Buffalo City Development Agency - Table D1 Budget Summary

Description	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance									
Property rates	-	-	-	-	-	_	-	_	_
Service charges	-	-	-	-	-	_	-	_	_
Investment revenue	-	200	145	789	459	459	828	870	917
Transfers recognised - operational	764	16 882	1 505	10 494	10 502	10 502	9 251	21	22
Other own revenue	-	877	20 380	35 364	34 592	34 592	51 613	51 490	53 395
Total Revenue (excluding capital transfers and contributions)	764	17 959	22 030	46 647	45 553	45 553	61 692	52 381	54 335
Employee costs	760	10 144	15 388	21 566	21 431	21 431	24 290	24 316	25 935
Remuneration of councillors	156	459	-	-	-	_	_	_	_
Depreciation & asset impairment	3	332	799	1 412	1 276	1 276	1 761	2 165	2 103
Finance charges	_	0	5	_	5	5	4	4	4
Materials and bulk purchases	_	_	310	1 389	1 434	1 434	302	263	277
Transfers and grants	_	_	411	200	200	200	300	316	333
Other expenditure	276	4 751	7 443	18 169	18 834	18 834	34 831	23 931	23 704
Total Expenditure	1 194	15 686	24 355	42 736	43 181	43 181	61 489	50 996	52 356
Surplus/(Deficit)	(430)	2 274	(2 325)	3 911	2 372	2 372	203	1 386	1 979
Transfers and subsidies - capital (monetary allocations) (Nation	_	_	_	25 000	_	_	63 000	50 000	50 000
Contributions recognised - capital & contributed assets	_	_	_	25 000	_	_	63 000	50 000	50 000
·	(430)	2 274	(2 325)	53 911	2 372	2 372	126 203	101 386	101 979
Surplus/(Deficit) after capital transfers & contributions									
Taxation	_	_	(558)	_	_	_	_	_	_
Surplus/ (Deficit) for the year	(430)	2 274	(1 767)	53 911	2 372	2 372	126 203	101 386	101 979
Capital expenditure & funds sources									
Capital expenditure	-	2 364	324	27 292	14 372	14 372	59 282	47 510	47 761
Transfers recognised - capital	-	2 364	-	27 292	14 372	14 372	59 282	47 510	47 761
Borrowing	-	-	-	-	_	_	_	_	_
Internally generated funds	-	-	324	-	-	_	-	_	_
Total sources of capital funds	-	2 364	324	27 292	14 372	14 372	59 282	47 510	47 761
Financial position									
Total current assets	-	4 400	(3 476)	-	-	_	_	_	_
Total non current assets	52	2 098	(463)	27 292	14 372	14 372	59 282	47 510	47 761
Total current liabilities	482	5 293	(2 172)	-	-	_	4 218	_	_
Total non current liabilities	-	-	-	-	-	_	_	_	_
Community wealth/Equity	(430)	1 206	(1 767)	27 292	753	753	63 203	51 386	51 979
Cash flows									
Net cash from (used) operating	55	5 662	(2 630)	27 921	28 281	28 281	66 533	54 216	54 560
Net cash from (used) investing	(55)	(2 314)	(351)	(27 292)	(27 372)	(27 372)	(65 282)	(52 510)	(52 761)
Net cash from (used) financing	-	-	-	(629)	(909)	(909)	(1 251)	(1 706)	(1 798)
Cash/cash equivalents at the year end	(0)	3 348	367	367	367	367	367	367	367

Buffalo City Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue by Source	1									
Property rates										
Service charges - electricity revenue										
Service charges - water revenue										
Service charges - sanitation revenue										
Service charges - refuse revenue										
Rental of facilities and equipment										
Interest earned - external investments		-	200	145	789	459	459	828	870	917
Interest earned - outstanding debtors										
Dividends received										
Fines, penalties and forfeits										
Licences and permits										
Agency services		-	-	124	990	248	248	1 238	-	300
Transfers and subsidies		764	16 882	1 505	10 494	10 502	10 502	9 251	21	22
Other revenue		-	877	20 248	34 374	34 344	34 344	50 375	51 490	53 095
Gains on disposal of PPE		-	-	8	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		764	17 959	22 030	46 647	45 553	45 553	61 692	52 381	54 335
Expenditure By Type										
Employee related costs		760	10 144	15 388	21 566	21 431	21 431	24 290	24 316	25 935
Remuneration of councillors		156	459							
Debt impairment	4	-	-							
Depreciation & asset impairment		3	332	799	1 412	1 276	1 276	1 761	2 165	2 103
Finance charges		-	0	5	-	5	5	4	4	4
Bulk purchases	2	-	-							
Other materials	5	-	-	310	1 389	1 434	1 434	302	263	277
Contracted services		-	-	3 631	11 595	10 296	10 296	26 644	15 891	15 228
Transfers and subsidies		-	-	411	200	200	200	300	316	333
Other expenditure	3	276	4 751	3 798	6 574	8 538	8 538	8 187	8 040	8 476
Loss on disposal of PPE		-	-	14	-	-	-	-	-	-
Total Expenditure		1 194	15 686	24 355	42 736	43 181	43 181	61 489	50 996	52 356
Surplus/(Deficit)		(430)	2 274	(2 325)	3 911	2 372	2 372	203	1 386	1 979
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)										
(National / Provincial Departmental Agencies, Households, Non- profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	-	-	25 000	-	-	63 000	50 000	50 000
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions		(430)	2 274	(2 325)	28 911	2 372	2 372	63 203	51 386	51 979
Taxation		-	-	(558)	-	-	-	-	-	-
Surplus/ (Deficit) for the year		(430)	2 274	(1 767)	28 911	2 372	2 372	63 203	51 386	51 979

Vote Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Terr	n Revenue and Framework	Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands	1									
Capital expenditure by Asset Class/Sub-class										
<u>Infrastructure</u>		-	_	-	-	-	-	_	_	_
Roads Infrastructure		_	_	-	-	-	-	-	-	_
Roads		_	_	-	-	-	_	-	_	_
Road Structures		_	_	-	-	_	_	_	_	_
Road Furniture		_	_	-	-	_	_	_	_	_
Capital Spares		_	_	-	-	-	_	-	_	_
Storm water Infrastructure		_	_	-	-	-	_	-	_	_
Drainage Collection		_	_	_	-	_	_	_	_	_
Storm water Conveyance		_	_	_	_	_	_	_	_	_
Attenuation		_	_	_	-	_	_	_	_	_
Electrical Infrastructure		_	_	_	_	_	_	_	_	_
Power Plants		_	_	_	_	_	_	_	_	_
HV Substations		_	_	_	_	_	_	_	_	_
HV Switching Station		_	_	_	_	_	_	_	_	_
HV Transmission Conductors		_	_	_	_	_	_	_	_	_
MV Substations		_	_	_	_	_	_	_	_	_
MV Switching Stations		_	_	_	_	_	_	_	_	_
MV Networks		_	_	_	_	_	_	_	_	_
LV Networks		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Water Supply Infrastructure		_	_	_	_	_	_	_	_	_
Dams and Weirs		_	_	_	_	_	_	_	_	_
Boreholes		_	_	_	_	_	_	_	_	_
Reservoirs		_	_	_	_	_	_	_	_	_
Pump Stations		_	_	_	_	_	_	_	_	_
Water Treatment Works		_	_	_	_	_	_	_	_	_
Bulk Mains		_	_	_	_	_	_	_	_	_
Distribution		_	_	_	_	_	_	_	_	_
Distribution Points		_	_	_	_	_	_	_	_	_
PRV Stations		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Pump Station		_	_	_	_	_	_	_	_	_
Reticulation		_	_	_	_	_	_	_	_	_
Waste Water Treatment Works		_	_	_	_	_	_	_	_	_
Outfall Sewers		_							_	
Toilet Facilities		-	_	_	_	_	_	_		_
Capital Spares		_	_	_	_	_	_	_	_	_

