



ANNUAL BUDGET OF BUFFALO CITY METROPOLITAN MUNICIPALITY

2020/2021 to 2022/2023

**DRAFT MEDIUM TERM REVENUE AND
EXPENDITURE FRAMEWORK (MTREF) BUDGET**



11 JUNE 2020

TABLE OF CONTENTS

LIST OF TABLES.....	II
LIST OF FIGURES.....	V
ABBREVIATIONS AND ACRONYMS	VI
PART 1 – ANNUAL BUDGET	7
1.1 EXECUTIVE MAYOR’S REPORT	7
1.2 COUNCIL RESOLUTIONS.....	12
1.3 EXECUTIVE SUMMARY	16
1.4 OPERATING REVENUE FRAMEWORK	19
1.5 OPERATING EXPENDITURE FRAMEWORK	35
1.6 CAPITAL EXPENDITURE FRAMEWORK.....	43
1.7 ANNUAL BUDGET TABLES – CONSOLIDATED MUNICIPALITY	46
PART 2 – SUPPORTING DOCUMENTATION	75
2.1 OVERVIEW OF ANNUAL BUDGET PROCESS.....	75
2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP	82
2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS.....	88
2.4 OVERVIEW OF BUDGET-RELATED POLICIES	97
2.4 OVERVIEW OF BUDGET ASSUMPTIONS.....	101
2.5 OVERVIEW OF BUDGET FUNDING	106
2.6 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS.....	119
2.7 COUNCILLOR AND EMPLOYEE BENEFITS.....	123
2.8 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW	127
2.9 ANNUAL BUDGET AND SDBIP’S – INTERNAL DEPARTMENTS.....	134
2.11 ANNUAL BUDGET AND SDBIPS – MUNICIPAL ENTITIES AND OTHER EXTERNAL MECHANISMS	148
2.12 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS	154
2.13 CAPITAL EXPENDITURE DETAILS	154
2.14 LEGISLATION COMPLIANCE STATUS	175
2.15 OTHER SUPPORTING DOCUMENTS	178
2.16 BUDGET TABLES OF THE PARENT MUNICIPALITY	195
2.17 CITY MANAGER’S QUALITY CERTIFICATE.....	211
ANNEXURES:.....	212

LIST OF TABLES

Table 1: Consolidated Overview of the Draft 2020/2021 MTREF Budget	17
Table 2: Summary revenue classified by revenue source	20
Table 3: Percentage growth in revenue by main revenue source	21
Table 4: Table SA18 - Operating Transfers and Grant Receipts.....	24
Table 5: Comparison of proposed rates to be levied for the 2020/2021 financial year	27
Table 6: Proposed water tariffs	29
Table 7: Comparison between current water charges and increases (Domestic)	30
Table 8: Comparison between current electricity charges and increases (Domestic)	31
Table 9: Comparison between current sanitation charges and increases, single dwelling- houses	32
Table 10: Comparison between current refuse removal fees and increases.....	33
Table 11: SA14 – Household bills	34
Table 12: Table A4 - Summary of operating expenditure classification by type	36
Table 13: Operational repairs and maintenance	39
Table 14: Table SA34c – Repairs and Maintenance expenditure by asset type	40
Table 15: Basic social services package per indigent household.....	42
Table 16: Consolidated draft 2020/2021 Medium-term capital budget per funding source	43
Table 17: Consolidated draft capital budget per service.....	45
Table 18: MBRR Table A1 – Consolidated Budget Summary	47
Table 19: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification).....	52
Table 20: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote).....	54
Table 21: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)	55
Table 22: MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source	59
Table 23: MBRR Table A6 - Budgeted Financial Position	62
Table 24: MBRR Table A7 - Budgeted Cash Flow Statement.....	65
Table 25: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation.....	67
Table 26: MBRR Table A9 – Asset Management.....	69
Table 27: MBRR Table A10 – Basic Service Delivery Measurement	73
Table 28: Key activities in the review of the 2020/2021 IDP and MTREF Budget	77
Table 29: IDP’S Five Strategic Objectives.....	82
Table 30: Alignment of BCMM Strategic Objectives with National and Provincial Priorities	83
Table 31: MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue	85
Table 32: MBRR Table SA5 - Reconciliation between the IDP Strategic Objectives and budgeted operating expenditure.....	86
Table 33: MBRR Table SA6 – Reconciliation between the IDP Strategic Objectives and budgeted Capital Expenditure	87
Table 34: MBRR Table SA7 - Measurable performance objectives	89
Table 35: MBRR Table SA8 - Performance indicators and benchmarks.....	90
Table 36: Macroeconomic performance and projections, 2018 - 2022.....	101
Table 37: Credit rating outlook	103

Table 38: Breakdown of the operating revenue over the medium-term.....	106
Table 39:Tariff increases 2019/20 to 2021/22 MTREF.....	108
Table 40: MBRR Table SA15 – Detail Investment Information.....	109
Table 41: MBRR Table SA16 – Investment particulars by maturity.....	110
Table 42: MBRR Table A5 - Sources of capital revenue over the MTREF.....	111
Table 43: MBRR Table SA17 - Details of borrowings.....	112
Table 44: MBRR Table SA 18 - Capital transfers and grant receipts	114
Table 45: MBRR Table A7 – Budgeted cash flow	115
Table 46: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation.....	116
Table 47: MBRR Table SA10 – Funding compliance measurement	117
Table 48: MBRR Table SA19 - Expenditure on transfers and grant programmes..	119
Table 49: MBRR Table SA20 - Reconciliation between of transfers, grant receipts and unspent funds.....	121
Table 50: MBRR Table SA22 - Summary of councillor and staff benefits	123
Table 51: MBRR Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)	125
Table 52: MBRR Table SA24 – summary of personnel numbers.....	126
Table 53: MBRR Table SA25 - Budgeted Monthly Revenue and expenditure (Source and Type).....	127
Table 54: MBRR Table SA26 - Budgeted Monthly Revenue and expenditure (Municipal Vote)	128
Table 55: MBRR Table SA27 - Budgeted Monthly Revenue and expenditure (Functional Classification)	129
Table 56: MBRR Table SA28 - Budgeted monthly capital expenditure (municipal vote)	130
Table 57: MBRR Table SA29 - Budgeted monthly capital expenditure (Functional classification).....	131
Table 58: MBRR Table SA30 - Budgeted monthly cash flow	132
Table 59: Executive Support Services - operating revenue by source, expenditure by type and total capital transfers	135
Table 60: City Manager - operating revenue by source, expenditure by type and total capital transfers.....	137
Table 61: Human Settlements - operating revenue by source, expenditure by type and total capital transfers	138
Table 62: Finance Directorate - operating revenue by source, expenditure by type and total capital transfers	140
Table 63: Corporate Services - operating revenue by source, expenditure by type and total capital transfers	141
Table 64: Infrastructure Services - operating revenue by source, expenditure by type and total capital transfers	142
Table 65: Spatial Planning & Development - operating revenue by source, expenditure by type and total capital transfers	143
Table 66: Health, Public Safety & Emergency Services - operating revenue by source, expenditure by type and total capital transfers	144
Table 67: Municipal Services - operating revenue by source, expenditure by type and total capital transfers	146
Table 68: Economic Development & Agencies - operating revenue by source, expenditure by type and total capital transfers.....	147
Table 69: MBRR Table D1 – Budget Summary – (BCMDA)	149
Table 70: MBRR Table D2 – Budgeted Financial Performance (revenue and expenditure) – (BCMDA).....	150

Table 71: MBRR Table D3 – Capital Budget by asset class and funding – (BCMDA)	151
Table 72: MBRR Table D4 – Budgeted Financial Position – (BCMDA)	152
Table 73: MBRR Table D5 – Budgeted Cash Flow – (BCMDA)	153
Table 74: MBRR Table SA34a – Capital expenditure on new assets by asset class	155
Table 75: MBRR Table SA34b – Capital expenditure on renewal of existing assets by asset class	157
Table 76: MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class	158
Table 77: MBRR Table SA34c – Repairs and maintenance expenditure by asset class	160
Table 78: MBRR Table SA34d – Depreciation by Asset Class	162
Table 79: MBRR Table SA35 – Future financial implications of the capital budget	164
Table 80: MBRR SA36 - Detailed capital budget per municipal vote	165
Table 81: MBRR SA37 - Projects delayed from previous financial year	174
Table 82: MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance	178
Table 83: MBRR Table SA2 – Matrix consolidated financial performance budget (revenue source/expenditure type and department)	180
Table 84: MBRR Table SA3 – Supporting detail to consolidated Statement of Financial Position	181
Table 85: MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions	183
Table 86: MBRR Table SA13(a) – Service Tariffs by Category	187
Table 87: MBRR Table SA13(b) – Service Tariffs by Category – Explanatory	189
Table 88: MBRR Table SA25 – Consolidated Budgeted Monthly Revenue and expenditure (Source and Type)	190
Table 89: MBRR Table SA26 – Consolidated Budgeted Monthly Revenue and expenditure (Municipal Vote)	191
Table 90: MBRR Table SA27 – Consolidated Budgeted Monthly Revenue and expenditure (Functional Classification)	192
Table 91: MBRR Table SA31 – Aggregated Entity Budget	193
Table 92: MBRR Table SA32 – List of External Mechanisms	194
Table 93: MBRR Table A1 – Budget Summary	195
Table 94: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)	197
Table 95: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)	198
Table 96: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)	199
Table 97: MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source	200
Table 98: MBRR Table A6 - Budgeted Financial Position	202
Table 99: MBRR Table A7 - Budgeted Cash Flow Statement	203
Table 100: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation	204
Table 101: MBRR Table A9 – Asset Management	205
Table 102: MBRR Table A10 – Basic Service Delivery Measurement	209

LIST OF FIGURES

Figure 1: Main Operating Revenue categories for the 2020/21 financial year.....	22
Figure 2: Main operational expenditure categories for the 2020/2021 financial year	36
Figure 3: Capital Infrastructure Programme	45
Figure 4: Revenue by source	57
Figure 5: Expenditure by type	58
Figure 6: Breakdown of operating revenue for the 2020/21 financial year	107
Figure 7: Sources of capital revenue for the 2020/2021 financial year.....	111

ABBREVIATIONS AND ACRONYMS

AMR	Automated Meter Reading	Km	Kilometre
ASGISA	Accelerated and Shared Growth Initiative South Africa	KPA	Key Performance Area
BCMM	Buffalo City Metropolitan Municipality	KPI	Key Performance Indicator
BCDA	Buffalo City Development Agency	kWh	Kilowatt hour
BSC	Budget Steering Committee	ℓ	Litre
CBD	Central Business District	LED	Local Economic Development
CFO	Chief Financial Officer	MBRR	Municipal Budgeting and Reporting Regulations
CM	City Manager	MDGS	Metro Growth and Development Strategy
CoGTA	Cooperative Government & Traditional Affairs	MEC	Member of the Executive Committee
CPI	Consumer Price Index	MFMA	Municipal Finance Management Act
CRRF	Capital Replacement Reserve Fund	MIG	Municipal Infrastructure Grant
DBSA	Development Bank South Africa	MMC	Member of Mayoral Committee
DoRA	Division of Revenue Act	MPRA	Municipal Property Rates Act
DWA	Department of Water Affairs	MSA	Municipal Systems Act
EE	Employment Equity	MTEF	Medium-term Expenditure Framework
EEDSM	Energy Efficiency Demand Side Management	MTREF	Medium-term Revenue and Expenditure Framework
EM	Executive Mayor	NDPG	Neighbourhood Development Partnership Grant
EPWP	Expanded Public Works Programme	NERSA	National Electricity Regulator South Africa
FBS	Free Basic Services	NGO	Non-Governmental Organisations
FMG	Finance Management Grant	NKPIs	National Key Performance Indicators
GAMAP	Generally Accepted Municipal Accounting Practice	OP	Operational Plan
GDP	Gross Domestic Product	PMS	Performance Management System
GFS	Government Financial Statistics	PPE	Property, Plant and Equipment
GRAP	Generally Recognized Accounting Practice	PPP	Public Private Partnership
HR	Human Resources	PTIS	Public Transport Infrastructure System
HSDG	Human Settlement Development Grant	SALGA	South African Local Government Association
HSRC	Human Science Research Council	SDBIP	Service Delivery Budget Implementation Plan
IDP	Integrated Development Plan	SMME	Small Micro and Medium Enterprises
ELIDZ	East London Industrial Development Zone	USDG	Urban Settlement Development Grant
INEP	Integrated National Electrification Programme	VAT	Value Added Tax
IT	Information Technology	WSA	Waster Services Authority
kℓ	Kilolitre	WSDP	Water Services Development Plan

PART 1 – ANNUAL BUDGET

1.1 EXECUTIVE MAYOR'S REPORT

On 26 February 2020, the Honourable Minister of Finance tabled his budget speech. The speech reflected the following economic indicators, challenges and growth reform amongst others:

- The economic outlook is weak. Real GDP is expected to grow at 0.9 per cent in 2020, 1.3 per cent in 2021 and 1.6 per cent in 2022.
- The public finances continue to deteriorate.
- Low growth has led to a R63.3 billion downward revision to estimates of tax revenue in 2019/20 relative to the 2019 Budget.
- Debt is not projected to stabilise over the medium term, and debt-service costs now absorb 15.2 per cent of main budget revenue.
- Halting the fiscal deterioration requires a combination of continued spending restraint, faster economic growth, and measures to contain financial demands from distressed state-owned companies.
- Achieving faster economic growth requires far-reaching structural reforms.

National Government is putting main focus on growth reforms to lower the cost of doing business, inter alia:

- **On electricity**, there is a drive to acquire additional electricity from Independent Power Producers (IPPs), as a response to the challenges that are facing power supply by ESKOM.
- **On Ports**, accelerate corporatisation of National Ports Authority.
- **On Rail**, Economic Regulation of Transport Bill to be put before Parliament; implicit subsidisation of road freight should cease.
- **On Telecommunication**, accelerate digital migration and continue work to release spectrum through an auction.

On 05 March 2020, the Honourable MEC for Finance in our Province tabled the provincial budget speech. The speech highlighted the following:

- The province continues to face high unemployment levels at 39.5% as compared to the national rate of 29.1%, according to the Labour Force Survey figures for the 4th Quarter of 2019.
- The province has untapped potential in the agricultural sector, however, this sector continues to perform below potential levels and has been in contraction mainly due to the severe drought experienced in the country.
- Thus, this sector (agriculture) lost approximately 1 000 jobs in 2019.
- The provincial manufacturing output, which is dominated by the automobile and auto components supplies, has also been declining for most of 2019, due to lower domestic consumer confidence, which affects new vehicles sales.
- This sector is also highly sensitive to changes in global trade of manufactured merchandise.
- The utilities sector (electricity and water), while in decline in 2019, mainly due to power supply disruptions, still managed to create 10 000 additional jobs within the renewable energy and water services subsectors.
- The provincial budget is premised upon the following principles:
 - Increase investment on projects that will grow the economy;
 - Improve fiscal discipline and governance;
 - Protect and grow critical socio-economic infrastructure; and
 - Keep public expenditure at sustainable levels

The above principles as set up by our Honourable MEC for Finance in our province are equally applicable to our City.

The City remains committed in being the engine of economic growth within the province through:

- a) Proper planning and infrastructural development;

- b) Spreading of funds across social and economic infrastructure to ensure that the poor and the vulnerable remain a priority whilst also focussing on stimulating economic growth;
- c) Review of structures, processes, technology and skill development to improve revenue management;
- d) Evaluation of all our functions' effectiveness, efficiency and implementation of cost containment measures;
- e) Review of compliance and efficiencies across supply chain management in support of service delivery;
- f) Real and sustainable service delivery through improved implementation and productivity of performance management; and
- g) Improved execution of anti-fraud and corruption strategies, frameworks, policies, procedures and whistle blowing

The City was on course in the preparation of the draft 2020/2021 IDP Review, BEPP and MTREF Budget for tabling at Council on 31 March 2020. However, on 15 March 2020 President Cyril Ramaphosa addressed the nation, declaring a national State of Disaster in terms of the Disaster Management Act. On the same day, Co-operative Governance Minister Nkosazana Dlamini Zuma issued Government Gazette 43096 which declared a national State of Disaster, citing the "magnitude and severity of the COVID-19 outbreak which has been declared a global pandemic...". In compliance to the State of Disaster that was declared, all council sittings had to be postponed till further guidance from National Government.

In an open letter to South Africa, the president focused on the current coronavirus pandemic and its impact on the country's economy stating the need to address the inevitable economic fallout, the expected decline in exports, a drop in tourist arrivals and a severe impact on production, business viability and job creation and retention.

The South African Reserve Bank (SARB), on 6 April 2020, stated that the direct impact of the 21-day lockdown was a 2.6% economic contraction. Concerns have been raised

that the country's growth rate will continue to plunge if the coronavirus is not brought under control soon.

Citing the above, our plans as the City had to be revised to take cognisance of the impact that the coronavirus has caused to our environment economically and otherwise.

Though this budget has been compiled with great difficulty of economic contraction, our commitment to respond to our people's legitimate demand for a better life is still reflected in this budget wherein the **key priorities are Water and Sanitation, Roads and Storm water, Human Settlements development, Transport Planning, Electricity** and related **critical infrastructure and maintenance**.

Our City will continue to increase capacity to **water supply infrastructure whilst also attending to aging infrastructure**. We will continue with the roll-out of our **sanitation programme** in rural areas and informal settlements, as well as expanding the capacity of infrastructure **in our urban area to accommodate and open opportunities for further developments**.

BCMM continues to investigate potential alternative sources of energy to ensure a more sustainable energy mix by 2030. Several sustainable energy initiatives have been planned for implementation by the municipality. Energy-efficient municipal operations will provide a way to cut running costs while reducing negative impact on the natural capital.

As part of the City's long-term plan on human capital development, the City continues to allocate funding for internship programmes, especially in the areas of finance and infrastructure as well as the EPWP Programme. The City further continues to allocate funding for internal capacity building and bursaries for BCMM communities. This is in line with and reflects our commitment to the priorities of the National Development Plan and Provincial Development Plan while of course reflecting our own Constitutional role as a local actor on the national stage. Furthermore, the Directorate of Economic Development

& Agencies is running various programmes in a bid to reduce unemployment and indigent rate in our Metro.

The presented budget attests that BCMM is a City hard at work and will continue to unite in action of eradicating service delivery backlogs and improvement of the lives of its community in the 2020/2021 MTREF period. There shall be no rest up until the City's vision has been realised.

Yours in Public Service,

Cllr Xola Pakati

BCMM Executive Mayor

1.2 COUNCIL RESOLUTIONS

On the 11 June 2020 the Council of Buffalo City Metropolitan Municipality convenes to consider the Draft 2020/2021 Integrated Development Plan (IDP) Review, Medium Term Revenue and Expenditure Framework (MTREF) and Built Environment Performance Plan (BEPP). It is recommended that the Council approves and adopts the following resolutions:

1. The Council of Buffalo City Metropolitan Municipality, acting in terms of Section 34 of the Municipal Systems Act, 32 of 2000 approves and adopts the revised Draft 2020/2021 Integrated Development Plan (IDP).
2. The Council of Buffalo City Metropolitan Municipality, acting in terms of Division of Revenue Bill (DoRB), approves and adopts the Draft 2020/2021 Built Environment Performance Plan (BEPP).
3. The Council of Buffalo City Metropolitan Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 3.1. The consolidated draft annual budget of the municipality for the financial year 2020/2021 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 3.1.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 19}**;
 - 3.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 20}**;
 - 3.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 21}**; and
 - 3.1.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 22}**.
 - 3.1.5. Budgeted Financial Position as contained on **{Table 23}**;

- 3.1.6. Budgeted Cash Flows as contained on **{Table 24}**;
- 3.1.7. Reserves and accumulated surplus reconciliation as contained on **{Table 25}**;
- 3.1.8. Asset management as contained on **{Table 26}**; and
- 3.1.9. Basic service delivery measurement as contained on **{Table 27}**.

3.2. The draft annual budget of the parent municipality for the 2020/2021 MTREF and the multi-year and single-year capital appropriations as set out in the following tables:

- 3.2.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 94}**;
- 3.2.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 95}**;
- 3.2.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 96}**; and
- 3.2.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 97}**.
- 3.2.5. Budgeted Financial Position as contained on **{Table 98}**;
- 3.2.6. Budgeted Cash Flows as contained on **{Table 99}**;
- 3.2.7. Reserves and accumulated surplus reconciliation as contained on **{Table 100}**;
- 3.2.8. Asset management as contained on **{Table 101}**; and
- 3.2.9. Basic service delivery measurement as contained on **{Table 102}**.

3.3. The draft annual budget of the municipal entity (BCMDA) for the 2020/2021 MTREF as set out in the following tables:

- 3.3.1. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 70}**;
- 3.3.2. Budgeted Financial Position as contained on **{Table 72}**;
- 3.3.3. Budgeted Cash Flows as contained on **{Table 73}**;

3.3.4. Budgeted Capital by asset class and Funding as contained on **{Table 71}**

4. The Council of Buffalo City Metropolitan Municipality Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts draft tariffs (percentage increase) contained on **{Error! Reference source not found.}**) effective from 1 July 2020:
 - 4.1. Property rates – as set out in Annexure F
 - 4.2. Electricity charges– as set out in Annexure F
 - 4.3. Water charges – as set out in Annexure F
 - 4.4. Sanitation services – as set out in Annexure F
 - 4.5. Solid waste services – as set out in Annexure F
 - 4.6. Other services as set out in Annexure F

5. To give proper effect to the consolidated draft annual budget, the Council of Buffalo City Metropolitan Municipality approves:
 - 5.1. That an indigent subsidy be granted to registered indigents in terms of Council's Indigent Policy.
 - 5.2. That an indigent consumer be given an average social subsidy package on his/her account per month, which includes a maximum of 50kwh for electricity and 6kl for water as contained on table 15.

6. The Buffalo City Metropolitan Municipality Council, approves and adopts the revised budget related policies:
 - 6.1. Tariff Policy – as set out in Annexure G
 - 6.2. Budget Virement Policy – as set out in Annexure K
 - 6.3. BCMM Credit Control Policy – as set out in Annexure M
 - 6.4. BCMM Indigent Support Policy – as set out in Annexure N
 - 6.5. Investment and Cash Management Policy – as set out in Annexure T

7. That Council note the budget-related policies adopted in the previous financial years and where no amendments have been made after review, as listed in Section 2.4.1 of this report and are available on BCMM's website at www.buffalocity.gov.za .
8. The Buffalo City Metropolitan Municipality Council, approves and adopts the new policy on Cost Containment Measures attached as annexure U.
9. That in terms of Section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium-term revenue and expenditure framework as set out in Supporting Table SA7 **{Table 34}** be approved.
10. That in terms of Section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 of 2003, the amendments to the Integrated Development Plan.
11. Council notes that the Draft 2020/2021 MTREF Budget tabled for adoption is structured in terms of the Buffalo City Metropolitan Municipality votes and functions.
12. MFMA Budget Circular 98 and 99 for the Draft 2020/2021 MTREF attached as Annexure W to be noted by Council.

X. PAKATI
EXECUTIVE MAYOR
BUFFALO CITY METROPOLITAN MUNICIPALITY

1.3 EXECUTIVE SUMMARY

Section 16 (1) of the Municipal Finance Management Act (MFMA) stipulates that the Council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year. Section 16(2) stipulates that in order to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year. It has not been possible to table the draft budget to Council due to the coronavirus national disaster.

The 2020/2021 Draft Medium-Term Revenue and Expenditure Framework will be tabled for approval by Council on 26 May 2020. The 2020/2021 Final Medium-Term Revenue and Expenditure Framework will be tabled for approval by Council on 29 June 2020 after taking into account the inputs from the public consultation process.

National Treasury issued MFMA Budget Circular No. 98 on 6 December 2019 and MFMA Budget Circular No. 99 on 9 March 2020 to guide the compilation of the 2020/2021 MTREF.

The 2020/2021 budget process has been developed against a background of low economic growth, concerning levels of unemployment, low levels of growth in key sectors of the economy and electricity remains a major risk, in general, to the economy and municipal finances.

The effects of the COVID-19 pandemic has had a devastating effect on economies worldwide. The South African economy has been severely impacted starting in the first six months of 2020 where businesses around the country closed their doors and people were forced to go into lockdown.

The City remains committed to the pro-poor agenda to stimulate and improve economic growth to benefit the poor by expanding service delivery to all informal settlements. Key focus areas include electrification, gravelling and upgrading of roads in the informal

settlements together with targeted service provision and maintenance of service levels in all areas of the City.

The long-term financial stability and executing stronger controls within BCMM is critical and several interventions have already been implemented in a bid to achieve more accurate billing, revenue collection as well as reducing the backlog of queries. Increased review and reconciliation over irregular expenditure, fruitless and wasteful expenditure and unauthorised expenditure is underway in order to provide reasonable steps to prevent or significantly reduce these instances from arising. The City is strengthening financial management, driving operational efficiency and enforcing good governance and financial accountability.

The consolidated budget for the Draft 2020/2021 MTREF period is R9.1 billion (2020/2021), R9.7 billion (2021/2022) and R10 billion (2022/2023) with the table below summarising the consolidated overview of the draft 2020/2021 MTREF Budget.

Table 1: Consolidated Overview of the Draft 2020/2021 MTREF Budget

DESCRIPTION	2019/2020 ADJUSTED BUDGET	2020/2021 DRAFT BUDGET	INCREASE OR (DECREASE) %	2021/2022 DRAFT BUDGET	2022/2023 DRAFT BUDGET
Total Operating Revenue	7 146 186 183	7 505 430 790	5,03	8 092 588 818	8 675 381 682
Total Operating Expenditure	7 139 981 986	7 504 831 814	5,11	8 090 613 780	8 674 590 195
Surplus/(Deficit) for the year	6 204 197	598 976		1 975 038	791 487
Total Capital Expenditure	2 233 410 248	1 582 878 326	(29,13)	1 609 654 068	1 331 445 492
Total Opex and Capex Budget	9 373 392 234	9 087 710 140		9 700 267 848	10 006 035 687

The following budget principles informed the compilation of the Draft 2020/2021 MTREF:

- a) Consumer Price Inflation (CPI), 4.5% in 2020/2021, 4.6% in both 2021/2022 to 2022/2023 financial years;
- b) High unemployment rate resulting in high bad debts;

- c) The National Energy Regulator of South Africa (NERSA) has determined a tariff increase for Electricity of 6.22% and an increase in Electricity Bulk purchases of 6.90%,
- d) The salary and wage increase of 6.25% for the 2020/2021 financial year, as per the Collective Agreement. Employee costs also consider the implementation of job evaluation for posts not yet evaluated;
- e) Water Bulk Purchases increased by 8.28%, in line with the approved increase for Amatola Water.

Considering the above indicators, the City's consolidated operating revenue increased by 5.03% for the 2020/2021 financial year when compared to the 2019/2020 adjustment budget. The operating revenue increase is mainly attributable to tariff increases. For the two outer years, operational revenue will increase by 7.82% and 7.20% respectively. The impact of the lockdown is the decline in consumption for electricity and other services in the industrial and business categories resulting in declining overall revenue increase.

The consolidated operating expenditure increase is 5.11% from 2019/2020 adjustment budget to the 2020/2021 budget. The operating expenditure increase is mainly attributable to employee costs and bulk purchases. The decline in expected revenue has forced a reduction in expenditure through reprioritisation and cost containment measures.

BCMM is striving to budget for a surplus Budget over the MTREF, with the intention of building cash reserves to increase investment in economic and social capital expenditure, thereby reducing reliance on grant funding and loans.

1.4 OPERATING REVENUE FRAMEWORK

In these tough economic times strong revenue management is fundamental to the financial sustainability of the municipality which is critical in terms of achieving the City's service delivery and economic objectives. The reality is that the City is faced with development backlogs that emanate from the historical background. Furthermore, increasing rates of unemployment and poverty impact the ability of households to pay their accounts. The City has also joined the national call of cost containment measures in an effort to achieve operational efficiency and avoid budget deficit.

The City's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure a 90.5% annual collection rate for property rates and other key service charges for the 2020/21 financial year;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Regular Supplementary Valuations performed;
- Implementation of a General Valuation every four years in terms of the Municipal Property Rates Act;
- Implementation of an automated billing system as opposed to a manual meter reading process where feasible;
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services;
- Creating a conducive environment to attract potential investors; and

- Review of the Spatial Development Framework to allow proper use and densification of land parcels.

The following table is a summary of the Draft 2020/2021 MTREF (classified by main revenue source):

Table 2: Summary revenue classified by revenue source

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	16 424	20 068	20 704	19 214	19 214	19 214	20 885	22 681	24 496
Interest earned - external investments	148 011	126 690	98 690	110 025	89 554	89 554	54 473	57 200	60 064
Interest earned - outstanding debtors	50 425	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Fines, penalties and forfeits	16 896	23 698	24 938	18 134	18 134	18 134	19 712	21 407	23 120
Licences and permits	14 225	14 250	14 300	15 955	15 955	15 955	17 343	18 835	20 341
Agency services	-	25 683	26 198	34 334	33 839	33 839	43 909	43 070	46 195
Transfers and subsidies	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Other revenue	274 544	719 838	746 927	778 623	729 435	729 435	797 862	874 407	964 893
Gains	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	5 277 747	5 346 222	6 143 643	7 143 008	7 146 186	7 146 186	7 505 431	8 092 589	8 675 382

Table 3: Percentage growth in revenue by main revenue source

Description R thousand	2020/21 Medium Term Revenue & Expenditure Framework					
	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
Revenue By Source						
Property rates	1 687 667	22%	1 822 681	23%	1 950 268	22%
Service charges - electricity revenue	2 184 209	29%	2 297 788	28%	2 502 291	29%
Service charges - water revenue	631 338	8%	688 790	9%	751 470	9%
Service charges - sanitation revenue	397 037	5%	430 785	5%	467 402	5%
Service charges - refuse revenue	334 128	4%	362 529	4%	393 344	5%
Rental of facilities and equipment	20 885	0%	22 681	0%	24 496	0%
Interest earned - external investments	54 473	1%	57 200	1%	60 064	1%
Interest earned - outstanding debtors	88 009	1%	95 577	1%	103 224	1%
Fines, penalties and forfeits	19 712	0%	21 407	0%	23 120	0%
Licences and permits	17 343	0%	18 835	0%	20 341	0%
Agency services	43 909	1%	43 070	1%	46 195	1%
Transfers and subsidies	1 228 858	16%	1 356 839	17%	1 368 274	16%
Other revenue	797 862	11%	874 407	11%	964 893	11%
Total Revenue (excluding capital transfers and contributions)	7 505 431	100%	8 092 589	100%	8 675 382	100%
Total Revenue from Rates & Service Charges	5 234 380	70%	5 602 573	69%	6 064 775	70%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement.

The following graph gives a breakdown of the main revenue categories for the 2020/21 financial year:

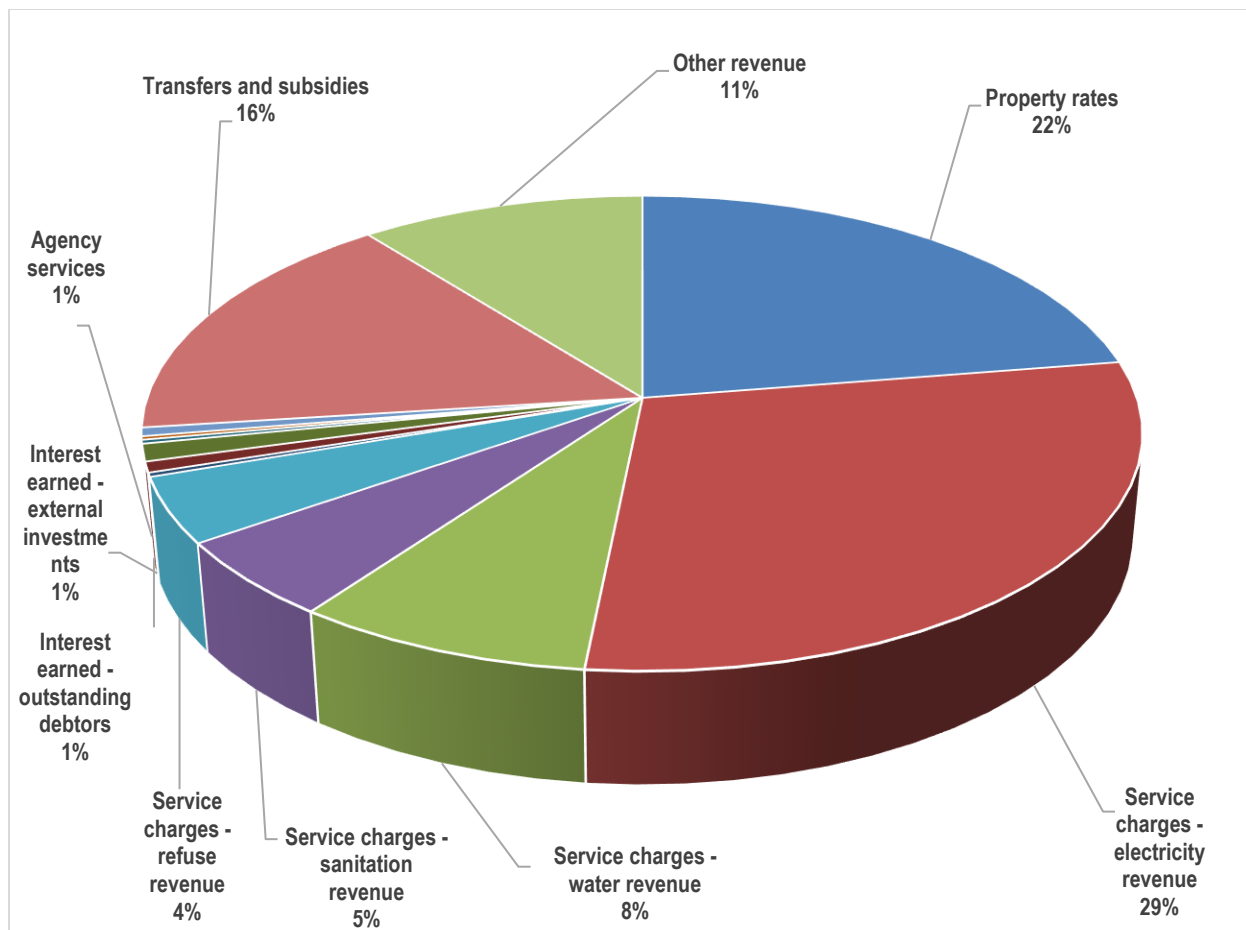


Figure 1: Main Operating Revenue categories for the 2020/21 financial year

In 2020/21 the City's own revenue generated property rates and service charges is 70% of the total revenue totalling to R5.23 billion and remain stagnant at 70% over the MTREF at R5.60 billion in 2021/22 and R6.06 billion in the 2022/23 financial year.

Electricity service remains the largest contributor to the total revenue mix as it contributes 29% of revenue in the 2020/21 financial year. Electricity revenue increases from R2.18 billion in 2020/21 to R2.3 billion and R2.5 billion respectively in the two outer years of the 2020/2021 MTREF period.

Property rates are the second largest own revenue source with 22% contribution in the 2020/21 financial year. Property rates increases from R1.69 billion in 2020/21 to R1.82

billion and R1.95 billion respectively in the two outer years of the 2020/2021 MTREF period.

The revenue for water services is increasing from R631 million in 2020/21 to R689 million in 2021/22 and further increases to R751 million 2022/23.

Transfers and subsidies (Transfers recognised - operational) contribute 16% to the operating revenue in the 2020/21 financial year. Transfers and subsidies totals R1.23 billion in the 2020/21 financial year and slightly increases to R1.37 billion by 2022/23. This revenue component reflects a slight increase over the MTREF as a result of reduction in allocations by Provincial and National Government.

The following table gives a breakdown of the various operating grants and subsidies allocated to the Metro over the 2020/2021 MTREF period excluding the Fuel Levy allocation of R593 million in 2020/21, R655 million in 2021/22 and R708 million in 2022/23 financial year.

Table 4: Table SA18 - Operating Transfers and Grant Receipts

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 193 355	796 889	996 022	964 910	960 172	960 172	1 004 136	1 066 693	1 139 581
Local Government Equitable Share	678 191	705 277	778 048	847 431	847 431	847 431	911 042	981 171	1 048 587
Expanded Public Works Programme Integrated Grant for Municipalities									
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 188	4 952	4 050	9 956	9 956	9 956	8 449	–	–
Infrastructure Skills Development Grant [Schedule 5B]	9 000	8 715	9 587	11 150	11 150	11 150	11 364	11 266	12 109
Local Government Financial Management Grant [Schedule 5B]	1 200	1 300	1 086	1 000	942	942	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	5 000	5 453	3 407	15 850	3 850	3 850	–	–	–
RSC Levy Replacement	410 031	–	106 679	–	–	–	–	–	–
Urban Settlement Development Grant	88 745	71 193	93 164	79 523	86 843	86 843	68 122	66 741	74 885
Integrated City Development Grant							4 159	6 515	3 000
Provincial Government:	31 315	15 000	25 371	158 992	190 658	190 658	97 146	101 536	106 223
Capacity Building			752						
Housing	16 315	–	–	143 122	174 788	174 788	81 276	85 015	88 926
Libraries; Archives and Museums	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521	17 297
Emergency Housing Grant			8 749						
District Municipality:	–	–	–	–	–	–	–	–	–
Other grant providers:	80 157	5 680	3 982	12 250	88 367	88 367	127 575	188 610	122 470
Local Government Water and Related Service SETA	–	3 115	3 572	3 000	3 000	3 000	–	–	–
European Union	–	–	–	–	–	–	10 278	30 960	8 435
Salauda / Gavle	–	717	410	–	436	436	–	–	–
City of Oldenburg	–	343	–	–	–	–	–	–	–
Other operational transfers/grants	80 157	1 505	–	9 251	84 931	84 931	117 298	157 650	114 035
Total Operating Transfers and Grants	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Capital Transfers and Grants									
National Government:	666 460	834 431	894 057	1 039 831	1 321 787	1 321 787	808 540	716 911	735 179
Energy Efficiency and Demand-side [Schedule 5B]	–	5 000	7 996	–	–	–	7 000	9 000	6 000
Infrastructure Skills Development Grant [Schedule 5B]	31	–	97	150	150	150	150	150	–
Integrated City Development Grant	5 963	6 956	10 002	10 383	10 383	10 383	4 159	6 515	10 776
Integrated National Electrification Programme	11 142	19 444	4 635	–	–	–	–	–	–
Local Government Financial Management Grant	45	–	–	–	58	58	–	–	–
Neighbourhood Development Partnership Grant	–	–	5 993	7 500	10 000	10 000	18 000	2 025	15 000
Informal Settlement Upgrading Partnership Grant	–	–	–	–	–	–	–	266 258	282 122
Public Transport Network Grant [Schedule 5B]	–	36 992	79 366	218 616	230 616	230 616	86 000	–	–
Urban Settlement Development Grant [Schedule 4B]	645 076	765 810	778 446	737 900	1 070 580	1 070 580	693 232	432 964	421 281
Local Government Financial Management Grant [Schedule 5B]	–	–	65	–	–	–	–	–	–
Other capital transfers/grants [insert desc]	4 202	229	7 456	65 282	–	–	–	–	–
Provincial Government:	–	–	–	–	1 580	1 580	–	–	–
LGTH	–	–	–	–	1 580	1 580	–	–	–
District Municipality:	–	–	–	–	–	–	–	–	–
Other grant providers:	3 321	–	–	–	487	487	–	–	–
Local Government Water	3 321	–	–	–	–	–	–	–	–
BCMETS	–	–	–	–	487	487	–	–	–
Total Capital Transfers and Grants	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	808 540	716 911	735 179
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 974 608	1 652 001	1 919 432	2 175 983	2 563 052	2 563 052	2 037 398	2 073 750	2 103 453

Breakdown of major components for the 2020/2021 Revenue sources:

1.4.1 Property Rates

Property rates are a major source of revenue income for the City and contribute to cover the cost of the provision of general services. The property rates are to be levied in accordance with Council policies, the Local Government Municipal Property Rates Act 2004 (MPRA), the MPRA Regulations, the Local Government: Municipal Finance Management Act (MFMA) 56 of 2003.

Property rates are based on values indicated in the General Valuation (GV) Roll 2017, which was implemented from 01 July 2018 and is valid up until 30 June 2022. The valuation roll is being updated for properties affected by land sub-divisions, alterations to buildings, demolitions and improvements through Supplementary Valuations (SV). Accordingly, the rates levied per individual property will depend on that property's value compared with the valuation of all the rate-able properties in the municipal area. Rebates and concessions are granted to certain categories of property usage and/or property owner.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the differential rate ratio for public service infrastructure, public benefit organisation and agricultural properties relative to residential properties to be 0.25:1. The implementation of these regulations was effected in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- i. The first R15 000 of the market value of a property used for residential purposes is excluded from the rateable value (Section 17(h) of the MPRA).
- ii. For pensioners, physically and mentally disabled persons including medically boarded persons a rebate of up to 100% will be granted to owners of rate-able

property according to their income levels if the total gross income of the applicant and/or his/her spouse, if any, does not exceed R15 000 per month. In this regard the following stipulations are relevant:

- a. The rateable property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
 - b. The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, a letter from SASSA confirming that the individual received disability grant, proof also proof of the annual income from a social pension;
 - c. The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
 - d. The property must be categorized as residential.
- iii. The Municipality may award a 100% rebate on the assessment rates of rateable properties of certain classes of Public benefit organisations and not for gain institutions such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply annually to the Chief Financial Officer in the prescribed format for such a rebate.

The categories of rateable properties for purposes of levying rates and the proposed rates tariffs for the 2020/21 financial year increase by 8.5% (8% increase in 2021/22 and 7% in 2022/23) as indicated by the table below:

Table 5: Comparison of proposed rates to be levied for the 2020/2021 financial year

CATEGORY	Existing tariff (from 1 July 2019)	New tariff (from 1 July 2020)
	Cents	Cents
Residential Property (incl. farms or smallholdings used for Residential purposes)	0,011619	0,012607
Agricultural Property (used for Bona-fide Farming)	0,002905	0,003152
Public Service Infrastructure	0,002905	0,003152
Business, Commercial & Industrial Property (incl. farms used for Game- / Eco Tourism)	0,029048	0,031517
Educational Institutions	0,008133	0,008825
Municipal Owned Property (Rateable, used for Residential purposes)	0,011619	0,012607
Municipal Owned Property (Rateable, used for Non-Residential purposes)	0,029048	0,031517
Municipal Owned Property (Non - Rateable)	-	-
Mining / Quarry Property	0,029048	0,031517
Government Property (Correctional Services Facilities, Offices & Hospitals)	0,029048	0,031517
Vacant Land	0,034857	0,037820
Religious or Places of Worship and Special Property (e.g. Museums, Libraries)	-	-
Public Benefit Organisations	0,002905	0,003152
Rural Communal Land	-	-

1.4.2 Sale of Water and Impact of Tariff Increases

An analysis was undertaken to determine what tariff requirements would be needed to achieve a break-even position. The affordability of consumers' needs to be taken into consideration in order to limit a significant annual impact. This analysis suggests an impact of 9.2% increase in 2020/21 financial year and 9.1% in both 2021/22 and 2022/23 financial years. It needs to further be recognised that the institution purchases untreated water from the Amatola Water Board. The tariff increases address essential operational requirements, maintenance of existing infrastructure, new infrastructure provision and to ensure the financial sustainability of the service.

The water tariff structure of the 2020/21 financial year has not been changed. The tariff structure is designed to charge higher levels of consumption at a higher rate, steadily

increasing to a rate of R39.1464 per kilolitre for consumption in excess of 30kℓ per 30-day period (refer to table 6 below). Amatola Water has indicated that it is increasing its bulk water tariffs by 8.28% from 1 July 2020. The 6 kℓ water per 30-day period will again be granted free of charge to all indigent residents.

There continue to be ongoing concerns with regard to water:

- i. Water losses continue to be high. The reason for this is because of ageing infrastructure, illegal connections, indigent consumers using water in excess of that allowed for in the indigent policy.
- ii. An analysis of the Amatola Water Board costs suggests the majority are salary related which the Municipality is funding in duplicate through direct costs of individuals employed by the City and then through the tariff paid to Amatola water board.
- iii. The fact that BCMM is having a high number of rural areas has a negative impact to the water service as no revenue is generated on water supplied to rural areas and informal settlements.

South Africa faces similar challenges with regard to water supply as it does with electricity, since demand growth outstrips supply. The drought that is currently experienced by the country is negatively affecting the cost of providing water service. National Treasury has always been encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- i. Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- ii. Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- iii. Water tariffs are designed to encourage efficient and sustainable consumption.

The City is implementing the following projects to reduce water losses:

- i. Meter replacement and pipe replacement programme are implemented to reduce water losses that are due to ageing infrastructure, which frequently bursts.
- ii. Installation of bulk water meters on communal standpipes, ablution blocks, reservoir supply zone, flat rated areas to account for all the water that is provided free of charge, non-metering of this water is often construed as physical water losses.
- iii. Installation of pressure reducing valves helps to reduce the number of pipe bursts and the volume of water lost when there is a break down
- iv. Installation of data loggers is used for monitor night flows, which is an indicator of water leaks in a particular supply zone.
- v. Water loss awareness campaigns is done in order to educate communities about water saving and helps to reduce vandalism of water infrastructure.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 6: Proposed water tariffs

CATEGORY	CURRENT TARIFFS	NEW TARIFFS
	2019/20 Rand per kℓ	2020/21 Rand per kℓ
RESIDENTIAL		
0 to 6 kℓ per 30-day period (Indigent)	0,0000	0,0000
0 to 6 kℓ per 30-day period (Non-Indigent)	15,5613	16,9929
7 to 10 kℓ per 30-day period	15,8664	17,3261
11 to 20 kℓ per 30-day period	22,0364	24,0637
21 to 30 kℓ per 30-day period	28,5657	31,1937
More than 30 kℓ per 30-day period:	35,8484	39,1464
NON-RESIDENTIAL		
From the 1 st kℓ per 30-day period	25,0911	27,3995

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 7: Comparison between current water charges and increases (Domestic)

Monthly Consumption kℓ	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
10	156,83	171,26	14,43	9,20%
20	377,20	411,90	34,70	9,20%
30	662,85	723,84	60,98	9,20%
50	1 379,82	1 506,76	126,94	9,20%
75	2 276,03	2 485,42	209,39	9,20%
100	3 172,24	3 464,08	291,85	9,20%

1.4.3 Sale of Electricity and Impact of Tariff Increases

For purposes of the MTREF Budget, the electricity tariff structure has been left unchanged. The City is still in the process of investigating the implementation of change in the electricity tariff structure through the National Treasury guidelines for possible implementation of stepped tariff. The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the City. Most of the suburbs and inner-city reticulation network was designed or strengthened in the early 1980's with an expected 20-25-year life-expectancy. The upgrading of the City's electricity network has therefore become a strategic priority, especially the substations and transmission lines.

NERSA issued a guideline to all municipalities detailing the expected increase of bulk purchases and proposed tariff increase that the municipalities must apply which is to be effective from 1 July 2020.

The expected increase as communicated in the guideline is 6.90% for bulk purchases and 6.22% for electricity tariff over the 2020/21 financial year.

Registered indigents will again in the 2020/2021 MTREF be subsidized for the first 50 kWh per 30-day period free of charge, while the discounted Life-Line tariff for the second 50 kWh per 30-day period is available to all registered indigents and pensioners. The approved budget for the Electricity Division can only be utilised for certain committed upgrade projects and to strengthen critical infrastructure (e.g. substations without back-up supply).

