Buffalo City Development Agency - Table D1 Budget Summary

Description	2016/17	2017/18	2018/19	Cu	rrent Year 2019	/20	Medium Teri	n Revenue and Framework	Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance									
Property rates	_	-	-	-	-	-	_	_	_
Service charges	_	-	-	-	-	-	_	_	_
Investment revenue	200	145	439	828	663	663	854	900	949
Transfers recognised - operational	19,246	22,075	34,571	9,251	84,931	84,931	119,808	160,411	117,785
Other own revenue	877	153	643	51,613	1,930	1,930	15,982	17,576	45,393
Total Revenue (excluding capital transfers and contributions)	20,323	22,373	35,653	61,692	87,524	87,524	136,645	178,887	164,127
Employee costs	10,144	15,512	17,586	24,290	23,299	23,299	27,888	30,126	32,193
Remuneration of councillors	459	900	750	-	-	-	-	_	_
Depreciation & asset impairment	332	799	1,187	1,761	959	959	1,921	1,978	2,038
Finance charges	0	5	0	4	3	3	4	4	4
Materials and bulk purchases	_	_	-	302	1,288	1,288	1,481	1,703	1,959
Transfers and grants	-	-	-	300	279	279	321	369	424
Other expenditure	4,751	7,139	11,838	34,831	56,394	56,394	102,519	141,945	123,760
Total Expenditure	15,686	24,355	31,361	61,489	82,222	82,222	134,134	176,126	160,377
Surplus/(Deficit)	4,638	(1,982)	4,292	203	5,302	5,302	2,510	2,761	3,750
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	2,364	351	1,742	-	_	-	2,510	2,761	3,750
Surplus/(Deficit) after capital transfers & contributions	7,002	(1,631)	6,034	203	5,302	5,302	5,020	5,522	7,500
Taxation	_	(538)	602	_	_	_	_	_	_
Surplus/ (Deficit) for the year	7,002	(1,093)	5,432	203	5,302	5,302	5,020	5,522	7,500
Capital expenditure & funds sources									
Capital expenditure	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
Transfers recognised - capital	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
Borrowing	_	_	_	_	_,	_,			_
Internally generated funds	_	_	_	_	_	_	_	_	_
Total sources of capital funds	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750

Financial position									
Total current assets	4,400	708	5,706	1,927	1,927	1,927	3,505	3,610	3,718
Total non current assets	2,098	2,174	2,108	3,320	3,320	3,320	3,453	3,556	3,663
Total current liabilities	5,293	3,465	6,448	2,888	2,888	2,888	3,905	4,353	4,618
Total non current liabilities	-	_	-	-	_	_	-	-	-
Community wealth/Equity	1,206	(582)	1,366	2,359	2,359	2,359	3,053	2,813	2,763
Cash flows									
Net cash from (used) operating	5,662	(2,630)	5,362	66,533	66,533	66,533	4,431	4,740	5,788
Net cash from (used) investing	(2,314)	(351)	(1,742)	(65,282)	(65,282)	(65,282)	(2,510)	(2,761)	(3,750)
Net cash from (used) financing	-	_	-	(1,251)	(1,251)	(1,251)	(1,272)	(1,355)	(1,409)
Cash/cash equivalents at the year end	3,348	367	3,987	367	3,987	3,987	4,637	5,261	5,890

Buffalo City Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Cu	rrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Source	1									
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue			-	-	-	-	-	-	-	_
Service charges - water revenue		-	-	-	-	-	-	-	-	_
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	_	_	-	-
Interest earned - external investments		200	145	439	828	663	663	854	900	949
Interest earned - outstanding debtors		_	_	_	-	-	_	_	_	_
Dividends received		_	_	_	-	-	_	-	_	_
Fines, penalties and forfeits		_	_	_	_	_	_	_	_	_
Licences and permits		_	_	_	_	_	_	_	_	_
Agency services		_	_	_	1,238	743	743	7,933	4,000	4,000
Transfers and subsidies		16,882	21,724	32,829	9,251	84,931	84,931	117,298	157,650	114,035
Other revenue		877	153	643	50,375	1,188	1,188	8,049	13,576	41,393
Gains		-	-	_	-	_	_	_	_	_
Total Revenue (excluding capital transfers and contributions)		17,959	22,022	33,911	61,692	87,524	87,524	134,135	176,127	160,377
Expenditure By Type										
Employee related costs		10,144	15,512	17,586	24,290	23,299	23,299	27,888	30,126	32,193
Remuneration of councillors		459	900	750						
Debt impairment	4	-	-	-						
Depreciation & asset impairment		332	799	1,187	1,761	959	959	1,921	1,978	2,038
Finance charges		0	5	0	4	3	3	4	4	4
Bulk purchases	2	-	-	-						
Other materials	5	-	-	-	302	1,288	1,288	1,481	1,703	1,959
Contracted services		-	-	-	26,644	47,181	47,181	79,461	103,021	83,805
Transfers and subsidies		-	-	-	300	279	279	321	369	424
Other expenditure	3	4,751	7,139	11,838	8,187	9,212	9,212	23,058	38,924	39,955
Losses		-	-	-	-	-	_	-	-	-
Total Expenditure		15,686	24,355	31,361	61,489	82,222	82,222	134,134	176,126	160,377
Surplus/(Deficit)		2,274	(2,333)	2,550	203	5,302	5,302	0	1	(0)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2,364	351	1,742	-	-	-	2,510	2,761	3,750
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions		4,638	(1,982)	4,292	203	5,302	5,302	2,510	2,761	3,750
Taxation		-	(538)	602	-	-	-	-	-	_
Surplus/ (Deficit) for the year		4,638	(1,444)	3,690	203	5,302	5,302	2,510	2,761	3,750

Buffalo City Development Agency - Table D3 Capital Budget by asset class and funding

Vote Description	Ref	2016/17	2017/18	2018/19	Cu	rrent Year 2019	/20	Medium Teri	m Revenue and Framework	Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands	1	Cuio			g					
Capital expenditure by Asset Class/Sub-class										
Infrastructure_		_	_	_	_	_	_	-	_	_
Roads Infrastructure		_	_	_	-	_	_	-	_	_
Roads	'	_	_	_	-	_	_	_	_	_
Road Structures		_	_	_	-	_	_	_	_	_
Road Furniture		_	_	_	-	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Storm water Infrastructure		_	_	_	_	_	_	_	_	_
Drainage Collection		_	_	_	_	_	_	_	_	_
Storm water Conveyance		_	_	_	_	_	_	_	_	_
Attenuation		_	_	_	_	_	_	_	_	_
Electrical Infrastructure		_	_	_	_	_	_	_	_	_
Power Plants		_	_	_	_	_	_	_	_	_
HV Substations		_	_	_	_	_	_	_	_	_
HV Switching Station		_	_	_	_	_	_	_	_	_
HV Transmission Conductors		_	_	_	_	_	_	_	_	_
MV Substations		_	_	_	_	_	_	_	_	_
MV Switching Stations		_	_	_	_	_	_	_	_	_
MV Networks		_	_	_	_	_	_	_	_	_
LV Networks		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Water Supply Infrastructure		_	_	_	_	_	_	_	_	_
Dams and Weirs		_	_	_	_	_	_	_	_	_
Boreholes		_	_	_	_	_	_	_	_	_
Reservoirs		_	_	_	_	_	_	_	_	_
Pump Stations		_	_	_	_	_	_	_	_	_
Water Treatment Works		_	_	_	_	_	_	_	_	_
Bulk Mains		_	_	_	_	_	_	_	_	_
Distribution		_	_	_	_	_	_	_	_	_
Distribution Points		_	_	_	_	_	_	_	_	_
PRV Stations		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Pump Station		_	_	_	_	_	_	_	_	_
Reticulation		_	_	_	_	_	_	_	_	_
Waste Water Treatment Works		_	_	_	_	_	_	_	_	_
Outfall Sewers		_	_	_	_	_	_	_	_	_
Toilet Facilities		_	_	_	_	_	_	_	_	_