Vote Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands	1									
Solid Waste Infrastructure		-	_	-	-	-	-	_	_	_
Landfill Sites		-	_	-	-	-	_	-	_	_
Waste Transfer Stations		-	_	-	-	-	_	-	_	_
Waste Processing Facilities		_	_	-	-	-	_	_	_	_
Waste Drop-off Points		_	_	-	-	-	_	_	_	_
Waste Separation Facilities		-	_	-	-	-	-	_	_	_
Electricity Generation Facilities		_	_	_	-	-	_	-	_	_
Capital Spares		-	_	-	-	-	_	_	_	_
Rail Infrastructure		_	_	_	-	_	_	_	_	_
Rail Lines		_	_	_	-	-	_	_	_	_
Rail Structures		_	_	_	-	-	-	_	_	_
Rail Furniture		_	_	_	_	_	_	_	_	_
Drainage Collection		_	_	_	_	_	_	_	_	_
Storm water Conveyance		_	_	_	_	_	_	_	_	_
Attenuation		_	_	_	_	_	_	_	_	_
MV Substations		_	_	_	_	_	_	_	_	_
LV Networks		_	_	_	_	_	_	_	_	_
Capital Spares		_	_	_	_	_	_	_	_	_
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps		_	_	_	_	_	_	_	_	_
Piers		_	_	_	_	_	_	_	_	_
Revetments		_	_	_	_	_	_	_	_	_
Promenades		_	_		_		_			
Capital Spares		_	_	_	_	_	_	_	_	
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	
Data Centres		_	_		_	_		_	_	_
Core Layers		_	_	_	_	_	_	_	_	_
Distribution Layers		_	_		_	_	-	_	_	_
		_		_	_	_				_
Capital Spares		_	_	_	_	_	_	_	_	_
Community Assets		_	-	-	25 000	-	-	57 000	45 000	45 000
Community Facilities		-	_	-	15 000	-	_	-	_	_
Halls		-	_	-	-	-	_	-	_	_
Centres		_	_	-	-	-	-	_	_	_
Crèches		-	_	-	-	-	-	_	_	_
Clinics/Care Centres		-	_	_	-	_	_	-	_	_
Fire/Ambulance Stations		-	_	_	-	-	-	_	_	_
Testing Stations		-	_	_	-	_	-	_	_	_
Museums		_	_	-	-	-	-	_	_	_
Galleries		_	_	_	_	_	_	_	_	_

Vote Description	Ref	2015/16	2016/17	2017/18	Cur	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousands	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Theatres		_	_	_	_	_	_	_	_	_
Libraries		_	_		_	_				_
Cemeteries/Crematoria		_	_	-	-	_	_	_	_	_
Police		_	_	-	-			_		_
Parks		_	_	-	15 000	-	_	_	_	_
		_	_	-	15 000	_	_	_	_	_
Public Open Space		_	_	-	-	-	_	_	_	_
Nature Reserves		_	-	-	-	_	_	_	_	_
Public Ablution Facilities		-	-	-	-	-	-	-	_	_
Markets		-	-	-	-	-	-	-	_	_
Stalls		_	-	-	-	-	_	-	_	-
Abattoirs		-	-	-	-	-	-	-	_	-
Airports		-	-	-	-	-	-	-	_	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	_	-	_	-
Capital Spares		-	-	-	-	-	_	-	_	-
Sport and Recreation Facilities		-	-	-	10 000	-	_	57 000	45 000	45 00
Indoor Facilities		-	-	-	-	-	_	-	_	-
Outdoor Facilities		-	-	-	10 000	-	_	57 000	45 000	45 00
Capital Spares		-	-	-	-	-	-	-	_	-
Heritage assets		-	-	-	-	-	_	_	_	_
Monuments		-	-	-	-	-	_	_	_	_
Historic Buildings		_	-	-	-	-	_	_	_	_
Works of Art		-	-	-	_	-	_	_	_	_
Conservation Areas		_	_	-	_	-	_	_	_	_
Other Heritage		-	-	-	-	-	_	-	_	_
nvestment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property		_	_	_	_	_	_	_	_	_
Unimproved Property		_	_	_	_	_	_	_	_	_
Non-revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property		_	_	_	_	_	_	_	_	_
Unimproved Property		_	_	_	_	_	_	_	_	_
Other assets		-	-	-	-	-	-	-	-	_
Operational Buildings		-	-	-	-	-	_	-	_	_
Municipal Offices		-	-	-	-	-	_	-	_	_
Pay/Enquiry Points		-	-	-	-	-	_	-	_	_
Building Plan Offices		-	-	-	-	-	_	-	_	_
Workshops		-	-	-	-	-	_	-	_	-
Yards		-	-	-	-	-	-	-	_	_
Stores		_	_	_	-	-	_	_	_	-

Vote Description	Ref	2015/16	2016/17	2017/18	Cur	rrent Year 2018/	/19	Medium Ter	m Revenue and Framework	Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands	1				-					
Laboratories		-	-	-	-	-	-	-	_	_
Training Centres		-	-	-	-	-	-	-	_	_
Manufacturing Plant		-	-	-	-	-	-	_	_	_
Depots		-	-	-	-	-	-	_	_	_
Capital Spares		-	-	-	-	-	_	-	_	_
Housing		-	-	-	-	-	-	_	_	_
Staff Housing		-	-	-	-	-	-	_	_	_
Social Housing		-	-	-	-	-	-	-	_	_
Capital Spares		-	-	-	-	-	-	-	_	_
Biological or Cultivated Assets		_	-	-	-	-	_	-	_	_
Biological or Cultivated Assets		_	_	-	-	-	_	_	-	_
Intangible Assets		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Servitudes		-	-	-	-	-	-	-	_	_
Licences and Rights		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Water Rights		-	-	-	-	-	-	-	_	_
Effluent Licenses		-	-	-	-	-	-	-	_	_
Solid Waste Licenses		-	-	-	-	-	-	-	_	_
Computer Software and Applications		-	1 779	225	1 829	13 909	13 909	922	1 014	1 116
Load Settlement Software Applications		-	-	-	-	-	-	-	_	_
Unspecified		-	27	-	-	-	-	_	_	_
Computer Equipment		-	459	99	193	193	193	210	231	254
Computer Equipment		-	459	99	193	193	193	210	231	254
Furniture and Office Equipment		_	99	-	270	270	270	1 150	1 265	1 392
Furniture and Office Equipment		-	99	-	270	270	270	1 150	1 265	1 392
Machinery and Equipment		-	_	-	-	-	-	_	_	_
Machinery and Equipment		_	-	-	-	-	-	_	_	-
Transport Assets		_	_	_	-	_	-	_	_	_
Transport Assets		-	-	-	-	-	-	_	_	_
<u>Land</u>		-	-	-	-	-	_	-	-	_
Land		-	-	-	-	-	_	_	_	_
Zoo's, Marine and Non-biological Animals		_	-	-	-	-	_	-	-	_
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	_	
Total capital expenditure on assets	1	-	2 364	324	27 292	14 372	14 372	59 282	47 510	47 761
Funded by:								Γ		
National Government										
Provincial Government										