Table 8: Comparison between current electricity charges and increases (Domestic)

Monthly Consumption kWh	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
100	194,85	206,97	12,12	6,22%
250	487,13	517,42	30,30	6,22%
500	974,25	1 034,85	60,60	6,22%
750	1 461,38	1 552,27	90,90	6,22%
1,000	1 948,50	2 069,70	121,20	6,22%
2,000	3 897,00	4 139,39	242,39	6,22%

1.4.4 Sanitation and Impact of Tariff Increases

The tariff will increase by 9.2% for sanitation from 1 July 2020. The sanitation charges are calculated according to the relative size of the erf on which the property is located for domestic consumers, for business consumers the tariff also consider the number of pans that are in the property structure. An investigation will be done in the 2020/21 financial year on whether changing the model of charging this service will yield and benefits.

Tariff increases are required to ensure the financial sustainability of the service. Ageing infrastructure is expected to impact on the amount of maintenance expenditure required. The input costs associated with salaries are expected to increase by 6.25% in line with the Salary and Wage Collective Agreement.

The expansion of the City through continued investment in new infrastructure for future demand places additional pressure on the existing customer base in order to allow for the replacement of the infrastructure in the future. It is imperative that expansion be adequately planned to allow for maximum connection of new customers and reduced impact on tariffs in the long run.

The following table shows the impact of the proposed increases in annual tariffs on the sanitation charges for a single dwelling residence:

Table 9: Comparison between current sanitation charges and increases, single dwelling- houses

Category	Current amount Payable	New amount Payable	Difference (Increase)	% change
	R	R	R	
Erf: 0 – 300m ²	1 033,91	1 128,70	94,78	9,20%
Erf: 301 – 400m ²	1 641,74	1 793,04	151,30	9,20%
Flat: Complex	2 603,48	2 842,61	239,13	9,20%
Flat: Ordinary	2 876,52	3 140,87	264,35	9,20%
Flat: Semi	2 876,52	3 140,87	264,35	9,20%
Cluster/Town Houses	3 560,00	3 887,83	327,83	9,20%
Erf: 401 – 800m ²	4 277,39	4 671,30	393,91	9,20%
Erf: 801 – 1200m ²	4 615,65	5 040,00	424,35	9,20%
Erf: > 1200m ²	5 029,57	5 492,17	462,61	9,20%

1.4.5 Refuse Removal and Impact of Tariff Increases

It is widely accepted that the rendering of this service should at least break even, which continues to prove difficult to achieve considering affordability for consumers. The Solid Waste tariffs are levied to recover amongst other costs of services provided directly to customers and include refuse collection fees, disposal fees, weighbridge fees and other ad hoc services.

Efficiencies of staff performing the function continue to be a contributing factor as there is an increase in the cost of remuneration however this does not appear to be converting to refuse collection efficiencies. There has been more added focus by management in

an attempt to improve staff management and create efficiencies in this process. There is further investigation to create a transfer station to reduce the costs of running the transport fleet. An increase of 9.2% in the refuse removal tariff is proposed from 1 July 2020. A further increase of 8.5% for the two outer years are proposed. The following table compares current and proposed amounts payable from 1 July 2020:

Table 10: Comparison between current refuse removal fees and increases

Category	Current amount Payable R	New amount Payable R	Difference (Increase) R	% Change
85ℓ Bins – Twice weekly	546,96	597,39	50,43	9,20%
240ℓ Bins – Once weekly	770,43	841,74	71,30	9,20%
240ℓ Bins – Twice weekly	1 539,13	1 680,87	141,74	9,20%
420ℓ Bins – Once weekly	1 346,09	1 469,57	123,48	9,20%
420ℓ Bins – Twice weekly	2 688,70	2 935,65	246,96	9,20%
1.1m ³ Sprico – Once weekly	922,61	1 007,83	85,22	9,20%
1.1m ³ Sprico – Twice weekly	1 839,13	2 008,70	169,57	9,20%
1.1m ³ Sprico – Three x a week	2 763,48	3 017,39	253,91	9,20%
1.1m ³ Sprico – Four x a week	3 677,39	4 015,65	338,26	9,20%
1.1m ³ Sprico – Five x a week	4 597,39	5 020,00	422,61	9,20%

1.4.6 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

Note that in all instances the overall impact of the tariff increases on household's bills has been kept at an average of about 8.5%. The categories of rateable properties for purposes of levying rates and the proposed rates for the 2020/2021 financial year is based on the market value, the impact of increase in market value is contained below:

Table 11: SA14 – Household bills

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent										
<u>Monthly Account for Household - 'Middle Income Range'</u>										
Rates and services charges:										
Property rates	567,37	621,84	621,84	677,81	677,81	677,81	8,5%	735,42	794,25	849,85
Electricity : Basic lev y	–	–	–	–	–	–	–	–	–	–
Electricity : Consumption	1 198,54	1 221,67	1 305,23	1 475,82	1 475,82	1 475,82	6,2%	1 601,26	1 684,53	1 834,45
Water: Basic lev y	–	–	–	–	–	–	–	–	–	–
Water: Consumption	357,53	391,50	426,74	466,85	466,85	466,85	9,2%	506,53	552,62	602,91
Sanitation	294,33	323,17	352,26	385,37	385,37	385,37	9,2%	418,12	453,66	492,23
Refuse removal	184,31	202,37	220,58	241,21	241,21	241,21	9,2%	261,71	283,96	308,09
Other	39,41	43,04	46,91	51,28	51,28	51,28	8,7%	55,64	60,09	64,89
sub-total	2 641,49	2 803,59	2 973,56	3 298,33	3 298,33	3 298,33	8,5%	3 578,68	3 829,11	4 152,43
VAT on Services										
Total large household bill:	2 641,49	2 803,59	2 973,56	3 298,33	3 298,33	3 298,33	8,5%	3 578,68	3 829,11	4 152,43
% increase/-decrease		6,1%	6,1%	10,9%	–	–		8,5%	7,0%	8,4%
<u>Monthly Account for Household - 'Affordable Range'</u>										
Rates and services charges:										
Property rates	405,26	444,16	444,16	484,13	484,13	484,13	8,5%	525,29	567,31	607,02
Electricity : Basic lev y	–	–	–	–	–	–	–	–	–	–
Electricity : Consumption	599,27	610,84	652,62	737,92	737,92	737,92	6,2%	800,64	842,28	917,24
Water: Basic lev y	–	–	–	–	–	–	–	–	–	–
Water: Consumption	297,94	326,24	355,60	389,03	389,03	389,03	9,2%	422,10	460,51	502,41
Sanitation	104,74	115,00	125,35	137,13	137,13	137,13	9,2%	148,79	161,44	175,16
Refuse removal	184,30	202,36	220,57	241,20	241,20	241,20	9,2%	261,70	283,94	308,08
Other	39,41	43,04	46,91	51,28	51,28	51,28	8,7%	55,64	60,09	64,89
sub-total	1 630,92	1 741,64	1 845,22	2 040,69	2 040,69	2 040,69	8,5%	2 214,15	2 375,56	2 574,80
VAT on Services										
Total small household bill:	1 630,92	1 741,64	1 845,22	2 040,69	2 040,69	2 040,69	8,5%	2 214,15	2 375,56	2 574,80
% increase/-decrease		6,8%	5,9%	10,6%	–	–		8,5%	7,3%	8,4%
<u>Monthly Account for Household - 'Indigent' Household receiving free basic services</u>										
Rates and services charges:										
Property rates	121,57	133,24	133,24	116,19	116,19	116,19	8,5%	126,07	136,15	145,68
Electricity : Basic lev y	–	–	–	–	–	–	–	–	–	–
Electricity : Consumption	59,92	61,08	65,26	70,77	70,77	70,77	6,2%	75,18	79,09	86,13
Water: Basic lev y	–	–	–	–	–	–	–	–	–	–
Water: Consumption	71,50	78,29	85,34	93,36	93,36	93,36	9,2%	101,95	111,23	121,35
Sanitation	95,69	105,07	114,53	86,16	86,16	86,16	9,2%	94,09	102,08	110,76
Refuse removal	184,31	202,37	220,58	241,74	241,74	241,74	9,2%	263,98	286,42	310,76
Other	39,41	43,04	46,91	51,30	51,30	51,30	8,7%	55,76	60,22	65,04
sub-total	572,40	623,09	665,86	659,52	659,52	659,52	8,7%	717,02	775,19	839,72
VAT on Services										
Total small household bill:	572,40	623,09	665,86	659,52	659,52	659,52	8,7%	717,02	775,19	839,72
% increase/-decrease		8,9%	6,9%	(1,0%)	–	–		8,7%	8,1%	8,3%

1.5 OPERATING EXPENDITURE FRAMEWORK

The City's expenditure framework for the 2020/2021 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Funding allocation made for depreciation renewal and upgrading of existing assets.
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The Draft 2020/2021 MTREF has also been developed along with the following principles namely cost containment, wasteful expenditure elimination, and reprioritised spending. The draft operating expenditure equates to R7.5 billion in the 2020/21 financial year and escalates to R8.67 billion in the 2022/23 financial year. Total operating expenditure has increased by 5.11% against the 2019/20 Adjustments Budget.

The following table is a high-level summary of the draft 2020/2021 budget and MTREF (classified per main type of operating expenditure):

Table 12: Table A4 - Summary of operating expenditure classification by type

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Expenditure By Type									
Employee related costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 357 815	2 499 220	2 648 595
Remuneration of councillors	55 482	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	203 883	321 277	373 183	372 833	368 992	368 992	497 286	420 209	454 876
Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769
Finance charges	49 359	43 960	38 467	41 004	33 003	33 003	44 211	66 574	61 217
Bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	-	83 309	86 509	72 241	83 271	83 271	127 652	141 908	150 705
Contracted services	1 036	2 938	6 449	888 061	915 099	915 099	818 879	903 475	949 636
Transfers and subsidies	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Other expenditure	1 204 962	1 054 579	1 209 680	534 951	466 082	466 082	541 851	604 670	633 494
Losses	36 365	21 014	46 325	-	-	-	-	-	-
Total Expenditure	5 587 617	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 504 832	8 090 614	8 674 590

The following figure gives a breakdown of the main expenditure categories for the 2020/2021 financial year:

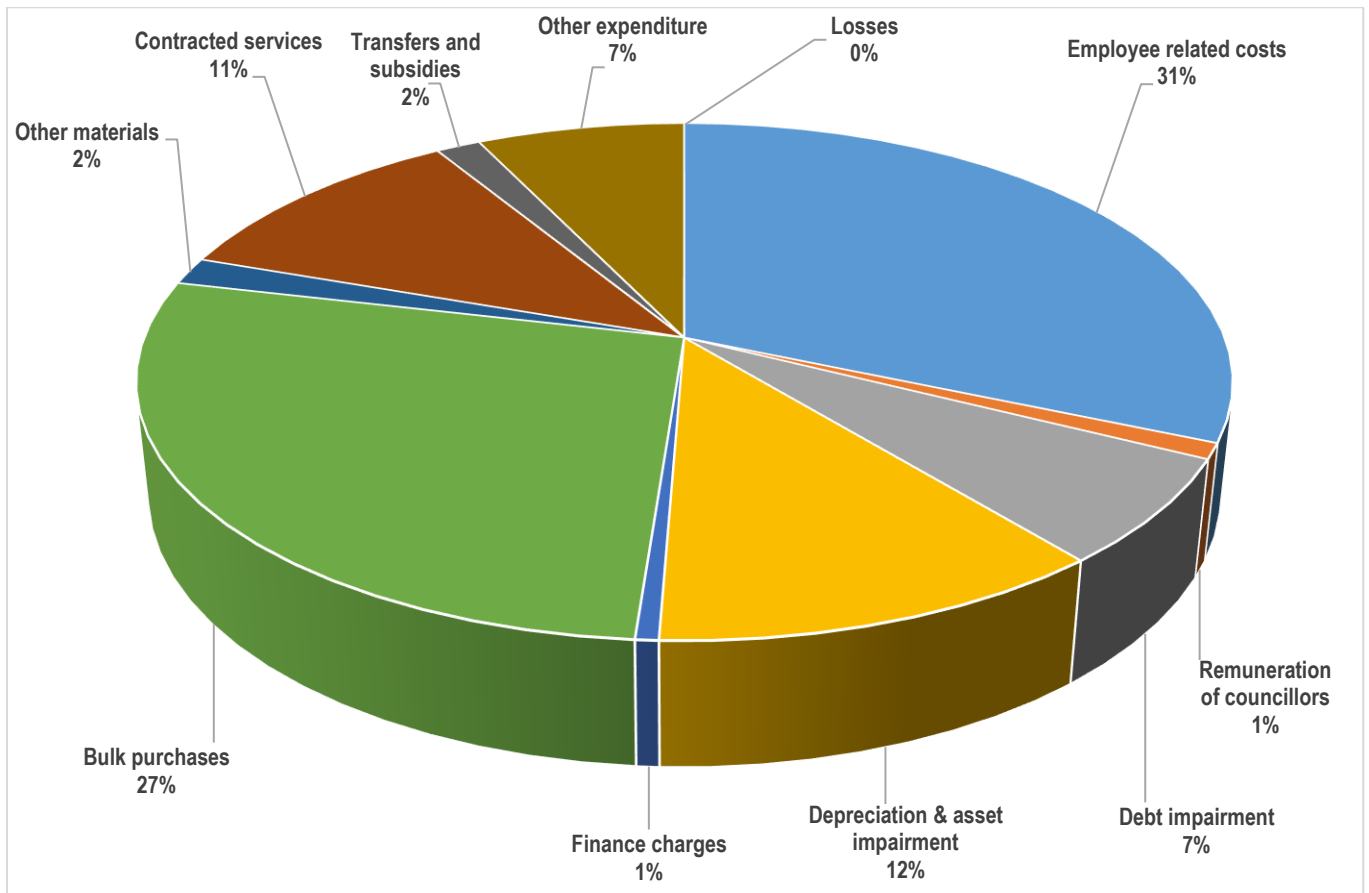


Figure 2: Main operational expenditure categories for the 2020/2021 financial year

Employee Costs equates to 31% of the total operating expenditure. Though this percentage is within the norm of 25% to 40% as per MFMA Circular 71 guideline, the budget allocation to fund unfunded posts has been put on hold up until the City's revenue base can reflect improvement. The 2020/2021 MTREF has made a provision of 6.25% salary increases in line with the Salary and Wage Collective Agreement.

Remuneration of councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

The **provision of debt impairment** has been determined based on an annual collection rate of 90.5% over the MTREF. For the 2020/21 financial year this amounts to R497 million, it increases to R420 million in 2021/22, it further increases to R455 million in the 2022/23 financial year. While this expenditure is considered to be a non-cash flow item, it informs the total cost associated with non-payment of municipal bills by consumers as informed by past trends and current economic conditions.

Provision for depreciation and asset impairment is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R871 million for the 2020//2021 financial year and equates to 12% of the total operating expenditure. Infrastructure assets are by far the most significant value of the Statement of Financial Position of the institution and is where the most significant amount of the institutions resources is expended. All new infrastructure commitments are made in line with the Metro Growth and Development Strategy.

The City has adopted the revaluation accounting approach for all infrastructure assets to ensure the future viability of the institution by allowing for the future replacement of these significant long-term assets. The above figure also relates to the cost component of the depreciation. Inclusion of the revaluation component cost would result to high and unaffordable tariffs and or deficit budget.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1% (R44 million) of operating expenditure excluding annual redemption for 2020/2021.

Bulk purchases equate to 27% of total operating expenditure and is directly informed by the purchase of electricity from Eskom and water from Amatola Water and from consumer behaviour. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditure includes distribution losses.

Contracted services equate to 11% of the total operating budget, this includes provisions for repairs and maintenance in line with mSCOA regulations. Additional information on repairs and maintenance is detailed under section 1.5.1 below.

Other expenditure comprises of various line items relating to the daily operations of the municipality. In order to comply with the provisions of circular 98 and 99 guiding principles as issued by National Treasury, the institution undertook a line by line analysis of expenditure in an attempt to improve efficiencies.

1.5.1 Repairs and Maintenance

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2020/2021 MTREF provides for extensive growth in the asset maintenance area as informed by the City's asset renewal strategy and repairs & maintenance plan.

Repairs and maintenance budget is currently 5.3% of the total Operating Expenditure Budget. The City is striving towards a 10% repairs and maintenance of its total operating budget owing to the ageing of the City's infrastructure and historic deferred maintenance. The coronavirus has impacted negatively all expenditure types as funds had to be sources to fund the COVID-19 mitigating measures, for example, personnel protective clothing (PPE). The City has embarked on a programme to replace existing infrastructure

assets which have almost reached and/or exceeded their useful lives and will be funded from own funds.

An amount of R1.36 billion has been provided for repairs and maintenance in the draft 2020/2021 MTREF. Expenditure levels are projected at R399 million in 2020/21 escalating to R459 million in 2021/22 and R505 million in 2022/23. It should however be noted that this figure is mainly contracted component of the repairs and maintenance work. The salaries component of the repairs and maintenance work that is undertaken by internal staff is not included under this expenditure type but under employee related cost. This should also be noted that the City is complementing its repairs and maintenance program with the capital expenditure program of renewing existing assets. Table 14 below breaks down repairs and maintenance by asset type.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 13: Operational repairs and maintenance

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and Maintenance									
Employee related costs									
Other materials		509	652	1 267	1 267	1 267	1 269	1 460	1 606
Contracted Services	378 998	355 394	392 243	391 317	396 644	396 644	397 764	457 429	503 433
Other Expenditure									
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 14: Table SA34c – Repairs and Maintenance expenditure by asset type

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	313 651	289 262	194 562	182 029	182 736	182 736	183 149	210 622	231 684
Roads Infrastructure	91 359	71 411	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Roads</i>	91 359	70 302	107 300	99 536	99 536	99 536	99 761	114 726	126 198
<i>Road Structures</i>	–	1 110	5 403	5 049	5 049	5 049	5 061	5 820	6 402
Storm water Infrastructure	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Drainage Collection</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
Electrical Infrastructure	119 755	105 750	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Power Plants</i>	119 755	70 360	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>	–	6 142	5 147	6 235	5 685	5 685	5 697	6 552	7 207
<i>MV Substations</i>	–	10 542	13 683	9 857	9 857	9 857	9 879	11 361	12 497
<i>MV Networks</i>	–	1 074	691	1 500	1 183	1 183	1 186	1 363	1 500
<i>LV Networks</i>	–	17 631	17 223	15 926	19 500	19 500	19 544	22 476	24 723
Water Supply Infrastructure	46 388	50 844	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Reservoirs</i>	–	1 327	644	1 374	1 374	1 374	1 377	1 584	1 742
<i>Water Treatment Works</i>	46 388	48 061	–	236	236	236	236	272	299
<i>Bulk Mains</i>	–	1 456	1 518	1 653	1 653	1 653	1 657	1 905	2 096
Sanitation Infrastructure	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Reticulation</i>	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
Solid Waste Infrastructure	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
<i>Landfill Sites</i>	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Sport and Recreation Facilities	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
<i>Indoor Facilities</i>	1 314	–	–	–	–	–	–	–	–
<i>Outdoor Facilities</i>	826	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224

MBRR Table 14: SA34c – Repairs and maintenance expenditure by asset class (Continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Heritage assets	-	-	-	9	9	9	9	11	12
Other Heritage				9	9	9	9	11	12
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Other assets	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Operational Buildings	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Municipal Offices	18 073	-	19 424	23 848	23 910	23 910	23 904	27 489	30 239
Pay/Enquiry Points	-	5 297	3 533	4 136	3 936	3 936	3 945	4 536	4 990
Workshops	-	211	194	256	356	356	357	410	451
Capital Spares	35 291	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	652	652	652	653	751	826
Licences and Rights	-	-	-	652	652	652	653	751	826
Computer Software and Applications				652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment	-	2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Machinery and Equipment		2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

1.5.2 Free Basic Services: Basic Social Services Package

The social welfare package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services, the households are required to register in terms of the City's Indigent Policy. The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

As at 30 June 2019, a total of 80,065 Indigents had registered for the Free Basic Services. As at 30 April 2020, 80,244 Indigents had registered. This included both rural (Free Basic Electricity) and urban indigent components. BCMM also supplied 6kl of water free to approximately 82,800 residents in the rural communities within the boundaries of BCMM. The target is to have 80,552 rural (Free Basic Electricity) and urban indigent households registered by the end of 2020/21 financial year. This process is reviewed annually. The register fluctuates due to new registrations and those who no longer qualify for the indigent subsidy.

Although these targets are driven from a social perspective, the institution is attempting to steer in the direction of economic growth and job creation. The following table provides a breakdown of the average current and proposed total poor relief package per indigent household:

Table 15: Basic social services package per indigent household

SOCIAL WELFARE PACKAGE	Total Per Household 2019/2020	Total Per Household 2020/2021	Total Per Household 2021/2022	Total Per Household 2022/2023
Rates	116,19	126,07	136,15	145,68
Refuse	241,74	263,98	286,42	310,76
Sewerage	86,16	94,09	102,08	110,76
Fire Levy	51,30	55,77	60,23	65,05
Total Monthly Subsidy	495,39	539,90	584,88	632,25
Electricity - 50kwh p.m	70,77	75,17	79,08	86,12
Water - 6kl p.m.	93,37	101,96	111,24	121,36
Total Poor Relief	659,53	717,03	775,20	839,73

1.6 CAPITAL EXPENDITURE FRAMEWORK

The total draft consolidated capital budget amounts to R1.58 billion for the 2020/21 financial year, R1.61 billion and R1.33 billion for 2021/22 and for 2022/23 respectively. The detail capital budget indicating projects per directorate is attached as Annexure C.

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 16: Consolidated draft 2020/2021 Medium-term capital budget per funding source

CAPITAL BUDGET PER FUNDING	2020/2021 DRAFT CAPITAL BUDGET	2021/2022 DRAFT CAPITAL BUDGET	2022/2023 DRAFT CAPITAL BUDGET
OWN FUNDING	603 538 180	547 742 718	516 266 472
LOAN	170 800 142	345 000 000	80 000 000
TOTAL OWN FUNDING	774 338 322	892 742 718	596 266 472
URBAN SETTLEMENT DEVELOPMENT GRANT	693 231 504	432 963 850	421 281 020
PUBLIC TRANSPORT NETWORK GRANT	86 000 000	0	0
INFORMAL SETTLEMENTS UPGRADING PARTNERSHIP GRANT	0	266 258 000	282 122 000
INTERGRATED CITY DEVELOPMENT GRANT	4 158 500	6 514 500	10 776 000
ENERGY EFFICIENCY DEMAND SIDE MANAGEMENT GRANT	7 000 000	9 000 000	6 000 000
NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP GRANT	18 000 000	2 025 000	15 000 000
INFRASTRUCTURE SKILLS DEVELOPMENT GRANT	150 000	150 000	0
TOTAL GRANTS	808 540 004	716 911 350	735 179 020
TOTAL CAPITAL BUDGET	1 582 878 326	1 609 654 068	1 331 445 492

Own Funding (Internally Generated Funds)

Funding from internally generated funds represents 38% of the 2020/21 capital funding. The City will continue to make funding available in support of priorities in 2020/21, which are not limited to the following:

- Economic Development programmes amounting to R82 million – this includes the East London Beachfront and Waterworld project
- Smart Metering amounting to R51 million
- Back-up generators for payments hall amounting to R5 million

- Procurement of Fire Engines amounting to R7 million
- Construction on New Fire Station at Berlin amounting to R4 million
- Provision of internal services (human settlements) amounting to R312 million
- Bulk Electricity Infrastructure amounting to R87 million
- Electrification of informal dwellings amounting to R16 million
- Construction of Road Infrastructure - Toyana Road amounting to R18 million
- Rehabilitation of Settlers Way amounting to R154 million
- Water Meter Replacement programme amounting to R19 million
- Redevelopment of Mdantsane Sport Precinct – NU-2 Swimming Pool amounting to R10 million
- Acquisition of Solid Waste Management vehicles amounting to R14 million

Furthermore, Annexure C contains a detailed breakdown of the capital budget over the MTREF.

Borrowings

Borrowings amounts to R171 million and represents 11% of the total 2020/21 capital funding requirement. This funding is for the Sanitation Tunnel Project that will unlock development in the Amalinda junction, Wilsonia and Reeston areas.

Grants Funding

Grant funding represent 51% of the 2020/21 capital funding and consists of National Government allocations. For purposes of the 2020/21 budget compilation, National allocations are based on the 2020 Division of Revenue Bill (DoRB).

The following table indicates the draft 2020/2021 Medium-Term Capital Budget per service. It depicts that for the 2020/21 financial year an amount of R121 million has been appropriated for Electricity, R312 million for Human Settlements, R82 million for Local Economic Development, R397 million for Roads and Storm Water and R243 million for the Waste Water infrastructure.

Table 17: Consolidated draft capital budget per service

SERVICE	2020/2021 DRAFT CAPITAL BUDGET	2021/2022 DRAFT CAPITAL BUDGET	2022/2023 DRAFT CAPITAL BUDGET
AMENITIES	24 300 000	22 050 000	39 820 000
ELECTRICITY	120 876 595	118 920 178	132 101 074
HUMAN SETTLEMENTS	311 993 330	312 258 000	365 622 000
LED	81 775 155	92 032 876	125 350 661
OTHER	35 000 000	7 000 000	10 000 000
PUBLIC SAFETY	20 473 218	28 114 952	29 181 259
ROADS & STORMWATER	397 286 360	337 609 762	231 194 441
SPATIAL PLANNING	11 900 000	0	23 000 000
SUPPORT SERVICES	96 221 735	73 804 971	60 228 465
TRANSPORT PLANNING	145 800 000	85 193 164	86 517 100
WASTE MANAGEMENT	20 260 371	21 096 755	27 668 987
WASTE WATER	242 800 142	363 000 000	97 000 000
WATER	74 191 420	148 573 410	103 761 505
TOTAL CAPITAL BUDGET PER SERVICE	1 582 878 326	1 609 654 068	1 331 445 492

The following graph provides a breakdown of the draft capital budget to be spent on infrastructure related projects over the MTREF.

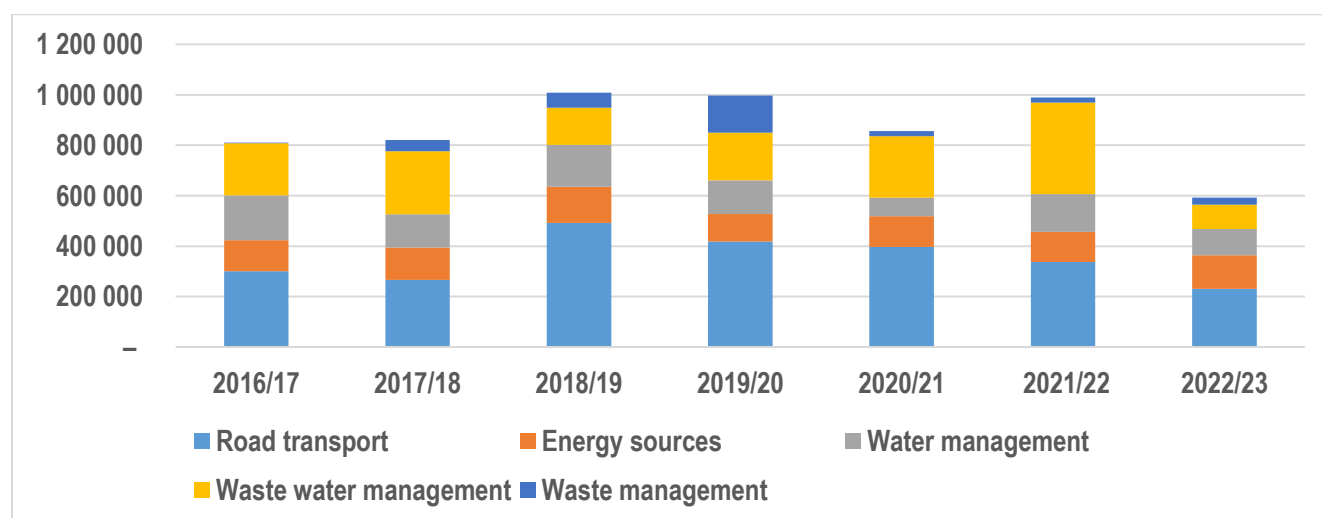


Figure 3: Capital Infrastructure Programme

1.7 ANNUAL BUDGET TABLES – CONSOLIDATED MUNICIPALITY

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the BCMM's draft 2020/2021 budget and MTREF for approval by the Council.

The municipality's only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development is fully functional. Appointment of Board members and administrative staff was done, and the Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R46 million for 2020/21 financial year, R48 million in 2021/22 and R51 million in 2022/23 financial years as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R50 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity.

Table 18: MBRR Table A1 – Consolidated Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges	2 593 542	2 576 079	2 823 913	3 419 056	3 367 842	3 367 842	3 546 712	3 779 892	4 114 507
Investment revenue	148 011	126 690	98 690	110 025	89 554	89 554	54 473	57 200	60 064
Transfers recognised - operational	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Other own revenue	372 514	852 858	900 162	925 725	897 542	897 542	987 720	1 075 977	1 182 269
Total Revenue (excluding capital transfers and contributions)	5 277 747	5 346 222	6 143 643	7 143 008	7 146 186	7 146 186	7 505 431	8 092 589	8 675 382
Employee costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 357 815	2 499 220	2 648 595
Remuneration of councillors	55 482	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769
Finance charges	49 359	43 960	38 467	41 004	33 003	33 003	44 211	66 574	61 217
Materials and bulk purchases	1 558 514	1 635 797	1 715 466	2 010 702	2 004 633	2 004 633	2 185 127	2 356 962	2 579 411
Transfers and grants	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Other expenditure	1 446 246	1 399 808	1 635 637	1 795 845	1 750 173	1 750 173	1 858 016	1 928 354	2 038 006
Total Expenditure	5 587 617	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 504 832	8 090 614	8 674 590
Surplus/(Deficit)	(309 870)	(728 194)	(702 696)	911	6 204	6 204	599	1 975	791

MBRR Table A1 – Consolidated Budget Summary (continued)

Description R thousands	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	894 057	974 549	1 323 855	1 323 855	811 050	719 672	738 929
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	279 067	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	359 911	202 393	470 428	975 460	1 330 059	1 330 059	811 649	721 647	739 721
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	359 911	202 393	470 428	975 460	1 330 059	1 330 059	811 649	721 647	739 721
<u>Capital expenditure & funds sources</u>									
Capital expenditure	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445
Transfers recognised - capital	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	808 540	716 911	735 179
Borrowing	-	-	-	69 582	-	-	170 800	345 000	80 000
Internally generated funds	614 176	497 818	865 958	628 000	909 556	909 556	603 538	547 743	516 266
Total sources of capital funds	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445

MBRR Table A1 – Consolidated Budget Summary (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Financial position									
Total current assets	2 995 990	3 119 778	2 766 496	3 463 641	2 828 640	2 828 640	2 664 864	3 021 887	3 516 764
Total non current assets	16 267 774	19 262 624	20 813 812	20 818 954	21 314 951	21 314 951	22 462 476	23 125 980	23 279 962
Total current liabilities	1 310 000	1 741 645	1 714 855	1 716 206	1 714 976	1 714 976	1 331 220	1 398 585	1 442 220
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 030 140	1 343 861	1 358 671
Community wealth/Equity	17 038 571	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 765 981	23 405 422	23 995 835
Cash flows									
Net cash from (used) operating	591 524	1 500 050	1 156 497	1 823 466	2 132 697	2 132 697	1 588 751	1 659 667	1 791 837
Net cash from (used) investing	(1 224 613)	(1 317 014)	(1 757 789)	(1 737 413)	(2 233 410)	(2 233 410)	(1 582 878)	(1 609 654)	(1 331 445)
Net cash from (used) financing	(50 709)	(47 642)	(52 572)	12 733	(55 619)	(55 619)	113 770	290 163	16 834
Cash/cash equivalents at the year end	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 126 764	1 466 939	1 944 164
Cash backing/surplus reconciliation									
Cash and investments available	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 070 950	1 411 326	1 888 768
Application of cash and investments	(107 727)	500 730	187 559	69 986	78 807	78 807	(159 365)	(146 844)	(102 046)
Balance - surplus (shortfall)	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	1 230 315	1 558 170	1 990 814
Asset management									
Asset register summary (WDV)	16 158 236	18 685 213	21 976 435	20 685 845	21 181 842	21 181 842	21 838 201	22 472 989	22 596 933
Depreciation	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769
Renewal and Upgrading of Existing Assets	715 871	453 041	576 650	743 462	962 284	962 284	424 203	425 645	377 841
Repairs and Maintenance	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039
Free services									
Cost of Free Basic Services provided	–	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Revenue cost of free services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Households below minimum service level									
Water:	1	1	5	4	4	4	3	2	1
Sanitation/sew erage:	20	20	41	40	40	40	31	31	31
Energy :	46	43	42	40	40	40	39	39	38
Refuse:	2	2	41	41	41	41	41	41	41

Explanatory notes to MBRR Table A1 – Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF. The 2020/21 financial year indicates an operating surplus excluding capital transfers of R0.599 million, R2 million and R0.791 million for the two outer years.
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget.
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.

4. The municipality's budget is fully funded and cash-backed and will be generating a surplus in the two outer years of the MTREF period to ensure a more balanced funding mix for capital projects.

5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The municipality continues to make progress in addressing service delivery backlogs.

Table 19: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)

Functional Classification Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional									
<i>Governance and administration</i>	2 018 637	2 166 898	2 726 403	2 729 981	2 731 612	2 731 612	2 907 339	3 136 287	3 348 722
Executive and council	22 632	31 030	22 482	35 159	35 159	35 159	31 532	22 193	18 603
Finance and administration	1 985 497	2 135 868	2 703 921	2 694 822	2 696 453	2 696 453	2 875 807	3 114 094	3 330 118
Internal audit	10 508	–	–	–	–	–	–	–	–
<i>Community and public safety</i>	457 855	283 734	381 581	608 124	842 790	842 790	622 417	640 696	711 905
Community and social services	32 873	27 483	24 784	31 203	31 203	31 203	31 934	32 992	34 586
Sport and recreation	7 608	49 331	4 521	5 676	5 676	5 676	6 183	6 710	7 160
Public safety	126 221	62 639	166 093	175 724	175 724	175 724	190 904	203 585	215 465
Housing	290 848	144 247	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Health	306	35	903	29	29	29	32	34	35
<i>Economic and environmental services</i>	243 014	470 294	504 859	575 202	676 901	676 901	514 725	449 592	442 965
Planning and development	33 653	119 042	221 106	367 180	411 379	411 379	300 689	258 420	252 505
Road transport	209 257	350 079	282 681	204 417	261 917	261 917	210 121	187 037	186 132
Environmental protection	104	1 174	1 071	3 605	3 605	3 605	3 915	4 135	4 328
<i>Trading services</i>	3 180 201	3 334 669	3 678 505	4 174 601	4 169 087	4 169 087	4 228 210	4 520 333	4 866 257
Energy sources	1 757 018	1 752 375	1 854 974	2 259 485	2 213 272	2 213 272	2 273 390	2 383 310	2 594 823
Water management	583 097	558 449	796 939	806 126	811 626	811 626	864 701	1 012 516	1 050 629
Waste water management	546 998	651 352	602 556	587 569	622 769	622 769	602 537	595 691	647 331
Waste management	293 087	372 493	424 035	521 421	521 421	521 421	487 582	528 816	573 474
<i>Other</i>	47 821	21 215	25 418	29 650	49 650	49 650	43 789	65 352	44 463
Total Revenue - Functional	5 947 527	6 276 809	7 316 767	8 117 558	8 470 041	8 470 041	8 316 481	8 812 261	9 414 311
Expenditure - Functional									
<i>Governance and administration</i>	1 012 527	1 310 076	1 151 325	1 500 467	1 504 918	1 504 918	1 520 163	1 574 086	1 667 175
Executive and council	293 355	351 894	390 860	429 182	447 692	447 692	428 024	430 615	447 829
Finance and administration	494 998	948 537	751 422	1 056 121	1 043 162	1 043 162	1 078 629	1 129 266	1 204 192
Internal audit	224 174	9 644	9 043	15 164	14 064	14 064	13 510	14 205	15 154
<i>Community and public safety</i>	693 786	617 898	1 013 339	990 791	1 033 626	1 033 626	1 075 389	1 147 556	1 221 253
Community and social services	116 398	99 350	116 150	104 032	103 582	103 582	150 844	160 243	170 857
Sport and recreation	70 287	290 313	317 603	239 476	241 834	241 834	306 410	326 581	347 714
Public safety	302 304	86 798	480 926	401 328	405 093	405 093	437 528	469 677	499 804
Housing	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Health	33 295	36 346	41 263	44 744	46 241	46 241	46 641	50 096	53 506
<i>Economic and environmental services</i>	968 765	962 249	1 276 481	831 640	793 344	793 344	849 629	1 047 288	1 090 940
Planning and development	303 791	200 575	448 728	212 101	224 456	224 456	259 799	309 529	306 236
Road transport	543 622	738 605	803 260	596 715	546 113	546 113	560 176	706 190	751 125
Environmental protection	121 352	23 069	24 493	22 824	22 774	22 774	29 654	31 568	33 579
<i>Trading services</i>	2 897 361	3 103 545	3 318 934	3 676 200	3 666 494	3 666 494	3 926 669	4 147 282	4 543 985
Energy sources	1 666 907	1 854 018	2 027 332	2 262 563	2 240 566	2 240 566	2 400 377	2 539 501	2 788 234
Water management	601 544	623 453	599 867	615 516	619 999	619 999	695 748	743 648	805 051
Waste water management	326 508	303 305	301 628	436 078	435 878	435 878	448 816	464 889	521 293
Waste management	302 402	322 769	390 107	362 043	370 050	370 050	381 729	399 244	429 407
<i>Other</i>	15 816	80 109	86 862	143 000	141 600	141 600	132 981	174 402	151 237
Total Expenditure - Functional	5 588 255	6 073 878	6 846 941	7 142 098	7 139 982	7 139 982	7 504 832	8 090 614	8 674 590
Surplus/(Deficit) for the year	359 272	202 931	469 826	975 460	1 330 059	1 330 059	811 649	721 647	739 721

Explanatory notes to MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by functional classification)

1. Table A2 above is an overview of the budgeted financial performance in relation to revenue and expenditure per functional classification.
2. Total Revenue on this table includes capital revenues (Transfers recognised – capital).
3. The surplus of R812 million reflected in the 2020/21 financial year includes Transfers recognised - capital (Capital Grants and Donations received), while the expenditure category excludes these transfers.
4. As a general principle the revenues for the Trading Services should exceed their expenditures. The City is undertaking a detailed study of the functions that are operating at a deficit to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.

Table 20: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote									
Vote 1 - Directorate - Executive Support Services	2 300	1 138	419	–	436	436	–	–	–
Vote 2 - Directorate - Municipal Manager	20 899	30 698	22 544	34 559	34 559	34 559	30 880	21 506	17 885
Vote 3 - Directorate - Human Settlement	290 857	144 247	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	1 981 746	2 131 393	2 658 911	2 671 898	2 673 093	2 673 093	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	10 478	11 830	14 021	14 901	14 901	14 901	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	3 098 517	3 235 535	3 537 151	3 857 597	3 909 583	3 909 583	3 950 750	4 178 553	4 478 914
Vote 7 - Directorate - Spatial Planning And Development	49 190	110 342	247 553	314 111	332 478	332 478	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	126 408	139 394	166 997	175 754	175 754	175 754	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	333 671	450 480	454 412	561 905	561 905	561 905	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	33 460	21 753	29 480	91 342	137 174	137 174	180 434	244 240	208 590
Total Revenue by Vote	5 947 527	6 276 809	7 316 767	8 117 558	8 470 041	8 470 041	8 316 481	8 812 261	9 414 311
Expenditure by Vote to be appropriated									
Vote 1 - Directorate - Executive Support Services	203 993	229 773	264 677	308 243	323 009	323 009	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	89 362	176 395	199 632	124 676	128 746	128 746	139 841	127 363	127 040
Vote 3 - Directorate - Human Settlement	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	593 683	616 299	380 705	587 424	587 550	587 550	624 541	642 236	679 404
Vote 5 - Directorate - Corporate Services	158 063	124 686	154 396	251 127	246 427	246 427	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	3 074 222	3 348 091	3 800 756	3 972 415	3 902 326	3 902 326	4 169 298	4 526 613	4 937 454
Vote 7 - Directorate - Spatial Planning And Development	281 373	293 906	500 010	318 067	301 652	301 652	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	335 599	368 787	526 944	452 199	457 460	457 460	489 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	610 438	731 278	843 598	722 249	732 114	732 114	862 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	70 020	79 571	118 827	204 489	223 822	223 822	267 116	350 528	311 614
Total Expenditure by Vote	5 588 255	6 073 878	6 846 941	7 142 098	7 139 982	7 139 982	7 504 832	8 090 614	8 674 590
Surplus/(Deficit) for the year	359 272	202 931	469 826	975 460	1 330 059	1 330 059	811 649	721 647	739 721

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 above is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City. This indicates the operating surplus or deficit of a vote.

Table 21: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	16 424	20 068	20 704	19 214	19 214	19 214	20 885	22 681	24 496
Interest earned - external investments	148 011	126 690	98 690	110 025	89 554	89 554	54 473	57 200	60 064
Interest earned - outstanding debtors	50 425	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received									
Fines, penalties and forfeits	16 896	23 698	24 938	18 134	18 134	18 134	19 712	21 407	23 120
Licences and permits	14 225	14 250	14 300	15 955	15 955	15 955	17 343	18 835	20 341
Agency services	–	25 683	26 198	34 334	33 839	33 839	43 909	43 070	46 195
Transfers and subsidies	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Other revenue	274 544	719 838	746 927	778 623	729 435	729 435	797 862	874 407	964 893
Gains									
Total Revenue (excluding capital transfers and contributions)	5 277 747	5 346 222	6 143 643	7 143 008	7 146 186	7 146 186	7 505 431	8 092 589	8 675 382
Expenditure By Type									
Employee related costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 357 815	2 499 220	2 648 595
Remuneration of councillors	55 482	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	203 883	321 277	373 183	372 833	368 992	368 992	497 286	420 209	454 876
Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769
Finance charges	49 359	43 960	38 467	41 004	33 003	33 003	44 211	66 574	61 217
Bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	–	83 309	86 509	72 241	83 271	83 271	127 652	141 908	150 705
Contracted services	1 036	2 938	6 449	888 061	915 099	915 099	818 879	903 475	949 636
Transfers and subsidies	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Other expenditure	1 204 962	1 054 579	1 209 680	534 951	466 082	466 082	541 851	604 670	633 494
Losses	36 365	21 014	46 325	–	–	–	–	–	–
Total Expenditure	5 587 617	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 504 832	8 090 614	8 674 590
Surplus/(Deficit)	(309 870)	(728 194)	(702 696)	911	6 204	6 204	599	1 975	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	894 057	974 549	1 323 855	1 323 855	811 050	719 672	738 929
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)			279 067						
Surplus/(Deficit) after capital transfers & contributions	359 911	202 393	470 428	975 460	1 330 059	1 330 059	811 649	721 647	739 721
Taxation	638	(538)	602						
Surplus/(Deficit) after taxation	359 272	202 931	469 826	975 460	1 330 059	1 330 059	811 649	721 647	739 721
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	359 272	202 931	469 826	975 460	1 330 059	1 330 059	811 649	721 647	739 721
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	359 272	202 931	469 826	975 460	1 330 059	1 330 059	811 649	721 647	739 721

Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure by source and type)

1. Total operating revenue is R7.51 billion in 2020/21 and escalates to R8.09 billion and R8.68 billion by 2021/22 and 2022/23 respectively. This represents a year-on-year increase of 5.03% for 2020/21 financial year, 7.82% for 2021/22 financial year and remains at 7.2% for the 2022/23 financial year.
2. Revenue to be generated from property rates is R1.69 billion in the 2020/21 financial year and increases to R1.82 billion in 2021/22 and further increases to R1.95 billion in 2022/23. The property rates represent 22% of the operating revenue base of the City and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term. The projected tariff is 8.5% in 2020/21 financial year, 8% in 2021/22 and 7% in 2022/23.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the City totalling R3.55 billion for the 2020/21 financial year and increasing to R4.11 billion by 2022/23. For the 2020/21 financial year, services charges amount to 47% of the total revenue base and it remains stagnant over the MTREF period.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. Transfers & Subsidies increases from R1.23 billion in 2020/21 to R1.37 billion in 2022/23.

The graph below provides a view of the main sources of revenue over the MTREF.

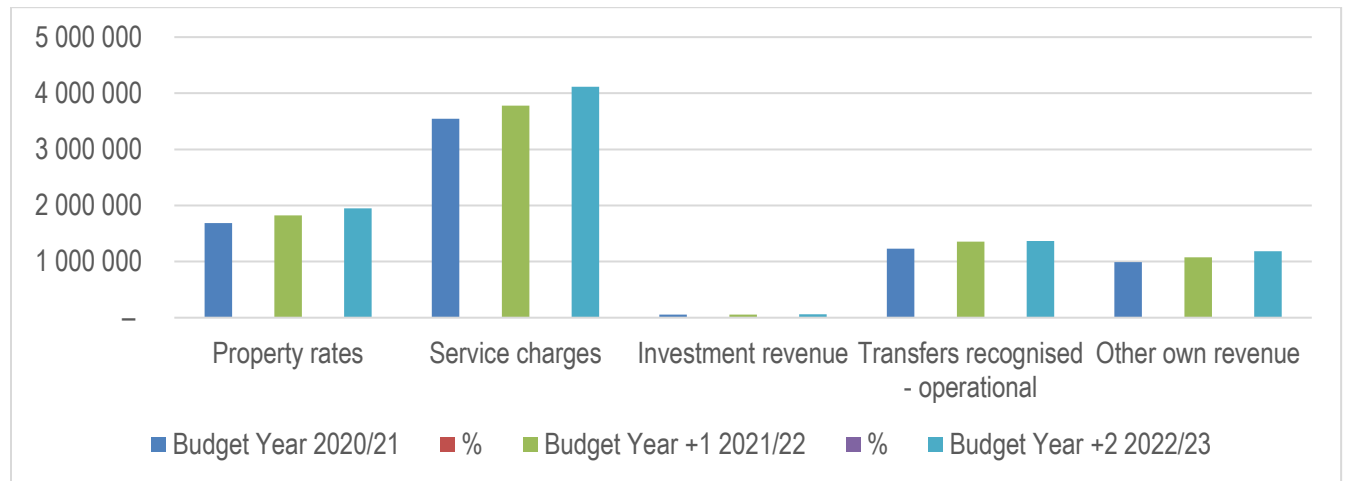


Figure 4: Revenue by source

5. Bulk Purchases have increased from 2020/21 financial year as a result of annual increase, escalating from R2.06 billion to R2.43 billion in 2022/23.
6. Employee Related Costs are one of the main cost drivers within the City's operating expenditure budget increasing from R2.36 billion in 2020/21 to R2.65 billion in 2022/23. The increase is mainly due to annual increase projection as per the Salary and Wage Collective Agreement of 6.25%.
7. Employee Related Costs and Bulk Purchases are the main cost drivers within the municipality. Ongoing operational gains and efficiencies are continuously identified to lessen the impact of wage and bulk tariff increases in future years.
8. Depreciation & Asset Impairment totals R871 million for the 2020/21 financial year. The calculation of depreciation on new capital expenditure is based on variables such as asset class and lifespan depending on the nature of the asset. This figure represents the cost component of the depreciation.
9. Contracted Services increases from R819 million in 2020/21 to R950 million in 2022/23 and includes budgetary provision for repairs and maintenance.