Capital Spares	_	_	- I	_	_	- I	_	_	_
Solid Waste Infrastructure									_
Landfill Sites	-	-	-	-	-	-	-	-	_
	-	-	-	-	-	-	-	-	_
Waste Transfer Stations	-	-	-	-	-	-	-	-	_
Waste Processing Facilities	-	-	-	-	-	-	-	-	_
Waste Drop-off Points	-	-	-	-	-	-	-	-	-
Waste Separation Facilities	-	-	-	-	-	-	-	-	-
Electricity Generation Facilities	-	-	-	-	-	-	-	-	_
Capital Spares	-	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Rail Lines	-	-	-	-	-	-	-	-	-
Rail Structures	-	-	-	-	-	-	-	-	-
Rail Furniture	-	-	-	-	-	-	-	-	-
Drainage Collection	-	-	-	-	-	-	-	-	_
Storm water Conveyance	-	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-	-
MV Substations	-	-	-	-	-	-	-	-	-
LV Networks	-	-	-	-	-	-	-	-	_
Capital Spares	-	-	-	-	-	-	-	-	_
Coastal Infrastructure	-	-	-	-	-	-	-	-	_
Sand Pumps	_	-	-	-	-	-	-	-	_
Piers	_	_	-	-	-	_	-	-	_
Revetments	_	_	_	_	_	_	_	_	_
Promenades	_	_	_	_	_	_	_	_	_
Capital Spares	_	-	-	-	-	-	-	-	_
Information and Communication Infrastructure	_	-	-	-	-	-	-	-	_
Data Centres	_	_	_	_	_	_	_	_	_
Core Layers	_	_	_	_	_	_	_	_	_
Distribution Layers	_	_	_	_	_	_	_	_	_
Capital Spares	_	_	_	_	_	_	_	_	_
Community Assets	-	-	-	-	-	-	-	-	
Community Facilities	-	-	-	-	-	-	-	-	_
Halls	-	-	-	-	-	-	-	-	_
Centres	-	-	-	-	-	-	-	-	_
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	_
Testing Stations	-	-	-	-	-	-	-	-	_
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	_
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-

I posts	1 1	I	I	I		I	I	I	l I
Parks		- -	_	_	_	_	_	_	_
Public Open Space		- -	_	-	_	_	_	_	-
Nature Reserves		- -	_	-	_	_	_	_	-
Public Ablution Facilities		- -	_	-	_	-	_	_	-
Markets		- -	_	-	_	-	-	_	-
Stalls		- -	_	-	_	_	-	_	-
Abattoirs		- -	-	-	_	_	-	_	-
Airports		- -	_	-	_	_	_	_	-
Taxi Ranks/Bus Terminals		- -	_	-	_	_	_	_	_
Capital Spares		- -	_	-	_	_	_	_	_
Sport and Recreation Facilities		- -	_	_	_	_	-	_	_
Indoor Facilities		- -	_	_	_	_	-	_	_
Outdoor Facilities		- -	_	_	_	_	_	_	_
Capital Spares		- -	_	-	_	_	-	_	-
Heritage assets			_	_	_	_	_	_	_
Monuments			_	_	_	_	_	_	_
Historic Buildings		_ _	_	_	_	_	_	_	_
Works of Art		_ _	_	_	_	_	_	_	_
Conservation Areas		_ _	_	_	_	_	_	_	_
Other Heritage		_ _	_	_	_	_	_	_	_
Investment properties			_	_	_	_	_	_	_
Revenue Generating			_	_	_	_	_	_	_
Improved Property		_ _	_	_	_	_	_	_	_
Unimproved Property		_ _	_	_	_	_	_	_	_
Non-revenue Generating		_ _	_	_	_	_	_	_	_
Improved Property		_ _	_	_	_	_	_	_	_
Unimproved Property		_ _	_	_	_	_	_	_	_
Other assets			-	-	-	_	-	-	_
Operational Buildings		- -	_	-	_	_	_	_	_
Municipal Offices		- -	_	-	_	_	_	_	_
Pay/Enquiry Points		- -	_	-	_	_	_	_	_
Building Plan Offices		- -	_	-	_	_	_	_	_
Workshops		- -	_	-	_	_	_	_	_
Yards		- -	_	-	_	_	-	_	-
Stores		- -	_	-	_	_	-	_	-
Laboratories		- -	_	-	_	_	-	_	-
Training Centres		- -	_	-	_	_	_	_	-
Manufacturing Plant		- -	-	-	_	_	-	_	-
Depots		- -	-	-	_	_	-	_	-
	1		_	-	_	_	-	_	-
Capital Spares									
Housing		- -	_	-	_	_	_	_	-
		- -		-	-		-	-	-

Capital Spares		_	_	_	-	_	_	_	_	_
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets		_	-	_	-	_	_	_	_	_
Intangible Assets		1,807	252	1,578	63,922	922	922	1,014	1,116	1,506
Servitudes		-	-	_	-	-	_	-	-	-
Licences and Rights		1,807	252	1,578	63,922	922	922	1,014	1,116	1,506
Water Rights		_	_	_	-	_	_	_	_	_
Effluent Licenses		_	_	_	-	_	_	_	_	_
Solid Waste Licenses		_	_	_	-	_	_	_	_	_
Computer Software and Applications		1,779	252	1,578	63,922	922	922	1,014	1,116	1,506
Load Settlement Software Applications		_	_	_	-	_	_	_	_	_
Unspecified		27	-	_	-	_	_	-	_	-
Computer Equipment		459	99	148	210	210	210	231	253	365
Computer Equipment		459	99	148	210	210	210	231	253	365
Furniture and Office Equipment		99	-	15	1,150	1,150	1,150	1,265	1,392	1,879
Furniture and Office Equipment		99	-	15	1,150	1,150	1,150	1,265	1,392	1,879
Machinery and Equipment		_	_	_	_	_	_	_	_	_
Machinery and Equipment		_	-	_	-	_	_	-	-	_
Transport Assets		_	_	_	_	_	_	_	_	_
Transport Assets		_	-	_	-	_	_	_	_	_
<u>Land</u>		_	_	_	_	_	_	_	_	_
Land		-	-	-	-	-	_	_	_	-
Zoo's, Marine and Non-biological Animals		_	-	_	-	_	_	_	_	_
Zoo's, Marine and Non-biological Animals		_	_	_	_	_	_	_	_	_
Total capital expenditure on assets	1	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
E							I	_	ı	· ·
Funded by:										
National Government										
Provincial Government		0.004	054	4.740	05.000	0.000	0.000	0.540	0.704	0.750
Parent Municipality		2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
District Municipality		2.264	254	4 740	GE 202	2 202	2 202	2 540	0.764	2 750
Transfers recognised - capital		2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
Borrowing	3									
Internally generated funds		- 0.004	-	4 740	-	- 0.000	- 0.000	- 0.540	0.704	- 2750
Total Capital Funding	4	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750

Buffalo City Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Cui	rrent Year 2019/	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS	i									
Current assets										
Cash		1,654	344	2,293	166	166	166	172	177	183
Call investment deposits		1,694	23	1,694	1,761	1,761	1,761	1,920	1,978	2,037
Consumer debtors		45	-	-	-	-	_	-	_	_
Other debtors		982	308	1,683	_	_	_	1,377	1,418	1,460
Current portion of long-term receivables		-	-	-	-	-	_	_	_	_
Inventory		25	33	35	_	_	_	35	36	38
Total current assets		4,400	708	5,706	1,927	1,927	1,927	3,505	3,610	3,718
Non current assets										
Long-term receivables	3	_	_	_	_	_	_	_	_	_
Investments	ľ	_	_	_	_	_	_	_	_	_
Investment property		_	_	_	_	_	_			_
Investment in Associate		_	_	_	_	_	_	_		_
Property, plant and equipment	1	448	351	308	1,826	1,826	1,826	1,899	1,956	2,014
Biological	'					- 1,020			- 1,550	2,014
Intangible		- 1,586	- 1,221	- 1,800	- 1,494	1,494	- 1,494	- 1,554	1,601	1,649
Other non-current assets		64	602	1,000	1,494	1,494		1,004	1,001	1,049
Total non current assets		2,098	2,174	2,108	3,320	3,320	3,320	3,453	3,556	3,663
TOTAL ASSETS		6,498	2,882	7,814	5,247	5,247	5,247	6,958	7,166	7,381
		0,430	2,002	7,014	3,241	3,241	3,241	0,330	7,100	7,301
LIABILITIES										
Current liabilities										
Bank overdraft		-	-	-	-	-	_	-	_	_
Borrowing		4	-	-	1,251	1,251	1,251	-	_	_
Consumer deposits		-	-		-	-	-	-	_	-
Trade and other payables		5,010	2,086	5,419	-	-	_	2,086	2,149	2,213
Provisions	3	279	1,378	1,029	1,637	1,637	1,637	1,819	2,204	2,405
Total current liabilities		5,293	3,465	6,448	2,888	2,888	2,888	3,905	4,353	4,618
Non current liabilities										
Borrowing		-	-	-	-	-	-	-	_	-
Provisions	3	-	-	-	-	-	-	-	_	_
Total non current liabilities		-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		5,293	3,465	6,448	2,888	2,888	2,888	3,905	4,353	4,618
NET ASSETS	2	1,206	(582)	1,366	2,359	2,359	2,359	3,053	2,813	2,763
COMMUNITY WEALTH/EQUITY			-							
Accumulated Surplus/(Deficit)		1,206	(582)	1,366	2,359	2,359	2,359	3,053	2,813	2,763
Reserves		-	_	-	_	_,,,,,	_,,,,,,	-		
TOTAL COMMUNITY WEALTH/EQUITY	2	1,206	(582)	1,366	2,359	2,359	2,359	3,053	2,813	2,763