Vote Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousands	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent Municipality		-	2 364	-	27 292	14 372	14 372	59 282	47 510	47 761
District Municipality										
Transfers recognised - capital		-	2 364	-	27 292	14 372	14 372	59 282	47 510	47 761
Borrowing	3									
Internally generated funds		-	-	324	-	-	-	-	_	-
Total Capital Funding	4	-	2 364	324	27 292	14 372	14 372	59 282	47 510	47 761

Buffalo City Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS										
Current assets										
Cash		-	1 654	(2 799)	-	-	-	-	-	-
Call investment deposits		-	1 694							
Consumer debtors		-	45	55	-	-	-	-	-	-
Other debtors		-	982	(742)	-	-	-	-	-	-
Current portion of long-term receivables		-	-	2	-	-	-	-	-	-
Inventory		-	25	8	-	-	-	-	-	-
Total current assets		-	4 400	(3 476)	-	-	-	-	-	-
Non current assets										
Long-term receivables	3	_	-	_	-	-	_	_	_	_
Investments										
Investment property		_	-	-	-	-	_	-	_	_
Investment in Associate										
Property, plant and equipment	1	44	448	(97)	25 463	463	463	58 360	46 496	46 646
Biological				,						
Intangible		9	1 586	(365)	1 829	13 909	13 909	922	1 014	1 116
Other non-current assets		_	64	` ′						
Total non current assets		52	2 098	(463)	27 292	14 372	14 372	59 282	47 510	47 761
TOTAL ASSETS		52	6 498	(3 939)	27 292	14 372	14 372	59 282	47 510	47 761
LIABILITIES										
Current liabilities										
Bank overdraft		0	_	_	_	_	_	_	_	_
Borrowing		93	4	_	_	_	_	_	_	_
Consumer deposits		_	_	_	_	_	_	_	_	_
Trade and other payables		389	5 010	(2 172)	_	_	_	4 218	_	_
Provisions	3	_	279	_ ′	_	_	_	_	_	_
Total current liabilities		482	5 293	(2 172)	_	-	_	4 218	_	_
Non current liabilities				- 1						
Borrowing		_	_	_	_	_	_	_	_	_
Provisions	3	_	_	_	_	_	_	_	_	_
Total non current liabilities		_	_	_	_	_	_	_	_	_
TOTAL LIABILITIES		482	5 293	(2 172)	_	_		4 218	_	_
NET ASSETS	2	(430)	1 206	(1 767)	27 292	14 372	14 372	55 064	47 510	47 761
	_	(100)	. 200	()	2. 202				0.10	
COMMUNITY WEALTH/EQUITY		(400)	4.000	(4.505)	07.000	7.50		00.000	F. 1.000	E4 0=0
Accumulated Surplus/(Deficit)		(430)	1 206	(1 767)	27 292	753	753	63 203	51 386	51 979
Reserves		_	-	_	-	-	_	-	_	-
TOTAL COMMUNITY WEALTH/EQUITY	2	(430)	1 206	(1 767)	27 292	753	753	63 203	51 386	51 979

Buffalo City Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	_	-	_	_
Other revenue		-	36	153	1 040	276	276	6 357	4 081	4 382
Government - operating		764	20 559	21 724	44 818	44 818	44 818	52 225	44 920	46 275
Government - capital		-	-	-	25 000	25 000	25 000	65 282	52 510	52 761
Interest		-	200	145	789	459	459	828	870	917
Dividends		-	_	-	_	_	_	_	_	_
Payments	2									
Suppliers and employees		(709)	(15 134)	(24 647)	(43 716)	(42 271)	(42 271)	(58 155)	(48 161)	(49 771)
Finance charges		_	(0)	(5)	(10)	(1)	(1)	(4)	(4)	(4)
Dividends paid		_	_	_		_	_	_	_	_
Transfers and Grants		_	_	_	_	_	_	_	_	_
NET CASH FROM/(USED) OPERATING ACTIVITIES		55	5 662	(2 630)	27 921	28 281	28 281	66 533	54 216	54 560
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		_	22	_	_	_	_	_	_	_
Decrease (Increase) in non-current debtors		_	_	_	_	_	_	_	_	_
Decrease (increase) other non-current receivables		_	_	_	_	_	_	_	_	_
Decrease (increase) in non-current investments		_	_	(351)	_	_		_	_	_
Payments				(001)						
Capital assets		(55)	(2 336)	_	(27 292)	(27 372)	(27 372)	(65 282)	(52 510)	(52 761)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(55)	(2 314)	(351)	(27 292)	(27 372)	(27 372)	` ,	(52 510)	
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		_	_	_	_	-	_	_	_	_
Borrowing long term/refinancing		_	_	_	_	_	_	_	_	_
Increase (decrease) in consumer deposits		_	_	_	_	_	_	_	_	_
Payments										
Repayment of borrowing		_	_	_	(629)	(909)	(909)	(1 251)	(1 706)	(1 798)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	(629)	(909)	(909)			` ,
NET INCREASE/ (DECREASE) IN CASH HELD	1	(0)	3 348	(2 981)	(0)	(0)	(0)	0	0	0
Cash/cash equivalents at the year begin:	2	, ,	(0)	3 348	367	367	367	367	367	367
Cash/cash equivalents at the year end:	2	(0)		367	367	367	367	367	367	367

Buffalo City Development Agency - Supporting Table SD1 Measurable performance targets

Doubours are a tour at do a significan	Unit of management	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
Performance target description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Insert measure/s description										
Establishment of city improvement district	Security and Safety services	-	_	_	1 000	667	667	3 333	1 800	1 300
	services rendered	-	_	_	_	_	_	_	_	_
Implementation of a Financial Sustainability Strategy	% Collection of Project Management Fees on existing capital projects									
		-	_	-	2 623	-	_	22 661	24 306	25 924
Implementation of a revised organisational structure	Filled vacancies	-	_	_	21 668	20 783	20 783	-	24 306	25 924
Implementation of the Risk Register and Internal Audit Plan	Functional Internal Audit and Risk									
	Services	-	_	-	255	170	170	524	552	582
Implementation of Enterprise Architecture/Master Systems Plan	25% Implementation of Enterprise Architecture/Master Systems Plan	-	_	_				800	_	_
Unqualified Audit Opinion without findings	n/a	-	_	_				850	_	_
Implementation of a Waste Management Programme with DEA	60% expenditure of conditional grants received by June 2019	_	_	_				9 251	_	_
Project preparation & packaging (Transactional Advisors)- Signal Hill &										
Latimas Landing		-	_	-				1 300	-	-
Monitor mSCOA compliance	100% mSCOA compliance	-	_	-				122	-	-
Talent management (Learning & Growth)	0,99	-	_	-				763	-	_
Board & committee meetings organised	20 Board and Committee Meetings	-	_	-				-	-	_
and recorded		-	_	-				-	-	-
SMME Development Strategy developed	Development of Strategy	-	_	-				100	-	_
Research study on transport and logistics network conducted	1 Research study on transport and logistics network conducted	-	_	_				50	_	_
Market Research Index developed	1 Market Research Index developed	_	_	_				150	_	_
Implementation of a Marketing Demand Creation, plan and Go-to-Market	100% Development of BCMDA land									
Strategy	parcels marketing programme (MP)	_	_	_				200	_	_
BCMM Investment conferences held	1 Investment Conference held	_	_	_				150	_	_
NPO's trained on CSI Programme	10 NPO's trained	_	_	_				50	_	_
Implementation of a Corporate Social Investment (CSI) Programme	10 NPO's supported	_	_	_				200	_	_
Implementation of a Corporate Social Investment (CSI) Programme	Sponsorships/donation awarded	_	_	_				100	_	_
Environmental Upgrade on Marina Glen B	Environmental Upgrade on Marina Glen									
		_	_	-				1 000	-	_
Development of Phase 1 of the Integrated Beachfront Plan (IBP) in Leaches Bay	Integrated Beachfront Programme	_	_	_				2 000	_	_
Commencement of project implementation (upgrade and expansion) at Water World	Phase 1: upgrading completion at Water World		_	_				33 000	_	
Commencement of project implementation at Court Crescent	Phase 1:		_	_				30 000	_	_
Development of a BCMM Business Improvement District Strategy (BIDS)	Implementation Phase 1 of the	_	_	_				30 000	_	_
	University Town Concept	_	_	_				2 010	-	_