The graph below provides a view of the main expenditure types over the MTREF.

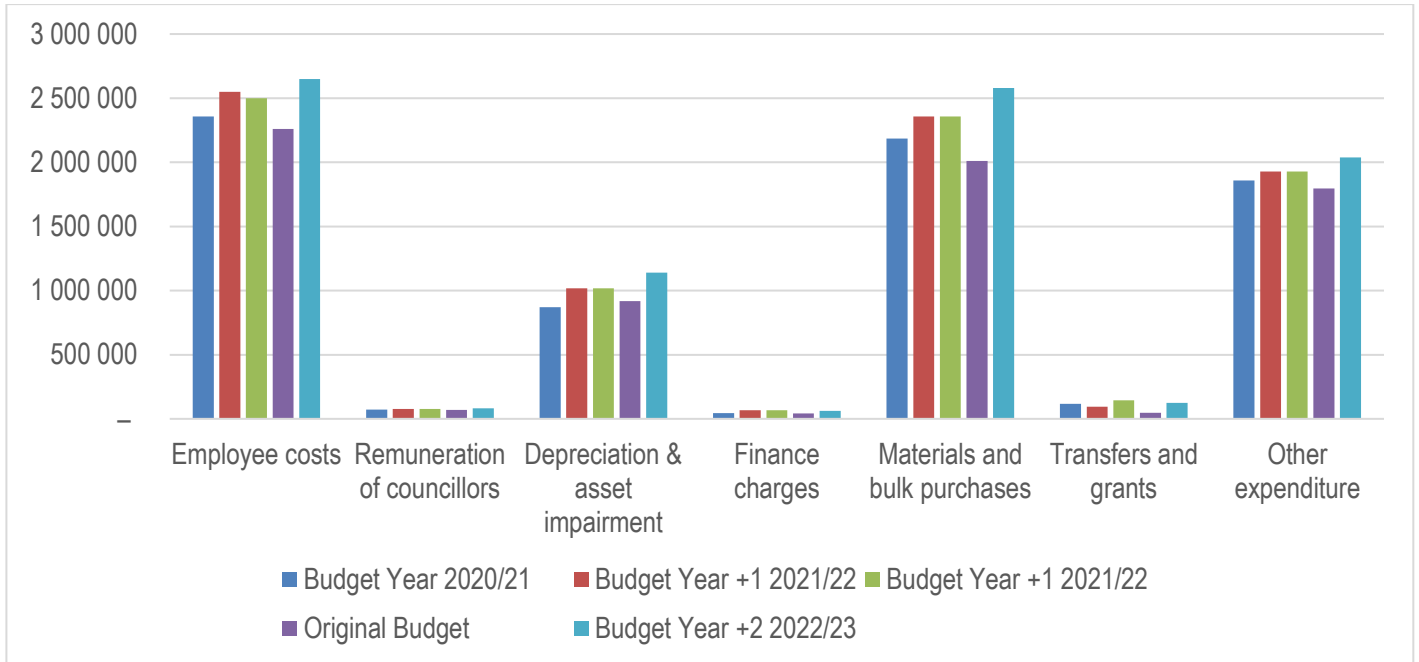


Figure 5: Expenditure by type

Table 22: MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	2 454	2 425	2 699	500	3 500	3 500	4 000	500	500
Vote 2 - Directorate - Municipal Manager	54 388	46 578	138 443	6 664	6 744	6 744	5 669	4 969	500
Vote 3 - Directorate - Human Settlement	176 555	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Vote 4 - Directorate - Chief Financial Officer	16 415	10 963	23 152	141 858	132 471	132 471	68 094	53 743	47 049
Vote 5 - Directorate - Corporate Services	926	1 414	655	45 910	46 024	46 024	13 499	9 582	5 130
Vote 6 - Directorate - Infrastructure Services	867 655	858 332	1 020 173	700 606	861 965	861 965	870 655	975 603	574 557
Vote 7 - Directorate - Spatial Planning And Development	73 678	136 743	229 832	307 351	359 762	359 762	158 200	85 693	110 017
Vote 8 - Directorate - Health / Public Safety & Emergency Services	10 753	19 559	34 533	24 650	28 307	28 307	20 973	28 115	30 181
Vote 9 - Directorate - Municipal Services	48 423	92 198	120 108	158 121	226 852	226 852	44 810	43 397	67 989
Vote 10 - Directorate - Economic Development & Agencies	32 708	32 430	35 549	98 970	116 004	116 004	84 485	95 293	129 401
Capital multi-year expenditure sub-total	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445
Single-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-
Vote 5 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-
Vote 9 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445

MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source (continued)

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional									
<i>Governance and administration</i>	133 774	172 856	252 178	225 114	228 338	228 338	138 162	75 794	79 178
Executive and council	56 853	49 002	137 947	47 424	45 504	45 504	20 518	7 880	5 130
Finance and administration	75 992	123 854	111 036	177 690	182 834	182 834	117 644	67 914	74 049
Internal audit	930	–	3 196	–	–	–	–	–	–
<i>Community and public safety</i>	235 751	182 770	248 314	324 264	556 456	556 456	357 767	362 923	436 123
Community and social services	20 174	10 721	22 562	12 123	22 332	22 332	6 300	11 000	19 900
Sport and recreation	24 023	35 136	37 560	34 910	58 486	58 486	18 100	11 050	19 920
Public safety	5 527	4 783	31 692	23 250	22 657	22 657	20 373	21 500	29 181
Housing	185 021	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Health	1 005	522	1 628	1 200	1 200	1 200	500	6 615	1 000
<i>Economic and environmental services</i>	366 520	390 459	708 798	649 295	755 857	755 857	546 096	426 063	328 962
Planning and development	65 006	121 441	215 787	354 451	334 445	334 445	148 810	88 454	97 767
Road transport	300 190	266 693	491 793	294 844	417 970	417 970	397 286	337 610	231 194
Environmental protection	1 324	2 325	1 218	–	3 442	3 442	–	–	–
<i>Trading services</i>	510 467	553 666	516 918	505 051	579 037	579 037	458 879	652 340	361 532
Energy sources	123 461	127 663	143 106	102 500	110 122	110 122	121 377	119 420	132 601
Water management	178 075	132 049	166 997	83 500	132 444	132 444	74 191	148 573	103 762
Waste water management	205 993	249 859	146 835	207 762	189 429	189 429	242 800	363 000	97 000
Waste management	2 938	44 096	59 981	111 289	147 042	147 042	20 510	21 347	28 169
<i>Other</i>	37 444	32 498	33 807	33 688	113 722	113 722	81 975	92 533	125 651
Total Capital Expenditure - Functional	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445
Funded by:									
National Government	665 578	834 202	886 601	974 549	1 322 274	1 322 274	808 540	716 911	735 179
Provincial Government	4 202	–	7 456	–	1 580	1 580	–	–	–
District Municipality	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	229	–	65 282	–	–	–	–	–
Transfers recognised - capital	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	808 540	716 911	735 179
Borrowing	–	–	–	69 582	–	–	170 800	345 000	80 000
Internally generated funds	614 176	497 818	865 958	628 000	909 556	909 556	603 538	547 743	516 266
Total Capital Funding	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445

Explanatory notes to MBRR Table A5 Budgeted Capital Expenditure by vote, functional classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by functional classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2020/21 R1.58 billion has been allocated, R1.61 billion in 2021/22 and R1.33 billion in 2022/23.
3. The capital programme is funded from National Government Grants (Capital Transfers), Internally Generated Funds from prior and current year surpluses and Borrowings. For 2020/21, Capital transfers represent 51% of Capital Expenditure and increases to 55% by 2022/23.
4. It needs to be noted that the institution has made a strategic decision to utilize own funds to mainly replace existing infrastructure assets in the urban core of the City. The total amount of own funding is R603 million in 2020/21, it decreases to R548 million in the 2021/22 financial year and a further decrease to R516 million in 2021/22 financial year.
5. Borrowing has been provided for the 2020/21 financial year at R170.80 million, increasing to R345 million in 2021/22 and decreases to R80 million in the 2022/23 financial year.

Table 23: MBRR Table A6 - Budgeted Financial Position

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSETS									
Current assets									
Cash	24 591	165 104	247 014	80 155	80 155	80 155	80 155	80 500	80 700
Call investment deposits	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	990 795	1 330 826	1 808 068
Consumer debtors	456 548	897 283	974 079	798 270	798 270	798 270	945 195	932 001	918 221
Other debtors	810 770	354 209	583 606	968 000	968 000	968 000	609 869	637 923	667 267
Current portion of long-term receivables	–	–	–	–	–	–	–	–	–
Inventory	38 570	42 790	37 178	47 069	47 069	47 069	38 851	40 638	42 507
Total current assets	2 995 990	3 119 778	2 766 496	3 463 641	2 828 640	2 828 640	2 664 864	3 021 887	3 516 764
Non current assets									
Long-term receivables	–	–	–	–	–	–	–	–	–
Investments	–	–	–	–	–	–	–	–	–
Investment property	396 276	392 623	401 546	534 856	572 764	572 764	419 616	433 918	459 108
Investment in Associate	109 474	567 925	597 392	133 109	133 109	133 109	624 275	652 992	683 029
Property, plant and equipment	15 705 107	18 227 831	19 744 457	20 074 795	20 523 208	20 523 208	21 345 000	21 967 100	22 057 314
Biological	–	–	–	–	–	–	–	–	–
Intangible	7 073	23 863	19 903	20 773	28 045	28 045	20 799	16 756	22 756
Other non-current assets	49 844	50 382	50 513	55 420	57 825	57 825	52 787	55 215	57 755
Total non current assets	16 267 774	19 262 624	20 813 812	20 818 954	21 314 951	21 314 951	22 462 476	23 125 980	23 279 962
TOTAL ASSETS	19 263 763	22 382 402	23 580 308	24 282 595	24 143 591	24 143 591	25 127 340	26 147 867	26 796 726
LIABILITIES									
Current liabilities									
Bank overdraft	–	–	–	–	–	–	–	–	–
Borrowing	47 642	52 572	57 974	56 849	55 619	55 619	47 825	56 153	38 037
Consumer deposits	57 321	60 013	64 109	79 135	79 135	79 135	66 994	70 076	73 299
Trade and other payables	1 018 313	1 342 595	1 297 520	1 335 430	1 335 430	1 335 430	907 862	949 624	993 307
Provisions	186 724	286 465	295 253	244 792	244 792	244 792	308 539	322 732	337 577
Total current liabilities	1 310 000	1 741 645	1 714 855	1 716 206	1 714 976	1 714 976	1 331 220	1 398 585	1 442 220
Non current liabilities									
Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	308 336	588 854	568 934
Provisions	517 066	698 648	690 722	579 483	579 483	579 483	721 804	755 007	789 737
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 030 140	1 343 861	1 358 671
TOTAL LIABILITIES	2 225 192	2 785 847	2 693 157	2 541 914	2 540 684	2 540 684	2 361 360	2 742 445	2 800 891
NET ASSETS	17 038 571	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 765 981	23 405 422	23 995 835
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	10 113 472	10 550 325	11 020 151	11 785 177	11 647 403	11 647 403	12 454 966	12 620 101	12 714 389
Reserves	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	10 311 014	10 785 321	11 281 446
TOTAL COMMUNITY WEALTH/EQUITY	17 038 571	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 765 981	23 405 422	23 995 835

Explanatory notes to MBRR Table A6 - Budgeted Financial Position

1. MBRR table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets Less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. MBRR table A6 is supported by an extensive table of notes (MBRR table SA3) providing a detailed analysis of the major components of a number of items, including:
 - i. Call investments deposits;
 - ii. Consumer debtors;
 - iii. Property, plant and equipment;
 - iv. Trade and other payables;
 - v. Provisions non-current;
 - vi. Changes in net assets; and
 - vii. Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt

impairment which in turn would impact on the provision for bad debts. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 24: MBRR Table A7 - Budgeted Cash Flow Statement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	858 852	973 025	1 295 503	1 435 647	1 435 647	1 435 647	1 527 339	1 685 980	1 803 998
Service charges	2 593 542	2 576 079	2 823 913	3 162 626	3 115 254	3 115 254	3 209 775	3 496 400	3 805 919
Other revenue	540 205	456 442	444 790	809 829	755 334	755 334	814 239	906 870	998 117
Transfers and Subsidies - Operational	894 796	817 569	921 187	1 126 922	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Transfers and Subsidies - Capital	669 780	930 588	998 245	974 549	1 323 855	1 323 855	811 050	719 672	738 929
Interest	198 437	176 012	165 784	165 029	164 446	164 446	134 121	145 609	155 545
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(5 071 556)	(4 346 374)	(5 407 264)	(5 761 958)	(5 729 972)	(5 729 972)	(5 976 438)	(6 441 350)	(6 892 664)
Finance charges	(49 359)	(43 960)	(38 467)	(41 004)	(33 003)	(33 003)	(44 211)	(66 574)	(61 217)
Transfers and Grants	(43 173)	(39 330)	(47 193)	(48 175)	(138 061)	(138 061)	(115 981)	(143 778)	(125 065)
NET CASH FROM/(USED) OPERATING ACTIVITIES	591 524	1 500 050	1 156 497	1 823 466	2 132 697	2 132 697	1 588 751	1 659 667	1 791 837
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	56 169	15 235	2 226				-	-	-
Decrease (increase) in non-current receivables							-	-	-
Decrease (increase) in non-current investments							-	-	-
Payments									
Capital assets	(1 280 782)	(1 332 249)	(1 760 015)	(1 737 413)	(2 233 410)	(2 233 410)	(1 582 878)	(1 609 654)	(1 331 445)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 224 613)	(1 317 014)	(1 757 789)	(1 737 413)	(2 233 410)	(2 233 410)	(1 582 878)	(1 609 654)	(1 331 445)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 582	-	-	170 800	345 000	80 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
Payments									
Repayment of borrowing	(50 709)	(47 642)	(52 572)	(56 849)	(55 619)	(55 619)	(57 030)	(54 837)	(63 166)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(50 709)	(47 642)	(52 572)	12 733	(55 619)	(55 619)	113 770	290 163	16 834
NET INCREASE/ (DECREASE) IN CASH HELD	(683 798)	135 395	(653 864)	98 786	(156 332)	(156 332)	119 643	340 176	477 225
Cash/cash equivalents at the year begin:	2 373 900	1 690 102	1 825 497	1 551 516	1 171 633	1 171 633	1 007 121	1 126 764	1 466 939
Cash/cash equivalents at the year end:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 126 764	1 466 939	1 944 164

Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. The cash and cash equivalents increase from R1.13 billion in the 2020/21 period to R1.47 billion in the 2021/22 financial year and further increases over the MTREF to R1.94 billion by 2022/23 financial year. The slight increase can be attributed to tariff increases over the MTREF period.
4. Provision has been made for the repayment of borrowing to the amount of R57 million for the 2020/21 financial year, based on the capital repayment in terms of the loan agreement.

Table 25: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Cash and investments available</u>									
Cash/cash equivalents at the year end	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 126 764	1 466 939	1 944 164
Other current investments > 90 days	-	-	0	(0)	0	0	(55 814)	(55 614)	(55 396)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 070 950	1 411 326	1 888 768
<u>Application of cash and investments</u>									
Unspent conditional transfers	250 830	245 352	210 610	204 447	204 447	204 447	220 088	230 212	240 802
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				(15 284)	(15 284)	(15 284)			
Other working capital requirements	(555 397)	(41 547)	(329 463)	(488 899)	(480 078)	(480 078)	(699 653)	(711 985)	(693 183)
Other provisions	196 839	296 925	306 411	369 722	369 722	369 722	320 200	334 929	350 336
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
Total Application of cash and investments:	(107 727)	500 730	187 559	69 986	78 807	78 807	(159 365)	(146 844)	(102 046)
Surplus(shortfall)	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	1 230 315	1 558 170	1 990 814

Explanatory notes to MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2020/21 to 2022/23 the surplus improves from R1.23 billion to R1.99 billion.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2020/2021 MTREF is funded with a slight surplus.
7. As part of the budgeting and planning guidelines that informed the compilation of the draft 2020/2021 MTREF the end objective of the medium-term framework was to ensure the budget is funded and aligned to section 18 of the MFMA.

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CAPITAL EXPENDITURE									
Total Upgrading of Existing Assets	–	334 151	403 642	397 524	560 018	560 018	163 853	192 404	260 824
<i>Roads Infrastructure</i>	–	127 486	169 777	143 461	148 129	148 129	90 281	108 500	121 399
<i>Electrical Infrastructure</i>	–	50 330	28 020	79 858	59 858	59 858	–	–	–
<i>Water Supply Infrastructure</i>	–	38 668	66 431	20 000	20 000	20 000	13 291	10 655	10 155
<i>Sanitation Infrastructure</i>	–	62 798	28 518	56 332	82 781	82 781	9 000	3 000	3 000
<i>Solid Waste Infrastructure</i>	–	–	2 794	1 500	3 706	3 706	3 000	9 648	10 000
Infrastructure	–	279 282	295 540	301 152	314 474	314 474	115 573	131 804	144 554
Community Facilities	–	27 229	67 539	43 913	116 590	116 590	18 100	31 200	70 481
Sport and Recreation Facilities	–	10 366	15 819	26 460	38 532	38 532	14 750	6 400	7 050
Community Assets	–	37 595	83 359	70 373	155 122	155 122	32 850	37 600	77 537
Heritage Assets	–	–	–	200	1 950	1 950	500	1 000	2 000
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	–	14 455	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Housing	–	1 116	–	–	–	–	–	–	–
Other Assets	–	15 572	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Total Capital Expenditure	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445
<i>Roads Infrastructure</i>	295 968	252 037	735 592	671 391	931 333	931 333	633 493	447 799	339 439
<i>Storm water Infrastructure</i>	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
<i>Electrical Infrastructure</i>	122 088	127 035	173 580	178 846	168 328	168 328	170 119	151 596	149 580
<i>Water Supply Infrastructure</i>	178 075	132 049	186 233	133 433	198 539	198 539	155 989	336 984	325 547
<i>Sanitation Infrastructure</i>	205 993	249 859	207 793	269 009	255 700	255 700	309 871	412 052	161 452
<i>Solid Waste Infrastructure</i>	2 157	43 262	49 727	60 900	63 106	63 106	4 000	11 648	12 500
<i>Information and Communication Infrastructure</i>	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
Infrastructure	1 028 575	1 093 473	1 457 512	1 375 520	1 683 347	1 683 347	1 318 082	1 380 104	1 009 881
Community Facilities	42 635	31 770	92 049	54 213	130 883	130 883	35 400	53 844	110 398
Sport and Recreation Facilities	1 149	16 413	28 611	26 660	40 720	40 720	14 850	6 450	7 050
Community Assets	43 784	48 183	120 660	80 873	171 603	171 603	50 250	60 294	117 448
Heritage Assets	–	–	839	600	3 505	3 505	1 500	3 000	4 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	122 553	53 403	30 238	34 782	94 611	94 611	17 430	32 788	37 739
Housing	–	1 116	–	–	–	–	30 450	11 300	–
Other Assets	122 553	54 520	30 238	34 782	94 611	94 611	47 880	44 088	37 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Licences and Rights	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Intangible Assets	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Computer Equipment	23 546	2 948	8 907	3 564	4 156	4 156	5 431	2 253	365
Furniture and Office Equipment	10 223	8 925	11 792	10 280	20 075	20 075	21 734	9 636	13 479
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	20 527	18 515	30 146
Transport Assets	50 142	110 235	84 529	65 700	75 982	75 982	59 460	33 648	55 881
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSET REGISTER SUMMARY - PPE (WDV)	16 158 236	18 685 213	21 976 435	20 685 845	21 181 842	21 181 842	21 838 201	22 472 989	22 596 933
<i>Roads Infrastructure</i>	5 044 836	5 814 407	5 550 289	6 052 163	6 226 137	6 226 137	4 575 145	4 922 783	5 409 998
<i>Storm water Infrastructure</i>				48 059	52 909	52 909	17 686	21 252	23 043
<i>Electrical Infrastructure</i>	3 555 245	4 200 530	3 952 011	4 362 508	4 352 890	4 352 890	4 846 137	5 014 676	5 196 869
<i>Water Supply Infrastructure</i>	2 745 407	2 893 537	2 784 526	3 036 361	3 089 292	3 089 292	3 284 634	3 424 096	3 525 314
<i>Sanitation Infrastructure</i>	1 973 845	2 075 176	1 950 401	3 410 252	3 495 516	3 495 516	3 524 970	3 755 614	3 863 398
<i>Solid Waste Infrastructure</i>	(358 178)			1 010 672	1 010 672	1 010 672	1 072 686	1 113 336	1 143 514
<i>Coastal Infrastructure</i>				–			1 238 439	982 201	(1 736 069)
<i>Information and Communication Infrastructure</i>		332 494	138 064	181 365	178 865	178 865	181 662	183 981	189 170
Infrastructure	12 961 156	15 316 143	14 375 290	18 101 380	18 406 281	18 406 281	18 741 359	19 417 937	17 615 238
Community Assets	1 224 744	1 304 644	1 440 450	311 419	407 182	407 182	295 706	301 006	313 265
Heritage Assets	49 780	49 780	51 352	55 420	57 825	57 825	52 787	55 215	57 755
Investment properties	396 276	427 563	401 546	534 856	572 764	572 764	419 616	438 918	459 108
Other Assets	1 186 181	1 568 450	5 683 388	1 372 662	1 413 629	1 413 629	1 533 663	1 597 475	1 636 903
Biological or Cultivated Assets									
Intangible Assets	7 073	18 632	24 409	20 773	33 045	33 045	20 799	21 756	22 756
Computer Equipment	356			29 740	27 831	27 831	35 420	31 905	28 807
Furniture and Office Equipment	36 763			58 544	17 674	17 674	535 553	433 813	2 262 221
Machinery and Equipment	32 419			87 389	118 891	118 891	74 014	72 162	79 420
Transport Assets	263 488			106 429	116 710	116 710	121 127	94 350	112 765
Land									
Zoo's, Marine and Non-biological Animals				7 233	10 009	10 009	8 158	8 453	8 695
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	16 158 236	18 685 213	21 976 435	20 685 845	21 181 842	21 181 842	21 838 201	22 472 989	22 596 933
EXPENDITURE OTHER ITEMS	1 186 457	1 374 197	1 689 737	1 310 712	1 267 864	1 267 864	1 269 949	1 477 591	1 645 808
Depreciation	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769
Repairs and Maintenance by Asset Class	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039
<i>Roads Infrastructure</i>	91 359	71 411	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Storm water Infrastructure</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Electrical Infrastructure</i>	119 755	105 750	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Water Supply Infrastructure</i>	46 388	50 844	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Sanitation Infrastructure</i>	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Solid Waste Infrastructure</i>	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Infrastructure	313 651	289 262	194 562	182 029	182 736	182 736	183 149	210 622	231 684
<i>Community Facilities</i>	7 743	18 400	5 830	5 765	5 253	5 253	5 226	6 010	6 611
<i>Sport and Recreation Facilities</i>	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Heritage Assets	–	–	–	9	9	9	9	11	12
Investment properties	–	–	–	–	–	–	–	–	–
<i>Operational Buildings</i>	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Other Assets	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
<i>Licences and Rights</i>	–	–	–	652	652	652	653	751	826
Intangible Assets	–	–	–	652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment	–	2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS	1 186 457	1 374 197	1 689 737	1 310 712	1 267 864	1 267 864	1 269 949	1 477 591	1 645 808

Explanatory notes to MBRR Table A9 – Asset Management

1. Table A9 provides an overview of municipal capital allocations to acquiring new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. In the 2020/21 financial year BCMM has allocated 27% of its capital budget towards asset upgrading and renewal and 2% for Repairs and Maintenance as a percentage of PPE, which is at current replacement.
3. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. It should be borne in mind that Buffalo City Metropolitan Municipality budgets has valued its infrastructural assets on the revaluation model and therefore the above percentage allocations should be adjusted accordingly to reflect the increase in asset values due to different valuation methodologies.

Table 27: MBRR Table A10 – Basic Service Delivery Measurement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets									
Water:									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	-	-	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030

MBRR Table A10 – Basic Service Delivery Measurement (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets									
Refuse:									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	57 252	48 915	43 452	43 479	43 479	43 479	45 979	48 479	50 979
Sanitation (free minimum level service)	57 252	48 915	44 194	46 655	46 655	46 655	49 155	51 655	54 155
Electricity/other energy (50kwh per household per month)	75 540	68 180	77 394	81 304	81 304	81 304	83 804	86 304	88 804
Refuse (removed at least once a week)	57 252	48 915	47 742	50 259	50 259	50 259	52 759	55 259	57 759
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	–	169 134	182 891	163 870	163 870	163 870	177 412	193 557	211 170
Sanitation (free sanitation service to indigent households)	–	–	66 845	79 167	79 167	79 167	86 450	93 799	101 772
Electricity/other energy (50kwh per indigent household per month)	–	(7 281)	45 971	64 842	64 842	64 842	67 124	70 615	76 899
Refuse (removed once a week for indigent households)	–	–	117 687	136 352	136 352	136 352	146 502	158 955	172 466
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)									
Total cost of FBS provided	–	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Highest level of free service provided per household									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)	96	105	114	86	86	86	94	102	111
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Water (in excess of 6 kilolitres per indigent household per month)	–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)	–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates	–	–	–	–	–	–	–	–	–
Housing - top structure subsidies	–	–	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228

PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF ANNUAL BUDGET PROCESS

The Budget Steering Committee has been established in terms Section 53 of the MFMA and Municipal Budget Reporting Regulations.

The Budget Steering Committee consists of the City Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance. The Portfolio MMC for Municipal Services, MMC for Infrastructure Services, MMC for Spatial Planning & Development and MMC for Corporate Services are also member of the Budget Steering Committee meetings as appointed by the Executive Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 IDP/Budget Process Overview

In terms of Section 30 of the Municipal Systems Act no 32 of 2000, the Executive Mayor of a municipality must in accordance with S29-

“(c) submit the draft plan to the municipal council for adoption, further

Section 53 of the Municipal Finance Management Act no 56 of 2003 subsection 1 (b) The Mayor of the Municipality must coordinate the annual revision of the IDP in terms of S34

of the MSA and the preparation of the annual budget and determine how the IDP is to be taken into account/ or revised for the purposes of the budget.

The budget process is governed by the Municipal Finance Management Act 56 of 2003 and the Municipal Systems Act 32 of 2000. The objective process is to ensure good governance and accountability and enables the municipality to involve residents and other stakeholders in the budgeting process.

In terms of Section 16 of the Municipal Finance Management Act (MFMA) No 56, 2003:

- (1) “The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year”.
- (2) “In order for a municipality to comply with subsection (1), the mayor of the municipality must table an annual budget at a council meeting at least 90 days before the start of the budget year”.

Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Executive Mayor has established a Budget Steering Committee, which consists of the Portfolio Head for Finance (Chairperson), Portfolio Head for Municipal Services, Portfolio Head for Infrastructure Services, Portfolio Head for Spatial Planning & Development, Portfolio Head for Corporate Services and Senior Managers.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. 30 August) a time schedule that sets out the process to revise the IDP and prepare the budget.

Section 28 (1) of the Municipal Systems Act requires each municipality to adopt a process in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan. In compliance with this requirement Buffalo City Metropolitan Municipality adopted the plan on 23 August 2019.

Table 28: Key activities in the review of the 2020/2021 IDP and MTREF Budget

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
PREPARATION PHASE			
1.	Top Management	Considered and recommended the 2019/2020 Capital Roll-Over Adjustment Budget & the 2018/2019 Fourth Adjustment budget	5 August 2019
2.	Budget Steering Committee	<ul style="list-style-type: none"> ▪ Recommended that IDP/Budget/PMS Process Plan and IDP/Budget/PMS Time Schedule (at least 10 months before the start of the budget year) be approved by Council ▪ Considered 2019/2020 Capital Roll-Over Budget (to be tabled before 25 August 2019) & the 2018/2019 Fourth Adjustment budget 	13 August 2019
3.	IDP/OPMS Portfolio Committee	Portfolio Committee recommended that IDP/Budget/PMS Process Plan and IDP/Budget/PMS Time Schedule (at least 10 months before the start of the budget year) be approved by Council	1 August 2019
4.	External IDP/Budget Representative Forum	Stakeholders engaged on the Draft IDP/Budget/PMS Process Plan and Time Schedule	21 August 2019
5.	Top Management Technical Planning Session	Top Management reflected on progress made with implementation of strategic priorities during preceding financial years and reviewed strategic priorities for Council's consideration through Mayoral Lekgotla and Councillors and Traditional Leaders' Lekgotla	11-13 September 2019
6.	Council	<ul style="list-style-type: none"> ▪ Approved IDP/Budget/PMS Process Plan and IDP/Budget/PMS Time Schedule (at least 10 months before the start of the budget year) ▪ Approved the 2019/2020 Capital Roll-Over Budget (to be tabled before 25 August 2019) and the 2018/2019 Fourth Adjustment budget 	23 August 2019
7.	Alignment of planned BCMM Catalytic Programmes with Grant funds, Provincial Infrastructure Plans within BCMM and initiatives of State-Owned Enterprises.	Submitted all BCMM Catalytic Programmes to Provincial Treasury for alignment with the Provincial budgeting processes.	15 August 2019
PHASE 1: INSTITUTIONAL, COMMUNITY AND STAKEHOLDER ANALYSIS			
8.	IDP/Budget Workstream meetings	<ul style="list-style-type: none"> ▪ Conducted SITUATIONAL ANALYSIS which will guide strategic priorities for the 2020/2021 financial year ▪ Reflected on the progress made with key priorities since the adoption of the MGDS ▪ Discussed key considerations for strategic priority choices towards implementing MGDS and the IDP ▪ Did initial identification of possible Programmes, Projects and Key initiatives 	6 September 2019
9.	Community Needs Analysis	Ward Councillors reviewed current ward priorities and ward plans	09/09/2019 - 27/09/2019

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
PHASE 2: STRATEGIES			
10.	Executive Mayoral Imbizo	Executive Mayor and Council interacted with ward communities to listen to needs and concerns; and provide feedback on approved programmes and projects for 2019/2020	2 October 2019 – Inland Region (King William's Town) 3 October 2019 – Midland Region (Mdantsane) 4 October 2019 – Urban Coastal Region 5 October 2019 – Coastal Rural Region
11.	BCMM Technical IGR Forum -	<ul style="list-style-type: none"> ▪ Deliberated on BCMM situational analysis and reflected on the submission of priority requests to Provincial Government State-owned Enterprises, including BEPP requests ▪ Presented IGR transversal issues and feedback to be presented to Mayoral Imbizos throughout BCMM 	20 September 2019
12.	Executive Mayoral Lekgotla	Mayoral Committee reviewed strategic objectives for service delivery and development	24-25 October 2019
13.	IGR Catalytic Programme	Submission of priority requests to provincial sector departments and State-owned Enterprises, including Built Environment Performance Plan (BEPP) requests	9 November 2019
14.	IDP Technical Workstream meetings	Workstreams prepared action plans to Mayoral Lekgotla priorities identified for submission to Council Lekgotla	21 November 2019
15.	Council Lekgotla on outcomes of the Mayoral Lekgotla	Council reflected on their desired key outcomes over the remainder of its 5-year term based on its deep understanding of current and emerging City trends and realities	28 November 2019
16.	Council Budget Workshop	Council deliberated on the 2018/2019 Fourth Adjustment Budget and 2019/2020 First Adjustment Budget	16 August 2019
17.	Budget Workshops with all directorates	<ul style="list-style-type: none"> ▪ Considered strategic IDP priorities and community needs for budgeting purpose; ▪ Prepared submissions for Mid-year adjustment budget; and ▪ Identified service delivery target amendments in accordance with budget adjustments 	18 to 22 November 2019
PHASE 3: PROGRAMMES AND PROJECTS (Identifying, prioritising, costing programmes and projects)			
18.	SDBIP Revision Sessions	Reviewed Key Performance Indicators and Targets contained in the SDBIP and IDP	06 January 2020 – 28 February 2020
19.	Council Meeting	Council considered 2018/2019 Draft Annual Report before advertising it for public comment	29 January 2020

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
20.	Council Workshop	Council deliberated on the 2019/2020 Mid-year Adjustments Budget	17 February 2020
21.	Council Meeting	Council considered and adopted 2019/2020 Mid-year Adjustments Budget	26 February 2020
PHASE 4: INTEGRATION			
22.	BCMM Technical IGR Forum	Provincial Sector Departments and State-owned Enterprises informed BCMM of provincial budgetary allocations	21 February 2020
23.	National Treasury Mid-year Budget and Performance Assessment Review	National Treasury conducted a mid-year assessment of the municipality in preparation for the adjustment budget in terms of section of MFMA.	13 February 2020
PHASE 5: APPROVAL			
24.	Budget Steering Committee	Considered 2019/2020 Mid-year Adjustments Budget (to be tabled before 28 February 2020)	31 January 2020
25.	Council Workshop	Council deliberated on the 2019/2020 Mid-year Adjustments Budget	17 February 2020
26.	Top Management	Considered Draft (Revised) 2020/2021 IDP and 2020/2023 MTREF	16 March 2020
27.	Budget Steering Committee	Considered Draft (Revised) 2020/2021 IDP and 2020/2023 MTREF	20 March 2020
28.	Combined Budget Steering Committee, IDP/OPMS Portfolio Committee and Finance Committee	Considered Draft (Revised) 2020/2021 IDP and 2020/2023 MTREF	15 May 2020
29.	Council Meeting	<ul style="list-style-type: none"> ▪ To approve the 2020/2021 Draft IDP, Draft 2020/2021 MTREF Budget, Draft BEPP and draft policies (at least 90 days before the start of the budget year) ▪ To consider the proposed budget of the entity and assess the entity's (BCMDA) priorities and objectives and make recommendations 	26 May 2020

2.1.2 Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP)

The review of the 2020/2021 Integrated Development Plan commenced in September 2019 after the adoption of the IDP/Budget Process Plan by Council and the Budget Time Schedule for the 2020/21 MTREF.

The Metro's IDP is the principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly informs the Service Delivery and Budget Implementation Plan.

With the compilation of the 2020/2021 MTREF, each function/directorate had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year performance against the 2019/20 Service Delivery and Budget Implementation Plan. Business planning responds to the Metro's priority needs, reviewed strategic objectives and informs the detail operating budget appropriations and three-year capital programme.

The Final Service Delivery and Budget Implementation Plan (SDBIP) with Final Performance Agreements will be submitted to the Executive Mayor after the approval of the IDP and Budget; and the Final SDBIP will be submitted to Council with the Performance Agreements within 28 days after the budget is tabled in Council.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2020/2021 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the draft 2020/2021 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance

- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2019/2020 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 98 and 99 have been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

The draft 2020/2021 IDP review and MTREF Budget as well as BEPP will be tabled at Council on 26 May 2020. Thereafter the draft documents will be made available to the community via the municipality's website, and hard copies will be made available at customer care offices and municipal libraries. Further, consultation will be made through various media platforms, for example, radio, social media, etc. This process will be undertaken up until **10 June, thereafter, a final report will be tabled at Council on 18 June 2020.**

The IDP Review process is an outcome of an intensive and detailed series of engagements with our communities through the following key participatory democracy instruments:

- i. Mayoral Imbizos (held during October 2019);
- ii. Ward Committee engagements and activities (held throughout the 2019/2020 financial year); and
- iii. IDP Representative Forum meeting (held in August 2019)

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

BCMM's IDP is the strategic framework that outlines the City's priority objectives over a 5-year period which guides the planning and budgeting within the City. During the development process an effort was made to ensure that the IDP is fully aligned with the Metro Growth and Development Strategy. Over the five-year term, the City will concentrate on the 5 strategic outcomes to be achieved by the year 2030. The following table highlights the IDP's five strategic outcomes which have directly informed the compilation of the 2020/2021 MTREF budget:

Table 29: IDP'S Five Strategic Objectives

Strategic Objective 1:	An Innovative and Productive City
<i>Rapid and inclusive economic growth and falling unemployment.</i>	
Strategic Objective 2:	A Green City
<i>Environmentally sustainable with optimal benefits from our natural assets. A clean and healthy City of subtropical gardens.</i>	
Strategic Objective 3:	A Connected City
<i>High-quality (and competitively priced) connections to ICT, electricity and transport networks (inside the City and to the outside world).</i>	
Strategic Objective 4:	A Spatially Transformed City
<i>The spatial divisions and fragmentation of the apartheid past are progressively overcome and township economies have become more productive.</i>	
Strategic Objective 5:	A Well-Governed City
<i>A smart and responsive municipality (working with other levels of government) that plans and efficiently delivers high quality services and cost-effective infrastructure, without maladministration and political disruptions</i>	

The IDP review process was undertaken within the framework of National, Provincial and District policies and legislation. Some of the key informants that guide the review and refinement of IDP objectives and strategies include the following:

- National Development Plan;
- Medium-Term Strategic Framework (MTSF) 2019/2024;
- Eastern Cape Provincial Development Plan (PDP) 2030;
- Sustainable Development Goals (SDGs);
- 12 Outcomes adopted by National Cabinet in January 2010;

- BCMM Ward priorities;
- Priorities from the Mayoral Lekgotla held on 21 –23 October 2016 and annually reviewed thereafter.

Table 30: Alignment of BCMM Strategic Objectives with National and Provincial Priorities

BCMM Strategic Objective	12 Outcomes	Provincial Development Plan	National Development Plan	Sustainable Development Goals	National 10 Point Plan
SO1: An innovative and productive city.	<p>Decent employment through inclusive economic growth</p> <p>A skilled and capable workforce to support inclusive growth</p> <p>An efficient, competitive and responsive economic infrastructure network.</p>	<p>A growing, inclusive and equitable economy.</p> <p>Vibrant and equitably enabled communities.</p>	<p>Unemployment rate should fall from 27% in 2011 to 14% by 2020 and to 6% by 2030.</p> <p>Total employment should rise from 13 million to 24 million.</p>	<p>Ensure access to affordable, reliable, sustainable economic growth, full and productive employment and decent work for all.</p>	<p>Unlocking the potential of SMMEs, cooperatives, township and rural enterprises.</p> <p>Operation Phakisa aimed growing the ocean economy and other sectors</p> <p>Encouraging private sector investment.</p>
SO2: A green city.	<p>Protection and enhancement of environmental assets and natural resources.</p>	<p>A growing, inclusive and equitable economy.</p>	<p>Achieve the peak, plateau and decline trajectory for greenhouse gas emissions, with the peak being achieved around 2025</p> <p>By 2030, an economy-wide carbon price should be entrenched.</p>	<p>Take urgent action to combat climate change and its impacts.</p>	<p>Resolving the energy challenge.</p> <p>Revitalizing agriculture and the agro-processing value chain</p>
SO3: A connected city	<p>Improve the quality of basic education.</p>	<p>An educated, empowered, and innovative citizenry.</p>	<p>All children should have at least two years of pre-school education. This implies about 2 million places</p> <p>About 80% of schools and learners achieve 50% and above in literacy, mathematics and science in grades 3, 6, 9.</p>	<p>Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.</p>	<p>N/A</p>

BCMM Strategic Objective	12 Outcomes	Provincial Development Plan	National Development Plan	Sustainable Development Goals	National 10 Point Plan
			At least 80% of students should complete 12 years of schooling.		
SO4: A spatially integrated city.	<p>Improve health and life expectancy.</p> <p>Sustainable human settlements and improved quality of household life</p>	<p>A healthy population.</p> <p>Vibrant and equitably enabled communities (Universal access to social infrastructure).</p>	<p>By 2030, life expectancy should reach at least 70 for both men and women.</p> <p>Infant mortality rate should decline from 43 to 20 per 1000 live births and the under-five mortality rate should be less than 30 per 1000, from 104 today.</p> <p>The proportion of people with access to electricity should rise from 70% in 2010 to 95% by 2030, with no grid options available for the rest.</p> <p>Ensure that all people have access to clean, potable water and that there is enough water for agriculture and industry.</p>	<p>Ensure healthy lives and promote well-being for all at all ages.</p> <p>Ensure availability and sustainable management of water and sanitation for all.</p>	<p>N/A</p> <p>State reform and boosting the role of state owned companies, ICT infrastructure or broadband roll out, water, sanitation and transport infrastructure as well as.</p>
A well-governed city.	A development-orientated public service and inclusive citizenship.	An educated, empowered and innovative citizenry.	A capable and effective state, able to enhance economic opportunities, support the development of capabilities and intervene to ensure a rising floor of social rights for the poor.	Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.	Moderating workplace conflict.

The draft 2020/2021 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 31: MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Innovative and Productive City	Promote sound financial and administrative capabilities	146 680	148 741	167 168	291 436	317 267	317 267	393 359	470 435	447 070
	Maintain Inclusive and sustainable economic Growth									
	Enhance land productivity through sustainable agriculture land-use technologies									
A green city	To Promote an environmentally Friendly City	392 894	353 678	409 187	469 876	469 876	469 876	505 115	547 316	592 818
A connected city	Develop and maintain world class logistics infrastructure	59 147	42 258	22 409	2 244 377	2 181 163	2 181 163	2 255 038	2 372 420	2 582 361
A spatially Transformed city	To promote an integrated spatial form	2 351 789	2 715 007	3 073 462	1 416 793	1 455 859	1 455 859	1 454 354	1 576 763	1 715 438
A well governed city	Promote sound financial and administrative capabilities	2 325 169	2 086 538	2 367 230	2 720 528	2 722 020	2 722 020	2 897 565	3 125 655	3 337 694
Allocations to other priorities										
Total Revenue (excluding capital transfers and contributi		5 275 679	5 346 222	6 039 455	7 143 008	7 146 186	7 146 186	7 505 431	8 092 589	8 675 382

Table 32: MBRR Table SA5 - Reconciliation between the IDP Strategic Objectives and budgeted operating expenditure

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Innovative and Productive City	Promote sound financial and administrative capabilities	505 424	477 094	661 542	782 766	806 019	806 019	922 946	1 052 187	1 057 541
A green city	To Promote an environmentally Friendly City	374 296	412 697	494 046	627 402	640 405	640 405	743 074	783 483	838 279
A connected city	Develop and maintain world class logistics infrastructure	916 569	957 485	1 294 319	3 054 958	2 970 729	2 970 729	3 159 435	3 460 621	3 763 707
A spatially Transformed city	To promote an integrated spatial form	2 939 802	3 253 019	3 555 176	1 514 879	1 551 269	1 551 269	1 535 141	1 621 950	1 778 903
A well governed city	Promote sound financial and administrative capabilities	851 731	974 120	841 256	1 162 093	1 171 560	1 171 560	1 144 235	1 172 374	1 236 161
Allocations to other priorities										
Total Expenditure		5 587 822	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 504 832	8 090 614	8 674 590

Table 33: MBRR Table SA6 – Reconciliation between the IDP Strategic Objectives and budgeted Capital Expenditure

Strategic Objective R thousand	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Innovative and Productive City	Promote sound financial and administrative capabilities	324 818	108 903	208 165	160 430	206 529	206 529	122 758	129 343	185 532
A green city	To Promote an environmentally Friendly City	80 465	28 411	41 489	121 311	164 634	164 634	27 510	37 462	42 039
A connected city	Develop and maintain world class logistics infrastructure	328 137	433 419	531 982	738 773	908 913	908 913	712 812	636 307	544 943
A spatially Transformed city	To promote an integrated spatial form	384 521	708 083	885 033	562 226	804 855	804 855	641 385	744 331	509 884
A well governed city	Promote sound financial and administrative capabilities	166 015	53 434	93 345	154 672	148 479	148 479	78 413	62 210	49 049
Allocations to other priorities										
Total Capital Expenditure		1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance, the City is developing a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 35: MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>										
Credit Rating		A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1,8%	1,5%	1,3%	1,4%	1,2%	1,2%	1,3%	1,5%	1,4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2,5%	2,0%	1,8%	1,6%	1,5%	1,5%	1,6%	1,8%	1,7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	10,0%	0,0%	0,0%	22,1%	38,6%	13,4%
<u>Safety of Capital</u>										
Gearing	Long Term Borrowing/ Funds & Reserves	5,7%	3,8%	2,9%	2,5%	2,5%	2,5%	3,0%	5,5%	5,0%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	2,3	1,8	1,6	2,0	1,6	1,6	2,0	2,2	2,4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2,3	1,8	0,8	0,9	0,5	0,5	0,5	0,6	0,8
Liquidity Ratio	Monetary Assets/Current Liabilities	1,3	1,0	0,7	1,0	0,6	0,6	0,8	1,0	1,3
<u>Revenue Management</u>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	90,5%	92,5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	90,5%	92,5%	92,5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	24,0%	23,4%	25,4%	24,7%	24,7%	24,7%	20,7%	19,4%	18,3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	20,5%	19,7%	18,9%	23,7%	23,7%	23,7%	22,7%	21,7%	20,8%
<u>Creditors Management</u>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Creditors to Cash and Investments		22,2%	37,2%	56,2%	68,5%	111,4%	111,4%	61,0%	49,0%	38,7%

MBRR Table SA8 - Performance indicators and benchmarks (continued)

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Other Indicators										
Electricity Distribution Losses (2)	Total Volume Losses (kW)	255384202	263249658	322739881	324627740,9	324627740,9	324627740,9	331036051	326949186,2	321110807,8
	Total Cost of Losses (Rand '000)	218 820	236 502	302 074	357 091	357 091	357 091	309 840	306 014	300 550
	% Volume (units purchased and generated less units sold)/units purchased and generated	16,1%	17,7%	21,7%	21,8%	21,8%	21,8%	17,0%	16,8%	16,5%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	21 330	28 861	29 566	26 661	26 661	26 661	22 447	19 241	19 241
	Total Cost of Losses (Rand '000)	100799537	140262906	158216992	113873000	113873000	113873000	120122	102962	102962
	% Volume (units purchased and generated less units sold)/units purchased and generated	34,1%	43,7%	46,1%	40,0%	40,0%	40,0%	35,0%	30,0%	30,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	30,8%	35,1%	33,4%	31,6%	31,8%	31,8%	31,4%	30,9%	30,5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	31,7%	36,2%	34,4%	32,6%	32,8%	32,8%	32,4%	31,8%	31,5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	7,2%	6,7%	6,4%	5,5%	5,6%	5,6%	5,3%	5,7%	5,8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	16,2%	19,9%	21,7%	13,4%	12,6%	12,6%	12,2%	13,4%	13,9%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	17,8	20,7	23,1	27,3	27,3	27,3	31,3	30,8	33,4
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	36,5%	35,1%	37,6%	35,4%	35,8%	35,8%	29,6%	27,9%	26,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	5,1	5,1	3,0	3,4	2,1	2,1	2,2	2,7	3,3

2.3.1.1 Borrowing management

The ability of the City to raise long term borrowing is largely dependent on its creditworthiness and financial position. The City has a credit rating of A1_(za) (Short Term) and A_(za) (Long Term) together with a low gearing ratio thus enabling the City to borrow capital to fund its revenue generating infrastructure. However, the City adopts a conservative approach in its ability to borrow due to repayment constraints associated with operational surpluses.

The following financial performance indicators have formed part of the compilation of the draft 2020/2021 MTREF budget:

- *Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is slightly increasing from 1.3% in 2020/2021 to 1.4% in 2022/23 over the MTREF.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing; the average over MTREF is 24.7%.

