>(116 030)</b>	<b>(121 149)</b>	<b>(121 149)</b>	<b>(117 977)</b>	<b>(115 053)</b>	<b>(117 320)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>30 698</b>	<b>(177 089)</b>	<b>(102 337)</b>	<b>(116 030)</b>	<b>(121 149)</b>	<b>(121 149)</b>	<b>(117 977)</b>	<b>(115 053)</b>	<b>(117 320)</b>

### 2.10.3 Human Settlements (Vote 3)

The mandate of the directorate is to coordinate the implementation of housing projects, to improve the living conditions of priority nodal townships, to improve the quality of human life through provision of descent formal houses as part of integrated sustainable Human settlements and to improve the quality of human life through provision of bulk and internal services. The Directorate of Human Settlements comprises of the following departments:

- i. Housing Delivery & Implementation
- ii. Housing Planning & Strategy
- iii. Human Settlement Special Projects

**Table 61: Human Settlements - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	95	95	95	103	111	121
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	71 003	15 192	1 435	81 276	155 088	155 088	100 082	101 613	100 113
Other revenue	-	-	-	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>71 003</b>	<b>15 192</b>	<b>1 435</b>	<b>81 371</b>	<b>155 183</b>	<b>155 183</b>	<b>100 185</b>	<b>101 724</b>	<b>100 234</b>
<b>Expenditure By Type</b>									
Employee related costs	25 386	29 301	33 232	34 105	36 105	36 105	38 853	40 873	43 080
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	(40)	149	742	10 315	10 315	10 315	126	131	137
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	899	1 039	1 378	1 401	1 675	1 675	1 850	1 699	1 702
Contracted services	74 006	16 477	6 553	84 162	155 974	155 974	102 959	104 190	102 693
Transfers and subsidies Exp	-	6 000	-	-	1 000	1 000	-	-	-
Other expenditure	4 842	4 430	3 661	3 984	3 828	3 828	3 828	3 828	3 828
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>105 092</b>	<b>57 397</b>	<b>45 567</b>	<b>133 967</b>	<b>208 898</b>	<b>208 898</b>	<b>147 616</b>	<b>150 722</b>	<b>151 440</b>
<b>Surplus/(Deficit)</b>	<b>(34 089)</b>	<b>(42 204)</b>	<b>(44 132)</b>	<b>(52 596)</b>	<b>(53 715)</b>	<b>(53 715)</b>	<b>(47 431)</b>	<b>(48 998)</b>	<b>(51 206)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	144 247	170 087	288 752	311 993	477 579	477 579	291 885	259 100	331 085
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>110 157</b>	<b>127 883</b>	<b>244 620</b>	<b>259 397</b>	<b>423 864</b>	<b>423 864</b>	<b>244 454</b>	<b>210 102</b>	<b>279 879</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>110 157</b>	<b>127 883</b>	<b>244 620</b>	<b>259 397</b>	<b>423 864</b>	<b>423 864</b>	<b>244 454</b>	<b>210 102</b>	<b>279 879</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>110 157</b>	<b>127 883</b>	<b>244 620</b>	<b>259 397</b>	<b>423 864</b>	<b>423 864</b>	<b>244 454</b>	<b>210 102</b>	<b>279 879</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>110 157</b>	<b>127 883</b>	<b>244 620</b>	<b>259 397</b>	<b>423 864</b>	<b>423 864</b>	<b>244 454</b>	<b>210 102</b>	<b>279 879</b>

#### **2.10.4 Finance Directorate (Vote 4)**

The Directorate of Finance aims to ensure efficient and effective financial management for Buffalo City Metropolitan Municipality as well as to provide and maintain meaningful, accurate and coherent financial records of the Metro in order to facilitate the management and control of expenditure against the objectives set by the Metro's budget. The Directorate of Finance comprises of the following departments:

- i. Budget & Treasury Management
- ii. Corporate Asset Management
- iii. Expenditure Management & Financial Reporting
- iv. Revenue Management
- v. Strategy & Operations
- vi. Supply Chain Management

**Table 62: Finance Directorate - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	972 423	1 295 503	1 467 400	1 687 667	1 687 667	1 687 667	1 834 764	1 963 198	2 120 253
Service charges - electricity revenue	37 774	32 051	26 853	23 638	23 638	23 638	27 087	29 497	32 123
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	126 545	98 251	70 130	53 619	45 619	45 619	36 022	37 103	38 216
Interest earned - outstanding debtors	49 322	67 093	122 587	88 009	101 009	101 009	109 696	118 471	128 541
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	1 468	1 468	1 468	1 594	1 721	1 868
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	402 449	327 322	365 642	392 741	535 313	535 313	369 426	372 133	311 652
Other revenue	476 019	530 091	557 961	608 329	608 329	608 329	668 390	724 178	752 836
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 064 531</b>	<b>2 350 312</b>	<b>2 610 572</b>	<b>2 855 470</b>	<b>3 003 042</b>	<b>3 003 042</b>	<b>3 046 979</b>	<b>3 246 302</b>	<b>3 385 489</b>
<b>Expenditure By Type</b>									
Employee related costs	249 680	265 537	240 565	292 933	335 967	335 967	345 318	363 222	382 782
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	185 107	(34 561)	136 009	158 354	158 354	158 354	268 215	332 633	357 684
Depreciation & asset impairment	0	102	416	2 569	2 569	2 569	171	179	187
Finance charges	-	-	-	-	-	-	5 000	10 000	20 000
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	6 065	3 061	2 779	5 895	8 201	8 201	12 448	5 838	5 840
Contracted services	53 775	44 351	39 877	54 670	64 069	64 069	87 361	68 990	65 215
Transfers and subsidies Exp	-	-	-	1 001	-	-	-	-	-
Other expenditure	106 798	107 774	119 088	112 468	109 778	109 778	113 291	115 291	113 791
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>601 425</b>	<b>386 264</b>	<b>538 733</b>	<b>627 891</b>	<b>678 938</b>	<b>678 938</b>	<b>831 804</b>	<b>896 152</b>	<b>945 498</b>
<b>Surplus/(Deficit)</b>	<b>1 463 107</b>	<b>1 964 048</b>	<b>2 071 839</b>	<b>2 227 579</b>	<b>2 324 104</b>	<b>2 324 104</b>	<b>2 215 175</b>	<b>2 350 150</b>	<b>2 439 991</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	3 394	279 132	58	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>1 466 500</b>	<b>2 243 180</b>	<b>2 071 897</b>	<b>2 227 579</b>	<b>2 324 104</b>	<b>2 324 104</b>	<b>2 215 175</b>	<b>2 350 150</b>	<b>2 439 991</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>1 466 500</b>	<b>2 243 180</b>	<b>2 071 897</b>	<b>2 227 579</b>	<b>2 324 104</b>	<b>2 324 104</b>	<b>2 215 175</b>	<b>2 350 150</b>	<b>2 439 991</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>1 466 500</b>	<b>2 243 180</b>	<b>2 071 897</b>	<b>2 227 579</b>	<b>2 324 104</b>	<b>2 324 104</b>	<b>2 215 175</b>	<b>2 350 150</b>	<b>2 439 991</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>1 466 500</b>	<b>2 243 180</b>	<b>2 071 897</b>	<b>2 227 579</b>	<b>2 324 104</b>	<b>2 324 104</b>	<b>2 215 175</b>	<b>2 350 150</b>	<b>2 439 991</b>

## 2.10.5 Corporate Services (Vote 5)

Services rendered by the Directorate of Corporate Services include but are not limited to development of the organisational structure, capacitation of staff, recruitment of staff members, job evaluation, employee relations, safety and wellness and assisting management with the implementation of staff performance. Corporate Services comprises of the following departments:

- i. Corporate Support Services
- ii. HR Performance & Development
- iii. Human Resources Management

**Table 63: Corporate Services - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	11 830	13 911	10 847	11 364	10 788	10 788	10 350	11 500	12 000
Other revenue	-	0	0	652	652	652	705	761	826
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>11 830</b>	<b>13 912</b>	<b>10 847</b>	<b>12 016</b>	<b>11 440</b>	<b>11 440</b>	<b>11 055</b>	<b>12 261</b>	<b>12 826</b>
<b>Expenditure By Type</b>									
Employee related costs	73 986	92 426	131 446	121 099	140 822	140 822	124 469	130 942	138 012
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	5 019	22 560	8 853	22 793	22 793	22 793	2 019	2 106	2 201
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	590	758	1 119	1 138	1 512	1 512	1 402	1 223	1 224
Contracted services	13 699	12 508	16 870	22 182	19 333	19 333	19 284	20 784	22 370
Transfers and subsidies Exp	-	-	-	-	-	-	-	-	-
Other expenditure	31 393	26 145	66 230	76 342	69 887	69 887	78 413	78 563	104 063
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>124 686</b>	<b>154 396</b>	<b>224 517</b>	<b>243 553</b>	<b>254 346</b>	<b>254 346</b>	<b>225 588</b>	<b>233 619</b>	<b>267 871</b>
<b>Surplus/(Deficit)</b>	<b>(112 857)</b>	<b>(140 484)</b>	<b>(213 671)</b>	<b>(231 537)</b>	<b>(242 906)</b>	<b>(242 906)</b>	<b>(214 533)</b>	<b>(221 358)</b>	<b>(255 045)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	110	110	150	150	150	150	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-</b>	<b>(140 374)</b>	<b>(213 561)</b>	<b>(231 387)</b>	<b>(242 756)</b>	<b>(242 756)</b>	<b>(214 383)</b>	<b>(221 358)</b>	<b>(255 045)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>-</b>	<b>(140 374)</b>	<b>(213 561)</b>	<b>(231 387)</b>	<b>(242 756)</b>	<b>(242 756)</b>	<b>(214 383)</b>	<b>(221 358)</b>	<b>(255 045)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>-</b>	<b>(140 374)</b>	<b>(213 561)</b>	<b>(231 387)</b>	<b>(242 756)</b>	<b>(242 756)</b>	<b>(214 383)</b>	<b>(221 358)</b>	<b>(255 045)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>-</b>	<b>(140 374)</b>	<b>(213 561)</b>	<b>(231 387)</b>	<b>(242 756)</b>	<b>(242 756)</b>	<b>(214 383)</b>	<b>(221 358)</b>	<b>(255 045)</b>

## 2.10.6 Infrastructure Services (Vote 6)

The Constitution stipulates that the City has a responsibility to ensure that the citizens of Cape Town have access to basic services. The purpose of the Directorate of Infrastructure Services is to provide a sustainable, reliable and affordable engineering service and infrastructure for Buffalo City Metropolitan Municipality and all stakeholder communities. Infrastructure Services comprises of the following departments:

- i. Electrical & Energy Services
- ii. Roads / PIU & Construction
- iii. Water / Wastewater & Scientific Services
- iv. Workshop / Plant & Fleet Services

**Table 64: Infrastructure Services - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	1 690 603	1 751 430	1 811 252	2 160 571	2 042 571	2 042 571	2 340 582	2 548 894	2 775 746
Service charges - water revenue	440 830	503 580	709 744	631 338	729 338	729 338	795 708	868 117	947 984
Service charges - sanitation revenue	304 905	328 923	377 249	397 037	412 037	412 037	447 060	485 060	527 261
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	256 462	356 023	334 275	381 860	406 232	406 232	395 832	429 851	497 521
Other revenue	15 182	3 419	5 163	23 069	23 069	23 069	24 915	26 908	29 195
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 707 982</b>	<b>2 943 374</b>	<b>3 237 683</b>	<b>3 593 876</b>	<b>3 613 248</b>	<b>3 613 248</b>	<b>4 004 098</b>	<b>4 358 831</b>	<b>4 777 707</b>
<b>Expenditure By Type</b>									
Employee related costs	445 940	491 806	527 000	541 112	540 274	540 274	572 280	602 039	634 549
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	102 584	256 506	268 107	297 360	296 985	296 985	530 892	668 074	725 205
Depreciation & asset impairment	757 716	828 068	1 105 469	673 856	700 865	700 865	497 248	525 931	545 598
Finance charges	37 934	33 445	27 966	39 594	39 594	39 594	49 669	109 770	177 176
Bulk purchases	1 552 488	1 628 957	1 772 339	2 057 476	1 754 307	1 754 307	2 010 261	2 208 472	2 426 228
Other materials	33 566	36 282	42 321	46 819	313 333	313 333	329 383	344 181	368 406
Contracted services	353 548	415 960	413 766	415 917	458 494	458 494	401 835	398 935	432 121
Transfers and subsidies Exp	8 531	15 911	-	-	-	-	-	-	-
Other expenditure	54 179	62 640	74 273	89 617	75 217	75 217	94 853	93 553	95 425
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>3 346 487</b>	<b>3 769 575</b>	<b>4 231 241</b>	<b>4 161 751</b>	<b>4 179 070</b>	<b>4 179 070</b>	<b>4 486 420</b>	<b>4 950 955</b>	<b>5 404 707</b>
<b>Surplus/(Deficit)</b>	<b>(638 505)</b>	<b>(826 201)</b>	<b>(993 558)</b>	<b>(567 875)</b>	<b>(565 822)</b>	<b>(565 822)</b>	<b>(482 322)</b>	<b>(592 123)</b>	<b>(627 000)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	625 351	593 777	449 818	355 626	455 075	455 075	331 714	382 003	282 511
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(13 154)</b>	<b>(232 424)</b>	<b>(543 740)</b>	<b>(212 249)</b>	<b>(110 746)</b>	<b>(110 746)</b>	<b>(150 609)</b>	<b>(210 120)</b>	<b>(344 489)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>(13 154)</b>	<b>(232 424)</b>	<b>(543 740)</b>	<b>(212 249)</b>	<b>(110 746)</b>	<b>(110 746)</b>	<b>(150 609)</b>	<b>(210 120)</b>	<b>(344 489)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(13 154)</b>	<b>(232 424)</b>	<b>(543 740)</b>	<b>(212 249)</b>	<b>(110 746)</b>	<b>(110 746)</b>	<b>(150 609)</b>	<b>(210 120)</b>	<b>(344 489)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(13 154)</b>	<b>(232 424)</b>	<b>(543 740)</b>	<b>(212 249)</b>	<b>(110 746)</b>	<b>(110 746)</b>	<b>(150 609)</b>	<b>(210 120)</b>	<b>(344 489)</b>

## 2.10.7 Spatial Planning & Development (Vote 7)

The purpose of the directorate is to ensure that the Metro meets the spatial planning objectives set out in the IDP, Spatial Development Framework (SDF) and to comply with the built environment planning and approvals requirements. Spatial Planning & Development comprises of the following departments:

- i. Development Planning
- ii. Property Management
- iii. Transport Planning & Operations
- iv. Urban & Rural Regeneration

**Table 65: Spatial Planning & Development - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	11 061	16 678	17 286	12 085	10 499	10 499	11 076	11 962	12 979
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	5 453	3 407	2 767	-	1 083	1 083	5 873	6 022	8 571
Other revenue	17 100	30 483	12 205	22 282	18 867	18 867	20 377	22 007	23 877
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>33 614</b>	<b>50 568</b>	<b>32 257</b>	<b>34 366</b>	<b>30 450</b>	<b>30 450</b>	<b>37 326</b>	<b>39 991</b>	<b>45 427</b>
<b>Expenditure By Type</b>									
Employee related costs	87 782	93 711	97 099	108 114	108 114	108 114	118 879	125 061	131 814
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	147 622	358 372	478 536	119 934	119 934	119 934	103 378	107 823	112 676
Finance charges	884	740	543	545	545	545	622	1 285	2 121
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	1 963	1 763	1 828	5 148	7 074	7 074	7 255	6 125	6 139
Contracted services	34 707	23 228	25 293	27 261	28 995	28 995	30 742	33 990	29 164
Transfers and subsidies Exp	-	-	-	-	-	-	-	-	-
Other expenditure	20 150	19 786	18 230	21 854	20 968	20 968	22 350	22 350	22 350
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>293 108</b>	<b>497 599</b>	<b>621 530</b>	<b>282 856</b>	<b>285 630</b>	<b>285 630</b>	<b>283 225</b>	<b>296 634</b>	<b>304 263</b>
<b>Surplus/(Deficit)</b>	<b>(259 494)</b>	<b>(447 031)</b>	<b>(589 273)</b>	<b>(248 490)</b>	<b>(255 181)</b>	<b>(255 181)</b>	<b>(245 899)</b>	<b>(256 643)</b>	<b>(258 836)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	94 199	189 058	213 054	138 500	145 611	145 611	73 500	75 000	91 082
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(165 295)</b>	<b>(257 973)</b>	<b>(376 220)</b>	<b>(109 990)</b>	<b>(109 570)</b>	<b>(109 570)</b>	<b>(172 399)</b>	<b>(181 643)</b>	<b>(167 754)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>(165 295)</b>	<b>(257 973)</b>	<b>(376 220)</b>	<b>(109 990)</b>	<b>(109 570)</b>	<b>(109 570)</b>	<b>(172 399)</b>	<b>(181 643)</b>	<b>(167 754)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(165 295)</b>	<b>(257 973)</b>	<b>(376 220)</b>	<b>(109 990)</b>	<b>(109 570)</b>	<b>(109 570)</b>	<b>(172 399)</b>	<b>(181 643)</b>	<b>(167 754)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(165 295)</b>	<b>(257 973)</b>	<b>(376 220)</b>	<b>(109 990)</b>	<b>(109 570)</b>	<b>(109 570)</b>	<b>(172 399)</b>	<b>(181 643)</b>	<b>(167 754)</b>

## 2.10.8 Health, Public Safety & Emergency Services (Vote 8)

The Directorate provides an essential & critical service to the public and thus the Directorate's mission is to continuously enforce safety & security issues, environmental & health issues and to consistently render an effective & efficient service is at the utmost forefront of this Directorate. Health, Public Safety & Emergency Services comprises of the following departments:

- i. Emergency Services
- ii. Municipal Health Services
- iii. Public Safety & Protection Services

**Table 66: Health, Public Safety & Emergency Services - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	23 619	24 866	10 818	17 737	17 737	17 737	19 262	20 803	22 571
Licences and permits	13 824	15 031	12 449	17 163	17 163	17 163	18 682	20 177	21 892
Agency services	25 683	26 198	21 676	35 976	35 976	35 976	39 070	42 195	45 782
Transfers and subsidies Rev	15 441	35 225	38 501	41 812	41 812	41 812	45 157	48 770	52 915
Other revenue	58 544	61 381	69 987	78 248	78 248	78 248	84 473	91 231	98 986
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>137 111</b>	<b>162 702</b>	<b>153 431</b>	<b>190 936</b>	<b>190 936</b>	<b>190 936</b>	<b>206 645</b>	<b>223 176</b>	<b>242 146</b>
<b>Expenditure By Type</b>									
Employee related costs	339 056	375 996	397 118	415 235	415 535	415 535	392 931	413 364	435 686
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	-	112 985	40 273	11 031	11 031	11 031	17 673	19 087	18 491
Depreciation & asset impairment	324	752	1 816	7 942	10 933	10 933	1 107	1 155	1 207
Finance charges	2 208	1 848	1 731	1 736	1 736	1 736	1 930	3 987	6 583
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	7 372	11 100	8 744	20 327	25 698	25 698	20 016	14 962	14 978
Contracted services	9 148	10 998	11 596	12 498	27 366	27 366	20 150	23 250	17 994
Transfers and subsidies Exp	-	-	-	-	-	-	-	-	-
Other expenditure	10 679	13 260	12 903	20 097	14 284	14 284	13 907	13 907	13 907
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>368 787</b>	<b>526 939</b>	<b>474 180</b>	<b>488 866</b>	<b>506 583</b>	<b>506 583</b>	<b>467 715</b>	<b>489 712</b>	<b>508 845</b>
<b>Surplus/(Deficit)</b>	<b>(231 677)</b>	<b>(364 237)</b>	<b>(320 749)</b>	<b>(297 931)</b>	<b>(315 647)</b>	<b>(315 647)</b>	<b>(261 070)</b>	<b>(266 536)</b>	<b>(266 698)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	12 283	4 294	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-</b>	<b>(359 943)</b>	<b>(320 749)</b>	<b>(297 931)</b>	<b>(315 647)</b>	<b>(315 647)</b>	<b>(261 070)</b>	<b>(266 536)</b>	<b>(266 698)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>-</b>	<b>(359 943)</b>	<b>(320 749)</b>	<b>(297 931)</b>	<b>(315 647)</b>	<b>(315 647)</b>	<b>(261 070)</b>	<b>(266 536)</b>	<b>(266 698)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>-</b>	<b>(359 943)</b>	<b>(320 749)</b>	<b>(297 931)</b>	<b>(315 647)</b>	<b>(315 647)</b>	<b>(261 070)</b>	<b>(266 536)</b>	<b>(266 698)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>-</b>	<b>(359 943)</b>	<b>(320 749)</b>	<b>(297 931)</b>	<b>(315 647)</b>	<b>(315 647)</b>	<b>(261 070)</b>	<b>(266 536)</b>	<b>(266 698)</b>



## 2.10.9 Economic Development & Agencies (Vote 09)

The directorate was established to respond to stagnant economic growth and rising unemployment. The purpose of the directorate is to enhance the enabling environment for the attraction of new investments and the creation of new enterprises within the local economy, in pursuit of inclusive economic growth and job creation Economic Development & Agencies comprises of the following departments:

- i. Fresh Produce Market
- ii. Tourism / Arts / Culture & Heritage
- iii. Trade / Industry & Rural Agrarian

**Table 67: Economic Development & Agencies - operating revenue by source, expenditure by type and total capital transfers**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	2 053	2 625	2 365	2 936	2 936	2 936	3 514	3 795	4 118
Interest earned - external investments	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	156	120	138	-	-	-	109	117	127
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	-	-	-	10 278	10 278	10 278	36 568	10 535	-
Other revenue	21 153	22 674	23 091	30 576	30 576	30 576	33 022	35 664	38 696
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>23 362</b>	<b>25 418</b>	<b>25 594</b>	<b>43 789</b>	<b>43 789</b>	<b>43 789</b>	<b>73 213</b>	<b>50 111</b>	<b>42 940</b>
<b>Expenditure By Type</b>									
Employee related costs	29 189	33 810	37 031	43 549	43 549	43 549	35 886	37 752	39 791
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	7 032	2 070	5 756	5 910	5 910	5 910	2 480	2 586	2 703
Finance charges	1 098	918	942	945	945	945	1 078	2 227	3 676
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	1 533	2 764	606	788	1 297	1 297	1 298	1 147	1 149
Contracted services	13 605	14 968	9 306	4 431	9 831	9 831	6 046	6 046	21 659
Transfers and subsidies Exp	14 731	20 538	53 421	58 488	58 338	58 338	89 887	67 877	56 082
Other expenditure	12 922	11 794	13 491	18 871	13 731	13 731	13 931	14 031	13 331
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>80 109</b>	<b>86 862</b>	<b>120 552</b>	<b>132 981</b>	<b>133 600</b>	<b>133 600</b>	<b>150 605</b>	<b>131 667</b>	<b>138 391</b>
<b>Surplus/(Deficit)</b>	<b>(56 747)</b>	<b>(61 444)</b>	<b>(94 958)</b>	<b>(89 192)</b>	<b>(89 811)</b>	<b>(89 811)</b>	<b>(77 392)</b>	<b>(81 555)</b>	<b>(95 451)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	7 852	-	10 114	-	19 886	19 886	35 000	40 000	47 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(48 895)</b>	<b>(61 444)</b>	<b>(84 844)</b>	<b>(89 192)</b>	<b>(69 925)</b>	<b>(69 925)</b>	<b>(42 392)</b>	<b>(41 555)</b>	<b>(48 451)</b>
Taxation	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>(48 895)</b>	<b>(61 444)</b>	<b>(84 844)</b>	<b>(89 192)</b>	<b>(69 925)</b>	<b>(69 925)</b>	<b>(42 392)</b>	<b>(41 555)</b>	<b>(48 451)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(48 895)</b>	<b>(61 444)</b>	<b>(84 844)</b>	<b>(89 192)</b>	<b>(69 925)</b>	<b>(69 925)</b>	<b>(42 392)</b>	<b>(41 555)</b>	<b>(48 451)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(48 895)</b>	<b>(61 444)</b>	<b>(84 844)</b>	<b>(89 192)</b>	<b>(69 925)</b>	<b>(69 925)</b>	<b>(42 392)</b>	<b>(41 555)</b>	<b>(48 451)</b>

### **2.10.10 Directorate - Solid Waste, Environmental & Health Management (Vote 10)**

The Directorate of Solid Waste, Environmental & Health Management renders services such as refuse removal, street sweeping, waste minimization and operates the landfill/waste sites as well as the garden transfer stations. It also has an overarching strategic responsibility for the protection and management of the natural environment in Buffalo City. Solid Waste, Environmental & Health Management comprises of the following departments:

- i. Solid Waste
- ii. Landfills & Transfer Stations
- iii. Waste Removal & Cleansing (Coastal)
- iv. Waste Removal & Cleansing (Midland)
- v. Waste Removal & Cleansing (Inland)
- vi. Waste Minimisation & Diversion
- vii. Specialised Fleet Management
- viii. Environmental Management
- ix. Environmental Planning (IEMP)
- x. Coastal Beaches & Nature Management
- xi. Grass Cutting & Vegetation Control
- xii. Municipal Health Services
- xiii. Special Programmes
- xiv. Municipal Health Services

**Table 68: Solid Waste, Environmental & Health Management - operating revenue by source, expenditure by type and total capital transfers**

Description	2021/22 Medium Term Revenue & Expenditure Framework		
	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>			
<b>Revenue By Source</b>			
Property rates	-	-	-
Service charges - electricity revenue	-	-	-
Service charges - water revenue	-	-	-
Service charges - sanitation revenue	-	-	-
Service charges - refuse revenue	367 954	399 230	433 963
Rental of facilities and equipment	-	-	-
Interest earned - external investments	-	-	-
Interest earned - outstanding debtors	-	-	-
Dividends received	-	-	-
Fines, penalties and forfeits	9	9	10
Licences and permits	-	-	-
Agency services	-	-	-
Transfers and subsidies Rev	158 955	172 466	187 815
Other revenue	7 531	8 133	8 824
Gains	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>534 448</b>	<b>579 838</b>	<b>630 613</b>
<b>Expenditure By Type</b>			
Employee related costs	404 754	425 801	448 794
Remuneration of councillors	-	-	-
Debt impairment	55 193	69 067	74 642
Depreciation & asset impairment	3 755	3 917	4 093
Finance charges	71	146	241
Bulk purchases	-	-	-
Other materials	27 242	22 880	22 535
Contracted services	31 918	33 339	28 029
Transfers and subsidies Exp	-	-	-
Other expenditure	68 717	68 725	67 875
Losses	-	-	-
<b>Total Expenditure</b>	<b>591 650</b>	<b>623 874</b>	<b>646 209</b>
<b>Surplus/(Deficit)</b>	<b>(57 202)</b>	<b>(44 036)</b>	<b>(15 596)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(57 202)</b>	<b>(44 036)</b>	<b>(15 596)</b>
Taxation	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>(57 202)</b>	<b>(44 036)</b>	<b>(15 596)</b>
Attributable to minorities	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(57 202)</b>	<b>(44 036)</b>	<b>(15 596)</b>
Share of surplus/ (deficit) of associate	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(57 202)</b>	<b>(44 036)</b>	<b>(15 596)</b>

**2.10.11 Directorate - Directorate - Sport, Recreation & Community Development  
(Vote 11)**

The Directorate of Sport, Recreation & Community Development is responsible for the rendering of services in Cemeteries and Crematorium, Sports fields; Swimming Pools; Marine Services; Resorts and the Zoo and provide for conservation, sport and recreation needs of the community. It also provides provide general lending, reference, copy and study facilities at its libraries and the use of Halls:

- i. Solid Waste Management
- ii. Community Development
- iii. Libraries
- iv. Halls
- v. Zoo And Aquarium
- vi. Parks & Cemeteries
- vii. Sports Development Facilities & Recreation Facilities
- viii. Swimming Pools
- ix. Resorts Management
- x. Sports Development

**Table 69: Sport, Recreation & Community Development - operating revenue by source, expenditure by type and total capital transfers**

Description R thousand	2021/22 Medium Term Revenue & Expenditure Framework		
	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>			
Property rates	–	–	–
Service charges - electricity revenue	–	–	–
Service charges - water revenue	–	–	–
Service charges - sanitation revenue	–	–	–
Service charges - refuse revenue	–	–	–
Rental of facilities and equipment	6 266	6 767	7 343
Interest earned - external investments	–	–	–
Interest earned - outstanding debtors	–	–	–
Dividends received	–	–	–
Fines, penalties and forfeits	543	586	636
Licences and permits	44	47	51
Agency services	–	–	–
Transfers and subsidies Rev	15 870	18 797	18 375
Other revenue	21 293	22 996	24 951
Gains	–	–	–
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>44 015</b>	<b>49 194</b>	<b>51 356</b>
<b>Expenditure By Type</b>			
Employee related costs	320 781	337 461	355 684
Remuneration of councillors	–	–	–
Debt impairment	–	–	–
Depreciation & asset impairment	36 718	38 296	40 020
Finance charges	1 563	3 228	5 330
Bulk purchases	–	–	–
Other materials	29 813	22 950	22 961
Contracted services	18 010	19 310	18 847
Transfers and subsidies Exp	13 220	13 220	13 220
Other expenditure	47 798	43 067	43 067
Losses	–	–	–
<b>Total Expenditure</b>	<b>467 902</b>	<b>477 533</b>	<b>499 129</b>
<b>Surplus/(Deficit)</b>	<b>(423 887)</b>	<b>(428 339)</b>	<b>(447 773)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	7 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(423 887)</b>	<b>(428 339)</b>	<b>(440 773)</b>
Taxation	–	–	–
<b>Surplus/(Deficit) after taxation</b>	<b>(423 887)</b>	<b>(428 339)</b>	<b>(440 773)</b>
Attributable to minorities	–	–	–
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(423 887)</b>	<b>(428 339)</b>	<b>(440 773)</b>
Share of surplus/ (deficit) of associate	–	–	–
<b>Surplus/(Deficit) for the year</b>	<b>(423 887)</b>	<b>(428 339)</b>	<b>(440 773)</b>

## **2.11 ANNUAL BUDGET AND SDBIPS – MUNICIPAL ENTITIES AND OTHER EXTERNAL MECHANISMS**

Buffalo City Metropolitan Development Agency (BCMDA) is a municipal entity wholly owned by Buffalo City Metropolitan Municipality (BCMM). BCMDA was established as a profit company on 20 April 2016. Its mandate is to increase economic growth through tourism, economic and social development as well as property management and commercialisation. As an entity of BCMM, BCMDA extends the Metro's capability with respect to identification, planning and implementation of development projects for the benefit of the entire municipal area. The governance of BCMDA is entrusted to board of directors.