Buffalo City Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2016/17	2017/18	2018/19	Cu	rrent Year 2019/	20	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-	-	_
Service charges		-	-	-	-	-	-			
Other revenue		36	153	638	6,357	6,357	6,357	15,982	17,576	45,393
Transfers and Subsidies - Operational		20,559	21,724	35,283	52,225	52,225	52,225	117,298	157,650	114,035
Transfers and Subsidies - Capital		-	-	-	65,282	65,282	65,282	2,510	2,761	3,750
Interest		200	145	439	828	828	828	854	900	949
Dividends		-	-	-	-	-	-	-	_	_
Payments	2									
Suppliers and employees		(15,134)	(24,647)	(30,997)	(58,155)	(58,155)	(58,155)	(132,209)	(174,143)	(158,335
Finance charges		(0)	(5)	(0)	(4)	(4)	(4)	(4)	(4)	(4
Dividends paid		-	-	-	-	-	-	-	_	_
Transfers and Grants		-	-	-	-	-	-	-	_	_
NET CASH FROM/(USED) OPERATING ACTIVITIES		5,662	(2,630)	5,362	66,533	66,533	66,533	4,431	4,740	5,788
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		22	_	_	_	_	_	_	_	_
Decrease (increase) in non-current receivables		_	_	_	_	_	_	_	_	_
Decrease (increase) in non-current investments		_	(351)	(1,742)	_	_	_	_	_	_
Payments			(001)	(1,112)						
Capital assets		(2,336)	_	_	(65,282)	(65,282)	(65,282)	(2,510)	(2,761)	(3,750
NET CASH FROM/(USED) INVESTING ACTIVITIES		(2,314)	(351)		(65,282)		(65,282)	(2,510)	(2,761)	
,		() - /	(/	(, , ,	(22, 27)	(22, 27)	(**, * /	() /	(, -)	(3, 33
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	_	_	_	_
Borrowing long term/refinancing		-	-	-	-	-	_	_	_	_
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments					4.050	// a = ::	// A= 11	// 0=0	(4.6==)	
Repayment of borrowing	\perp	-	-	-	(1,251)	(1,251)	(1,251)	(1,272)	(1,355)	
NET CASH FROM/(USED) FINANCING ACTIVITIES	_	-	-		(1,251)	(1,251)	(1,251)	(1,272)	(1,355)	(1,409
NET INCREASE/ (DECREASE) IN CASH HELD	1	3,348	(2,981)	3,620	0	0	0	649	625	629
Cash/cash equivalents at the year begin:	2	-	3,348	367	367	3,987	3,987	3,987	4,637	5,261
Cash/cash equivalents at the year end:	2	3,348	367	3,987	367	3,987	3,987	4,637	5,261	5,890

Buffalo City Development Agency - Supporting Table SD1 Measurable performance targets

Douformouse towart description	Unit of massaure	2016/17	2017/18	2018/19	Cu	rrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
Performance target description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Insert measure/s description		-	-	-	-	_	-	-	-	-
Establishment of city improvement district	Security and Safety	-	-	-	3,333	_	3,333	2,728	2,810	5,496
	services rendered	_	_	-	-	_	_	_	_	_
		_	_	-	-	_	_	_	_	_
Implementation of a Financial Sustainability Strategy	% Collection of Project	_	_	-	22,661	_	22,661	7,521	4,000	4,000
Implementation of a revised organisational structure	Filled vacancies	-	_	-	_	_	_	-	_	_
Implementation of the Risk Register and Internal	Functional Internal Audit and	-	_	-	524	_	524	198	204	425
Implementation of Enterprise Architecture/Master	25% Implementation of	-	_	-	800	_	800	800	824	1,000
Unqualified Audit Opinion without findings	n/a	_	-	-	850	_	850	959	988	1,161
Implementation of a Waste Management Programme	60% expenditure of	_	_	_	9,251	_	9,251	3,071	_	_
Project preparation & packaging (Transactional		_	-	-	1,300	_	1,300	-	_	_
Monitor mSCOA compliance	100% mSCOA compliance	_	_	_	122	_	122	360	371	1,500
Talent management (Learning & Growth)	0.99	_	_	_	763	_	763	863	_	_
Board & committee meetings organised	20 Board and Committee	_	_	_	_	_	_	1,959	2,018	2,079
and recorded		_	_	_	_	_	_	_	_	_
SMME Development Strategy developed	Development of Strategy	_	_	_	100	_	100	100	_	_
Research study on transport and logistics network	1 Research study on	_	_	_	50	_	50	_	_	_
Market Research Index developed	1 Market Research Index	_	_	_	150	_	150	_	_	_
Implementation of a Marketing Demand Creation, plan	100% Development of	_	_	_	200	_	200	_	_	_
BCMM Investment conferences held	1 Investment Conference	_	_	_	150	_	150	400	_	_
NPO's trained on CSI Programme	10 NPO's trained	_	_	_	50	_	50	64	_	_
Implementation of a Corporate Social Investment (CSI)	10 NPO's supported	_	_	_	200	_	200	200	_	_
Implementation of a Corporate Social Investment (CSI)	Sponsorships/donation	_	_	_	100	_	100	150	_	_
Environmental Upgrade on Marina Glen B	Environmental Upgrade on	_	_	_	1,000	_	1,000	1,000	_	_
Plan (IBP) in Leaches Bay	Programme	_	_	_	2,000	_	2,000	1,000	_	_
	Phase 1: upgrading	_	_	_	33,000	_	33,000	45,635	26,500	26,500
Crescent	Phase 1:	_	_	_	30,000	_	30,000	38,874	23,500	23,500
Strategy (BIDS)	the University Town	_	_	_	2,010	_	2,010	-		
implementation of BIDS	4	_	_	_	50	_	50	_	_	_
Revitalisation (TER) in Duncan Village	proposal submitted	_	_	_	300	_	300	_	_	_
Development Programme (ICDP) for BCMM	Master Plan in conjunction	_	_	_	300	_	300	950	_	_
Commencement of Planning on Sleeper Site	completed	_	_	_	625	_	625	500	_	_
	TIM phase 1	_	_	_	1,000	_	1,000	1,000	_	_
Globally recognized tourist attractions promoted	attractions	_	_	_	200	_	200	200	_	
Signature events identified and promoted	marketing programme	_	_	_	100	_	100	500	_	
EAP (Wellness) program developed	Implemented EAP	_		_	100	_	100	500	_	
Adequate office space acquired	line with the approved	_		_	1,166	_	1,166	1,200	_	
time-frames	matters within the legal	_		_	500	_	500	500	_	_
								300		

Buffalo City Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2016/17	2017/18	2018/19	Cu	irrent Year 2019)/20	Medium Ter	m Revenue and Framework	Expenditure
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Borrowing Management											
Credit Rating			0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Liquidity</u>											
Current Ratio	Current assets / current liabilities		0.83	0.20	0.88	0.67	0.67	0.67	0.90	0.83	0.81
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		0.83	0.20	0.88	0.67	0.67	0.67	0.90	0.83	0.81
Liquidity Ratio Revenue Management	Monetary Assets / Current Liabilities		0.63	0.11	0.62	0.67	0.67	0.67	0.54	0.50	0.48
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		6%	1%	5%	0%	0%	0%	1%	1%	1%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors to Cash and Investments			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Funding of Provisions											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions		0%	0%	0%	0%	0%	0%	0%	0%	0%
Other Indicators											
	Total Volume Losses (kW)	1	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Volume Losses (kℓ)		0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%

Employee costs	Employee costs/Total Revenue - capital revenue	56.5%	70.4%	51.9%	39%	27%	27%	21%	17%	20%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	59.0%	70.4%	50.6%	39.4%	25.2%	26.6%	20.8%	17.1%	20.1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue	0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	214.	42,521.9	0.9	41.8	2.1	2.0	12.4	13.1	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	36%	0.0	0.2	0.1	0.0	0.0	0.0	0.0	0.0

Buffalo City Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity	Ref Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
First National Bank - 62098719358	Tier balance	n/a	N/A	Ongoing	-	-	-	n/a	23	807	(39,910)	41,000	1,920