2.3.1.2 Safety of capital

The debt-to-equity ratio over the MTREF period increases from 3% in the 2020/21 period to 4.3% in the 2022/23 period. The ratio indicates the taking up of new loan funding.

2.3.1.3 Liquidity

Current ratio for the 2019/20 financial year is 1.6: 1 and slightly increase to 2.4:1 over the MTREF. The City is in a position to repay its current liabilities and thus strives to maintain this ratio above the public sector norm of 1.5:1. Included in the current assets is the City's debt book which has a collection ratio of 90.5% and the recoverability of this is considered to be obtainable.

The liquid ratio for the 2020/21 financial year is 0.8:1 and increases to 1.3:1 in the 2022/23 financial year. The City aims to maintain a consistent stock level over the MTREF period to adequately respond to emergency situations relating to service delivery considerations.

2.3.1.4 Revenue Management

The City has adopted an aggressive Revenue Enhancement Strategy, which includes revenue generation, accuracy of meter reading, regular supplementary valuations, and ensuring all residents receive a correct bill that the City has rendered thereby contributing to the confidence of the consumers. The current collection rate of 80.18% as at 30 April 2020 is expected to improve to 90.5% over the MTREF period.

2.3.1.5 Creditors Management

The City has managed to ensure that creditors are settled within the legislated 30 days of statement, except for those that are under dispute. SMME's are paid bi-monthly. By applying daily cash flow management, the municipality has managed to ensure a 100% compliance.

2.3.1.6 Other Indicators

- i. Employee costs as a percentage of operating revenue is 31.4% in the 2020/21 financial year and slightly decreases to 30.5% over the MTREF. Though this rate is still within the norm, the increasing trend is a concern that require close monitoring.
- ii. The electricity distribution losses are 22.1% as at 30 April 2020 and is anticipated to be 16.5% in 2022/23. This continues to be an area of focus to reduce electricity losses. There is a program that is undertaken by the City to electrify informal dwellings which would also assist in reducing illegal connects.
- iii. The City has a Revenue Protection Unit, the main aim of this unit is to reduce the losses; however, there is a limit to what can be done with limited resources in the short term and the extent to which losses can be limited.

- iv. The overall average of non-revenue water amounts to 38% at 30 April 2020 and the City anticipates this to decrease to 30% by 2022/23.
- v. BCMM has developed a Water Conservation and Water Demand Management (WC/WDM) Strategy, which focuses primarily on reducing the level of non-revenue water to enhance both the financial viability of and water supply sustainability to BCMM.
- vi. The goals set in terms of this Strategy, are the following:
 - a. Reduction of non-revenue water:
 - b. Increased billed metered consumption:
 - c. Reduction of raw water treatment losses:
 - d. Ability to undertake detailed water balances:
 - e. Promotion of water use efficiency
- vii. Repairs and maintenance as a percentage of total operating revenue is on average 5.3% over the 2020/2021 MTREF period.

2.3.2 Free Basic Services: Basic Social Services Package for Indigent Households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the City. Only registered indigents qualify for the free basic services.

The target is to have registered approximately 80,552 indigent households by the end of 2020/2021 financial year, this process is reviewed annually. As at 30 June 2019, a total of 80,065 Indigents had registered for the Free Basic Services. As at 30 April 2020, a total of 80,244 Indigents had registered for the Free Basic Services. In terms of the Municipality's indigent policy, registered households are entitled to 6kℓ free water (R101.96), and 50 kwh of electricity (R75.17).

Registered indigents are also to receive the following monthly rebates in the 2020/21 financial year:

- i. Property Rates – R126.07 (based on a property value of R120 000)
- ii. Refuse Removal – R263.98

- iii. Sewerage Charges – R94.09
- iv. Fire Levy – R55.77

2.3.3 Providing Clean Water and Managing Waste Water

The BCMM is the Water Services Authority and has the executive authority to provide water services within its area of jurisdiction in terms of the Municipal Structures Act 118 of 1998 or the ministerial authorisations made in terms of this Act. The primary responsibility for Water Services Authority includes:

- i. **Ensuring access:** To ensure the realisation of the right of access to water services, particularly basic water services (subject to available resources) by seeing that appropriate investments in water services infrastructure are made.
- ii. **Planning:** To prepare water services development plans to ensure effective, efficient, affordable, economical and sustainable access to water services that promote sustainable livelihoods and economic development.
- iii. **Regulation:** To regulate water services provision and Water Services Providers within the jurisdiction of the municipality and within the policy and regulatory frameworks set by DWAF through the enactment of by-laws and the regulation of contracts.
- iv. **Provision:** To ensure the provision of effective, efficient and sustainable water services (including water conservation and demand management) either by providing water services themselves or by selecting, procuring and contracting with external Water Services Providers.

BCMM provides approximately 60% of bulk potable water through Umzonyana Water Treatment Works and KWT Water Treatment Works, 40% is provided by Amatola Water as Water Services Provider.

2.3.3.1 Blue Drop Status

Buffalo City Metropolitan Municipality achieved 72.8% on Blue Drop Score as it was audited by Department of Water and Sanitation in 2014. The 2014 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits

have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. The BCMM achieved 99% compliance with SANS 241 drinking water quality standards in the second quarter SDBIP reporting for 2019/20.

2.3.3.2 Green Drop Status

The BCMM had 15 of wastewater collector and treatment systems audited. From the 2013 Green Drop Audit BCMM obtained a Green Drop status for the East Bank WWTW and an overall Green Drop Score of 80.94%. The 2013 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. The BCMM achieved 85% compliance against legislated final effluent water quality limits in the second quarter SDBIP reporting for 2019/20.

Currently the BCMM is faced with the following water service challenges:

- i. Capacity of the existing treatment works is inadequate to cater for current and future water demands
- ii. Ageing water infrastructure
- iii. High rate of non-revenue water, which is approximately 46%
- iv. Additional funding is required to build new Water Treatment Works (Kei Road) and bulk pipe lines to Bhisho and Berlin to meet housing backlogs, new developments and Bhisho Precinct
- v. Alternative water resources required to be investigated to supplement existing water resources (surface water)
- vi. The overall infrastructure on the asset register has a life span less than 10 years.

2.4 OVERVIEW OF BUDGET-RELATED POLICIES

The City's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.4.1 Approved Policies

The following budget-related policies have been approved by Council and are available on the City's website:

2.4.1.1 Property Rates Policy

In terms of Section 3 of the Municipal Property Rates Act No. 6 of 2004, the municipality adopted the revised Rates Policy on 30 May 2018. No amendments have been made to the policy. The policy is attached as annexure H.

2.4.1.2 Supply Chain Management Policy

In terms of Section 111 of the Municipal Finance and Management Act No. 56 of 2003 the municipality must adopt a Supply Chain Management policy. No amendments have been made to the policy. This policy has been attached as Annexure I.

2.4.1.3 Immovable Asset Management policy

The Immovable Asset Management Policy was adopted by Council on 30 May 2018. No amendments have been made to the policy. The policy is attached as annexure J.

2.4.1.4 Funding and Reserves Policy

The Funding and Reserves policy is aimed at ensuring that the Municipality has sufficient and cost-effective funding in order to achieve its long-term objectives through the implementation of the medium term operating and capital budgets. No amendments have been made to the policy. This policy has been attached as Annexure L.

2.4.1.5 Long-Term Borrowings Policy

A long-term borrowings policy has been developed in compliance with the Municipal Finance and Management Act No. 56 of 2003 and the Municipal Budget and Reporting Regulations on Debt Disclosure. Council adopted the long-term borrowing policy on 31 May 2016. No amendments have been made to the policy. This policy has been attached as Annexure O.

2.4.1.6 Movable Asset Policy

The Movable policy was adopted on 26 May 2017 and no amendments have been made to the policy. This policy has been attached as Annexure P.

2.4.1.7 Capital Infrastructure Investment Policy

The objective of the Capital Infrastructure Investment Policy is adequate maintenance of assets so as to provide a return on the City's investments. No amendments have been made to the policy. This policy has been attached as Annexure Q.

2.4.1.8 Long-Term Financial Planning Policy

The Policy on Long Term Financial Planning was adopted by Council on 29 May 2013 and encompasses the development, implementation and evaluation of a plan for the provision of basic municipal services and capital assets. No amendments have been made to the policy. This policy has been attached as Annexure R.

2.4.1.9 Budget Management & Oversight Policy

The Budget Management & Oversight Policy was adopted by Council the year 2007 and is to provide the principles which the municipality will follow in preparing each medium-term revenue and expenditure framework budget, and adjustment budgets. Council adopted the revised budget policy on 31 May 2016. No amendments have been made to the policy. This policy has been attached as Annexure S.

2.4.2 Policies reviewed and amended

The following budget-related policies have been reviewed:

2.4.2.1 Tariff Policy

In terms of Section 74(1) of the Municipal Systems Act No 32 of 2000, Council considers the revised Tariffs Policy with proposed amendments as per attached annexure G. The amendments proposed is the review of the waiver process wherein all waiver applications must be requested by user department, recommended by CFO, authorised for approval by City Manager and approved by the Mayor. This is to bring in investment promotion in the tariff waiver and to deal with waivers that are above R30 000.

2.4.2.2 Budget Virement Policy

The Budget Virement Policy is to effectively and efficiently manage the budget transfers to ensure optimum service delivery.

The amendments are to effect to the policy the new guidelines issued by National Treasury through mSCOA Circular no. 8. The amendments are not limited to the following:

- Budget transfers across regions are not allowed.
- Budget transfers between different item segments of the same capital project/ programme are permissible.

The Budget Virement policy is attached as annexure K.

2.4.2.3 Credit Control Policy

This policy has been reviewed and has been revised. The amendments are not limited to the following:

- The new clause added relating to the full back charge on customers who has deliberately prevented access for the municipality to read the Municipal Supplied Meter
- Back charge not exceeding 6 months on undercharged customers

- The adjustment period for the water leak rebate from date of repairs of the leak.
- The percentage of the amount tendered for purchase of electricity that will be allocated to arrear debt on indigent customers with arrears.

The revised Credit Control policy is attached as Annexure M.

2.4.2.4 Indigent Policy

The reviewed Indigent policy was approved by Council on 26 May 2017. This policy has been reviewed and has been revised. Among others, the amendments also relate to the following:

- To provide clarity and to eliminate confusion in the implementation of the policy
- To include non-profit organisations
- Correcting repetition or typo-error.
- Building costs of an RDP house have increased to R150k, hence, the amendment.

The revised Indigent policy is attached as Annexure N.

2.4.2.5 Investment and Cash Management Policy

In terms of Section 13(2) of the Municipal Finance Management Act No. 56 of 2003, Council considers the revised Policy with proposed amendments as per attached annexure T.

The amendment proposed is the review of the amount of investments to be held at all times that is equivalent to a cash coverage ratio of 1 month excluding conditional transfers. The second amendment refers to the recognition and disclosure of investments in line with GRAP standards dealing with cash and Investments. The amendments are to include additional control on the cash coverage ratio and to ensure that the policy is aligned with the latest GRAP Standards.

2.4.3 New Budget Related Policies

The following budget-related policy is new:

2.4.3.1 Policy on Cost Containment Measures

The objective of this policy is to prescribe cost containment measures for Buffalo City Metropolitan Municipality in line with Municipal Cost Containment Regulations. This policy is attached as Annexure U.

All the above policies are available and can be viewed on Buffalo City Metropolitan Municipality's Website: www.buffalocity.gov.za.

2.4 OVERVIEW OF BUDGET ASSUMPTIONS

Key factors that have been taken into consideration in the compilation of the 2020/2021 MTREF include:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

2.5.1 General inflation outlook and its impact on the municipal activities

In terms of the National Treasury Circular No. 99 dated 09 March 2020, municipalities were advised to take the following macro-economic forecasts into consideration:

Table 36: Macroeconomic performance and projections, 2018 - 2022

Fiscal year	2019/20	2020/21	2021/22	2022/23
	Estimate	Forecast		
CPI Inflation	4.1%	4.5%	4.6%	4.6%
Real GDP growth	0.3%	0.9%	1.3%	1.6%

Source: 2020 Budget Review

- The escalating coronavirus pandemic is pushing 2020 global growth towards zero as a result of the economic effects of social distancing along with sharp decline in consumer and business confidence. World economic growth is slowing due to increased trade conflict and low levels of competitiveness. South Africa's GDP growth forecast for 2020 has been cut to 0.9% as a result of stalling economy and crippling effects of power outages. Growth of at least 3% is required in order to reduce soaring unemployment and poverty and improve investors interest and confidence in South Africa.
- The high unemployment and slow growth will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach is advised for municipal revenue projections. In this context, municipalities will have to improve their efforts to limit non-priority spending and implement stringent cost-containment measures.
- Local government faces tough fiscal choices; growth in transfers will slow while the cost of providing the services increases.
- Municipalities are therefore urged to improve own revenue collection, increase efficiency and obtain greater value for money.
- Nearly 50% of the population live below the minimum Poverty level. This places a burden on the social support that need to be provided to these families.

2.4.7 Credit rating outlook

The City has a healthy financial position, and this is confirmed by the low gearing ratio coupled with "A" Long Term Rating (Global Credit Rating) thus allowing the City to obtain additional long-term borrowings.

Table 37: Credit rating outlook

Security class	Currency	Current Rating 2019/20	Annual rating 2019/20	Previous Rating 2018/19
Short term	Rand	A1(za)	November 2019	A1 _(za)
Long-term	Rand	A(za)	November 2019	A _(za)
Outlook	Rand	Stable	November 2019	Negative

The rating definitions are:

- Short term: A1: Defined as, very high certainty of timely payment relative to other issuers or obligations in the same country. Liquidity factors are excellent and supported by good fundamental protection factors. Risk factors are minor.
- Long-term: A: Defined as high credit quality relative to other issuers or obligations in the same country. Protection factors are good. However, risk factors are more variable and greater in periods of economic stress.

The Credit Rating for 2019/20 and 2018/19 changed with the Ratings Outlook improving to Stable (2019/20) from Negative (2018/19).

2.4.8 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in financing arrangements to minimise its interest rate costs and risk. The average interest rate for borrowings is currently 10.1%. The municipality has budgeted R171 million in the 2020/21 financial year, R345 million in the 2021/22 financial year and R80 million in 2022/23 financial year in terms of external capital loan funding. An amount of R44 million has been projected in the 2020/21 financial year, R67 million in the 2021/22 financial year and R61 million in the 2022/23 financial year for finance charges on external capital loan funding. Finance charges budgeted for relates to both existing long-term borrowings and the new loan that is being sought by the City.

The City is investing its cash reserves on various investing institution in line with the MFMA. The interest rate is currently 4.1% on primary bank account and 4% on investment call accounts. An amount of R54 million has been projected in the 2020/21 financial year, R57 million in the 2021/22 financial year and R60 million in the 2022/23 financial year for interest earned on external investments.

2.4.9 Collection rate for revenue services

The rate of revenue collection is currently at 80.18% (30 April 2020) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. An amount of R497 million towards debt impairment has been provided for the 2020/21 financial year and is based on projected average collection ratio of 90.5% set as a target in the SDBIP.

2.4.10 Growth in the tax base of the municipality

Revenue from own sources is assumed to increase at a rate that is influenced by the consumer debtors' collection rate, tariff/rate pricing, real growth rate of the City, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition, the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

2.4.11 Salary and Wage increases

The 2020/2021 MTREF has made a provision of 6.25% for salary increases in line with the Salary and Wage Collective Agreement.

2.4.12 Impact of National, Provincial and Local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and, in this regard, various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Accelerate Public Infrastructure Investment;
- Support for special economic zones and manufacturing incentives;
- Further expansion of public works programmes;
- Investment in renewable energy;
- Overhaul procurement and supply chain management;
- Creating jobs and reduce poverty;
- Skill development;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.4.13 Ensuring maintenance of existing assets

Repairs and maintenance has been budgeted at 5.3% of the total operating expenditure. The disaster caused by COVID-19 pandemic has impacted negatively to this ration as close to R100 million of the operating budget had to be reprioritised for COVID-19 mitigating factors. The City has recognised the target to be reached is 10%, however cognizance should be given to the impact on tariffs in this regard. Substantial budget allocation has been made for renewal of existing assets as detailed in the capital program section.

2.4.14 Ability of the municipality to spend and deliver on the programmes

The establishment of the Enterprise Project Management Office (EPMO) Office has assisted capital spending of the City. It is estimated that a spending rate of at least 100% is achieved on operating expenditure and 100% on the capital programme for the 2020/2021 MTREF of which performance has been factored into the cash flow budget.

2.5 OVERVIEW OF BUDGET FUNDING

2.5.1 Medium-term outlook: operating revenue

The draft 2020/2021 MTREF budget is fully funded utilising receipts from the following funding sources:

- Own Funds (Internally Generated Funds)
- Borrowings
- National Government Allocation
- Provincial Government Allocation
- Other transfers and grants

The following table is a breakdown of the operating revenue over the medium-term:

Table 38: Breakdown of the operating revenue over the medium-term

Description R thousands	2020/21 Medium Term Revenue & Expenditure Framework					
	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
<u>Financial Performance</u>						
Property rates	1 687 667	22%	1 822 681	23%	1 950 268	22%
Service charges	3 546 712	47%	3 779 892	47%	4 114 507	47%
Investment revenue	54 473	1%	57 200	1%	60 064	1%
Transfers recognised - operational	1 228 858	16%	1 356 839	17%	1 368 274	16%
Other own revenue	987 720	13%	1 075 977	13%	1 182 269	14%
Total Revenue (excluding capital transfers and contributions)	7 505 431	100%	8 092 589	100%	8 675 382	100%

The following graph is a breakdown of the operational revenue per main category for the 2020/2021 financial year.

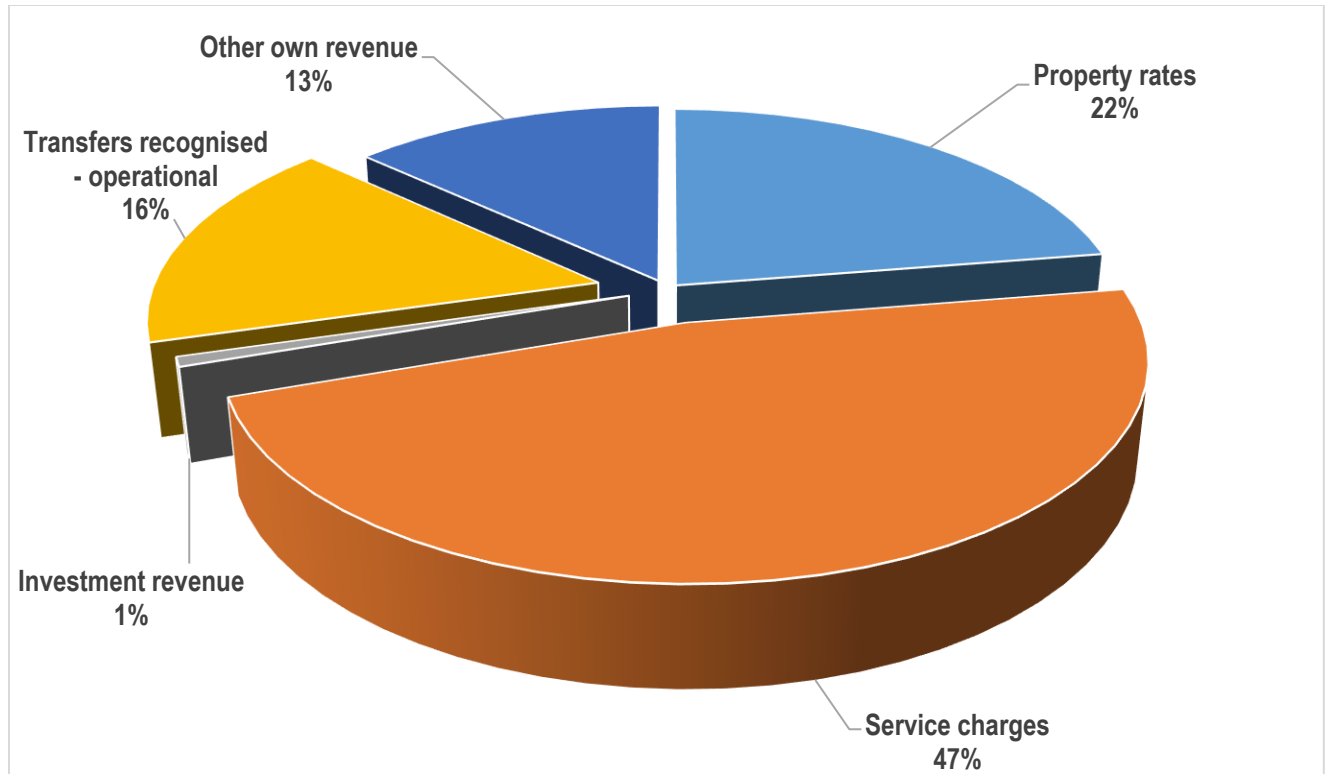


Figure 6: Breakdown of operating revenue for the 2020/21 financial year

Tariff setting plays a major role in ensuring desired levels of revenue. The City derives most of its operational revenue from the provision of goods and services (47% of total revenue) such as water, electricity, sanitation and solid waste removal. Property rates (22%), transfers and subsidies (16%), Investment revenue (1%) and other minor charges (such as building plan fees, licenses and permits etc) (13%) forms part of the 2020/2021 revenue base.

The revenue strategy is a function of key components such as:

- Growth in the City and economic development;
- Revenue management and enhancement;
- Implementation of Credit Control and Debt Collection Policy;
- Achieve set target for collection ratio;

- Adhere to National Treasury guidelines;
- Plan in line with General Economic Climate (Nationally and Local);
- Budget Electricity tariff increases that are within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Implementation of Tariff Policy; and
- Implementation of the Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Consideration of bad economic climate that is affecting the City's consumers was taken into consideration when determining the tariff increases. Ensuring that tariffs are fully recovering the costs of running the service was also given high consideration in determining the tariff increases.

The table below reflects the proposed tariffs for the Draft 2020/2021 MTREF period.

Table 39: Tariff increases 2019/20 to 2021/22 MTREF

Description	Actual tariff increase	Proposed tariff increase			Budgeted revenue
	2019/2020	2020/2021	2021/2022	2022/2023	2020/2021
Property rates	9,00%	8,50%	8,00%	7,00%	1 687 667
Refuse	9,35%	9,20%	8,50%	8,50%	334 128
Sewerage	9,40%	9,20%	8,50%	8,50%	397 037
Electricity	13,07%	6,22%	5,20%	8,90%	2 184 209
Water	9,40%	9,20%	9,10%	9,10%	631 338
Fire Levy	9,30%	8,70%	8,00%	8,00%	83 153
Sundry Income	9,30%	8,70%	8,00%	8,00%	256 307
Total					5 574\3 839

Revenue to be generated from property rates is R1.69 billion in the 2020/21 financial year, which represents 22% of the operating revenue base of the City and increases to R1.95 billion by 2022/23.

Service charges related to electricity, water, sanitation, and refuse removal in total constitute the biggest component of the City's revenue basket, totalling R3.55 billion for the 2020/21 financial year and increasing to R4.11 billion by 2022/23. For the 2020/21 financial year services charges amount to 47% of the total revenue base and remains stagnant over the medium-term.

Operational grants and subsidies amount to R1.23 billion, R1.36 billion and R1.37 billion for each of the respective financial years of the MTREF, or 16%, 17% and 16% of operating revenue. It needs to be noted that the grants receipts from national government are reducing over the MTREF.

Investment revenue contributes marginally to the revenue base of the City with a budget allocation of R54 million, R57 million and R60 million for the respective three financial years of the 2020/21 MTREF.

The tables below provide detail investment information and investment particulars by maturity.

Table 40: MBRR Table SA15 – Detail Investment Information

Investment type	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Parent municipality									
Securities - National Government Listed Corporate Bonds									
Deposits - Bank	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	990 795	1 330 826	1 808 068
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	990 795	1 330 826	1 808 068
Entities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	990 795	1 330 826	1 808 068

Table 41: MBRR Table SA16 – Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
Parent municipality													
RMB	Various	Short Term / Call	No	Variable	5	0	0	Various	233 787	13 618	294	-	247 699
Standard Bank	Various	Short Term / Call	No	Variable	5	0	0	Various	116 893	6 809	147	-	123 849
Stanlib	Various	Short Term / Call	No	Variable	5	0	0	Various	116 893	6 809	147	-	123 849
ABSA	Various	Short Term / Call	No	Variable	6	0	0	Various	233 787	13 618	294	-	247 699
Nedbank	Various	Short Term / Call	No	Variable	6	0	0	Various	233 787	13 618	294	-	247 699
													-
													-
Municipality sub-total									935 146		1 176	-	990 795
Entities													
													-
													-
													-
													-
													-
													-
													-
Entities sub-total									-		-	-	-
TOTAL INVESTMENTS AND INTEREST									935 146		1 176	-	990 795

2.5.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2020/2021 medium-term capital programme:

Table 42: MBRR Table A5 - Sources of capital revenue over the MTREF

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funded by:									
National Government	665 578	834 202	886 601	974 549	1 322 274	1 322 274	808 540	716 911	735 179
Provincial Government	4 202	-	7 456	-	1 580	1 580	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	229	-	65 282	-	-	-	-	-
Transfers recognised - capital	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	808 540	716 911	735 179
Borrowing	-	-	-	69 582	-	-	170 800	345 000	80 000
Internally generated funds	614 176	497 818	865 958	628 000	909 556	909 556	603 538	547 743	516 266
Total Capital Funding	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 582 878	1 609 654	1 331 445

The above table is graphically represented as follows for the 2020/2021 financial year:

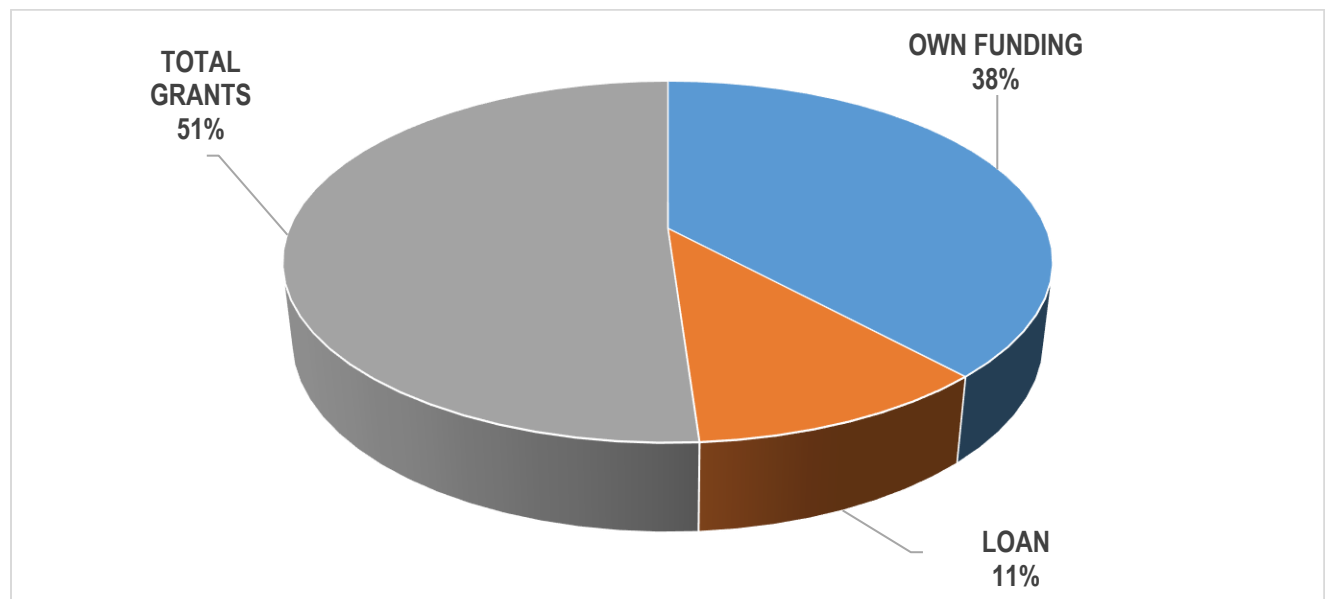


Figure 7: Sources of capital revenue for the 2020/2021 financial year

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source, it becomes necessary to review the cash flow budget as well as the cash backed reserves and accumulated funds reconciliation. Internally generated funds consist of R603 million in 2020/21, R548 million in 2021/22 and R516 million in 2022/23.

Table 44: MBRR Table SA 18 - Capital transfers and grant receipts

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 193 355	796 889	996 022	964 910	960 172	960 172	1 004 136	1 066 693	1 139 581
Local Government Equitable Share	678 191	705 277	778 048	847 431	847 431	847 431	911 042	981 171	1 048 587
Expanded Public Works Programme Integrated Grant for Municipalities									
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 188	4 952	4 050	9 956	9 956	9 956	8 449	-	-
Infrastructure Skills Development Grant [Schedule 5B]	9 000	8 715	9 587	11 150	11 150	11 150	11 364	11 266	12 109
Local Government Financial Management Grant [Schedule 5B]	1 200	1 300	1 086	1 000	942	942	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	5 000	5 453	3 407	15 850	3 850	3 850	-	-	-
RSC Levy Replacement	410 031		106 679	-	-	-			
Urban Settlement Development Grant	88 745	71 193	93 164	79 523	86 843	86 843	68 122	66 741	74 885
Integrated City Development Grant							4 159	6 515	3 000
Provincial Government:	31 315	15 000	25 371	158 992	190 658	190 658	97 146	101 536	106 223
Capacity Building			752						
Housing	16 315	-		143 122	174 788	174 788	81 276	85 015	88 926
Libraries; Archives and Museums	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521	17 297
Emergency Housing Grant			8 749						
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	80 157	5 680	3 982	12 250	88 367	88 367	127 575	188 610	122 470
Local Government Water and Related Service SETA	-	3 115	3 572	3 000	3 000	3 000	-	-	-
European Union	-	-					10 278	30 960	8 435
Salauda / Gavle	-	717	410	-	436	436	-	-	-
City of Oldenburg	-	343							
Other operational transfers/grants	80 157	1 505		9 251	84 931	84 931	117 298	157 650	114 035
Total Operating Transfers and Grants	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Capital Transfers and Grants									
National Government:	666 460	834 431	894 057	1 039 831	1 321 787	1 321 787	808 540	716 911	735 179
Energy Efficiency and Demand-side [Schedule 5B]	-	5 000	7 996	-	-	-	7 000	9 000	6 000
Infrastructure Skills Development Grant [Schedule 5B]	31	-	97	150	150	150	150	150	-
Integrated City Development Grant	5 963	6 956	10 002	10 383	10 383	10 383	4 159	6 515	10 776
Integrated National Electrification Programme	11 142	19 444	4 635						
Local Government Financial Management Grant	45	-		-	58	58	-	-	-
Neighbourhood Development Partnership Grant	-	-	5 993	7 500	10 000	10 000	18 000	2 025	15 000
Informal Settlement Upgrading Partnership Grant								266 258	282 122
Public Transport Network Grant [Schedule 5B]	-	36 992	79 366	218 616	230 616	230 616	86 000	-	-
Urban Settlement Development Grant [Schedule 4B]	645 076	765 810	778 446	737 900	1 070 580	1 070 580	693 232	432 964	421 281
Local Government Financial Management Grant [Schedule 5B]	-	-	65	-	-	-	-	-	-
Other capital transfers/grants [insert desc]	4 202	229	7 456	65 282					
Provincial Government:	-	-	-	-	1 580	1 580	-	-	-
LGTH	-	-			1 580	1 580			
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	3 321	-	-	-	487	487	-	-	-
Local Government Water	3 321								
BCMET	-	-			487	487			
Total Capital Transfers and Grants	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	808 540	716 911	735 179
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 974 608	1 652 001	1 919 432	2 175 983	2 563 052	2 563 052	2 037 398	2 073 750	2 103 453

2.5.3 Cash Flow Management

BCMM is projecting a favourable cash position of R1.13 billion at 30 June 2021 and it is projected to be R1.47 billion at 30 June 2022 (2023: R1.94 billion).

Table 45: MBRR Table A7 – Budgeted cash flow

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	858 852	973 025	1 295 503	1 435 647	1 435 647	1 435 647	1 527 339	1 685 980	1 803 998
Service charges	2 593 542	2 576 079	2 823 913	3 162 626	3 115 254	3 115 254	3 209 775	3 496 400	3 805 919
Other revenue	540 205	456 442	444 790	809 829	755 334	755 334	814 239	906 870	998 117
Transfers and Subsidies - Operational	894 796	817 569	921 187	1 126 922	1 239 197	1 239 197	1 228 858	1 356 839	1 368 274
Transfers and Subsidies - Capital	669 780	930 588	998 245	974 549	1 323 855	1 323 855	811 050	719 672	738 929
Interest	198 437	176 012	165 784	165 029	164 446	164 446	134 121	145 609	155 545
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(5 071 556)	(4 346 374)	(5 407 264)	(5 761 958)	(5 729 972)	(5 729 972)	(5 976 438)	(6 441 350)	(6 892 664)
Finance charges	(49 359)	(43 960)	(38 467)	(41 004)	(33 003)	(33 003)	(44 211)	(66 574)	(61 217)
Transfers and Grants	(43 173)	(39 330)	(47 193)	(48 175)	(138 061)	(138 061)	(115 981)	(143 778)	(125 065)
NET CASH FROM/(USED) OPERATING ACTIVITIES	591 524	1 500 050	1 156 497	1 823 466	2 132 697	2 132 697	1 588 751	1 659 667	1 791 837
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	56 169	15 235	2 226	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
Payments									
Capital assets	(1 280 782)	(1 332 249)	(1 760 015)	(1 737 413)	(2 233 410)	(2 233 410)	(1 582 878)	(1 609 654)	(1 331 445)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 224 613)	(1 317 014)	(1 757 789)	(1 737 413)	(2 233 410)	(2 233 410)	(1 582 878)	(1 609 654)	(1 331 445)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 582	-	-	170 800	345 000	80 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
Payments									
Repayment of borrowing	(50 709)	(47 642)	(52 572)	(56 849)	(55 619)	(55 619)	(57 030)	(54 837)	(63 166)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(50 709)	(47 642)	(52 572)	12 733	(55 619)	(55 619)	113 770	290 163	16 834
NET INCREASE/ (DECREASE) IN CASH HELD	(683 798)	135 395	(653 864)	98 786	(156 332)	(156 332)	119 643	340 176	477 225
Cash/cash equivalents at the year begin:	2 373 900	1 690 102	1 825 497	1 551 516	1 171 633	1 171 633	1 007 121	1 126 764	1 466 939
Cash/cash equivalents at the year end:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 126 764	1 466 939	1 944 164

2.5.3.1 Cash Backed Reserves/Accumulated Surplus Reconciliation

The table below indicates the cash and investments available after some provisions which increases from R1.07 billion in the 2020/21 financial year to R1.89 billion in the 2022/23 financial year. With the introduction of GRAP the institution was required to account for all assets, including those which had been implemented historically by both pre and post 1994 Governments. This resulted in a significant increase in the accumulated surplus associated with the take on of assets. Furthermore, the institution has implemented the revaluation model for accounting for roads and storm water as well as municipal properties which has contributed further to additional surpluses.

Table 46: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available									
Cash/cash equivalents at the year end	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 126 764	1 466 939	1 944 164
Other current investments > 90 days	-	-	0	(0)	0	0	(55 814)	(55 614)	(55 396)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 070 950	1 411 326	1 888 768
Application of cash and investments									
Unspent conditional transfers	250 830	245 352	210 610	204 447	204 447	204 447	220 088	230 212	240 802
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	(15 284)	(15 284)	(15 284)	-	-	-
Other working capital requirements	(555 397)	(41 547)	(329 463)	(488 899)	(480 078)	(480 078)	(699 653)	(711 985)	(693 183)
Other provisions	196 839	296 925	306 411	369 722	369 722	369 722	320 200	334 929	350 336
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:	(107 727)	500 730	187 559	69 986	78 807	78 807	(159 365)	(146 844)	(102 046)
Surplus(shortfall)	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	1 230 315	1 558 170	1 990 814

2.5.3.2 Funding compliance measurement

From a cash flow perspective (cash outflow versus cash inflow) the budget is fully funded and is therefore credible. The challenge for the City will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

Table 47: MBRR Table SA10 – Funding compliance measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 015 301	1 126 764	1 466 939	1 944 164
Cash + investments at the yr end less applications - R'000	18(1)b	2	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	936 494	1 230 315	1 558 170	1 990 814
Cash year end/monthly employee/supplier payments	18(1)b	3	5,1	5,1	3,0	3,4	2,1	2,1	2,1	2,2	2,7	3,3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	359 911	202 393	470 428	975 460	1 330 059	1 330 059	1 330 059	811 649	721 647	739 721
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(3,2%)	10,1%	14,7%	(7,0%)	(6,0%)	(6,0%)	0,4%	1,0%	2,2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	104,4%	91,0%	90,9%	91,7%	91,2%	91,2%	91,2%	89,2%	91,2%	91,2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	5,9%	9,1%	9,1%	7,5%	7,5%	7,5%	7,5%	9,5%	7,5%	7,5%
Capital payments % of capital expenditure	18(1)c;19	8	99,8%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (ex cl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	10,0%	0,0%	0,0%	0,0%	22,1%	38,6%	13,4%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								106,8%	110,2%	106,4%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(1,2%)	24,5%	13,4%	0,0%	0,0%	0,0%	(12,0%)	1,0%	1,0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2,4%	2,0%	2,0%	2,0%	1,9%	1,9%	1,9%	1,9%	2,1%	2,3%
Asset renewal % of capital budget	20(1)(vi)	14	55,8%	8,9%	9,8%	19,9%	18,0%	18,0%	0,0%	16,4%	14,5%	8,8%

2.5.3.3 Cash/cash equivalent position

BCMM is also projecting a favourable cash position, which currently is projected to be R1.01 billion at 30 June 2020 and is projected to be R1.13 billion at 30 June 2021 (2022: R1.47 billion and 2023: R1.94 billion).

2.5.3.4 Cost Coverage

The projected cost coverage, including conditional grants is projected to be 2.1 months at 30 June 2020 and is projected to remain around 2.7 months over the MTREF period; this is within the norm (1-3 months).

2.5.3.5 Surplus/deficit

The City has adopted the approach to cash back its depreciation on a year-to-year basis in order to renew and/or refurbish its existing infrastructure assets. The projected surplus (inclusive of capital transfers) for the 2020/21 financial year is R812 million (2021/22: R722 million and 2022/23 R740 million).

2.5.3.6 Property Rates/service charge revenue as a percentage increase less macro inflation target

In order for the trading services to breakeven and/or generate a surplus the revenue income percentage increase is set slightly above inflation. This trend will have to be carefully monitored and managed with the implementation of the budget.

2.5.3.7 Cash receipts as a percentage of ratepayer and other revenue

The rate of revenue collection is currently at 80.18% (30 April 2020) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. It is projected that the average collection rate at 30 June 2021 will be 90.5%.

2.5.3.8 Debt impairment expense as a percentage of billable revenue

An amount of R497 million towards debt impairment has been provided for in the 2020/21 financial year of the MTREF and is based on an average collection ratio of 90.5%.

2.5.3.9 Repairs and maintenance expenditure level

The City is having a consistent trend of spending above 90% of its repairs and maintenance budget. The allocation of repairs and maintenance is 5.3% of operating expenditure budget in the MTREF. Substantial own funding has been allocated to renew existing assets. Budget details are contained in SA34c.

2.5.3.10 Asset renewal/rehabilitation expenditure level

Details of the City's strategy pertaining to asset management and repairs and maintenance is contained in SA34b.

2.6 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table 48: MBRR Table SA19 - Expenditure on transfers and grant programmes

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	1 176 718	796 889	889 343	964 910	960 172	960 172	1 004 136	1 066 693	1 139 581
Local Government Equitable Share	678 191	705 277	778 048	847 431	847 431	847 431	911 042	981 171	1 048 587
Expanded Public Works Programme Integrated Grant for Municipalities	1 187			9 956	9 956	9 956	8 449	-	-
Expanded Public Works Programme Integrated Grant for Municipalities	-	4 952	4 050	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	6 760	8 715	9 587	11 150	11 150	11 150	11 364	11 266	12 109
Local Government Financial Management Grant [Schedule 5B]	1 254	1 300	1 086	1 000	942	942	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	1 888	5 453	3 407	15 850	3 850	3 850	-	-	-
RSC Levy Replacement	410 031			-	-	-			
Urban Settlement Development Grant	77 408	71 193	93 164	79 523	86 843	86 843	68 122	66 741	74 885
Municipal Human Settlement Capacity Grant	-	-							
Integrated City Development Grant							4 159	6 515	3 000
Provincial Government:	31 315	15 000	25 371	158 992	190 658	190 658	97 146	101 536	106 223
Capacity Building			752	-	-	-			
Housing	16 315	-		143 122	174 788	174 788	81 276	85 015	88 926
Human Settlement Development				-	-	-			
Libraries; Archives and Museums	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521	17 297
Emergency Housing Grant			8 749	-	-	-			
District Municipality:	262	-	-	-	-	-	-	-	-
State Health-Environmental	262	-		-	-	-			
Other grant providers:	3 163	4 175	3 982	3 000	3 435	3 435	127 575	188 610	122 470
Local Government Water and Related Service SETA	2 935	3 115	3 572	3 000	3 000	3 000	117 298	157 650	114 035
Donor Funding - Leiden				-	-	-			
Salaida / Gavle	229	717	410	-	436	436			
European Union				-	-	-	10 278	30 960	8 435
City of Oldenburg		343		-	-	-			
Unspecified									
Total operating expenditure of Transfers and Grants:	1 211 458	816 064	918 696	1 126 902	1 154 266	1 154 266	1 228 858	1 356 839	1 368 274

MBRR Table SA19 - Expenditure on transfers and grant programmes (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:									
<u>Capital expenditure of Transfers and Grants</u>									
National Government:	662 257	810 063	894 057	974 549	1 321 787	1 321 787	808 540	716 911	735 179
Energy Efficiency and Demand-side	-	-	-	-	-	-	7 000	9 000	6 000
Energy Efficiency and Demand-side [Schedule 5B]	-	-	7 996	-	150	150	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	31	-	97	150	10 383	10 383	150	150	-
Integrated City Development Grant	5 963	6 956	10 002	10 383	-	-	4 159	6 515	10 776
Integrated National Electrification Programme	11 142	19 809	4 635	-	-	-	-	-	-
Local Government Financial Management Grant	45	-	-	-	58	58	-	-	-
Neighbourhood Development Partnership Grant	-	-	5 993	7 500	10 000	10 000	18 000	2 025	15 000
Informal Settlement Upgrading Partnership Grant	-	-	-	-	-	-	-	266 258	282 122
Public Transport Network Grant [Schedule 5B]	-	78 115	79 366	218 616	230 616	230 616	86 000	-	-
Urban Settlement Development Grant [Schedule 4B]	645 076	705 184	778 446	737 900	1 070 580	1 070 580	693 232	432 964	421 281
Local Government Financial Management Grant [Schedule 5B]	-	-	65	-	-	-	-	-	-
Other capital transfers/grants [insert desc]	-	-	7 456	-	-	-	-	-	-
Provincial Government:	7 523	9 036	-	-	1 580	1 580	-	-	-
Human Settlement Development	147	-	-	-	-	-	-	-	-
Dept Sport, Recreation, Arts and Culture (DSRAC)	7 376	-	-	-	-	-	-	-	-
Dept of Local Government and Traditional Affairs	-	9 036	-	-	1 580	1 580	-	-	-
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	-	229	-	-	487	487	-	-	-
<i>Salaida / Gavle</i>	-	229	-	-	-	-	-	-	-
<i>BCMET</i>	-	-	-	-	487	487	-	-	-
Total capital expenditure of Transfers and Grants	669 780	819 328	894 057	974 549	1 323 855	1 323 855	808 540	716 911	735 179
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	1 881 239	1 635 393	1 812 753	2 101 451	2 478 120	2 478 120	2 037 398	2 073 750	2 103 453

2.7 COUNCILLOR AND EMPLOYEE BENEFITS

Table 50: MBRR Table SA22 - Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages	30 923	34 736	35 987	42 950	42 950	42 950	45 635	48 304	51 130
Pension and UIF Contributions	3 495	4 136	4 265	4 267	4 267	4 267	4 533	4 799	5 079
Medical Aid Contributions	1 987	2 070	2 270	2 011	2 011	2 011	2 137	2 262	2 394
Motor Vehicle Allowance	13 412								
Cellphone Allowance	2 279	4 047	4 309	2 800	2 800	2 800	2 975	3 149	3 333
Housing Allowances	2 927	2 261	2 361	2 426	2 426	2 426	2 578	2 729	2 888
Other benefits and allowances	-	13 123	13 873	14 031	14 031	14 031	14 908	15 780	16 704
Sub Total - Councillors	55 023	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
% increase		9,7%	4,5%	8,6%	-	-	6,2%	5,9%	5,8%
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	12 192	7 732	9 511	16 223	16 223	16 223	12 711	13 455	14 242
Pension and UIF Contributions	2 216	1 411	1 601	3 012	3 012	3 012	2 321	2 456	2 600
Medical Aid Contributions	262	202	229	398	398	398	381	403	427
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	76	-	-	-	-	-	-
Motor Vehicle Allowance	2 630	1 647	1 919	3 496	3 496	3 496	2 860	3 027	3 204
Cellphone Allowance	414	200	259	-	-	-	286	303	321
Housing Allowances	-	1 810	2 512	550	550	550	1 414	1 496	1 584
Other benefits and allowances	2 202	71	112	2 899	2 899	2 899	1 791	1 897	2 009
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality	19 916	13 072	16 218	26 579	26 579	26 579	21 763	23 037	24 386
% increase		(34,4%)	24,1%	63,9%	-	-	(18,1%)	5,9%	5,9%
<u>Other Municipal Staff</u>									
Basic Salaries and Wages	999 429	1 128 030	1 251 922	1 345 284	1 362 071	1 362 071	1 483 903	1 570 655	1 662 482
Pension and UIF Contributions	174 823	202 052	223 053	236 205	236 205	236 205	268 436	284 140	300 762
Medical Aid Contributions	81 759	84 778	90 841	145 509	145 509	145 509	132 250	139 987	148 176
Overtime	72 218	140 923	128 012	80 813	80 802	80 802	103 584	111 388	119 648
Performance Bonus	-	77 149	92 884	110 487	110 487	110 487	113 273	120 485	128 118
Motor Vehicle Allowance	30 051	26 621	29 203	42 790	42 790	42 790	32 857	34 780	36 814
Cellphone Allowance	3 884	4 149	4 304	5 181	5 281	5 281	4 522	4 787	5 067
Housing Allowances	14 767	7 607	6 714	29 105	29 105	29 105	12 234	12 950	13 708
Other benefits and allowances	179 077	94 291	100 766	155 695	155 724	155 724	97 249	103 520	110 158
Payments in lieu of leave	16 209	27 897	48 353	24 453	24 453	24 453	30 000	31 755	33 613
Long service awards	18 925	22 535	24 955	25 258	25 258	25 258	28 036	29 676	31 412
Post-retirement benefit obligations	6 181	32 361	14 998	8 110	8 110	8 110	1 817	1 934	2 057
Sub Total - Other Municipal Staff	1 597 324	1 848 394	2 016 003	2 208 890	2 225 795	2 225 795	2 308 163	2 446 056	2 592 016
% increase		15,7%	9,1%	9,6%	0,8%	-	3,7%	6,0%	6,0%
Total Parent Municipality	1 672 263	1 921 838	2 095 287	2 303 954	2 320 859	2 320 859	2 402 692	2 546 116	2 697 930
		14,9%	9,0%	10,0%	0,7%	-	3,5%	6,0%	6,0%