Buffalo City Development Agency - Supporting Table SD1 Measurable performance targets

Unit of management	2015/16	2016/17	2017/18	Cu	rrent Year 2018	3/19	Medium Teri	m Revenue and Framework	Expenditure
Offic of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
4	-	-	-				50	-	-
1 Township Renewal Grant proposal submitted	-	-	_				300	_	_
Fully developed ICDP Master Plan in conjunction with ECDC, ELIDZ and									
local universities	-	_	_				300	_	_
Project Preparation completed	-	_	_				625	_	_
100% implementation of TIM phase 1	-	_	_				1 000	_	_
Package existing attractions	-	_	_				200	_	_
Develop branding and marketing programme (BMP) for signature events									
	-	_	_				100	_	_
Developed and Implemented EAP	-	_	_				100	_	_
Adequate Office Space in line with the approved organizational structure									
Attending to litigation matters within the	-	-	-				1 166	-	-
legal timeframe	-	-	-				500	-	-
	Fully developed ICDP Master Plan in conjunction with ECDC, ELIDZ and local universities Project Preparation completed 100% implementation of TIM phase 1 Package existing attractions Develop branding and marketing programme (BMP) for signature events Developed and Implemented EAP Adequate Office Space in line with the approved organizational structure Attending to litigation matters within the	Unit of measurement Audited Outcome 4	Unit of measurement Audited Outcome 4	Unit of measurement Audited Outcome 4	Unit of measurement Audited Outcome Audited Outcome 4 1 Township Renewal Grant proposal submitted Fully developed ICDP Master Plan in conjunction with ECDC, ELIDZ and local universities Project Preparation completed 100% implementation of TIM phase 1 Package existing attractions Develop branding and marketing programme (BMP) for signature events Developed and Implemented EAP Adequate Office Space in line with the approved organizational structure Attending to litigation matters within the legal timeframe	Unit of measurement Audited Outcome Audited Outcome 4 1 Township Renewal Grant proposal submitted Fully developed ICDP Master Plan in conjunction with ECDC, ELIDZ and local universities Project Preparation completed 100% implementation of TIM phase 1 Package existing attractions Develop branding and marketing programme (BMP) for signature events Developed and Implemented EAP Adequate Office Space in line with the approved organizational structure Attending to litigation matters within the legal timeframe	Unit of measurement Audited Outcome Audited Outcome 4	Unit of measurement Audited Outcome Full Year Forecast 50 Township Renewal Grant proposal submitted	Unit of measurement Audited Outcome Audited Outcome Outcome Outcome Outcome Outcome Outcome Outcome Outcome Outcome Audited Outcome Outcome Outcome Outcome Outcome Outcome Audited Outcome Budget Full Year Forecast Sol

Buffalo City Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Borrowing Management											
Credit Rating			0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Liquidity</u>											
Current Ratio	Current assets / current liabilities		0,00	0,83	1,60	0,00	0,00	0,00	0,00	0,00	0,00
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		0,00	0,83	1,60	0,00	0,00	0,00	0,00	0,00	0,00
Liquidity Ratio	Monetary Assets / Current Liabilities		0,00	0,63	1,29	0,00	0,00	0,00	0,00	0,00	0,00
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0%	6%	-3%	0%	0%	0%	0%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0%	0%	0%	100%	100%	100%	100%	100%	100%
Creditors to Cash and Investments			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Funding of Provisions											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions		0%	0%	0%	0%	0%	0%	0%	0%	0%

Buffalo City Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Other Indicators											
	Total Volume Losses (kW)	1	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Volume Losses (kt)		0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs	Employee costs/Total Revenue - capital revenue		99,4%	56,5%	69,8%	46%	47%	47%	39%	46%	48%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		0,0%	59,0%	69,8%	46,2%	47,0%	47,0%	39,4%	46,4%	47,7%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0,0%	0,0%	0,0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		0,0%	0,0%	0,0%	0%	0%	0%	0%	0%	0%
Financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		-	214,9	32,1	39,7	38,5	27,9	30,7	29,1	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0,0%	0,0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		0%	0,4	-0,2	-	-	-	-	-	-

Buffalo City Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
Name of institution & investment ID		Yrs/Months											<u>.</u>	
														-

Buffalo City Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
Summary of Employee and Board Member Temuneration	Rei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands		А	В	С	D	Е	F	G	Н	I
Remuneration										
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances		-	459	-	-	796	796	10	11	11
Board Fees										
Payments in lieu of leave										
Long service awards	1									
Post-retirement benefit obligations										
Sub Total - Board Members of Entities		-	459	-	-	796	796	10	11	11
% increase			#DIV/0!			#DIV/0!	#DIV/0!	(0)	0	5,4%
Senior Managers of Entities										
Basic Salaries and Wages		-	4 393	5 131	5 785	5 771	5 771	6 167	7 984	8 542
Pension and UIF Contributions		-	_	541	579	579	579	617	799	854
Medical Aid Contributions		-	_							
Overtime		-	_							
Performance Bonus		-	_	450	378	404	404	474	614	600
Motor Vehicle Allowance		-	408	228	-	14	14	_	_	_
Cellphone Allowance		-	-							
Housing Allowances		-	_							
Other benefits and allowances		-	475							
Payments in lieu of leave		-	_							
Long service awards		-	_							
Post-retirement benefit obligations	1	-	_							
Sub Total - Senior Managers of Entities		-	5 275	6 349	6 742	6 768	6 768	7 259	9 396	9 997
% increase			#DIV/0!	0	0	0	0	0	0	6,4%

Buffalo City Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Franksyca and Deard Mambay remuneration	Def	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
Summary of Employee and Board Member remuneration	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands		А	В	С	D	Е	F	G	Н	I
Other Staff of Entities										
Basic Salaries and Wages		-	3 678	7 535	12 874	11 796	11 796	14 586	11 978	12 832
Pension and UIF Contributions		-	316	700	932	934	934	1 105	1 236	1 315
Medical Aid Contributions		-	-							
Overtime		-	-							
Performance Bonus		-	473	447	518	491	491	667	877	916
Motor Vehicle Allowance		-	50	60	60	120	120	120	120	120
Cellphone Allowance		-	-							
Housing Allowances		-	-	-	-	48	48	48	48	48
Other benefits and allowances		-	351							
Payments in lieu of leave		-	-							
Long service awards		-	-							
Post-retirement benefit obligations	1	-	-	296	439	479	479	496	650	696
Sub Total - Other Staff of Entities		-	4 868	9 039	14 824	13 867	13 867	17 022	14 909	15 927
% increase			#DIV/0!	0	0	0	0	0	(0)	6,8%
Total Municipal Entities remuneration		-	10 603	15 388	21 566	21 431	21 431	24 290	24 316	25 935