<u>Total</u>

Buffalo City Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2016/17	2017/18	2018/19	Cu	rrent Year 2019	/20	Medium Teri	m Revenue and Framework	Expenditure
Summary of Employee and Board Member remuneration	Nei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands		А	В	С	D	Е	F	G	Н	I
<u>Remuneration</u>										
Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-			
Pension and UIF Contributions		-	-	-	-	-	-			
Medical Aid Contributions		-	-	-	-	-	-			
Overtime		-	-	-	-	-	-			
Performance Bonus		-	-	-	-	-	-			
Motor Vehicle Allowance		-	-	-	-	-	-			
Cellphone Allowance		-	-	-	-	-	-			
Housing Allowances		-	-	-	-	-	_			
Other benefits and allowances		-	-	-	10	-	10	1,959	2,018	2,079
Board Fees		459	900	750	1,276	-	1,276			
Payments in lieu of leave		-	-	-	-	-	-			
Long service awards	1	-	-	-	-	-	-			
Post-retirement benefit obligations		-	-	-	-	-	-			
Sub Total - Board Members of Entities		459	900	750	1,286	-	1,286	1,959	2,018	2,079
% increase			0	(0)	0		0	0	0	3.0%
Senior Managers of Entities										
Basic Salaries and Wages		4,393	5,131	5,757	4,892	4,892	4,892	6,863	7,440	7,971
Pension and UIF Contributions		-	541	570	617	617	617		745	798
Medical Aid Contributions		_	_	_						
Overtime		-	_	_						
Performance Bonus		-	450	474	474	474	474	528	572	613
Motor Vehicle Allowance		408	228	14	_	_	_	_	_	_
Cellphone Allowance		-	_	_						
Housing Allowances		-	_	_						
Other benefits and allowances		475	_	-						
Payments in lieu of leave		-	_	-						
Long service awards		_	_	_						
Post-retirement benefit obligations	1	-	_	-						
Sub Total - Senior Managers of Entities		5,275	6,349	6,815	5,983	5,983	5,983	8,078	8,757	9,382
% increase			0	0	(0)				0	7.1%

Other Staff of Entities									
Basic Salaries and Wages	3,678	6,822	7,775	14,586	13,595	13,595	15,129	16,401	17,571
Pension and UIF Contributions	316	622	718	1,105	1,105	1,105	1,230	1,334	1,429
Medical Aid Contributions	-	_	_						
Overtime	_	_	_						
Performance Bonus	473	447	552	667	667	667	742	804	862
Motor Vehicle Allowance	50	60	120	120	120	120	134	145	155
Cellphone Allowance	-	_	_						
Housing Allowances	-	_	48	48	48	48	53	58	62
Other benefits and allowances	351	_	_						
Payments in lieu of leave	-	296	373						
Long service awards	-	_	_						
Post-retirement benefit obligations	1 –	_	_	496	496	496	563	610	654
Sub Total - Other Staff of Entities	4,868	8,247	9,586	17,022	16,031	16,031	17,851	19,352	20,732
% increase		0	0	0	0	0	0	0	7.1%
Total Municipal Entities remuneration	10,603	15,496	17,152	24,290	22,014	23,299	27,888	30,126	32,193

Buffalo City Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2018/19		Cu	rrent Year 2019	/20	Bu	dget Year 2020/	21
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		-	-	_	_	-	_	_	-	-
Board Members of municipal entities	3	6	-	6	6	-	6	8	-	8
Municipal entity employees	4	-	-	_	-	-	_	-	-	-
CEO and Senior Managers	2	4	-	4	4	-	4	5	-	4
Other Managers	6	7	2	5	8	3	5	11	5	6
Professionals		1	1	-	1	1	-	1	1	-
Finance		-	-	-	-	-	-	-	-	-
Spatial/town planning		-	-	-	-	-	-	-	-	-
Information Technology		1	1	_	1	1	_	1	1	_
Roads		-	-	_	_	_	_	-	_	_
Electricity		-	-	_	_	_	_	-	_	_
Water		_	_	_	-	_		_	_	_
Sanitation		_	_	_	_	_		_	_	_
Refuse		_	_	_	_	_		_	_	_
Other		4	4	_	2	2	_	1	1	_
Technicians		-	-	_	_	_	_	_	_	_
Finance		_	_	_						
Spatial/town planning		_	_	_	_	_	_	_	_	_
Information Technology		_	_	_	_	_	_	_	_	_
Roads		_	_	_	_	_	_	_	_	_
Electricity		_	_	_	_	_	_	_	_	_
Water		_	_	_	_	_	_	_	_	_
Sanitation		_	_	_	_	_		_	_	_
Refuse		_	_	_	_	_	_	_	_	_
Other		_	_	_	_	_	_	_	_	_
Clerks (Clerical and administrative)		2	2	_	5	5	_	5	5	_
Service and sales workers		_	_	_	_	_	_	_	_	_
Skilled agricultural and fishery workers		_	_	_	_	_	_	_	_	_
Craft and related trades		_	_	_	_	_	_	_	_	_
Plant and Machine Operators		_	_	_	_	_	_	_	_	_
Elementary Occupations		_	_	_	_	_	_	_	_	_
Total Personnel Numbers	1	24	9	15	26	11	15	31	12	18
% increase			(62.5%)		73.3%	(26.7%)		106.7%	(61.3%)	50.0%
Total entity employees headcount	5	4	. /	3	_	·	_	_	· /	_
Finance personnel headcount	7	4	3	1	4	1	3	5	2	3
Human Resources personnel headcount	7		_	_'	5	4	1	5	4	1

Buffalo City Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

Description						Budget Ye	ear 2020/21						Medium Teri	m Revenue and Framework	Expenditure
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	Budget Yea
R thousands													2020/21	+1 2021/22	+2 2022/23
Operating Revenue By Source															
Property rates	-	-	-	-	-	_	-	-	-	-	-	_	-	_	_
Service charges - electricity revenue	-	-	-	-	-	_	-	-	-	-	-	-	_	_	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Service charges - sanitation revenue	_	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	_	_
Rental of facilities and equipment	_	-	-	-	-	-	-	-	-	-	-	_	_	_	_
Interest earned - external investments	69	81	74	69	69	69	79	74	69	69	69	63	854	900	94
Interest earned - outstanding debtors	_	-	-	_	_	_	_	-	-	-	_	_	_	_	_
Dividends received	_	-	-	_	_	_	_	-	-	-	_	_	_	_	_
Fines, penalties and forfeits	_	-	_	_	_	_	_	-	_	-	_	_	_	_	_
Licences and permits	_	_	_	_	_	_	_	_	_	-	_	_	_	_	_
Agency services	661	661	661	661	661	661	661	661	661	661	661	661	7,933	4,000	4,00
Transfers and subsidies	48,813	_	_	25,099	_	_	8,009	_	_	25,099	_	10,278	117,298	157,650	114,03
Other revenue	4,280	280	280	280	650	280	280	530	280	280	280	353	8,049	13,576	41,39
Gains	_	_	_	_	_	_	_	_	_	-	_	_	_	_	_
Total Revenue (excluding capital transfers and contributions)	53,822	1,022	1,015	26,109	1,380	1,010	9,029	1,265	1,010	26,109	1,010	11,354	134,135	176,127	160,37
Operating Expenditure By Type															
Employee related costs	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	27,888	30,126	32,19
Remuneration of Board Members												_	_	_	_
Debt impairment												_	_	_	_
Depreciation & asset impairment	160	160	160	160	160	160	160	160	160	160	160	160	1,921	1,978	2,03
Finance charges	0	0	0	0	0	0	0	0	0	0	0	0	4	4	
Bulk purchases												_	_	_	_
Other materials	123	123	123	123	123	123	123	123	123	123	123	123	1,481	1,703	1,95
Contracted services	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	16,043	79,461	103,021	83,80
Transfers and subsidies	27	27	27	27	27	27	27	27	27	27	27	27	321	369	42
Other expenditure	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,921	23,058	38,924	39,95
Losses	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Fotal Expenditure	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	20,598	134,134	176,126	160,37

Capital expenditure by Asset Class/Sub-class															
Infrastructure	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
Roads Infrastructure	_	-	-	-	-	-	-	-	-	-	-	_	-	_	-
Roads												_	-	_	-
Road Structures												_	-	_	_
Road Furniture												_	_	_	_
Capital Spares												_	_	_	_
Storm water Infrastructure	-	-	-	-	-	-	-	-	-	-	-	_	_	_	_
Drainage Collection												_	_	_	_
Storm water Conveyance												_	_	_	_
Attenuation												_	_	_	_