MBRR Table SA22 - Summary of councillor and staff benefits (continued)

Summary of Employee and Councillor remuneration R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	A	B	C	D	E	F	G	H	I
Board Members of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances			8	10	10	10	1 959	2 018	2 079
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Board Members of Entities	-	-	8	10	10	10	1 959	2 018	2 079
% increase	-	-	-	19,0%	-	-	19 493,0%	3,0%	3,0%
Senior Managers of Entities									
Basic Salaries and Wages		5 131	5 756	6 167	6 167	6 167	6 863	7 440	7 971
Pension and UIF Contributions		541	572	617	617	617	687	745	798
Medical Aid Contributions									
Overtime									
Performance Bonus		450	474	474	474	474	528	572	613
Motor Vehicle Allowance		228	14	-	-	-	-	-	-
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Entities	-	6 349	6 817	7 259	7 259	7 259	8 078	8 757	9 382
% increase	-	-	7,4%	6,5%	-	-	11,3%	8,4%	7,1%
Other Staff of Entities									
Basic Salaries and Wages		7 535	8 651	14 586	13 595	13 595	15 129	16 401	17 571
Pension and UIF Contributions		700	805	1 105	1 105	1 105	1 230	1 334	1 429
Medical Aid Contributions									
Overtime									
Performance Bonus		447	625	667	667	667	742	804	862
Motor Vehicle Allowance		60	120	120	120	120	134	145	155
Cellphone Allowance									
Housing Allowances		-	48	48	48	48	53	58	62
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations		296	373	496	496	496	563	610	654
Sub Total - Other Staff of Entities	-	9 039	10 622	17 022	16 031	16 031	17 851	19 352	20 732
% increase	-	-	17,5%	60,2%	(5,8%)	-	11,4%	8,4%	7,1%
Total Municipal Entities	-	15 388	17 447	24 290	23 299	23 299	27 888	30 126	32 193
TOTAL SALARY, ALLOWANCES & BENEFITS	1 672 263	1 937 226	2 112 735	2 328 244	2 344 158	2 344 158	2 430 581	2 576 242	2 730 123
% increase		15,8%	9,1%	10,2%	0,7%	-	3,7%	6,0%	6,0%
TOTAL MANAGERS AND STAFF	1 617 240	1 876 853	2 049 660	2 259 749	2 275 663	2 275 663	2 355 856	2 497 202	2 646 516

Table 51: MBRR Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
<u>Councillors</u>						
Speaker	871 033	149 458	388 878			1 409 369
Chief Whip	817 992	146 131	360 922			1 325 045
Executive Mayor	1 444 983	192 436	93 381			1 730 800
Deputy Executive Mayor	873 558	114 057	421 755			1 409 370
Executive Committee	7 535 565	896 268	3 451 926			11 883 759
Total for all other councillors	34 091 441	5 171 901	15 744 099			55 007 441
Total Councillors	45 634 572	6 670 251	20 460 961			72 765 784
<u>Senior Managers of the Municipality</u>						
Municipal Manager (MM)	1 495 078	324 704	716 859			2 536 641
Chief Finance Officer	1 089 885	251 926	360 722			1 702 533
Head of Department Infrastructure Services	1 190 972	297 040	588 668			2 076 681
Head of Department Health, Public Safety and Emergency Services	1 017 927	226 942	396 567			1 641 436
Head of Department Municipal Services	2 158 538	540 262	1 186 214			3 885 014
Head of Department Economic Development and Agencies	1 017 926	19 219	741 752			1 778 898
Head of Department Spatial Planning & Development	1 190 973	263 881	134 431			1 589 285
Head of Department Human Settlements	1 017 926	275 798	441 616			1 735 339
Head of Department Executive Support Services	1 190 972	278 727	612 522			2 082 222
Head of Department Corporate Services	1 190 973	285 806	227 617			1 704 396
						-
<i>List of each official with packages >= senior manager</i>						
Total Senior Managers of the Municipality	12 561 171	2 764 305	5 406 968	-		20 732 445
<u>A Heading for Each Entity</u>						
List each member of board by designation						
Board Chairperson	261 913	-				261 913
Board Members	1 697 388	-	-	-		1 697 388
Board Member	232 913	-	-	-		232 913
Board Member	216 913	-	-	-		216 913
Board Member	248 913	-	-	-		248 913
Board Member	248 913	-	-	-		248 913
Board Member	248 913	-	-	-		248 913
Board Member	236 913	-	-	-		236 913
Chief Executive Officer	2 456 824	117 567	-	168 300		2 742 691
Chief Financial Officer	1 623 598	78 305	-	111 222		1 813 124
Executive Manager: Investment & Tourism Promotion (vacant)	1 453 276	70 279	-	-		1 523 555
Executive Manager: Corporate Services	1 391 360	67 361	-	95 313		1 554 034
Executive Manager: Developmental Facilitation	1 453 276	70 279	-	99 554		1 623 109
Total for municipal entities	11 771 108	403 791	-	474 389		12 649 287
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	69 966 851	9 838 347	25 867 929	474 389		106 147 516

Table 52: MBRR Table SA24 – summary of personnel numbers

Summary of Personnel Numbers Number	2018/19			Current Year 2019/20			Budget Year 2020/21		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	101	–	101	98	–	98	99		99
Board Members of municipal entities	–	–	–	–	–	–			
Municipal employees	–	–	–	–	–	–			
Municipal Manager and Senior Managers	13	11	2	10	8	–	131	99	1
Other Managers	41	24	15	39	27	4	151	117	7
Professionals	172	115	–	152	124	–	896	779	–
<i>Finance</i>	68	41	–	59	43	–	117	100	
<i>Spatial/town planning</i>	10	7	–	9	8	–	54	46	
<i>Information Technology</i>	3	3	–	3	5	–	35	33	
<i>Roads</i>	4	3	–	5	3	–	19	17	
<i>Electricity</i>	8	6	–	8	5	–	79	69	
<i>Water</i>	7	5	–	7	5	–	59	50	
<i>Sanitation</i>	5	4	–	5	4	–	32	22	
<i>Refuse</i>	2	2	–	3	2	–	18	15	
<i>Other</i>	65	44	–	53	49	–	483	427	
Technicians	290	210	–	328	229	–	99	68	–
<i>Finance</i>	9	7	–	8	6	–			
<i>Spatial/town planning</i>	15	11	–	14	11	–	19	18	
<i>Information Technology</i>	14	9	–	15	9	–	3	1	
<i>Roads</i>	7	4	–	8	8	–	14	12	
<i>Electricity</i>	10	6	–	24	15	–	18	5	
<i>Water</i>	24	14	–	23	16	–	23	15	
<i>Sanitation</i>	17	13	–	17	14	–	13	11	
<i>Refuse</i>	3	1	–	3	1	–			
<i>Other</i>	191	145	–	216	149	–	9	6	
Clerks (Clerical and administrative)	1 233	1 052	31	1 203	1 035	18	1 105	970	
Service and sales workers	1 298	1 123	9	1 365	1 349	4	1 972	1 805	
Skilled agricultural and fishery workers	215	195	–	207	189	–	2		
Craft and related trades	385	342	–	382	341	–			
Plant and Machine Operators	759	718	–	751	709	–	538	456	
Elementary Occupations	1 428	1 253	–	1 476	1 264	–	1 550	1 384	3
TOTAL PERSONNEL NUMBERS	5 935	5 043	158	6 011	5 275	124	6 543	5 678	110
% increase				1,3%	4,6%	(21,5%)	8,9%	7,6%	(11,3%)
Total municipal employees headcount	5 834	5 043	158	6 011	5 275	124			
Finance personnel headcount	741	617	11	743	643	–	769	658	
Human Resources personnel headcount	184	161	3	185	176	–	123	110	1

2.8 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table 53: MBRR Table SA25 - Budgeted Monthly Revenue and expenditure (Source and Type)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Revenue By Source															
Property rates	215 009	161 003	164 210	135 857	136 026	132 651	119 656	123 537	118 643	125 056	128 263	127 756	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	197 453	203 350	191 774	174 737	172 771	186 968	219 076	128 650	152 676	176 047	182 818	197 889	2 184 209	2 297 788	2 502 291
Service charges - water revenue	55 431	132 707	15 342	47 161	40 469	62 313	52 843	31 062	80 306	61 240	19 193	33 272	631 338	688 790	751 470
Service charges - sanitation revenue	39 823	33 311	32 835	32 081	35 058	31 961	30 691	33 867	31 961	42 324	21 122	32 001	397 037	430 785	467 402
Service charges - refuse revenue	28 702	28 768	28 735	29 270	28 468	28 835	22 453	28 301	28 200	28 401	26 563	27 432	334 128	362 529	393 344
Rental of facilities and equipment	2 089	1 403	1 932	1 704	1 497	1 395	2 283	1 832	2 203	1 564	1 059	1 924	20 885	22 681	24 496
Interest earned - external investments	5 186	5 001	5 605	4 538	3 824	3 366	4 107	5 039	2 647	5 475	4 908	4 777	54 473	57 200	60 064
Interest earned - outstanding debtors	4 268	4 893	9 126	4 928	4 057	7 877	9 188	9 417	7 727	9 267	9 241	8 018	88 009	95 577	103 224
Dividends received													-	-	-
Fines, penalties and forfeits	1 388	1 636	1 472	1 788	1 124	1 725	721	958	1 271	2 162	2 795	2 671	19 712	21 407	23 120
Licences and permits	519	1 837	1 039	1 491	1 063	1 335	961	671	2 504	1 377	1 240	3 306	17 343	18 835	20 341
Agency services	4 066	3 601	3 425	2 845	1 041	3 412	3 144	369	2 599	2 714	5 735	10 960	43 909	43 070	46 195
Transfers and subsidies	323 681	171 057	8 479	6 513	4 915	397 413	3 318	5 038	216 279	49 277	20 030	22 857	1 228 858	1 356 839	1 368 274
Other revenue	162 727	98 239	8 409	10 405	9 368	207 061	7 656	9 305	209 021	37 516	16 584	21 570	797 862	874 407	964 893
Gains													-	-	-
Total Revenue (excluding capital transfers and contributions)	1 040 341	846 807	472 384	453 318	439 681	1 066 313	476 097	378 045	856 041	542 421	439 551	494 432	7 505 431	8 092 589	8 675 382
Expenditure By Type															
Employee related costs	173 064	175 658	208 432	184 854	181 317	248 279	195 228	189 333	213 383	191 455	194 992	201 820	2 357 815	2 499 220	2 648 595
Remuneration of councillors	5 850	6 061	5 879	5 858	5 858	5 850	5 850	7 539	6 018	5 967	6 061	5 974	72 766	77 023	81 528
Debt impairment	41 324	41 324	41 324	41 324	41 324	42 717	41 324	41 324	41 324	41 324	41 324	41 324	497 286	420 209	454 876
Depreciation & asset impairment	45 288	92 317	107 645	25 344	66 103	137 518	68 280	58 526	68 367	66 538	68 715	66 274	870 916	1 018 702	1 140 769
Finance charges	3 926	3 913	3 802	3 851	7 578	-	3 643	3 334	3 643	3 475	3 572	3 475	44 211	66 574	61 217
Bulk purchases	240 313	274 673	164 187	130 032	164 187	138 262	152 459	127 975	143 406	137 439	157 397	227 145	2 057 476	2 215 054	2 428 707
Other materials	753	5 030	13 735	20 629	4 506	18 637	12 178	10 927	11 782	11 489	4 979	13 006	127 652	141 908	150 705
Contracted services	43 401	55 111	69 114	69 441	71 898	91 387	51 508	56 257	83 198	73 044	67 394	87 125	818 879	903 475	949 636
Transfers and subsidies	25 214	8 130	916	7 469	11 018	7 690	11 401	11 517	7 202	10 125	3 027	12 271	115 981	143 778	125 065
Other expenditure	48 063	41 615	40 314	41 290	41 561	87 889	55 974	35 817	14 956	56 299	39 502	38 574	541 851	604 670	633 494
Losses													-	-	-
Total Expenditure	627 198	703 832	655 349	530 091	595 349	778 229	597 845	542 549	593 280	597 156	586 964	696 989	7 504 832	8 090 614	8 674 590
Surplus/(Deficit)	413 143	142 974	(182 966)	(76 773)	(155 668)	288 084	(121 748)	(164 504)	262 761	(54 735)	(147 412)	(202 557)	599	1 975	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	17 924	32 685	49 961	97 732	125 713	121 576	51 096	52 151	107 464	69 101	85 647	811 050	719 672	738 929
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-
Transfers and subsidies - capital (in-kind - all)													-	-	-
Surplus/(Deficit) after capital transfers & contributions	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721

Table 54: MBRR Table SA26 - Budgeted Monthly Revenue and expenditure (Municipal Vote)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Revenue by Vote															
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	8 094	4 281	218	172	141	9 961	105	135	5 418	1 252	514	587	30 880	21 506	17 885
Vote 3 - Directorate - Human Settlement	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	486 827	311 550	188 159	153 035	150 258	466 003	138 417	143 924	311 940	182 326	161 101	161 930	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	3 014	1 635	98	93	86	3 747	72	78	2 343	519	220	261	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	391 649	429 872	255 407	276 963	291 850	459 593	355 577	217 062	365 146	341 933	258 625	307 073	3 950 750	4 178 553	4 478 914
Vote 7 - Directorate - Spatial Planning And Development	1 910	5 577	7 170	10 309	18 318	23 928	22 742	10 534	21 575	20 751	13 166	16 886	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	18 571	18 046	7 099	8 415	5 759	24 997	6 605	4 629	53 127	12 459	11 767	19 462	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	72 928	53 859	31 000	31 609	30 483	83 768	24 340	30 400	71 077	37 203	30 488	32 460	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	35 930	21 695	2 775	3 027	2 592	45 378	2 817	2 382	43 189	8 836	4 861	6 953	180 434	244 240	208 590
Total Revenue by Vote	1 040 341	864 731	505 069	503 279	537 413	1 192 025	597 674	429 141	908 191	649 885	508 653	580 079	8 316 481	8 812 261	9 414 311
Expenditure by Vote to be appropriated															
Vote 1 - Directorate - Executive Support Services	29 964	22 037	20 166	22 316	23 626	29 643	25 442	25 277	21 455	25 176	20 297	25 456	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	9 271	9 983	11 777	11 403	11 397	16 643	10 846	10 128	11 753	12 457	11 237	12 947	139 841	127 363	127 040
Vote 3 - Directorate - Human Settlement	7 862	9 660	11 840	10 641	11 150	15 463	9 472	9 597	12 686	11 605	10 906	13 085	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	47 694	47 636	52 727	50 151	49 331	69 683	53 068	48 422	48 896	54 003	50 279	52 649	624 541	642 236	679 404
Vote 5 - Directorate - Corporate Services	18 028	18 839	21 197	18 040	18 886	31 375	21 204	17 924	17 215	21 588	19 249	20 011	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	374 063	452 046	371 019	270 271	334 061	396 104	318 600	283 433	322 805	311 947	326 402	408 546	4 169 298	4 526 613	4 937 454
Vote 7 - Directorate - Spatial Planning And Development	17 634	24 532	28 909	16 823	21 762	37 661	22 863	20 540	23 092	23 151	22 486	23 403	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	34 601	36 107	43 580	39 808	37 182	53 654	40 948	38 932	43 053	40 491	39 393	42 117	489 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	61 381	63 679	75 860	70 264	65 454	98 851	73 189	67 393	71 624	73 087	68 529	73 627	862 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	26 699	19 314	18 273	20 374	22 499	29 153	22 213	20 903	20 700	23 652	18 187	25 149	267 116	350 528	311 614
Total Expenditure by Vote	627 198	703 832	655 349	530 091	595 349	778 229	597 845	542 549	593 280	597 156	586 964	696 989	7 504 832	8 090 614	8 674 590
Surplus/(Deficit) before assoc.	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721

Table 55: MBRR Table SA27 - Budgeted Monthly Revenue and expenditure (Functional Classification)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Revenue - Functional																
<i>Governance and administration</i>	498 817	318 059	189 292	154 019	151 117	480 300	139 559	144 911	320 632	184 758	162 282	163 591	2 907 339	3 136 287	3 348 722	
Executive and council	8 115	4 331	232	195	163	10 010	125	157	5 751	1 296	536	621	31 532	22 193	18 603	
Finance and administration	490 703	313 728	189 060	153 824	150 954	470 291	139 435	144 754	314 880	183 462	161 746	162 970	2 875 807	3 114 094	3 330 118	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Community and public safety</i>	45 285	40 122	21 259	29 240	44 738	106 394	54 767	25 758	99 108	59 260	40 841	55 646	622 417	640 696	711 905	
Community and social services	4 838	3 423	614	771	697	6 317	676	717	9 998	1 751	888	1 243	31 934	32 992	34 586	
Sport and recreation	457	437	404	396	355	430	488	415	1 607	445	274	474	6 183	6 710	7 160	
Public safety	18 570	18 043	7 098	8 414	5 758	24 994	6 604	4 628	53 111	12 457	11 766	19 460	190 904	203 585	215 465	
Housing	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659	
Health	1	2	1	1	1	2	1	1	16	2	1	2	32	34	35	
<i>Economic and environmental services</i>	33 169	27 752	16 666	24 284	44 295	95 654	54 758	24 137	62 270	54 240	34 185	43 316	514 725	449 592	442 965	
Planning and development	32 994	22 713	8 141	11 236	18 980	62 928	23 341	10 815	46 078	26 243	16 230	20 990	300 689	258 420	252 505	
Road transport	52	4 734	8 436	12 900	25 176	32 434	31 297	13 189	14 255	27 732	17 817	22 099	210 121	187 037	186 132	
Environmental protection	123	305	90	148	139	291	121	132	1 936	265	139	227	3 915	4 135	4 328	
<i>Trading services</i>	459 106	474 831	276 864	294 356	295 966	503 889	347 335	233 008	408 427	348 943	269 995	315 490	4 228 210	4 520 333	4 866 257	
Energy sources	213 617	212 574	191 625	175 502	174 976	212 144	221 367	129 833	174 581	181 600	184 815	200 756	2 273 390	2 383 310	2 594 823	
Water management	102 183	158 675	18 808	51 531	47 864	128 307	61 630	35 295	115 423	75 724	26 818	42 444	864 701	1 012 516	1 050 629	
Waste water management	75 797	53 888	36 539	37 030	43 834	86 707	41 284	38 746	60 886	56 876	29 176	41 774	602 537	595 691	647 331	
Waste management	67 510	49 693	29 893	30 293	29 292	76 730	23 055	29 135	57 536	34 742	29 187	30 516	487 582	528 816	573 474	
<i>Other</i>	3 964	3 967	988	1 379	1 297	5 789	1 254	1 327	17 755	2 684	1 350	2 036	43 789	65 352	44 463	
Total Revenue - Functional	1 040 341	864 731	505 069	503 279	537 413	1 192 025	597 674	429 141	908 191	649 885	508 653	580 079	8 316 481	8 812 261	9 414 311	
Expenditure - Functional																
<i>Governance and administration</i>	117 968	118 333	129 400	114 235	120 472	177 645	128 232	117 526	117 366	131 197	118 469	129 320	1 520 163	1 574 086	1 667 175	
Executive and council	39 647	32 331	31 719	32 817	34 637	47 933	36 925	34 874	30 933	37 848	31 041	37 318	428 024	430 615	447 829	
Finance and administration	77 390	85 023	96 519	80 323	84 769	128 155	90 219	81 631	85 282	92 182	86 339	90 795	1 078 629	1 129 266	1 204 192	
Internal audit	931	979	1 162	1 094	1 067	1 556	1 088	1 020	1 151	1 166	1 088	1 207	13 510	14 205	15 154	
<i>Community and public safety</i>	74 079	78 849	95 455	87 364	82 436	120 304	88 447	83 990	94 291	89 973	86 195	94 006	1 075 389	1 147 556	1 221 253	
Community and social services	11 072	11 293	13 154	11 883	11 599	17 704	12 967	11 630	11 960	12 906	12 039	12 636	150 844	160 243	170 857	
Sport and recreation	20 955	22 212	27 377	25 492	22 952	34 142	25 549	24 269	27 044	25 461	24 307	26 650	306 410	326 581	347 714	
Public safety	30 936	32 254	38 914	35 571	33 206	47 850	36 583	34 797	38 467	36 151	35 192	37 605	437 528	469 677	499 804	
Housing	7 862	9 660	11 840	10 641	11 150	15 463	9 472	9 597	12 686	11 605	10 906	13 085	133 967	140 960	149 372	
Health	3 253	3 430	4 170	3 777	3 528	5 145	3 877	3 697	4 134	3 850	3 750	4 030	46 641	50 096	53 506	
<i>Economic and environmental services</i>	51 118	72 043	85 430	52 761	68 112	109 805	65 828	60 807	72 240	70 217	67 864	73 404	849 629	1 047 288	1 090 940	
Planning and development	17 322	18 950	22 535	20 783	20 700	30 803	20 578	19 212	21 979	22 651	20 783	23 502	259 799	309 529	306 236	
Road transport	31 690	50 893	60 255	29 626	45 134	75 787	42 805	39 244	47 607	45 130	44 663	47 340	560 176	706 190	751 125	
Environmental protection	2 105	2 200	2 640	2 352	2 278	3 215	2 445	2 351	2 653	2 435	2 417	2 562	29 654	31 568	33 579	
<i>Trading services</i>	365 816	424 774	338 078	266 355	312 949	357 407	303 138	268 833	300 225	294 175	306 994	387 925	3 926 669	4 147 282	4 543 985	
Energy sources	250 104	287 755	198 795	158 248	192 634	188 464	180 416	157 745	177 829	170 810	186 653	250 924	2 400 377	2 539 501	2 788 234	
Water management	60 601	70 882	61 427	48 114	55 689	68 433	55 217	48 682	52 989	53 754	54 128	65 831	695 748	743 648	805 051	
Waste water management	27 451	37 741	44 670	28 996	35 553	56 062	34 788	32 825	38 986	36 837	35 999	38 909	448 816	464 889	521 293	
Waste management	27 660	28 396	33 186	30 997	29 072	44 449	32 717	29 581	30 420	32 774	30 215	32 260	381 729	399 244	429 407	
<i>Other</i>	18 216	9 833	6 986	9 376	11 380	13 067	12 200	11 393	9 159	11 595	7 442	12 334	132 981	174 402	151 237	
Total Expenditure - Functional	627 198	703 832	655 349	530 091	595 349	778 229	597 845	542 549	593 280	597 156	586 964	696 989	7 504 832	8 090 614	8 674 590	
Surplus/(Deficit) before assoc.	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721	

Table 56: MBRR Table SA28 - Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand																
Multi-year expenditure to be appropriated																
Vote 1 - Directorate - Executive Support Services	36	36	426	130	42	8	49	120	1 680	560	420	491	4 000	500	500	
Vote 2 - Directorate - Municipal Manager	478	478	392	1 129	207	243	28	28	1 091	648	57	892	5 669	4 969	500	
Vote 3 - Directorate - Human Settlement	-	-	63	26 499	2 437	43 749	19 406	5 656	35 312	10 812	64 030	104 529	312 493	312 758	366 122	
Vote 4 - Directorate - Chief Financial Officer	197	197	184	27	82	6 809	7 490	6 809	10 214	13 619	8 171	14 293	68 094	53 743	47 049	
Vote 5 - Directorate - Corporate Services	-	-	162	-	1 536	945	258	493	675	4 922	1 404	3 105	13 499	9 582	5 130	
Vote 6 - Directorate - Infrastructure Services	-	-	24 507	44 911	47 714	76 166	22 139	31 709	53 399	50 839	178 067	341 203	870 655	975 603	574 557	
Vote 7 - Directorate - Spatial Planning And Development	6 312	6 312	5 015	12 450	12 292	17 244	3 164	9 619	11 928	8 954	15 867	49 042	158 200	85 693	110 017	
Vote 8 - Directorate - Health / Public Safety & Emergency Services	42	42	902	969	2 458	2 517	1 900	856	394	405	3 152	7 336	20 973	28 115	30 181	
Vote 9 - Directorate - Municipal Services	99	99	583	5 462	1 515	1 398	3 267	1 949	5 825	11 203	4 221	9 191	44 810	43 397	67 989	
Vote 10 - Directorate - Economic Development & Agencies	6	6	791	1 278	1 327	4 835	4 407	1 039	961	33 577	14 599	21 661	84 485	95 293	129 401	
Capital multi-year expenditure sub-total	7 170	7 170	33 023	92 857	69 611	153 914	62 108	58 277	121 480	135 538	289 989	551 743	1 582 878	1 609 654	1 331 445	
Single-year expenditure to be appropriated																
Vote 1 - Directorate - Executive Support Services													-	-	-	-
Vote 2 - Directorate - Municipal Manager													-	-	-	-
Vote 3 - Directorate - Human Settlement													-	-	-	-
Vote 4 - Directorate - Chief Financial Officer													-	-	-	-
Vote 5 - Directorate - Corporate Services													-	-	-	-
Vote 6 - Directorate - Infrastructure Services													-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development													-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services													-	-	-	-
Vote 9 - Directorate - Municipal Services													-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies													-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	7 170	7 170	33 023	92 857	69 611	153 914	62 108	58 277	121 480	135 538	289 989	551 743	1 582 878	1 609 654	1 331 445	

Table 57: MBRR Table SA29 - Budgeted monthly capital expenditure (Functional classification)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional															
<i>Governance and administration</i>	1 186	1 186	1 686	2 489	3 075	9 753	8 192	8 362	14 874	20 703	12 296	54 359	138 162	75 794	79 178
Executive and council	345	345	833	861	1 639	1 065	313	607	3 028	5 664	1 793	4 024	20 518	7 880	5 130
Finance and administration	841	841	853	1 628	1 436	8 688	7 880	7 754	11 846	15 039	10 502	50 335	117 644	67 914	74 049
Internal audit															
<i>Community and public safety</i>	95	95	1 280	30 431	5 717	47 024	23 077	7 569	38 865	17 292	69 471	116 849	357 767	362 923	436 123
Community and social services	14	14	85	760	221	205	461	274	808	1 552	599	1 307	6 300	11 000	19 900
Sport and recreation	40	40	235	2 206	612	565	1 319	787	2 353	4 525	1 705	3 712	18 100	11 050	19 920
Public safety	41	41	876	941	2 388	2 445	1 846	831	383	393	3 062	7 127	20 373	21 500	29 181
Housing			63	26 499	2 437	43 749	19 406	5 656	35 312	10 812	64 030	104 529	312 493	312 758	366 122
Health	1	1	22	23	59	60	45	20	9	10	75	175	500	6 615	1 000
<i>Economic and environmental services</i>	5 843	5 843	16 263	33 071	34 035	52 147	13 684	24 014	36 619	33 814	99 447	191 315	546 096	426 063	328 962
Planning and development	5 843	5 843	4 683	11 849	11 489	16 166	3 234	9 032	11 386	9 887	15 337	44 061	148 810	88 454	97 767
Road transport			11 581	21 222	22 546	35 981	10 450	14 982	25 233	23 927	84 110	147 255	397 286	337 610	231 194
Environmental protection															
<i>Trading services</i>	45	45	13 048	25 923	25 579	40 375	13 055	17 430	30 515	31 758	94 839	166 266	458 879	652 340	361 532
Energy sources			3 532	6 469	6 870	10 924	3 132	4 564	7 695	6 833	25 489	45 868	121 377	119 420	132 601
Water management			2 183	4 012	4 273	6 959	2 164	2 845	4 760	6 127	16 430	24 437	74 191	148 573	103 762
Waste water management			7 065	12 941	13 742	21 852	6 264	9 129	15 394	13 670	50 988	91 754	242 800	363 000	97 000
Waste management	45	45	267	2 500	693	640	1 495	892	2 666	5 128	1 932	4 207	20 510	21 347	28 169
<i>Other</i>			746	943	1 205	4 615	4 099	902	607	31 970	13 936	22 953	81 975	92 533	125 651
Total Capital Expenditure - Functional	7 170	7 170	33 023	92 857	69 611	153 914	62 108	58 277	121 480	135 538	289 989	551 743	1 582 878	1 609 654	1 331 445
Funded by:															
National Government	5 539	5 539	14 658	56 079	33 090	90 686	31 596	27 287	67 947	41 850	152 603	281 666	808 540	716 911	735 179
Provincial Government															
District Municipality															
Transfers and subsidies - capital (monetary allocations) (National / Provincial)															
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public															
Transfers recognised - capital	5 539	5 539	14 658	56 079	33 090	90 686	31 596	27 287	67 947	41 850	152 603	281 666	808 540	716 911	735 179
Borrowing			4 970	9 104	9 667	15 372	4 407	6 422	10 829	9 616	35 868	64 545	170 800	345 000	80 000
Internally generated funds	1 625	1 625	13 363	27 368	26 769	47 777	25 922	24 459	42 378	83 444	101 282	207 526	603 538	547 743	516 266
Total Capital Funding	7 164	7 164	32 990	92 551	69 526	153 836	61 925	58 168	121 154	134 910	289 753	553 738	1 582 878	1 609 654	1 331 445

Table 58: MBRR Table SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22
Cash Receipts By Source													1		
Property rates	381 384	120 157	102 228	110 877	89 783	100 828	92 749	88 733	110 326	106 940	118 143	105 192	1 527 339	1 685 980	1 803 998
Service charges - electricity revenue	123 963	151 601	156 280	180 967	150 743	182 506	192 507	159 836	166 738	164 713	172 920	173 935	1 976 709	2 125 454	2 314 619
Service charges - water revenue	38 244	54 354	37 117	56 948	39 312	40 569	37 958	58 480	65 654	53 187	34 151	55 386	571 361	637 131	695 110
Service charges - sanitation revenue	25 327	25 594	27 216	33 420	30 461	31 786	27 981	33 794	23 101	20 214	31 669	48 757	359 319	398 476	432 347
Service charges - refuse revenue	18 744	22 346	24 162	30 544	25 409	29 097	21 183	38 777	21 204	19 149	31 401	20 370	302 386	335 339	363 843
Rental of facilities and equipment	1 371	1 137	1 616	1 815	1 357	1 461	2 099	1 501	1 465	1 494	1 769	1 816	18 901	20 980	22 659
Interest earned - external investments	5 197	5 009	5 617	4 543	3 828	3 370	4 117	4 980	5 107	4 693	4 177	3 837	54 473	57 200	60 064
Interest earned - outstanding debtors	3 047	3 493	6 520	5 125	18 847	11 992	6 562	3 444	5 111	5 073	5 000	5 435	79 648	88 409	95 482
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	874	1 211	1 198	1 745	988	1 647	686	1 603	1 070	1 495	1 886	3 437	17 839	19 802	21 386
Licences and permits	360	1 431	942	1 578	1 018	1 412	964	1 312	37	1 437	1 534	3 670	15 696	17 422	18 816
Agency services	2 810	2 487	2 374	4 809	2 599	5 717	6 911	3 874	2 526	2 728	1 776	1 127	39 738	39 839	42 731
Transfers and Subsidies - Operational	298 931	161 180	5 581	1 414	3 643	160 335	195 834	75 898	317 561	1 529	2 296	4 656	1 228 858	1 356 839	1 368 274
Other revenue	29 900	82 361	29 829	28 690	121 535	79 648	41 110	70 886	69 450	32 331	49 926	86 398	722 065	808 826	892 526
Cash Receipts by Source	930 152	632 361	400 677	462 475	489 522	650 368	630 660	543 117	789 350	414 984	456 648	514 016	6 914 331	7 591 698	8 131 853
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	156 056	26 482	-	2 826	158 076	25 027	19 212	199 066	134 266	4 038	-	86 000	811 050	719 672	738 929
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	65 400	-	-	-	-	-	105 400	170 800	345 000	80 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	1 086 209	658 843	400 677	465 302	647 598	740 795	649 873	742 184	923 617	419 022	456 648	705 416	7 896 181	8 656 369	8 950 782

MBRR Table SA30 - Budgeted monthly cash flow (Continued)

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Payments by Type																
Employee related costs	191 276	194 147	230 592	204 310	200 575	203 215	215 756	195 224	190 726	194 098	194 384	143 513	2 357 815	2 499 220	2 648 595	
Remuneration of councillors	5 892	6 100	5 917	5 896	5 896	5 894	5 894	9 321	4 530	5 788	5 788	5 850	72 766	77 023	81 528	
Finance charges	3 673	3 662	3 560	3 601	3 866	3 602	3 411	3 580	3 923	3 749	3 839	3 747	44 211	66 574	61 217	
Bulk purchases - Electricity	216 836	252 640	139 317	105 727	137 142	117 006	128 157	120 299	124 996	111 210	126 481	199 888	1 779 698	1 914 277	2 103 025	
Bulk purchases - Water & Sewer	24 907	23 293	26 057	25 356	28 281	22 343	25 460	20 474	20 850	17 975	20 139	22 642	277 777	300 777	325 682	
Other materials	811	4 898	13 497	22 596	4 811	20 159	13 475	9 356	11 619	9 680	8 379	8 372	127 652	141 908	150 705	
Contracted services	47 679	21 374	39 837	65 553	99 345	91 171	22 826	19 371	265 766	32 192	36 229	77 535	818 879	903 475	949 636	
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and grants - other	8 337	2 607	91	2 081	2 473	2 591	8 390	20 413	3 446	3 963	5 645	55 945	115 981	143 778	125 065	
Other expenditure	36 731	41 332	45 141	43 125	41 864	72 386	46 546	37 734	20 778	31 357	41 630	83 228	541 851	604 670	633 494	
Cash Payments by Type	536 141	550 052	504 009	478 246	524 252	538 366	469 913	435 771	646 635	410 013	442 513	600 721	6 136 631	6 651 702	7 078 946	
Other Cash Flows/Payments by Type																
Capital assets	12 279	61 242	63 904	168 055	117 849	176 304	80 474	56 279	99 361	110 317	154 142	482 671	1 582 878	1 609 654	1 331 445	
Repayment of borrowing	-	-	17 055	-	-	12 879	-	-	16 369	-	-	10 727	57 030	54 837	63 166	
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Payments by Type	548 420	611 294	584 968	646 301	642 101	727 549	550 387	492 050	762 365	520 329	596 655	1 094 120	7 776 539	8 316 194	8 473 558	
NET INCREASE/(DECREASE) IN CASH HELD	537 789	47 549	(184 291)	(180 999)	5 497	13 245	99 486	250 134	161 252	(101 308)	(140 008)	(388 704)	119 643	340 176	477 225	
Cash/cash equivalents at the month/year begin:	1 007 121	1 544 910	1 592 459	1 408 168	1 227 169	1 232 666	1 245 911	1 345 397	1 595 531	1 756 783	1 655 475	1 515 468	1 007 121	1 126 764	1 466 939	
Cash/cash equivalents at the month/year end:	1 544 910	1 592 459	1 408 168	1 227 169	1 232 666	1 245 911	1 345 397	1 595 531	1 756 783	1 655 475	1 515 468	1 126 764	1 126 764	1 466 939	1 944 164	

2.9 ANNUAL BUDGET AND SDBIP'S – INTERNAL DEPARTMENTS

In terms of Section 53(1)(c)(ii) the Mayor of a Municipality must take all reasonable steps to ensure that the municipality's Service Delivery and Budget Implementation Plan is approved by the Mayor within 28 days after the approval of the budget. Once the budget has been approved by Council on 18 June 2020, the Service Delivery Budget and Implementation Plan will be submitted to the Mayor for consideration and approval by Council.

2.10.1 Executive Support Services (Vote 1)

The core purpose of Executive Support Services is to promote public accountability and broadening public participation. Extensive involvement of communities in municipal planning through established institutional arrangements demonstrates the City's commitment to the promotion of public accountability.

Significant strides are made in engaging communities through the utilisation of various governance structures at both the Executive and Legislative components of Council. The Directorate of Executive Support Services comprises of the following departments:

- i. Communication / Marketing / International & Intergovernmental Relations
- ii. IDP / BI / PMS / GIS / IEMP & Sustainable Development
- iii. Political Office Administration
- iv. Sports Services & Special Programmes

Table 59: Executive Support Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	807	410	-	436	436	-	-	-
Other revenue	102	8	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	909	419	-	436	436	-	-	-
Expenditure By Type								
Employee related costs	70 905	79 268	94 740	95 256	95 256	96 036	101 654	107 601
Remuneration of councillors	59 473	62 316	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	1 550	2 110	3 602	3 602	3 602	3 602	3 890	4 473
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	3 248	3 355	3 489	3 659	3 659	3 924	4 113	4 445
Contracted services	12 307	22 523	25 766	28 755	28 755	14 709	17 341	18 365
Transfers and subsidies Exp	38 797	49 155	16 109	67 187	67 187	54 697	56 322	57 179
Other expenditure	43 003	75 770	96 052	56 065	56 065	45 122	46 969	50 537
Losses	488	29	-	-	-	-	-	-
Total Expenditure	229 773	294 524	308 243	323 009	323 009	290 855	307 311	324 129
Surplus/(Deficit)	(228 864)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	229	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)

2.10.2 City Manager (Vote 2)

The City Manager heads the administration of the City and chairs the City's Top Management, whose primary responsibility is advising the City Manager on service delivery matters, strategy and policies. The Directorate of the City Manager comprises of the following departments:

- i. Chief Operating Officer
- ii. Enterprise Project Management Office
- iii. Expanded Public Works Programme
- iv. Governance & Internal Auditing
- v. Information / Knowledge Management / Research & Policy
- vi. Legal Services & Municipal Court

Table 60: City Manager - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	30 609	22 258	34 479	34 399	34 399	30 730	21 256	17 885
Other revenue	-	70	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	30 609	22 328	34 479	34 399	34 399	30 730	21 256	17 885
Expenditure By Type								
Employee related costs	38 571	55 059	43 947	40 947	40 947	49 424	52 316	55 376
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	1 137	925	195	195	195	195	211	243
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	1 340	1 069	991	891	891	1 156	1 212	1 294
Contracted services	53 834	59 226	54 068	61 781	61 781	63 901	47 534	42 140
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	81 513	83 353	25 475	25 432	25 432	25 621	26 547	28 443
Losses	-	-	-	-	-	-	-	-
Total Expenditure	176 395	199 632	124 676	129 246	129 246	140 297	127 819	127 496
Surplus/(Deficit)	(145 785)	(177 304)	(90 197)	(94 847)	(94 847)	(109 567)	(106 564)	(109 611)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	89	216	80	160	160	150	250	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(145 696)	(177 089)	(90 117)	(94 687)	(94 687)	(109 417)	(106 314)	(109 611)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(145 696)	(177 089)	(90 117)	(94 687)	(94 687)	(109 417)	(106 314)	(109 611)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(145 696)	(177 089)	(90 117)	(94 687)	(94 687)	(109 417)	(106 314)	(109 611)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(145 696)	(177 089)	(90 117)	(94 687)	(94 687)	(109 417)	(106 314)	(109 611)

2.10.3 Human Settlements (Vote 3)

The mandate of the directorate is to coordinate the implementation of housing projects, to improve the living conditions of priority nodal townships, to improve the quality of human life through provision of descent formal houses as part of integrated sustainable Human settlements and to improve the quality of human life through provision of bulk and internal services. The Directorate of Human Settlements comprises of the following departments:

- i. Housing Delivery & Implementation
- ii. Housing Planning & Strategy
- iii. Human Settlement Special Projects

Table 61: Human Settlements - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21
R thousand								
Revenue By Source								
Property rates	--	--	--	--	--	--	--	--
Service charges - electricity revenue	--	--	--	--	--	--	--	--
Service charges - water revenue	--	--	--	--	--	--	--	--
Service charges - sanitation revenue	--	--	--	--	--	--	--	--
Service charges - refuse revenue	--	--	--	--	--	--	--	--
Rental of facilities and equipment	--	--	87	87	87	95	103	111
Interest earned - external investments	--	--	--	--	--	--	--	--
Interest earned - outstanding debtors	--	--	--	--	--	--	--	--
Dividends received	--	--	--	--	--	--	--	--
Fines, penalties and forfeits	--	--	--	--	--	--	--	--
Licences and permits	--	--	--	--	--	--	--	--
Agency services	--	--	--	--	--	--	--	--
Transfers and subsidies Rev	--	15 192	143 122	174 788	174 788	81 276	85 015	88 926
Other revenue	--	--	--	--	--	--	--	--
Gains	--	--	--	--	--	--	--	--
Total Revenue (excluding capital transfers and contributions)	--	15 192	143 209	174 876	174 876	81 371	85 118	89 037
Expenditure By Type								
Employee related costs	25 386	29 301	37 518	37 518	37 518	34 413	36 426	38 557
Remuneration of councillors	--	--	--	--	--	--	--	--
Debt impairment	--	--	--	--	--	--	--	--
Depreciation & asset impairment	(40)	149	10 315	10 315	10 315	10 315	11 141	12 812
Finance charges	--	--	--	--	--	--	--	--
Bulk purchases	--	--	--	--	--	--	--	--
Other materials	899	1 039	537	1 137	1 137	1 401	1 475	1 593
Contracted services	74 006	16 477	147 871	179 548	179 548	84 162	88 073	92 228
Transfers and subsidies Exp	--	6 000	250	--	--	--	--	--
Other expenditure	4 842	4 430	4 719	4 359	4 359	3 984	4 153	4 491
Losses	--	--	--	--	--	--	--	--
Total Expenditure	105 092	57 397	201 210	232 877	232 877	134 275	141 268	149 680
Surplus/(Deficit)	(105 092)	(42 204)	(58 001)	(58 001)	(58 001)	(52 904)	(56 150)	(60 644)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	144 247	170 087	252 282	252 282	252 282	311 993	312 258	365 622
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	--	--	--	--	--	--	--	--
Transfers and subsidies - capital (in-kind - all)	--	--	--	--	--	--	--	--
Surplus/(Deficit) after capital transfers & contributions	39 154	127 883	194 281	194 281	194 281	259 089	256 108	304 978
Taxation	--	--	--	--	--	--	--	--
Surplus/(Deficit) after taxation	39 154	127 883	194 281	194 281	194 281	259 089	256 108	304 978
Attributable to minorities	--	--	--	--	--	--	--	--
Surplus/(Deficit) attributable to municipality	39 154	127 883	194 281	194 281	194 281	259 089	256 108	304 978
Share of surplus/ (deficit) of associate	--	--	--	--	--	--	--	--
Surplus/(Deficit) for the year	39 154	127 883	194 281	194 281	194 281	259 089	256 108	304 978

2.10.4 Finance Directorate (Vote 4)

The Directorate of Finance aims to ensure efficient and effective financial management for Buffalo City Metropolitan Municipality as well as to provide and maintain meaningful, accurate and coherent financial records of the Metro in order to facilitate the management and control of expenditure against the objectives set by the Metro's budget. The Directorate of Finance comprises of the following departments:

- i. Budget & Treasury Management
- ii. Corporate Asset Management
- iii. Expenditure Management & Financial Reporting
- iv. Revenue Management
- v. Strategy & Operations
- vi. Supply Chain Management

Table 62: Finance Directorate - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	972 423	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	37 774	32 051	22 834	22 834	22 834	23 638	24 867	27 080
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	126 545	98 251	109 196	88 891	88 891	53 619	56 299	59 114
Interest earned - outstanding debtors	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	1 351	1 351	1 351	1 468	1 588	1 715
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	402 449	327 322	365 699	365 641	365 641	392 741	421 143	441 184
Other revenue	530 219	556 970	561 302	561 302	561 302	608 329	670 976	725 114
Gains	9 268	2 588	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	2 127 999	2 379 779	2 671 898	2 673 035	2 673 035	2 855 470	3 093 132	3 307 699
Expenditure By Type								
Employee related costs	249 680	265 537	308 010	314 042	314 042	296 368	313 647	331 937
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	185 107	(34 561)	116 404	112 563	112 563	158 354	135 885	147 208
Depreciation & asset impairment	0	102	2 569	2 569	2 569	2 569	2 775	3 191
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	6 065	3 061	3 270	3 270	3 270	5 895	6 302	6 807
Contracted services	53 775	44 351	53 569	44 112	44 112	52 670	62 901	61 399
Transfers and subsidies Exp	-	-	-	1 000	1 000	1 001	1 274	1 418
Other expenditure	113 080	107 774	103 602	111 843	111 843	111 118	122 887	130 880
Losses	8 592	(5 559)	-	-	-	-	-	-
Total Expenditure	616 299	380 705	587 424	589 398	589 398	627 976	645 671	682 839
Surplus/(Deficit)	1 511 700	1 999 074	2 084 475	2 083 637	2 083 637	2 227 494	2 447 461	2 624 860
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	65	-	58	58	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	3 394	279 067	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	1 515 094	2 278 206	2 084 475	2 083 695	2 083 695	2 227 494	2 447 461	2 624 860
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	1 515 094	2 278 206	2 084 475	2 083 695	2 083 695	2 227 494	2 447 461	2 624 860
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	1 515 094	2 278 206	2 084 475	2 083 695	2 083 695	2 227 494	2 447 461	2 624 860
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1 515 094	2 278 206	2 084 475	2 083 695	2 083 695	2 227 494	2 447 461	2 624 860

2.10.5 Corporate Services (Vote 5)

Services rendered by the Directorate of Corporate Services include but are not limited to development of the organisational structure, capacitation of staff, recruitment of staff members, job evaluation, employee relations, safety and wellness and assisting management with the implementation of staff performance. Corporate Services comprises of the following departments:

- i. Corporate Support Services
- ii. HR Performance & Development
- iii. Human Resources Management

Table 63: Corporate Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	11 830	13 911	14 150	14 150	14 150	11 364	11 266	12 109
Other revenue	-	0	601	601	601	652	688	719
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	11 830	13 912	14 751	14 751	14 751	12 016	11 954	12 828
Expenditure By Type								
Employee related costs	73 986	92 426	124 814	134 123	134 123	122 265	129 418	136 989
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	5 019	22 560	22 793	22 793	22 793	22 793	24 616	28 309
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	590	758	864	874	874	1 138	1 201	1 298
Contracted services	13 699	12 508	31 108	24 608	24 608	22 182	23 966	25 982
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	31 393	26 145	71 548	64 230	64 230	76 342	78 793	84 064
Losses	-	-	-	-	-	-	-	-
Total Expenditure	124 686	154 396	251 127	246 627	246 627	244 720	257 994	276 640
Surplus/(Deficit)	(112 857)	(140 484)	(236 376)	(231 876)	(231 876)	(232 703)	(246 040)	(263 812)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	110	150	150	150	150	150	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(112 857)	(140 374)	(236 226)	(231 726)	(231 726)	(232 553)	(245 890)	(263 812)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(112 857)	(140 374)	(236 226)	(231 726)	(231 726)	(232 553)	(245 890)	(263 812)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(112 857)	(140 374)	(236 226)	(231 726)	(231 726)	(232 553)	(245 890)	(263 812)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(112 857)	(140 374)	(236 226)	(231 726)	(231 726)	(232 553)	(245 890)	(263 812)

2.10.6 Infrastructure Services (Vote 6)

The Constitution stipulates that the City has a responsibility to ensure that the citizens of Cape Town have access to basic services. The purpose of the Directorate of Infrastructure Services is to provide a sustainable, reliable and affordable engineering service and infrastructure for Buffalo City Metropolitan Municipality and all stakeholder communities. Infrastructure Services comprises of the following departments:

- i. Electrical & Energy Services
- ii. Roads / PIU & Construction
- iii. Water / Wastewater & Scientific Services
- iv. Workshop / Plant & Fleet Services

Table 64: Infrastructure Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	–	–	–	–	–	–	–	–
Service charges - electricity revenue	1 690 603	1 751 430	2 138 508	2 087 295	2 087 295	2 160 777	2 273 137	2 475 447
Service charges - water revenue	440 830	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	304 905	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	–	–	–	–	–	–	–	–
Rental of facilities and equipment	–	–	–	–	–	–	–	–
Interest earned - external investments	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–
Transfers and subsidies Rev	256 462	356 023	362 879	362 879	362 879	380 987	409 970	449 841
Other revenue	15 182	3 419	21 243	21 243	21 243	23 069	24 334	25 433
Gains	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	2 707 982	2 943 374	3 469 365	3 418 152	3 418 152	3 593 208	3 827 016	4 169 593
Expenditure By Type								
Employee related costs	445 940	491 806	525 689	526 478	526 478	558 127	590 778	625 338
Remuneration of councillors	–	–	–	–	–	–	–	–
Debt impairment	102 584	256 506	225 033	225 033	225 033	297 360	248 652	269 023
Depreciation & asset impairment	757 716	830 225	725 387	678 015	678 015	678 015	810 465	901 533
Finance charges	37 934	33 445	35 211	27 211	27 211	39 594	59 624	54 825
Bulk purchases	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	33 566	36 282	33 494	32 594	32 594	46 819	49 651	53 630
Contracted services	353 548	415 960	420 333	418 698	418 698	415 917	468 215	516 752
Transfers and subsidies Exp	8 531	15 911	13 547	–	–	–	–	–
Other expenditure	54 179	62 640	55 258	65 780	65 780	91 655	99 839	103 310
Losses	1 604	29 024	–	–	–	–	–	–
Total Expenditure	3 348 091	3 800 756	3 972 415	3 895 171	3 895 171	4 184 962	4 542 278	4 953 118
Surplus/(Deficit)	(640 109)	(857 382)	(503 050)	(477 019)	(477 019)	(591 754)	(715 261)	(783 525)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	527 553	593 777	388 231	390 731	390 731	357 747	351 753	309 557
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(112 557)	(263 605)	(114 818)	(86 287)	(86 287)	(234 007)	(363 508)	(473 968)
Taxation	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation	(112 557)	(263 605)	(114 818)	(86 287)	(86 287)	(234 007)	(363 508)	(473 968)
Attributable to minorities	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	(112 557)	(263 605)	(114 818)	(86 287)	(86 287)	(234 007)	(363 508)	(473 968)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(112 557)	(263 605)	(114 818)	(86 287)	(86 287)	(234 007)	(363 508)	(473 968)

2.10.7 Spatial Planning & Development (Vote 7)

The purpose of the directorate is to ensure that the Metro meets the spatial planning objectives set out in the IDP, Spatial Development Framework (SDF) and to comply with the built environment planning and approvals requirements. Spatial Planning & Development comprises of the following departments:

- i. Development Planning
- ii. Property Management
- iii. Transport Planning & Operations
- iv. Urban & Rural Regeneration

Table 65: Spatial Planning & Development - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	11 061	16 678	11 628	11 628	11 628	12 085	13 076	14 122
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	5 453	3 407	15 850	3 850	3 850	-	-	-
Other revenue	17 100	29 766	20 517	20 517	20 517	22 282	23 503	24 565
Gains	8 270	7 927	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	41 884	57 778	47 995	35 995	35 995	34 366	36 578	38 687
Expenditure By Type								
Employee related costs	87 782	93 711	120 412	120 412	120 412	109 547	115 956	122 739
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	147 622	359 458	119 934	119 934	119 934	119 934	129 529	148 958
Finance charges	884	740	684	684	684	545	821	755
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	1 963	1 763	3 993	3 033	3 033	5 148	5 511	5 957
Contracted services	34 707	23 228	52 557	35 197	35 197	27 261	28 206	33 602
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	20 150	19 786	20 487	22 457	22 457	21 854	22 775	24 658
Losses	27 803	1 324	-	-	-	-	-	-
Total Expenditure	320 911	500 010	318 067	301 718	301 718	284 289	302 798	336 669
Surplus/(Deficit)	(279 028)	(442 232)	(270 072)	(265 723)	(265 723)	(249 923)	(266 220)	(297 982)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	68 459	189 058	266 116	280 183	280 183	138 500	52 500	60 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	717	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(210 569)	(252 457)	(3 956)	14 460	14 460	(111 423)	(213 720)	(237 982)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(210 569)	(252 457)	(3 956)	14 460	14 460	(111 423)	(213 720)	(237 982)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(210 569)	(252 457)	(3 956)	14 460	14 460	(111 423)	(213 720)	(237 982)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(210 569)	(252 457)	(3 956)	14 460	14 460	(111 423)	(213 720)	(237 982)

2.10.8 Health, Public Safety & Emergency Services (Vote 8)

The Directorate provides an essential & critical service to the public and thus the Directorate's mission is to continuously enforce safety & security issues, environmental & health issues and to consistently render an effective & efficient service is at the utmost forefront of this Directorate. Health, Public Safety & Emergency Services comprises of the following departments:

- i. Emergency Services
- ii. Municipal Health Services
- iii. Public Safety & Protection Services

Table 66: Health, Public Safety & Emergency Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	23 619	24 866	16 316	16 316	16 316	17 737	19 270	20 812
Licences and permits	13 824	15 031	15 789	15 789	15 789	17 163	18 640	20 131
Agency services	25 683	26 198	33 096	33 096	33 096	35 976	39 070	42 195
Transfers and subsidies Rev	15 441	35 225	38 501	38 501	38 501	41 812	44 103	46 096
Other revenue	58 544	61 381	72 052	72 052	72 052	78 248	82 536	86 266
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	137 111	162 702	175 754	175 754	175 754	190 936	203 618	215 500
Expenditure By Type								
Employee related costs	339 056	375 996	400 238	401 497	401 497	428 141	453 187	479 699
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	112 985	8 072	8 072	8 072	11 031	9 466	10 255
Depreciation & asset impairment	324	752	7 942	7 942	7 942	7 942	8 577	9 864
Finance charges	2 208	1 848	2 179	2 179	2 179	1 736	2 615	2 404
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	7 372	11 100	6 109	6 145	6 145	20 327	27 304	26 800
Contracted services	9 148	10 998	11 361	12 799	12 799	12 498	14 594	18 896
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	10 679	13 260	16 298	14 631	14 631	20 097	22 022	23 761
Losses	-	4	-	-	-	-	-	-
Total Expenditure	368 787	526 944	452 199	453 265	453 265	501 773	537 765	571 679
Surplus/(Deficit)	(231 677)	(364 241)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 283	4 294	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)

2.10.9 Municipal Services (Vote 9)

The Directorate of Municipal Services is responsible for the rendering of services in Cemeteries and Crematorium, Sports fields; Swimming Pools; Marine Services; Resorts and the Zoo and provide for conservation, sport and recreation needs of the community. It also provides provide general lending, reference, copy and study facilities at its libraries and the use of Halls.