To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R48 million for 2021/2022 financial year, R51 million in 2022/2023 and R53 million in 2023/2024 financial years as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R50 million in 2021/2022, R47 million in 2022/2023 and R18 million in 2023/2024 for capital projects that will be implemented by the entity.

The primary mandate of Buffalo City Metropolitan Development Agency is to:

- i. Attract investors into Buffalo City,
- ii. Increase economic growth through tourism, economic and social development, and
- iii. Property management and commercialisation.

The aggregated annual budget, as required in terms of section 9 of the MBRR, are presented in the five primary budget tables on the following pages. These tables reflect BCMDA's 2021/2022 budget and MTREF to be supported by Council.

Schedule D reflecting BCMDA's annual budget and supporting documents is attached as Annexure Z.

**Table 70: MBRR Table D1 – Budget Summary – (BCMDA)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	145	439	520	854	401	401	467	491	515
Transfers recognised - operational	22 075	34 571	60 925	90 574	148 008	148 008	135 059	108 550	71 207
Other own revenue	153	61 569	1 891	15 304	11 098	11 098	12 399	15 727	12 640
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>22 373</b>	<b>96 579</b>	<b>63 336</b>	<b>106 732</b>	<b>159 507</b>	<b>159 507</b>	<b>147 925</b>	<b>124 769</b>	<b>84 362</b>
Employee costs	15 512	17 586	24 249	25 929	26 597	26 597	30 607	32 453	33 979
Remuneration of councillors	900	750	1 635	1 959	1 886	1 886	-	-	-
Depreciation & asset impairment	799	1 187	936	1 297	1 379	1 379	995	943	1 228
Finance charges	5	0	-	4	4	4	4	4	4
Inventory consumed and bulk purchases	-	-	-	-	-	-	727	768	805
Transfers and grants	-	-	-	-	-	-	-	-	-
Other expenditure	7 139	11 838	27 095	75 283	127 662	127 662	114 393	89 321	46 979
<b>Total Expenditure</b>	<b>24 355</b>	<b>31 361</b>	<b>53 916</b>	<b>104 472</b>	<b>157 529</b>	<b>157 529</b>	<b>146 725</b>	<b>123 489</b>	<b>82 996</b>
<b>Surplus/(Deficit)</b>	<b>(1 982)</b>	<b>65 218</b>	<b>9 420</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	351	1 742	1 675	2 260	1 978	1 978	1 200	1 280	1 366
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational)	-	-	-	-	-	-	-	-	-
<b>contributions</b>	<b>(1 631)</b>	<b>66 960</b>	<b>11 095</b>	<b>4 520</b>	<b>3 956</b>	<b>3 956</b>	<b>2 400</b>	<b>2 560</b>	<b>2 733</b>
Taxation	(538)	602	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(1 093)</b>	<b>66 358</b>	<b>11 095</b>	<b>4 520</b>	<b>3 956</b>	<b>3 956</b>	<b>2 400</b>	<b>2 560</b>	<b>2 733</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>351</b>	<b>1 742</b>	<b>1 675</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
Transfers recognised - capital	351	1 742	1 675	2 260	1 978	1 978	1 200	1 280	1 366
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-
<b>Total sources of capital funds</b>	<b>351</b>	<b>1 742</b>	<b>1 675</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
<b>Financial position</b>									
Total current assets	708	5 706	22 505	2 882	5 697	5 697	8 652	10 095	8 888
Total non current assets	2 174	2 108	2 795	3 443	3 370	3 370	2 071	2 551	2 689
Total current liabilities	3 465	6 448	12 980	5 177	5 177	5 177	7 336	4 878	6 389
Total non current liabilities	-	-	833	-	-	-	-	-	-
Community wealth/Equity	(582)	1 366	11 488	1 148	3 890	3 890	3 387	7 768	5 189
<b>Cash flows</b>									
Net cash from (used) operating	(2 630)	5 362	13 797	3 532	3 250	3 250	2 195	2 223	2 594
Net cash from (used) investing	(351)	(1 742)	(1 651)	(2 260)	(1 978)	(1 978)	(1 200)	(1 280)	(1 366)
Net cash from (used) financing	-	-	-	(1 272)	(1 272)	(1 272)	-	-	-
<b>Cash/cash equivalents at the year end</b>	<b>367</b>	<b>3 987</b>	<b>16 133</b>	<b>1 470</b>	<b>4 285</b>	<b>4 285</b>	<b>5 280</b>	<b>6 223</b>	<b>7 451</b>

**Table 71: MBRR Table D2 – Budgeted Financial Performance (revenue and expenditure) – (BCMDA)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousands</b>									
<b>Revenue by Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	145	439	520	854	401	401	467	491	515
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	2 896	7 870	7 870	4 000	3 768	-
Transfers and subsidies	21 724	32 829	60 925	88 314	146 030	146 030	133 859	107 270	69 840
Other revenue	153	643	1 891	12 408	3 229	3 229	8 399	11 959	12 640
Gains	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>22 022</b>	<b>33 911</b>	<b>63 336</b>	<b>104 472</b>	<b>157 529</b>	<b>157 529</b>	<b>146 725</b>	<b>123 489</b>	<b>82 996</b>
<b>Expenditure By Type</b>									
Employee related costs	15 512	17 586	24 249	25 929	26 597	26 597	30 607	32 453	33 979
Remuneration of councillors	900	750	1 635	1 959	1 886	1 886	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	799	1 187	936	1 297	1 379	1 379	995	943	1 228
Finance charges	5	0	-	4	4	4	4	4	4
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-
Inventory consumed	-	-	-	-	-	-	727	768	805
Contracted services	-	-	18 993	-	-	-	106 138	80 569	37 804
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	7 139	11 838	8 102	75 283	127 662	127 662	8 255	8 752	9 175
Losses	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>24 355</b>	<b>31 361</b>	<b>53 916</b>	<b>104 472</b>	<b>157 529</b>	<b>157 529</b>	<b>146 725</b>	<b>123 489</b>	<b>82 996</b>
<b>Surplus/(Deficit)</b>	<b>(2 333)</b>	<b>2 550</b>	<b>9 420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	351	1 742	1 675	2 260	1 978	1 978	1 200	1 280	1 366
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>contributions</b>	<b>(1 982)</b>	<b>4 292</b>	<b>11 095</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
Taxation	(538)	602	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(1 444)</b>	<b>3 690</b>	<b>11 095</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>



**Table 72: MBRR Table D3 – Capital Budget by asset class and funding – (BCMDA)**

Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousands</b>									
<b>Capital expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	-	-	-	-	-	-	-	-	-
<b>Community Assets</b>	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>	252	1 578	405	1 160	1 009	1 009	800	840	883
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	252	1 578	405	1 160	1 009	1 009	800	840	883
<i>Water Rights</i>	-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>	252	1 578	405	1 160	1 009	1 009	800	840	883
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-	-
<i>Unspecified</i>	-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>	99	148	76	400	570	570	320	354	390
Computer Equipment	99	148	76	400	570	570	320	354	390
<b>Furniture and Office Equipment</b>	-	15	1 194	700	400	400	80	86	93
Furniture and Office Equipment	-	15	1 194	700	400	400	80	86	93
<b>Machinery and Equipment</b>	-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
<b>Land</b>	-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
<b>Total capital expenditure on assets</b>	<b>351</b>	<b>1 742</b>	<b>1 675</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
<b>Funded by:</b>									
National Government									
Provincial Government									
Parent Municipality	351	1 742	1 675	2 260	1 978	1 978	1 200	1 280	1 366
District Municipality									
<b>Transfers recognised - capital</b>	<b>351</b>	<b>1 742</b>	<b>1 675</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
<b>Borrowing</b>									
<b>Internally generated funds</b>									
<b>Total Capital Funding</b>	<b>351</b>	<b>1 742</b>	<b>1 675</b>	<b>2 260</b>	<b>1 978</b>	<b>1 978</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>

**Table 73: MBRR Table D4 – Budgeted Financial Position – (BCMDA)**

Description R thousands	2017/18	2018/19	2019/20	Current Year 2020/21			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>ASSETS</b>									
<b>Current assets</b>									
Cash	344	2 293	1	172	172	172	172	172	172
Call investment deposits	23	1 694	16 131	1 297	4 113	4 113	5 108	6 050	7 278
Consumer debtors	-	-	-	-	-	-	-	-	-
Other debtors	308	1 683	6 311	1 377	1 377	1 377	3 311	3 811	1 377
Current portion of long-term receivables	-	-	-	-	-	-	-	-	-
Inventory	33	35	61	35	35	35	61	61	61
<b>Total current assets</b>	<b>708</b>	<b>5 706</b>	<b>22 505</b>	<b>2 882</b>	<b>5 697</b>	<b>5 697</b>	<b>8 652</b>	<b>10 095</b>	<b>8 888</b>
<b>Non current assets</b>									
Long-term receivables	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-
Investment property	-	-	-	-	-	-	-	-	-
Investment in Associate	-	-	-	-	-	-	-	-	-
Property, plant and equipment	351	308	1 384	1 994	1 858	1 858	1 198	1 126	1 075
Biological	-	-	-	-	-	-	-	-	-
Intangible	1 221	1 800	1 411	1 449	1 512	1 512	873	1 425	1 614
Other non-current assets	602	-	-	-	-	-	-	-	-
<b>Total non current assets</b>	<b>2 174</b>	<b>2 108</b>	<b>2 795</b>	<b>3 443</b>	<b>3 370</b>	<b>3 370</b>	<b>2 071</b>	<b>2 551</b>	<b>2 689</b>
<b>TOTAL ASSETS</b>	<b>2 882</b>	<b>7 814</b>	<b>25 300</b>	<b>6 325</b>	<b>9 067</b>	<b>9 067</b>	<b>10 723</b>	<b>12 646</b>	<b>11 577</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	1 272	1 272	1 272	-	-	-
Consumer deposits	-	-	-	-	-	-	-	-	-
Trade and other payables	2 086	5 419	11 542	2 086	2 086	2 086	5 542	2 875	4 286
Provisions	1 378	1 029	1 438	1 819	1 819	1 819	1 794	2 003	2 103
<b>Total current liabilities</b>	<b>3 465</b>	<b>6 448</b>	<b>12 980</b>	<b>5 177</b>	<b>5 177</b>	<b>5 177</b>	<b>7 336</b>	<b>4 878</b>	<b>6 389</b>
<b>Non current liabilities</b>									
Borrowing	-	-	-	-	-	-	-	-	-
Provisions	-	-	833	-	-	-	-	-	-
<b>Total non current liabilities</b>	<b>-</b>	<b>-</b>	<b>833</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>3 465</b>	<b>6 448</b>	<b>13 812</b>	<b>5 177</b>	<b>5 177</b>	<b>5 177</b>	<b>7 336</b>	<b>4 878</b>	<b>6 389</b>
<b>NET ASSETS</b>	<b>(582)</b>	<b>1 366</b>	<b>11 488</b>	<b>1 148</b>	<b>3 890</b>	<b>3 890</b>	<b>3 387</b>	<b>7 768</b>	<b>5 189</b>
<b>COMMUNITY WEALTH/EQUITY</b>									
Accumulated Surplus/(Deficit)	(582)	1 366	11 488	1 148	3 890	3 890	3 387	7 768	5 189
Reserves	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>(582)</b>	<b>1 366</b>	<b>11 488</b>	<b>1 148</b>	<b>3 890</b>	<b>3 890</b>	<b>3 387</b>	<b>7 768</b>	<b>5 189</b>

**Table 74: MBRR Table D5 – Budgeted Cash Flow – (BCMDA)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Other revenue	153	638	(2 595)	15 304	11 099	11 099	12 399	15 727	12 640
Transfers and Subsidies - Operational	21 724	35 283	61 865	88 314	146 030	146 030	133 859	107 270	69 840
Transfers and Subsidies - Capital	-	-	-	2 260	1 978	1 978	1 200	1 280	1 366
Interest	145	439	520	854	401	401	467	491	515
Dividends	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Suppliers and employees	(24 647)	(30 997)	(45 993)	(103 196)	(156 253)	(156 253)	(145 726)	(122 542)	(81 763)
Finance charges	(5)	(0)	-	(4)	(4)	(4)	(4)	(4)	(4)
Dividends paid	-	-	-	-	-	-	-	-	-
Transfers and Grants	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>(2 630)</b>	<b>5 362</b>	<b>13 797</b>	<b>3 532</b>	<b>3 250</b>	<b>3 250</b>	<b>2 195</b>	<b>2 223</b>	<b>2 594</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	-	-	24	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	(351)	(1 742)	(1 675)	-	-	-	-	-	-
<b>Payments</b>									
Capital assets	-	-	-	(2 260)	(1 978)	(1 978)	(1 200)	(1 280)	(1 366)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(351)</b>	<b>(1 742)</b>	<b>(1 651)</b>	<b>(2 260)</b>	<b>(1 978)</b>	<b>(1 978)</b>	<b>(1 200)</b>	<b>(1 280)</b>	<b>(1 366)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Repayment of borrowing	-	-	-	(1 272)	(1 272)	(1 272)	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1 272)</b>	<b>(1 272)</b>	<b>(1 272)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>(2 981)</b>	<b>3 620</b>	<b>12 145</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>995</b>	<b>943</b>	<b>1 228</b>
Cash/cash equivalents at the year begin:	3 348	367	3 987	1 470	4 286	4 286	4 285	5 280	6 223
Cash/cash equivalents at the year end:	367	3 987	16 133	1 470	4 285	4 285	5 280	6 223	7 451

## **2.12 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS**

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years) unless MFMA Section 33 has been complied with. In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Chief Financial Officer.

## **2.13 CAPITAL EXPENDITURE DETAILS**

The following tables present details of the City's capital expenditure programme, firstly on the new assets, then renewal of assets, upgrading of assets, repair and maintenance of assets, depreciation of assets, detailed capital programme and delayed capital projects.

**Table 75: MBRR Table SA34a – Capital expenditure on new assets by asset class**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>	<b>726 072</b>	<b>1 004 175</b>	<b>739 745</b>	<b>1 008 059</b>	<b>716 840</b>	<b>716 840</b>	<b>612 218</b>	<b>646 491</b>	<b>753 013</b>
<b>Infrastructure</b>	<b>726 072</b>	<b>1 004 175</b>	<b>739 745</b>	<b>1 008 059</b>	<b>716 840</b>	<b>716 840</b>	<b>612 218</b>	<b>646 491</b>	<b>753 013</b>
Roads Infrastructure	81 791	470 028	232 437	308 662	209 966	209 966	71 700	55 175	78 200
Roads	81 791	300 552	212 229	204 362	192 550	192 550	71 700	55 175	78 200
Road Structures	–	157 500	12 793	96 000	6 083	6 083	–	–	–
Road Furniture	–	11 976	7 415	8 300	11 333	11 333	–	–	–
Storm water Infrastructure	–	16 250	156 443	40 610	32 303	32 303	28 860	21 300	30 210
Drainage Collection	–	16 250	156 443	40 610	32 303	32 303	28 860	21 300	30 210
Electrical Infrastructure	76 623	132 746	119 984	170 119	189 661	189 661	80 772	122 541	91 521
MV Substations	14 272	73 144	91 017	100 377	99 677	99 677	9 000	10 222	–
MV Switching Stations	18 852	–	–	–	–	–	–	–	–
MV Networks	26 807	12 826	14 703	10 000	9 389	9 389	10 000	15 000	5 000
LV Networks	16 692	46 776	14 264	59 742	80 595	80 595	61 772	97 319	86 521
Water Supply Infrastructure	48 104	70 606	71 206	150 798	127 530	127 530	343 056	366 996	466 232
Dams and Weirs	–	–	725	3 000	3 000	3 000	9 500	8 000	8 000
Reservoirs	5 501	8 075	–	10 000	4 404	4 404	8 500	4 000	4 000
Pump Stations	1 355	–	510	–	–	–	–	–	–
Water Treatment Works	4 401	1 352	546	–	–	–	6 500	10 000	17 000
Bulk Mains	17 973	32 612	32 133	51 375	62 078	62 078	23 500	60 875	159 500
Distribution	1 173	2 000	–	–	3 000	3 000	13 500	26 719	23 400
Distribution Points	16 703	22 519	33 239	84 423	38 048	38 048	97 525	120 100	121 325
PRV Stations	998	4 048	4 052	2 000	2 000	2 000	4 788	4 576	–
Capital Spares	–	–	–	–	15 000	15 000	179 243	132 725	133 007
Sanitation Infrastructure	187 060	179 275	102 505	332 871	142 449	142 449	84 830	77 980	86 850
Reticulation	60 597	60 959	29 812	99 071	141 749	141 749	60 800	55 450	71 850
Waste Water Treatment Works	48 031	17 815	452	–	–	–	–	–	–
Outfall Sewers	75 616	93 024	69 418	230 800	(4 000)	(4 000)	4 030	4 530	10 000
Toilet Facilities	2 817	7 478	2 823	3 000	4 700	4 700	16 000	13 000	3 000
Capital Spares	–	–	–	–	–	–	4 000	5 000	2 000
Solid Waste Infrastructure	43 262	46 933	39 919	1 000	10 931	10 931	–	–	–
Landfill Sites	43 262	46 933	39 919	1 000	–	–	–	–	–
Capital Spares	–	–	–	–	10 931	10 931	–	–	–
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	289 231	88 336	17 253	4 000	4 000	4 000	3 000	2 500	–
Data Centres	12 953	11 647	1 000	1 000	1 000	1 000	1 500	1 400	–
Core Layers	21 624	76 258	16 253	3 000	3 000	3 000	1 500	1 100	–
Distribution Layers	9 904	431	–	–	–	–	–	–	–
Capital Spares	244 750	–	–	–	–	–	–	–	–
<b>Community Assets</b>	<b>5 300</b>	<b>24 068</b>	<b>9 593</b>	<b>6 100</b>	<b>9 981</b>	<b>9 981</b>	<b>30 700</b>	<b>45 100</b>	<b>33 450</b>
Community Facilities	4 541	13 576	9 593	6 100	9 931	9 931	30 400	43 500	31 850
Halls	–	–	–	–	2 272	2 272	–	–	–
Centres	–	–	–	–	–	–	7 000	13 000	6 700
Fire/Ambulance Stations	–	–	–	–	3 500	3 500	4 000	4 000	–
Galleries	–	–	–	–	–	–	2 500	2 000	1 300
Libraries	–	–	–	–	457	457	–	–	3 000
Cemeteries/Crematoria	–	490	–	–	200	200	200	200	–
Public Open Space	–	705	344	1 000	500	500	500	1 000	1 000
Nature Reserves	–	1 407	191	–	–	–	1 100	3 100	850
Public Ablution Facilities	845	1 415	3 913	100	–	–	100	200	–
Stalls	–	5 073	3 298	–	415	415	15 000	20 000	19 000
Taxi Ranks/Bus Terminals	438	4 486	1 847	5 000	2 586	2 586	–	–	–
Capital Spares	3 258	–	–	–	–	–	–	–	–
Sport and Recreation Facilities	758	10 492	–	–	50	50	300	1 600	1 600
Outdoor Facilities	758	10 492	–	–	50	50	300	1 600	1 600

**MBRR Table SA34a – Capital expenditure on new assets by asset class (continued)**

Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Heritage assets</b>	–	839	–	1 000	1 000	1 000	1 500	2 000	800
Monuments	–	105	–	1 000	1 000	1 000	1 500	2 000	800
Works of Art	–	734	–	–	–	–	–	–	–
<b>Investment properties</b>	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
<b>Other assets</b>	<b>14 452</b>	<b>6 265</b>	<b>5 225</b>	<b>28 950</b>	<b>170 285</b>	<b>170 285</b>	<b>47 300</b>	<b>44 369</b>	<b>59 000</b>
Operational Buildings	14 452	6 265	5 225	500	8 292	8 292	6 300	30 169	22 000
Municipal Offices	10 838	3 211	186	–	5 107	5 107	4 100	17 669	5 000
Pay/Enquiry Points	–	101	–	–	1 700	1 700	2 000	–	–
Building Plan Offices	–	–	–	–	–	–	–	7 000	7 000
Yards	–	–	–	–	1 486	1 486	–	5 000	10 000
Stores	3 353	–	–	–	–	–	–	–	–
Laboratories	261	2 953	5 039	500	–	–	–	–	–
Depots	–	–	–	–	–	–	200	500	–
Housing	–	–	–	28 450	161 993	161 993	41 000	14 200	37 000
Social Housing	–	–	–	28 450	161 993	161 993	41 000	14 200	37 000
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>	–	4 506	54 143	58 014	46 356	46 356	8 300	4 840	1 883
Licences and Rights	–	4 506	54 143	58 014	46 356	46 356	8 300	4 840	1 883
Computer Software and Applications	–	4 506	54 143	58 014	46 356	46 356	8 300	4 840	1 883
<b>Computer Equipment</b>	2 948	8 907	2 892	5 431	6 131	6 131	2 620	354	790
Computer Equipment	2 948	8 907	2 892	5 431	6 131	6 131	2 620	354	790
<b>Furniture and Office Equipment</b>	8 925	11 792	9 133	21 734	25 931	25 931	21 159	8 668	10 293
Furniture and Office Equipment	8 925	11 792	9 133	21 734	25 931	25 931	21 159	8 668	10 293
<b>Machinery and Equipment</b>	12 264	39 996	46 466	18 406	63 744	63 744	27 048	34 400	23 000
Machinery and Equipment	12 264	39 996	46 466	18 406	63 744	63 744	27 048	34 400	23 000
<b>Transport Assets</b>	109 248	82 817	45 130	57 860	75 363	75 363	45 263	35 000	21 000
Transport Assets	109 248	82 817	45 130	57 860	75 363	75 363	45 263	35 000	21 000
<b>Land</b>	–	–	–	–	–	–	21 000	15 000	15 000
Land	–	–	–	–	–	–	21 000	15 000	15 000
<b>Zoo's, Marine and Non-biological Animals</b>	–	–	–	–	–	–	–	–	–
<b>Total Capital Expenditure on new assets</b>	<b>879 209</b>	<b>1 183 365</b>	<b>912 327</b>	<b>1 205 555</b>	<b>1 115 632</b>	<b>1 115 632</b>	<b>817 109</b>	<b>836 222</b>	<b>918 230</b>

**Table 76: MBRR Table SA34b – Capital expenditure on renewal of existing assets by asset class**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>88 119</b>	<b>157 797</b>	<b>314 468</b>	<b>235 431</b>	<b>186 386</b>	<b>186 386</b>	<b>291 361</b>	<b>248 320</b>	<b>300 867</b>
Roads Infrastructure	42 759	95 787	255 341	211 531	160 486	160 486	156 340	105 718	147 256
Roads	32 919	90 771	119 376	208 531	153 648	153 648	145 540	89 918	145 756
Road Structures	9 840	5 016	135 548	3 000	1 000	1 000	–	–	–
Road Furniture	–	–	417	–	5 838	5 838	10 800	15 800	1 500
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	82	12 814	4	–	–	–	91 920	100 101	103 111
HV Switching Station	–	–	–	–	–	–	91 920	100 101	103 111
Capital Spares	82	12 814	4	–	–	–	–	–	–
Water Supply Infrastructure	45 277	49 196	59 123	23 900	25 900	25 900	43 100	42 500	50 500
Dams and Weirs	–	–	13 391	–	–	–	–	–	–
Reservoirs	6 183	3 587	9 129	3 000	3 000	3 000	8 000	4 000	17 000
Pump Stations	1 251	8 773	999	2 000	1 000	1 000	2 300	500	–
Water Treatment Works	708	1 341	15 489	7 000	9 000	9 000	21 500	25 500	20 000
Bulk Mains	13 722	13 654	10 538	5 900	5 900	5 900	5 700	5 000	5 000
Distribution Points	23 413	21 841	9 576	6 000	7 000	7 000	5 600	7 500	8 500
Sanitation Infrastructure	–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure	–	–	–	–	–	–	–	–	–
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
<b>Community Assets</b>	<b>5 288</b>	<b>13 233</b>	<b>4 333</b>	<b>11 300</b>	<b>14 593</b>	<b>14 593</b>	<b>5 150</b>	<b>11 600</b>	<b>8 300</b>
Community Facilities	–	10 934	3 495	11 200	14 593	14 593	5 000	8 500	7 800
Fire/Ambulance Stations	–	–	–	–	928	928	–	–	–
Galleries	–	–	–	–	–	–	5 000	8 500	7 800
Theatres	–	–	177	8 200	6 200	6 200	–	–	–
Taxi Ranks/Bus Terminals	–	10 934	3 318	3 000	7 465	7 465	–	–	–
Sport and Recreation Facilities	5 288	2 299	838	100	–	–	150	3 100	500
Outdoor Facilities	5 288	2 299	838	100	–	–	150	3 100	500
<b>Heritage assets</b>	<b>–</b>	<b>–</b>	<b>3 982</b>	<b>–</b>	<b>1 025</b>	<b>1 025</b>	<b>–</b>	<b>–</b>	<b>–</b>
Monuments	–	–	3 982	–	1 025	1 025	–	–	–
<b>Investment properties</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
<b>Other assets</b>	<b>24 496</b>	<b>266</b>	<b>148</b>	<b>2 000</b>	<b>4 140</b>	<b>4 140</b>	<b>16 000</b>	<b>15 500</b>	<b>9 000</b>
Operational Buildings	24 496	266	148	2 000	4 140	4 140	16 000	15 500	9 000
Municipal Offices	–	–	–	–	1 000	1 000	9 000	7 000	4 000
Pay/Enquiry Points	1 302	266	148	2 000	1 140	1 140	–	2 500	1 000
Manufacturing Plant	–	–	–	–	2 000	2 000	7 000	6 000	4 000
Capital Spares	23 193	–	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
<b>Biological or Cultivated Assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Intangible Assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Licences and Rights	–	–	–	–	–	–	–	–	–
<b>Computer Equipment</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Furniture and Office Equipment</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Machinery and Equipment</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Transport Assets</b>	<b>987</b>	<b>1 712</b>	<b>2 162</b>	<b>1 600</b>	<b>1 600</b>	<b>1 600</b>	<b>–</b>	<b>–</b>	<b>–</b>
Transport Assets	987	1 712	2 162	1 600	1 600	1 600	–	–	–
<b>Land</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Zoo's, Marine and Non-biological Animals</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total Capital Expenditure on renewal of existing</b>	<b>118 889</b>	<b>173 008</b>	<b>325 092</b>	<b>250 331</b>	<b>207 744</b>	<b>207 744</b>	<b>312 511</b>	<b>275 420</b>	<b>318 167</b>
<b>Renewal of Existing Assets as % of total capex</b>	<b>35,6%</b>	<b>9,8%</b>	<b>21,0%</b>	<b>15,1%</b>	<b>9,4%</b>	<b>9,4%</b>	<b>17,3%</b>	<b>12,5%</b>	<b>15,0%</b>
<b>Renewal of Existing Assets as % of deprechn"</b>	<b>11,7%</b>	<b>13,4%</b>	<b>19,0%</b>	<b>28,9%</b>	<b>23,2%</b>	<b>23,2%</b>	<b>48,1%</b>	<b>40,2%</b>	<b>44,7%</b>





### MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class (continued)

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>									
<b>Community Assets</b>	<b>37 595</b>	<b>83 359</b>	<b>80 641</b>	<b>37 350</b>	<b>177 251</b>	<b>177 251</b>	<b>89 444</b>	<b>135 350</b>	<b>50 150</b>
Community Facilities	27 229	67 539	64 547	22 600	51 999	51 999	34 744	80 900	25 750
Halls	3 448	11 164	5 069	6 500	6 500	6 500	5 500	11 000	7 000
Centres	–	16 597	12 007	2 300	12 953	12 953	2 000	5 000	2 000
Testing Stations	–	–	–	–	500	500	1 500	1 000	1 000
Cemeteries/Crematoria	7 193	8 832	6 697	4 100	3 900	3 900	5 700	8 700	2 250
Public Open Space	4 297	1 724	2 438	1 500	1 700	1 700	–	–	–
Nature Reserves	722	5 834	20 083	8 200	19 061	19 061	8 000	34 500	13 500
Public Ablution Facilities	262	683	–	–	100	100	–	–	–
Markets	7 767	2 303	5 301	–	–	–	–	–	–
Stalls	3 540	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	–	20 402	12 952	–	7 285	7 285	12 044	20 700	–
Sport and Recreation Facilities	10 366	15 819	16 095	14 750	125 252	125 252	54 700	54 450	24 400
Indoor Facilities	1 522	29	42	–	–	–	–	–	–
Outdoor Facilities	8 844	15 791	16 052	14 750	125 252	125 252	54 700	54 450	24 400
Capital Spares	–	–	–	–	–	–	–	–	–
<b>Heritage assets</b>	<b>–</b>	<b>–</b>	<b>1 544</b>	<b>500</b>	<b>1 950</b>	<b>1 950</b>	<b>1 000</b>	<b>1 000</b>	<b>1 000</b>
Monuments	–	–	1 544	500	1 950	1 950	1 000	1 000	1 000
<b>Investment properties</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
<b>Other assets</b>	<b>15 572</b>	<b>23 706</b>	<b>28 793</b>	<b>14 930</b>	<b>48 899</b>	<b>48 899</b>	<b>10 873</b>	<b>8 570</b>	<b>2 000</b>
Operational Buildings	14 455	23 706	28 793	14 930	48 899	48 899	10 873	8 570	2 000
Municipal Offices	2 786	10 196	22 971	5 850	15 900	15 900	1 000	500	1 000
Pay/Enquiry Points	4 794	2 688	–	–	1 000	1 000	4 173	–	–
Stores	126	133	–	–	–	–	–	–	–
Laboratories	–	–	–	–	2 032	2 032	–	–	–
Training Centres	1 460	1 558	921	2 000	2 000	2 000	–	–	–
Manufacturing Plant	2 609	3 478	3 664	2 000	9 886	9 886	–	–	–
Depots	2 681	5 652	1 236	5 080	18 082	18 082	5 700	8 070	1 000
Housing	1 116	–	–	–	–	–	–	–	–
Social Housing	1 116	–	–	–	–	–	–	–	–
<b>Biological or Cultivated Assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Intangible Assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Licences and Rights	–	–	–	–	–	–	–	–	–
<b>Computer Equipment</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Furniture and Office Equipment</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Machinery and Equipment</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Transport Assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>1 500</b>	<b>1 000</b>	<b>1 000</b>
Transport Assets	–	–	–	–	–	–	1 500	1 000	1 000
<b>Land</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Zoo's, Marine and Non-biological Animals</b>	<b>1 702</b>	<b>1 037</b>	<b>1 995</b>	<b>–</b>	<b>805</b>	<b>805</b>	<b>400</b>	<b>400</b>	<b>600</b>
Zoo's, Marine and Non-biological Animals	1 702	1 037	1 995	–	805	805	400	400	600
<b>Total Capital Expenditure on upgrading of existing a</b>	<b>334 151</b>	<b>403 642</b>	<b>311 922</b>	<b>204 353</b>	<b>886 003</b>	<b>886 003</b>	<b>673 972</b>	<b>1 097 133</b>	<b>880 901</b>
<b>Upgrading of Existing Assets as % of total capex</b>	<b>0,0%</b>	<b>22,9%</b>	<b>20,1%</b>	<b>12,3%</b>	<b>40,1%</b>	<b>40,1%</b>	<b>37,4%</b>	<b>49,7%</b>	<b>41,6%</b>
<b>Upgrading of Existing Assets as % of deprecn"</b>	<b>32,8%</b>	<b>31,2%</b>	<b>18,2%</b>	<b>23,6%</b>	<b>98,8%</b>	<b>98,8%</b>	<b>103,8%</b>	<b>160,3%</b>	<b>123,8%</b>



**MBRR Table SA34c – Repairs and maintenance expenditure by asset class (continued)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Heritage assets</b>	–	–	9	9	9	9	9	9	9
Other Heritage	–	–	9	9	9	9	9	9	9
<b>Investment properties</b>	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
<b>Other assets</b>	<b>36 769</b>	<b>23 151</b>	<b>24 849</b>	<b>28 205</b>	<b>28 896</b>	<b>28 896</b>	<b>29 582</b>	<b>29 302</b>	<b>29 679</b>
Operational Buildings	36 769	23 151	24 849	28 205	28 896	28 896	29 582	29 302	29 679
Municipal Offices	31 262	19 424	20 780	23 904	24 595	24 595	25 281	25 001	25 334
Pay/Enquiry Points	5 297	3 533	3 741	3 945	3 945	3 945	3 945	3 945	3 984
Workshops	211	194	328	357	357	357	357	357	360
Housing	–	–	–	–	–	–	–	–	–
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>	–	–	–	653	653	653	653	653	660
Licences and Rights	–	–	–	653	653	653	653	653	660
Computer Software and Applications	–	–	–	653	653	653	653	653	660
<b>Computer Equipment</b>	2 311	1 233	672	1 181	1 181	1 181	1 181	1 181	1 192
Computer Equipment	2 311	1 233	672	1 181	1 181	1 181	1 181	1 181	1 192
<b>Furniture and Office Equipment</b>	5 183	7 651	5 146	7 535	7 733	7 733	7 826	7 826	7 904
Furniture and Office Equipment	5 183	7 651	5 146	7 535	7 733	7 733	7 826	7 826	7 904
<b>Machinery and Equipment</b>	125 740	127 316	132 227	142 073	154 029	154 029	149 901	149 903	151 404
Machinery and Equipment	125 740	127 316	132 227	142 073	154 029	154 029	149 901	149 903	151 404
<b>Transport Assets</b>	29 802	30 770	27 308	29 243	29 778	29 778	29 287	29 289	29 583
Transport Assets	29 802	30 770	27 308	29 243	29 778	29 778	29 287	29 289	29 583
<b>Land</b>	–	–	–	–	–	–	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>	–	–	–	–	–	–	–	–	–
<b>Total Repairs and Maintenance Expenditure</b>	<b>355 900</b>	<b>392 318</b>	<b>382 548</b>	<b>399 034</b>	<b>412 160</b>	<b>412 160</b>	<b>407 950</b>	<b>407 674</b>	<b>411 837</b>
<b>R&amp;M as a % of PPE</b>	2,0%	2,0%	2,0%	1,9%	1,9%	1,9%	1,9%	1,9%	1,8%
<b>R&amp;M as % Operating Expenditure</b>	5,9%	5,8%	4,9%	5,3%	5,3%	5,3%	5,3%	5,0%	4,7%



## MBRR Table SA34d – Depreciation by Asset Class (continued)

=desc R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Depreciation by Asset Class/Sub-class</b>									
<b>Community Assets</b>	<b>463 811</b>	<b>105 088</b>	<b>140 157</b>	<b>408 579</b>	<b>397 039</b>	<b>397 039</b>	<b>52 184</b>	<b>54 428</b>	<b>56 877</b>
Community Facilities	463 811	75 174	97 943	408 579	389 038	389 038	49 017	51 124	53 425
Halls	463 811	33 973	40 736	–	160	160	15 208	15 862	16 575
Crèches	–	(366)	1 652	408 572	388 841	388 841	13 270	13 841	14 463
Clinics/Care Centres	–	6 204	7 353	–	–	–	1 988	2 073	2 167
Fire/Ambulance Stations	–	5 502	7 081	–	–	–	2 723	2 840	2 968
Testing Stations	–	2 523	3 977	–	–	–	1 286	1 341	1 402
Libraries	–	4 698	6 259	–	–	–	2 296	2 395	2 503
Cemeteries/Crematoria	–	6 249	9 472	–	3	3	3 654	3 811	3 983
Public Open Space	–	5 120	3 944	–	–	–	3 022	3 152	3 294
Nature Reserves	–	5	1 095	–	–	–	104	108	113
Public Ablution Facilities	–	162	3 857	–	–	–	504	526	549
Stalls	–	7 328	7 887	–	28	28	3 150	3 285	3 433
Taxi Ranks/Bus Terminals	–	3 778	4 629	–	–	–	1 811	1 889	1 974
Capital Spares	–	–	–	7	7	7	–	–	–
Sport and Recreation Facilities	–	29 913	42 214	0	8 000	8 000	3 167	3 303	3 452
Outdoor Facilities	–	29 913	42 214	0	8 000	8 000	3 167	3 303	3 452
<b>Heritage assets</b>	–	–	–	–	–	–	–	–	–
<b>Investment properties</b>	<b>4 950</b>	<b>(996)</b>	<b>339</b>	–	–	–	–	–	–
Revenue Generating	4 950	(996)	339	–	–	–	–	–	–
Unimproved Property	4 950	(996)	339	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
<b>Other assets</b>	<b>728</b>	<b>50 890</b>	<b>72 571</b>	–	<b>9 975</b>	<b>9 975</b>	<b>26 521</b>	<b>27 661</b>	<b>28 906</b>
Operational Buildings	728	45 772	65 793	–	9 025	9 025	24 013	25 046	26 173
Municipal Offices	728	34 361	58 617	–	9 000	9 000	23 763	24 785	25 900
Pay/Enquiry Points	–	228	406	–	–	–	150	157	164
Workshops	–	11 144	6 657	–	–	–	34	36	38
Stores	–	40	114	–	25	25	66	69	72
Housing	–	5 118	6 777	–	950	950	2 508	2 615	2 733
Staff Housing	–	1 243	1 708	–	300	300	610	636	665
Social Housing	–	3 874	5 069	–	650	650	1 898	1 980	2 069
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>	<b>6 641</b>	<b>5 539</b>	<b>5 333</b>	<b>9 049</b>	<b>8 374</b>	<b>8 374</b>	<b>1 453</b>	<b>1 370</b>	<b>1 676</b>
Licences and Rights	6 641	5 539	5 333	9 049	8 374	8 374	1 453	1 370	1 676
Computer Software and Applications	6 641	5 520	5 333	9 049	8 374	8 374	1 453	1 370	1 676
Unspecified	–	19	–	–	–	–	–	–	–
<b>Computer Equipment</b>	<b>178</b>	<b>189</b>	<b>119</b>	<b>368</b>	<b>368</b>	<b>368</b>	<b>214</b>	<b>275</b>	<b>291</b>
Computer Equipment	178	189	119	368	368	368	214	275	291
<b>Furniture and Office Equipment</b>	<b>14 546</b>	<b>19 265</b>	<b>19 617</b>	<b>44 469</b>	<b>51 659</b>	<b>51 659</b>	<b>10 987</b>	<b>11 457</b>	<b>11 969</b>
Furniture and Office Equipment	14 546	19 265	19 617	44 469	51 659	51 659	10 987	11 457	11 969
<b>Machinery and Equipment</b>	<b>6 110</b>	<b>13 687</b>	<b>13 250</b>	<b>25 775</b>	<b>21 612</b>	<b>21 612</b>	<b>5 081</b>	<b>5 299</b>	<b>5 538</b>
Machinery and Equipment	6 110	13 687	13 250	25 775	21 612	21 612	5 081	5 299	5 538
<b>Transport Assets</b>	<b>65 112</b>	<b>62 243</b>	<b>63 997</b>	<b>42 644</b>	<b>57 524</b>	<b>57 524</b>	<b>31 976</b>	<b>33 351</b>	<b>34 851</b>
Transport Assets	65 112	62 243	63 997	42 644	57 524	57 524	31 976	33 351	34 851
<b>Land</b>	–	<b>1 115</b>	–	–	–	–	–	–	–
Land	–	1 115	–	–	–	–	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>	–	–	–	–	–	–	–	–	–
<b>Total Depreciation</b>	<b>1 017 495</b>	<b>1 295 635</b>	<b>1 709 723</b>	<b>866 757</b>	<b>896 757</b>	<b>896 757</b>	<b>649 173</b>	<b>684 293</b>	<b>711 329</b>

**Table 80: MBRR Table SA35 – Future financial implications of the capital budget**

Vote Description  R thousand	2021/22 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Present value
<b>Capital expenditure</b>							
Vote 01 - Directorate - Executive Support Services	3 800	500	500	-	-	-	-
Vote 02 - Directorate - Municipal Manager	4 969	600	600	-	-	-	-
Vote 03 - Directorate - Human Settlement	292 385	259 600	331 585	-	-	-	-
Vote 04 - Directorate - Chief Financial Officer	254 515	255 214	226 028	-	-	-	-
Vote 05 - Directorate - Corporate Services	12 082	4 830	500	-	-	-	-
Vote 06 - Directorate - Infrastructure Services	932 660	1 303 039	1 235 302	-	-	-	-
Vote 07 - Directorate - Spatial Planning And Development	110 118	121 841	167 617	-	-	-	-
Vote 08 - Directorate - Health / Public Safety & Emergency Services	22 000	29 181	16 000	-	-	-	-
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	123 700	158 380	88 716	-	-	-	-
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	23 862	30 519	26 500	-	-	-	-
Vote 12 - Directorate - Sport, Recreation & Community Development	23 500	45 070	23 950	-	-	-	-
<b>Total Capital Expenditure</b>	<b>1 803 592</b>	<b>2 208 774</b>	<b>2 117 298</b>	-	-	-	-
<b>Future operational costs by vote</b>							
Vote 01 - Directorate - Executive Support Services							
Vote 02 - Directorate - Municipal Manager							
Vote 03 - Directorate - Human Settlement							
Vote 04 - Directorate - Chief Financial Officer							
Vote 05 - Directorate - Corporate Services							
Vote 06 - Directorate - Infrastructure Services							
Vote 07 - Directorate - Spatial Planning And Development							
Vote 08 - Directorate - Health / Public Safety & Emergency Services							
Vote 09 - Directorate - Municipal Services							
Vote 10 - Directorate - Economic Development & Agencies							
Vote 11 - Directorate - Solid Waste, Environmental & Health Management							
Vote 12 - Directorate - Sport, Recreation & Community Development							
<b>Total future operational costs</b>	-	-	-	-	-	-	-
<b>Future revenue by source</b>							
Property rates	1 834 764	1 963 198	2 120 253				
Service charges - electricity revenue	2 367 669	2 578 392	2 807 869				
Service charges - water revenue	795 708	868 117	947 984				
Service charges - sanitation revenue	447 060	485 060	527 261				
Service charges - refuse revenue	367 954	399 230	433 963				
Rental of facilities and equipment	20 959	22 636	24 560				
List other revenues sources if applicable	36 923	38 052	39 216				
<b>Total future revenue</b>	<b>5 871 037</b>	<b>6 354 685</b>	<b>6 901 106</b>	-	-	-	-
<b>Net Financial Implications</b>	<b>(4 067 446)</b>	<b>(4 145 911)</b>	<b>(4 783 808)</b>	-	-	-	-

**Table 81: MBRR SA36 - Detailed capital budget per municipal vote**

BUF Buffalo City - Supporting Table SA36 Consolidated detailed capital budget

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Parent municipality:</b>										
<i>List all capital projects grouped by Function</i>										
Executive And Council	Capital Infrastructure: Existing Renewal: Roads Infrastructure: Roads	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	1,852	-	-	-	-	-
Executive And Council	Capital Infrastructure: New: Electrical Infrastructure: Lv Networks	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	-	195	-	-	-	-
Executive And Council	Capital Infrastructure: New: Electrical Infrastructure: Lv Networks	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	-	195	-	-	-	-
Executive And Council	Capital Infrastructure: New: Electrical Infrastructure: Lv Networks	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	9,451	2,849	1,500	1,330	-	-
Executive And Council	Capital Infrastructure: New: Information And Communication Infrastructure: Data Centres	An efficient, competitive and responsive economic infrastructure network	Growth	Information And Communication Infrastructure	1,000	1,000	1,500	1,400	-	-
Executive And Council	Capital Infrastructure: New: Information And Communication Infrastructure: Core Layers	An efficient, competitive and responsive economic infrastructure network	Growth	Information And Communication Infrastructure	16,253	3,000	1,500	1,100	-	-
Executive And Council	Capital: Non-Infrastructure: New: Computer Equipment	An efficient, effective and development-oriented public service	Growth	Computer Equipment	1,252	3,200	1,000	-	-	-
Executive And Council	Capital: Non-Infrastructure: New: Computer Equipment	An efficient, effective and development-oriented public service	Growth	Computer Equipment	-	2,000	1,000	-	-	-
Executive And Council	Capital: Non-Infrastructure: New: Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	502	3,319	1,045	1,000	1,000	-
Executive And Council	Capital: Non-Infrastructure: New: Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	-	2,000	84	-	-	-
Executive And Council	Capital: Non-Infrastructure: New: Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	2,329	2,211	1,500	-	-	-
Executive And Council	Capital: Non-Infrastructure: New: Intangible Assets: Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	-	244	-	-	-	-
Executive And Council	Capital: Non-Infrastructure: New: Other Assets: Operational Buildings: Municipal Offices	An efficient, effective and development-oriented public service	Growth	Operational Buildings	-	-	1,800	-	-	-
Finance And Administration	Capital Infrastructure: Existing Upgrading: Electrical Infrastructure: Lv Networks	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	43,348	-	-	-	-	-
Finance And Administration	Capital Infrastructure: New: Electrical Infrastructure: Lv Networks	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	-	72,726	60,281	95,988	86,520	-
Finance And Administration	Capital Infrastructure: New: Water Supply Infrastructure: Capital Spares	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	-	15,000	108,016	56,156	-	-
Finance And Administration	Capital: Non-Infrastructure: Existing Renewal: Community Assets: Community Facilities: Theatres	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	177	6,200	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: Existing Renewal: Other Assets: Operational Buildings: Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	-	1,000	-	7,000	4,000	-
Finance And Administration	Capital: Non-Infrastructure: Existing Renewal: Other Assets: Operational Buildings: Pay/Enquiry Points	An efficient, effective and development-oriented public service	Governance	Operational Buildings	142	830	-	2,500	1,000	-
Finance And Administration	Capital: Non-Infrastructure: Existing Renewal: Transport Assets	An efficient, effective and development-oriented public service	Governance	Transport Assets	576	-	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: Existing Upgrading: Community Assets: Community Facilities: Centres	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	1,195	501	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: Existing Upgrading: Community Assets: Community Facilities: Centres	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	835	165	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: New: Computer Equipment	An efficient, effective and development-oriented public service	Growth	Computer Equipment	1,584	-	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: New: Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	690	14,692	5,348	1,000	1,000	-
Finance And Administration	Capital: Non-Infrastructure: New: Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	-	182	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: New: Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	840	2,150	900	600	100	-
Finance And Administration	Capital: Non-Infrastructure: New: Intangible Assets: Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	19,045	24,098	5,000	4,000	1,000	-
Finance And Administration	Capital: Non-Infrastructure: New: Intangible Assets: Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	-	6,000	2,500	-	-	-
Finance And Administration	Capital: Non-Infrastructure: New: Machinery And Equipment	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	569	114	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: New: Transport Assets	An efficient, effective and development-oriented public service	Growth	Transport Assets	3,694	10,681	5,000	5,000	-	-
Finance And Administration	Capital: Non-Infrastructure: New: Transport Assets	An efficient, effective and development-oriented public service	Growth	Transport Assets	11,697	35,000	25,000	8,000	-	-
Finance And Administration	Capital: Non-Infrastructure: Existing Upgrading: Other Assets: Operational Buildings: Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	322	578	-	-	-	-
Finance And Administration	Capital: Non-Infrastructure: Existing Upgrading: Other Assets: Operational Buildings: Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	14,881	2,438	-	500	1,000	-
Finance And Administration	Capital: Non-Infrastructure: Existing Upgrading: Other Assets: Operational Buildings: Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	777	2,000	-	-	-	-



## MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Finance And Administration	Capital-Non-Infrastructure:Existing Upgrading:Other Assets:Operational Buildings:Pay/Enquiry	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	1,000	2,173	-	-
	Finance And Administration	Capital-Non-Infrastructure:Existing Upgrading:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	2,518	-	-	-
	Finance And Administration	Capital-Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	1,700	-	-	-
	Finance And Administration	Capital-Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	186	2,932	2,000	17,000	5,000
	Finance And Administration	Capital-Non-Infrastructure:New:Other Assets:Operational Buildings:Pay/Enquiry Points	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	1,000	2,000	-	-
	Finance And Administration	Capital-Non-Infrastructure:New:Other Assets:Operational Buildings:Pay/Enquiry Points	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	700	-	-	-
	Finance And Administration	Capital-Non-Infrastructure:New:Other Assets:Operational Buildings:Yards	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	1,486	-	-	-
	Finance And Administration	Capital-Non-Infrastructure:New:Other Assets:Operational Buildings:Yards	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	-	-	5,000	10,000
	Finance And Administration	Capital-Non-Infrastructure:Land		Spatial Integration	Land	-	-	21,000	15,000	15,000
	Community And Social Services	Capital-Non-Infrastructure:Existing Upgrading:Community Assets:Community Facilities:Halls	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	1,240	3,500	3,500	5,000	7,000
	Community And Social Services	Capital-Non-Infrastructure:Existing Upgrading:Community Assets:Community Facilities:Halls	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	-	2,000	2,000	6,000	-
	Community And Social Services	Capital-Non-Infrastructure:Existing Upgrading:Community Assets:Community Facilities:Halls	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	3,829	1,000	-	-	-
	Community And Social Services	Capital-Non-Infrastructure:Existing Upgrading:Community Assets:Community Facilities:Centres	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	-	1,533	-	-	-
	Community And Social Services	Capital-Non-Infrastructure:Existing Upgrading:Community Assets:Community Facilities:Centres	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	-	779	2,000	5,000	2,000
	Community And Social Services	AI:Non-Infrastructure:Existing Upgrading:Community Assets:Community	<i>A comprehensive, responsive and sustainable social protection system</i>	Inclusion and Access	Community Facilities	2,229	1,900	1,500	2,000	750
	Community And Social Services	AI:Non-Infrastructure:Existing Upgrading:Community Assets:Community	<i>A comprehensive, responsive and sustainable social protection system</i>	Inclusion and Access	Community Facilities	1,269	1,100	2,500	3,500	750
	Community And Social Services	AI:Non-Infrastructure:Existing Upgrading:Community Assets:Community	<i>A comprehensive, responsive and sustainable social protection system</i>	Inclusion and Access	Community Facilities	3,199	900	1,700	3,200	750
	Community And Social Services	Capital-Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	184	6,743	100	-	500
	Community And Social Services	Infrastructure:Existing Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	Inclusion and Access	Sport And Recreation Facilities	43	-	-	-	-
	Community And Social Services	Capital-Non-Infrastructure:Existing Upgrading:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	300	-	-	-
	Community And Social Services	Capital-Non-Infrastructure:New:Community Assets:Community Facilities:Halls	<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	-	2,272	-	-	-
	Community And Social Services	Capital-Non-Infrastructure:New:Community Assets:Community Facilities:Libraries	<i>Quality basic education</i>	Growth	Community Facilities	-	457	-	-	3,000
	Community And Social Services	Capital-Non-Infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria	<i>A comprehensive, responsive and sustainable social protection system</i>	Growth	Community Facilities	-	200	-	-	-
	Community And Social Services	Capital-Non-Infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria	<i>A comprehensive, responsive and sustainable social protection system</i>	Growth	Community Facilities	-	-	200	200	-
	Community And Social Services	Capital-Non-Infrastructure:New:Community Assets:Community Facilities:Stalls	<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	88	-	-	-	-



## MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Sport And Recreation	-Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	243	-	100	3,100	500
	Sport And Recreation	-Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	356	-	-	-	-
	Sport And Recreation	-Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	238	-	50	-	-
	Sport And Recreation	Apital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	1,580	1,500	-	-	-
	Sport And Recreation	Apital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	559	200	-	-	-
	Sport And Recreation	Apital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	299	-	-	-	-
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Nature	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	2,323	3,226	1,000	5,000	1,000
	Sport And Recreation	N-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Ablution	<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	-	100	-	-	-
	Sport And Recreation	Capital:Non-Infrastructure:New:Furniture And Office Equipment	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	676	516	-	-	-
	Sport And Recreation	Capital:Non-Infrastructure:New:Machinery And Equipment		<i>Growth</i>	<i>Machinery And Equipment</i>	655	568	300	500	-
	Sport And Recreation	Capital:Non-Infrastructure:New:Machinery And Equipment		<i>Growth</i>	<i>Machinery And Equipment</i>	409	516	400	400	1,000
	Sport And Recreation	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Capital Spares	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Electrical Infrastructure</i>	4	-	-	-	-
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Indoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	42	-	-	-	-
	Sport And Recreation	NInfrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	949	-	500	1,700	500
	Sport And Recreation	NInfrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	1,124	26,717	-	-	-
	Sport And Recreation	NInfrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	13,938	4,600	4,200	5,650	5,900
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	360	100	1,000	1,000	-
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	223	-	1,100	1,100	-
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	70	400	1,100	1,470	-
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Zoo's, Marine And Non-Biological Animals	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Zoos, Marine And Non-Biological Animals</i>	-	805	400	400	600
	Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Nature Reserves	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Growth</i>	<i>Community Facilities</i>	-	-	100	100	100
	Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Ablution Facilities	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Community Facilities</i>	3,913	-	100	200	-
	Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Growth</i>	<i>Sport And Recreation Facilities</i>	-	-	200	400	100
	Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor	<i>A long and healthy life for all South Africans</i>	<i>Growth</i>	<i>Sport And Recreation Facilities</i>	-	50	100	-	-
	Sport And Recreation	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Operational Buildings</i>	-	475	-	-	-

## MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Public Safety	AI:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Fire/Ambulance	<i>A comprehensive, responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	-	928	-	-	-
	Public Safety	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets		<i>Governance</i>	<i>Transport Assets</i>	1,586	1,600	-	-	-
	Public Safety	Capital:Non-Infrastructure:New:Furniture And Office Equipment	<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	179	500	200	1,181	500
	Public Safety	Capital:Non-Infrastructure:New:Machinery And Equipment		<i>Growth</i>	<i>Machinery And Equipment</i>	-	9,270	-	-	-
	Public Safety	Capital:Non-Infrastructure:New:Transport Assets		<i>Growth</i>	<i>Transport Assets</i>	-	8,560	9,500	10,000	8,500
	Public Safety	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	583	931	-	-	-
	Public Safety	Capital:Non-Infrastructure:Existing:Upgrading:Transport Assets		<i>Governance</i>	<i>Transport Assets</i>	-	-	1,500	1,000	1,000
	Public Safety	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Fire/Ambulance Stations	<i>A comprehensive, responsive and sustainable social protection system</i>	<i>Growth</i>	<i>Community Facilities</i>	-	3,500	4,000	4,000	-
	Housing	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	-	2,000	-	-	-
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	-	4,250	500	875	500
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	777	-	-	-	-
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	15,042	42,248	25,225	36,350	38,825
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	-	3,025	30,800	38,000	26,500
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	2,983	15,000	36,000	42,250	51,000
	Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	13,534	53,939	26,300	22,700	48,550
	Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	-	22,045	3,500	4,350	6,800
	Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	16,278	63,051	28,000	25,400	13,500
	Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	24,799	60,358	43,450	32,125	49,100
	Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	2,520	6,625	8,100	13,200	13,100
	Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	30,406	25,400	21,150	9,850	16,000
	Housing	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	109,393	28,620	15,025	5,850	19,025
	Housing	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	-	3,250	7,185	8,950	6,685
	Housing	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	42,950	13,104	6,650	6,500	4,500
	Housing	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Nature	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	9,317	-	-	-	-
	Housing	Capital:Non-Infrastructure:New:Other Assets:Housing:Social Housing	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	-	56,759	32,000	14,200	32,000

## MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Housing	Capital:Non-Infrastructure:New:Other Assets:Housing:Social Housing	Sustainable human settlements and improved quality of household life	Growth	Housing	-	2,000	-	-	-
	Housing	Capital:Non-Infrastructure:New:Other Assets:Housing:Social Housing	Sustainable human settlements and improved quality of household life	Growth	Housing	-	22,250	5,000	-	5,000
	Housing	Capital:Non-Infrastructure:New:Other Assets:Housing:Social Housing	Sustainable human settlements and improved quality of household life	Growth	Housing	-	3,000	4,000	-	-
	Housing	Capital:Non-Infrastructure:New:Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	251	500	500	500	500
	Housing	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	An efficient, effective and development-oriented public service	Governance	Operational Buildings	-	1,655	-	-	-
	Health	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	-	-	2,000	-	-
	Health	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Centres	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	-	108	-	-	-
	Health	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Testing	An efficient, effective and development-oriented public service	Inclusion and Access	Community Facilities	-	500	1,500	1,000	1,000
	Health	Capital:Non-Infrastructure:New:Transport Assets		Growth	Transport Assets	-	-	1,615	-	-
	Health	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Laboratories	An efficient, effective and development-oriented public service	Growth	Operational Buildings	1,102	-	-	-	-
	Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	-	-	1,000	1,000
	Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Structures	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	125,689	-	-	-	-
	Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	-	2,000	3,000	-
	Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	417	-	-	-	-
	Planning And Development	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	-	5,800	6,800	-
	Planning And Development	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	124	25,774	27,641	30,000
	Planning And Development	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Road Structures	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	77,288	23,700	23,200	97,117
	Planning And Development	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Road Structures	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	-	10,000	2,000	-
	Planning And Development	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	An efficient, competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	7,174	-	-	-	-
	Planning And Development	Capital:Infrastructure:New:Sanitation Infrastructure:Reticalation	An efficient, competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	-	542	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Roads	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	39,764	36,867	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	5,129	4,140	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	-	310	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	An efficient, competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	7,663	1,633	-	-	-

**MBRR SA36 - Detailed capital budget per municipal vote (continued)**

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Roads Infrastructure	1,477	2,988	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Roads Infrastructure	4,371	5,537	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Roads Infrastructure	1,567	1,555	-	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Roads Infrastructure	-	1,253	-	-	-
	Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	1,739	261	-	-	-
	Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	1,579	-	-	-	-
	Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	-	7,204	-	-	-
	Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Pay/Enquiry Points	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	5	310	-	-	-
	Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	<i>An efficient, effective and development-oriented public service</i>	Growth	Computer Equipment	-	300	-	-	400
	Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	<i>An efficient, effective and development-oriented public service</i>	Growth	Furniture And Office Equipment	548	500	500	500	500
	Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	<i>An efficient, effective and development-oriented public service</i>	Growth	Furniture And Office Equipment	-	200	-	-	600
	Planning And Development	Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	-	148	3,044	-	-
	Planning And Development	Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	12,952	4,945	7,000	9,500	-
	Planning And Development	Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Inclusion and Access	Community Facilities	-	2,191	2,000	11,200	-
	Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	1,503	783	-	-	-
	Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Pay/Enquiry	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	-	2,000	-	-
	Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	1,238	116	-	-	-
	Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Taxi Ranks/Bus	<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	609	2,470	-	-	-



## MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	UDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Planning And Development	Capital:Non-Infrastructure:New Other Assets:Operational Buildings:Building Plan Offices	An efficient; effective and development-oriented public service	Growth	Operational Buildings	-	-	-	2,000	2,000
	Planning And Development	Capital:Non-Infrastructure:New Other Assets:Operational Buildings:Building Plan Offices	An efficient; effective and development-oriented public service	Growth	Operational Buildings	-	-	-	5,000	5,000
	Road Transport	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Dams And Weirs	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	4,704	-	-	-	-
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	79,071	23,281	79,000	49,399	83,756
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	33,381	59,367	39,540	23,520	48,000
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	5,072	35,000	27,000	16,000	13,000
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Structures	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	9,659	-	-	-	-
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	3,750	185,695	110,250	214,636	28,700
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	7,333	5,000	8,000	8,000	15,500
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	59,422	68,656	74,500	100,281	-
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	-	3,000	-	-	-
	Road Transport	Capital:Infrastructure:New:Sanitation Infrastructure:Toilet Facilities	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	-	700	-	-	-
	Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	26,322	-	-	-	-
	Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	29,825	1,500	-	-	-
	Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	6,982	18,000	-	-	-
	Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	51,612	-	-	-	-
	Road Transport	Capital:Non-Infrastructure:New:Furniture And Office Equipment	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	923	1,791	1,500	1,000	-
	Road Transport	Capital:Non-Infrastructure:New:Furniture And Office Equipment	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	-	-	500	500	500
	Road Transport	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	9,992	-	-	1,000	-
	Road Transport	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	-	-	-	1,000	-
	Road Transport	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	3,836	4,141	2,100	4,500	4,500
	Road Transport	Capital:Non-Infrastructure:New:Transport Assets		Growth	Transport Assets	-	1,000	-	-	-
	Road Transport	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	An efficient; effective and development-oriented public service	Governance	Operational Buildings	-	-	2,500	4,500	1,000

### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Road Transport	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Depots	An efficient, effective and development-oriented public service	Growth	Operational Buildings	-	-	200	500	-
	Environmental Protection	Capital:Non-Infrastructure:Existing:Upgrading Community Assets:Community Facilities:Nature	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	122	-	-	-	-
	Environmental Protection	Capital:Non-Infrastructure:Existing:Upgrading Zoos', Marine And Non-Biological Animals	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Zoos, Marine And Non-Biological Animals	1,995	-	-	-	-
	Energy Sources	Capital:Infrastructure:Existing:Upgrading Electrical Infrastructure:Mv Networks	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	-	-	10,000	25,000	30,000
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Substations	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	34,786	57,880	-	-	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Substations	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	16,278	11,000	-	-	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Substations	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	39,954	30,797	9,000	10,222	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	14,703	9,389	5,000	10,000	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	An efficient, competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	-	-	5,000	5,000	5,000
	Energy Sources	Capital:Non-Infrastructure:New:Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	422	500	500	500	500
	Energy Sources	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	14,790	3,000	-	-	-
	Energy Sources	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	3,572	2,000	-	-	-
	Energy Sources	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	2,500	-	-	-	-
	Energy Sources	Capital:Non-Infrastructure:New:Machinery And Equipment	An efficient, effective and development-oriented public service	Growth	Machinery And Equipment	981	750	1,000	1,000	-
	Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Hv Switching Station	An efficient, competitive and responsive economic infrastructure network	Inclusion and Access	Electrical Infrastructure	-	-	91,920	100,101	103,111
	Energy Sources	Capital:Non-Infrastructure:Existing:Upgrading Other Assets:Operational Buildings:Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	5,489	4,630	1,000	-	-
	Energy Sources	Capital:Non-Infrastructure:Existing:Upgrading Other Assets:Operational Buildings:Municipal Offices	An efficient, effective and development-oriented public service	Governance	Operational Buildings	-	120	-	-	-

### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Road Transport	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Depots	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	-	200	500	-
	Environmental Protection	Capital:Non-Infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Nature	<i>Protect and enhance our environmental assets and natural resources</i>	Inclusion and Access	Community Facilities	122	-	-	-	-
	Environmental Protection	Capital:Non-Infrastructure:Existing:Upgrading:Zoo's, Marine And Non-Biological Animals	<i>Protect and enhance our environmental assets and natural resources</i>	Inclusion and Access	Zoos, Marine And Non-Biological Animals	1,995	-	-	-	-
	Energy Sources	Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:Mv Networks	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Electrical Infrastructure	-	-	10,000	25,000	30,000
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Substations	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	34,786	57,880	-	-	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Substations	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	16,278	11,000	-	-	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Substations	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	39,954	30,797	9,000	10,222	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	14,703	9,389	5,000	10,000	-
	Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	-	-	5,000	5,000	5,000
	Energy Sources	Capital:Non-Infrastructure:New:Furniture And Office Equipment	<i>An efficient, effective and development-oriented public service</i>	Growth	Furniture And Office Equipment	422	500	500	500	500
	Energy Sources	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	<i>An efficient, effective and development-oriented public service</i>	Growth	Licences And Rights	14,790	3,000	-	-	-
	Energy Sources	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	<i>An efficient, effective and development-oriented public service</i>	Growth	Licences And Rights	3,572	2,000	-	-	-
	Energy Sources	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	<i>An efficient, effective and development-oriented public service</i>	Growth	Licences And Rights	2,500	-	-	-	-
	Energy Sources	Capital:Non-Infrastructure:New:Machinery And Equipment	<i>An efficient, effective and development-oriented public service</i>	Growth	Machinery And Equipment	981	750	1,000	1,000	-
	Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Hv Switching Station	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Electrical Infrastructure	-	-	91,920	100,101	103,111
	Energy Sources	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	5,489	4,630	1,000	-	-
	Energy Sources	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	120	-	-	-

### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Dams And Weirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	4,409	-	-	-	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	2,894	1,000	5,000	2,000	15,000
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	2,746	1,000	1,000	-	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	3,488	1,000	2,000	2,000	2,000
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Pump Stations	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	-	1,000	1,300	500	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Pump Stations	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	999	-	1,000	-	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	14,360	5,500	15,500	25,000	20,000
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	1,130	1,500	6,000	500	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	1,880	2,000	2,000	2,500	2,500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	2,612	2,900	2,400	2,500	2,500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	6,045	1,000	1,300	-	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	4,930	2,000	1,500	2,000	2,500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	4,128	2,000	1,600	2,500	2,500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	517	3,000	2,500	3,000	3,500
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Reservoirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	1,703	-	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Pump Station	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	-	1,191	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Pump Station	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	4,839	3,155	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Pump Station	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	-	-	3,155	3,155	3,155
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	687	-	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	4,799	6,136	-	-	-



### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	NTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Water Supply Infrastructure	-	-	4,000	4,000	4,000
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Water Supply Infrastructure	6,432	-	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Water Supply Infrastructure	999	-	-	-	-
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Dams And Weirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	725	3,000	9,500	8,000	8,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	-	4,404	8,500	4,000	4,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Pump Station	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	510	-	-	-	-
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Water Treatment Works	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	546	-	6,500	10,000	17,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	7,792	30,000	5,000	6,000	15,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	358	-	-	-	-
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	23,207	23,212	18,000	54,000	144,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	-	-	3,000	7,719	3,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	-	3,000	4,500	6,000	9,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	-	-	5,000	3,000	10,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	-	-	1,000	10,000	1,400
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	8,041	4,537	5,500	5,000	5,000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Prv Stations	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	4,052	2,000	4,788	4,576	-
	Water Management	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	3,934	-	-	-	-
	Water Management	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Laboratories	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	2,032	-	-	-
	Water Management	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Laboratories	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	3,938	-	-	-	-

### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Waste Water Management	Capital Infrastructure Existing Renewal Water Supply Infrastructure Dams And Weirs	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	4,278	-	-	-	-
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Pump Station	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	1,967	-	-	-	-
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Retention	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	-	30,000	-	-	-
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Retention	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	9,954	465	100,000	102,000	120,000
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Retention	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	2,921	4,000	10,000	20,000	-
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Retention	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	9,860	4,393	-	-	-
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Waste Water Treatment Works	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	14,133	5,908	-	-	-
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Outfall Sewers	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	26,802	180,000	178,676	416,900	447,680
	Waste Water Management	Capital Infrastructure Existing Upgrading Sanitation Infrastructure Outfall Sewers	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Sanitation Infrastructure</i>	-	57,886	12,700	4,000	50,000
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Retention	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	-	4,000	3,000	3,000	3,000
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Retention	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	-	1,269	-	-	-
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Waste Water Treatment Works	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	452	-	-	-	-
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Outfall Sewers	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	20,949	-	-	-	-
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Outfall Sewers	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	48,468	-	-	-	-
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Outfall Sewers	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	-	-	4,030	4,530	10,000
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Toilet Facilities	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	2,823	3,000	-	-	-
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Toilet Facilities	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	-	-	8,000	3,000	3,000
	Waste Water Management	Capital Infrastructure New Sanitation Infrastructure Toilet Facilities	<i>An efficient, competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	-	-	8,000	10,000	-

### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Solid Waste Infrastructure	39,919	-	-	-	-
	Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Capital Spares	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Solid Waste Infrastructure	-	10,931	-	-	-
	Waste Management	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Storm Water Infrastructure	4,100	-	-	-	-
	Waste Management	Capital:Non-Infrastructure:New:Furniture And Office Equipment	<i>An efficient, effective and development-oriented public service</i>	Growth	Furniture And Office Equipment	158	250	500	1,000	1,000
	Waste Management	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	-	-	2,500	5,000	5,000
	Waste Management	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	214	-	-	2,000	2,000
	Waste Management	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	6,910	25,207	6,648	3,000	2,500
	Waste Management	Capital:Non-Infrastructure:New:Machinery And Equipment		Growth	Machinery And Equipment	14,274	680	-	-	-
	Waste Management	Capital:Non-Infrastructure:New:Transport Assets		Growth	Transport Assets	29,738	20,122	4,148	12,000	12,500
	Waste Management	Capital:Non-Infrastructure:Existing/Upgrading:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	-	400	4,000	5,000	2,000
	Waste Management	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices	<i>An efficient, effective and development-oriented public service</i>	Growth	Operational Buildings	-	-	300	669	-
	Other	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Roads Infrastructure	-	-	3,000	6,000	1,500
	Other	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Roads Infrastructure	-	5,000	-	-	-
	Other	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture	<i>An efficient, competitive and responsive economic infrastructure network</i>	Inclusion and Access	Roads Infrastructure	-	838	-	-	-
	Other	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	4,803	4,630	-	-	-
	Other	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	<i>An efficient, competitive and responsive economic infrastructure network</i>	Growth	Water Supply Infrastructure	-	5,920	-	-	-

### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Other	Capital/Non-Infrastructure/Existing/Renewal/Community Assets/Community Facilities/Galleries		<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	-	-	2,000	1,000	1,800
Other	Capital/Non-Infrastructure/Existing/Renewal/Community Assets/Community Facilities/Galleries		<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	-	-	3,000	7,500	6,000
Other	Capital/Non-Infrastructure/Existing/Renewal/Other Assets/Operational Buildings/Manufacturing Plant		<i>An efficient, effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	-	2,000	7,000	6,000	4,000
Other	Capital/Non-Infrastructure/Existing/Renewal/Heritage Assets/Monuments		<i>Create a better South Africa and contribute to a better Africa and a better world</i>	<i>Governance</i>	<i>Heritage Assets</i>	3,982	1,025	-	-	-
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Centres		<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	1,450	-	-	-	-
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Centres		<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	4,550	-	-	-	-
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Centres		<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	3,978	4,397	-	-	-
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Nature		<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	-	-	500	500	500
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Nature		<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	785	4,997	-	-	-
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Nature		<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	7,535	10,838	6,500	29,000	12,000
Other	Capital/Non-Infrastructure/Existing/Upgrading/Community Assets/Community Facilities/Markets		<i>An efficient, effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	5,301	-	-	-	-
Other	Capital/Non-Infrastructure/New/Furniture And Office Equipment		<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	422	247	500	300	500
Other	Capital/Non-Infrastructure/New/Furniture And Office Equipment		<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	-	458	7,500	500	3,500
Other	Capital/Non-Infrastructure/New/Heritage Assets/Monuments		<i>Create a better South Africa and contribute to a better Africa and a better world</i>	<i>Growth</i>	<i>Heritage Assets</i>	-	-	1,500	2,000	800
Other	Capital/Non-Infrastructure/New/Heritage Assets/Monuments		<i>Create a better South Africa and contribute to a better Africa and a better world</i>	<i>Growth</i>	<i>Heritage Assets</i>	-	1,000	-	-	-
Other	Capital/Non-Infrastructure/New/Intangible Assets/Computer Software And Applications		<i>An efficient, effective and development-oriented public service</i>	<i>Growth</i>	<i>Licences And Rights</i>	13,811	-	-	-	-
Other	Capital/Non-Infrastructure/New/Machinery And Equipment			<i>Growth</i>	<i>Machinery And Equipment</i>	4,508	5,090	-	-	-



### MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Other	Capital:Non-Infrastructure:New:Machinery And Equipment			Growth	Machinery And Equipment	-	-	6,000	12,000	2,500
Other	Capital:Non-Infrastructure:New:Machinery And Equipment			Growth	Machinery And Equipment	-	664	8,000	4,000	5,000
Other	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor		<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	-	93,935	50,000	47,100	18,000
Other	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Training Centres		<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	921	2,000	-	-	-
Other	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Manufacturing		<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	1,056	5,886	-	-	-
Other	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Manufacturing		<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	1,739	4,000	-	-	-
Other	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Manufacturing		<i>An efficient, effective and development-oriented public service</i>	Governance	Operational Buildings	870	-	-	-	-
Other	Capital:Non-Infrastructure:Existing:Upgrading:Heritage Assets:Monuments		<i>Create a better South Africa and contribute to a better Africa and a better world</i>	Governance	Heritage Assets	1,544	1,950	1,000	1,000	1,000
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Centres		<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	-	-	2,000	3,000	1,700
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Centres		<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	-	-	5,000	10,000	5,000
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Galleries		<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	-	-	2,500	2,000	1,300
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space		<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	344	500	500	1,000	1,000
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Nature Reserves		<i>Protect and enhance our environmental assets and natural resources</i>	Growth	Community Facilities	-	-	1,000	3,000	750
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Nature Reserves		<i>Protect and enhance our environmental assets and natural resources</i>	Growth	Community Facilities	191	-	-	-	-
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Stalls		<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	-	85	-	-	-
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Stalls		<i>An efficient, effective and development-oriented public service</i>	Growth	Community Facilities	3,210	330	15,000	20,000	19,000
Other	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor		<i>A long and healthy life for all South Africans</i>	Growth	<i>Sport And Recreation Facilities</i>	-	-	-	1,200	1,500
<b>Parent Capital expenditure</b>						<b>1,547,666</b>	<b>2,033,241</b>	<b>1,724,874</b>	<b>2,132,424</b>	<b>1,982,923</b>

**MBRR SA36 - Detailed capital budget per municipal vote (continued)**

R thousand	Function	Project Description	MTSF Service Outcome	IUDF	Asset Class	2021/22 Medium Term Revenue & Expenditure Framework				
						Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Entities:</b>										
<i>List all capital projects grouped by Entity</i>										
<b>Buffalo City Development Agency</b>										
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	An efficient, effective and development-oriented public service	Growth	Computer Equipment	56	231	1,116	1,506	415	
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	An efficient, effective and development-oriented public service	Growth	Furniture And Office Equipment	1,194	1,265	1,392	1,879	1,979	
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	An efficient, effective and development-oriented public service	Growth	Licences And Rights	679	1,014	1,116	1,506	1,606	
<b>Entity Capital expenditure</b>					<b>1,929</b>	<b>2,510</b>	<b>3,623</b>	<b>4,891</b>	<b>4,000</b>	
<b>Total Capital expenditure</b>					<b>1,549,596</b>	<b>2,035,751</b>	<b>1,728,496</b>	<b>2,137,315</b>	<b>1,986,923</b>	

**Table 82: MBRR SA37 - Projects delayed from previous financial year**

BUF Buffalo City - Supporting Table SA37 Consolidated projects delayed from previous financial year/s

R thousand	Function	Project name	MTSF Service Outcome	IUDF	Asset Class	Previous target year to complete	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework		
							Original Budget	Full Year Forecast	Budget Year	+1 2022/23	Budget Year +2 2023/24
Parent municipality: List all capital projects grouped by Function											
	Water Management	Capital Infrastructure Existing Renewal Water Supply Infrastructure Water Treatment Works	An efficient;	Inclusion and Access	Water Supply Infrastructure	2016	14,360	5,500	15,500	25,000	20,000
	Water Management	Capital Infrastructure Existing Renewal Water Supply Infrastructure Water Treatment Works	An efficient;	Inclusion and Access	Water Supply Infrastructure	2016	1,130	1,500	6,000	500	-
	Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Distribution	An efficient;	Inclusion and Access	Water Supply Infrastructure		6,432	-	-	-	-
	Water Management	Capital Infrastructure Existing Upgrading Water Supply Infrastructure Distribution	An efficient;	Inclusion and Access	Water Supply Infrastructure		999	-	-	-	-

## **2.14 LEGISLATION COMPLIANCE STATUS**

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

### **1. Budget**

This MTREF budget has been developed in accordance with the requirements prescribed by the MFMA, Municipal Budget and Reporting Regulations, National Treasury and mSCOA regulations. Budgets are being tabled and approved within the required legislative timeframes. The business plans and procurement plans of the budgeted projects are available, for easy monitoring these can be monitored at a portfolio committee level.

### **2. In year reporting**

Reporting to National Treasury and other transferring officers in electronic format is fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) includes monthly publishing of financial performance on the City's website. The monthly data string that agrees to the C-schedules gets uploaded on the National Treasury portal on a monthly basis.

Furthermore, there's full compliance with regards to quarterly (Section 52d) and mid-year reports (section 72) reports to Council, Provincial and National Treasury and other external stakeholders.

### **3. Internship programme**

The City is participating in the Municipal Financial Management Internship Programme (MFMIP) and has been continuously training interns. There are currently eight interns that are undertaking the programme, all have been enrolled to the Municipal Finance and Supply Chain Management Programme that is prescribed as a minimum competency for middle management.



Most interns that were previously on the MFMIP have been appointed within the City on completion of the program whilst others got employment opportunities elsewhere.

#### **4. Budget and Treasury Office**

The Budget and Treasury Office was established in accordance with the MFMA requirements.

#### **5. Audit Committee**

An Audit Committee has been established and is fully functional. The committee reports quarterly to MPAC and Council on the effectiveness of governance, internal control and risk management.

#### **6. Risk Management Committee**

A Risk Management Committee has been established and is fully functional. The committee seats every quarter and whenever the need arises, reports are tabled to the audit committee on a quarterly basis as risk management is a standing item in all its meetings.

#### **7. Municipal Public Accounts Committee**

This committee ensures that the administration, municipal agencies and entities are held accountable for their management of municipal funds and assets, and to ensure the efficient and effective utilisation of council resources.

#### **8. Service Delivery and Implementation Plan**

The detail SDBIP document has been prepared as part of the 2020/21 IDP review and MTREF budget preparation in compliance with MFMA, Section 53(1)(c).

#### **9. Annual Report**

Annual report is compiled in terms of the MFMA and National Treasury requirements. The Annual report for 2019/2020 has not yet been tabled at Council. On the 5th of August 2020, the Minister of Finance issued Government Gazette No.43582 that exempted

municipalities and municipal entities from submitting key reports. The notice allows for a two months' delay in the submission of Annual Financial Statements, Annual Reports, Audit Opinion, Oversight reports and associated processes.

#### **7. National Treasury Minimum Competency Programme**

BCMM senior management has already undergone training as required in the National Treasury Competency Programme; the programme is now being cascaded to junior managerial levels of staff. All subsequent appointments are required to complete the minimum competency requirements within a specified timeframe.

#### **8. Policies**

Policies are available on the BCMM website at [www.buffalocity.gov.za](http://www.buffalocity.gov.za)

#### **9. Councillors Remuneration**

Remuneration of Councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

## 2.15 OTHER SUPPORTING DOCUMENTS

Table 83: MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>Property rates</b>									
Total Property Rates	1 006 114	1 405 020	1 574 471	1 902 472	1 902 472	1 902 472	2 068 291	2 213 071	2 390 117
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	33 089	109 517	107 071	214 804	214 804	214 804	233 527	249 873	269 863
<b>Net Property Rates</b>	<b>973 025</b>	<b>1 295 503</b>	<b>1 467 400</b>	<b>1 687 667</b>	<b>1 687 667</b>	<b>1 687 667</b>	<b>1 834 764</b>	<b>1 963 198</b>	<b>2 120 253</b>
<b>Service charges - electricity revenue</b>									
Total Service charges - electricity revenue	1 652 501	1 785 465	1 887 765	2 251 334	2 133 334	2 133 334	2 444 587	2 662 155	2 899 087
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)									
Less Cost of Free Basis Services (50 kwh per indigent household per month)	(7 281)	45 971	49 660	67 124	67 124	67 124	76 918	83 763	91 218
<b>Net Service charges - electricity revenue</b>	<b>1 659 783</b>	<b>1 739 494</b>	<b>1 838 105</b>	<b>2 184 209</b>	<b>2 066 209</b>	<b>2 066 209</b>	<b>2 367 669</b>	<b>2 578 392</b>	<b>2 807 869</b>
<b>Service charges - water revenue</b>									
Total Service charges - water revenue	535 293	686 471	916 160	808 750	906 750	906 750	989 265	1 079 288	1 178 582
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)									
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)	169 134	182 891	206 416	177 412	177 412	177 412	193 557	211 170	230 598
<b>Net Service charges - water revenue</b>	<b>366 159</b>	<b>503 580</b>	<b>709 744</b>	<b>631 338</b>	<b>729 338</b>	<b>729 338</b>	<b>795 708</b>	<b>868 117</b>	<b>947 984</b>
<b>Service charges - sanitation revenue</b>									
Total Service charges - sanitation revenue	304 956	395 767	433 630	483 487	498 487	498 487	540 859	586 832	637 886
Less Revenue Foregone (in excess of free sanitation service to indigent households)									
Less Cost of Free Basis Services (free sanitation service to indigent households)	–	66 845	56 381	86 450	86 450	86 450	93 799	101 772	110 626
<b>Net Service charges - sanitation revenue</b>	<b>304 956</b>	<b>328 923</b>	<b>377 249</b>	<b>397 037</b>	<b>412 037</b>	<b>412 037</b>	<b>447 060</b>	<b>485 060</b>	<b>527 261</b>
<b>Service charges - refuse revenue</b>									
Total refuse removal revenue	245 181	369 603	440 156	480 630	485 630	485 630	526 908	571 696	621 433
Total landfill revenue									
Less Revenue Foregone (in excess of one removal a week to indigent households)									
Less Cost of Free Basis Services (removed once a week to indigent households)	–	117 687	104 312	146 502	146 502	146 502	158 955	172 466	187 470
<b>Net Service charges - refuse revenue</b>	<b>245 181</b>	<b>251 916</b>	<b>335 843</b>	<b>334 128</b>	<b>339 128</b>	<b>339 128</b>	<b>367 954</b>	<b>399 230</b>	<b>433 963</b>
<b>Other Revenue by source</b>									
Fuel Levy	467 978	513 844	547 497	593 337	593 337	593 337	652 199	706 692	733 863
Other Revenue	251 707	232 442	178 000	204 525	201 111	201 111	216 906	237 146	256 968
<b>Total 'Other' Revenue</b>	<b>719 685</b>	<b>746 286</b>	<b>725 497</b>	<b>797 862</b>	<b>794 448</b>	<b>794 448</b>	<b>869 105</b>	<b>943 838</b>	<b>990 831</b>

## MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance (continued)

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>EXPENDITURE ITEMS:</b>									
<b>Employee related costs</b>									
Basic Salaries and Wages	1 132 873	1 261 135	1 371 425	1 533 594	1 615 020	1 615 020	1 620 311	1 703 963	1 794 504
Pension and UIF Contributions	204 703	224 653	252 506	272 674	272 674	272 674	286 563	301 456	317 720
Medical Aid Contributions	84 980	91 070	103 025	132 631	132 631	132 631	136 435	143 530	151 281
Overtime	140 923	128 012	152 201	112 816	113 116	113 116	145 793	153 375	161 657
Performance Bonus	78 046	92 960	122 593	111 193	111 193	111 193	121 081	127 719	134 610
Motor Vehicle Allowance	28 556	31 122	33 864	35 851	35 851	35 851	39 762	41 821	44 069
Cellphone Allowance	4 349	4 562	4 601	4 808	5 008	5 008	4 764	5 013	5 284
Housing Allowances	9 416	9 226	9 942	13 701	13 701	13 701	17 337	18 236	19 217
Other benefits and allowances	94 362	100 878	80 299	76 780	76 780	76 780	82 024	86 289	90 949
Payments in lieu of leave	27 897	48 353	71 371	30 000	30 000	30 000	3 103	3 277	3 453
Long service awards	22 535	24 955	28 082	28 036	28 036	28 036	31 333	32 962	34 742
Post-retirement benefit obligations	32 658	14 998	(23 898)	2 379	2 379	2 379	47 704	50 214	52 924
<i>sub-total</i>	<b>1 861 298</b>	<b>2 031 924</b>	<b>2 206 010</b>	<b>2 354 465</b>	<b>2 436 390</b>	<b>2 436 390</b>	<b>2 536 210</b>	<b>2 667 855</b>	<b>2 810 410</b>
<i>Less: Employees costs capitalised to PPE</i>									
<b>Total Employee related costs</b>	<b>1 861 298</b>	<b>2 031 924</b>	<b>2 206 010</b>	<b>2 354 465</b>	<b>2 436 390</b>	<b>2 436 390</b>	<b>2 536 210</b>	<b>2 667 855</b>	<b>2 810 410</b>
<b>Depreciation &amp; asset impairment</b>									
Depreciation of Property, Plant & Equipment	1 017 495	1 291 096	1 704 390	857 708	888 383	888 383	647 720	682 923	709 654
Lease amortisation		4 539	5 333	9 049	8 374	8 374	1 453	1 370	1 676
Capital asset impairment			339	-	-	-	-	-	-
<b>Total Depreciation &amp; asset impairment</b>	<b>1 017 495</b>	<b>1 295 635</b>	<b>1 710 062</b>	<b>866 757</b>	<b>896 757</b>	<b>896 757</b>	<b>649 173</b>	<b>684 293</b>	<b>711 329</b>
<b>Bulk purchases - electricity</b>									
Electricity bulk purchases	1 345 952	1 395 329	1 528 586	1 779 698	1 754 307	1 754 307	2 010 261	2 208 472	2 426 228
<b>Total bulk purchases</b>	<b>1 345 952</b>	<b>1 395 329</b>	<b>1 528 586</b>	<b>1 779 698</b>	<b>1 754 307</b>	<b>1 754 307</b>	<b>2 010 261</b>	<b>2 208 472</b>	<b>2 426 228</b>
<b>Transfers and grants</b>									
Cash transfers and grants	57 040	62 477	126 215	113 931	127 931	127 931	156 209	132 599	124 354
Non-cash transfers and grants	2 509	14 563	4 804	2 050	1 900	1 900	4 850	6 450	2 900
<b>Total transfers and grants</b>	<b>59 549</b>	<b>77 040</b>	<b>131 019</b>	<b>115 981</b>	<b>129 831</b>	<b>129 831</b>	<b>161 059</b>	<b>139 049</b>	<b>127 254</b>
<b>Contracted services</b>									
<i>Outsourced Services</i>	-	-	484 952	583 739	718 157	718 157	608 020	602 890	604 821
<i>Consultants and Professional Services</i>	-	-	108 528	100 092	96 490	96 490	134 443	107 823	110 192
<i>Contractors</i>	-	-	88 572	145 365	156 821	156 821	158 914	140 442	120 586
<b>Total contracted services</b>	<b>-</b>	<b>-</b>	<b>682 052</b>	<b>829 196</b>	<b>971 467</b>	<b>971 467</b>	<b>901 377</b>	<b>851 155</b>	<b>835 598</b>
<b>Other Expenditure By Type</b>									
Collection costs	39 294		41 115	26 706	26 808	26 808	26 868	26 868	26 868
Audit fees			16 771	16 232	16 232	16 232	16 213	16 309	16 415
<i>Other Expenditure</i>	1 012 923	1 125 127	462 498	498 226	482 032	482 032	486 011	482 664	506 132
<b>Total 'Other' Expenditure</b>	<b>1 052 216</b>	<b>1 125 127</b>	<b>520 384</b>	<b>541 164</b>	<b>525 072</b>	<b>525 072</b>	<b>529 092</b>	<b>525 841</b>	<b>549 415</b>
<b>Repairs and Maintenance by Expenditure Item</b>									
Employee related costs									
Inventory Consumed (Project Maintenance)	509	652	372	1 269	1 269	1 269	16 241	16 241	16 403
Contracted Services	355 392	391 666	382 176	397 764	410 890	410 890	379 420	379 143	383 022
Other Expenditure							12 290	12 290	12 413
<b>Total Repairs and Maintenance Expenditure</b>	<b>355 900</b>	<b>392 318</b>	<b>382 548</b>	<b>399 034</b>	<b>412 160</b>	<b>412 160</b>	<b>407 950</b>	<b>407 674</b>	<b>411 837</b>
<b>Inventory Consumed</b>									
Inventory Consumed - Water	206 537	233 628	243 754	277 777	251 777	251 777	269 628	291 954	316 127
Inventory Consumed - Other	83 309	86 509	95 801	127 652	171 416	171 416	166 487	134 201	133 915
<b>Total Inventory Consumed &amp; Other Material</b>	<b>289 846</b>	<b>320 137</b>	<b>339 555</b>	<b>405 429</b>	<b>423 193</b>	<b>423 193</b>	<b>436 115</b>	<b>426 155</b>	<b>450 043</b>

**Table 84: MBRR Table SA2 – Matrix consolidated financial performance budget (revenue source/expenditure type and department)**

Description	Vote 01 - Directorate - Executive Support Services	Vote 02 - Directorate - Municipal Manager	Vote 03 - Directorate - Human Settlement	Vote 04 - Directorate - Chief Financial Officer	Vote 05 - Directorate - Corporate Services	Vote 06 - Directorate - Infrastructur e Services	Vote 07 - Directorate - Spatial Planning And Development	Vote 08 - Directorate - Health / Public Safety & Emergency Services	Vote 09 - Directorate - Municipal Services	Vote 10 - Directorate - Economic Development & Agencies	Vote 11 - Directorate - Solid Waste, Environmental & Health Management	Vote 12 - Directorate - Sport, Recreation & Community Development	Total
<b>R thousand</b>													
<b>Revenue By Source</b>													
Property rates	-	-	-	1 834 764	-	-	-	-	-	-	-	-	1 834 764
Service charges - electricity revenue	-	-	-	27 087	-	2 340 582	-	-	-	-	-	-	2 367 669
Service charges - water revenue	-	-	-	-	-	795 708	-	-	-	-	-	-	795 708
Service charges - sanitation revenue	-	-	-	-	-	447 060	-	-	-	-	-	-	447 060
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	367 954	-	367 954
Rental of facilities and equipment	-	-	103	-	-	-	11 076	-	-	3 514	-	6 266	20 959
Interest earned - external investments	-	-	-	36 022	-	-	-	-	-	467	-	-	36 490
Interest earned - outstanding debtors	-	-	-	109 696	-	-	-	-	-	-	-	-	109 696
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	1 594	-	-	-	19 262	-	-	9	543	21 407
Licences and permits	-	-	-	-	-	-	-	18 682	-	109	-	44	18 835
Agency services	-	-	-	-	-	-	-	39 070	-	4 000	-	-	43 070
Other revenue	-	-	-	668 390	705	24 915	20 377	84 473	-	41 421	7 531	21 293	869 105
Transfers and subsidies	-	29 423	100 082	369 426	10 350	395 832	5 873	45 157	-	170 427	158 955	15 870	1 301 395
Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and</b>	<b>-</b>	<b>29 423</b>	<b>100 185</b>	<b>3 046 979</b>	<b>11 055</b>	<b>4 004 098</b>	<b>37 326</b>	<b>206 645</b>	<b>-</b>	<b>219 938</b>	<b>534 448</b>	<b>44 015</b>	<b>8 234 112</b>
<b>Expenditure By Type</b>													
Employee related costs	89 656	61 795	38 853	345 318	124 469	572 280	118 879	392 931	-	66 493	404 754	320 781	2 536 210
Remuneration of councillors	76 550	-	-	-	-	-	-	-	-	-	-	-	76 550
Debt impairment	-	-	-	268 215	-	530 892	-	17 673	-	-	55 193	-	871 973
Depreciation & asset impairment	1 038	138	126	171	2 019	497 248	103 378	1 107	-	3 474	3 755	36 718	649 173
Finance charges	-	-	-	5 000	-	49 669	622	1 930	-	1 082	71	1 563	59 936
Bulk purchases - electricity	-	-	-	-	-	2 010 261	-	-	-	-	-	-	2 010 261
Inventory consumed	-	-	-	166 487	-	269 628	-	-	-	-	-	-	436 115
Contracted services	18 674	58 259	102 959	87 361	19 284	401 835	30 742	20 150	-	112 184	31 918	18 010	901 377
Transfers and subsidies	57 952	-	-	-	-	-	-	-	-	89 887	-	13 220	161 059
Other expenditure	37 611	26 139	3 828	113 291	78 413	94 853	22 350	13 907	-	22 186	68 717	47 798	529 092
Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>281 481</b>	<b>146 331</b>	<b>145 766</b>	<b>985 843</b>	<b>224 186</b>	<b>4 426 666</b>	<b>275 970</b>	<b>447 699</b>	<b>-</b>	<b>295 306</b>	<b>564 408</b>	<b>438 089</b>	<b>8 231 745</b>
<b>Surplus/(Deficit)</b>	<b>(281 481)</b>	<b>(116 908)</b>	<b>(45 581)</b>	<b>2 061 137</b>	<b>(213 131)</b>	<b>(422 568)</b>	<b>(238 644)</b>	<b>(241 054)</b>	<b>-</b>	<b>(75 368)</b>	<b>(29 960)</b>	<b>(394 074)</b>	<b>2 367</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	250	291 885	-	150	331 714	73 500	-	-	36 200	-	-	733 699
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(281 481)</b>	<b>(116 658)</b>	<b>246 304</b>	<b>2 061 137</b>	<b>(212 981)</b>	<b>(90 854)</b>	<b>(165 144)</b>	<b>(241 054)</b>	<b>-</b>	<b>(39 168)</b>	<b>(29 960)</b>	<b>(394 074)</b>	<b>736 066</b>



**MBRR Table SA3 – Supporting detail to consolidated Statement of Financial Position (continued)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Materials and Supplies</b>									
Opening Balance	-	-	(153)	(2 465)	(2 465)	(2 465)	(2 465)	(2 405)	(2 344)
Acquisitions	-	(153)	(2 337)	-	-	-	-	-	-
Adjustments	-	-	25	-	-	-	61	61	61
<b>Closing balance - Materials and Supplies</b>	<b>-</b>	<b>(153)</b>	<b>(2 465)</b>	<b>(2 465)</b>	<b>(2 465)</b>	<b>(2 465)</b>	<b>(2 405)</b>	<b>(2 344)</b>	<b>(2 283)</b>
<b>Work-in-progress</b>									
Opening Balance	-	-	-	-	-	-	-	-	-
<b>Closing balance - Work-in-progress</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Housing Stock</b>									
Opening Balance	-	-	-	-	-	-	-	-	-
<b>Closing Balance - Housing Stock</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Land</b>									
Opening Balance	-	83 334	130 466	420 067	420 067	420 067	597 501	765 442	901 278
Acquisitions	-	-	-	-	-	-	1 454	1 635	1 790
Adjustments	-	-	289 601	133 670	177 434	177 434	166 487	134 201	133 915
Correction of Prior period errors	83 334	47 132	-	-	-	-	-	-	-
<b>Closing Balance - Land</b>	<b>83 334</b>	<b>130 466</b>	<b>420 067</b>	<b>553 737</b>	<b>597 501</b>	<b>597 501</b>	<b>765 442</b>	<b>901 278</b>	<b>1 036 983</b>
<b>Closing Balance - Inventory &amp; Consumables</b>	<b>42 790</b>	<b>37 178</b>	<b>32 832</b>	<b>38 851</b>	<b>38 851</b>	<b>38 851</b>	<b>40 366</b>	<b>42 061</b>	<b>43 912</b>
<b>Property, plant and equipment (PPE)</b>									
PPE at cost/v valuation (ex cl. finance leases)	37 004 232	41 281 991	45 179 513	44 752 680	45 237 655	45 237 655	48 038 859	50 172 511	52 157 983
Less: Accumulated depreciation	18 776 401	21 560 690	25 928 615	23 330 319	23 330 319	23 330 319	26 647 355	27 330 705	28 044 807
<b>Total Property, plant and equipment (PPE)</b>	<b>18 227 831</b>	<b>19 721 301</b>	<b>19 250 898</b>	<b>21 422 360</b>	<b>21 907 335</b>	<b>21 907 335</b>	<b>21 391 504</b>	<b>22 841 806</b>	<b>24 113 177</b>
<b>LIABILITIES</b>									
<b>Current liabilities - Borrowing</b>									
Current portion of long-term liabilities	52 572	57 974	54 396	48 750	48 750	48 750	50 892	66 640	63 052
<b>Total Current liabilities - Borrowing</b>	<b>52 572</b>	<b>57 974</b>	<b>54 396</b>	<b>48 750</b>	<b>48 750</b>	<b>48 750</b>	<b>50 892</b>	<b>66 640</b>	<b>63 052</b>
<b>Trade and other payables</b>									
Trade Payables	678 605	558 706	1 212 933	787 886	599 831	599 831	865 779	816 043	775 233
Other creditors	418 638	428 752	51 034	(115 981)	(115 981)	(115 981)	53 024	55 251	57 682
Unspent conditional transfers	245 352	210 610	531 507	235 958	377 280	377 280	352 235	275 429	230 748
<b>Total Trade and other payables</b>	<b>1 342 595</b>	<b>1 198 069</b>	<b>1 795 473</b>	<b>907 862</b>	<b>861 130</b>	<b>861 130</b>	<b>1 271 039</b>	<b>1 146 723</b>	<b>1 063 663</b>
<b>Non current liabilities - Borrowing</b>									
Borrowing	345 554	287 581	233 185	366 485	366 485	366 485	451 974	1 093 577	1 900 882
<b>Total Non current liabilities - Borrowing</b>	<b>345 554</b>	<b>287 581</b>	<b>233 185</b>	<b>366 485</b>	<b>366 485</b>	<b>366 485</b>	<b>451 974</b>	<b>1 093 577</b>	<b>1 900 882</b>
<b>Provisions - non-current</b>									
Retirement benefits	688 189	679 563	633 835	707 473	707 473	707 473	658 555	686 214	716 407
Refuse landfill site rehabilitation	10 459	11 159	130 957	14 331	14 331	14 331	135 199	140 877	147 076
<b>Total Provisions - non-current</b>	<b>698 648</b>	<b>690 722</b>	<b>764 792</b>	<b>721 804</b>	<b>721 804</b>	<b>721 804</b>	<b>793 754</b>	<b>827 091</b>	<b>863 483</b>
<b>CHANGES IN NET ASSETS</b>									
<b>Accumulated Surplus/(Deficit)</b>									
Accumulated Surplus/(Deficit) - opening balance	10 347 393	10 539 125	11 191 752	11 698 532	11 775 264	11 775 264	11 477 177	11 556 115	12 737 936
Restated balance	10 347 393	10 539 125	11 191 752	11 698 532	11 775 264	11 775 264	11 477 177	11 556 115	12 737 936
Surplus/(Deficit)	202 931	547 221	(98 354)	809 528	1 120 767	1 120 767	736 066	759 136	763 658
Depreciation offsets	-	-	-	-	-	-	1 164 761	1 214 845	1 269 513
<b>Accumulated Surplus/(Deficit)</b>	<b>10 550 325</b>	<b>11 086 346</b>	<b>11 093 398</b>	<b>12 508 060</b>	<b>12 896 032</b>	<b>12 896 032</b>	<b>13 378 003</b>	<b>13 530 096</b>	<b>14 771 107</b>
<b>Reserves</b>									
Revaluation	9 046 230	9 877 100	9 455 487	10 311 014	10 311 014	10 311 014	9 767 840	10 713 144	10 733 766
<b>Total Reserves</b>	<b>9 046 230</b>	<b>9 877 100</b>	<b>9 455 487</b>	<b>10 311 014</b>	<b>10 311 014</b>	<b>10 311 014</b>	<b>9 767 840</b>	<b>10 713 144</b>	<b>10 733 766</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>19 596 555</b>	<b>20 963 446</b>	<b>20 548 884</b>	<b>22 819 075</b>	<b>23 207 046</b>	<b>23 207 046</b>	<b>23 145 843</b>	<b>24 243 240</b>	<b>25 504 873</b>

**Table 86: MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions**

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>											
Population		705	724	781	781	835	835	835	835	835	835
Females aged 5 - 14		69	65	60	60	87	87	87	87	87	87
Males aged 5 - 14		69	66	62	62	87	87	87	87	87	87
Females aged 15 - 34		141	136	140	140	145	145	145	145	145	145
Males aged 15 - 34		128	146	134	134	143	143	143	143	143	143
Unemployment		158	112	100	100	100	100	100	100	100	100
<b>Monthly household income (no. of households)</b>											
No income		55 253	26 938	38 023	38 023	38 023	38 023	38 023	38 023	38 023	38 023
R1 - R1 600		12 943	11 400	11 650	11 650	11 650	11 650	11 650	11 650	11 650	11 650
R1 601 - R3 200		36 684	17 362	15 660	15 660	15 660	15 660	15 660	15 660	15 660	15 660
R3 201 - R6 400		29 375	40 353	41 421	41 421	41 421	41 421	41 421	41 421	41 421	41 421
R6 401 - R12 800		22 768	32 546	38 047	38 047	38 047	38 047	38 047	38 047	38 047	38 047
R12 801 - R25 600		15 836	20 369	24 916	24 916	24 916	24 916	24 916	24 916	24 916	24 916
R25 601 - R51 200		12 001	15 156	19 986	19 986	19 986	19 986	19 986	19 986	19 986	19 986
R52 201 - R102 400		6 434	9 487	17 765	17 765	17 765	17 765	17 765	17 765	17 765	17 765
R102 401 - R204 800		1 593	4 847	11 058	11 058	11 058	11 058	11 058	11 058	11 058	11 058
R204 801 - R409 600		443	1 110	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448
R409 601 - R819 200		564	506	918	918	918	918	918	918	918	918
> R819 200		169	449	668	668	668	668	668	668	668	668
<b>Poverty profiles (no. of households)</b>											
< R2 060 per household per month											
Insert description											
<b>Household/demographics (000)</b>											
Number of people in municipal area		704 855	724 306	781 027	781	835	835	835	835	835	835
Number of poor people in municipal area											
Number of households in municipal area		191 046	208 389	223 568	224	253	253	253	253	253	253
Number of poor households in municipal area											
Definition of poor household (R per month)											
<b>Housing statistics</b>											
Formal		120 949	147 317	162 005	162 005	117 847	117 847	117 847	120 000	120 000	120 000
Informal		54 647	51 021	49 790	49 790	6 730	6 730	6 730	7 000	7 000	7 000
<b>Total number of households</b>		<b>175 596</b>	<b>198 338</b>	<b>211 795</b>	<b>211 795</b>	<b>124 577</b>	<b>124 577</b>	<b>124 577</b>	<b>127 000</b>	<b>127 000</b>	<b>127 000</b>
Dwellings provided by municipality		1 297	583	67	400	400	400	400	677	708	741
Dwellings provided by province/s		1 677	1 326	1 523	1 465	1 465	1 465	1 465	1 451	1 451	1 451
Dwellings provided by private sector											
<b>Total new housing dwellings</b>		<b>2 974</b>	<b>1 909</b>	<b>1 590</b>	<b>1 865</b>	<b>1 865</b>	<b>1 865</b>	<b>1 865</b>	<b>2 128</b>	<b>2 159</b>	<b>2 192</b>
<b>Economic</b>											
Inflation/inflation outlook (CPIX)					5,3%	4,7%	4,1%	3,3%	3,9%	4,2%	4,4%
Interest rate - borrowing					9,9%	9,7%	10,1%	10,1%	9,9%	9,9%	9,9%
Interest rate - investment					6,6%	6,6%	6,3%	4,1%	3,3%	3,3%	3,3%
Remuneration increases					7,4%	6,3%	6,7%	6,3%	5,2%	5,2%	5,4%
Consumption growth (electricity)					-0,4%	0,1%	-4,3%	-4,3%	-4,3%	-4,3%	-4,3%
Consumption growth (water)					5,7%	-2,9%	-7,6%	3,0%	3,0%	3,0%	3,0%
<b>Collection rates</b>											
Property tax/service charges					93,3%	87,8%	92,5%	90,5%	85,0%	82,7%	82,8%
Rental of facilities & equipment					79,9%	117,9%	92,5%	90,5%	85,0%	82,7%	82,8%
Interest - external investments					83,0%	54,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Interest - debtors					115,1%	160,5%	92,5%	90,5%	85,0%	82,7%	82,8%
Revenue from agency services					0,0%	0,0%	0,0%	0,0%	85,0%	82,7%	82,8%



## MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

### Detail on the provision of municipal services for A10

Total municipal services	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets (000)</b>									
<u>Water:</u>									
Piped water inside dwelling	118 000	122 000	122 000	122 308	122 308	122 308	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	105 000	126 407	126 607	128 222	128 222	128 222	128 222	128 968	129 714
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	223 000	248 407	248 607	250 530	250 530	250 530	250 530	251 530	252 530
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<b>Total number of households</b>	<b>224 000</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)	158 571	176 208	165 708	169 300	169 300	169 300	169 300	169 300	169 300
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	42 536	47 087	50 679	50 679	50 679	50 679	54 179	57 179
Other toilet provisions (> min.service level)	19 808	4 590	16 444	12 852	12 852	12 852	12 852	-	-
<i>Minimum Service Level and Above sub-total</i>	223 658	232 315	238 220	241 812	241 812	241 812	241 812	232 460	235 460
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
<b>Total number of households</b>	<b>225 447</b>	<b>234 104</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<u>Energy:</u>									
Electricity (at least min.service level)	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 805	12 106	127 623	128 623	128 623	128 623	129 623	130 623	131 623
<i>Minimum Service Level and Above sub-total</i>	127 807	19 108	133 315	134 315	134 315	134 221	135 221	136 221	137 221
Electricity (< min.service level)	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
<b>Total number of households</b>	<b>167 807</b>	<b>58 108</b>	<b>170 815</b>	<b>171 815</b>	<b>171 815</b>	<b>171 721</b>	<b>172 221</b>	<b>172 721</b>	<b>173 221</b>
<u>Refuse:</u>									
Removed at least once a week	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
<i>Minimum Service Level and Above sub-total</i>	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
Removed less frequently than once a week	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	4	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566	40 566
<b>Total number of households</b>	<b>129 227</b>	<b>169 110</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>175 639</b>	<b>175 639</b>	<b>175 639</b>

## MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

Municipal in-house services	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets (000)</b>									
<b><u>Water:</u></b>									
Piped water inside dwelling	118 000	122 000	122 000	122 308	122 308	122 308	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	105 000	126 407	126 607	128 222	128 222	128 222	128 222	128 968	129 714
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	223 000	248 407	248 607	250 530	250 530	250 530	250 530	251 530	252 530
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<b>Total number of households</b>	<b>224 000</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<b><u>Sanitation/sewerage:</u></b>									
Flush toilet (connected to sewerage)	158 571	176 208	165 708	169 300	169 300	169 300	169 300	169 300	169 300
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	42 536	47 087	50 679	50 679	50 679	50 679	54 179	57 179
Other toilet provisions (> min.service level)	19 808	4 590	16 444	12 852	12 852	12 852	12 852	–	–
<i>Minimum Service Level and Above sub-total</i>	223 658	232 315	238 220	241 812	241 812	241 812	241 812	232 460	235 460
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
No toilet provisions	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
<b>Total number of households</b>	<b>225 447</b>	<b>234 104</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<b><u>Energy:</u></b>									
Electricity (at least min.service level)	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 805	12 106	127 623	128 623	128 623	128 623	129 623	130 623	131 623
<i>Minimum Service Level and Above sub-total</i>	127 807	19 108	133 315	134 315	134 315	134 221	135 221	136 221	137 221
Electricity (< min.service level)	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
<b>Total number of households</b>	<b>167 807</b>	<b>58 108</b>	<b>170 815</b>	<b>171 815</b>	<b>171 815</b>	<b>171 721</b>	<b>172 221</b>	<b>172 721</b>	<b>173 221</b>
<b><u>Refuse:</u></b>									
Removed at least once a week	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
<i>Minimum Service Level and Above sub-total</i>	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
Removed less frequently than once a week	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	4	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566	40 566
<b>Total number of households</b>	<b>129 227</b>	<b>169 110</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>175 639</b>	<b>175 639</b>	<b>175 639</b>

## MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

Detail of Free Basic Services (FBS) provided		2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Electricity</b>	<b><u>Location of households for each type of FBS</u></b>									
List type of FBS service	<b>Formal settlements - (50 kwh per indigent household per month Rands)</b>	(7 281 480)	45 971 453	49 660 147	67 124 306	67 124 306	67 124 306	76 917 743	83 763 422	91 218 366
	<i>Number of HH receiving this type of FBS</i>	68 180	77 394	81 304	72 569	72 569	72 569	75 069	77 569	80 069
	<b>Informal settlements (Rands)</b>	2 844 522	2 928 908	3 160 569	3 461 502	3 461 502	3 461 502	4 006 434	4 406 457	4 847 103
	<i>Number of HH receiving this type of FBS</i>	3 956	3 996	4 036	4 076	4 076	4 076	4 117	4 158	4 200
	<b>Informal settlements targeted for upgrading (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Living in informal backyard rental agreement (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Other (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Total cost of FBS - Electricity for informal settlements</b>	2 844 522	2 928 908	3 160 569	3 461 502	3 461 502	3 461 502	4 006 434	4 406 457	4 847 103
<b>Water</b>	<b><u>Location of households for each type of FBS</u></b>									
List type of FBS service	<b>Formal settlements - (6 kilolitre per indigent household per month Rands)</b>	169 133 650	182 890 848	206 415 858	177 412 098	177 412 098	177 412 098	193 556 599	211 170 250	230 597 913
	<i>Number of HH receiving this type of FBS</i>	48 915	43 452	43 479	40 119	40 119	40 119	42 619	45 119	47 619
	<b>Informal settlements (Rands)</b>	33 943 970	37 542 889	41 335 100	45 673 934	45 673 934	45 673 934	50 328 565	55 457 549	61 165 239
	<i>Number of HH receiving this type of FBS</i>	39 562	39 961	40 365	40 769	40 769	40 769	41 176	41 588	42 004
	<b>Informal settlements targeted for upgrading (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Living in informal backyard rental agreement (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Other (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Total cost of FBS - Water for informal settlements</b>	33 943 970	37 542 889	41 335 100	45 673 934	45 673 934	45 673 934	50 328 565	55 457 549	61 165 239
<b>Sanitation</b>	<b><u>Location of households for each type of FBS</u></b>									
List type of FBS service	<b>Formal settlements - (free sanitation service to indigent households)</b>	–	66 844 691	56 381 145	86 450 356	86 450 356	86 450 356	93 798 637	101 771 521	110 625 643
	<i>Number of HH receiving this type of FBS</i>	48 915	44 194	46 655	32 576	32 576	32 576	35 076	37 576	40 076
	<b>Informal settlements (Rands)</b>	45 428 253	50 384 427	55 474 249	42 151 884	42 151 884	42 151 884	46 191 369	50 619 103	55 573 354
	<i>Number of HH receiving this type of FBS</i>	39 562	39 961	40 365	40 769	40 769	40 769	41 176	41 588	42 004
	<b>Informal settlements targeted for upgrading (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Living in informal backyard rental agreement (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Other (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Total cost of FBS - Sanitation for informal settlements</b>	45 428 253	50 384 427	55 474 249	42 151 884	42 151 884	42 151 884	46 191 369	50 619 103	55 573 354
<b>Refuse Removal</b>	<b><u>Location of households for each type of FBS</u></b>									
List type of FBS service	<b>Formal settlements - (removed once a week to indigent households)</b>		117 686 507	104 312 299	146 502 023	146 502 023	146 502 023	158 954 695	172 465 845	187 470 373
	<i>Number of HH receiving this type of FBS</i>	48 915	47 742	50 259	34 619	34 619	34 619	37 119	39 619	42 119
	<b>Informal settlements (Rands)</b>	87 500 067	97 042 891	106 846 139	118 265 977	118 265 977	118 265 977	129 599 599	142 022 540	155 922 731
	<i>Number of HH receiving this type of FBS</i>	39 562	39 961	40 365	40 769	40 769	40 769	41 176	41 588	42 004
	<b>Informal settlements targeted for upgrading (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Living in informal backyard rental agreement (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Other (Rands)</b>									
	<i>Number of HH receiving this type of FBS</i>									
	<b>Total cost of FBS - Refuse Removal for informal settlements</b>	87 500 067	97 042 891	106 846 139	118 265 977	118 265 977	118 265 977	129 599 599	142 022 540	155 922 731