Letter to the control	I	1		I	I	1 1	1		1 1	ı		ĺ	I	1	ı
Electrical Infrastructure	_	-	-	-	_	-	-	_	-	-	-	-	-	-	-
Power Plants												-	-	-	-
HV Substations												-	-	-	-
HV Switching Station												-	-	-	-
HV Transmission Conductors												-	-	-	-
MV Substations												-	-	-	-
MV Switching Stations												-	-	-	-
MV Networks												-	-	-	-
LV Networks												-	-	-	-
Capital Spares												-	-	-	-
Water Supply Infrastructure	_	-	-	-	_	-	-	-	-	-	-	-	-	-	-
Dams and Weirs												-	-	-	-
Boreholes												-	_	-	-
Reservoirs												_	-	-	_
Pump Stations												-	_	_	-
Water Treatment Works												_	_	_	_
Bulk Mains												_	_	_	_
Distribution												_	_	_	_
Distribution Points												_	_	_	_
PRV Stations												_	_	_	_
Capital Spares												_	_	_	_
Sanitation Infrastructure	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Pump Station	_	_		_	_	_	_		_	_	_			_	
Reticulation												-	-	-	-
												-	-	-	-
Waste Water Treatment Works												-	-	-	-
Outfall Sewers												-	-	-	-
Toilet Facilities												-	-	-	-
Capital Spares												-	-	-	-
Solid Waste Infrastructure	_	-	-	-	_	-	-	-	-	-	-	-	-	-	-
Landfill Sites												-	-	-	-
Waste Transfer Stations												-	-	-	-
Waste Processing Facilities												-	-	-	-
Waste Drop-off Points												-	-	-	-
Waste Separation Facilities												-	-	-	-
Electricity Generation Facilities												-	-	-	-
Capital Spares												-	-	-	-
Rail Infrastructure	_	_	-	-	_	-	-	-	-	-	-	-	-	-	-
Rail Lines												-	-	-	-
Rail Structures												-	-	-	-
Rail Furniture												-	-	-	-
Drainage Collection												-	-	-	-
Storm water Conveyance												-	-	-	-
Attenuation												-	_	_	-
MV Substations												-	_	_	-
LV Networks												_	_	_	_
Capital Spares												_	_	_	_
Coastal Infrastructure	_	_	_	_	_	_	-	_	_	-	_	_	_	_	_
Sand Pumps												_	_	_	_
Piers												_	_	_	_
1 1010												-	-	-	-

l Double of the Control of the Contr												ı	I	I	1
Revetments												-	-	-	-
Promenades												-	-	-	-
Capital Spares												-	-	-	-
Information and Communication Infrastructure	-	-	_	-	_	-	-	-	-	-	-	-	-	-	-
Data Centres												-	-	-	-
Core Layers												-	-	-	-
Distribution Layers												-	-	-	-
Capital Spares												-	-	-	-
Community Assets	_	-		-	-	-	-		-	-	-	-	-	-	-
Community Facilities	_	-	-	-	_	-	-	-	-	-	-	-	-	-	-
Halls												-	-	-	-
Centres												-	-	-	-
Crèches												-	-	-	-
Clinics/Care Centres												-	-	-	-
Fire/Ambulance Stations												-	-	-	-
Testing Stations												-	-	-	-
Museums												-	-	-	-
Galleries												-	-	-	-
Theatres												-	-	-	-
Libraries												-	-	-	-
Cemeteries/Crematoria												-	_	-	-
Police												-	_	_	-
Parks	_	_	-	_	_	-	-	_	_	_	-	-	_	_	-
Public Open Space												-	_	-	-
Nature Reserves												_	_	_	_
Public Ablution Facilities												_	_	_	_
Markets												_	_	_	_
Stalls												_	_	_	_
Abattoirs												_	_	_	_
Airports												_	_	_	_
Taxi Ranks/Bus Terminals												_	_	_	_
Capital Spares												_	_	_	_
Sport and Recreation Facilities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Indoor Facilities												_	_	_	_
Outdoor Facilities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Capital Spares												_	_	_	_
Supridi Operio															
Heritage assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Monuments												_	_	_	_
Historic Buildings												_	_	_	_
Works of Art												_	_		
Conservation Areas												_	_	_	_
Other Heritage														_	-
Опет пенкаде												-	-	-	_
Investment preparties															
Investment properties	-	-		_	_	_	-		-	_	-	-	-	-	-
Revenue Generating	_	_	-	-	_	-	-	_	_	-	-	-	-	-	-
Improved Property												-	-	-	-
Unimproved Property												-	-	-	-

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Non-revenue Generating	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improved Property												-	-	-	-
Unimproved Property												-	-	-	-
Other assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Operational Buildings	_	_		_	_	_	_		_	_	_	_	_	_	_
Municipal Offices												_	_	_	_
Pay/Enquiry Points												_	_	_	_
Building Plan Offices												_	_	_	_
Workshops												_	_	_	_
Yards												_	_	_	_
Stores												_	_	_	_
Laboratories												_	_	_	_
Training Centres												_	_	_	_
Manufacturing Plant												_	_	_	_
Depots												_	_	_	_
Capital Spares												_	_		_
Housing		_	_	_		_	_	_	_	_	_			-	
Staff Housing	-	_		-	-	-	-		_	_	-	-	-	-	-
Social Housing Social Housing												-	-	-	-
												-	-	-	-
Capital Spares												-	-	-	-
Biological or Cultivated Assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets												_	_	_	_
Intangible Assets	85	85	85	85	85	85	85	85	85	85	85	85	1,014	1,116	1,506
Servitudes												_	_	_	_
Licences and Rights	85	85	85	85	85	85	85	85	85	85	85	85	1,014	1,116	1,506
Water Rights												_	_	_	_
Effluent Licenses												_	_	_	_
Solid Waste Licenses												_	_	_	_
Computer Software and Applications	85	85	85	85	85	85	85	85	85	85	85	85	1,014	1,116	1,506
Load Settlement Software Applications												_	_	_	_
Unspecified												_	_	_	_
Computer Equipment	19	19	19	19	19	19	19	19	19	19	19	19	231	253	365
Computer Equipment	19		19			19		19					231	253	365
recorded to the second									.,		.0				
Furniture and Office Equipment	105	105	105	105	105	105	105	105	105	105	105	105	1,265	1,392	1,879
Furniture and Office Equipment	105		105			105		105	105			105	1,265	1,392	1,879
													,	,	,
Machinery and Equipment	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Machinery and Equipment	_	_	_	_	_	_	-	_	_	_	_	_	_	_	_
Transport Assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Transport Assets												_	_	_	_
· ·															
1	1	1		I .	I .				ı	1	I	1			
Land	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
<u>Land</u> Land	_	_	_	_	_	_	-	_	_	_	_	_ 	-		-

														ANNE	XURE Z
L															
Zoo's, Marine and Non-biological Animals	_	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Zoo's, Marine and Non-biological Animals												-	-	-	-
Total capital expenditure	209	209	209	209	209	209	209	209	209	209	209	209	2,510	2,761	3,750
		'	,	'	'	'	'	•	1	•	<u>'</u>	•	1		
CASH FLOW FROM OPERATING ACTIVITIES															
Receipts															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	4,280	280	280	280	650	280	280	530	280	280	280	8,286	15,982	17,576	45,393
Government - operating	48,813	-	-	25,099	-	3,205	4,804	-	-	25,099	-	10,278	117,298	157,650	114,035
Government - capital	2,510	-	-	-	-	-	-	-	-	-	-	-	2,510	2,761	3,750
Interest	69	81	74	69	69	69	79	74	69	69	69	63	854	900	949
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Payments															
Suppliers and employees	(4,092)	(7,092)	(13,464)	(9,090)	(14,092)	(28,464)	(14,092)	(14,091)	(13,464)	(14,072)	(14,092)	13,897	(132,209)	(174,143)	(158,335)
Finance charges	-	-	-	(2)	-	-	-	(1)	-	-	-	(1)	(4)	(4)	(4)
Dividends paid												-	_	-	_
Transfers and Grants												-	_	-	_
NET CASH FROM/(USED) OPERATING ACTIVITIES	51,579	(6,731)	(13,111)	16,356	(13,373)	(24,911)	(8,929)	(13,488)	(13,116)	11,376	(13,743)	32,523	4,431	4,740	5,788
CASH FLOWS FROM INVESTING ACTIVITIES															
Receipts															
Proceeds on disposal of PPE												_	_	_	_
Decrease (Increase) in non-current debtors												_	_	_	
Decrease (increase) other non-current receivables												_	_	_	
Decrease (increase) in non-current investments												_	_	_	_
Payments												_	_	_	
Capital assets	_	_	(628)	_	_	(628)	_	_	(628)	(20)	_	(607)	(2,510)	(2,761)	(3,750)
NET CASH FROM/(USED) INVESTING ACTIVITIES	_	_	(628)	_	_	(628)	_	_	(628)	(20)	_	(607)	(2,510)	(2,761)	(3,750)
NET CASH PROMI(USED) INVESTING ACTIVITIES		-	(020)	_	_	(020)		-	(020)	(20)	_	(007)	(2,310)	(2,701)	(3,730)
CASH FLOWS FROM FINANCING ACTIVITIES															
Receipts															
Short term loans												_	_	_	_
Borrowing long term/refinancing												_	_	_	_
Increase (decrease) in consumer deposits												_	_	_	_
Payments															
Repayment of borrowing	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(1,272)	(1,355)	(1,409)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(1,272)	(1,355)	(1,409)
TEL OTOTI ROMA (OCED) I MANORO AO ITATILO	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(1,212)	(1,000)	(1,703)
NET INCREASE/ (DECREASE) IN CASH HELD	51,473	(6,837)	(13,844)	16,250	(13,479)	(25,644)	(9,035)	(13,594)	(13,849)	11,250	(13,849)	31,809	649	625	629
Cash/cash equivalents at the year begin:	-	51,473	44,636	30,792	47,042	33,562	7,918	(1,117)	(14,712)	(28,561)	(17,311)	(149,735)	3,987	4,637	5,261
Cash/cash equivalents at the year end:	51,473	44,636	30,792	47,042	33,562	7,918	(1,117)	(14,712)	(28,561)	(17,311)	(31,160)	(117,925)	4,637	5,261	5,890