Buffalo City Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2017/18		Cu	rrent Year 2018	8/19	Bu	ıdget Year 2019	/20
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		-	-	-	-	-	-	-	-	-
Board Members of municipal entities	3	6	_	6	6	_	6	6	_	6
Municipal entity employees	4	-	_	_	-	_	_	-	_	_
CEO and Senior Managers	2	4	_	4	4	_	4	4	_	4
Other Managers	6	7	2	5	7	2	5	7	2	5
Professionals		_	_	_	1	1	_	1	1	_
Finance		-	-	-	-	_	_	-	_	_
Spatial/town planning		_	_	_	-	_	_	_	_	_
Information Technology		_	_	_	1	1	_	1	1	_
Roads		_	_	_	-	_	_	_	_	_
Electricity		_	_	_	-	_	_	_	_	_
Water		_	_	_	-	_	_	_		_
Sanitation		_	_	_	-	_	_	_	_	_
Refuse		_	_	_	-	_	_	_	_	_
Other		_	_	_	4	4	_	3	3	_
Technicians		-	-	-	-	-	-	-	_	_
Finance		-	-	-	-	_	-	_	_	_
Spatial/town planning		_	_	_	-	_	_	-	_	_
Information Technology		_	_	_	_	_	_	_	_	_
Roads		_	_	_	_	_	_	_	_	_
Electricity		_	_	_	_	_	_	_	_	_
Water		_	_	_	_	_	_	_	_	_
Sanitation		_	_	_	_	_	_	_	_	_
Refuse		_	_	_	_	_	_	_	_	_
Other		_	_	_	_	_	_	_	_	_
Clerks (Clerical and administrative)		6	5	1	2	2	_	5	5	_
Service and sales workers		_	_	_	_	_	_		_	_
Skilled agricultural and fishery workers		_	_	_	_	_	_	_	_	_
Craft and related trades		_	_	_	_	_	_	_	_	_
Plant and Machine Operators		_	_	_	_	_	_	_	_	_
Elementary Occupations		_	_	_	_	_	_	_	_	_
Total Personnel Numbers		23	7	16	24	9	15	26	11	15
% increase			(69,6%)		50,0%					
Total entity employees headcount	5	_		· 	_			_		·
Finance personnel headcount	7			2			2			2
Human Resources personnel headcount	7	4	_	1	4	3	3	5	1	1
Human Resources personner headcount	/		_		4	3)	4	

Description

MV Switching Stations
MV Networks

2000, p. 10.1	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	Budget Year
R thousands	Vuly	August	ССР	Cotober	November	Describer	Variatily	Conday	maron	April	linuy	Guile	2019/20	+1 2020/21	+2 2021/22
Operating Revenue By Source	+														
Property rates												_	_	_	_
Service charges - electricity revenue												_	_	_	_
Service charges - water revenue												_	_	_	_
Service charges - sanitation revenue												_	_	_	_
Service charges - refuse revenue												_	_	_	_
Rental of facilities and equipment												_	_	_	_
Interest earned - external investments	69	69	_	_	_	_	_			_	_	690	828		
Interest earned - external investments	09	03	_	_	_		_	_	_	_	_	_	- 020		_
Dividends received												_		_	_
Fines, penalties and forfeits												_	_	_	
													_	_	_
Licences and permits												4 000	4 000	_	- 20
Agency services	- 00.540	_	_	_	_	_	_	_	_	_	-	1 238			300
Transfers and subsidies	26 548	- 10	-	-	-	_	_	_	_	-	-	(17 297)	•	21	52.000
Other revenue	-	10	-	-	-	-	-	_	-	-	-	50 365			53 09
Gains on disposal of PPE	- 00.047	- 70	-	-	-	-	-	-	-	-	-	- 04.007			-
Total Revenue (excluding capital transfers and contributions)	26 617	79	-	-	-	-	-	-	-	-	-	34 997	61 692	52 381	54 33
Operating Expenditure By Type	2 222	0.000										22.242	0,,000	04.040	05.00
Employee related costs	2 023	2 023	-	-	-	-	-	-	-	-	-	20 243		24 316	25 935
Remuneration of Board Members	384	-										(384)	-	-	_
Debt impairment	-	-										-	-	-	-
Depreciation & asset impairment	147	147	-	-	-	-	-	-	-	-	-	1 468	1 761	2 165	2 103
Finance charges	-	-	-	-	-	-	-	-	-	-	-	4	4	4	4
Bulk purchases	-	-										-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-	-	302		1	
Contracted services	-	-	-	-	-	-	-	-	-	-	-	26 644		1	15 228
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	300		1	
Other expenditure	2 882	2 882	-	-	-	-	-	-	-	-	-	2 423	8 187	8 040	8 476
Loss on disposal of PPE	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	5 437	5 052	_	_	_	_	_	_	_	-	-	51 000	61 489	50 996	52 356
Capital expenditure by Asset Class/Sub-class															
infrastructure	_	_	_	_	_	_	_	_	_	_	_	_	1 -	_	_
Roads Infrastructure	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Roads	_									_		_	_		_
Road Structures												_	_	_	_
Road Furniture	_	_											_	_	_
												-		_	
Capital Spares Storm water Infrastructure												-	-	_	_
	-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Drainage Collection												-	_	_	_
Storm water Conveyance												_	-	_	_
Attenuation												-	-	-	_
Electrical Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power Plants												-	-	_	-
HV Substations												-	-	_	-
HV Switching Station												_	-	-	-
HV Transmission Conductors												-	-	-	-
MV Substations												-	-	-	-
AU Contabion Of the												I	1	1	1

Budget Year 2019/20

Medium Term Revenue and Expenditure

Framework

Description						Budget Ye	ar 2019/20						Medium Teri	n Revenue and Framework	I Expenditure
R thousands	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
LV Networks												_	2013/20	- 1 2020/21	
Capital Spares												_	_	_	_
Water Supply Infrastructure	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Dams and Weirs												_	_	_	_
Boreholes												_	_	_	_
Reservoirs												_	_	_	_
Pump Stations												_	_	_	_
Water Treatment Works												_	_	_	_
Bulk Mains												_	_	_	
Distribution												_	_	_	
Distribution Points												_	_	_	_
PRV Stations												_	_	_	
Capital Spares												_	_	_	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-	-	-	_	_	_	-
Pump Station												_	_	_	-
Reticulation												_	_	_	-
Waste Water Treatment Works												_	_	_	-
Outfall Sewers												_	_	_	_
Toilet Facilities												_	_	_	_
Capital Spares												_	_	_	
Solid Waste Infrastructure	_	-	-	_	_	-	_	-	_	_	-	_	_	_	
Landfill Sites												_	_	_	_
Waste Transfer Stations												_	_	_	_
Waste Processing Facilities												_	_	_	-
Waste Drop-off Points												_	_	_	-
Waste Separation Facilities												_	_	_	
Electricity Generation Facilities												_	_	_	
Capital Spares												_	_	_	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-	-	-	_	_	_	-
Rail Lines												_	_	_	
Rail Structures												_	_	_	-
Rail Furniture												_	_	_	
Drainage Collection												_	_	_	
Storm water Conveyance												_	_	_	-
Attenuation												-	-	_	
MV Substations												-	-	_	-
LV Networks												-	-	_	-
Capital Spares												-	_	_	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	_	_	-
Sand Pumps												-	_	_	-
Piers												-	-	_	-
Revetments												-	-	_	-
Promenades												-	-	_	-
Capital Spares												-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-	_	-
Data Centres												-	-	_	-
Core Layers												-	-	_	-
Distribution Layers												-	-	_	-
Capital Spares												-	-	_	-