**Table 87: MBRR Table SA13(a) – Service Tariffs by Category**

Description	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
						Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Property rates (rate in the Rand)</b>								
Residential properties	Market Value	0,0107	0,0107	0,0116	0,0126	0,0136	0,0146	0,0157
Residential properties - vacant land	Vacant Land	0,0320	0,0320	0,0349	0,0378	0,0408	0,0437	0,0472
Farm properties - used	Market Value	0,0027	0,0027	0,0029	0,0032	0,0034	0,0036	0,0039
Farm properties - not used	Market Value	0,0027	0,0027	0,0029	0,0032	0,0034	0,0036	0,0039
Industrial properties	Market Value	0,0266	0,0266	0,0290	0,0315	0,0340	0,0364	0,0393
Business and commercial properties	Market Value	0,0266	0,0266	0,0290	0,0315	0,0340	0,0364	0,0393
State-owned properties	Various depending on prop	0,0075	0,0075	0,0081	0,0088	0,0095	0,0096	0,0105
Public service infrastructure	Land	0,0027	0,0027	0,0029	0,0032	0,0034	0,0036	0,0039
Privately owned towns serviced by the State trust land	N/A	-	-	-	-	-	-	-
	Land	0,0320	0,0320	0,0349	0,0378	0,0408	0,0437	0,0472
	N/A	-	-	-	-	0,0218	0,0233	0,0252
<b>Exemptions, reductions and rebates (Rands)</b>								
<b>Residential properties</b>								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
Pensioners/social grants rebate or exemption		16 452 051	17 932 735	19 546 681	21 208 149	22 904 801	24 508 137	26 468 788
Bona fide farmers rebate or exemption		4 768 393	5 197 548	5 665 328	6 146 880	6 638 631	7 103 335	7 671 602
<b>Other rebates or exemptions</b>								
<b>Water tariffs</b>								
<b>Domestic</b>								
Water usage - flat rate tariff (c/kl)	0 - 6 kl	-	-	-	-	-	-	-
Water usage - life line tariff	N/A	-	-	-	-	-	-	-
Water usage - Block 1 (c/kl)	0 - 6 kl	13,04972	14,22419	15,56127	16,99290	18,53926	20,22633	22,08715
Water usage - Block 2 (c/kl)	7 - 10 kl	13,30562	14,50313	15,86642	17,32613	18,90281	20,62297	22,52028
Water usage - Block 3 (c/kl)	11 - 20 kl	18,47978	20,14296	22,03640	24,06375	26,25355	28,64262	31,27774
Water usage - Block 4 (c/kl)	21 - 30 kl	23,95527	26,11124	28,56570	31,19374	34,03237	37,12932	40,54521
<b>Other</b>								
<b>Waste water tariffs</b>								
<b>Domestic</b>								
<b>Other</b>								
<b>Electricity tariffs</b>								
<b>Domestic</b>								
FBE	Consumers are eligible to	-	-	-	-	-	-	-
Life-line tariff - meter	0 - 50kwh - Free	-	-	-	-	-	-	-
Life-line tariff - prepaid	0 - 50 kwh - Free	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	0 - 50kwh - Indigent	1,22107	1,28330	1,41540	1,53005	1,72279	1,87612	2,04309
Meter - IBT Block 2 (c/kwh)	0 - 50kwh - Non Indigent	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Meter - IBT Block 3 (c/kwh)	51 - 350kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Meter - IBT Block 4 (c/kwh)	351 - 600kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Meter - IBT Block 5 (c/kwh)	601 - >kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 1 (c/kwh)	0 - 50kwh - Indigent	1,22107	1,28330	1,41540	1,53005	1,72279	1,87612	2,04309
Prepaid - IBT Block 2 (c/kwh)	0 - 50kwh - Non Indigent	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 3 (c/kwh)	51 - 350kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 4 (c/kwh)	351 - 600kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 5 (c/kwh)	601 - >kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
<b>Other</b>								
<b>Waste management tariffs</b>								
<b>Domestic</b>								

**Table 88: MBRR Table SA13(b) – Service Tariffs by Category – Explanatory**

Description	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
						Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Exemptions, reductions and rebates (Rands)</b>								
<b>R15 000 threshold rebate</b>	-	15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		-	-	-	-	-	-	-
Indigent rebate or exemption		-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption		16 452 051	17 932 735	19 546 681	21 208 149	22 904 801	24 508 137	26 468 788
Temporary relief rebate or exemption								
Bona fide farmers rebate or exemption		4 768 393	5 197 548	5 665 328	6 146 880	6 638 631	7 103 335	7 671 602
Other rebates or exemptions	Differential rebate - non							
<b>Water tariffs</b>								
<b>Basic charge/ fixed fee (Rands/month)</b>								
Water usage - life line tariff	0 - 6 kl							
Water usage - Block 1 (c/kl)	0 - 6 kl	13,04972	14,22419	15,56127	16,99290	18,53926	20,22633	22,08715
Water usage - Block 2 (c/kl)	7 - 10 kl	13,30562	14,50313	15,86642	17,32613	18,90281	20,62297	22,52028
Water usage - Block 3 (c/kl)	11 - 20 kl	18,47978	20,14296	22,03640	24,06375	26,25355	28,64262	31,27774
Water usage - Block 4 (c/kl)	21 - 30 kl	23,95527	26,11124	28,56570	31,19374	34,03237	37,12932	40,54521
Water usage - Block 5 (c/kl)	31 > kl	30,06252	32,76815	35,84835	39,14640	42,70872	46,59522	50,88198
	(fill in thresholds)							
<b>Waste water tariffs</b>								
<b>Domestic</b>								
Small	(fill in structure)							
Erf 0 - 300 m2	Erf 0 - 300 m2	65,94	72,37	78,77	86,16	102,03	111,31	121,55
Erf 301 - 400 m2	Erf 301 - 400 m2	104,75	114,99	125,07	136,81	162,10	176,85	193,12
Medium								
Flats:	Flats:							
Ordinary	Ordinary	183,41	201,39	219,13	239,71	283,99	309,83	338,33
Complex	Complex	166,01	182,31	198,33	216,96	257,03	280,42	306,22
Semi's	Semi's	183,41	201,39	219,13	239,71	283,99	309,83	338,33
Cluster Houses/Townhouses	Cluster	226,97	249,20	271,16	296,67	351,52	383,51	418,79
Erf 401 - 800 m2	Erf 401 - 800 m2	272,66	299,42	325,80	356,45	422,39	460,83	503,23
Large								
Erf 801 - 1200 m2	Erf 801 - 1200 m2	294,30	323,17	351,59	384,64	455,72	497,20	542,94
Erf > 1200 m2	Erf > 1200 m2	320,69	352,12	383,12	419,13	496,59	541,78	591,63
<b>Electricity tariffs</b>								
<b>Domestic</b>								
Basic charge/ fixed fee (Rands/month)	N/A							
Service point - vacant land (Rands/month)	N/A							
FBE	Consumers are eligible to							
Life-line tariff - meter	0 - 50kwh - Free							
Life-line tariff - prepaid	0 - 50 kwh - Free							
Flat rate tariff - meter (c/kwh)	N/A							
Flat rate tariff - prepaid(c/kwh)	N/A							
Meter - IBT Block 1 (c/kwh)	0 - 50kwh - Indigent	1,22107	1,28330	1,41540	1,53005	1,72279	1,87612	2,04309
Meter - IBT Block 2 (c/kwh)	0 - 50kwh - Non Indigent	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Meter - IBT Block 3 (c/kwh)	51 - 350kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Meter - IBT Block 4 (c/kwh)	351 - 600kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Meter - IBT Block 5 (c/kwh)	601 - >kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 1 (c/kwh)	0 - 50kwh - Indigent	1,22107	1,28330	1,41540	1,53005	1,72279	1,87612	2,04309
Prepaid - IBT Block 2 (c/kwh)	0 - 50kwh - Non Indigent	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 3 (c/kwh)	51 - 350kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 4 (c/kwh)	351 - 600kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Prepaid - IBT Block 5 (c/kwh)	601 - >kwh - All	1,71338	1,80080	1,94850	2,10633	2,33546	2,54331	2,76967
Other	(fill in thresholds)							
	(fill in thresholds)							

**Table 89: MBRR Table SA25 – Consolidated Budgeted Monthly Revenue and expenditure (Source and Type)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>															
Property rates	222 882	172 061	175 078	148 397	148 556	145 380	133 151	136 804	132 198	138 233	141 251	140 774	1 834 764	1 963 198	2 120 253
Service charges - electricity revenue	213 900	220 240	207 794	189 478	187 365	202 628	237 147	139 932	165 762	190 887	198 167	214 369	2 367 669	2 578 392	2 807 869
Service charges - water revenue	69 911	168 629	18 697	59 346	50 797	78 703	66 605	38 780	101 688	77 331	23 617	41 603	795 708	868 117	947 984
Service charges - sanitation revenue	43 644	37 468	37 017	36 301	39 125	36 188	34 983	37 996	36 188	46 016	25 909	36 226	447 060	485 060	527 261
Service charges - refuse revenue	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	30 663	367 954	399 230	433 963
Rental of facilities and equipment	1 991	1 510	1 881	1 721	1 576	1 504	2 128	1 811	2 072	1 623	1 267	1 875	20 959	22 636	24 560
Interest earned - external investments	3 474	3 350	3 755	3 040	2 562	2 255	2 751	3 375	1 773	3 667	3 288	3 200	36 490	37 594	38 732
Interest earned - outstanding debtors	5 320	6 099	11 375	6 143	5 057	9 818	11 452	11 737	9 631	11 551	11 518	9 993	109 696	118 471	128 541
Dividends received													-	-	-
Fines, penalties and forfeits	1 515	1 777	1 604	1 937	1 236	1 871	811	1 061	1 392	2 333	3 001	2 870	21 407	23 120	25 085
Licences and permits	650	1 958	1 166	1 615	1 190	1 461	1 089	802	2 620	1 502	1 366	3 415	18 835	20 341	22 070
Agency services	3 988	3 532	3 359	2 791	1 021	3 347	3 084	362	2 550	2 662	5 625	10 750	43 070	45 963	45 782
Transfers and subsidies	308 460	170 504	23 551	21 774	20 330	375 105	18 886	20 441	211 380	60 428	33 992	36 547	1 301 395	1 298 550	1 276 889
Other revenue	179 891	106 972	10 734	12 277	11 196	226 694	9 521	11 153	209 098	40 650	19 146	31 774	869 105	943 838	990 831
Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>1 086 289</b>	<b>924 762</b>	<b>526 675</b>	<b>515 484</b>	<b>500 672</b>	<b>1 115 615</b>	<b>552 271</b>	<b>434 915</b>	<b>907 015</b>	<b>607 546</b>	<b>498 809</b>	<b>564 060</b>	<b>8 234 112</b>	<b>8 804 512</b>	<b>9 389 820</b>
<b>Expenditure By Type</b>															
Employee related costs	194 009	195 929	220 197	202 738	200 120	249 703	210 420	206 056	223 864	207 627	210 246	215 300	2 536 210	2 667 855	2 810 410
Remuneration of councillors	6 156	6 377	6 186	6 164	6 164	6 156	6 156	7 921	6 331	6 278	6 377	6 285	76 550	80 530	84 879
Debt impairment	72 474	72 474	72 474	72 474	72 474	74 761	72 474	72 474	72 474	72 474	72 474	72 474	871 973	1 088 861	1 176 021
Depreciation & asset impairment	52 250	55 435	56 473	50 899	53 659	58 496	53 807	53 146	53 813	53 689	53 836	53 670	649 173	684 293	711 329
Finance charges	5 286	5 270	5 137	5 195	9 689	553	4 945	4 572	4 945	4 742	4 860	4 742	59 936	130 647	215 130
Bulk purchases - electricity	234 798	268 370	160 419	127 048	160 419	135 090	148 960	125 038	140 115	134 285	153 785	221 933	2 010 261	2 208 472	2 426 228
Inventory consumed	31 719	33 720	37 792	41 017	33 475	40 085	37 064	36 478	36 879	36 741	33 696	37 450	436 115	426 155	450 043
Contracted services	51 580	62 675	75 943	76 253	78 581	97 046	59 261	63 761	89 288	79 667	74 313	93 008	901 377	851 155	835 598
Transfers and subsidies	33 242	11 465	2 270	10 622	15 146	10 903	15 634	15 782	10 282	14 008	4 960	16 743	161 059	139 049	127 254
Other expenditure	46 177	41 552	40 619	41 319	41 513	74 746	51 852	37 393	22 429	52 085	40 036	39 369	529 092	525 841	549 415
Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>727 692</b>	<b>753 267</b>	<b>677 510</b>	<b>633 730</b>	<b>671 239</b>	<b>747 539</b>	<b>660 574</b>	<b>622 622</b>	<b>660 419</b>	<b>661 597</b>	<b>654 583</b>	<b>760 973</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit)</b>	<b>358 597</b>	<b>171 495</b>	<b>(150 835)</b>	<b>(118 247)</b>	<b>(170 567)</b>	<b>368 076</b>	<b>(108 303)</b>	<b>(187 707)</b>	<b>246 596</b>	<b>(54 051)</b>	<b>(155 774)</b>	<b>(196 913)</b>	<b>2 367</b>	<b>1 653</b>	<b>3 514</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	9 667	23 318	34 560	47 717	84 099	105 410	102 260	48 582	49 385	91 512	62 295	74 896	733 699	757 483	760 144
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>368 263</b>	<b>194 813</b>	<b>(116 275)</b>	<b>(70 530)</b>	<b>(86 468)</b>	<b>473 486</b>	<b>(6 044)</b>	<b>(139 125)</b>	<b>295 981</b>	<b>37 461</b>	<b>(93 479)</b>	<b>(122 017)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>368 263</b>	<b>194 813</b>	<b>(116 275)</b>	<b>(70 530)</b>	<b>(86 468)</b>	<b>473 486</b>	<b>(6 044)</b>	<b>(139 125)</b>	<b>295 981</b>	<b>37 461</b>	<b>(93 479)</b>	<b>(122 017)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>

**Table 90: MBRR Table SA26 – Consolidated Budgeted Monthly Revenue and expenditure (Municipal Vote)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>															
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	6 421	3 689	777	747	733	7 782	712	721	4 510	1 532	996	1 052	29 673	19 693	18 187
Vote 03 - Directorate - Human Settlement	26 192	20 333	12 539	18 597	35 659	77 375	44 116	18 887	36 301	42 739	26 572	32 759	392 070	360 824	431 319
Vote 04 - Directorate - Chief Financial Officer	503 798	327 570	200 048	165 842	163 015	491 477	153 332	158 279	333 662	197 816	175 707	176 433	3 046 979	3 246 302	3 385 489
Vote 05 - Directorate - Corporate Services	2 748	1 498	92	89	84	3 423	71	76	2 192	482	205	245	11 205	12 261	12 826
Vote 06 - Directorate - Infrastructure Services	434 773	491 739	280 457	307 801	315 446	491 803	383 680	239 814	406 475	370 666	280 975	332 184	4 335 812	4 740 834	5 060 218
Vote 07 - Directorate - Spatial Planning And Development	3 989	5 703	5 810	7 101	10 057	12 629	11 923	7 203	17 204	11 393	7 963	9 853	110 826	114 991	136 509
Vote 08 - Directorate - Health / Public Safety & Emergency Services	20 169	19 496	7 737	9 121	6 274	27 041	7 205	5 080	57 292	13 496	12 779	20 954	206 645	223 176	242 146
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	50 322	30 509	6 231	6 359	5 960	61 952	5 948	5 894	51 220	13 392	8 364	9 986	256 138	214 880	174 303
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	44 537	534 448	579 838	630 613
Vote 12 - Directorate - Sport, Recreation & Community Development	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	3 668	44 015	49 194	58 356
<b>Total Revenue by Vote</b>	<b>1 096 618</b>	<b>948 742</b>	<b>561 898</b>	<b>563 863</b>	<b>585 434</b>	<b>1 221 687</b>	<b>655 193</b>	<b>484 159</b>	<b>957 063</b>	<b>699 720</b>	<b>561 766</b>	<b>631 670</b>	<b>8 967 810</b>	<b>9 561 995</b>	<b>10 149 965</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 01 - Directorate - Executive Support Services	29 886	21 590	19 414	21 896	23 306	28 125	24 792	25 051	21 315	24 547	19 830	25 091	284 844	293 756	301 451
Vote 02 - Directorate - Municipal Manager	10 326	10 832	12 406	12 012	11 989	16 975	11 770	10 957	12 148	13 038	11 906	13 291	147 650	134 746	135 507
Vote 03 - Directorate - Human Settlement	9 171	10 473	12 597	12 317	12 346	16 025	10 589	10 841	13 974	12 818	12 082	14 383	147 616	150 722	151 440
Vote 04 - Directorate - Chief Financial Officer	64 226	64 497	69 936	67 337	66 833	87 696	69 687	65 279	66 732	71 380	67 704	70 496	831 804	896 152	945 498
Vote 05 - Directorate - Corporate Services	17 273	16 880	18 844	17 630	17 508	28 449	19 906	16 762	15 672	20 253	17 834	18 577	225 588	233 619	267 871
Vote 06 - Directorate - Infrastructure Services	420 121	462 117	371 726	331 943	366 437	373 081	348 696	321 702	353 494	342 909	356 436	437 757	4 486 420	4 950 955	5 404 707
Vote 07 - Directorate - Spatial Planning And Development	20 901	22 293	24 903	22 130	22 537	30 298	23 425	22 184	23 599	23 842	23 018	24 096	283 225	296 634	304 263
Vote 08 - Directorate - Health / Public Safety & Emergency Services	34 315	35 004	41 051	37 405	36 258	49 348	38 898	37 373	41 249	38 509	38 274	40 033	467 715	489 712	508 845
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	33 183	21 291	18 332	22 768	25 734	29 229	24 514	24 180	23 935	26 007	19 202	28 956	297 331	255 156	221 387
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 304	49 302	591 650	623 874	646 209
Vote 12 - Directorate - Sport, Recreation & Community Development	38 985	38 986	38 996	38 989	38 987	39 008	38 992	38 990	38 997	38 991	38 992	38 990	467 902	477 533	499 129
<b>Total Expenditure by Vote</b>	<b>727 692</b>	<b>753 267</b>	<b>677 510</b>	<b>633 730</b>	<b>671 239</b>	<b>747 539</b>	<b>660 574</b>	<b>622 622</b>	<b>660 419</b>	<b>661 597</b>	<b>654 583</b>	<b>760 973</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>



**Table 91: MBRR Table SA27 – Consolidated Budgeted Monthly Revenue and expenditure (Functional Classification)**

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>															
<b>Governance and administration</b>	<b>515 924</b>	<b>335 409</b>	<b>203 805</b>	<b>169 465</b>	<b>166 527</b>	<b>505 331</b>	<b>157 158</b>	<b>161 918</b>	<b>343 372</b>	<b>202 554</b>	<b>179 408</b>	<b>180 613</b>	<b>3 121 485</b>	<b>3 306 274</b>	<b>3 445 417</b>
Executive and council	6 443	3 743	792	772	758	7 834	733	745	4 870	1 579	1 020	1 088	30 377	20 453	19 012
Finance and administration	509 481	331 667	203 013	168 692	165 770	497 497	156 425	161 173	338 502	200 975	178 389	179 525	3 091 108	3 285 821	3 426 406
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>	<b>50 032</b>	<b>43 500</b>	<b>23 947</b>	<b>31 389</b>	<b>45 604</b>	<b>108 087</b>	<b>54 991</b>	<b>27 638</b>	<b>97 264</b>	<b>59 905</b>	<b>43 022</b>	<b>57 384</b>	<b>642 764</b>	<b>633 232</b>	<b>731 861</b>
Community and social services	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	2 769	33 233	36 049	45 421
Sport and recreation	898	898	898	898	898	898	898	898	898	898	898	899	10 782	13 144	12 934
Public safety	20 169	19 496	7 737	9 121	6 274	27 041	7 205	5 080	57 292	13 496	12 779	20 954	206 645	223 176	242 146
Housing	26 192	20 333	12 539	18 597	35 659	77 375	44 116	18 887	36 301	42 739	26 572	32 759	392 070	360 824	431 319
Health	3	3	3	3	3	3	3	3	3	3	3	3	35	37	40
<b>Economic and environmental services</b>	<b>38 308</b>	<b>27 191</b>	<b>12 086</b>	<b>16 556</b>	<b>28 460</b>	<b>79 506</b>	<b>34 583</b>	<b>16 435</b>	<b>50 533</b>	<b>36 699</b>	<b>23 127</b>	<b>28 637</b>	<b>392 121</b>	<b>397 632</b>	<b>258 098</b>
Planning and development	37 405	22 780	4 954	6 095	8 869	54 495	10 443	5 761	38 795	15 189	9 010	11 325	225 123	211 742	191 956
Road transport	903	4 411	7 133	10 461	19 590	25 011	24 140	10 675	11 736	21 510	14 117	17 312	166 998	185 889	66 143
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>478 404</b>	<b>531 863</b>	<b>317 859</b>	<b>341 874</b>	<b>340 390</b>	<b>511 326</b>	<b>404 074</b>	<b>273 674</b>	<b>439 274</b>	<b>393 690</b>	<b>311 392</b>	<b>359 407</b>	<b>4 703 226</b>	<b>5 134 746</b>	<b>5 624 648</b>
Energy sources	233 632	231 612	208 211	190 587	189 195	230 183	238 616	141 499	190 429	196 321	200 316	217 170	2 467 771	2 705 852	2 926 889
Water management	122 333	198 601	24 304	66 153	61 501	153 687	79 125	45 452	142 065	95 891	34 215	54 095	1 077 420	1 182 507	1 297 972
Waste water management	77 904	57 117	40 810	40 600	45 159	82 921	41 799	42 188	62 245	56 943	32 328	43 607	623 622	666 586	769 214
Waste management	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	44 534	534 413	579 801	630 572
<b>Other</b>	<b>13 949</b>	<b>10 778</b>	<b>4 200</b>	<b>4 579</b>	<b>4 453</b>	<b>17 434</b>	<b>4 386</b>	<b>4 593</b>	<b>26 620</b>	<b>6 871</b>	<b>4 816</b>	<b>5 630</b>	<b>108 213</b>	<b>90 111</b>	<b>89 940</b>
<b>Total Revenue - Functional</b>	<b>1 096 618</b>	<b>948 742</b>	<b>561 898</b>	<b>563 863</b>	<b>585 434</b>	<b>1 221 687</b>	<b>655 193</b>	<b>484 159</b>	<b>957 063</b>	<b>699 720</b>	<b>561 766</b>	<b>631 670</b>	<b>8 967 810</b>	<b>9 561 995</b>	<b>10 149 965</b>
<b>Expenditure - Functional</b>															
<b>Governance and administration</b>	<b>133 843</b>	<b>128 078</b>	<b>137 068</b>	<b>132 046</b>	<b>133 867</b>	<b>181 872</b>	<b>140 732</b>	<b>131 509</b>	<b>130 474</b>	<b>144 186</b>	<b>131 416</b>	<b>142 585</b>	<b>1 667 677</b>	<b>1 740 050</b>	<b>1 840 313</b>
Executive and council	40 264	31 844	30 578	32 899	34 301	45 500	36 640	34 984	30 558	37 236	30 622	36 714	422 139	416 403	450 627
Finance and administration	92 592	95 212	105 280	98 014	98 469	134 770	102 944	95 452	98 726	105 749	99 663	104 638	1 231 507	1 309 125	1 374 627
Internal audit	988	1 023	1 210	1 133	1 097	1 602	1 149	1 073	1 190	1 202	1 132	1 234	14 031	14 522	15 059
<b>Community and public safety</b>	<b>97 051</b>	<b>99 041</b>	<b>107 222</b>	<b>103 289</b>	<b>102 170</b>	<b>118 956</b>	<b>103 057</b>	<b>101 782</b>	<b>108 797</b>	<b>104 896</b>	<b>103 926</b>	<b>107 983</b>	<b>1 258 171</b>	<b>1 299 734</b>	<b>1 348 682</b>
Community and social services	13 804	13 806	13 875	13 843	13 834	14 033	13 875	13 823	13 834	13 872	13 836	13 859	166 295	169 023	178 037
Sport and recreation	36 612	36 613	36 621	36 615	36 614	36 632	36 618	36 623	36 617	36 618	36 617	36 617	439 415	453 184	473 331
Public safety	33 886	34 573	40 550	36 937	35 799	48 690	38 398	36 924	40 789	38 012	37 812	39 547	461 918	483 494	502 133
Housing	9 171	10 473	12 597	12 317	12 346	16 025	10 589	10 841	13 974	12 818	12 082	14 383	147 616	150 722	151 440
Health	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	3 577	42 927	43 310	43 741
<b>Economic and environmental services</b>	<b>61 393</b>	<b>65 279</b>	<b>72 743</b>	<b>70 261</b>	<b>71 321</b>	<b>83 905</b>	<b>66 928</b>	<b>66 404</b>	<b>75 166</b>	<b>72 233</b>	<b>69 879</b>	<b>76 243</b>	<b>851 755</b>	<b>882 163</b>	<b>888 030</b>
Planning and development	23 088	24 985	28 793	27 108	27 150	35 975	26 117	25 476	29 399	28 608	27 239	30 251	334 190	321 649	288 672
Road transport	38 297	40 287	43 941	43 144	44 163	47 918	40 801	40 919	45 758	43 616	42 631	45 982	517 456	560 400	599 237
Environmental protection	8	8	10	9	8	11	9	9	10	9	9	9	109	115	121
<b>Trading services</b>	<b>411 213</b>	<b>449 952</b>	<b>354 602</b>	<b>317 532</b>	<b>350 529</b>	<b>349 902</b>	<b>335 755</b>	<b>309 326</b>	<b>335 784</b>	<b>327 169</b>	<b>342 152</b>	<b>419 621</b>	<b>4 303 537</b>	<b>4 749 245</b>	<b>5 170 890</b>
Energy sources	295 043	330 923	227 818	193 198	226 803	211 446	212 668	188 520	209 495	201 769	219 695	292 142	2 809 519	3 113 902	3 390 118
Water management	56 759	57 649	61 369	60 685	60 215	67 600	60 381	58 626	60 365	61 087	59 185	61 464	725 390	801 691	874 590
Waste water management	24 694	26 663	30 699	28 931	28 794	36 139	27 989	27 462	31 204	29 596	28 554	31 299	352 025	391 660	449 363
Waste management	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 717	34 716	416 603	441 993	456 819
<b>Other</b>	<b>24 193</b>	<b>10 915</b>	<b>5 875</b>	<b>10 604</b>	<b>13 352</b>	<b>12 903</b>	<b>14 102</b>	<b>13 601</b>	<b>10 198</b>	<b>13 112</b>	<b>7 210</b>	<b>14 541</b>	<b>150 605</b>	<b>131 667</b>	<b>138 391</b>
<b>Total Expenditure - Functional</b>	<b>727 692</b>	<b>753 267</b>	<b>677 510</b>	<b>633 730</b>	<b>671 239</b>	<b>747 539</b>	<b>660 574</b>	<b>622 622</b>	<b>660 419</b>	<b>661 597</b>	<b>654 583</b>	<b>760 973</b>	<b>8 231 745</b>	<b>8 802 859</b>	<b>9 386 307</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>368 926</b>	<b>195 475</b>	<b>(115 612)</b>	<b>(69 867)</b>	<b>(85 805)</b>	<b>474 148</b>	<b>(5 381)</b>	<b>(138 463)</b>	<b>296 643</b>	<b>38 123</b>	<b>(92 817)</b>	<b>(129 303)</b>	<b>736 066</b>	<b>759 136</b>	<b>763 658</b>



**Table 92: MBRR Table SA31 – Aggregated Entity Budget**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Financial Performance</b>									
Property rates									
Service charges									
Investment revenue	145	439	520	854	854	854	467	491	515
Transfers recognised - operational	1 505	2 491	7 762	117 298	117 298	117 298	133 859	107 270	69 840
Other own revenue	20 380	30 491	41 243	15 982	15 982	15 982	12 399	15 727	12 640
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	491	13 811	2 510	2 510	2 510	1 200	1 280	1 366
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>22 030</b>	<b>33 911</b>	<b>63 336</b>	<b>136 645</b>	<b>136 645</b>	<b>136 645</b>	<b>147 925</b>	<b>124 769</b>	<b>84 362</b>
Employee costs	15 388	17 447	24 079	27 888	27 888	27 888	30 607	32 453	33 979
Remuneration of Board Members									
Depreciation & asset impairment	799	1 206	987	1 921	1 921	1 921	995	943	1 228
Finance charges	5	0	–	4	4	4	4	4	4
Inventory consumed and bulk purchases	310	570	1 238	1 481	1 481	1 481	727	768	805
Transfers and grants	411	100	197	321	321	321	–	–	–
Other expenditure	6 884	12 640	27 414	102 519	102 519	102 519	114 393	89 321	46 979
<b>Total Expenditure</b>	<b>23 797</b>	<b>31 963</b>	<b>53 916</b>	<b>134 134</b>	<b>134 134</b>	<b>134 134</b>	<b>146 725</b>	<b>123 489</b>	<b>82 996</b>
<b>Surplus/(Deficit)</b>	<b>(1 767)</b>	<b>1 948</b>	<b>9 420</b>	<b>2 510</b>	<b>2 510</b>	<b>2 510</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>									
Transfers recognised - operational	–	4 078	(1 425)	–	–	–			
Borrowing									
Internally generated funds	324	–	3 354	2 510	2 510	2 510	1 200	1 280	1 366
<b>Total sources</b>	<b>324</b>	<b>4 078</b>	<b>1 929</b>	<b>2 510</b>	<b>2 510</b>	<b>2 510</b>	<b>1 200</b>	<b>1 280</b>	<b>1 366</b>
<b>Financial position</b>									
Total current assets	708	5 706	22 444	2 882	2 882	2 882	8 652	10 095	8 888
Total non current assets	2 174	2 108	2 795	2 510	2 510	2 510	2 071	2 551	2 689
Total current liabilities	3 465	6 448	13 812	4 433	4 433	4 433	7 336	4 878	6 389
Total non current liabilities	–	–	–	–	–	–	–	–	–
Equity	(582)	1 366	11 427	958	958	958	3 387	7 768	5 189
<b>Cash flows</b>									
Net cash from (used) operating	(2 631)	5 362	62 145	1 014	1 014	1 014	2 544	2 731	2 934
Net cash from (used) investing	(351)	(1 742)	(50 000)	(2 260)	(2 260)	(2 260)	(1 200)	(1 280)	(1 366)
Net cash from (used) financing	–	–	–	(1 272)	(1 272)	(1 272)	(1 344)	(1 451)	(1 568)
<b>Cash/cash equivalents at the year end</b>	<b>367</b>	<b>3 987</b>	<b>16 133</b>	<b>1 470</b>	<b>13 615</b>	<b>13 615</b>	<b>5 280</b>	<b>6 223</b>	<b>7 451</b>

**Table 93: MBRR Table SA32 – List of External Mechanisms**

External mechanism  Name of organisation	Yrs/ Mths	Period of agreement 1.  Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.  R thousand
CAB Holdings - Printing and posting of monthly serv	Mths	36	Printing and posting of monthly service statements	30 April 2022	8 368
Yande Engineering & Contracts CC	Mths	36	Disconnection, Reconnection & Inspection of Electric	12 March 2021	28 450
Mincap Hammond Pole	Mths	36	Debt Collection (Legal)	21 February 2021	19 418
Utilities World (Prepayment Vending and 3rd Party C	Mths	36	Prepayment Vending and 3rd party collections	30 September 2020	62 726
ESKOM FBE	Mths	36	Free Basic Electricity	30 June 2022	42 420

## 2.16 BUDGET TABLES OF THE PARENT MUNICIPALITY

The tables of the parent municipality, as required in terms of section 9 of the MBRR, are presented in the ten main budget tables on the following pages.