Buffalo City Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Cu	ırrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class										
<u>Infrastructure</u>		_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	-	-	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	_	_	_	_	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	_	_	_	-	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	_	_	_	_	_	-	_	_
Pump Station										
Reticulation										

				_			_		A
Waste Water Treatment Works									
Outfall Sewers									
Toilet Facilities									
Capital Spares									
Solid Waste Infrastructure	_	_	-	-	_	-	-	_	_
Landfill Sites									
Waste Transfer Stations									
Waste Processing Facilities									
Waste Drop-off Points									
Waste Separation Facilities									
Electricity Generation Facilities									
Capital Spares									
Rail Infrastructure	-	_	-	-	-	_	-	_	-
Rail Lines									
Rail Structures									
Rail Furniture									
Drainage Collection									
Storm water Conveyance									
Attenuation									
MV Substations									
LV Networks									
Capital Spares									
Coastal Infrastructure	-	-	-	-	-	-	-	_	-
Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure	-	_	-	-	_	_	-	_	_
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
Community Assets	_	_	_	_	_	_	_	_	_
Community Facilities	_	_	_	_	_	_	_	_	_
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
··· U ····· ·									

Mosteroms										Al
Thospics Librarios Libra	Museums									
Libroities Cemeteries/Cemetotia Parkis Politica Parkis P	Galleries									
Correlevies Cernatoria Police Praixs Public Open Space Nature Reserves Public Abbidion Facilities Markata Statis Aleatricis Advistics Tail RankatBus Translatis Capital Spaces Sport and Recreation Facilities Industr Facilities Capital Spaces Capital Spaces Lindoo Facilities Lindoo Facilit	Theatres									
Polic Paris Public Open Space Public Open Spac	Libraries									
Pruts Pruts (Cyan Strace Pruts (Cyan Strace Nature Reserves Pruts Ablution Facilities Norifets Stalis Abetoris Adriports Tarl Ranks/Bus Terminals Capital Syares Sport and Recreation Facilities Induor Facilities Outhoor Facilities Outhoor Facilities Outhoor Facilities Outhoor Facilities	Cemeteries/Crematoria									
Public Open Space	Police									
Notine Reserves Public Abdidon Facilities Markets Salas Abattoirs Alpoints	Parks									
Public Abiution Facilities Marietis Statis Abattoris Aliproris Tax Panici@us Terminals Capital Spares Sport and Recreation Facilities ————————————————————————————————————	Public Open Space									
Markels Salis Abations Airports Anaports Araports Tax Ranks-Bus Terminals Capital Sysares Sport and Recreation Facilities	Nature Reserves									
Sialls Abatoris Alapords Taxi RankeBus Tarminals Capital Spares Sport and Recreation Facilities Outdoor Facilities Outdoor Facilities Capital Spares Heritage assets Capital Spares Heritage assets Honuments Historic Buildings Works of Art Conservation Areas Other Heritage Investment properties Investment properties Investment properties Investment property Unimproved Property Unimprov	Public Ablution Facilities									
Abatloirs Alroots Tasi Rank Bus Terminals Capital Spares Sport and Recreation Facilities Indoor Pacilities Outhour Facilities Outhour Facilities Capital Spares Haritage assets Capital Spares Haritage assets	Markets									
Airports Tax Ranks/Bus Terminals Capital Spanes Sport and Recreation Facilities	Stalls									
Taxi Ranks/Bus Terminals	Abattoirs									
Capital Spares Sport and Recreation Facilities	Airports									
Sport and Recreation Facilities	Taxi Ranks/Bus Terminals									
Indoor Facilities	Capital Spares									
Outdoor Facilities -	Sport and Recreation Facilities	-	-	-	-	-	-	-	_	_
Capital Spares Heritage assets	Indoor Facilities									
Heritage assets	Outdoor Facilities	-	-	-	-	_	_	-	_	_
Monuments	Capital Spares									
Monuments	Heritage assets	_	_	_	_	_	_	_	_	_
Historic Buildings Works of Art Conservation Areas Other Heritage										
Works of Art Conservation Areas Other Heritage ————————————————————————————————————										
Conservation Areas										
Other Heritage Investment properties — — — — — — — — — — — — — — — — — — —										
Investment properties										
Revenue Generating										
Improved Property Unimproved Property Non-revenue Generating Non-rev										
Unimproved Property ————————————————————————————————————		-	_	-	-	_	_	_	_	_
Non-revenue Generating -										
Improved Property Unimproved Property Other assets Operational Buildings Aunicipal Offices Pay/Enquiry Points Building Plan Offices Workshops										
Unimproved Property Other assets - <th< td=""><td></td><td>-</td><td>_</td><td>_</td><td>_</td><td>_</td><td>_</td><td>-</td><td>_</td><td>_</td></th<>		-	_	_	_	_	_	-	_	_
Other assets Operational Buildings Operational Buildings Pay/Enquiry Points Building Plan Offices Workshops										
Operational Buildings	Unimproved Property									
Municipal Offices Pay/Enquiry Points Building Plan Offices Workshops	Other assets					_	_			
Pay/Enquiry Points Building Plan Offices Workshops	Operational Buildings	_	_	_		_	_	_	_	_
Building Plan Offices Workshops	Municipal Offices									
Workshops	Pay/Enquiry Points									
	Building Plan Offices									
Yards	Workshops									
	Yards									

i										, ,
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	-	_	-	-	-	-	_	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		1,807	252	1,578	63,922	922	922	1,014	1,116	1,506
Servitudes										
Licences and Rights		1,807	252	1,578	63,922	922	922	1,014	1,116	1,506
Water Rights		-	-	_						
Effluent Licenses		-	-	-						
Solid Waste Licenses		-	-	-						
Computer Software and Applications		1,779	252	1,578	63,922	922	922	1,014	1,116	1,506
Load Settlement Software Applications		-	-	-						
Unspecified		27	-	-						
Computer Equipment		459	99	148	210	210	210	231	253	365
Computer Equipment		459	99	148	210	210	210	231	253	365
Furniture and Office Equipment		99	_	15	1,150	1,150	1,150	1,265	1,392	1,879
Furniture and Office Equipment		99	-	15	1,150	1,150	1,150	1,265	1,392	1,879
Machinery and Equipment		_	_	_	-	_	_	_	_	_
Machinery and Equipment										
Transport Assets		-	-	-	-	_	_	-	_	_
Transport Assets										
<u>Land</u>		_	_	_	-	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals		-	-	_	-	_	_	_	_	_
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750

Buffalo City Development Agency - Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Cu	urrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on renewal of existing assets by Asset Clas	s/Sub	-class								
<u>Infrastructure</u>		_	_	-	-	_	_	_	_	_
Roads Infrastructure		_	_	-	-	_	-	_	_	-
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	-	-	-	-	-	-	-	-
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	-	-	_	_	_	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	_	-	_	_	_	_	_	-
Pump Station										
Reticulation										

							_		Al
Waste Water Treatment Works									
Outfall Sewers									
Toilet Facilities									
Capital Spares									
Solid Waste Infrastructure	_	_	-	-	_	_	-	_	-
Landfill Sites									
Waste Transfer Stations									
Waste Processing Facilities									
Waste Drop-off Points									
Waste Separation Facilities									
Electricity Generation Facilities									
Capital Spares									
Rail Infrastructure	_	_	-	-	-	-	-	_	-
Rail Lines									
Rail Structures									
Rail Furniture									
Drainage Collection									
Storm water Conveyance									
Attenuation									
MV Substations									
LV Networks									
Capital Spares									
Coastal Infrastructure	_	_	-	-	-	-	-	_	-
Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure	_	_	-	-	-	-	-	_	-
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
Community Assets	_	_	_	_	_	_	_	_	_
Community Facilities	_	_	_	_	_	_	_	_	_
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									