It also renders services such as refuse removal, street sweeping, waste minimization and operates the landfill/waste sites as well as the garden transfer stations. It also has an overarching strategic responsibility for the protection and management of the natural environment in Buffalo City. Municipal Services comprises of the following departments:

- i. Community Amenities
- ii. Parks / Cemeteries & Conservation
- iii. Solid Waste Management

Table 67: Municipal Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	23 619	24 866	16 316	16 316	16 316	17 737	19 270	20 812
Licences and permits	13 824	15 031	15 789	15 789	15 789	17 163	18 640	20 131
Agency services	25 683	26 198	33 096	33 096	33 096	35 976	39 070	42 195
Transfers and subsidies Rev	15 441	35 225	38 501	38 501	38 501	41 812	44 103	46 096
Other revenue	58 544	61 381	72 052	72 052	72 052	78 248	82 536	86 266
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	137 111	162 702	175 754	175 754	175 754	190 936	203 618	215 500
Expenditure By Type								
Employee related costs	339 056	375 996	400 238	401 497	401 497	428 141	453 187	479 699
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	112 985	8 072	8 072	8 072	11 031	9 466	10 255
Depreciation & asset impairment	324	752	7 942	7 942	7 942	7 942	8 577	9 864
Finance charges	2 208	1 848	2 179	2 179	2 179	1 736	2 615	2 404
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	7 372	11 100	6 109	6 145	6 145	20 327	27 304	26 800
Contracted services	9 148	10 998	11 361	12 799	12 799	12 498	14 594	18 896
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	10 679	13 260	16 298	14 631	14 631	20 097	22 022	23 761
Losses	-	4	-	-	-	-	-	-
Total Expenditure	368 787	526 944	452 199	453 265	453 265	501 773	537 765	571 679
Surplus/(Deficit)	(231 677)	(364 241)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 283	4 294	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(229 394)	(359 947)	(276 445)	(277 512)	(277 512)	(310 837)	(334 146)	(356 179)

2.10.10 Economic Development & Agencies (Vote 10)

The directorate was established to respond to stagnant economic growth and rising unemployment. The purpose of the directorate is to enhance the enabling environment for the attraction of new investments and the creation of new enterprises within the local economy, in pursuit of inclusive economic growth and job creation Economic Development & Agencies comprises of the following departments:

- i. Fresh Produce Market
- ii. Tourism / Arts / Culture & Heritage
- iii. Trade / Industry & Rural Agrarian

Table 68: Economic Development & Agencies - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand								
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	2 053	2 625	1 662	1 662	1 662	2 936	3 715	4 013
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	156	120	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	-	-	-	-	-	10 278	30 960	8 435
Other revenue	11 692	26 736	89 681	115 512	115 512	167 221	209 564	196 142
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	13 901	29 480	91 342	117 174	117 174	180 434	244 240	208 590
Expenditure By Type								
Employee related costs	29 189	33 810	42 639	42 639	42 639	43 996	46 569	49 294
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	7 032	2 070	5 910	5 910	5 910	5 910	6 383	7 340
Finance charges	1 098	918	1 186	1 186	1 186	945	1 423	1 308
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	1 533	2 764	473	523	523	788	838	905
Contracted services	13 605	14 968	12 240	12 140	12 140	4 431	2 499	2 706
Transfers and subsidies Exp	14 731	20 538	17 749	63 095	63 095	58 488	84 279	64 477
Other expenditure	12 384	43 755	124 291	99 729	99 729	153 006	208 985	186 030
Losses	-	4	-	-	-	-	-	-
Total Expenditure	79 571	118 827	204 489	225 222	225 222	267 562	350 975	312 060
Surplus/(Deficit)	(65 671)	(89 347)	(113 146)	(108 047)	(108 047)	(87 128)	(106 735)	(103 470)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	7 852	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(57 818)	(89 347)	(113 146)	(108 047)	(108 047)	(87 128)	(106 735)	(103 470)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(57 818)	(89 347)	(113 146)	(108 047)	(108 047)	(87 128)	(106 735)	(103 470)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(57 818)	(89 347)	(113 146)	(108 047)	(108 047)	(87 128)	(106 735)	(103 470)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(57 818)	(89 347)	(113 146)	(108 047)	(108 047)	(87 128)	(106 735)	(103 470)

2.11 ANNUAL BUDGET AND SDBIPS – MUNICIPAL ENTITIES AND OTHER EXTERNAL MECHANISMS

The municipality's only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development is fully functional. Appointment of Board members and administrative staff was done, and the Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R46.16 million for 2020/21 financial year, R48.47 million in 2021/22 and R50.89 million in 2022/23 financial years as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R50 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity.

The primary mandate of the Buffalo City Metropolitan Development Agency is to:

- i. Attract investors into Buffalo City,
- ii. Increase economic growth through tourism, economic and social development and
- iii. Property management and commercialisation.

The aggregated annual budget, as required in terms of section 9 of the MBRR, are presented in the five primary budget tables on the following pages. These tables reflect BCMDA's 2020/2021 budget and MTREF to be supported by Council.

Schedule D reflecting BCMDA's annual budget and supporting documents is attached as Annexure Z.

Table 69: MBRR Table D1 – Budget Summary – (BCMDA)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	200	145	439	828	663	663	854	900	949
Transfers recognised - operational	19 246	22 075	34 571	9 251	84 931	84 931	119 808	160 411	117 785
Other own revenue	877	153	643	51 613	1 930	1 930	15 982	17 576	45 393
Total Revenue (excluding capital transfers and contributions)	20 323	22 373	35 653	61 692	87 524	87 524	136 645	178 887	164 127
Employee costs	10 144	15 512	17 586	24 290	23 299	23 299	27 888	30 126	32 193
Remuneration of councillors	459	900	750	–	–	–	–	–	–
Depreciation & asset impairment	332	799	1 187	1 761	959	959	1 921	1 978	2 038
Finance charges	0	5	0	4	3	3	4	4	4
Materials and bulk purchases	–	–	–	302	1 288	1 288	1 481	1 703	1 959
Transfers and grants	–	–	–	300	279	279	321	369	424
Other expenditure	4 751	7 139	11 838	34 831	56 394	56 394	102 519	141 945	123 760
Total Expenditure	15 686	24 355	31 361	61 489	82 222	82 222	134 134	176 126	160 377
Surplus/(Deficit)	4 638	(1 982)	4 292	203	5 302	5 302	2 510	2 761	3 750
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 364	351	1 742	–	–	–	2 510	2 761	3 750
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational	–	–	–	–	–	–	–	–	–
contributions	7 002	(1 631)	6 034	203	5 302	5 302	5 020	5 522	7 500
Taxation	–	(538)	602	–	–	–	–	–	–
Surplus/ (Deficit) for the year	7 002	(1 093)	5 432	203	5 302	5 302	5 020	5 522	7 500
Capital expenditure & funds sources									
Capital expenditure	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Transfers recognised - capital	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–
Total sources of capital funds	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Financial position									
Total current assets	4 400	708	5 706	1 927	1 927	1 927	3 505	3 610	3 718
Total non current assets	2 098	2 174	2 108	3 320	3 320	3 320	3 453	3 556	3 663
Total current liabilities	5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Total non current liabilities	–	–	–	–	–	–	–	–	–
Community wealth/Equity	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
Cash flows									
Net cash from (used) operating	5 662	(2 630)	5 362	66 533	66 533	66 533	4 431	4 740	5 788
Net cash from (used) investing	(2 314)	(351)	(1 742)	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
Net cash from (used) financing	–	–	–	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
Cash/cash equivalents at the year end	3 348	367	3 987	367	3 987	3 987	4 637	5 261	5 890

Table 70: MBRR Table D2 – Budgeted Financial Performance (revenue and expenditure) – (BCMDA)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
Revenue by Source	1									
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Interest earned - external investments		200	145	439	828	663	663	854	900	949
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	1 238	743	743	7 933	4 000	4 000
Transfers and subsidies		16 882	21 724	32 829	9 251	84 931	84 931	117 298	157 650	114 035
Other revenue		877	153	643	50 375	1 188	1 188	8 049	13 576	41 393
Gains		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		17 959	22 022	33 911	61 692	87 524	87 524	134 135	176 127	160 377
Expenditure By Type										
Employee related costs		10 144	15 512	17 586	24 290	23 299	23 299	27 888	30 126	32 193
Remuneration of councillors		459	900	750	-	-	-	-	-	-
Debt impairment	4	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		332	799	1 187	1 761	959	959	1 921	1 978	2 038
Finance charges		0	5	0	4	3	3	4	4	4
Bulk purchases	2	-	-	-	-	-	-	-	-	-
Other materials	5	-	-	-	302	1 288	1 288	1 481	1 703	1 959
Contracted services		-	-	-	26 644	47 181	47 181	79 461	103 021	83 805
Transfers and subsidies		-	-	-	300	279	279	321	369	424
Other expenditure	3	4 751	7 139	11 838	8 187	9 212	9 212	23 058	38 924	39 955
Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		15 686	24 355	31 361	61 489	82 222	82 222	134 134	176 126	160 377
Surplus/(Deficit)		2 274	(2 333)	2 550	203	5 302	5 302	0	1	(0)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2 364	351	1 742	-	-	-	2 510	2 761	3 750
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
contributions		4 638	(1 982)	4 292	203	5 302	5 302	2 510	2 761	3 750
Taxation		-	(538)	602	-	-	-	-	-	-
Surplus/ (Deficit) for the year		4 638	(1 444)	3 690	203	5 302	5 302	2 510	2 761	3 750

Table 71: MBRR Table D3 – Capital Budget by asset class and funding – (BCMDA)

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Capital expenditure by Asset Class/Sub-class									
Infrastructure	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	1 807	252	1 578	63 922	922	922	1 014	1 116	1 506
Servitudes									
Licences and Rights	1 807	252	1 578	63 922	922	922	1 014	1 116	1 506
Water Rights									
Load Settlement Software Applications	1 779	252	1 578	63 922	922	922	1 014	1 116	1 506
Unspecified	27	-	-	-	-	-	-	-	-
Computer Equipment	459	99	148	210	210	210	231	253	365
Computer Equipment	459	99	148	210	210	210	231	253	365
Furniture and Office Equipment	99	-	15	1 150	1 150	1 150	1 265	1 392	1 879
Furniture and Office Equipment	99	-	15	1 150	1 150	1 150	1 265	1 392	1 879
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total capital expenditure on assets	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Funded by:									
National Government									
Provincial Government									
Parent Municipality	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
District Municipality									
Transfers recognised - capital	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Borrowing									
Internally generated funds	-	-	-	-	-	-	-	-	-
Total Capital Funding	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750

Table 72: MBRR Table D4 – Budgeted Financial Position – (BCMDA)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
ASSETS										
Current assets										
Cash		1 654	344	2 293	166	166	166	172	177	183
Call investment deposits		1 694	23	1 694	1 761	1 761	1 761	1 920	1 978	2 037
Consumer debtors		45	–	–	–	–	–	–	–	–
Other debtors		982	308	1 683	–	–	–	1 377	1 418	1 460
Current portion of long-term receivables		–	–	–	–	–	–	–	–	–
Inventory		25	33	35	–	–	–	35	36	38
Total current assets		4 400	708	5 706	1 927	1 927	1 927	3 505	3 610	3 718
Non current assets										
Long-term receivables	3	–	–	–	–	–	–	–	–	–
Investments		–	–	–	–	–	–	–	–	–
Investment property		–	–	–	–	–	–	–	–	–
Investment in Associate		–	–	–	–	–	–	–	–	–
Property, plant and equipment	1	448	351	308	1 826	1 826	1 826	1 899	1 956	2 014
Biological		–	–	–	–	–	–	–	–	–
Intangible		1 586	1 221	1 800	1 494	1 494	1 494	1 554	1 601	1 649
Other non-current assets		64	602	–	–	–	–	–	–	–
Total non current assets		2 098	2 174	2 108	3 320	3 320	3 320	3 453	3 556	3 663
TOTAL ASSETS		6 498	2 882	7 814	5 247	5 247	5 247	6 958	7 166	7 381
LIABILITIES										
Current liabilities										
Bank overdraft		–	–	–	–	–	–	–	–	–
Borrowing		4	–	–	1 251	1 251	1 251	–	–	–
Consumer deposits		–	–	–	–	–	–	–	–	–
Trade and other payables		5 010	2 086	5 419	–	–	–	2 086	2 149	2 213
Provisions	3	279	1 378	1 029	1 637	1 637	1 637	1 819	2 204	2 405
Total current liabilities		5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Non current liabilities										
Borrowing		–	–	–	–	–	–	–	–	–
Provisions	3	–	–	–	–	–	–	–	–	–
Total non current liabilities		–	–	–	–	–	–	–	–	–
TOTAL LIABILITIES		5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
NET ASSETS	2	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
Reserves		–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763

Table 73: MBRR Table D5 – Budgeted Cash Flow – (BCMDA)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		36	153	638	6 357	6 357	6 357	15 982	17 576	45 393
Transfers and Subsidies - Operational		20 559	21 724	35 283	52 225	52 225	52 225	117 298	157 650	114 035
Transfers and Subsidies - Capital		-	-	-	65 282	65 282	65 282	2 510	2 761	3 750
Interest		200	145	439	828	828	828	854	900	949
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	2	(15 134)	(24 647)	(30 997)	(58 155)	(58 155)	(58 155)	(132 209)	(174 143)	(158 335)
Finance charges		(0)	(5)	(0)	(4)	(4)	(4)	(4)	(4)	(4)
Dividends paid		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		5 662	(2 630)	5 362	66 533	66 533	66 533	4 431	4 740	5 788
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		22	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	(351)	(1 742)	-	-	-	-	-	-
Payments										
Capital assets		(2 336)	-	-	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(2 314)	(351)	(1 742)	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
NET INCREASE/ (DECREASE) IN CASH HELD	1	3 348	(2 981)	3 620	0	0	0	649	625	629
Cash/cash equivalents at the year begin:	2	-	3 348	367	367	3 987	3 987	3 987	4 637	5 261
Cash/cash equivalents at the year end:	2	3 348	367	3 987	367	3 987	3 987	4 637	5 261	5 890

2.12 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years) unless MFMA Section 33 has been complied with. In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Chief Financial Officer.

2.13 CAPITAL EXPENDITURE DETAILS

The following tables present details of the City's capital expenditure programme, firstly on the new assets, then renewal of assets, upgrading of assets, repair and maintenance of assets, depreciation of assets, detailed capital programme and delayed capital projects.

Table 74: MBRR Table SA34a – Capital expenditure on new assets by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	366 560	726 072	1 004 175	743 153	978 847	978 847	957 059	1 026 826	774 827
Roads Infrastructure	113 527	81 791	470 028	224 814	459 196	459 196	321 662	181 924	169 040
<i>Roads</i>	113 527	81 791	300 552	200 314	394 616	394 616	217 362	156 424	145 240
<i>Road Structures</i>	–	–	157 500	12 000	49 616	49 616	96 000	12 000	12 000
<i>Road Furniture</i>	–	–	11 976	12 500	14 964	14 964	8 300	13 500	11 800
Storm water Infrastructure	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
<i>Drainage Collection</i>	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
Electrical Infrastructure	26 582	76 623	132 746	94 888	104 370	104 370	170 119	151 596	149 580
<i>Power Plants</i>	26 582	–	–	–	–	–	–	–	–
<i>MV Substations</i>	–	14 272	73 144	62 000	64 622	64 622	100 377	106 920	116 101
<i>MV Switching Stations</i>	–	18 852	–	–	–	–	–	–	–
<i>MV Networks</i>	–	26 807	12 826	16 000	16 000	16 000	10 000	–	–
<i>LV Networks</i>	–	16 692	46 776	16 888	23 748	23 748	59 742	44 676	33 478
Water Supply Infrastructure	–	48 104	70 606	89 433	116 622	116 622	118 798	262 229	273 892
<i>Dams and Weirs</i>	–	–	–	1 500	726	726	3 000	11 500	8 000
<i>Reservoirs</i>	–	5 501	8 075	4 500	–	–	10 000	10 250	7 250
<i>Pump Stations</i>	–	1 355	–	2 500	510	510	–	–	–
<i>Water Treatment Works</i>	–	4 401	1 352	1 500	546	546	–	16 500	10 000
<i>Bulk Mains</i>	–	17 973	32 612	32 000	46 273	46 273	21 375	33 647	25 022
<i>Distribution</i>	–	1 173	2 000	–	–	–	–	3 000	3 000
<i>Distribution Points</i>	–	16 703	22 519	43 433	64 567	64 567	82 423	172 250	205 750
<i>PRV Stations</i>	–	998	4 048	4 000	4 000	4 000	2 000	15 081	14 869
Sanitation Infrastructure	–	187 060	179 275	212 677	172 920	172 920	300 871	409 052	158 452
<i>Reticulation</i>	–	60 597	60 959	61 247	64 871	64 871	67 071	49 052	64 452
<i>Waste Water Treatment Works</i>	–	48 031	17 815	5 000	500	500	–	3 000	3 000
<i>Outfall Sewers</i>	–	75 616	93 024	143 430	103 848	103 848	230 800	354 000	88 000
<i>Toilet Facilities</i>	–	2 817	7 478	3 000	3 700	3 700	3 000	3 000	3 000
Solid Waste Infrastructure	2 157	43 262	46 933	59 400	59 400	59 400	1 000	2 000	2 500
<i>Landfill Sites</i>	–	43 262	46 933	59 400	59 400	59 400	1 000	2 000	2 500
<i>Waste Transfer Stations</i>	2 157	–	–	–	–	–	–	–	–
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
<i>Data Centres</i>	–	12 953	11 647	1 000	1 000	1 000	1 000	1 500	1 500
<i>Core Layers</i>	–	21 624	76 258	23 000	23 000	23 000	3 000	1 500	1 200
<i>Distribution Layers</i>	–	9 904	431	–	–	–	–	–	–
<i>Capital Spares</i>	224 295	244 750	–	–	–	–	–	–	–

MBRR Table SA34a – Capital expenditure on new assets by asset class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Capital expenditure on new assets by Asset Class/Sub-class									
Community Assets	21 257	5 300	24 068	4 800	10 535	10 535	6 100	18 600	22 400
Community Facilities	20 108	4 541	13 576	4 800	10 535	10 535	6 100	18 600	22 400
Halls	10 778	–	–	–	–	–	–	–	–
Cemeteries/Crematoria	126	–	490	–	–	–	–	–	–
Public Open Space	451	–	705	–	795	795	1 000	1 500	1 000
Nature Reserves	–	–	1 407	–	1 093	1 093	–	–	–
Public Ablution Facilities	–	845	1 415	200	208	208	100	100	200
Stalls	–	–	5 073	100	3 640	3 640	–	–	–
Taxi Ranks/Bus Terminals	–	438	4 486	4 500	4 800	4 800	5 000	17 000	21 200
Capital Spares	8 752	3 258	–	–	–	–	–	–	–
Sport and Recreation Facilities	1 149	758	10 492	–	–	–	–	–	–
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	1 149	758	10 492	–	–	–	–	–	–
Heritage assets	–	–	839	400	530	530	1 000	2 000	2 000
Monuments	–	–	105	400	530	530	1 000	2 000	2 000
Works of Art	–	–	734	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	91 223	14 452	6 265	3 660	7 627	7 627	30 950	17 915	1 000
Operational Buildings	91 223	14 452	6 265	3 660	7 627	7 627	500	6 615	1 000
Municipal Offices	91 223	10 838	3 211	1 460	458	458	–	–	–
Pay/Enquiry Points	–	–	101	–	–	–	–	–	–
Stores	–	3 353	–	–	–	–	–	–	–
Laboratories	–	261	2 953	2 200	7 169	7 169	500	6 615	1 000
Housing	–	–	–	–	–	–	30 450	11 300	–
Social Housing	–	–	–	–	–	–	30 450	11 300	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Licences and Rights	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Computer Software and Applications	–	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Unspecified	1 797	–	–	–	–	–	–	–	–
Computer Equipment	23 546	2 948	8 907	3 564	4 156	4 156	5 431	2 253	365
Computer Equipment	23 546	2 948	8 907	3 564	4 156	4 156	5 431	2 253	365
Furniture and Office Equipment	10 223	8 925	11 792	10 280	20 075	20 075	21 734	9 636	13 479
Furniture and Office Equipment	10 223	8 925	11 792	10 280	20 075	20 075	21 734	9 636	13 479
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	20 527	18 515	30 146
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	20 527	18 515	30 146
Transport Assets	50 142	109 248	82 817	62 000	72 000	72 000	57 860	30 148	46 881
Transport Assets	50 142	109 248	82 817	62 000	72 000	72 000	57 860	30 148	46 881
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	568 085	879 209	1 183 365	993 950	1 271 126	1 271 126	1 158 676	1 184 009	953 604

Table 75: MBRR Table SA34b – Capital expenditure on renewal of existing assets by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	662 014	88 119	157 797	331 216	390 026	390 026	245 450	221 474	90 500
Roads Infrastructure	182 441	42 759	95 787	303 116	324 009	324 009	221 550	157 374	49 000
Roads	182 441	32 919	90 771	78 000	124 022	124 022	216 550	148 834	45 000
Road Structures	–	9 840	5 016	224 616	199 000	199 000	5 000	8 540	4 000
Road Furniture	–	–	–	500	987	987	–	–	–
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	95 506	82	12 814	4 100	4 100	4 100	–	–	–
Power Plants	95 506	–	–	–	–	–	–	–	–
Capital Spares	–	82	12 814	4 100	4 100	4 100	–	–	–
Water Supply Infrastructure	178 075	45 277	49 196	24 000	61 917	61 917	23 900	64 100	41 500
Dams and Weirs	–	–	–	–	13 800	13 800	–	–	–
Reservoirs	–	6 183	3 587	4 000	9 471	9 471	3 000	4 000	2 000
Pump Stations	–	1 251	8 773	2 500	2 191	2 191	2 000	2 300	500
Water Treatment Works	–	708	1 341	4 500	15 236	15 236	7 000	46 500	25 500
Bulk Mains	–	13 722	13 654	6 400	10 539	10 539	5 900	5 700	5 000
Distribution Points	178 075	23 413	21 841	6 600	10 681	10 681	6 000	5 600	8 500
Sanitation Infrastructure	205 993	–	–	–	–	–	–	–	–
Waste Water Treatment Works	205 993	–	–	–	–	–	–	–	–
Solid Waste Infrastructure	–	–	–	–	–	–	–	–	–
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	22 527	5 288	13 233	5 700	5 946	5 946	11 300	4 094	17 517
Community Facilities	22 527	–	10 934	5 500	3 758	3 758	11 200	4 044	17 517
Theatres	–	–	–	3 500	177	177	8 200	–	6 000
Taxi Ranks/Bus Terminals	22 527	–	10 934	2 000	3 580	3 580	3 000	4 044	11 517
Sport and Recreation Facilities	–	5 288	2 299	200	2 188	2 188	100	50	–
Outdoor Facilities	–	5 288	2 299	200	2 188	2 188	100	50	–
Heritage assets	–	–	–	–	1 025	1 025	–	–	–
Monuments	–	–	–	–	1 025	1 025	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	31 330	24 496	266	5 322	1 288	1 288	2 000	4 173	–
Operational Buildings	31 330	24 496	266	5 322	1 288	1 288	2 000	4 173	–
Pay/Enquiry Points	–	1 302	266	5 322	1 288	1 288	2 000	4 173	–
Capital Spares	31 330	23 193	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	987	1 712	3 700	3 982	3 982	1 600	3 500	9 000
Transport Assets	–	987	1 712	3 700	3 982	3 982	1 600	3 500	9 000
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing assets	715 871	118 889	173 008	345 938	402 266	402 266	260 350	233 242	117 017

Table 76: MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	–	279 282	295 540	301 152	314 474	314 474	115 573	131 804	144 554
Roads Infrastructure	–	127 486	169 777	143 461	148 129	148 129	90 281	108 500	121 399
<i>Roads</i>		127 486	169 777	143 461	148 129	148 129	90 281	108 500	121 399
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	–	50 330	28 020	79 858	59 858	59 858	–	–	–
<i>MV Substations</i>		12 675	–	–	–	–			
<i>MV Networks</i>		7 734	28 020	–	–	–			
<i>LV Networks</i>		29 921	–	79 858	59 858	59 858			
Water Supply Infrastructure	–	38 668	66 431	20 000	20 000	20 000	13 291	10 655	10 155
<i>Dams and Weirs</i>		22 377	42 890	–	–	–	–	–	–
<i>Reservoirs</i>		6 501	18 006	2 400	2 400	2 400	–	–	–
<i>Pump Stations</i>		3 499	1 975	5 000	4 000	4 000	3 155	3 155	3 155
<i>Bulk Mains</i>		3 824	2 786	7 000	5 687	5 687	7 136	4 500	4 000
<i>Distribution</i>		2 466	773	5 600	7 913	7 913	3 000	3 000	3 000
Sanitation Infrastructure	–	62 798	28 518	56 332	82 781	82 781	9 000	3 000	3 000
<i>Pump Station</i>		3 045	3 971	2 000	2 000	2 000	–	–	–
<i>Reticulation</i>		17 492	14 143	22 000	25 253	25 253	9 000	3 000	3 000
<i>Waste Water Treatment Works</i>		23 541	8 296	12 332	26 535	26 535	–	–	–
<i>Outfall Sewers</i>		18 721	2 108	20 000	28 992	28 992	–	–	–
Solid Waste Infrastructure	–	–	2 794	1 500	3 706	3 706	3 000	9 648	10 000
<i>Waste Transfer Stations</i>		–	2 794	1 500	3 706	3 706	3 000	9 648	10 000
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	–	37 595	83 359	70 373	155 122	155 122	32 850	37 600	77 531
Community Facilities	–	27 229	67 539	43 913	116 590	116 590	18 100	31 200	70 481
<i>Halls</i>		3 448	11 164	5 500	9 632	9 632	2 000	5 000	11 000
<i>Centres</i>		–	16 597	5 800	23 152	23 152	2 300	2 500	5 500
<i>Cemeteries/Crematoria</i>		7 193	8 832	5 623	7 451	7 451	4 100	5 900	8 900
<i>Public Open Space</i>		4 297	1 724	1 800	3 950	3 950	1 500	3 000	3 000
<i>Nature Reserves</i>		722	5 834	18 190	52 506	52 506	8 200	14 800	42 081
<i>Public Ablution Facilities</i>		262	683	–	–	–	–	–	–
<i>Markets</i>		7 767	2 303	–	5 303	5 303	–	–	–
<i>Stalls</i>		3 540	–	–	–	–	–	–	–
<i>Taxi Ranks/Bus Terminals</i>		–	20 402	7 000	14 597	14 597	–	–	–
Sport and Recreation Facilities	–	10 366	15 819	26 460	38 532	38 532	14 750	6 400	7 050
<i>Indoor Facilities</i>		1 522	29	100	1 100	1 100	–	100	100
<i>Outdoor Facilities</i>		8 844	15 791	26 360	37 432	37 432	14 750	6 300	6 950

MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Heritage assets	–	–	–	200	1 950	1 950	500	1 000	2 000
Monuments				200	1 950	1 950	500	1 000	2 000
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	–	15 572	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Operational Buildings	–	14 455	23 706	25 800	85 696	85 696	14 930	22 000	36 739
<i>Municipal Offices</i>		2 786	10 196	16 900	34 296	34 296	5 850	13 800	23 169
<i>Pay/Enquiry Points</i>		4 794	2 688	–	–	–	–	–	–
<i>Stores</i>		126	133	–	–	–	–	–	–
<i>Training Centres</i>		1 460	1 558	500	1 000	1 000	2 000	1 000	1 000
<i>Manufacturing Plant</i>		2 609	3 478	2 000	10 000	10 000	2 000	2 000	2 000
<i>Depots</i>		2 681	5 652	6 400	40 400	40 400	5 080	5 200	10 570
Housing	–	1 116	–	–	–	–	–	–	–
<i>Social Housing</i>		1 116							
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Zoo's, Marine and Non-biological Animals		1 702	1 037	–	2 776	2 776			
Total Capital Expenditure on upgrading of existing assets	–	334 151	403 642	397 524	560 018	560 018	163 853	192 404	260 824

Table 77: MBRR Table SA34c – Repairs and maintenance expenditure by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	313 651	289 262	194 562	182 029	182 736	182 736	183 149	210 622	231 684
Roads Infrastructure	91 359	71 411	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Roads</i>	91 359	70 302	107 300	99 536	99 536	99 536	99 761	114 726	126 198
<i>Road Structures</i>	–	1 110	5 403	5 049	5 049	5 049	5 061	5 820	6 402
Storm water Infrastructure	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Drainage Collection</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
Electrical Infrastructure	119 755	105 750	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Power Plants</i>	119 755	70 360	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>	–	6 142	5 147	6 235	5 685	5 685	5 697	6 552	7 207
<i>MV Substations</i>	–	10 542	13 683	9 857	9 857	9 857	9 879	11 361	12 497
<i>MV Networks</i>	–	1 074	691	1 500	1 183	1 183	1 186	1 363	1 500
<i>LV Networks</i>	–	17 631	17 223	15 926	19 500	19 500	19 544	22 476	24 723
Water Supply Infrastructure	46 388	50 844	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Reservoirs</i>	–	1 327	644	1 374	1 374	1 374	1 377	1 584	1 742
<i>Water Treatment Works</i>	46 388	48 061	–	236	236	236	236	272	299
<i>Bulk Mains</i>	–	1 456	1 518	1 653	1 653	1 653	1 657	1 905	2 096
Sanitation Infrastructure	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Reticulation</i>	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
Solid Waste Infrastructure	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
<i>Landfill Sites</i>	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Community Facilities	7 743	18 400	5 830	5 765	5 253	5 253	5 226	6 010	6 611
<i>Halls</i>	778	3 126	2 040	1 688	1 688	1 688	1 692	1 945	2 140
<i>Clinics/Care Centres</i>	333	–	–	–	–	–	–	–	–
<i>Fire/Ambulance Stations</i>	1 840	–	–	–	–	–	–	–	–
<i>Museums</i>	46	–	–	–	–	–	–	–	–
<i>Libraries</i>	164	1 069	627	605	493	493	456	525	577
<i>Cemeteries/Crematoria</i>	536	1 138	1 259	1 198	1 198	1 198	1 201	1 381	1 519
<i>Parks</i>	–	–	1 904	2 273	1 873	1 873	1 878	2 159	2 375
<i>Public Open Space</i>	–	1 661	–	–	–	–	–	–	–
<i>Nature Reserves</i>	511	–	–	–	–	–	–	–	–
<i>Markets</i>	1 017	–	–	–	–	–	–	–	–
<i>Taxi Ranks/Bus Terminals</i>	1 267	–	–	–	–	–	–	–	–
<i>Capital Spares</i>	–	11 406	–	–	–	–	–	–	–

MBRR Table SA34c – Repairs and maintenance expenditure by asset class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Sport and Recreation Facilities	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
Indoor Facilities	1 314			–	–	–			
Outdoor Facilities	826	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
Heritage assets	–	–	–	9	9	9	9	11	12
Other Heritage				9	9	9	9	11	12
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Operational Buildings	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Municipal Offices	18 073	–	19 424	23 848	23 910	23 910	23 904	27 489	30 239
Pay/Enquiry Points	–	5 297	3 533	4 136	3 936	3 936	3 945	4 536	4 990
Workshops	–	211	194	256	356	356	357	410	451
Capital Spares	35 291	–	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	652	652	652	653	751	826
Licences and Rights	–	–	–	652	652	652	653	751	826
Computer Software and Applications				652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment	–	2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Machinery and Equipment		2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

MBRR Table SA34d – Depreciation by Asset Class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Depreciation by Asset Class/Sub-class									
Community Assets	54 839	463 811	105 088	455 951	408 579	408 579	408 579	528 796	570 914
Community Facilities	38 765	463 811	75 174	455 951	408 579	408 579	408 579	528 796	570 914
Halls	38 765	463 811	33 973	–	–	–	–	–	–
Crèches	–	–	(366)	455 944	408 572	408 572	408 572	528 789	570 905
Clinics/Care Centres	–	–	6 204	–	–	–	–	–	–
Fire/Ambulance Stations	–	–	5 502	–	–	–	–	–	–
Testing Stations	–	–	2 523	–	–	–	–	–	–
Libraries	–	–	4 698	–	–	–	–	–	–
Cemeteries/Crematoria	–	–	6 249	–	–	–	–	–	–
Public Open Space	–	–	5 120	–	–	–	–	–	–
Nature Reserves	–	–	5	–	–	–	–	–	–
Public Ablution Facilities	–	–	162	–	–	–	–	–	–
Stalls	–	–	7 328	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	–	–	3 778	–	–	–	–	–	–
Capital Spares	–	–	–	7	7	7	7	7	8
Sport and Recreation Facilities	16 075	–	29 913	–	–	–	0	0	0
Outdoor Facilities	16 075	–	29 913	–	–	–	0	0	0
Heritage assets	–	–	–	–	–	–	–	–	–
Investment properties	–	4 950	(996)	–	–	–	–	–	–
Revenue Generating	–	4 950	(996)	–	–	–	–	–	–
Improved Property	–	4 950	–	–	–	–	–	–	–
Unimproved Property	–	–	(996)	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	32 442	728	50 890	–	–	–	–	–	–
Operational Buildings	32 442	728	45 772	–	–	–	–	–	–
Municipal Offices	32 442	728	34 361	–	–	–	–	–	–
Pay/Enquiry Points	–	–	228	–	–	–	–	–	–
Workshops	–	–	11 144	–	–	–	–	–	–
Stores	–	–	40	–	–	–	–	–	–
Housing	–	–	5 118	–	–	–	–	–	–
Staff Housing	–	–	1 243	–	–	–	–	–	–
Social Housing	–	–	3 874	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	9 306	6 641	6 127	8 963	8 385	8 385	9 049	9 706	10 999
Servitudes	9 306	–	–	–	–	–	–	–	–
Licences and Rights	–	6 641	6 127	8 963	8 385	8 385	9 049	9 706	10 999
Computer Software and Applications	–	6 641	6 127	8 963	8 385	8 385	9 049	9 706	10 999
Computer Equipment	106	178	202	268	184	184	368	379	391
Computer Equipment	106	178	202	268	184	184	368	379	391
Furniture and Office Equipment	17 703	14 546	22 747	44 498	44 356	44 356	44 469	48 016	55 190
Furniture and Office Equipment	17 703	14 546	22 747	44 498	44 356	44 356	44 469	48 016	55 190
Machinery and Equipment	7 932	6 110	13 687	25 773	25 774	25 774	25 775	27 837	32 012
Machinery and Equipment	7 932	6 110	13 687	25 773	25 774	25 774	25 775	27 837	32 012
Transport Assets	22 539	65 911	56 762	42 644	42 644	42 644	42 644	46 055	52 964
Transport Assets	22 539	65 911	56 762	42 644	42 644	42 644	42 644	46 055	52 964
Land	–	–	1 115	–	–	–	–	–	–
Land	–	–	1 115	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Depreciation	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769

Table 79: MBRR Table SA35 – Future financial implications of the capital budget

Vote Description	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
R thousand							
Capital expenditure							
Vote 1 - Directorate - Executive Support Services	4 000	500	500	-	-	-	-
Vote 2 - Directorate - Municipal Manager	5 669	4 969	500	-	-	-	-
Vote 3 - Directorate - Human Settlement	312 493	312 758	366 122	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	68 094	53 743	47 049	-	-	-	-
Vote 5 - Directorate - Corporate Services	13 499	9 582	5 130	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	870 655	975 603	574 557	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	158 200	85 693	110 017	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	20 973	28 115	30 181	-	-	-	-
Vote 9 - Directorate - Municipal Services	44 810	43 397	67 989	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	84 485	95 293	129 401	-	-	-	-
Total Capital Expenditure	1 582 878	1 609 654	1 331 445	-	-	-	-
Future operational costs by vote							
Vote 1 - Directorate - Executive Support Services							
Vote 2 - Directorate - Municipal Manager							
Vote 3 - Directorate - Human Settlement							
Vote 4 - Directorate - Chief Financial Officer							
Vote 5 - Directorate - Corporate Services							
Vote 6 - Directorate - Infrastructure Services							
Vote 7 - Directorate - Spatial Planning And Development							
Vote 8 - Directorate - Health / Public Safety & Emergency Services							
Vote 9 - Directorate - Municipal Services							
Vote 10 - Directorate - Economic Development & Agencies							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Rental of facilities and equipment							
List other revenues sources if applicable							
List entity summary if applicable							
Total future revenue	-	-	-	-	-	-	-
Net Financial Implications	1 582 878	1 609 654	1 331 445	-	-	-	-

Table 80: MBRR SA36 - Detailed capital budget per municipal vote

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality: <i>List all capital projects grouped by Function</i>									
	Executive And Council	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	2 000	84	-
	Executive And Council	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	2 849	1 500	1 430
	Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Data Centres	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication Infrastructure</i>	<i>Data Centres</i>	1 000	1 500	1 500
	Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Core Layers	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication Infrastructure</i>	<i>Core Layers</i>	3 000	1 500	1 200
	Executive And Council	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	3 200	1 000	-
	Executive And Council	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	2 000	1 000	-
	Executive And Council	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	6 319	1 046	1 000
	Executive And Council	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	150	250	-
	Finance And Administration	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	3 500	2 000	1 500
	Finance And Administration	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	51 394	37 243	22 049
	Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Theatres	RENEWAL	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Theatres</i>	8 200	-	6 000
	Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Pay/Enquiry Points	RENEWAL	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Pay/Enquiry Points</i>	2 000	4 173	-
	Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	6 000	2 848	1 000
	Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	3 700	-	5 000
	Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	150	150	-
	Finance And Administration	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Licences And Rights</i>	<i>And Applications</i>	2 000	2 000	1 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:									
Finance And Administration	Capital:Non-Infrastructure:New :Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	5 000	5 000	5 000
Finance And Administration	Capital:Non-Infrastructure:New :Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	5 000	7 000	10 000
Finance And Administration	Capital:Non-Infrastructure:Ex isting:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Municipal Offices</i>	700	7 500	17 500
Finance And Administration	Capital:Non-Infrastructure:Ex isting:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	-	-	5 000
Community And Social Services	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Halls	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Halls</i>	1 000	3 000	6 000
Community And Social Services	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Halls	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Halls</i>	1 000	2 000	5 000
Community And Social Services	Al:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria	UPGRADING	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Cemeteries/Crematoria</i>	900	1 500	2 000
Community And Social Services	Al:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria	UPGRADING	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Cemeteries/Crematoria</i>	1 300	2 700	3 700
Community And Social Services	Al:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria	UPGRADING	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Cemeteries/Crematoria</i>	1 900	1 700	3 200
Community And Social Services	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	200	100	-
Sport And Recreation	-Infrastructure:Ex isting:Renew al:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	RENEWAL	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	100	50	-
Sport And Recreation	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Public Open Space	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Public Open Space</i>	1 500	3 000	3 000
Sport And Recreation	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Nature Reserves	UPGRADING	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Nature Reserves</i>	200	700	8 400
Sport And Recreation	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	200	-	-
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	150	200	300
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	200	-	-
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	400	400	400

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Indoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Indoor Facilities</i>	-	100	100
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	100	-	-
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	10 000	-	-
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	4 650	6 300	6 950
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	100	-	-
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	300	100	100
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	100	100	470
	Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Ablution Facilities	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Community Facilities</i>	<i>Public Ablution Facilities</i>	100	100	200
	Public Safety	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL		<i>Governance</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	1 600	1 500	1 000
	Public Safety	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	500	200	300
	Public Safety	Capital:Non-Infrastructure:New:Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	7 000	7 000	13 881
	Public Safety	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	3 500	4 000	4 000
	Housing	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	2 000	-	-
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Reservoirs</i>	-	1 250	1 250
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	1 375	3 000	625
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	-	500	500
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	-	4 617	7 367
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	52 348	158 250	192 750