**Table 94: MBRR Table A1 – Budget Summary**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	973 025	1 295 503	1 467 400	1 687 667	1 687 667	1 687 667	1 834 764	1 963 198	2 120 253
Service charges	2 576 079	2 823 913	3 260 941	3 546 712	3 546 712	3 546 712	3 978 391	4 330 799	4 717 076
Investment revenue	126 545	98 251	70 130	53 619	45 619	45 619	36 022	37 103	38 216
Transfers recognised - operational	816 064	918 696	979 243	1 113 681	1 358 008	1 358 008	1 167 537	1 191 280	1 207 049
Other own revenue	852 705	899 521	880 625	971 738	979 738	979 738	1 070 672	1 158 643	1 224 230
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>5 344 419</b>	<b>6 035 884</b>	<b>6 658 340</b>	<b>7 373 417</b>	<b>7 617 745</b>	<b>7 617 745</b>	<b>8 087 386</b>	<b>8 681 023</b>	<b>9 306 825</b>
Employee costs	1 861 298	2 031 924	2 180 296	2 326 576	2 408 502	2 408 502	2 505 603	2 635 402	2 776 431
Remuneration of councillors	59 473	62 316	64 687	72 766	72 766	72 766	76 550	80 530	84 879
Depreciation & asset impairment	1 017 495	1 295 635	1 709 074	864 836	894 836	894 836	648 178	683 351	710 101
Finance charges	43 955	38 467	32 564	44 207	44 207	44 207	59 932	130 643	215 126
Inventory consumed and bulk purchases	1 429 261	1 481 838	1 866 902	2 183 646	2 176 020	2 176 020	2 445 649	2 633 859	2 875 465
Transfers and grants	62 060	91 603	130 821	115 661	129 510	129 510	161 059	139 049	127 254
Other expenditure	1 596 747	1 765 649	1 792 182	1 765 126	1 891 306	1 891 306	2 188 050	2 376 536	2 514 055
<b>Total Expenditure</b>	<b>6 070 288</b>	<b>6 767 432</b>	<b>7 776 527</b>	<b>7 372 818</b>	<b>7 617 146</b>	<b>7 617 146</b>	<b>8 085 019</b>	<b>8 679 370</b>	<b>9 303 311</b>
<b>Surplus/(Deficit)</b>	<b>(725 869)</b>	<b>(731 548)</b>	<b>(1 118 187)</b>	<b>599</b>	<b>599</b>	<b>599</b>	<b>2 367</b>	<b>1 653</b>	<b>3 514</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	930 588	997 754	1 010 413	806 419	1 117 658	1 117 658	732 499	756 203	758 778
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	279 067	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>204 719</b>	<b>545 273</b>		<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>
Share of surplus/ (deficit) of associate	-	-	105 406	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>204 719</b>	<b>545 273</b>	<b>105 406</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>



**Table 95: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)**

Functional Classification Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>									
<i><b>Governance and administration</b></i>	<b>1 963 781</b>	<b>2 726 403</b>	<b>2 674 764</b>	<b>2 908 586</b>	<b>3 064 875</b>	<b>3 064 875</b>	<b>3 121 485</b>	<b>3 306 274</b>	<b>3 445 417</b>
Executive and council	31 030	22 482	32 555	32 779	35 021	35 021	30 377	20 453	19 012
Finance and administration	1 932 752	2 703 921	2 642 208	2 875 807	3 029 854	3 029 854	3 091 108	3 285 821	3 426 406
Internal audit	–	–	–	–	–	–	–	–	–
<i><b>Community and public safety</b></i>	<b>374 737</b>	<b>381 581</b>	<b>472 593</b>	<b>622 417</b>	<b>861 815</b>	<b>861 815</b>	<b>642 764</b>	<b>633 232</b>	<b>731 861</b>
Community and social services	27 483	24 784	24 613	31 934	31 934	31 934	33 233	36 049	45 421
Sport and recreation	59 331	4 521	4 363	6 183	6 183	6 183	10 782	13 144	12 934
Public safety	72 639	166 093	153 127	190 904	190 904	190 904	206 645	223 176	242 146
Housing	215 250	185 279	290 187	393 365	632 762	632 762	392 070	360 824	431 319
Health	35	903	304	32	32	32	35	37	40
<i><b>Economic and environmental services</b></i>	<b>468 491</b>	<b>500 797</b>	<b>435 006</b>	<b>376 833</b>	<b>453 525</b>	<b>453 525</b>	<b>244 196</b>	<b>272 863</b>	<b>173 736</b>
Planning and development	117 238	217 044	229 024	164 044	161 010	161 010	77 198	86 974	107 593
Road transport	350 079	282 681	205 143	208 873	288 600	288 600	166 998	185 889	66 143
Environmental protection	1 174	1 071	839	3 915	3 915	3 915	–	–	–
<i><b>Trading services</b></i>	<b>3 436 783</b>	<b>3 678 505</b>	<b>4 050 682</b>	<b>4 228 210</b>	<b>4 291 512</b>	<b>4 291 512</b>	<b>4 703 226</b>	<b>5 134 746</b>	<b>5 624 648</b>
Energy sources	1 775 553	1 854 974	1 957 799	2 273 390	2 164 080	2 164 080	2 467 771	2 705 852	2 926 889
Water management	633 119	796 939	921 274	864 701	967 105	967 105	1 077 420	1 182 507	1 297 972
Waste water management	651 301	602 556	603 286	602 537	648 539	648 539	623 622	666 586	769 214
Waste management	376 809	424 035	568 323	487 582	511 788	511 788	534 413	579 801	630 572
<i><b>Other</b></i>	<b>31 215</b>	<b>25 418</b>	<b>35 708</b>	<b>43 789</b>	<b>63 675</b>	<b>63 675</b>	<b>108 213</b>	<b>90 111</b>	<b>89 940</b>
<b>Total Revenue - Functional</b>	<b>6 275 006</b>	<b>7 312 705</b>	<b>7 668 753</b>	<b>8 179 836</b>	<b>8 735 403</b>	<b>8 735 403</b>	<b>8 819 885</b>	<b>9 437 226</b>	<b>10 065 603</b>
<b>Expenditure - Functional</b>									
<i><b>Governance and administration</b></i>	<b>1 310 077</b>	<b>1 181 172</b>	<b>1 313 645</b>	<b>1 531 830</b>	<b>1 596 001</b>	<b>1 596 001</b>	<b>1 667 677</b>	<b>1 740 050</b>	<b>1 840 313</b>
Executive and council	351 894	420 679	437 806	436 341	459 691	459 691	422 139	416 403	450 627
Finance and administration	948 538	751 450	866 396	1 081 979	1 122 800	1 122 800	1 231 507	1 309 125	1 374 627
Internal audit	9 644	9 043	9 442	13 510	13 510	13 510	14 031	14 522	15 059
<i><b>Community and public safety</b></i>	<b>617 898</b>	<b>1 013 339</b>	<b>1 005 038</b>	<b>1 073 889</b>	<b>1 188 689</b>	<b>1 188 689</b>	<b>1 258 171</b>	<b>1 299 734</b>	<b>1 348 682</b>
Community and social services	99 350	116 114	137 194	150 844	166 680	166 680	166 295	169 023	178 037
Sport and recreation	290 313	317 639	353 214	305 910	312 022	312 022	439 415	453 184	473 331
Public safety	86 798	480 926	425 979	436 528	449 565	449 565	461 918	483 494	502 133
Housing	105 092	57 397	45 567	133 967	208 898	208 898	147 616	150 722	151 440
Health	36 346	41 263	43 084	46 641	51 525	51 525	42 927	43 310	43 741
<i><b>Economic and environmental services</b></i>	<b>958 659</b>	<b>1 244 516</b>	<b>1 524 961</b>	<b>713 457</b>	<b>752 806</b>	<b>752 806</b>	<b>705 030</b>	<b>758 675</b>	<b>805 034</b>
Planning and development	196 984	416 763	519 987	125 665	150 337	150 337	187 464	198 160	205 676
Road transport	738 605	803 260	977 756	558 138	572 360	572 360	517 456	560 400	599 237
Environmental protection	23 069	24 493	27 218	29 654	30 110	30 110	109	115	121
<i><b>Trading services</b></i>	<b>3 103 545</b>	<b>3 241 539</b>	<b>3 706 925</b>	<b>3 920 661</b>	<b>3 946 050</b>	<b>3 946 050</b>	<b>4 303 537</b>	<b>4 749 245</b>	<b>5 170 890</b>
Energy sources	1 854 018	1 949 937	2 126 985	2 400 027	2 376 919	2 376 919	2 809 519	3 113 902	3 390 118
Water management	623 453	599 867	654 320	695 248	683 791	683 791	725 390	801 691	874 590
Waste water management	303 305	301 628	377 346	444 158	481 892	481 892	352 025	391 660	449 363
Waste management	322 769	390 107	548 274	381 229	403 448	403 448	416 603	441 993	456 819
<i><b>Other</b></i>	<b>80 109</b>	<b>86 867</b>	<b>120 552</b>	<b>132 981</b>	<b>133 600</b>	<b>133 600</b>	<b>150 605</b>	<b>131 667</b>	<b>138 391</b>
<b>Total Expenditure - Functional</b>	<b>6 070 288</b>	<b>6 767 432</b>	<b>7 671 121</b>	<b>7 372 818</b>	<b>7 617 146</b>	<b>7 617 146</b>	<b>8 085 019</b>	<b>8 679 370</b>	<b>9 303 311</b>
<b>Surplus/(Deficit) for the year</b>	<b>204 719</b>	<b>545 273</b>	<b>(2 368)</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>

**Table 96: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>									
Vote 01 - Directorate - Executive Support Services	1 138	419	90	-	822	822	-	-	-
Vote 02 - Directorate - Municipal Manager	30 698	22 544	32 547	32 128	34 370	34 370	29 673	19 693	18 187
Vote 03 - Directorate - Human Settlement	215 250	185 279	290 187	393 365	632 762	632 762	392 070	360 824	431 319
Vote 04 - Directorate - Chief Financial Officer	1 928 276	2 658 911	2 610 630	2 855 470	3 003 042	3 003 042	3 046 979	3 246 302	3 385 489
Vote 05 - Directorate - Corporate Services	11 830	14 021	10 957	12 166	11 590	11 590	11 205	12 261	12 826
Vote 06 - Directorate - Infrastructure Services	3 333 333	3 537 151	3 687 501	3 949 502	4 068 323	4 068 323	4 335 812	4 740 834	5 060 218
Vote 07 - Directorate - Spatial Planning And Development	109 077	247 553	249 564	172 866	176 061	176 061	110 826	114 991	136 509
Vote 08 - Directorate - Health / Public Safety & Emergency Services	149 394	166 997	153 431	190 936	190 936	190 936	206 645	223 176	242 146
Vote 09 - Directorate - Municipal Services	464 796	454 412	598 138	529 614	553 821	553 821	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	31 215	25 418	35 708	43 789	63 675	63 675	108 213	90 111	89 940
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	534 448	579 838	630 613
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	44 015	49 194	58 356
<b>Total Revenue by Vote</b>	<b>6 275 006</b>	<b>7 312 705</b>	<b>7 668 753</b>	<b>8 179 836</b>	<b>8 735 403</b>	<b>8 735 403</b>	<b>8 819 885</b>	<b>9 437 226</b>	<b>10 065 603</b>
<b>Expenditure by Vote to be appropriated</b>									
Vote 01 - Directorate - Executive Support Services	229 773	294 524	310 518	290 855	307 796	307 796	284 844	293 756	301 451
Vote 02 - Directorate - Municipal Manager	176 395	199 632	134 884	148 158	155 519	155 519	147 650	134 746	135 507
Vote 03 - Directorate - Human Settlement	105 092	57 397	45 567	133 967	208 898	208 898	147 616	150 722	151 440
Vote 04 - Directorate - Chief Financial Officer	612 171	380 705	434 456	627 891	678 938	678 938	831 804	896 152	945 498
Vote 05 - Directorate - Corporate Services	124 686	154 396	224 517	243 553	254 346	254 346	225 588	233 619	267 871
Vote 06 - Directorate - Infrastructure Services	3 348 091	3 723 361	4 237 858	4 161 751	4 179 070	4 179 070	4 486 420	4 950 955	5 404 707
Vote 07 - Directorate - Spatial Planning And Development	293 906	500 010	627 806	282 856	285 630	285 630	283 225	296 634	304 263
Vote 08 - Directorate - Health / Public Safety & Emergency Services	368 787	526 944	474 180	488 866	506 583	506 583	467 715	489 712	508 845
Vote 09 - Directorate - Municipal Services	731 278	843 598	1 060 783	861 939	906 766	906 766	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	80 109	86 867	120 552	132 981	133 600	133 600	150 605	131 667	138 391
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	591 650	623 874	646 209
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	467 902	477 533	499 129
<b>Total Expenditure by Vote</b>	<b>6 070 288</b>	<b>6 767 432</b>	<b>7 671 121</b>	<b>7 372 818</b>	<b>7 617 146</b>	<b>7 617 146</b>	<b>8 085 019</b>	<b>8 679 370</b>	<b>9 303 311</b>
<b>Surplus/(Deficit) for the year</b>	<b>204 719</b>	<b>545 273</b>	<b>(2 368)</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>

**Table 97: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue By Source</b>										
Property rates	973 025	1 295 503	1 467 400	1 687 667	1 687 667	1 687 667	1 687 667	1 834 764	1 963 198	2 120 253
Service charges - electricity revenue	1 659 783	1 739 494	1 838 105	2 184 209	2 066 209	2 066 209	2 066 209	2 367 669	2 578 392	2 807 869
Service charges - water revenue	366 159	503 580	709 744	631 338	729 338	729 338	729 338	795 708	868 117	947 984
Service charges - sanitation revenue	304 956	328 923	377 249	397 037	412 037	412 037	412 037	447 060	485 060	527 261
Service charges - refuse revenue	245 181	251 916	335 843	334 128	339 128	339 128	339 128	367 954	399 230	433 963
Rental of facilities and equipment	20 068	20 704	22 652	20 885	19 299	19 299	19 299	20 959	22 636	24 560
Interest earned - external investments	126 545	98 251	70 130	53 619	45 619	45 619	45 619	36 022	37 103	38 216
Interest earned - outstanding debtors	49 322	67 093	122 587	88 009	101 009	101 009	101 009	109 696	118 471	128 541
Dividends received										
Fines, penalties and forfeits	23 698	24 938	10 864	19 712	19 712	19 712	19 712	21 407	23 120	25 085
Licences and permits	14 250	14 300	12 587	17 343	17 343	17 343	17 343	18 835	20 341	22 070
Agency services	25 683	26 198	21 676	35 976	35 976	35 976	35 976	39 070	42 195	45 782
Transfers and subsidies	816 064	918 696	979 243	1 113 681	1 358 008	1 358 008	1 358 008	1 167 537	1 191 280	1 207 049
Other revenue	719 685	746 286	686 006	789 813	786 399	786 399	786 399	860 706	931 879	978 191
Gains	-	-	4 254	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>5 344 419</b>	<b>6 035 884</b>	<b>6 658 340</b>	<b>7 373 417</b>	<b>7 617 745</b>	<b>7 617 745</b>	<b>7 617 745</b>	<b>8 087 386</b>	<b>8 681 023</b>	<b>9 306 825</b>
<b>Expenditure By Type</b>										
Employee related costs	1 861 298	2 031 924	2 180 296	2 326 576	2 408 502	2 408 502	2 408 502	2 505 603	2 635 402	2 776 431
Remuneration of councillors	59 473	62 316	64 687	72 766	72 766	72 766	72 766	76 550	80 530	84 879
Debt impairment	321 277	373 183	601 842	497 286	497 286	497 286	497 286	871 973	1 088 861	1 176 021
Depreciation & asset impairment	1 017 495	1 295 635	1 709 074	864 836	894 836	894 836	894 836	648 178	683 351	710 101
Finance charges	43 955	38 467	32 564	44 207	44 207	44 207	44 207	59 932	130 643	215 126
Bulk purchases - electricity	1 345 952	1 395 329	1 528 586	1 779 698	1 754 307	1 754 307	1 754 307	2 010 261	2 208 472	2 426 228
Inventory consumed	83 309	86 509	338 317	403 948	421 712	421 712	421 712	435 388	425 387	449 237
Contracted services	-	-	663 059	749 735	892 006	892 006	892 006	795 239	770 586	797 795
Transfers and subsidies	62 060	91 603	130 821	115 661	129 510	129 510	129 510	161 059	139 049	127 254
Other expenditure	1 254 456	1 346 141	513 599	518 105	502 013	502 013	502 013	520 837	517 089	540 239
Losses	21 014	46 325	13 683	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>6 070 288</b>	<b>6 767 432</b>	<b>7 776 527</b>	<b>7 372 818</b>	<b>7 617 146</b>	<b>7 617 146</b>	<b>7 617 146</b>	<b>8 085 019</b>	<b>8 679 370</b>	<b>9 303 311</b>
<b>Surplus/(Deficit)</b>	<b>(725 869)</b>	<b>(731 548)</b>	<b>(1 118 187)</b>	<b>599</b>	<b>599</b>	<b>599</b>	<b>599</b>	<b>2 367</b>	<b>1 653</b>	<b>3 514</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	930 588	997 754	1 010 413	806 419	1 117 658	1 117 658	1 117 658	732 499	756 203	758 778
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	279 067	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>204 719</b>	<b>545 273</b>	<b>(107 774)</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>	<b>204 719</b>	<b>545 273</b>	<b>(107 774)</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>	<b>204 719</b>	<b>545 273</b>	<b>(107 774)</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>
Share of surplus/ (deficit) of associate	-	-	105 406	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>204 719</b>	<b>545 273</b>	<b>(2 368)</b>	<b>807 018</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>1 118 257</b>	<b>734 866</b>	<b>757 856</b>	<b>762 292</b>

**Table 98: MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

Vote Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure - Vote</b>										
<b>Multi-year expenditure to be appropriated</b>										
Vote 01 - Directorate - Executive Support Services	2 425	2 699	2 783	4 000	3 061	3 061	3 061	3 800	500	500
Vote 02 - Directorate - Municipal Manager	46 578	138 443	777	5 669	5 669	5 669	5 669	4 969	600	600
Vote 03 - Directorate - Human Settlement	131 608	154 871	268 249	312 493	478 079	478 079	478 079	292 385	259 600	331 585
Vote 04 - Directorate - Chief Financial Officer	10 963	23 152	69 252	83 094	145 680	145 680	145 680	254 515	255 214	226 028
Vote 05 - Directorate - Corporate Services	1 414	655	30 114	13 499	19 475	19 475	19 475	12 082	4 830	500
Vote 06 - Directorate - Infrastructure Services	858 332	1 020 173	737 607	928 515	1 057 253	1 057 253	1 057 253	932 660	1 303 039	1 235 302
Vote 07 - Directorate - Spatial Planning And Development	136 743	229 832	232 207	158 200	178 313	178 313	178 313	110 118	121 841	167 617
Vote 08 - Directorate - Health / Public Safety & Emergency Services	19 559	34 533	8 257	20 973	40 473	40 473	40 473	22 000	29 181	16 000
Vote 09 - Directorate - Municipal Services	92 198	120 108	137 421	49 310	113 075	113 075	113 075	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	34 171	29 780	60 999	81 975	165 791	165 791	165 791	122 500	157 100	87 350
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	-	23 862	30 519	26 500
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	-	23 500	45 070	23 950
<b>Capital multi-year expenditure sub-total</b>	<b>1 333 990</b>	<b>1 754 246</b>	<b>1 547 666</b>	<b>1 657 729</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>1 802 392</b>	<b>2 207 494</b>	<b>2 115 932</b>
<b>Single-year expenditure to be appropriated</b>										
Vote 01 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-
Vote 02 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-	-
Vote 03 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-	-
Vote 04 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-	-
Vote 05 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-	-
Vote 06 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-	-
Vote 07 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-	-
Vote 08 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-	-
Vote 09 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-	-
Vote 11 - Directorate - Solid Waste, Environmental & Health Management	-	-	-	-	-	-	-	-	-	-
Vote 12 - Directorate - Sport, Recreation & Community Development	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Vote</b>	<b>1 333 990</b>	<b>1 754 246</b>	<b>1 547 666</b>	<b>1 657 729</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>1 802 392</b>	<b>2 207 494</b>	<b>2 115 932</b>



**MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source (continued)**

Vote Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital Expenditure - Functional</b>										
<b>Governance and administration</b>	172 856	252 178	133 207	153 162	232 133	232 133	232 133	328 367	299 144	258 628
Executive and council	49 002	137 947	32 649	20 518	20 614	20 614	20 614	10 930	4 830	1 000
Finance and administration	123 854	114 232	100 558	132 644	211 520	211 520	211 520	317 437	294 314	257 628
Internal audit								-	-	-
<b>Community and public safety</b>	182 770	248 314	316 498	362 267	574 036	574 036	574 036	343 900	336 201	373 535
Community and social services	10 721	22 562	12 081	10 800	22 655	22 655	22 655	13 500	24 900	14 750
Sport and recreation	35 136	37 560	27 961	18 100	39 773	39 773	39 773	10 900	21 520	10 200
Public safety	4 783	31 692	7 107	20 373	32 921	32 921	32 921	22 000	29 181	16 000
Housing	131 608	154 871	268 249	312 493	478 079	478 079	478 079	292 385	259 600	331 585
Health	522	1 628	1 102	500	608	608	608	5 115	1 000	1 000
<b>Economic and environmental services</b>	390 459	707 056	542 865	541 447	641 765	641 765	641 765	420 408	503 676	325 572
Planning and development	121 441	214 045	213 624	146 300	155 066	155 066	155 066	82 118	91 841	136 617
Road transport	266 693	491 793	327 124	395 147	486 699	486 699	486 699	338 290	411 836	188 956
Environmental protection	2 325	2 218	2 117	-	-	-	-	-	-	-
<b>Trading services</b>	553 666	516 918	494 097	518 879	593 144	593 144	593 144	587 217	911 373	1 070 846
Energy sources	127 663	143 106	133 475	121 377	130 066	130 066	130 066	123 420	151 823	138 611
Water management	132 049	166 997	122 702	104 191	117 566	117 566	117 566	121 543	167 950	274 055
Waste water management	249 859	146 835	142 609	272 800	287 921	287 921	287 921	324 406	563 430	633 680
Waste management	44 096	59 981	95 312	20 510	57 590	57 590	57 590	17 847	28 169	24 500
<b>Other</b>	34 239	29 780	60 999	81 975	165 791	165 791	165 791	122 500	157 100	87 350
<b>Total Capital Expenditure - Functional</b>	<b>1 333 990</b>	<b>1 754 246</b>	<b>1 547 666</b>	<b>1 657 729</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>1 802 392</b>	<b>2 207 494</b>	<b>2 115 932</b>
<b>Funded by:</b>										
National Government	834 202	886 601	903 947	806 419	1 117 658	1 117 658	1 117 658	732 499	756 203	758 778
Provincial Government	-	7 456	1 579	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	229	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>834 431</b>	<b>894 057</b>	<b>905 526</b>	<b>806 419</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>1 117 658</b>	<b>732 499</b>	<b>756 203</b>	<b>758 778</b>
<b>Borrowing</b>	-	-	-	230 800	230 800	230 800	230 800	369 714	723 990	866 770
<b>Internally generated funds</b>	499 559	860 189	642 141	620 509	858 411	858 411	858 411	700 179	727 301	490 384
<b>Total Capital Funding</b>	<b>1 333 990</b>	<b>1 754 246</b>	<b>1 547 666</b>	<b>1 657 729</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>1 802 392</b>	<b>2 207 494</b>	<b>2 115 932</b>

**Table 99: MBRR Table A6 - Budgeted Financial Position**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Current assets</b>									
Cash	164 737	243 026	238 627	80 000	80 000	80 000	80 000	80 000	80 000
Call investment deposits	1 660 393	924 619	1 118 867	1 021 368	813 467	813 467	1 225 637	1 301 410	1 760 670
Consumer debtors	897 181	973 267	1 265 656	945 175	945 175	945 175	1 498 419	1 574 994	1 797 053
Other debtors	354 119	583 300	626 206	609 549	609 549	609 549	609 549	635 150	663 096
Current portion of long-term receivables	–	–	–	–	–	–	–	–	–
Inventory	42 757	37 412	32 772	39 096	39 096	39 096	40 305	42 000	43 851
<b>Total current assets</b>	<b>3 119 186</b>	<b>2 761 624</b>	<b>3 282 127</b>	<b>2 695 188</b>	<b>2 487 286</b>	<b>2 487 286</b>	<b>3 453 910</b>	<b>3 633 554</b>	<b>4 344 670</b>
<b>Non current assets</b>									
Long-term receivables	–	–	491	–	–	–	–	–	–
Investments	–	–	–	–	–	–	–	–	–
Investment property	392 623	401 546	406 526	419 616	440 830	440 830	419 941	436 319	454 644
Investment in Associate	567 925	597 392	702 799	624 275	624 275	624 275	755 757	785 231	818 211
Property, plant and equipment	18 227 480	19 720 993	19 249 514	21 422 423	21 749 270	21 749 270	21 390 306	22 840 679	24 112 101
Biological									
Intangible	22 642	18 103	13 563	18 918	41 397	41 397	19 392	18 684	16 730
Other non-current assets	49 780	50 513	50 513	52 787	57 759	57 759	52 483	54 688	57 094
<b>Total non current assets</b>	<b>19 260 451</b>	<b>20 788 548</b>	<b>20 423 406</b>	<b>22 538 018</b>	<b>22 913 530</b>	<b>22 913 530</b>	<b>22 637 880</b>	<b>24 135 601</b>	<b>25 458 781</b>
<b>TOTAL ASSETS</b>	<b>22 379 637</b>	<b>23 550 173</b>	<b>23 705 533</b>	<b>25 233 205</b>	<b>25 400 816</b>	<b>25 400 816</b>	<b>26 091 789</b>	<b>27 769 155</b>	<b>29 803 451</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft									
Borrowing	52 572	57 974	54 396	48 750	48 750	48 750	50 892	66 640	63 052
Consumer deposits	60 013	64 109	70 143	66 994	66 994	66 994	69 607	72 530	75 721
Trade and other payables	1 340 095	1 194 187	1 789 599	1 350 836	1 304 104	1 304 104	1 265 497	1 143 848	1 059 377
Provisions	285 617	294 224	256 854	307 464	307 464	307 464	317 610	329 997	341 250
<b>Total current liabilities</b>	<b>1 738 297</b>	<b>1 610 493</b>	<b>2 170 992</b>	<b>1 774 043</b>	<b>1 727 311</b>	<b>1 727 311</b>	<b>1 703 606</b>	<b>1 613 014</b>	<b>1 539 400</b>
<b>Non current liabilities</b>									
Borrowing	345 554	287 581	233 185	366 485	366 485	366 485	451 974	1 093 577	1 900 882
Provisions	698 648	690 722	763 959	721 804	721 804	721 804	793 754	827 091	863 483
<b>Total non current liabilities</b>	<b>1 044 202</b>	<b>978 302</b>	<b>997 144</b>	<b>1 088 289</b>	<b>1 088 289</b>	<b>1 088 289</b>	<b>1 245 728</b>	<b>1 920 669</b>	<b>2 764 366</b>
<b>TOTAL LIABILITIES</b>	<b>2 782 499</b>	<b>2 588 795</b>	<b>3 168 136</b>	<b>2 862 333</b>	<b>2 815 600</b>	<b>2 815 600</b>	<b>2 949 333</b>	<b>3 533 683</b>	<b>4 303 766</b>
<b>NET ASSETS</b>	<b>19 597 138</b>	<b>20 961 378</b>	<b>20 537 397</b>	<b>22 370 872</b>	<b>22 585 216</b>	<b>22 585 216</b>	<b>23 142 456</b>	<b>24 235 473</b>	<b>25 499 685</b>
<b>COMMUNITY WEALTH/EQUITY</b>									
Accumulated Surplus/(Deficit)	10 550 907	11 084 278	11 081 910	12 059 858	12 274 201	12 274 201	13 374 616	13 522 329	14 765 919
Reserves	9 046 230	9 877 100	9 455 487	10 311 014	10 311 014	10 311 014	9 767 840	10 713 144	10 733 766
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>19 597 138</b>	<b>20 961 378</b>	<b>20 537 397</b>	<b>22 370 872</b>	<b>22 585 216</b>	<b>22 585 216</b>	<b>23 142 456</b>	<b>24 235 473</b>	<b>25 499 685</b>