Description						Budget Ye	ar 2019/20						Medium Ter	m Revenue and Framework	d Expenditure
R thousands	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20		Budget Year +2 2021/22
Community Assets	_	_	_	_	_	_	_	_	_	_	_	57 000	57 000	45 000	
Community Facilities	_	_	_	_	_	_	_	_	_	_	_	-	_	_	_
Halls												_	_	_	_
Centres												_	_	_	_
Crèches												_	_	_	_
Clinics/Care Centres												_	_	_	_
Fire/Ambulance Stations												_	_	_	_
Testing Stations												_	_	_	_
Museums												_	_	_	_
Galleries												_	_	_	_
Theatres												_	_	_	_
Libraries												_	_	_	_
Cemeteries/Crematoria												_	_	_	_
Police												-	_	_	_
Parks	-	-	-	_	-	-	-	-	-	-	-	-	_	_	_
Public Open Space												_	_	_	_
Nature Reserves												_	_	_	_
Public Ablution Facilities												_	_	_	_
Markets												_	_	_	_
Stalls												_	_	_	_
Abattoirs												_	_	_	_
Airports												-	_	_	_
Taxi Ranks/Bus Terminals												-	_	_	_
Capital Spares												-	_	_	_
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-	-	57 000	57 000	45 000	45 000
Indoor Facilities												-	_	_	_
Outdoor Facilities	-	-	_	_	_	_	-	-	-	-	-	57 000	57 000	45 000	45 000
Capital Spares												-	-	-	-
Heritage assets	-	-	_	-	-	-	-	-	-	-	-	-	_	-	-
Monuments												-	_	-	-
Historic Buildings												-	-	-	-
Works of Art												-	-	-	-
Conservation Areas												-	-	-	-
Other Heritage												-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improved Property												-	-	-	-
Unimproved Property												-	_	_	_
Non-revenue Generating	_	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Improved Property												-	-	-	_
Unimproved Property												-	-	_	_
Other assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Operational Buildings		_		_	_	_		_				_	_	_	_
Municipal Offices	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Pay/Enquiry Points												_	_	_	_
Building Plan Offices												_	_	_	_
															. –
Workshops												_	_	_	_

Description						Budget Ye	ar 2019/20						Medium Ter	m Revenue and Framework	d Expenditure
	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
R thousands													2019/20	+1 2020/21	+2 2021/22
Stores												-	-	-	
Laboratories												-	-	-	
Training Centres												-	-	_	
Manufacturing Plant												_	_	_	
Depots												_	_	_	
Capital Spares												_	_	_	
Housing	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Staff Housing												_	_	_	
Social Housing												_			
													_	_	
Capital Spares												-	_	_	
Biological or Cultivated Assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Biological or Cultivated Assets												_	_	_	
Distribution of Cultivator Associa															
ntangible Assets	_	_	_	_	_	_	_	_	_	_	_	922	922	1 014	11
Servitudes												_	_	_	
Licences and Rights	_	_	_	_	_	_	_	_	_	_	_	922	922		
Water Rights	_	-	_	_	_	_	_	_	_	_	_		322	1014	''
												-	_	_	
Effluent Licenses												-	_	_	
Solid Waste Licenses												-	-	_	
Computer Software and Applications	-	-	-	-	-	-	-	-	-	-	-	922	922	1 014	11
Load Settlement Software Applications												-	-	-	
Unspecified												-	-	_	
												040	040	004	
Computer Equipment	_	-	-	-	-	-	-	-	-	-	-	210	210	1	2
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-	210	210	231	25
Fundament Office Fundament												4.450	4.450	4.005	4.0
Furniture and Office Equipment	_	-	-	-	-	-	-	-	-	-	-	1 150	1 150	1	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-	-	1 150	1 150	1 265	1 3
Machinery and Equipment															
	-	-	-	-	-	-	-	-	-	-	-	-	_	_	
Machinery and Equipment												-	_	_	
Transport Assets	_	_	-	-	-	-	_	-	-	-	-	-	-	_	
Transport Assets												-	-	_	
<u>Land</u>	-	_	-	-	-	-	_	-	-	-	-	-	-	_	
Land												-	-	_	
Tools Markey and New Probact and Astronols															
Zoo's, Marine and Non-biological Animals	_	-	-	-	-	-	-	-	-	-	-	-	_	_	
Zoo's, Marine and Non-biological Animals												_	-	_	
Fotal capital expenditure		_	_	_	_		_	_	_	_	_	59 282	59 282	47 510	47 7
otal Capital experiorure	_		_	_	_	-		_	_	_		39 202	J9 202	47 310	47 7
CASH FLOW FROM OPERATING ACTIVITIES															
Receipts															
Property rates												_	_	_	
Service charges												_	_	_	
												6 357	6 357	4 081	4 3
Other revenue												l		1	1
Government - operating												52 225	52 225	1	
Government - capital												65 282	65 282	52 510	52 7

Description						Budget Ye	ear 2019/20						Medium Ter	m Revenue and Framework	1 Expenditure
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	Budget Year
R thousands													2019/20	+1 2020/21	+2 2021/22
Interest												828	828	870	917
Dividends												-	-	_	_
Payments															
Suppliers and employees												(58 155)	(58 155)	(48 161)	(49 771)
Finance charges												(4)	(4)	(4)	(4)
Dividends paid												_	_	_	_
Transfers and Grants												_	_	_	_
NET CASH FROM/(USED) OPERATING ACTIVITIES	-	-	_	-	-	-	-	_	-	-	-	66 533	66 533	54 216	54 560
CASH FLOWS FROM INVESTING ACTIVITIES															
Receipts															
Proceeds on disposal of PPE												_	_	_	_
Decrease (Increase) in non-current debtors												_	_	_	_
Decrease (increase) other non-current receivables												_	_	_	_
Decrease (increase) in non-current investments												_	_	_	_
Payments															
Capital assets												(65 282)	(65 282)	(52 510)	(52 761)
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	_	_	-	-	-	-	_	-	-	-	(65 282)	(65 282)	<u> </u>	
,												,	,	,	
CASH FLOWS FROM FINANCING ACTIVITIES															
Receipts															
Short term loans												_	_	_	_
Borrowing long term/refinancing												_	_	_	_
Increase (decrease) in consumer deposits												_	_	_	_
Payments															
Repayment of borrowing												(1 251)	(1 251)	(1 706)	(1 798)
NET CASH FROM/(USED) FINANCING ACTIVITIES	_	_	_	_	_	_	_	_	_	_	_	(1 251)	(1 251)		
												(1.201)	(1.201)	(1700)	(1750)
NET INCREASE/ (DECREASE) IN CASH HELD	_	_	_	_	_	_	_	_	_	_	_	0	0	0	0
Cash/cash equivalents at the year begin:		_	_	_	_	_	_	_	_	_	_	367	367	367	367
Cash/cash equivalents at the year end:	_	_	_	_	_	_	_	_	_	_	_	367	367	I	1