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Distribution Points	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	3 375	1 500	500
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Distribution Points	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	17 700	5 000	5 500
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Prv Stations	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Prv Stations</i>	–	1 250	1 250
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Prv Stations	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Prv Stations</i>	–	9 043	9 043
	Housing	Capital:Infrastructure:New :Sanitation Infrastructure:Reticulation	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	<i>Reticulation</i>	34 350	26 400	36 250
	Housing	Capital:Infrastructure:New :Sanitation Infrastructure:Reticulation	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	<i>Reticulation</i>	7 021	3 300	5 850
	Housing	Capital:Infrastructure:New :Sanitation Infrastructure:Reticulation	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	<i>Reticulation</i>	25 700	19 352	22 352
	Housing	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	58 990	25 960	30 935
	Housing	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	7 875	3 850	6 825
	Housing	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	30 200	20 661	25 961
	Housing	Capital:Infrastructure:New :Storm Water Infrastructure:Drainage Collection	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	<i>Drainage Collection</i>	26 010	13 840	12 964
	Housing	Capital:Infrastructure:New :Storm Water Infrastructure:Drainage Collection	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	<i>Drainage Collection</i>	2 250	685	1 450
	Housing	Capital:Infrastructure:New :Storm Water Infrastructure:Drainage Collection	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	<i>Drainage Collection</i>	12 350	2 500	4 250
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	17 700	4 500	–
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	3 000	–	–
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	4 750	1 800	–
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	5 000	5 000	–
	Housing	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	500	500	500

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Health	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Laboratories	NEW	An efficient; effective and development-oriented public service	Growth	Operational Buildings	Laboratories	500	6 615	1 000
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	33 500	38 649	30 000
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	86 000	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	10 000	12 000	12 000
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	8 300	13 500	11 800
	Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	RENEWAL	An efficient; effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	3 000	4 044	11 517
	Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL	An efficient; effective and development-oriented public service	Governance	Transport Assets	Transport Assets	-	-	7 000
	Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	500	500	500
	Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	NEW	An efficient; effective and development-oriented public service	Growth	Community Facilities	Taxi Ranks/Bus Terminals	5 000	17 000	21 200
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	175 550	120 250	25 500
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	38 000	25 500	16 500
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	1 000	3 000	3 000
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Structures	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Road Structures	5 000	8 540	4 000
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	13 781	6 500	3 500
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	2 000	3 500	2 899
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	71 000	96 500	113 500
	Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	9 000	8 580	7 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:										
	Road Transport	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	Growth	Roads Infrastructure	Roads	55 797	53 200	27 020
	Road Transport	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	Growth	Roads Infrastructure	Roads	22 000	5 525	17 500
	Road Transport	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL	<i>An efficient; effective and development-oriented public service</i>	Governance	Transport Assets	Transport Assets	–	2 000	1 000
	Road Transport	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW		Growth	Furniture And Office Equipment	Furniture And Office Equipment	1 500	1 500	2 000
	Road Transport	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	4 159	6 515	10 776
	Road Transport	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	5 193	4 300	3 000
	Road Transport	Capital:Non-Infrastructure:New :Transport Assets	NEW		Growth	Transport Assets	Transport Assets	–	–	3 000
	Road Transport	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	Governance	Operational Buildings	Depots	1 080	1 000	1 000
	Energy Sources	Capital:Infrastructure:New :Electrical Infrastructure:Mv Substations	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	Mv Substations	100 377	106 920	116 101
	Energy Sources	Capital:Infrastructure:New :Electrical Infrastructure:Mv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	Growth	Electrical Infrastructure	Mv Networks	10 000	–	–
	Energy Sources	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	Growth	Furniture And Office Equipment	Furniture And Office Equipment	500	500	500
	Energy Sources	Capital:Non-Infrastructure:New :Intangible Assets:Computer Software And Applications	NEW	<i>An efficient; effective and development-oriented public service</i>	Growth	Licences And Rights	Computer Software And Applications	3 000	–	–
	Energy Sources	Capital:Non-Infrastructure:New :Intangible Assets:Computer Software And Applications	NEW	<i>An efficient; effective and development-oriented public service</i>	Growth	Licences And Rights	Computer Software And Applications	2 000	5 000	10 000
	Energy Sources	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	750	1 000	1 000
	Energy Sources	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	Governance	Operational Buildings	Municipal Offices	4 750	6 000	5 000
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	Inclusion and Access	Water Supply Infrastructure	Reservoirs	1 000	1 000	–
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	Inclusion and Access	Water Supply Infrastructure	Reservoirs	1 000	1 000	–
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	Inclusion and Access	Water Supply Infrastructure	Reservoirs	1 000	2 000	2 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Pump Stations	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	1 000	1 300	500
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Pump Stations	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	1 000	1 000	-
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Water Treatment Works	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	5 500	45 500	25 000
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Water Treatment Works	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	1 500	1 000	500
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Bulk Mains	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	2 000	2 000	2 500
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Bulk Mains	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	2 900	2 400	2 500
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Bulk Mains	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	1 000	1 300	-
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Distribution Points	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	2 000	1 500	2 500
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Distribution Points	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	2 000	1 600	2 500
	Water Management	Capital:Infrastructure:Ex isting:Renew al:Water Supply Infrastructure:Distribution Points	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	2 000	2 500	3 500
	Water Management	Capital:Infrastructure:Ex isting:Upgrading:Water Supply Infrastructure:Reservoirs	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	-	-	-
	Water Management	Capital:Infrastructure:Ex isting:Upgrading:Water Supply Infrastructure:Pump Station	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	3 155	3 155	3 155
	Water Management	Capital:Infrastructure:Ex isting:Upgrading:Water Supply Infrastructure:Bulk Mains	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	-	-	-
	Water Management	Capital:Infrastructure:Ex isting:Upgrading:Water Supply Infrastructure:Bulk Mains	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	7 136	4 500	4 000
	Water Management	Capital:Infrastructure:Ex isting:Upgrading:Water Supply Infrastructure:Distribution	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution	3 000	3 000	3 000
	Water Management	Capital:Infrastructure:New :Water Supply Infrastructure:Dams And Weirs	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Dams And Weirs	3 000	11 500	8 000
	Water Management	Capital:Infrastructure:New :Water Supply Infrastructure:Reservoirs	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	-	2 000	2 000
	Water Management	Capital:Infrastructure:New :Water Supply Infrastructure:Reservoirs	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	10 000	7 000	4 000
	Water Management	Capital:Infrastructure:New :Water Supply Infrastructure:Water Treatment Works	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Water Treatment Works	-	16 500	10 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	-	6 500	6 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	-	5 030	4 530
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	16 000	12 000	5 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution	-	3 000	3 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	6 000	5 500	5 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Prv Stations	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Prv Stations	2 000	4 788	4 576
	Waste Water Management	Capital:Infrastructure:Existing:Upgrading:Sanitation Infrastructure:Reticulation	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	5 000	3 000	3 000
	Waste Water Management	Capital:Infrastructure:Existing:Upgrading:Sanitation Infrastructure:Reticulation	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	4 000	-	-
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Waste Water Treatment Works	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Waste Water Treatment Works	-	3 000	3 000
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Outfall Sewers	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Outfall Sewers	175 800	269 500	4 000
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Outfall Sewers	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Outfall Sewers	55 000	4 500	4 000
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Toilet Facilities	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Toilet Facilities	3 000	3 000	3 000
	Waste Management	Capital:Infrastructure:Existing:Upgrading:Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	-	1 648	-
	Waste Management	Capital:Infrastructure:Existing:Upgrading:Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	3 000	8 000	10 000
	Waste Management	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	250	250	500
	Waste Management	Capital:Non-Infrastructure:New:Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	6 000	-	2 000
	Waste Management	Capital:Non-Infrastructure:New:Transport Assets	NEW		Growth	Transport Assets	Transport Assets	10 860	11 148	15 000
	Waste Management	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	An efficient; effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	400	300	669

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand							2020/21 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality: <i>List all capital projects grouped by Function</i>									
Other	Capital:Infrastructure:New:Electrical	NEW	<i>An efficient; competitive and</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	3 500	5 933	10 000
Other	Capital:Infrastructure:New:Solid Waste	NEW	<i>An efficient; competitive and</i>	<i>Growth</i>	<i>Solid Waste Infrastructure</i>	<i>Landfill Sites</i>	1 000	2 000	2 500
Other	Capital:Infrastructure:New:Water	NEW	<i>An efficient; competitive and</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	4 000	2 000	1 000
Other	Capital:Infrastructure:New:Water	NEW	<i>An efficient; competitive and</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	3 000	2 000	2 000
Other	Capital:Non-	UPGRADING	<i>An efficient; effective and development-</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Centres</i>	2 300	2 500	5 500
Other	Capital:Non-	UPGRADING	<i>Protect and enhance our environmental</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Nature Reserves</i>	3 000	3 000	1 500
Other	Capital:Non-	UPGRADING	<i>Protect and enhance our environmental</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Nature Reserves</i>	5 000	11 100	32 181
Other	Capital:Non-	NEW	<i>An efficient; effective and development-</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	200	500	300
Other	Capital:Non-	NEW	<i>Create a better South Africa and</i>	<i>Growth</i>	<i>Heritage Assets</i>	<i>Monuments</i>	1 000	2 000	2 000
Other	Capital:Non-	NEW	<i>An efficient; effective and development-</i>	<i>Growth</i>	<i>Licences And Rights</i>	<i>Computer Software And Applications</i>	31 044	36 045	42 750
Other	Capital:Non-	NEW	<i>An efficient; effective and development-</i>	<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	3 475	6 000	12 670
Other	Capital:Non-	UPGRADING	<i>An efficient; effective and development-</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Training Centres</i>	2 000	1 000	1 000
Other	Capital:Non-	UPGRADING	<i>An efficient; effective and development-</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Manufacturing Plant</i>	2 000	2 000	2 000
Other	Capital:Non-	UPGRADING	<i>Create a better South Africa and</i>	<i>Governance</i>	<i>Heritage Assets</i>	<i>Monuments</i>	500	1 000	2 000
Other	Capital:Non-	NEW	<i>An efficient; effective and development-</i>	<i>Growth</i>	<i>Community Facilities</i>	<i>Public Open Space</i>	1 000	1 500	1 000
Other	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Stalls	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Community Facilities</i>	<i>Stalls</i>	18 956	13 955	7 250
Parent Capital expenditure							1 580 368	1 606 894	1 327 695
Entities: <i>List all capital projects grouped by Entity</i>									
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	231	253	365
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	1 265	1 392	1 879
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Licences And Rights</i>	<i>Computer Software And Applications</i>	1 014	1 116	1 506
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Licences And Rights</i>	<i>Computer Software And Applications</i>	-	-	-
Entity Capital expenditure							2 510	2 761	3 750
Total Capital expenditure							1 582 878	1 609 654	1 331 445

2.14 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. Budget

This MTREF budget has been developed in accordance with the requirements prescribed by the MFMA, Municipal Budget and Reporting Regulations, National Treasury and mSCOA regulations. Budgets are being tabled and approved within the required legislative timeframes. The business plans and procurement plans of the budgeted projects are available, for easy monitoring these can be monitored at a portfolio committee level.

2. In year reporting

Reporting to National Treasury and other transferring officers in electronic format is fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) includes monthly publishing of financial performance on the City's website. The monthly data string that agrees to the C schedules gets uploaded on the National Treasury portal on a monthly basis.

Furthermore, there's full compliance with regards to quarterly (Section 52d) and mid-year reports (section 72) reports to Council, Provincial and National Treasury and other external stakeholders.

3. Internship programme

The City is participating in the Municipal Financial Management Internship Programme (MFMIIP) and has been continuously training interns. There are currently eight interns that are undertaking the programme, all have been enrolled to the Municipal Finance and Supply Chain Management Programme that is prescribed as a minimum competency for middle management. An additional intake of interns will be recruited soon for commencement in the new financial year.

The City is also funding five interns. Most interns that were previously on the MFMIP have been appointed within the City on completion of the program whilst others got employment opportunities elsewhere.

4. Budget and Treasury Office

The Budget and Treasury Office was established in accordance with the MFMA requirements.

5. Audit Committee

An Audit Committee has been established and is fully functional.

6. Municipal Public Accounts Committee

This committee ensures that the administration, municipal agencies and entities are held accountable for their management of municipal funds and assets, and to ensure the efficient and effective utilisation of council resources.

7. Service Delivery and Implementation Plan

The detail draft SDBIP document has been prepared as part of the draft 2020/21 IDP review and MTREF budget preparation in compliance with MFMA, Section 53(1)(c).

8. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements. The Annual report for 2018/19 financial year was prepared in line with MFMA Circular 63 guideline and tabled at Council on 29 January 2020.

7. National Treasury Minimum Competency Programme

BCMM senior management has already undergone training as required in the National Treasury Competency Programme; the programme is now being cascaded to junior managerial levels of staff. All subsequent appointments are required to complete the minimum competency requirements within a specified timeframe.

8. Policies

Policies are available on the BCMM website at www.buffalocity.gov.za

9. Councillors Remuneration

Remuneration of Councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

2.15 OTHER SUPPORTING DOCUMENTS

Table 82: MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
REVENUE ITEMS:									
<u>Property rates</u>									
Total Property Rates	957 618	1 006 114	1 405 020	1 749 594	1 749 594	1 749 594	1 902 472	2 054 669	2 198 496
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Net Property Rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
<u>Service charges - electricity revenue</u>									
Total Service charges - electricity revenue	1 695 665	1 652 501	1 785 465	2 226 184	2 174 971	2 174 971	2 251 334	2 368 403	2 579 191
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month) less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	–	(7 281)	45 971	64 842	64 842	64 842	67 124	70 615	76 899
Net Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
<u>Service charges - water revenue</u>									
Total Service charges - water revenue	452 690	535 293	686 471	747 019	747 019	747 019	808 750	882 347	962 640
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month) less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	–	169 134	182 891	163 870	163 870	163 870	177 412	193 557	211 170
Net Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
<u>Service charges - sanitation revenue</u>									
Total Service charges - sanitation revenue	233 728	304 956	395 767	442 754	442 754	442 754	483 487	524 584	569 173
<i>less Revenue Foregone (in excess of free sanitation service to indigent households) less Cost of Free Basis Services (free sanitation service to indigent households)</i>	–	–	66 845	79 167	79 167	79 167	86 450	93 799	101 772
Net Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
<u>Service charges - refuse revenue</u>									
Total refuse removal revenue	211 459	245 181	369 603	447 330	447 330	447 330	480 630	521 483	565 810
Total landfill revenue									
<i>less Revenue Foregone (in excess of one removal a week to indigent households) less Cost of Free Basis Services (removed once a week to indigent households)</i>	–	–	117 687	136 352	136 352	136 352	146 502	158 955	172 466
Net Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
<u>Other Revenue by source</u>									
<i>List other revenue by source</i>									
Plan Approval Fees		13 029	18 634	14 068	14 068	14 068	15 277	16 114	16 843
Fire Levy Charges		56 760	57 500	69 452	69 452	69 452	75 424	79 557	83 153
Commission - Market		23 276	25 089	29 980	29 980	29 980	32 739	32 958	34 400
Other Revenue	274 544	158 795	131 859	117 627	68 439	68 439	81 084	90 613	121 911
Fuel Levy		467 978	513 844	547 497	547 497	547 497	593 337	655 163	708 586
Sale Of Goods & Services									
Total 'Other' Revenue	274 544	719 838	746 927	778 623	729 435	729 435	797 862	874 407	964 893

MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
EXPENDITURE ITEMS:									
<u>Employee related costs</u>									
Basic Salaries and Wages	1 384 792	1 148 428	1 275 840	1 382 260	1 398 056	1 398 056	1 518 607	1 607 950	1 702 266
Pension and UIF Contributions	242 591	204 703	226 030	240 940	240 940	240 940	272 674	288 675	305 589
Medical Aid Contributions		84 980	91 070	145 907	145 907	145 907	132 631	140 390	148 603
Overtime		140 923	128 012	80 813	80 802	80 802	103 584	111 388	119 648
Performance Bonus		78 046	94 059	111 628	111 628	111 628	114 543	121 861	129 593
Motor Vehicle Allowance		28 556	31 256	46 406	46 406	46 406	35 851	37 951	40 173
Cellphone Allowance		4 349	4 562	5 181	5 281	5 281	4 808	5 090	5 387
Housing Allowances		9 416	9 274	29 703	29 703	29 703	13 701	14 504	15 353
Other benefits and allowances		94 362	100 886	158 604	158 634	158 634	101 000	107 435	114 245
Payments in lieu of leave		27 897	48 353	24 453	24 453	24 453	30 000	31 755	33 613
Long service awards		22 535	24 955	25 258	25 258	25 258	28 036	29 676	31 412
Post-retirement benefit obligations		32 658	15 371	8 606	8 606	8 606	2 379	2 544	2 711
sub-total	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 357 815	2 499 220	2 648 595
Less: Employees costs capitalised to PPE									
Total Employee related costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 357 815	2 499 220	2 648 595
<u>Depreciation & asset impairment</u>									
Depreciation of Property, Plant & Equipment	807 459	1 018 294	1 291 321	909 165	861 569	861 569	861 867	1 008 996	1 129 770
Lease amortisation			5 520	8 963	8 385	8 385	9 049	9 706	10 999
Capital asset impairment									
Total Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	870 916	1 018 702	1 140 769
<u>Bulk purchases</u>									
Electricity Bulk Purchases	1 360 784	1 345 952	1 395 329	1 686 925	1 664 825	1 664 825	1 779 698	1 914 277	2 103 025
Water Bulk Purchases	197 730	206 537	233 628	251 536	256 536	256 536	277 777	300 777	325 682
Total bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
<u>Transfers and grants</u>									
Cash transfers and grants	35 773	39 330	47 193	42 275	132 071	132 071	113 931	138 928	119 915
Non-cash transfers and grants	7 400	–	–	5 900	5 990	5 990	2 050	4 850	5 150
Total transfers and grants	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
<u>Contracted services</u>									
Outsourced Services	–	–		636 093	704 580	704 580	583 739	655 814	723 195
Consultants and Professional Services	–	–		125 104	107 430	107 430	119 048	114 242	101 441
Contractors	1 036	2 938	6 449	126 864	103 089	103 089	116 092	133 420	125 000
Total contracted services	1 036	2 938	6 449	888 061	915 099	915 099	818 879	903 475	949 636
<u>Other Expenditure By Type</u>									
Collection costs	35 883	39 294							
Contributions to 'other' provisions									
Audit fees									
Other Expenditure	1 169 079	1 015 286	1 209 680	534 951	466 082	466 082	541 851	604 670	633 494
Total 'Other' Expenditure	1 204 962	1 054 579	1 209 680	534 951	466 082	466 082	541 851	604 670	633 494
Repairs and Maintenance									
Employee related costs									
Other materials		509	652	1 267	1 267	1 267	1 269	1 460	1 606
Contracted Services	378 998	355 394	392 243	391 317	396 644	396 644	397 764	457 429	503 433
Other Expenditure									
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

Table 83: MBRR Table SA2 – Matrix consolidated financial performance budget (revenue source/expenditure type and department)

Description	Vote 1 - Directorate - Executive Support Services	Vote 2 - Directorate - Municipal Manager	Vote 3 - Directorate - Human Settlement	Vote 4 - Directorate - Chief Financial Officer	Vote 5 - Directorate - Corporate Services	Vote 6 - Directorate - Infrastructure Services	Vote 7 - Directorate - Spatial Planning And Development	Vote 8 - Directorate - Health / Public Safety & Emergency Services	Vote 9 - Directorate - Municipal Services	Vote 10 - Directorate - Economic Development & Agencies	Total
R thousand											
Revenue By Source											
Property rates	-	-	-	1 687 667	-	-	-	-	-	-	1 687 667
Service charges - electricity revenue	-	-	-	23 638	-	2 160 571	-	-	-	-	2 184 209
Service charges - water revenue	-	-	-	-	-	631 338	-	-	-	-	631 338
Service charges - sanitation revenue	-	-	-	-	-	397 037	-	-	-	-	397 037
Service charges - refuse revenue	-	-	-	-	-	-	-	-	334 128	-	334 128
Rental of facilities and equipment	-	-	95	-	-	-	12 085	-	5 770	2 936	20 885
Interest earned - external investments	-	-	-	53 619	-	-	-	-	-	854	54 473
Interest earned - outstanding debtors	-	-	-	88 009	-	-	-	-	-	-	88 009
Dividends received	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	1 468	-	-	-	17 737	508	-	19 712
Licences and permits	-	-	-	-	-	-	-	17 163	180	-	17 343
Agency services	-	-	-	-	-	-	-	35 976	-	7 933	43 909
Other revenue	-	-	-	608 329	652	23 069	22 282	78 248	26 656	38 625	797 862
Transfers and subsidies	-	30 730	81 276	392 741	11 364	380 987	-	41 812	162 372	124 504	1 225 786
Gains	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	-	30 730	81 371	2 855 470	12 016	3 593 003	34 366	190 936	529 614	174 853	7 502 360
Expenditure By Type											
Employee related costs	94 780	48 968	34 105	292 933	121 099	542 462	108 114	416 235	627 681	71 438	2 357 815
Remuneration of councillors	72 766	-	-	-	-	-	-	-	-	-	72 766
Debt impairment	-	-	-	158 354	-	297 360	-	11 031	30 540	-	497 286
Depreciation & asset impairment	3 602	195	10 315	2 569	22 793	678 015	119 934	7 942	17 720	7 831	870 916
Finance charges	-	-	-	-	-	39 594	545	1 736	1 387	949	44 211
Bulk purchases	-	-	-	-	-	2 057 476	-	-	-	-	2 057 476
Other materials	3 924	1 156	1 401	5 895	1 138	46 819	5 148	20 327	39 575	2 269	127 652
Contracted services	14 709	63 901	84 162	52 670	22 182	415 917	27 261	12 498	41 687	83 891	818 879
Transfers and subsidies	55 952	-	-	1 001	-	-	-	-	-	220	115 981
Other expenditure	45 122	25 621	3 984	111 118	76 342	91 655	21 854	20 097	104 129	41 930	541 851
Losses	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	290 855	139 841	133 967	624 541	243 553	4 169 298	282 856	489 866	862 939	267 116	7 504 832
Surplus/(Deficit)	(290 855)	(109 111)	(52 596)	2 230 929	(231 537)	(576 295)	(248 490)	(298 931)	(333 324)	(92 263)	(2 472)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	150	311 993	-	150	357 747	138 500	-	-	2 510	811 050
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	3 071	3 071
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(290 855)	(108 961)	259 397	2 230 929	(231 387)	(218 548)	(109 990)	(298 931)	(333 324)	(86 682)	811 649

Table 84: MBRR Table SA3 – Supporting detail to consolidated Statement of Financial Position

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSETS									
	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	990 795	1 330 826	1 808 068
Consumer debtors									
Consumer debtors	1 171 401	1 596 782	1 762 589	1 462 439	1 462 439	1 462 439	1 923 904	2 012 404	2 104 975
<u>Less: Provision for debt impairment</u>	(714 853)	(699 499)	(788 510)	(664 169)	(664 169)	(664 169)	(978 709)	(1 080 403)	(1 186 753)
Total Consumer debtors	456 548	897 283	974 079	798 270	798 270	798 270	945 195	932 001	918 221
Debt impairment provision									
Balance at the beginning of the year	(763 291)	(714 811)	(699 499)	–	–	–	(881 527)	(978 729)	(1 080 403)
Contributions to the provision	(132 723)	(225 515)	(294 759)	–	–	–	(321 884)	(336 691)	(352 179)
Bad debts written off	181 162	240 827	205 748	(664 169)	(664 169)	(664 169)	224 682	235 017	245 828
Balance at end of year	(714 853)	(699 499)	(788 510)	(664 169)	(664 169)	(664 169)	(978 729)	(1 080 403)	(1 186 753)
Property, plant and equipment (PPE)									
PPE at cost/valuation (excl. finance leases)	36 011 722	37 004 232	41 305 147	41 168 050	41 616 463	41 616 463	44 675 319	46 251 018	47 485 213
Leases recognised as PPE				–	–	–			
<u>Less: Accumulated depreciation</u>	20 306 615	18 776 401	21 560 690	21 093 255	21 093 255	21 093 255	23 330 319	24 283 918	25 427 900
Total Property, plant and equipment (PPE)	15 705 107	18 227 831	19 744 457	20 074 795	20 523 208	20 523 208	21 345 000	21 967 100	22 057 314
LIABILITIES									
Current liabilities - Borrowing									
Short term loans (other than bank overdraft)	–								
Current portion of long-term liabilities	47 642	52 572	57 974	56 849	55 619	55 619	47 825	56 153	38 037
Total Current liabilities - Borrowing	47 642	52 572	57 974	56 849	55 619	55 619	47 825	56 153	38 037
Trade and other payables									
Trade Payables	375 934	678 605	658 157	1 130 983	1 130 983	1 130 983	687 774	719 412	752 505
Other creditors	391 549	418 638	428 752		–	–			
Unspent conditional transfers	250 830	245 352	210 610	204 447	204 447	204 447	220 088	230 212	240 802
VAT	–	–		–	–	–			
Total Trade and other payables	1 018 313	1 342 595	1 297 520	1 335 430	1 335 430	1 335 430	907 862	949 624	993 307

MBRR Table SA3 – Supporting detail to consolidated Statement of Financial Position (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
LIABILITIES									
<u>Non current liabilities - Borrowing</u>									
Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	308 336	588 854	568 934
Finance leases (including PPP asset element)									
Total Non current liabilities - Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	308 336	588 854	568 934
<u>Provisions - non-current</u>									
Retirement benefits	506 951	688 189	679 563	567 978	567 978	567 978	710 143	742 810	776 979
Refuse landfill site rehabilitation	10 115	10 459	11 159	11 505	11 505	11 505	11 661	12 197	12 759
Other	–	–	–	–	–	–	–	–	–
Total Provisions - non-current	517 066	698 648	690 722	579 483	579 483	579 483	721 804	755 007	789 737
CHANGES IN NET ASSETS									
<u>Accumulated Surplus/(Deficit)</u>									
Accumulated Surplus/(Deficit) - opening balance	9 756 474	10 347 393	10 550 325	10 809 717	10 317 344	10 317 344	11 643 317	11 978 454	12 054 668
GRAP adjustments									
Restated balance	9 756 474	10 347 393	10 550 325	10 809 717	10 317 344	10 317 344	11 643 317	11 978 454	12 054 668
Surplus/(Deficit)	359 272	202 931	469 826	975 460	1 330 059	1 330 059	811 649	721 647	739 721
Transfers to/from Reserves									
Depreciation offsets									
Other adjustments									
Accumulated Surplus/(Deficit)	10 115 746	10 550 325	11 020 151	11 785 177	11 647 403	11 647 403	12 454 966	12 700 101	12 794 389
<u>Reserves</u>									
Housing Development Fund									
Capital replacement									
Self-insurance									
Other reserves									
Revaluation	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	10 311 014	10 785 321	11 281 446
Total Reserves	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	10 311 014	10 785 321	11 281 446
TOTAL COMMUNITY WEALTH/EQUITY	17 040 845	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 765 981	23 485 422	24 075 835

Table 85: MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions

Description of economic indicator	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics										
Population	705	724	781	781	835	835	835	835	835	835
Females aged 5 - 14	69	65	60	60	87	87	87	87	87	87
Males aged 5 - 14	69	66	62	62	87	87	87	87	87	87
Females aged 15 - 34	141	136	140	140	145	145	145	145	145	145
Males aged 15 - 34	128	146	134	134	143	143	143	143	143	143
Unemployment	158	112	100	100	100	100	100	100	100	100
Monthly household income (no. of households)										
No income	55 253	26 938	38 023	38 023	38 023	38 023	38 023	38 023	38 023	38 023
R1 - R1 600	12 943	11 400	11 650	11 650	11 650	11 650	11 650	11 650	11 650	11 650
R1 601 - R3 200	36 684	17 362	15 660	15 660	15 660	15 660	15 660	15 660	15 660	15 660
R3 201 - R6 400	29 375	40 353	41 421	41 421	41 421	41 421	41 421	41 421	41 421	41 421
R6 401 - R12 800	22 768	32 546	38 047	38 047	38 047	38 047	38 047	38 047	38 047	38 047
R12 801 - R25 600	15 836	20 369	24 916	24 916	24 916	24 916	24 916	24 916	24 916	24 916
R25 601 - R51 200	12 001	15 156	19 986	19 986	19 986	19 986	19 986	19 986	19 986	19 986
R52 201 - R102 400	6 434	9 487	17 765	17 765	17 765	17 765	17 765	17 765	17 765	17 765
R102 401 - R204 800	1 593	4 847	11 058	11 058	11 058	11 058	11 058	11 058	11 058	11 058
R204 801 - R409 600	443	1 110	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448
R409 601 - R819 200	564	506	918	918	918	918	918	918	918	918
> R819 200	169	449	668	668	668	668	668	668	668	668
Poverty profiles (no. of households)										
< R2 060 per household per month										
Insert description										
Household/demographics (000)										
Number of people in municipal area	704 855	724 306	781 027	781	835	835	835	835	835	835
Number of poor people in municipal area										
Number of households in municipal area	191 046	208 389	223 568	224	253	253	253	253	253	253
Number of poor households in municipal area										
Definition of poor household (R per month)										
Housing statistics										
Formal	120 949	147 317	162 005	162 005	117 847	117 847	117 847	120 000	120 000	120 000
Informal	54 647	51 021	49 790	49 790	6 730	6 730	6 730	7 000	7 000	7 000
Total number of households	175 596	198 338	211 795	211 795	124 577	124 577	124 577	127 000	127 000	127 000
Dwellings provided by municipality	1 297	583	67	400	400	400	400	677	708	741
Dwellings provided by province/s	1 677	1 326	1 523	1 465	1 465	1 465	1 465	1 451	1 451	1 451
Dwellings provided by private sector										
Total new housing dwellings	2 974	1 909	1 590	1 865	1 865	1 865	1 865	2 128	2 159	2 192

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Economic											
Inflation/inflation outlook (CPIX)					5.1	4.6	4.5	4.1%	4.5%	4.6%	4.6%
Interest rate - borrowing					10.1%	9.9%	9.7%	10.1%	10.1%	10.1%	10.1%
Interest rate - investment					6.6%	6.6%	6.6%	6.3%	4.1%	4.1%	4.1%
Remuneration increases					14.9%	15.1%	9.1%	6.7%	6.3%	5.9%	5.9%
Consumption growth (electricity)					-1.0%	-0.4%	0.1%	-1.8%	0.0%	0.0%	0.0%
Consumption growth (water)					-6.3%	5.7%	-2.9%	-4.5%	5.0%	5.0%	5.0%
Collection rates											
Property tax/service charges					89.3%	93.3%	87.8%	92.5%	90.5%	92.5%	92.5%
Rental of facilities & equipment					81.9%	79.9%	117.9%	92.5%	90.5%	92.5%	92.5%
Interest - external investments					102.8%	83.0%	54.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors					145.5%	115.1%	160.5%	92.5%	90.5%	92.5%	92.5%
Revenue from agency services					0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Detail on the provision of municipal services for A10

Total municipal services	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	+1 2021/22	Budget Year +2 2022/23
Household service targets (000)									
Water:									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	–	–	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min.service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
Refuse:									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

Municipal in-house services	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets (000)									
<u>Water:</u>									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	–	–	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
<u>Energy:</u>									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
<u>Refuse:</u>									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

Table 86: MBRR Table SA13(a) – Service Tariffs by Category

Description	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates (rate in the Rand)								
Residential properties	Market Value	0,00973	0,01066	0,01066	0,01162	0,01261	0,01362	0,01457
Residential properties - vacant land	Vacant Land	0,02918	0,03198	0,03198	0,03486	0,03782	0,04085	0,04370
Formal/informal settlements	N/A	-	-	-	-	-	-	-
Small holdings	N/A	-	-	-	-	-	-	-
Farm properties - used	Market Value	0,00243	0,00266	0,00266	0,00290	0,00315	0,00340	0,00364
Farm properties - not used	Market Value	0,00243	0,00266	0,00266	0,00290	0,00315	0,00340	0,00364
Industrial properties	Market Value	0,02431	0,02665	0,02665	0,02905	0,03152	0,03404	0,03642
Business and commercial properties	Market Value	0,02431	0,02665	0,02665	0,02905	0,03152	0,03404	0,03642
Communal land - residential	N/A	-	-	-	-	-	-	-
Communal land - small holdings	N/A	-	-	-	-	-	-	-
Communal land - farm property	N/A	-	-	-	-	-	-	-
Communal land - business and commercial	N/A	-	-	-	-	-	-	-
Communal land - other	N/A	-	-	-	-	-	-	-
State-owned properties	Various depending on prop	0,00681	0,00746	0,00746	0,00813	0,00882	0,00953	0,01020
Municipal properties	N/A	-	-	-	-	-	-	-
Public service infrastructure	Land	0,00243	0,00266	0,00266	0,00290	0,00315	0,00340	0,00364
Privately owned towns serviced by the State trust land	N/A	-	-	-	-	-	-	-
State trust land	Land	0,02918	0,03198	0,03198	0,03486	0,03782	0,04085	0,04370
Restitution and redistribution properties	N/A	-	-	-	-	-	-	-
Protected areas	N/A	-	-	-	-	-	-	-
National monuments properties	N/A	-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)								
Residential properties								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		-	-	-	-	-	-	-
Indigent rebate or exemption		-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption		15 010 995	16 452 051	17 932 735	19 546 681	21 208 149	22 904 801	24 508 137
Temporary relief rebate or exemption		-	-	-	-	-	-	-
Bona fide farmers rebate or exemption		4 350 723	4 768 393	5 197 548	5 665 328	6 146 880	6 638 631	7 103 335
Other rebates or exemptions	Differential rebate - non	-	-	-	-	-	-	-
Water tariffs								
Domestic								
Basic charge/fix ed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
Water usage - flat rate tariff (c/kl)	N/A	-	-	-	-	-	-	-
Water usage - life line tariff	0 - 6 kl	-	-	-	-	-	-	-
Water usage - Block 1 (c/kl)	0 - 6 kl	11,91755	13,04972	14,22419	15,56127	16,99290	18,53926	20,22633
Water usage - Block 2 (c/kl)	7 - 10 kl	12,15125	13,30562	14,50313	15,86642	17,32613	18,90281	20,62297
Water usage - Block 3 (c/kl)	11 - 20 kl	16,87651	18,47978	20,14296	22,03640	24,06375	26,25355	28,64262
Water usage - Block 4 (c/kl)	21 - 30 kl	21,87696	23,95527	26,11124	28,56570	31,19374	34,03237	37,12932
Other								

MBRR Table SA13(a) – Service Tariffs by Category (continued)

Description	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Waste water tariffs								
<i>Domestic</i>								
Basic charge/fix ed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 2 (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 3 (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 4 (c/kl)	N/A	-	-	-	-	-	-	-
<i>Other</i>	See SA34b for Details	-	-	-	-	-	-	-
Electricity tariffs								
<i>Domestic</i>								
Basic charge/fix ed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
FBE	Consumers are eligible to	-	-	-	-	-	-	-
Life-line tariff - meter	0 - 50kw h - Free	-	-	-	-	-	-	-
Life-line tariff - prepaid	0 - 50 kw h - Free	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	N/A	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)	N/A	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Meter - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Prepaid - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
<i>Other</i>								
Waste management tariffs								
<i>Domestic</i>								
Street cleaning charge	N/A	-	-	-	-	-	-	-
Basic charge/fix ed fee	N/A	-	-	-	-	-	-	-
80l bin - once a week	N/A	-	-	-	-	-	-	-
250l bin - once a week	N/A	-	-	-	-	-	-	-

Table 87: MBRR Table SA13(b) – Service Tariffs by Category – Explanatory

Description	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Exemptions, reductions and rebates (Rands)								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		-	-	-	-	-	-	-
Indigent rebate or exemption		-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption		15 010 995	16 452 051	17 932 735	19 546 681	21 208 149	22 904 801	24 508 137
Temporary relief rebate or exemption		-	-	-	-	-	-	-
Bona fide farmers rebate or exemption		4 350 723	4 768 393	5 197 548	5 665 328	6 146 880	6 638 631	7 103 335
Other rebates or exemptions	Differential rebate - non	-	-	-	-	-	-	-
Water tariffs								
Basic charge/fixed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
Water usage - flat rate tariff (c/kl)	N/A	-	-	-	-	-	-	-
Water usage - life line tariff	0 - 6 kl	-	-	-	-	-	-	-
Water usage - Block 1 (c/kl)	0 - 6 kl	11,91755	13,04972	14,22419	15,56127	16,99290	18,53926	20,22633
Water usage - Block 2 (c/kl)	7 - 10 kl	12,15125	13,30562	14,50313	15,86642	17,32613	18,90281	20,62297
Water usage - Block 3 (c/kl)	11 - 20 kl	16,87651	18,47978	20,14296	22,03640	24,06375	26,25355	28,64262
Water usage - Block 4 (c/kl)	21 - 30 kl	21,87696	23,95527	26,11124	28,56570	31,19374	34,03237	37,12932
Water usage - Block 5 (c/kl)	31 > kl	27,45436	30,06252	32,76815	35,84835	39,14640	42,70872	46,59522
	(fill in thresholds)							
Waste water tariffs								
Domestic								
Small								
Erf 0 - 300 m2	Erf 0 - 300 m2	65,94	72,37	78,77	86,16	94,06	102,62	111,96
Erf 301 - 400 m2	Erf 301 - 400 m2	104,75	114,99	125,07	136,81	149,42	163,02	177,85
Medium								
Flats:								
Ordinary	Ordinary	183,41	201,39	219,13	239,71	261,74	285,56	311,54
Complex	Complex	166,01	182,31	198,33	216,96	236,88	258,44	281,96
Semi's	Semi's	183,41	201,39	219,13	239,71	261,74	285,56	311,54
Cluster Houses/Townhouses	Cluster	226,97	249,20	271,16	296,67	323,99	353,47	385,63
Erf 401 - 800 m2	Erf 401 - 800 m2	272,66	299,42	325,80	356,45	389,28	424,70	463,35
Large								
Erf 801 - 1200 m2	Erf 801 - 1200 m2	294,30	323,17	351,59	384,64	420,00	458,22	499,92
Erf > 1200 m2	Erf > 1200 m2	320,69	352,12	383,12	419,13	457,68	499,33	544,77
	(fill in structure)							
Electricity tariffs								
Domestic								
Basic charge/fixed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
FBE	Consumers are eligible to	-	-	-	-	-	-	-
Life-line tariff - meter	0 - 50kw h - Free	-	-	-	-	-	-	-
Life-line tariff - prepaid	0 - 50 kw h - Free	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	N/A	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)	N/A	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Meter - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Prepaid - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Other								
	(fill in thresholds)							

Table 88: MBRR Table SA25 – Consolidated Budgeted Monthly Revenue and expenditure (Source and Type)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand																
Revenue By Source																
Property rates	215 009	161 003	164 210	135 857	136 026	132 651	119 656	123 537	118 643	125 056	128 263	127 756	1 687 667	1 822 681	1 950 268	
Service charges - electricity revenue	197 453	203 350	191 774	174 737	172 771	186 968	219 076	128 650	152 676	176 047	182 818	197 889	2 184 209	2 297 788	2 502 291	
Service charges - water revenue	55 431	132 707	15 342	47 161	40 469	62 313	52 843	31 062	80 306	61 240	19 193	33 272	631 338	688 790	751 470	
Service charges - sanitation revenue	39 823	33 311	32 835	32 081	35 058	31 961	30 691	33 867	31 961	42 324	21 122	32 001	397 037	430 785	467 402	
Service charges - refuse revenue	28 702	28 768	28 735	29 270	28 468	28 835	22 453	28 301	28 200	28 401	26 563	27 432	334 128	362 529	393 344	
Rental of facilities and equipment	2 089	1 403	1 932	1 704	1 497	1 395	2 283	1 832	2 203	1 564	1 059	1 924	20 885	22 681	24 496	
Interest earned - external investments	5 186	5 001	5 605	4 538	3 824	3 366	4 107	5 039	2 647	5 475	4 908	4 777	54 473	57 200	60 064	
Interest earned - outstanding debtors	4 268	4 893	9 126	4 928	4 057	7 877	9 188	9 417	7 727	9 267	9 241	8 018	88 009	95 577	103 224	
Dividends received													-	-	-	
Fines, penalties and forfeits	1 388	1 636	1 472	1 788	1 124	1 725	721	958	1 271	2 162	2 795	2 671	19 712	21 407	23 120	
Licences and permits	519	1 837	1 039	1 491	1 063	1 335	961	671	2 504	1 377	1 240	3 306	17 343	18 835	20 341	
Agency services	4 066	3 601	3 425	2 845	1 041	3 412	3 144	369	2 599	2 714	5 735	10 960	43 909	43 070	46 195	
Transfers and subsidies	323 681	171 057	8 479	6 513	4 915	397 413	3 318	5 038	216 279	49 277	20 030	22 857	1 228 858	1 356 839	1 368 274	
Other revenue	162 727	98 239	8 409	10 405	9 368	207 061	7 656	9 305	209 021	37 516	16 584	21 570	797 862	874 407	964 893	
Gains													-	-	-	
Total Revenue (excluding capital transfers and contributions)	1 040 341	846 807	472 384	453 318	439 681	1 066 313	476 097	378 045	856 041	542 421	439 551	494 432	7 505 431	8 092 589	8 675 382	
Expenditure By Type																
Employee related costs	173 064	175 658	208 432	184 854	181 317	248 279	195 228	189 333	213 383	191 455	194 992	201 820	2 357 815	2 499 220	2 648 595	
Remuneration of councillors	5 850	6 061	5 879	5 858	5 858	5 850	5 850	7 539	6 018	5 967	6 061	5 974	72 766	77 023	81 528	
Debt impairment	41 324	41 324	41 324	41 324	41 324	42 717	41 324	41 324	41 324	41 324	41 324	41 324	497 286	420 209	454 876	
Depreciation & asset impairment	45 288	92 317	107 645	25 344	66 103	137 518	68 280	58 526	68 367	66 538	68 715	66 274	870 916	1 018 702	1 140 769	
Finance charges	3 926	3 913	3 802	3 851	7 578	-	3 643	3 334	3 643	3 475	3 572	3 475	44 211	66 574	61 217	
Bulk purchases	240 313	274 673	164 187	130 032	164 187	138 262	152 459	127 975	143 406	137 439	157 397	227 145	2 057 476	2 215 054	2 428 707	
Other materials	753	5 030	13 735	20 629	4 506	18 637	12 178	10 927	11 782	11 489	4 979	13 006	127 652	141 908	150 705	
Contracted services	43 401	55 111	69 114	69 441	71 898	91 387	51 508	56 257	83 198	73 044	67 394	87 125	818 879	903 475	949 636	
Transfers and subsidies	25 214	8 130	916	7 469	11 018	7 690	11 401	11 517	7 202	10 125	3 027	12 271	115 981	143 778	125 065	
Other expenditure	48 063	41 615	40 314	41 290	41 561	87 889	55 974	35 817	14 956	56 299	39 502	38 574	541 851	604 670	633 494	
Losses													-	-	-	
Total Expenditure	627 198	703 832	655 349	530 091	595 349	778 229	597 845	542 549	593 280	597 156	586 964	696 989	7 504 832	8 090 614	8 674 590	
Surplus/(Deficit)	413 143	142 974	(182 966)	(76 773)	(155 668)	288 084	(121 748)	(164 504)	262 761	(54 735)	(147 412)	(202 557)	599	1 975	791	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	17 924	32 685	49 961	97 732	125 713	121 576	51 096	52 151	107 464	69 101	85 647	811 050	719 672	738 929	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-	
Transfers and subsidies - capital (in-kind - all)													-	-	-	
Surplus/(Deficit) after capital transfers & contributions	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721	
Taxation													-	-	-	
Attributable to minorities													-	-	-	
Share of surplus/ (deficit) of associate													-	-	-	
Surplus/(Deficit)	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721	

Table 89: MBRR Table SA26 – Consolidated Budgeted Monthly Revenue and expenditure (Municipal Vote)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Revenue by Vote															
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	8 094	4 281	218	172	141	9 961	105	135	5 418	1 252	514	587	30 880	21 506	17 885
Vote 3 - Directorate - Human Settlement	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	486 827	311 550	188 159	153 035	150 258	466 003	138 417	143 924	311 940	182 326	161 101	161 930	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	3 014	1 635	98	93	86	3 747	72	78	2 343	519	220	261	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	391 649	429 872	255 407	276 963	291 850	459 593	355 577	217 062	365 146	341 933	258 625	307 073	3 950 750	4 178 553	4 478 914
Vote 7 - Directorate - Spatial Planning And Development	1 910	5 577	7 170	10 309	18 318	23 928	22 742	10 534	21 575	20 751	13 166	16 886	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	18 571	18 046	7 099	8 415	5 759	24 997	6 605	4 629	53 127	12 459	11 767	19 462	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	72 928	53 859	31 000	31 609	30 483	83 768	24 340	30 400	71 077	37 203	30 488	32 460	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	35 930	21 695	2 775	3 027	2 592	45 378	2 817	2 382	43 189	8 836	4 861	6 953	180 434	244 240	208 590
Total Revenue by Vote	1 040 341	864 731	505 069	503 279	537 413	1 192 025	597 674	429 141	908 191	649 885	508 653	580 079	8 316 481	8 812 261	9 414 311
Expenditure by Vote to be appropriated															
Vote 1 - Directorate - Executive Support Services	29 964	22 037	20 166	22 316	23 626	29 643	25 442	25 277	21 455	25 176	20 297	25 456	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	9 271	9 983	11 777	11 403	11 397	16 643	10 846	10 128	11 753	12 457	11 237	12 947	139 841	127 363	127 040
Vote 3 - Directorate - Human Settlement	7 862	9 660	11 840	10 641	11 150	15 463	9 472	9 597	12 686	11 605	10 906	13 085	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	47 694	47 636	52 727	50 151	49 331	69 683	53 068	48 422	48 896	54 003	50 279	52 649	624 541	642 236	679 404
Vote 5 - Directorate - Corporate Services	18 028	18 839	21 197	18 040	18 886	31 375	21 204	17 924	17 215	21 588	19 249	20 011	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	374 063	452 046	371 019	270 271	334 061	396 104	318 600	283 433	322 805	311 947	326 402	408 546	4 169 298	4 526 613	4 937 454
Vote 7 - Directorate - Spatial Planning And Development	17 634	24 532	28 909	16 823	21 762	37 661	22 863	20 540	23 092	23 151	22 486	23 403	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	34 601	36 107	43 580	39 808	37 182	53 654	40 948	38 932	43 053	40 491	39 393	42 117	489 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	61 381	63 679	75 860	70 264	65 454	98 851	73 189	67 393	71 624	73 087	68 529	73 627	862 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	26 699	19 314	18 273	20 374	22 499	29 153	22 213	20 903	20 700	23 652	18 187	25 149	267 116	350 528	311 614
Total Expenditure by Vote	627 198	703 832	655 349	530 091	595 349	778 229	597 845	542 549	593 280	597 156	586 964	696 989	7 504 832	8 090 614	8 674 590
Surplus/(Deficit) before assoc.	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721