**Table 100: MBRR Table A7 - Budgeted Cash Flow Statement**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates	973 025	1 299 753	1 467 400	1 527 339	1 527 339	1 527 339	1 577 897	1 688 350	1 855 222
Service charges	2 576 079	3 000 623	3 260 941	3 209 775	3 209 775	3 209 775	3 421 416	3 724 487	4 127 442
Other revenue	457 955	224 698	(36 329)	799 775	807 775	807 775	955 045	1 033 766	1 089 483
Transfers and Subsidies - Operational	816 064	918 696	979 243	1 113 681	1 358 008	1 358 008	1 167 537	1 191 280	1 207 049
Transfers and Subsidies - Capital	930 588	997 754	1 010 413	806 419	1 117 658	1 117 658	732 499	756 203	758 778
Interest	175 867	188 481	192 717	133 266	125 266	125 266	130 361	138 988	150 690
Dividends		-	-				-	-	-
<b>Payments</b>									
Suppliers and employees	(4 323 393)	(5 349 403)	(4 794 655)	(5 850 829)	(6 051 307)	(6 051 307)	(6 343 878)	(6 637 467)	(7 074 809)
Finance charges	(43 955)	(38 467)	(32 564)	(44 207)	(44 207)	(44 207)	(59 932)	(130 643)	(215 126)
Transfers and Grants	(59 549)	(102 451)	(130 821)	(115 661)	(129 510)	(129 510)	(161 059)	(139 049)	(127 254)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>1 502 681</b>	<b>1 139 685</b>	<b>1 916 345</b>	<b>1 579 558</b>	<b>1 920 798</b>	<b>1 920 798</b>	<b>1 419 886</b>	<b>1 625 916</b>	<b>1 771 474</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	15 235	9 191	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments									
<b>Payments</b>									
Capital assets	(1 331 898)	(1 753 788)	(1 668 439)	(1 657 729)	(2 206 869)	(2 206 869)	(1 802 392)	(2 207 494)	(2 115 932)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(1 316 663)</b>	<b>(1 744 597)</b>	<b>(1 668 439)</b>	<b>(1 657 729)</b>	<b>(2 206 869)</b>	<b>(2 206 869)</b>	<b>(1 802 392)</b>	<b>(2 207 494)</b>	<b>(2 115 932)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	230 800	230 800	230 800	369 714	723 990	866 770
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Repayment of borrowing	(47 642)	(52 572)	(57 974)	(54 396)	(54 396)	(54 396)	(50 892)	(66 640)	(63 052)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(47 642)</b>	<b>(52 572)</b>	<b>(57 974)</b>	<b>176 405</b>	<b>176 405</b>	<b>176 405</b>	<b>318 822</b>	<b>657 351</b>	<b>803 718</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>138 376</b>	<b>(657 484)</b>	<b>189 932</b>	<b>98 234</b>	<b>(109 667)</b>	<b>(109 667)</b>	<b>(63 683)</b>	<b>75 773</b>	<b>459 260</b>
Cash/cash equivalents at the year begin:	1 686 754	1 825 130	1 167 646	1 003 134	1 003 134	1 003 134	1 369 320	1 305 637	1 381 410
Cash/cash equivalents at the year end:	1 825 130	1 167 646	1 357 578	1 101 368	893 467	893 467	1 305 637	1 381 410	1 840 670

**Table 101: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash and investments available</b>									
Cash/cash equivalents at the year end	1 825 130	1 167 646	1 357 578	1 101 368	893 467	893 467	1 305 637	1 381 410	1 840 670
Other current investments > 90 days	-	(0)	(85)	(0)	(0)	(0)	0	0	(0)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>1 825 130</b>	<b>1 167 646</b>	<b>1 357 493</b>	<b>1 101 368</b>	<b>893 467</b>	<b>893 467</b>	<b>1 305 637</b>	<b>1 381 410</b>	<b>1 840 670</b>
<b>Application of cash and investments</b>									
Unspent conditional transfers	245 344	207 657	527 613	217 001	358 324	358 324	352 235	275 429	230 748
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements									
Other working capital requirements	(44 333)	(416 871)	(322 206)	(253 237)	(441 508)	(441 508)	(910 084)	(1 043 377)	(1 329 580)
Other provisions	296 076	305 382	386 978	319 125	256 453	256 453	336 597	352 081	352 081
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
<b>Total Application of cash and investments:</b>	<b>497 086</b>	<b>96 168</b>	<b>592 385</b>	<b>282 889</b>	<b>173 269</b>	<b>173 269</b>	<b>(221 251)</b>	<b>(415 867)</b>	<b>(746 751)</b>
<b>Surplus(shortfall)</b>	<b>1 328 043</b>	<b>1 071 477</b>	<b>765 108</b>	<b>818 479</b>	<b>720 198</b>	<b>720 198</b>	<b>1 526 888</b>	<b>1 797 277</b>	<b>2 587 421</b>



**MBRR Table A9 – Asset Management (continued)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>CAPITAL EXPENDITURE</b>									
<b>Total Upgrading of Existing Assets</b>	<b>334 151</b>	<b>403 642</b>	<b>311 922</b>	<b>204 353</b>	<b>886 003</b>	<b>886 003</b>	<b>673 972</b>	<b>1 097 133</b>	<b>880 901</b>
<i>Roads Infrastructure</i>	127 486	169 777	70 505	111 281	359 962	359 962	252 224	375 758	171 317
<i>Storm water Infrastructure</i>	—	—	—	—	—	—	—	—	—
<i>Electrical Infrastructure</i>	50 330	28 020	43 348	15 000	—	—	10 000	25 000	30 000
<i>Water Supply Infrastructure</i>	38 668	66 431	19 459	13 291	14 482	14 482	7 155	7 155	7 155
<i>Sanitation Infrastructure</i>	62 798	28 518	65 638	9 000	282 652	282 652	301 376	542 900	617 680
<i>Solid Waste Infrastructure</i>	—	2 794	—	3 000	—	—	—	—	—
<b>Infrastructure</b>	<b>279 282</b>	<b>295 540</b>	<b>198 949</b>	<b>151 573</b>	<b>657 007</b>	<b>657 007</b>	<b>570 755</b>	<b>950 813</b>	<b>826 151</b>
Community Facilities	27 229	67 539	64 547	22 600	51 999	51 999	34 744	80 900	25 750
Sport and Recreation Facilities	10 366	15 819	16 095	14 750	125 252	125 252	54 700	54 450	24 400
<b>Community Assets</b>	<b>37 595</b>	<b>83 359</b>	<b>80 643</b>	<b>37 350</b>	<b>177 251</b>	<b>177 251</b>	<b>89 444</b>	<b>135 350</b>	<b>50 150</b>
<b>Heritage Assets</b>	<b>—</b>	<b>—</b>	<b>1 544</b>	<b>500</b>	<b>1 950</b>	<b>1 950</b>	<b>1 000</b>	<b>1 000</b>	<b>1 000</b>
<b>Investment properties</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Operational Buildings	14 455	23 706	28 793	14 930	48 899	48 899	10 873	8 570	2 000
Housing	1 116	—	—	—	—	—	—	—	—
<b>Other Assets</b>	<b>15 572</b>	<b>23 706</b>	<b>28 793</b>	<b>14 930</b>	<b>48 899</b>	<b>48 899</b>	<b>10 873</b>	<b>8 570</b>	<b>2 000</b>
<b>Biological or Cultivated Assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Intangible Assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Transport Assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>1 500</b>	<b>1 000</b>	<b>1 000</b>
<b>Land</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Zoo's, Marine and Non-biological Animals</b>	<b>1 702</b>	<b>1 037</b>	<b>1 995</b>	<b>—</b>	<b>805</b>	<b>805</b>	<b>400</b>	<b>400</b>	<b>600</b>
<b>Total Capital Expenditure</b>	<b>1 333 990</b>	<b>1 754 246</b>	<b>1 547 666</b>	<b>1 657 729</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>1 802 392</b>	<b>2 207 494</b>	<b>2 115 932</b>
<i>Roads Infrastructure</i>	252 037	735 592	558 282	631 474	730 414	730 414	480 264	536 651	396 772
<i>Storm water Infrastructure</i>	—	16 250	156 443	40 610	32 303	32 303	28 860	21 300	30 210
<i>Electrical Infrastructure</i>	127 035	173 580	163 336	185 119	189 661	189 661	182 692	247 642	224 632
<i>Water Supply Infrastructure</i>	132 049	186 233	149 787	187 989	167 911	167 911	393 312	416 651	523 888
<i>Sanitation Infrastructure</i>	249 859	207 793	168 143	341 871	425 102	425 102	386 206	620 880	704 530
<i>Solid Waste Infrastructure</i>	43 262	49 727	39 919	4 000	10 931	10 931	—	—	—
<i>Information and Communication Infrastructure</i>	289 231	88 336	17 253	4 000	4 000	4 000	3 000	2 500	—
<b>Infrastructure</b>	<b>1 093 473</b>	<b>1 457 512</b>	<b>1 253 162</b>	<b>1 395 063</b>	<b>1 560 322</b>	<b>1 560 322</b>	<b>1 474 334</b>	<b>1 845 624</b>	<b>1 880 032</b>
Community Facilities	31 770	92 049	77 635	39 900	76 523	76 523	70 144	132 900	65 400
Sport and Recreation Facilities	16 413	18 478	16 933	14 850	125 302	125 302	55 150	59 150	26 500
<b>Community Assets</b>	<b>48 183</b>	<b>110 527</b>	<b>94 567</b>	<b>54 750</b>	<b>201 826</b>	<b>201 826</b>	<b>125 294</b>	<b>192 050</b>	<b>97 900</b>
<b>Heritage Assets</b>	<b>—</b>	<b>839</b>	<b>5 526</b>	<b>1 500</b>	<b>3 975</b>	<b>3 975</b>	<b>2 500</b>	<b>3 000</b>	<b>1 800</b>
<b>Investment properties</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Operational Buildings	53 151	30 238	34 166	17 430	61 332	61 332	33 173	54 239	33 000
Housing	1 116	—	—	28 450	161 993	161 993	41 000	14 200	37 000
<b>Other Assets</b>	<b>54 268</b>	<b>30 238</b>	<b>34 166</b>	<b>45 880</b>	<b>223 325</b>	<b>223 325</b>	<b>74 173</b>	<b>68 439</b>	<b>70 000</b>
<b>Biological or Cultivated Assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Licences and Rights	252	4 506	53 718	57 000	45 342	45 342	7 500	4 000	1 000
<b>Intangible Assets</b>	<b>252</b>	<b>4 506</b>	<b>53 718</b>	<b>57 000</b>	<b>45 342</b>	<b>45 342</b>	<b>7 500</b>	<b>4 000</b>	<b>1 000</b>
<b>Computer Equipment</b>	<b>2 948</b>	<b>5 222</b>	<b>2 836</b>	<b>5 200</b>	<b>5 900</b>	<b>5 900</b>	<b>2 300</b>	<b>—</b>	<b>400</b>
<b>Furniture and Office Equipment</b>	<b>8 925</b>	<b>11 777</b>	<b>7 938</b>	<b>20 469</b>	<b>24 666</b>	<b>24 666</b>	<b>21 079</b>	<b>8 581</b>	<b>10 200</b>
<b>Machinery and Equipment</b>	<b>12 264</b>	<b>39 996</b>	<b>46 466</b>	<b>18 406</b>	<b>63 744</b>	<b>63 744</b>	<b>27 048</b>	<b>34 400</b>	<b>23 000</b>
<b>Transport Assets</b>	<b>111 976</b>	<b>92 592</b>	<b>47 292</b>	<b>59 460</b>	<b>76 963</b>	<b>76 963</b>	<b>46 763</b>	<b>36 000</b>	<b>22 000</b>
<b>Land</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>21 000</b>	<b>15 000</b>	<b>15 000</b>
<b>Zoo's, Marine and Non-biological Animals</b>	<b>1 702</b>	<b>1 037</b>	<b>1 995</b>	<b>—</b>	<b>805</b>	<b>805</b>	<b>400</b>	<b>400</b>	<b>600</b>
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>1 333 990</b>	<b>1 754 246</b>	<b>1 547 666</b>	<b>1 657 729</b>	<b>2 206 869</b>	<b>2 206 869</b>	<b>1 802 392</b>	<b>2 207 494</b>	<b>2 115 932</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>18 685 382</b>	<b>21 972 407</b>	<b>15 434 501</b>	<b>21 913 743</b>	<b>20 853 992</b>	<b>20 853 992</b>	<b>20 696 443</b>	<b>21 791 707</b>	<b>23 210 527</b>
<i>Roads Infrastructure</i>	5 843 541	5 550 289	4 752 462	4 572 645	4 612 422	4 612 422	4 759 078	4 951 412	5 163 033
<i>Storm water Infrastructure</i>	—	—	(96 470)	17 686	17 536	17 536	18 162	18 362	18 625
<i>Electrical Infrastructure</i>	4 418 750	3 952 011	3 423 469	4 883 098	4 925 089	4 925 089	5 264 436	5 488 772	5 690 815
<i>Water Supply Infrastructure</i>	3 037 031	2 784 526	2 468 644	3 284 634	3 287 928	3 287 928	3 445 354	3 628 759	3 880 529
<i>Sanitation Infrastructure</i>	2 096 235	1 950 401	1 765 574	3 524 970	3 544 987	3 544 987	3 666 801	3 819 908	3 979 588
<i>Solid Waste Infrastructure</i>	—	—	107 939	1 071 186	1 071 186	1 071 186	1 112 962	1 159 707	1 210 734
<i>Rail Infrastructure</i>	—	—	(226)	—	—	—	—	—	—
<i>Coastal Infrastructure</i>	—	—	—	1 272 893	—	—	—	—	—
<i>Information and Communication Infrastructure</i>	—	138 064	75	178 662	178 662	178 662	184 474	191 596	197 416
<b>Infrastructure</b>	<b>15 395 557</b>	<b>14 375 290</b>	<b>12 421 467</b>	<b>18 805 775</b>	<b>17 637 809</b>	<b>17 637 809</b>	<b>18 451 267</b>	<b>19 258 515</b>	<b>20 140 740</b>
<b>Community Assets</b>	<b>1 266 768</b>	<b>1 440 450</b>	<b>1 121 344</b>	<b>292 856</b>	<b>316 581</b>	<b>316 581</b>	<b>347 060</b>	<b>328 834</b>	<b>367 396</b>
<b>Heritage Assets</b>	<b>49 780</b>	<b>51 352</b>	<b>50 513</b>	<b>52 787</b>	<b>57 759</b>	<b>57 759</b>	<b>52 483</b>	<b>54 688</b>	<b>57 094</b>
<b>Investment properties</b>	<b>427 563</b>	<b>401 546</b>	<b>406 526</b>	<b>419 616</b>	<b>446 330</b>	<b>446 330</b>	<b>419 941</b>	<b>436 319</b>	<b>454 644</b>
<b>Other Assets</b>	<b>1 122 752</b>	<b>5 679 361</b>	<b>1 126 328</b>	<b>1 607 423</b>	<b>1 562 162</b>	<b>1 562 162</b>	<b>1 626 007</b>	<b>1 707 813</b>	<b>1 766 747</b>
<b>Biological or Cultivated Assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Intangible Assets</b>	<b>17 664</b>	<b>24 409</b>	<b>13 563</b>	<b>19 785</b>	<b>52 263</b>	<b>52 263</b>	<b>19 392</b>	<b>18 684</b>	<b>16 730</b>
<b>Computer Equipment</b>	<b>—</b>	<b>—</b>	<b>306</b>	<b>31 890</b>	<b>32 190</b>	<b>32 190</b>	<b>29 677</b>	<b>28 887</b>	<b>30 053</b>
<b>Furniture and Office Equipment</b>	<b>38 553</b>	<b>56 518</b>	<b>50 133</b>	<b>501 324</b>	<b>501 324</b>	<b>501 324</b>	<b>(427 826)</b>	<b>(223 695)</b>	<b>216 692</b>
<b>Machinery and Equipment</b>	<b>29 373</b>	<b>38 137</b>	<b>68 632</b>	<b>107 573</b>	<b>107 573</b>	<b>107 573</b>	<b>83 808</b>	<b>94 099</b>	<b>84 598</b>
<b>Transport Assets</b>	<b>337 373</b>	<b>—</b>	<b>328 140</b>	<b>105 487</b>	<b>131 844</b>	<b>131 844</b>	<b>94 633</b>	<b>87 563</b>	<b>75 832</b>
<b>Land</b>	<b>—</b>	<b>—</b>	<b>81 658</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Zoo's, Marine and Non-biological Animals</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>8 158</b>	<b>8 158</b>	<b>8 158</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>18 685 382</b>	<b>21 972 407</b>	<b>15 434 501</b>	<b>21 913 743</b>	<b>20 853 992</b>	<b>20 853 992</b>	<b>20 696 443</b>	<b>21 791 707</b>	<b>23 210 527</b>

**MBRR Table A9 – Asset Management (continued)**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>EXPENDITURE OTHER ITEMS</b>	<b>1 373 395</b>	<b>1 687 953</b>	<b>2 091 319</b>	<b>1 259 320</b>	<b>1 302 446</b>	<b>1 302 446</b>	<b>1 048 277</b>	<b>1 083 450</b>	<b>1 114 202</b>
<b>Depreciation</b>	1 017 495	1 295 635	1 709 074	864 836	894 836	894 836	648 178	683 351	710 101
<b>Repairs and Maintenance by Asset Class</b>	<b>355 900</b>	<b>392 318</b>	<b>382 245</b>	<b>394 483</b>	<b>407 609</b>	<b>407 609</b>	<b>400 100</b>	<b>400 100</b>	<b>404 101</b>
<i>Roads Infrastructure</i>	68 674	112 702	103 553	104 822	104 739	104 739	104 742	104 742	105 789
<i>Storm water Infrastructure</i>	7 997	11 713	10 266	10 929	10 929	10 929	10 929	10 929	11 039
<i>Electrical Infrastructure</i>	35 389	36 743	35 473	36 306	36 455	36 455	36 306	36 306	36 670
<i>Water Supply Infrastructure</i>	2 783	2 162	2 711	3 270	3 270	3 270	3 270	3 270	3 303
<i>Sanitation Infrastructure</i>	29 427	29 232	32 199	26 552	26 634	26 634	26 546	26 546	26 811
<i>Solid Waste Infrastructure</i>	2 218	2 010	1 121	1 268	1 268	1 268	1 268	1 268	1 281
<b>Infrastructure</b>	<b>146 488</b>	<b>194 562</b>	<b>185 323</b>	<b>183 149</b>	<b>183 297</b>	<b>183 297</b>	<b>183 062</b>	<b>183 062</b>	<b>184 893</b>
Community Facilities	6 994	5 830	5 245	5 226	4 826	4 826	4 726	4 726	4 774
Sport and Recreation Facilities	2 613	1 805	1 769	1 758	1 758	1 758	1 722	1 722	1 739
<b>Community Assets</b>	<b>9 607</b>	<b>7 635</b>	<b>7 014</b>	<b>6 984</b>	<b>6 584</b>	<b>6 584</b>	<b>6 449</b>	<b>6 449</b>	<b>6 513</b>
<b>Heritage Assets</b>	–	–	9	9	9	9	9	9	9
<b>Investment properties</b>	–	–	–	–	–	–	–	–	–
Operational Buildings	36 769	23 151	24 548	28 202	28 892	28 892	28 500	28 500	28 785
Housing	–	–	–	–	–	–	–	–	–
<b>Other Assets</b>	<b>36 769</b>	<b>23 151</b>	<b>24 548</b>	<b>28 202</b>	<b>28 892</b>	<b>28 892</b>	<b>28 500</b>	<b>28 500</b>	<b>28 785</b>
<b>Biological or Cultivated Assets</b>	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	653	653	653	653	653	660
<b>Intangible Assets</b>	–	–	–	653	653	653	653	653	660
Computer Equipment	2 311	1 233	672	1 181	1 181	1 181	1 181	1 181	1 192
Furniture and Office Equipment	5 183	7 651	5 146	7 535	7 733	7 733	7 826	7 826	7 904
Machinery and Equipment	125 740	127 316	132 224	137 538	149 493	149 493	149 831	149 831	151 329
Transport Assets	29 802	30 770	27 308	29 231	29 766	29 766	22 589	22 589	22 814
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>1 373 395</b>	<b>1 687 953</b>	<b>2 091 319</b>	<b>1 259 320</b>	<b>1 302 446</b>	<b>1 302 446</b>	<b>1 048 277</b>	<b>1 083 450</b>	<b>1 114 202</b>
<i>Renewal and upgrading of Existing Assets as % of total c</i>	34,1%	32,9%	41,2%	27,4%	49,6%	49,6%	54,7%	62,2%	56,7%
<i>Renewal and upgrading of Existing Assets as % of depre</i>	44,7%	44,5%	37,3%	52,6%	122,2%	122,2%	152,2%	200,9%	168,9%
<i>R&amp;M as a % of PPE</i>	2,0%	2,0%	2,0%	1,8%	1,9%	1,9%	1,9%	1,8%	1,7%
<i>Renewal and upgrading and R&amp;M as a % of PPE</i>	4,0%	4,0%	7,0%	4,0%	7,0%	7,0%	7,0%	8,0%	7,0%



**Table 103: MBRR Table A10 – Basic Service Delivery Measurement**

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets</b>									
<b>Water:</b>									
Piped water inside dwelling	118 000	122 000	122 000	122 308	122 308	122 308	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	105 000	126 407	126 607	128 222	128 222	128 222	128 222	128 968	129 714
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	223 000	248 407	248 607	250 530	250 530	250 530	250 530	251 530	252 530
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	5 070	4 870	2 947	2 947	2 947	2 947	1 947	947
<b>Total number of households</b>	<b>224 000</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<b>Sanitation/sewerage:</b>									
Flush toilet (connected to sewerage)	158 571	176 208	165 708	169 300	169 300	169 300	169 300	169 300	169 300
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	42 536	47 087	50 679	50 679	50 679	50 679	54 179	57 179
Other toilet provisions (> min.service level)	19 808	4 590	16 444	12 852	12 852	12 852	12 852	-	-
<i>Minimum Service Level and Above sub-total</i>	223 658	232 315	238 220	241 812	241 812	241 812	241 812	232 460	235 460
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	1 789	1 789	15 257	11 665	11 665	11 665	11 665	21 017	18 017
<b>Total number of households</b>	<b>225 447</b>	<b>234 104</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>	<b>253 477</b>
<b>Energy:</b>									
Electricity (at least min.service level)	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 805	12 106	127 623	128 623	128 623	128 623	129 623	130 623	131 623
<i>Minimum Service Level and Above sub-total</i>	127 807	19 108	133 315	134 315	134 315	134 221	135 221	136 221	137 221
Electricity (< min.service level)	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	40 000	39 000	37 500	37 500	37 500	37 500	37 000	36 500	36 000
<b>Total number of households</b>	<b>167 807</b>	<b>58 108</b>	<b>170 815</b>	<b>171 815</b>	<b>171 815</b>	<b>171 721</b>	<b>172 221</b>	<b>172 721</b>	<b>173 221</b>
<b>Refuse:</b>									
Removed at least once a week	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
<i>Minimum Service Level and Above sub-total</i>	127 237	128 544	128 673	128 673	128 673	128 673	135 073	135 073	135 073
Removed less frequently than once a week	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	4	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566	40 566
<b>Total number of households</b>	<b>129 227</b>	<b>169 110</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>169 239</b>	<b>175 639</b>	<b>175 639</b>	<b>175 639</b>



## MBRR Table A10 – Basic Service Delivery Measurement (continued)

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets</b>									
<b>Households receiving Free Basic Service</b>									
Water (6 kilolitres per household per month)	48 915	43 452	43 479	40 119	40 119	40 119	42 619	45 119	47 619
Sanitation (free minimum level service)	48 915	44 194	46 655	32 576	32 576	32 576	35 076	37 576	40 076
Electricity/other energy (50kwh per household per month)	68 180	77 394	81 304	72 569	72 569	72 569	75 069	77 569	80 069
Refuse (removed at least once a week)	48 915	47 742	50 259	34 619	34 619	34 619	37 119	39 619	42 119
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>									
Water (6 kilolitres per indigent household per month)	169 134	182 891	206 416	177 412	177 412	177 412	193 557	211 170	230 598
Sanitation (free sanitation service to indigent households)	-	66 845	56 381	86 450	86 450	86 450	93 799	101 772	110 626
Electricity/other energy (50kwh per indigent household per month)	(7 281)	45 971	49 660	67 124	67 124	67 124	76 918	83 763	91 218
Refuse (removed once a week for indigent households)	-	117 687	104 312	146 502	146 502	146 502	158 955	172 466	187 470
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>									
	169 717	187 899	206 816	209 553	209 553	209 553	230 126	252 506	277 508
<b>Total cost of FBS provided</b>	<b>331 569</b>	<b>601 293</b>	<b>623 586</b>	<b>687 042</b>	<b>687 042</b>	<b>687 042</b>	<b>753 354</b>	<b>821 677</b>	<b>897 421</b>
<b>Highest level of free service provided per household</b>									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)	105	114	86	94	94	94	102	111	120
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
<b>Revenue cost of subsidised services provided (R'000)</b>									
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	33 089	109 517	107 071	214 804	214 804	214 804	233 527	249 873	269 863
Water (in excess of 6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
<b>Total revenue cost of subsidised services provided</b>	<b>33 089</b>	<b>109 517</b>	<b>107 071</b>	<b>214 804</b>	<b>214 804</b>	<b>214 804</b>	<b>233 527</b>	<b>249 873</b>	<b>269 863</b>

## 2.17 CITY MANAGER'S QUALITY CERTIFICATE

I **Andile Sihlahla**, City Manager of Buffalo City Metropolitan Municipality, hereby certify that the 2021/2022 Medium-Term Revenue and Expenditure Framework and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: Andile Sihlahla

City Manager of Buffalo City Metropolitan Municipality (BUF)

Signature \_\_\_\_\_

Date \_\_\_\_\_

## **ANNEXURES:**

- C.1. 2021/2022 MTREF Capital Projects - Per Programme/Project
- C.2. 2021/2022 MTREF Capital Projects – Detailed Schedule
- D.1. 2021/2022 MTREF Operating Projects-Per Programme/Project
- D.2. 2021/2022 MTREF Operating Projects – Detailed Schedule
- E: BCMM mSCOA Systems Implementation Status Report
- F: 2021/2022 Tariff Book
- G: 2021/2022 Tariff Policy
- H: 2021/2022 Property Rates Policy & Property Rates By-Law
- I: 2021/2022 Supply Chain Management Policy
- J: 2021/2022 Immovable Asset Policy
- K: 2021/2022 Budget Virement Policy
- L: 2021/2022 Funding and Reserves Policy
- M: 2021/2022 Credit Control Policy
- N: 2021/2022 Indigent Support Policy
- O: 2021/2022 Long-Term Borrowing Policy
- P: 2021/2022 Movable Asset Policy
- Q: 2021/2022 Capital Infrastructure Investment Policy
- R: 2021/2022 Long-Term Financial Planning Policy
- S: 2021/2022 Budget Management and Oversight Policy
- T: 2021/2022 Investment & Cash Management Policy
- U: 2021/2022 Cost Containment Policy
- V: 2021/2022 Service Level Standards
- W: MFMA Circular 107 and 108
- X: Consolidated 2021/2022 MTREF A-Schedules
- Y: 2021/2022 MTREF A-Schedules (Parent)
- Z: 2021/2022 MTREF D-Schedules (Municipal Entity: BCMDA)
- AA: 2021/2022 Built Environmental Performance Plan
- AB: Public Participation Written Comments Received on Draft 2021/2022 Integrated Development Plan (IDP) and 2020/2023 Medium Term Revenue and Expenditure Framework