Mosteroms										Al
Thospics Librarios Libra	Museums									
Libroities Cemeteries/Cemetotia Parkis Politica Parkis P	Galleries									
Correlevies Cernatoria Police Praixs Public Open Space Nature Reserves Public Abbidion Facilities Markata Statis Aleatricis Advistics Tail RankatBus Translatis Capital Spaces Sport and Recreation Facilities Industr Facilities Capital Spaces Capital Spaces Lindoo Facilities Lindoo Facilit	Theatres									
Polic Paris Public Open Space Public Open Spac	Libraries									
Pruts Pruts (Cyan Strace Pruts (Cyan Strace Nature Reserves Pruts Ablution Facilities Norifets Stalis Abetoris Adriports Tarl Ranks/Bus Terminals Capital Syares Sport and Recreation Facilities Induor Facilities Outhoor Facilities Outhoor Facilities Outhoor Facilities Outhoor Facilities	Cemeteries/Crematoria									
Public Open Space	Police									
Notine Reserves Public Abdidon Facilities Markets Salas Abattoirs Alpoints	Parks									
Public Abiution Facilities Marietis Statis Abattoris Aliproris Tax Panici@us Terminals Capital Spares Sport and Recreation Facilities ————————————————————————————————————	Public Open Space									
Markels Salis Abations Airports Anaports Araports Tax Ranks-Bus Terminals Capital Sysares Sport and Recreation Facilities	Nature Reserves									
Sialls Abatoris Alapords Taxi RankeBus Tarminals Capital Spares Sport and Recreation Facilities Outdoor Facilities Outdoor Facilities Capital Spares Heritage assets Capital Spares Heritage assets Honuments Historic Buildings Works of Art Conservation Areas Other Heritage Investment properties Investment properties Investment properties Investment property Unimproved Property Unimprov	Public Ablution Facilities									
Abatloirs Alroots Tasi Rank Bus Terminals Capital Spares Sport and Recreation Facilities Indoor Pacilities Outhour Facilities Outhour Facilities Capital Spares Haritage assets Capital Spares Haritage assets	Markets									
Airports Tax Ranks/Bus Terminals Capital Spanes Sport and Recreation Facilities	Stalls									
Taxi Ranks/Bus Terminals	Abattoirs									
Capital Spares Sport and Recreation Facilities	Airports									
Sport and Recreation Facilities	Taxi Ranks/Bus Terminals									
Indoor Facilities	Capital Spares									
Outdoor Facilities -	Sport and Recreation Facilities	-	-	-	-	-	-	-	_	_
Capital Spares Heritage assets	Indoor Facilities									
Heritage assets	Outdoor Facilities	-	-	-	-	_	_	-	_	_
Monuments	Capital Spares									
Monuments	Heritage assets	_	_	_	_	_	_	_	_	_
Historic Buildings Works of Art Conservation Areas Other Heritage										
Works of Art Conservation Areas Other Heritage ————————————————————————————————————										
Conservation Areas										
Other Heritage Investment properties — — — — — — — — — — — — — — — — — — —										
Investment properties										
Revenue Generating										
Improved Property Unimproved Property Non-revenue Generating Non-rev										
Unimproved Property ————————————————————————————————————		-	_	-	-	_	_	_	_	_
Non-revenue Generating -										
Improved Property Unimproved Property Other assets Operational Buildings Aunicipal Offices Pay/Enquiry Points Building Plan Offices Workshops										
Unimproved Property Other assets - <th< td=""><td></td><td>-</td><td>_</td><td>_</td><td>_</td><td>_</td><td>_</td><td>-</td><td>_</td><td>_</td></th<>		-	_	_	_	_	_	-	_	_
Other assets Operational Buildings Operational Buildings Pay/Enquiry Points Building Plan Offices Workshops										
Operational Buildings	Unimproved Property									
Municipal Offices Pay/Enquiry Points Building Plan Offices Workshops	Other assets					_	_			
Pay/Enquiry Points Building Plan Offices Workshops	Operational Buildings	_	_	_		_	_	_	_	_
Building Plan Offices Workshops	Municipal Offices									
Workshops	Pay/Enquiry Points									
	Building Plan Offices									
Yards	Workshops									
	Yards									

										Al
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	_	-	_	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		_	_	_	_	_	_	-	_	_
Servitudes										
Licences and Rights		-	-	-	-	_	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		_	_	_	-	_	_	-	_	_
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	_	_	_	_	_	_	_	_
Computer Equipment		_	_	_	_	_	_	_	_	_
Furniture and Office Equipment		-	_	_	-	-	_	-	_	_
Furniture and Office Equipment		-	-	-	-	-	-	-	_	-
Machinery and Equipment		_	_	-	-	_	_	-	_	_
Machinery and Equipment		-	-	-	-	-	-	-	-	-
<u>Transport Assets</u>		_	_	_	_	_	_	_	_	_
Transport Assets										
<u>Land</u>		_	_	_	_	_	_	-	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals										
Total capital expenditure on renewal of existing assets	1	_	_	_	_	_	_	_	_	_

Buffalo City Development Agency - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

Description	Ref	2016/17	2017/18	2018/19	Cu	rrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class										
<u>Infrastructure</u>		_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	_	_	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	-	-	-	_	_	-	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	-	-	-	-	-	-	-	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	-	_	_	-	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		-	-	-	-	-	_	-	-	_
Pump Station										
Reticulation										

Waste Water Treatment Works Outfall Sewers Toilet Facilities Capital Spares Solid Waste Infrastructure I
Toilet Facilities Capital Spares Solid Waste Infrastructure Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Funditure
Capital Spares Solid Waste Infrastructure Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Furniture
Solid Waste Infrastructure
Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Furniture
Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Furniture
Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Furniture
Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Furniture
Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Structures Rail Furniture
Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Structures Rail Structures Rail Furniture
Capital Spares
Rail Infrastructure -
Rail Lines Rail Structures Rail Furniture
Rail Structures Rail Furniture
Rail Furniture
Drainage Collection
Storm water Conveyance
Attenuation Attenuation
MV Substations
LV Networks
Capital Spares
Coastal Infrastructure -
Sand Pumps
Piers Piers
Revetments
Promenades Promenados Promenades Promenades Promenades Promenades Promenades Promenados
Capital Spares
Information and Communication Infrastructure
Data Centres Data Centres
Core Layers
Distribution Layers
Capital Spares
<u>Community Assets</u>
Community Facilities -
Halls I I I I I I I I I I I I I I I I I I
Centres
Crèches
Clinics/Care Centres
Fire/Ambulance Stations
Testing Stations

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Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets		_	_	_	_	_	_	_	_	_
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_	-	_	_	-	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	_
Improved Property										
Unimproved Property										
Other assets		_	_	_	_	3	3	3	4	5
Operational Buildings		_	_	_	-	3	3	3	4	5
Municipal Offices		-	-	-	-	3	3	3	4	5
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
	•									

									/\l
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	_	-	-	-	-	-	-	-	_
Staff Housing									
Social Housing									
Capital Spares									
Biological or Cultivated Assets	_	_	_	-	_	_	-	_	_
Biological or Cultivated Assets									
Intangible Assets	_	_	_	_	_	-	_	_	_
Servitudes									
Licences and Rights	_	_	_	-	_	_	-	_	_
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									
Load Settlement Software Applications									
Unspecified									
Computer Equipment	_	_	_	-	_	_	-	_	_
Computer Equipment									
Furniture and Office Equipment	_	_	_	_	_	_	_	_	_
Furniture and Office Equipment									
Machinery and Equipment	_	_	_	_	3,944	3,944	4,535	5,216	5,998
Machinery and Equipment	_	-	-	-	3,944	3,944	4,535	5,216	5,998
Transport Assets	_	_	_	-	10	10	12	13	15
Transport Assets	_	-	-	-	10	10	12	13	15
<u>Land</u>	_	_	_	-	_	_	-	_	_
Land									
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals									
Total expenditure on repairs and maintenance of assets	_	_	_	-	3,957	3,957	4,550	5,233	6,018

Buffalo City Development Agency - Supporting Table SD7d Depreciation by asset class

Description	Ref	2016/17	2017/18	2018/19	Cu	irrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Depreciation by Asset Class/Sub-class										
<u>Infrastructure</u>		-	_	_	-	_	_	_	_	_
Roads Infrastructure		-	-	-	-	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	_	_	_	_	_	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	_	-	_	_	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	-	_	_	-	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		-	-	_	-	_	_	-	_	_
Pump Station										
Reticulation										

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Waste Water Treatment Works									
Outfall Sewers									
Toilet Facilities									
Capital Spares									
Solid Waste Infrastructure	-	_	_	-	_	-	-	-	_
Landfill Sites									
Waste Transfer Stations									
Waste Processing Facilities									
Waste Drop-off Points									
Waste Separation Facilities									
Electricity Generation Facilities									
Capital Spares									
Rail Infrastructure	_	_	_	-	_	_	-	_	_
Rail Lines									
Rail Structures									
Rail Furniture									
Drainage Collection									
Storm water Conveyance									
Attenuation									
MV Substations									
LV Networks									
Capital Spares									
Coastal Infrastructure	_	_	_	-	_	_	-	_	_
Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure	_	_	_	-	_	_	-	_	_
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
Community Assets	_	_	_	_	_	_	_	_	_
Community Facilities	_	_	_	_	_	_	_	_	_
Halls	_	_	_	_	_	_	_	_	_
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
1. Soung Stations									