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class										
<u>Infrastructure</u>	'	_	-	-	-	_	_	_	_	_
Roads Infrastructure		_	-	_	-	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	-	-	-	-	-	-	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	-	_	-	_	-	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	_	_	_	_	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	:/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	-	-	-	-	_	-	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		_	-	_	-	-	_	_	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	-	_	-	_	_	-	_	_
Community Facilities		_	_	_	_	_	_	_	_	_
Halls										
Centres										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	-	-	-	-	_	-
Indoor Facilities										
Outdoor Facilities		_	_	_	_	_	_	_	_	_
Capital Spares										
Heritage assets		_	_	_	-	_	_	_	_	_
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	-	_	_	-	_
Revenue Generating		-	_	-	-	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		-	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Other assets		_	-	-	-	-	_	_	_	-
Operational Buildings		_	_	-	-	-	_	_	_	_
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	-	-	-	_	-	_	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		-	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Servitudes										
Licences and Rights		_	1 807	225	1 829	13 909	13 909	922	1 014	1 116
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		_	1 779	225	1 829	13 909	13 909	922	1 014	1 116
Load Settlement Software Applications										
Unspecified			27							
Computer Equipment		_	459	99	193	193	193	210	231	254
Computer Equipment		-	459	99	193	193	193	210	231	254
Furniture and Office Equipment		_	99	-	270	270	270	1 150	1 265	1 392
Furniture and Office Equipment		_	99	-	270	270	270	1 150	1 265	1 392

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Terr	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Machinery and Equipment		-	-	-	-	-	-	-	-	_
Machinery and Equipment										
Transport Assets		_	_	_	-	-	_	-	_	_
Transport Assets										
<u>Land</u>		_	_	_	_	-	-	-	-	_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	-	-	_	-	_	_
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	-	2 364	324	2 292	14 372	14 372	2 282	2 510	2 761

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on renewal of existing assets by Asset (lass/Su	ıb-class								
<u>Infrastructure</u>		_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	-	-	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	-	-	_	-	-	_	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	-	-	-	-	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-	_	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	3/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	_	-	-	_	_	-	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		_	_	_	_	_	_	_	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres		_	_	_	_	_	_	_	_	_
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	_	_	_
Community Facilities		_	-	-	-	_	-	-	-	-
Halls										
Centres										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		_	_	_	_	_	_	_	_	_
Indoor Facilities										
Outdoor Facilities		_	_	_	_	_	_	_	_	_
		_	_	_	_	_	_	_	_	_
Capital Spares										
Heritage assets		_	-	_	_	_	_	-	_	_
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
nvestment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property			_					_		

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Unimproved Property										
Other assets		_	_	_	-	_	_	_	_	_
Operational Buildings		_	-	-	_	_	_	_	_	_
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	-	-	_	_	_	_	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		_	-	_	-	_	_	_	_	_
Servitudes										
Licences and Rights		_	-	-	-	_	-	-	-	_
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	_	_	-	_	_	_	_	_
Computer Equipment										
Furniture and Office Equipment		_	_	-	-	_	_	_	_	_
Furniture and Office Equipment										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Terr	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Machinery and Equipment		-	-	-	-	-	_	-	_	_
Machinery and Equipment										
<u>Transport Assets</u>		_	_	_	_	_	_	_	_	_
Transport Assets										
<u>Land</u>		-	-	-	-	-	_	-	_	-
Land										
Zoo's, Marine and Non-biological Animals		_	-	_	-	_	_	-	-	_
Zoo's, Marine and Non-biological Animals										
Total capital expenditure on renewal of existing assets	1	-	-	-	-	-	-	-	-	-

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/Sub-class										
<u>Infrastructure</u>		_	_	_	-	_	_	_	_	_
Roads Infrastructure		_	_	_	_	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	_	-	-	_	-	_	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	_	-	_	_	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	_	-	-	_	-	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	-	_	-	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	_	_	_	_	_	_	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	_	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	-	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	_	_	_	_	_	_	_
Community Facilities		_	_	_	_	_	_	_	_	_
Halls			_	_	_		_	_	_	_
Centres										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		_	_	_	_	_	_	_	_	_
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Capitai Spares										
<u>Heritage assets</u>		_	_	-	-	_	-	-	-	_
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	3/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Unimproved Property										
Other assets		_	_	_	_	_	_	_	_	_
Operational Buildings		_	_	_	_	_	_	_	_	_
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	-	-	-	_	_	-	-	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		_	-	_	_	_	_	_	_	_
Servitudes										
Licences and Rights		-	-	-	-	-	_	-	-	_
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	-	_	_	_	_	_	_	_
Computer Equipment										
Furniture and Office Equipment		_	_	_	-	_	_	-	_	_
Furniture and Office Equipment										

Buffalo City Development Agency - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	:/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Machinery and Equipment		-	_	-	-	_	_	-	_	-
Machinery and Equipment										
<u>Transport Assets</u>		_	_	_	_	_	_	_	_	_
Transport Assets										
<u>Land</u>		_	_	_	_	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	_	_	_	_	_	-	_	_
Zoo's, Marine and Non-biological Animals										
Total expenditure on repairs and maintenance of assets		_	_	_	_	_	_	_	_	_

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class										
<u>Infrastructure</u>		_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	_	_	_	_	_	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	_	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	-	-	-	-	_	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	-	-	-	_	-	-	_	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	-	-	-	-	-	-	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		_	-	_	-	_	_	_	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	_	-	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		-	-	-	-	-	_	-	_	-
Community Facilities		-	-	-	-	-	_	_	_	1
Halls		-	-	-	-	-	_	_	_	-
Centres										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space		_	_	_	_	_	_	_	_	_
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		_	_	_	_	_	_	_	_	_
Indoor Facilities			_	_	_	_	_	_	_	_
Outdoor Facilities										
Capital Spares										
Heritage assets		-	-	-	-	-	_	-	_	_
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_		_	_	_	_	_
Improved Property										
Unimproved Property		_	_	_	_	_	_	_	_	_
Non-revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Unimproved Property										
Other assets		_	_	-	-	_	_	_	_	_
Operational Buildings		-	_	_	_	_	_	_	_	_
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices		-	-	-	-	_	_	-	_	_
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	_	_	_	_	_	_	_	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		-	219	603	1 138	1 005	1 005	1 239	1 268	1 144
Servitudes										
Licences and Rights		-	219	603	1 138	1 005	1 005	1 239	1 268	1 144
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	207	603	1 138	1 005	1 005	1 239	1 268	1 144
Load Settlement Software Applications			-							
Unspecified		-	12	-	-	-	-	-	-	_
Computer Equipment		-	106	178	221	209	209	268	297	311
Computer Equipment		-	106	178	221	209	209	268	297	311
Furniture and Office Equipment		_	7	18	53	63	63	254	600	649
Furniture and Office Equipment		-	7	18	53	63	63	254	600	649

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Machinery and Equipment		-	-	-	-	_	_	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
<u>Transport Assets</u>		-	_	_	-	_	_	-	_	_
Transport Assets										
<u>Land</u>		-	-	_	-	_	_	-	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	-	_	-	_	_	_	_	_
Zoo's, Marine and Non-biological Animals										
Total Depreciation by Asset Class/Sub-class		_	332	799	1 412	1 276	1 276	1 761	2 165	2 103