Table 90: MBRR Table SA27 – Consolidated Budgeted Monthly Revenue and expenditure (Functional Classification)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional															
<i>Governance and administration</i>	498 817	318 059	189 292	154 019	151 117	480 300	139 559	144 911	320 632	184 758	162 282	163 591	2 907 339	3 136 287	3 348 722
Executive and council	8 115	4 331	232	195	163	10 010	125	157	5 751	1 296	536	621	31 532	22 193	18 603
Finance and administration	490 703	313 728	189 060	153 824	150 954	470 291	139 435	144 754	314 880	183 462	161 746	162 970	2 875 807	3 114 094	3 330 118
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	45 285	40 122	21 259	29 240	44 738	106 394	54 767	25 758	99 108	59 260	40 841	55 646	622 417	640 696	711 905
Community and social services	4 838	3 423	614	771	697	6 317	676	717	9 998	1 751	888	1 243	31 934	32 992	34 586
Sport and recreation	457	437	404	396	355	430	488	415	1 607	445	274	474	6 183	6 710	7 160
Public safety	18 570	18 043	7 098	8 414	5 758	24 994	6 604	4 628	53 111	12 457	11 766	19 460	190 904	203 585	215 465
Housing	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659
Health	1	2	1	1	1	2	1	1	16	2	1	2	32	34	35
<i>Economic and environmental services</i>	33 169	27 752	16 666	24 284	44 295	95 654	54 758	24 137	62 270	54 240	34 185	43 316	514 725	449 592	442 965
Planning and development	32 994	22 713	8 141	11 236	18 980	62 928	23 341	10 815	46 078	26 243	16 230	20 990	300 689	258 420	252 505
Road transport	52	4 734	8 436	12 900	25 176	32 434	31 297	13 189	14 255	27 732	17 817	22 099	210 121	187 037	186 132
Environmental protection	123	305	90	148	139	291	121	132	1 936	265	139	227	3 915	4 135	4 328
<i>Trading services</i>	459 106	474 831	276 864	294 356	295 966	503 889	347 335	233 008	408 427	348 943	269 995	315 490	4 228 210	4 520 333	4 866 257
Energy sources	213 617	212 574	191 625	175 502	174 976	212 144	221 367	129 833	174 581	181 600	184 815	200 756	2 273 390	2 383 310	2 594 823
Water management	102 183	158 675	18 808	51 531	47 864	128 307	61 630	35 295	115 423	75 724	26 818	42 444	864 701	1 012 516	1 050 629
Waste water management	75 797	53 888	36 539	37 030	43 834	86 707	41 284	38 746	60 886	56 876	29 176	41 774	602 537	595 691	647 331
Waste management	67 510	49 693	29 893	30 293	29 292	76 730	23 055	29 135	57 536	34 742	29 187	30 516	487 582	528 816	573 474
<i>Other</i>	3 964	3 967	988	1 379	1 297	5 789	1 254	1 327	17 755	2 684	1 350	2 036	43 789	65 352	44 463
Total Revenue - Functional	1 040 341	864 731	505 069	503 279	537 413	1 192 025	597 674	429 141	908 191	649 885	508 653	580 079	8 316 481	8 812 261	9 414 311
Expenditure - Functional															
<i>Governance and administration</i>	117 968	118 333	129 400	114 235	120 472	177 645	128 232	117 526	117 366	131 197	118 469	129 320	1 520 163	1 574 086	1 667 175
Executive and council	39 647	32 331	31 719	32 817	34 637	47 933	36 925	34 874	30 933	37 848	31 041	37 318	428 024	430 615	447 829
Finance and administration	77 390	85 023	96 519	80 323	84 769	128 155	90 219	81 631	85 282	92 182	86 339	90 795	1 078 629	1 129 266	1 204 192
Internal audit	931	979	1 162	1 094	1 067	1 556	1 088	1 020	1 151	1 166	1 088	1 207	13 510	14 205	15 154
<i>Community and public safety</i>	74 079	78 849	95 455	87 364	82 436	120 304	88 447	83 990	94 291	89 973	86 195	94 006	1 075 389	1 147 556	1 221 253
Community and social services	11 072	11 293	13 154	11 883	11 599	17 704	12 967	11 630	11 960	12 906	12 039	12 636	150 844	160 243	170 857
Sport and recreation	20 955	22 212	27 377	25 492	22 952	34 142	25 549	24 269	27 044	25 461	24 307	26 650	306 410	326 581	347 714
Public safety	30 936	32 254	38 914	35 571	33 206	47 850	36 583	34 797	38 467	36 151	35 192	37 605	437 528	469 677	499 804
Housing	7 862	9 660	11 840	10 641	11 150	15 463	9 472	9 597	12 686	11 605	10 906	13 085	133 967	140 960	149 372
Health	3 253	3 430	4 170	3 777	3 528	5 145	3 877	3 697	4 134	3 850	3 750	4 030	46 641	50 096	53 506
<i>Economic and environmental services</i>	51 118	72 043	85 430	52 761	68 112	109 805	65 828	60 807	72 240	70 217	67 864	73 404	849 629	1 047 288	1 090 940
Planning and development	17 322	18 950	22 535	20 783	20 700	30 803	20 578	19 212	21 979	22 651	20 783	23 502	259 799	309 529	306 236
Road transport	31 690	50 893	60 255	29 626	45 134	75 787	42 805	39 244	47 607	45 130	44 663	47 340	560 176	706 190	751 125
Environmental protection	2 105	2 200	2 640	2 352	2 278	3 215	2 445	2 351	2 653	2 435	2 417	2 562	29 654	31 568	33 579
<i>Trading services</i>	365 816	424 774	338 078	266 355	312 949	357 407	303 138	268 833	300 225	294 175	306 994	387 925	3 926 669	4 147 282	4 543 985
Energy sources	250 104	287 755	198 795	158 248	192 634	188 464	180 416	157 745	177 829	170 810	186 653	250 924	2 400 377	2 539 501	2 788 234
Water management	60 601	70 882	61 427	48 114	55 689	68 433	55 217	48 682	52 989	53 754	54 128	65 831	695 748	743 648	805 051
Waste water management	27 451	37 741	44 670	28 996	35 553	56 062	34 788	32 825	38 986	36 837	35 999	38 909	448 816	464 889	521 293
Waste management	27 660	28 396	33 186	30 997	29 072	44 449	32 717	29 581	30 420	32 774	30 215	32 260	381 729	399 244	429 407
<i>Other</i>	18 216	9 833	6 986	9 376	11 380	13 067	12 200	11 393	9 159	11 595	7 442	12 334	132 981	174 402	151 237
Total Expenditure - Functional	627 198	703 832	655 349	530 091	595 349	778 229	597 845	542 549	593 280	597 156	586 964	696 989	7 504 832	8 090 614	8 674 590
Surplus/(Deficit) before assoc.	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	413 143	160 899	(150 281)	(26 812)	(57 936)	413 796	(172)	(113 408)	314 911	52 729	(78 311)	(116 910)	811 649	721 647	739 721

Table 91: MBRR Table SA31 – Aggregated Entity Budget

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R million									
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	200	145	439	828	663	663	854	900	949
Transfers recognised - operational	16 882	21 724	32 829	9 251	84 931	84 931	117 298	157 650	114 035
Other own revenue	877	153	643	51 613	1 930	1 930	15 982	17 576	45 393
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	2 364	351	1 742	–	–	–	2 510	2 761	3 750
Total Revenue (excluding capital transfers and contributions)	20 323	22 373	35 653	61 692	87 524	87 524	136 645	178 887	164 127
Employee costs	10 144	15 512	17 586	22 014	22 014	22 014	27 888	30 126	32 193
Remuneration of Board Members	459	900	750	1 286	1 286	1 286	–	–	–
Depreciation & asset impairment	332	799	1 187	1 761	959	959	1 921	1 978	2 038
Finance charges	0	5	0	4	3	3	4	4	4
Materials and bulk purchases	–	–	–	302	1 288	1 288	1 481	1 703	1 959
Transfers and grants	–	–	–	300	279	279	321	369	424
Other expenditure	4 751	7 139	11 838	34 831	56 394	56 394	102 519	141 945	123 760
Total Expenditure	15 686	24 355	31 361	60 498	82 222	82 222	134 134	176 126	160 377
Surplus/(Deficit)	4 638	(1 982)	4 292	1 194	5 302	5 302	2 510	2 761	3 750
Capital expenditure & funds sources									
Capital expenditure									
Transfers recognised - operational	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–
Total sources	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Financial position									
Total current assets	4 400	708	5 706	1 927	1 927	1 927	3 505	3 610	3 718
Total non current assets	2 098	2 174	2 108	3 320	3 320	3 320	3 453	3 556	3 663
Total current liabilities	5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Total non current liabilities	5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Equity	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
Cash flows									
Net cash from (used) operating	5 662	(2 630)	5 362	66 533	66 533	66 533	4 431	4 740	5 788
Net cash from (used) investing	(2 314)	(351)	(1 742)	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
Net cash from (used) financing	–	–	–	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
Cash/cash equivalents at the year end	3 348	367	3 987	367	3 987	3 987	4 637	5 261	5 890

Table 92: MBRR Table SA32 – List of External Mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
CAB Holdings - Printing and posting of monthly services statements	Mths	36	Printing and posting of monthly service statements	30 April 2022	8 368
Yande Engineering & Contracts CC	Mths	36	Disconnection, Reconnection & Inspection of Electricital Services / Meters for BCMM	12 March 2021	28 450
Mincap Hammond Pole	Mths	36	Debt Collection (Legal)	21 February 2021	19 418
Utilities World (Prepayment Vending and 3rd Party Collections)	Mths	36	Prepayment Vending and 3rd party collections	30 September 2020	62 726
ESKOM FBE	Mths	36	Free Basic Electricity	30 June 2021	42 420

2.16 BUDGET TABLES OF THE PARENT MUNICIPALITY

The tables of the parent municipality, as required in terms of section 9 of the MBRR, are presented in the ten main budget tables on the following pages.

Table 93: MBRR Table A1 – Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Financial Performance									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges	2 593 542	2 576 079	2 823 913	3 419 056	3 367 842	3 367 842	3 546 712	3 779 892	4 114 507
Investment revenue	147 811	126 545	98 251	109 196	88 891	88 891	53 619	56 299	59 114
Transfers recognised - operational	1 303 836	816 064	918 696	1 126 902	1 154 266	1 154 266	1 111 560	1 199 189	1 254 239
Other own revenue	371 638	852 705	899 521	830 064	895 612	895 612	971 738	1 058 401	1 136 876
Total Revenue (excluding capital transfers and contributions)	5 275 679	5 344 419	6 035 884	7 037 269	7 058 662	7 058 662	7 371 296	7 916 462	8 515 005
Employee costs	1 617 240	1 861 298	2 031 924	2 235 469	2 252 373	2 252 373	2 329 926	2 469 094	2 616 402
Remuneration of councillors	55 023	59 473	62 316	68 485	68 485	68 485	72 766	77 023	81 528
Depreciation & asset impairment	807 127	1 017 495	1 295 635	916 367	868 995	868 995	868 995	1 016 724	1 138 731
Finance charges	49 359	43 955	38 467	41 000	33 000	33 000	44 207	66 570	61 212
Materials and bulk purchases	1 558 514	1 635 797	1 715 466	2 010 400	2 003 345	2 003 345	2 183 646	2 355 259	2 577 453
Transfers and grants	59 064	59 549	77 040	47 875	137 782	137 782	115 661	143 410	124 641
Other expenditure	1 441 495	1 392 720	1 623 978	1 761 013	1 693 779	1 693 779	1 755 496	1 786 409	1 914 246
Total Expenditure	5 587 822	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 370 698	7 914 488	8 514 213
Surplus/(Deficit)	(312 143)	(725 869)	(808 943)	(43 341)	902	902	599	1 974	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	997 754	974 549	1 323 855	1 323 855	808 540	716 911	735 179
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	279 067	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	357 637	204 719	467 878	931 208	1 324 757	1 324 757	809 139	718 886	735 971
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	357 637	204 719	467 878	931 208	1 324 757	1 324 757	809 139	718 886	735 971
Capital expenditure & funds sources									
Capital expenditure	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695
Transfers recognised - capital	669 780	834 431	894 057	974 549	1 323 855	1 323 855	808 540	716 911	735 179
Borrowing	-	-	-	69 582	-	-	170 800	345 000	80 000
Internally generated funds	614 176	499 559	860 189	628 000	907 274	907 274	601 028	544 982	512 516
Total sources of capital funds	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695

Table 94: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)

Functional Classification Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Revenue - Functional									
<i>Governance and administration</i>	2 017 999	1 963 781	2 726 403	2 729 981	2 731 612	2 731 612	2 907 339	3 136 287	3 348 722
Executive and council	21 994	31 030	22 482	35 159	35 159	35 159	31 532	22 193	18 603
Finance and administration	1 985 497	1 932 752	2 703 921	2 694 822	2 696 453	2 696 453	2 875 807	3 114 094	3 330 118
Internal audit	10 508	–	–	–	–	–	–	–	–
<i>Community and public safety</i>	645 541	374 737	381 581	608 124	842 790	842 790	622 417	640 696	711 905
Community and social services	32 873	27 483	24 784	31 203	31 203	31 203	31 934	32 992	34 586
Sport and recreation	7 608	59 331	4 521	5 676	5 676	5 676	6 183	6 710	7 160
Public safety	313 907	72 639	166 093	175 724	175 724	175 724	190 904	203 585	215 465
Housing	290 848	215 250	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Health	306	35	903	29	29	29	32	34	35
<i>Economic and environmental services</i>	53 898	468 491	500 797	513 510	589 377	589 377	378 081	270 705	278 838
Planning and development	32 223	117 238	217 044	305 488	323 855	323 855	164 044	79 533	88 378
Road transport	21 571	350 079	282 681	204 417	261 917	261 917	210 121	187 037	186 132
Environmental protection	104	1 174	1 071	3 605	3 605	3 605	3 915	4 135	4 328
<i>Trading services</i>	3 180 201	3 436 783	3 678 505	4 174 601	4 169 087	4 169 087	4 228 210	4 520 333	4 866 257
Energy sources	1 757 018	1 775 553	1 854 974	2 259 485	2 213 272	2 213 272	2 273 390	2 383 310	2 594 823
Water management	583 097	633 119	796 939	806 126	811 626	811 626	864 701	1 012 516	1 050 629
Waste water management	546 998	651 301	602 556	587 569	622 769	622 769	602 537	595 691	647 331
Waste management	293 087	376 809	424 035	521 421	521 421	521 421	487 582	528 816	573 474
<i>Other</i>	47 821	31 215	25 418	29 650	49 650	49 650	43 789	65 352	44 463
Total Revenue - Functional	5 945 459	6 275 006	7 312 705	8 055 865	8 382 517	8 382 517	8 179 836	8 633 373	9 250 184
Expenditure - Functional									
<i>Governance and administration</i>	1 012 527	1 310 077	1 181 172	1 500 467	1 504 918	1 504 918	1 520 163	1 574 086	1 667 175
Executive and council	292 717	351 894	420 679	429 182	447 692	447 692	428 024	430 615	447 829
Finance and administration	495 637	948 538	751 450	1 056 121	1 043 162	1 043 162	1 078 629	1 129 266	1 204 192
Internal audit	224 174	9 644	9 043	15 164	14 064	14 064	13 510	14 205	15 154
<i>Community and public safety</i>	693 786	617 898	1 013 339	990 791	1 033 626	1 033 626	1 075 389	1 147 556	1 221 253
Community and social services	116 398	99 350	116 114	104 032	103 582	103 582	150 844	160 243	170 857
Sport and recreation	70 287	290 313	317 639	239 476	241 834	241 834	306 410	326 581	347 714
Public safety	302 304	86 798	480 926	401 328	405 093	405 093	437 528	469 677	499 804
Housing	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Health	33 295	36 346	41 263	44 744	46 241	46 241	46 641	50 096	53 506
<i>Economic and environmental services</i>	968 970	958 659	1 244 516	770 151	711 122	711 122	715 495	871 162	930 563
Planning and development	303 997	196 984	416 763	150 612	142 234	142 234	125 665	133 403	145 858
Road transport	543 622	738 605	803 260	596 715	546 113	546 113	560 176	706 190	751 125
Environmental protection	121 352	23 069	24 493	22 824	22 774	22 774	29 654	31 568	33 579
<i>Trading services</i>	2 897 361	3 103 545	3 318 934	3 676 200	3 666 494	3 666 494	3 926 669	4 147 282	4 543 985
Energy sources	1 666 907	1 854 018	2 027 332	2 262 563	2 240 566	2 240 566	2 400 377	2 539 501	2 788 234
Water management	601 544	623 453	599 867	615 516	619 999	619 999	695 748	743 648	805 051
Waste water management	326 508	303 305	301 628	436 078	435 878	435 878	448 816	464 889	521 293
Waste management	302 402	322 769	390 107	362 043	370 050	370 050	381 729	399 244	429 407
<i>Other</i>	15 816	80 109	86 867	143 000	141 600	141 600	132 981	174 402	151 237
Total Expenditure - Functional	5 588 461	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 370 698	7 914 488	8 514 213
Surplus/(Deficit) for the year	356 998	204 719	467 878	975 256	1 324 757	1 324 757	809 139	718 886	735 971

Table 95: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Revenue by Vote									
Vote 1 - Directorate - Executive Support Services	2 300	1 138	419	-	436	436	-	-	-
Vote 2 - Directorate - Municipal Manager	20 261	30 698	22 544	34 559	34 559	34 559	30 880	21 506	17 885
Vote 3 - Directorate - Human Settlement	290 857	215 250	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	1 981 746	1 928 276	2 658 911	2 671 898	2 673 093	2 673 093	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	10 478	11 830	14 021	14 901	14 901	14 901	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	3 098 517	3 333 333	3 537 151	3 857 597	3 909 583	3 909 583	3 950 750	4 178 553	4 478 914
Vote 7 - Directorate - Spatial Planning And Development	47 760	109 077	247 553	314 111	332 478	332 478	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	126 408	149 394	166 997	175 754	175 754	175 754	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	333 671	464 796	454 412	561 905	561 905	561 905	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	33 460	31 215	25 418	29 650	49 650	49 650	43 789	65 352	44 463
Total Revenue by Vote	5 945 459	6 275 006	7 312 705	8 055 865	8 382 517	8 382 517	8 179 836	8 633 373	9 250 184
Expenditure by Vote to be appropriated									
Vote 1 - Directorate - Executive Support Services	203 993	229 773	294 524	308 243	323 009	323 009	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	89 362	176 395	199 632	124 676	128 746	128 746	139 841	127 363	127 040
Vote 3 - Directorate - Human Settlement	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	593 683	612 171	380 705	587 424	587 550	587 550	624 541	642 236	679 404
Vote 5 - Directorate - Corporate Services	158 063	124 686	154 396	251 127	246 427	246 427	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	3 074 222	3 348 091	3 800 756	3 972 415	3 902 326	3 902 326	4 169 298	4 526 613	4 937 454
Vote 7 - Directorate - Spatial Planning And Development	281 373	293 906	500 010	318 067	301 652	301 652	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	335 599	368 787	526 944	452 199	457 460	457 460	489 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	610 438	731 278	843 598	722 249	732 114	732 114	862 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	70 226	80 109	86 867	143 000	141 600	141 600	132 981	174 402	151 237
Total Expenditure by Vote	5 588 461	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 370 698	7 914 488	8 514 213
Surplus/(Deficit) for the year	356 998	204 719	467 878	975 256	1 324 757	1 324 757	809 139	718 886	735 971

Table 96: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Revenue By Source									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	16 424	20 068	20 704	19 214	19 214	19 214	20 885	22 681	24 496
Interest earned - external investments	147 811	126 545	98 251	109 196	88 891	88 891	53 619	56 299	59 114
Interest earned - outstanding debtors	50 425	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received					-	-			
Fines, penalties and forfeits	16 896	23 698	24 938	18 134	18 134	18 134	19 712	21 407	23 120
Licences and permits	14 225	14 250	14 300	15 955	15 955	15 955	17 343	18 835	20 341
Agency services	-	25 683	26 198	33 096	33 096	33 096	35 976	39 070	42 195
Transfers and subsidies	1 303 836	816 064	918 696	1 126 902	1 154 266	1 154 266	1 111 560	1 199 189	1 254 239
Other revenue	273 667	719 685	746 286	684 200	728 248	728 248	789 813	860 830	923 500
Gains									
Total Revenue (excluding capital transfers and contributions)	5 275 679	5 344 419	6 035 884	7 037 269	7 058 662	7 058 662	7 371 296	7 916 462	8 515 005
Expenditure By Type									
Employee related costs	1 617 240	1 861 298	2 031 924	2 235 469	2 252 373	2 252 373	2 329 926	2 469 094	2 616 402
Remuneration of councillors	55 023	59 473	62 316	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	203 883	321 277	373 183	372 833	368 992	368 992	497 286	420 209	454 876
Depreciation & asset impairment	807 127	1 017 495	1 295 635	916 367	868 995	868 995	868 995	1 016 724	1 138 731
Finance charges	49 359	43 955	38 467	41 000	33 000	33 000	44 207	66 570	61 212
Bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	-	83 309	86 509	71 939	81 984	81 984	126 171	140 205	148 746
Contracted services	1 036	-	-	861 417	867 917	867 917	739 418	800 454	865 831
Transfers and subsidies	59 064	59 549	77 040	47 875	137 782	137 782	115 661	143 410	124 641
Other expenditure	1 200 211	1 050 429	1 204 471	526 763	456 870	456 870	518 793	565 746	593 539
Losses	36 365	21 014	46 325	-	-	-			
Total Expenditure	5 587 822	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 370 698	7 914 488	8 514 213
Surplus/(Deficit)	(312 143)	(725 869)	(808 943)	(43 341)	902	902	599	1 974	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	997 754	974 549	1 323 855	1 323 855	808 540	716 911	735 179
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)			279 067						
Surplus/(Deficit) after capital transfers & contributions	357 637	204 719	467 878	931 208	1 324 757	1 324 757	809 139	718 886	735 971
Taxation	638	-	-	-	-	-			
Surplus/(Deficit) after taxation	356 998	204 719	467 878	931 208	1 324 757	1 324 757	809 139	718 886	735 971
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	356 998	204 719	467 878	931 208	1 324 757	1 324 757	809 139	718 886	735 971
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	356 998	204 719	467 878	931 208	1 324 757	1 324 757	809 139	718 886	735 971

Table 97: MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	2 454	2 425	2 699	500	3 500	3 500	4 000	500	500
Vote 2 - Directorate - Municipal Manager	54 388	46 578	138 443	6 664	6 744	6 744	5 669	4 969	500
Vote 3 - Directorate - Human Settlement	176 555	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Vote 4 - Directorate - Chief Financial Officer	16 415	10 963	23 152	141 858	132 471	132 471	68 094	53 743	47 049
Vote 5 - Directorate - Corporate Services	926	1 414	655	45 910	46 024	46 024	13 499	9 582	5 130
Vote 6 - Directorate - Infrastructure Services	867 655	858 332	1 020 173	700 606	861 965	861 965	870 655	975 603	574 557
Vote 7 - Directorate - Spatial Planning And Development	73 678	136 743	229 832	307 351	359 762	359 762	158 200	85 693	110 017
Vote 8 - Directorate - Health / Public Safety & Emergency Services	10 753	19 559	34 533	24 650	28 307	28 307	20 973	28 115	30 181
Vote 9 - Directorate - Municipal Services	48 423	92 198	120 108	158 121	226 852	226 852	44 810	43 397	67 989
Vote 10 - Directorate - Economic Development & Agencies	32 708	34 171	29 780	33 688	113 722	113 722	81 975	92 533	125 651
Capital multi-year expenditure sub-total	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695
Single-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-
Vote 5 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-
Vote 9 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source (continued)

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Capital Expenditure - Functional									
Governance and administration	133 774	172 856	252 178	225 114	228 338	228 338	138 162	75 794	79 178
Executive and council	56 853	49 002	137 947	47 424	45 504	45 504	20 518	7 880	5 130
Finance and administration	75 992	123 854	114 232	177 690	182 834	182 834	117 644	67 914	74 049
Internal audit	930	-	-	-	-	-	-	-	-
Community and public safety	235 751	182 770	248 314	324 264	556 456	556 456	357 767	362 923	436 123
Community and social services	20 174	10 721	22 562	12 123	22 332	22 332	6 300	11 000	19 900
Sport and recreation	24 023	35 136	37 560	34 910	58 486	58 486	18 100	11 050	19 920
Public safety	5 527	4 783	31 692	23 250	22 657	22 657	20 373	21 500	29 181
Housing	185 021	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Health	1 005	522	1 628	1 200	1 200	1 200	500	6 615	1 000
Economic and environmental services	366 520	390 459	707 056	584 013	753 575	753 575	543 586	423 303	325 212
Planning and development	65 006	121 441	214 045	289 169	332 163	332 163	146 300	85 693	94 017
Road transport	300 190	266 693	491 793	294 844	417 970	417 970	397 286	337 610	231 194
Environmental protection	1 324	2 325	1 218	-	3 442	3 442	-	-	-
Trading services	510 467	553 666	516 918	505 051	579 037	579 037	458 879	652 340	361 532
Energy sources	123 461	127 663	143 106	102 500	110 122	110 122	121 377	119 420	132 601
Water management	178 075	132 049	166 997	83 500	132 444	132 444	74 191	148 573	103 762
Waste water management	205 993	249 859	146 835	207 762	189 429	189 429	242 800	363 000	97 000
Waste management	2 938	44 096	59 981	111 289	147 042	147 042	20 510	21 347	28 169
Other	37 444	34 239	29 780	33 688	113 722	113 722	81 975	92 533	125 651
Total Capital Expenditure - Functional	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695
Funded by:									
National Government	665 578	834 202	886 601	974 549	1 322 274	1 322 274	808 540	716 911	735 179
Provincial Government	4 202	-	7 456	-	1 580	1 580	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	229	-	-	-	-	-	-	-
Transfers recognised - capital	669 780	834 431	894 057	974 549	1 323 855	1 323 855	808 540	716 911	735 179
Borrowing	-	-	-	69 582	-	-	170 800	345 000	80 000
Internally generated funds	614 176	499 559	860 189	628 000	907 274	907 274	601 028	544 982	512 516
Total Capital Funding	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695

Table 98: MBRR Table A6 - Budgeted Financial Position

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSETS									
Current assets									
Cash	24 591	164 737	243 026	80 000	80 000	80 000	80 000	80 000	80 000
Call investment deposits	1 665 511	1 660 393	924 619	1 651 569	928 711	928 711	986 560	1 326 274	1 804 306
Consumer debtors	456 365	897 181	973 267	798 270	798 270	798 270	945 175	932 001	918 221
Other debtors	810 953	354 119	583 300	968 000	968 000	968 000	609 549	637 588	666 917
Current portion of long-term receivables	—	—	—	—	—	—	—	—	—
Inventory	38 570	42 757	37 412	47 069	47 069	47 069	39 096	40 894	42 775
Total current assets	2 995 990	3 119 186	2 761 624	3 544 908	2 822 050	2 822 050	2 660 379	3 016 758	3 512 219
Non current assets									
Long-term receivables	—	—	—	—	—	—	—	—	—
Investments	—	—	—	—	—	—	—	—	—
Investment property	396 276	392 623	401 546	534 856	572 764	572 764	419 616	438 918	459 108
Investment in Associate	109 474	567 925	597 392	133 109	133 109	133 109	624 275	652 992	683 029
Property, plant and equipment	15 704 659	18 227 480	19 743 880	19 998 834	20 447 246	20 447 246	21 345 063	21 956 381	22 054 882
Biological	—	—	—	—	—	—	—	—	—
Intangible	7 073	22 642	18 103	20 773	28 045	28 045	18 918	19 788	20 698
Other non-current assets	49 844	49 780	50 513	55 420	57 825	57 825	52 787	55 215	57 755
Total non current assets	16 267 326	19 260 451	20 811 434	20 742 992	21 238 990	21 238 990	22 460 657	23 123 293	23 275 472
TOTAL ASSETS	19 263 315	22 379 637	23 573 059	24 287 900	24 061 039	24 061 039	25 121 037	26 140 051	26 787 692
LIABILITIES									
Current liabilities									
Bank overdraft	—	—	—	—	—	—	—	—	—
Borrowing	47 642	52 572	57 974	55 469	54 396	54 396	47 825	56 153	38 037
Consumer deposits	57 321	60 013	64 109	79 135	79 135	79 135	66 994	70 076	73 299
Trade and other payables	1 015 517	1 340 095	1 292 666	1 335 430	1 335 430	1 335 430	1 350 836	1 331 424	1 364 491
Provisions	186 724	285 617	294 224	244 792	244 792	244 792	307 464	321 607	336 401
Total current liabilities	1 307 204	1 738 297	1 708 972	1 714 826	1 713 753	1 713 753	1 773 118	1 779 260	1 812 227
Non current liabilities									
Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	308 336	588 854	568 934
Provisions	517 066	698 648	690 722	579 483	579 483	579 483	721 804	605 560	605 560
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 030 140	1 194 414	1 174 494
TOTAL LIABILITIES	2 222 396	2 782 499	2 687 274	2 540 534	2 539 461	2 539 461	2 803 258	2 973 673	2 986 721
NET ASSETS	17 040 919	19 597 138	20 885 785	21 747 366	21 521 578	21 521 578	22 317 779	23 166 377	23 800 970
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	10 115 820	10 550 907	11 018 785	11 791 863	11 566 075	11 566 075	12 006 764	12 762 876	13 397 469
Reserves	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	10 311 014	10 403 501	10 403 501
TOTAL COMMUNITY WEALTH/EQUITY	17 040 919	19 597 138	20 885 785	21 747 366	21 521 578	21 521 578	22 317 779	23 166 377	23 800 970

Table 99: MBRR Table A7 - Budgeted Cash Flow Statement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	858 852	973 025	1 295 503	1 435 647	1 435 647	1 435 647	1 527 339	1 685 980	1 803 998
Service charges	2 593 542	2 576 079	2 823 913	3 162 626	3 115 254	3 115 254	3 209 775	3 496 400	3 805 919
Other revenue	537 947	457 955	445 075	753 549	753 549	753 549	799 775	890 612	956 129
Transfers and Subsidies - Operational	893 805	816 064	918 696	1 126 902	1 154 266	1 154 266	1 111 560	1 199 189	1 254 239
Transfers and Subsidies - Capital	669 780	930 588	997 754	974 549	1 323 855	1 323 855	808 540	716 911	735 179
Interest	198 237	175 867	165 345	164 201	163 784	163 784	133 266	144 709	154 596
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(5 057 878)	(4 323 393)	(5 379 644)	(5 702 535)	(5 648 991)	(5 648 991)	(5 844 549)	(6 267 575)	(6 734 753)
Finance charges	(49 359)	(43 955)	(38 467)	(41 000)	(33 000)	(33 000)	(44 207)	(66 570)	(61 212)
Transfers and Grants	(59 064)	(59 549)	(77 040)	(47 875)	(137 782)	(137 782)	(115 661)	(143 410)	(124 641)
NET CASH FROM/(USED) OPERATING ACTIVITIES	585 862	1 502 681	1 151 135	1 826 065	2 126 580	2 126 580	1 585 838	1 656 246	1 789 453
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	56 147	15 235	2 226				-	-	-
Decrease (increase) in non-current receivables							-	-	-
Decrease (increase) in non-current investments							-	-	-
Payments									
Capital assets	(1 278 446)	(1 331 898)	(1 758 273)	(1 672 131)	(2 231 128)	(2 231 128)	(1 580 368)	(1 606 894)	(1 327 695)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 222 300)	(1 316 663)	(1 756 047)	(1 672 131)	(2 231 128)	(2 231 128)	(1 580 368)	(1 606 894)	(1 327 695)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 582	-	-	170 800	345 000	80 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
Payments									
Repayment of borrowing	(50 709)	(47 642)	(52 572)	(55 469)	(54 396)	(54 396)	(57 030)	(54 837)	(63 944)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(50 709)	(47 642)	(52 572)	14 113	(54 396)	(54 396)	113 770	290 163	16 056
NET INCREASE/ (DECREASE) IN CASH HELD	(687 147)	138 376	(657 484)	168 047	(158 943)	(158 943)	119 240	339 515	477 814
Cash/cash equivalents at the year begin:	2 373 900	1 686 754	1 825 130	1 563 522	1 167 655	1 167 655	1 003 134	1 122 374	1 461 888
Cash/cash equivalents at the year end:	1 686 754	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 122 374	1 461 888	1 939 702

Table 100: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
<u>Cash and investments available</u>									
Cash/cash equivalents at the year end	1 686 754	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 122 374	1 461 888	1 939 702
Other current investments > 90 days	3 348	-	0	-	-	-	(55 814)	(55 614)	(55 396)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	1 690 102	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 066 560	1 406 274	1 884 306
<u>Application of cash and investments</u>									
Unspent conditional transfers	250 830	245 344	207 657	204 447	204 447	204 447	217 001	213 647	213 647
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				(15 284)	(15 284)	(15 284)			
Other working capital requirements	(557 748)	(44 333)	(330 617)	(498 475)	(480 071)	(480 071)	(253 237)	(313 260)	(294 393)
Other provisions	196 839	296 076	305 382	368 236	368 236	368 236	319 125	333 630	348 424
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
Total Application of cash and investments:	(110 079)	497 086	182 422	58 924	77 328	77 328	282 889	234 017	267 678
Surplus(shortfall)	1 800 181	1 328 043	985 223	1 672 645	931 383	931 383	783 671	1 172 258	1 616 628

Table 101: MBRR Table A9 – Asset Management

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	568 085	879 461	1 177 105	928 668	1 268 844	1 268 844	1 156 166	1 181 248	949 854
<i>Roads Infrastructure</i>	113 527	81 791	470 028	224 814	459 196	459 196	321 662	181 924	169 040
<i>Storm water Infrastructure</i>	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
<i>Electrical Infrastructure</i>	26 582	76 623	132 746	94 888	104 370	104 370	170 119	151 596	149 580
<i>Water Supply Infrastructure</i>	–	48 104	70 606	89 433	116 622	116 622	118 798	262 229	273 892
<i>Sanitation Infrastructure</i>	–	187 060	179 275	212 677	172 920	172 920	300 871	409 052	158 452
<i>Solid Waste Infrastructure</i>	2 157	43 262	46 933	59 400	59 400	59 400	1 000	2 000	2 500
<i>Information and Communication Infrastructure</i>	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
Infrastructure	366 560	726 072	1 004 175	743 153	978 847	978 847	957 059	1 026 826	774 827
Community Facilities	20 108	4 541	13 576	4 800	10 535	10 535	6 100	18 600	22 400
Sport and Recreation Facilities	1 149	758	359	–	–	–	–	–	–
Community Assets	21 257	5 300	13 935	4 800	10 535	10 535	6 100	18 600	22 400
Heritage Assets	–	–	839	400	530	530	1 000	2 000	2 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	91 223	12 712	6 265	3 660	7 627	7 627	500	6 615	1 000
Housing	–	–	–	–	–	–	30 450	11 300	–
Other Assets	91 223	12 712	6 265	3 660	7 627	7 627	30 950	17 915	1 000
Licences and Rights	1 797	252	4 506	62 000	93 642	93 642	57 000	57 000	61 000
Intangible Assets	1 797	252	4 506	62 000	93 642	93 642	57 000	57 000	61 000
Computer Equipment	23 546	2 948	5 222	3 354	3 946	3 946	5 200	2 000	–
Furniture and Office Equipment	10 223	8 925	11 777	9 130	18 925	18 925	20 469	8 245	11 600
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	20 527	18 515	30 146
Transport Assets	50 142	110 988	90 389	62 000	72 000	72 000	57 860	30 148	46 881
Total Renewal of Existing Assets	715 871	120 378	173 499	345 938	402 266	402 266	260 350	233 242	117 017
<i>Roads Infrastructure</i>	182 441	42 759	95 787	303 116	324 009	324 009	221 550	157 374	49 000
<i>Storm water Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Electrical Infrastructure</i>	95 506	82	12 814	4 100	4 100	4 100	–	–	–
<i>Water Supply Infrastructure</i>	178 075	45 277	49 196	24 000	61 917	61 917	23 900	64 100	41 500
<i>Sanitation Infrastructure</i>	205 993	–	–	–	–	–	–	–	–
Infrastructure	662 014	88 119	157 797	331 216	390 026	390 026	245 450	221 474	90 500
Community Facilities	22 527	–	10 934	5 500	3 758	3 758	11 200	4 044	17 517
Sport and Recreation Facilities	–	5 288	2 299	200	2 188	2 188	100	50	–
Community Assets	22 527	5 288	13 233	5 700	5 946	5 946	11 300	4 094	17 517
Heritage Assets	–	–	–	–	1 025	1 025	–	–	–

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	568 085	879 461	1 177 105	928 668	1 268 844	1 268 844	1 156 166	1 181 248	949 854
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	31 330	25 984	266	5 322	1 288	1 288	2 000	4 173	–
Housing	–	–	–	–	–	–	–	–	–
Other Assets	31 330	25 984	266	5 322	1 288	1 288	2 000	4 173	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Transport Assets	–	987	2 203	3 700	3 982	3 982	1 600	3 500	9 000
Total Upgrading of Existing Assets	–	334 151	403 642	397 524	560 018	560 018	163 853	192 404	260 824
Roads Infrastructure	–	127 486	169 777	143 461	148 129	148 129	90 281	108 500	121 399
Electrical Infrastructure	–	50 330	28 020	79 858	59 858	59 858	–	–	–
Water Supply Infrastructure	–	38 668	66 431	20 000	20 000	20 000	13 291	10 655	10 155
Sanitation Infrastructure	–	62 798	28 518	56 332	82 781	82 781	9 000	3 000	3 000
Solid Waste Infrastructure	–	–	2 794	1 500	3 706	3 706	3 000	9 648	10 000
Infrastructure	–	279 282	295 540	301 152	314 474	314 474	115 573	131 804	144 554
Community Facilities	–	27 229	67 539	43 913	116 590	116 590	18 100	31 200	70 481
Sport and Recreation Facilities	–	10 366	15 819	26 460	38 532	38 532	14 750	6 400	7 050
Community Assets	–	37 595	83 359	70 373	155 122	155 122	32 850	37 600	77 531
Heritage Assets	–	–	–	200	1 950	1 950	500	1 000	2 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	–	14 455	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Housing	–	1 116	–	–	–	–	–	–	–
Other Assets	–	15 572	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Intangible Assets	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Total Capital Expenditure	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695
Roads Infrastructure	295 968	252 037	735 592	671 391	931 333	931 333	633 493	447 799	339 439
Storm water Infrastructure	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
Electrical Infrastructure	122 088	127 035	173 580	178 846	168 328	168 328	170 119	151 596	149 580
Water Supply Infrastructure	178 075	132 049	186 233	133 433	198 539	198 539	155 989	336 984	325 547
Sanitation Infrastructure	205 993	249 859	207 793	269 009	255 700	255 700	309 871	412 052	161 452
Solid Waste Infrastructure	2 157	43 262	49 727	60 900	63 106	63 106	4 000	11 648	12 500
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
Infrastructure	1 028 575	1 093 473	1 457 512	1 375 520	1 683 347	1 683 347	1 318 082	1 380 104	1 009 881
Community Facilities	42 635	31 770	92 049	54 213	130 883	130 883	35 400	53 844	110 398
Sport and Recreation Facilities	1 149	16 413	18 478	26 660	40 720	40 720	14 850	6 450	7 050
Community Assets	43 784	48 183	110 527	80 873	171 603	171 603	50 250	60 294	117 448
Heritage Assets	–	–	839	600	3 505	3 505	1 500	3 000	4 000
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	122 553	53 151	30 238	34 782	94 611	94 611	17 430	32 788	37 739
Housing	–	1 116	–	–	–	–	30 450	11 300	–
Other Assets	122 553	54 268	30 238	34 782	94 611	94 611	47 880	44 088	37 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Serv itudes	–	–	–	–	–	–	–	–	–
Licences and Rights	1 797	252	4 506	62 000	93 642	93 642	57 000	57 000	61 000
Intangible Assets	1 797	252	4 506	62 000	93 642	93 642	57 000	57 000	61 000
Computer Equipment	23 546	2 948	5 222	3 354	3 946	3 946	5 200	2 000	–
Furniture and Office Equipment	10 223	8 925	11 777	9 130	18 925	18 925	20 469	8 245	11 600
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	20 527	18 515	30 146
Transport Assets	50 142	111 976	92 592	65 700	75 982	75 982	59 460	33 648	55 881
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 580 368	1 606 894	1 327 695

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSET REGISTER SUMMARY - PPE (WDV)	16 279 131	18 685 382	21 972 407	21 103 476	21 105 881	21 105 881	21 836 382	22 470 301	22 592 443
<i>Roads Infrastructure</i>	4 671 996	5 843 541	5 550 289	6 052 163	6 146 395	6 146 395	4 575 145	4 922 783	5 409 998
<i>Storm water Infrastructure</i>				48 059	45 711	45 711	17 686	21 252	23 043
<i>Electrical Infrastructure</i>	3 468 810	4 418 750	3 952 011	4 362 508	4 352 890	4 352 890	4 846 137	5 014 676	5 196 869
<i>Water Supply Infrastructure</i>	2 434 118	3 037 031	2 784 526	3 036 361	3 062 619	3 062 619	3 284 634	3 424 096	3 525 314
<i>Sanitation Infrastructure</i>	1 700 122	2 096 235	1 950 401	3 410 252	3 361 530	3 361 530	3 524 970	3 755 614	3 863 398
<i>Solid Waste Infrastructure</i>	1 037 865			1 010 672	1 010 672	1 010 672	1 072 686	1 113 336	1 143 514
<i>Coastal Infrastructure</i>				432 859	256 638	256 638	1 236 620	979 513	(1 740 559)
<i>Information and Communication Infrastructure</i>			138 064	181 365	178 865	178 865	181 662	183 981	189 170
Infrastructure	13 312 912	15 395 557	14 375 290	18 534 239	18 415 319	18 415 319	18 739 541	19 415 250	17 610 748
Community Assets	1 156 004	1 266 768	1 440 450	311 419	362 182	362 182	295 706	301 006	313 265
Heritage Assets	49 780	49 780	51 352	55 420	57 825	57 825	52 787	55 215	57 755
Investment properties	396 276	427 563	401 546	534 856	572 764	572 764	419 616	438 918	459 108
Other Assets	1 024 061	1 122 752	5 679 361	1 372 662	1 378 629	1 378 629	1 533 663	1 597 475	1 636 903
Biological or Cultivated Assets					-	-			
Intangible Assets	7 073	17 664	24 409	20 773	28 045	28 045	20 799	21 756	22 756
Computer Equipment	356			29 740	27 831	27 831	35 420	31 905	28 807
Furniture and Office Equipment	36 763	38 553		58 544	17 674	17 674	535 553	433 813	2 262 221
Machinery and Equipment	32 419	29 373		87 389	118 891	118 891	74 014	72 162	79 420
Transport Assets	263 488	337 373		91 201	116 710	116 710	121 127	94 350	112 765
Land					-	-	-	-	-
Zoo's, Marine and Non-biological Animals				7 233	10 009	10 009	8 158	8 453	8 695
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	16 279 131	18 685 382	21 972 407	21 103 476	21 105 881	21 105 881	21 836 382	22 470 301	22 592 443

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
EXPENDITURE OTHER ITEMS	1 186 125	1 373 395	1 687 953	1 308 950	1 262 948	1 262 948	1 263 478	1 470 380	1 637 752
<u>Depreciation</u>	807 127	1 017 495	1 295 635	916 367	868 995	868 995	868 995	1 016 724	1 138 731
<u>Repairs and Maintenance by Asset Class</u>	378 998	355 900	392 318	392 583	393 953	393 953	394 483	453 656	499 022
<i>Roads Infrastructure</i>	91 359	68 674	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Storm water Infrastructure</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Electrical Infrastructure</i>	119 755	35 389	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Water Supply Infrastructure</i>	46 388	2 783	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Sanitation Infrastructure</i>	34 022	29 427	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Solid Waste Infrastructure</i>	13 011	2 218	2 010	3 266	1 266	1 266	1 268	1 459	1 605
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	313 651	146 488	194 562	182 029	182 736	182 736	183 149	210 622	231 684
Community Facilities	7 743	6 994	5 830	5 765	5 253	5 253	5 226	6 010	6 611
Sport and Recreation Facilities	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
Community Assets	9 883	9 607	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Heritage Assets	-	-	-	9	9	9	9	11	12
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	53 364	36 769	23 151	28 239	28 198	28 198	28 202	32 432	35 675
Housing	-	-	-	-	-	-	-	-	-
Other Assets	53 364	36 769	23 151	28 239	28 198	28 198	28 202	32 432	35 675
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	652	652	652	653	751	826
Intangible Assets	-	-	-	652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment	-	125 740	127 316	139 160	137 190	137 190	137 538	158 169	173 986
Transport Assets	1 178	29 802	30 770	26 620	29 465	29 465	29 231	33 616	36 978
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS	1 186 125	1 373 395	1 687 953	1 308 950	1 262 948	1 262 948	1 263 478	1 470 380	1 637 752

Table 102: MBRR Table A10 – Basic Service Delivery Measurement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets									
Water:									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	-	-	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
Refuse:									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	-	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

MBRR Table A10 – Basic Service Delivery Measurement (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	57 252	48 915	43 452	43 479	43 479	43 479	45 979	48 479	50 979
Sanitation (free minimum level service)	57 252	48 915	44 194	46 655	46 655	46 655	49 155	51 655	54 155
Electricity/other energy (50kwh per household per month)	75 540	68 180	77 394	81 304	81 304	81 304	83 804	86 304	88 804
Refuse (removed at least once a week)	57 252	48 915	47 742	50 259	50 259	50 259	52 759	55 259	57 759
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	-	169 134	182 891	163 870	163 870	163 870	177 412	193 557	211 170
Sanitation (free sanitation service to indigent households)	-	-	66 845	79 167	79 167	79 167	86 450	93 799	101 772
Electricity/other energy (50kwh per indigent household per month)	-	(7 281)	45 971	64 842	64 842	64 842	67 124	70 615	76 899
Refuse (removed once a week for indigent households)	-	-	117 687	136 352	136 352	136 352	146 502	158 955	172 466
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)	-	-	-	-	-	-	-	-	-
Total cost of FBS provided	-	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Highest level of free service provided per household									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)	96	105	114	86	86	86	94	102	111
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Water (in excess of 6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of subsidised services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228

2.17 CITY MANAGER'S QUALITY CERTIFICATE

I **Appana Naidoo**, Acting City Manager of Buffalo City Metropolitan Municipality, hereby certify that the Draft 2020/2021 Medium-Term Revenue and Expenditure Framework and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: Appana Naidoo

Acting City Manager of Buffalo City Metropolitan Municipality (BUF)

Signature _____

Date _____

ANNEXURES:

- C.1. Draft 2020/2021 MTREF Capital Projects - Per Programme/Project
- C.2. Draft 2020/2021 MTREF Capital Projects – Detailed Schedule
- D.1. Draft 2020/2021 MTREF Operating Projects-Per Programme/Project
- D.2. Draft 2020/2021 MTREF Operating Projects – Detailed Schedule
- E: BCMM mSCOA Project Plan
- F: 2020/2021 Tariff Book
- G: 2020/2021 Tariff Policy
- H: 2020/2021 Property Rates Policy & Property Rates By-Law
- I: 2020/2021 Supply Chain Management Policy
- J: 2020/2021 Immovable Asset Policy
- K: 2020/2021 Budget Virement Policy
- L: 2020/2021 Funding and Reserves Policy
- M: 2020/2021 Credit Control Policy
- N: 2020/2021 Indigent Support Policy
- O: 2020/2021 Long-Term Borrowing Policy
- P: 2020/2021 Movable Asset Policy
- Q: 2020/2021 Capital Infrastructure & Investment Policy
- R: 2020/2021 Long Term Financial Planning Policy
- S: 2020/2021 Budget Management and Oversight Policy
- T: 2020/2021 Investment & Cash Management Policy
- U: 2020/2021 Cost Containment Policy
- V: 2020/2021 Service Level Standards
- W: MFMA Budget Circular 98 and 99
- X: 2020/2021 Draft Consolidated A-Schedules
- Y: 2020/2021 Draft Parent A-Schedules
- Z: 2020/2021 Draft Municipal Entity D-Schedules (BCMDA)
- AA: 2020/2021 Built Environmental Performance Plan