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Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria									
Police									
Parks									
Public Open Space	-	-	-	-	_	_	-	-	_
Nature Reserves									
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities									
Outdoor Facilities									
Capital Spares									
Heritage assets	_	_	_			_	_	_	
Monuments	_		_	_	_	_	_		_
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	_	-	_	-	_	_	-	_	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property									
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	_	-	-	-
Improved Property									
Unimproved Property									
Other assets	_	_	_	_	_	_	_	_	_
Operational Buildings		_	_	_	_	_	_	_	_
Municipal Offices									
Pay/Enquiry Points									
Building Plan Offices	_	_	_	_	_	_	_	_	_
Workshops									
Yards									
I									

									, ,
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	_	-	-	-	-	-	-	-	-
Staff Housing									
Social Housing									
Capital Spares									
Biological or Cultivated Assets	_	_	_	_	_	_	_	_	-
Biological or Cultivated Assets									
Intangible Assets	_	603	999	1,239	662	662	1,325	1,365	1,406
Servitudes									
Licences and Rights	_	603	999	1,239	662	662	1,325	1,365	1,406
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications	_	603	981	1,239	662	662	1,325	1,365	1,406
Load Settlement Software Applications									
Unspecified	-	-	19	-	-	-	-	_	-
Computer Equipment	_	178	189	268	184	184	368	379	391
Computer Equipment	-	178	189	268	184	184	368	379	391
Furniture and Office Equipment	_	18	18	254	114	114	227	234	241
Furniture and Office Equipment	_	18	18	254	114	114	227	234	241
Machinery and Equipment	_	_	_	-	_	_	_	_	-
Machinery and Equipment	_	-	-	-	-	-	-	-	-
Transport Assets	_	_	_	-	_	_	_	_	_
Transport Assets									
<u>Land</u>	_	_	_	_	_	_	_	_	_
Land									
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals									
Total Depreciation by Asset Class/Sub-class	_	799	1,206	1,761	959	959	1,921	1,978	2,038

Buffalo City Development Agency - Supporting Table SD7e Capital expenditure on upgrading of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Cu	ırrent Year 2019	/20	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on upgrading of existing assets by Asset C	lass/S	Sub-class								
<u>Infrastructure</u>		_	_	_	-	_	_	_	_	_
Roads Infrastructure		_	_	-	-	_	_	-	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	-	_	_	_	_	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	-	_	_	-	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	-	-	_	_	_	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	_	-	_	_	_	_	_	_
Pump Station										
Reticulation										

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Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	_	-	-	_	_	-	_	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	_	-	-	-	-	-	-	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	_	-	-	-	_	-	-	_
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	_	_	_
Community Facilities	-	_	_	_	_	_	_	_	_	_
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
ı										

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Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria									
Police									
Parks	_	_	-	-	_	_	-	_	-
Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	-	_	_	-	_	_	_	_	_
Indoor Facilities									
Outdoor Facilities	_	_	_	_	_	_	_	_	_
Capital Spares									
Heritage assets	_	-	-	-	-	-	-	-	_
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	_	_	_	_	_	_	_	_
Revenue Generating	_	_	_	-	_	_	_	_	-
Improved Property									
Unimproved Property									
Non-revenue Generating	_	_	-	-	-	_	-	_	-
Improved Property									
Unimproved Property									
Other assets	_	_	_	_	_	_	_	_	_
Operational Buildings	_	_	_	_	_	_	_	_	_
Municipal Offices									
Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
raius									

Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	-	-	-	-	-	-	-	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		_	_	_	_	_	_	_	_	_
Servitudes										
Licences and Rights		_	_	_	-	_	-	-	-	_
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	-	_	-	_	_	-	-	-
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	_	_	_	_	_	_	_	_
Computer Equipment										
Furniture and Office Equipment		_	_	_	-	_	_	_	_	_
Furniture and Office Equipment		-	-	_	-	_	-	-	-	-
Machinery and Equipment		_	_	_	_	_	_	_	_	_
Machinery and Equipment		-	-	-	-	-	-	-	-	-
<u>Transport Assets</u>		_	_	_	-	_	_	_	_	_
Transport Assets										
<u>Land</u>		_	_	_	_	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	-	_	_	-	_	_
Zoo's, Marine and Non-biological Animals										
Total capital expenditure on upgrading of existing assets	1	-	_	_	-	_	_	-	-	-

Buffalo City Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Mediu	m Term Revenue Framework	& Expenditure	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
R thousands	1,3	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Entities: Revenue Obligation By Contract	2													
BCMM Operational Grant BCMM Operational Grant-for Capital Projects		1,200 94,009	1,260 50,000	50,000	-	- -	- -	-	-	-	-	-	-	3,770 194,009
Total Operating Revenue Implication		95,209	51,260	51,310	-	-	-	-	-	-	-	-	_	197,779
Expenditure Obligation By Contract Rental of Office Buiding	2	_	_	_	_	_	_	_	_	_	_	_	_	_
Water-world upgrade		49,135	26,500	26,500	_	_	-	_		_	_	_	_	102,135
Court-Cresent upgrade Total Operating Expenditure Implication		44,874 94,009	23,500 50,000			_	-	_	_	_	<u> </u>	_	-	91,874 194,009
Capital Expenditure Obligation By Contract	2	34,003	30,000	30,000										134,003
Contract 1 Contract 2			-	-	- -	- -	- -	-			- -	-	_ _	_ _
Contract 3 etc Total Capital Expenditure Implication		-	-	-	<u> </u>	_	-	_	_	<u> </u>	<u> </u>	-		<u> </u>
Total Entity Expenditure Implication		94,009	50,000	50,000	_	_	_	_	_	_	_	_	_	194,009

Buffalo City Development Agency - Supporting Table SD9 Detailed capital budget

R thousand														2020/21 Medium	Term Revenue & Expen	diture Framework
Function	Project Description F	Project Number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Entities:																
List all capital projects grouped by Entity																1
Buffalo City Development Agency																
Planning And Development	-Infrastructure:Existing:Renewal:Community Assets:Spg	-	RENEWAL	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	-Infrastructure:Existing:Renewal:Community Assets:Spg	-	RENEWAL	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	_	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Computer E	-	RENEWAL	An efficient; effective and development-oriented	Governance		Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Furniture A	-	RENEWAL	An efficient; effective and development-oriented	Governance		Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Astructure:Existing:Renewal:Intangible Assets:Licences	-	RENEWAL	An efficient; effective and development-oriented	Governance		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITA	0	0	_	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Machinery	-	RENEWAL		Governance		Machinery And Equipment	Machinery And Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Communi	-	UPGRADING	An efficient; effective and development-oriented	Inclusion and Access		Community Facilities	Parks	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Apital:Non-Infrastructure:Existing:Upgrading:Community	-	UPGRADING	An efficient; effective and development-oriented	Inclusion and Access		Community Facilities	Public Open Space	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	-	NEW	An efficient; effective and development-oriented	Growth		Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLITA	0	0	607	210	231	253	365
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	-	NEW	An efficient; effective and development-oriented	Growth	PROMOTE SOUND FINANCIAL AND ADI	Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equ	- '	NEW	An efficient; effective and development-oriented	Growth	'	Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLITA	0	0	114	1,150	1,265	1,392	1,879
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equ	-	NEW	An efficient; effective and development-oriented	Growth	PROMOTE SOUND FINANCIAL AND ADI	Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Comp	-	NEW	An efficient; effective and development-oriented	Growth		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITA	0	0	3,097	922	1,014	1,116	1,506
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Comp	-	NEW	An efficient; effective and development-oriented	Growth	PROMOTE SOUND FINANCIAL AND ADI	Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Comp	-	NEW	An efficient; effective and development-oriented	Growth		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITA	0	0	261	-	-	-	-/
Planning And Development	Nfrastructure:Existing:Upgrading:Community Assets:Spi	-	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Nfrastructure:Existing:Upgrading:Community Assets:Spi	-	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Nfrastructure:Existing:Upgrading:Community Assets:Spi	-	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	PROMOTE SOUND FINANCIAL AND ADI	Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Furniture	-	UPGRADING	An efficient; effective and development-oriented	Governance		Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Intangible	-	UPGRADING	An efficient; effective and development-oriented	Governance		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Machinen	-	UPGRADING		Governance		Machinery And Equipment	Machinery And Equipment	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Spor NKPA2_S	SO3_OSO4_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Spor NKPA2_S	SO3_OSO4_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITA	0	0	-	-	-	-	-/
Entity Capital expenditure												4,078	2,282	2,510	2,761	3,750

Buffalo City Development Agency - Supporting Table SD11 External mechanisms

External mechanism	Ref	Period of agreement	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
Name of organisation		Years/months			
R thousands					
Buffalo City Metropolitan Development Agency		not specific	Financial Assistance	not specific	157,968
Department of Environmental Affairs		not specific	Financial Assistance	December 2019	3,484
LGSETA			Mandatory Grant	not specific	21
Total					161,473