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Teri	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on upgrading of existing assets by Asse	et Class/	Sub-class								
<u>Infrastructure</u>		_	_	_	_	_	_	_	_	_
Roads Infrastructure		_	_	-	-	_	_	-	_	_
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		_	_	-	-	-	-	-	_	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		_	_	-	-	-	_	-	_	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		_	_	-	-	-	_	-	_	_
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		_	_	_	-	_	_	_	_	_
Pump Station										
Reticulation										
Waste Water Treatment Works										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		_	_	_	-	-	_	-	_	_
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	_	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		_	_	_	-	_	_	-	_	_
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	_	-	25 000	-	_	57 000	45 000	45 000
Community Facilities		_	_	-	15 000	_	_	_	_	_
Halls										
Centres										

Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	3/19	Medium Teri	n Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks		_	_	_	15 000	_	_	-	_	_
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		_	_	_	10 000	_	_	57 000	45 000	45 000
Indoor Facilities					10 000			0. 000	10 000	10 000
Outdoor Facilities		_	_	_	10 000	_	_	57 000	45 000	45 000
Capital Spares					10 000			0, 000	10 000	10 000
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		_	_	_	_	_	_	_	_	_
Revenue Generating		_	_	_	_	_	_	_	_	_
Improved Property										
Unimproved Property										
Non-revenue Generating		_	_	_	_	_	_	-	_	_
Improved Property										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	3/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Unimproved Property										
Other assets		_	_	-	_	_	_	_	_	_
Operational Buildings		_	-	_	-	_	_	_	_	_
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		_	-	-	-	_	_	-	-	_
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		_	_	-	-	_	_	_	_	_
Biological or Cultivated Assets										
Intangible Assets		_	_	-	-	_	_	_	_	_
Servitudes										
Licences and Rights		_	-	-	-	_	_	-	-	_
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		_	_	-	-	_	_	_	_	_
Computer Equipment										
Furniture and Office Equipment		_	_	_	-	_	_	_	_	_
Furniture and Office Equipment										

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19	Medium Ter	m Revenue and Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Machinery and Equipment		-	-	_	-	-	_	-	_	_
Machinery and Equipment										
<u>Transport Assets</u>		_	_	_	_	_	_	_	_	_
Transport Assets										
<u>Land</u>		_	-	_	-	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals		_	-	-	-	-	_	_	_	_
Zoo's, Marine and Non-biological Animals										
Total capital expenditure on upgrading of existing assets	1	_	-	-	25 000	-	_	57 000	45 000	45 000

Buffalo City Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	Current Year 2018/19		m Term Revenue Framework		Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Total Contract Value
R thousands	1,3	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Entities: Revenue Obligation By Contract	2													
Contract 1		63 000	50 000	50 000										163 000 -
Total Operating Revenue Implication		63 000	50 000	50 000	-	-	-	-	-	-	-	-	-	163 000
Expenditure Obligation By Contract	2													
														- - -
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	_	-
Capital Expenditure Obligation By Contract	2													
Contract 1		63 000	50 000	50 000										163 000 –
Total Capital Expenditure Implication		63 000	50 000	50 000	-	-	-	-	-	-	-	-	-	163 000
Total Entity Expenditure Implication		63 000	50 000	50 000	-	-	-	-	-	-	-	-	-	163 000

Buffalo City Development Agency - Supporting Table SD9 Detailed capital budget

R thousand														2019/20 Medium	Term Revenue & I Framework	Expenditure
Function	Project Description	Project Number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Entities:																
List all capital projects grouped by	Entity															
Buffalo City Development Agency	I feet at a 5 Stor Book at 0 and 31 April 0 at 4 d								DUESALO OITY METROPOLITANI MUNICIPALITY							
Planning And Development	-Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - WHOLE OF	,	0					
Fighting And Development	Capital:Non-Infrastructure:Existing:Upgrading:Community	_	KENEWAL	A long and healthy life for all South Ameans	Illiciusion and Access		Sport And Necreation Lacinities	Outuooi i aciiities	BUFFALO CITY METROPOLITAN MUNICIPALITY -	1	0	_	_	-	7	Ī.
Planning And Development	Assets:Community Facilities:Parks	_	UPGRADING	An efficient; effective and development-oriented public service	Inclusion and Access		Community Facilities	Parks	COASTAL R	1 0	0	_	_	_	_/	
3	Apital:Non-Infrastructure:Existing:Upgrading:Community								BUFFALO CITY METROPOLITAN MUNICIPALITY -							
Planning And Development	Assets:Community Facilities:Public Open Space	_	UPGRADING	An efficient; effective and development-oriented public service	Inclusion and Access		Community Facilities	Public Open Space	ADMINISTR	0	0	_	_	1 000	-1	_
									BUFFALO CITY METROPOLITAN MUNICIPALITY -							
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	-	NEW	An efficient; effective and development-oriented public service	Growth		Computer Equipment	Computer Equipment	ADMINISTR	0	0	99	193	210	231	254
									BUFFALO CITY METROPOLITAN MUNICIPALITY -							4
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	-	NEW	An efficient; effective and development-oriented public service	Growth		Furniture And Office Equipment	Furniture And Office Equipment	ADMINISTR	0	0	-	270	1 150	1 265	1 392
	Capital:Non-Infrastructure:New:Intangible Assets:Computer								BUFFALO CITY METROPOLITAN MUNICIPALITY -							4
Planning And Development	Software And Applications	-	NEW	An efficient; effective and development-oriented public service	Growth		Licences And Rights	Computer Software And Applications		0	0	225	13 622	922	1 014	1 116
5	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications								BUFFALO CITY METROPOLITAN MUNICIPALITY - WHOLE OF				007			4
Planning And Development	···	-	NEW	An efficient; effective and development-oriented public service	Growth		Licences And Rights	Computer Software And Applications		0	0	-	287	-	- 7	/
Diagning And Davidanment	Nfrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities		UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY - COASTAL R	Ι ,	0					4
Planning And Development	Nfrastructure:Existing:Upgrading:Community Assets:Sport And	_	UPGRADING	A long and nealthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY -	· ·	0	_	_	-	- 7	/
Planning And Development	Recreation Facilities:Outdoor Facilities	_	UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	WHOLE OF	1	0	_	_	57 000	45 000	45 000
riaming raid bovelopmone	Capital:Non-Infrastructure:New:Community Assets:Sport And		or Groupinto	Trong and notately into for all obtain vintality	Includion and Access		Oport / tila / totioation / dollados	Cutados Facilities	BUFFALO CITY METROPOLITAN MUNICIPALITY -	ľ	ľ			07 000	40 000	40 000
Planning And Development	Recreation Facilities: Outdoor Facilities	NKPA2_SO3_OSO4_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	COASTAL R	0	0	_	_	(63 000)	(50 000)	(50 000)
	Capital:Non-Infrastructure:New:Community Assets:Sport And		1		1	1	1,		BUFFALO CITY METROPOLITAN MUNICIPALITY -	1	1			(******,	(,	(
Planning And Development	Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OSO4_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	WHOLE OF	0	0	-	-	-	-	-
Entity Capital expenditure												324	14 372	(2 718)	(2 490)	(2 239)

Buffalo City Development Agency - Supporting Table SD11 External mechanisms

External mechanism Name of organisation		Period of agreement 1 Years/months	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2	
R thousands						
Total					-	