

## Buffalo City Development Agency - Table D1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	200	145	439	828	663	663	854	900	949
Transfers recognised - operational	19,246	22,075	34,571	9,251	84,931	84,931	119,808	160,411	117,785
Other own revenue	877	153	643	51,613	1,930	1,930	15,982	17,576	45,393
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>20,323</b>	<b>22,373</b>	<b>35,653</b>	<b>61,692</b>	<b>87,524</b>	<b>87,524</b>	<b>136,645</b>	<b>178,887</b>	<b>164,127</b>
Employee costs	10,144	15,512	17,586	24,290	23,299	23,299	27,888	30,126	32,193
Remuneration of councillors	459	900	750	-	-	-	-	-	-
Depreciation & asset impairment	332	799	1,187	1,761	959	959	1,921	1,978	2,038
Finance charges	0	5	0	4	3	3	4	4	4
Materials and bulk purchases	-	-	-	302	1,288	1,288	1,481	1,703	1,959
Transfers and grants	-	-	-	300	279	279	321	369	424
Other expenditure	4,751	7,139	11,838	34,831	56,394	56,394	102,519	141,945	123,760
<b>Total Expenditure</b>	<b>15,686</b>	<b>24,355</b>	<b>31,361</b>	<b>61,489</b>	<b>82,222</b>	<b>82,222</b>	<b>134,134</b>	<b>176,126</b>	<b>160,377</b>
<b>Surplus/(Deficit)</b>	<b>4,638</b>	<b>(1,982)</b>	<b>4,292</b>	<b>203</b>	<b>5,302</b>	<b>5,302</b>	<b>2,510</b>	<b>2,761</b>	<b>3,750</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2,364	351	1,742	-	-	-	2,510	2,761	3,750
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>7,002</b>	<b>(1,631)</b>	<b>6,034</b>	<b>203</b>	<b>5,302</b>	<b>5,302</b>	<b>5,020</b>	<b>5,522</b>	<b>7,500</b>
Taxation	-	(538)	602	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>7,002</b>	<b>(1,093)</b>	<b>5,432</b>	<b>203</b>	<b>5,302</b>	<b>5,302</b>	<b>5,020</b>	<b>5,522</b>	<b>7,500</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>2,364</b>	<b>351</b>	<b>1,742</b>	<b>65,282</b>	<b>2,282</b>	<b>2,282</b>	<b>2,510</b>	<b>2,761</b>	<b>3,750</b>
Transfers recognised - capital	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-
<b>Total sources of capital funds</b>	<b>2,364</b>	<b>351</b>	<b>1,742</b>	<b>65,282</b>	<b>2,282</b>	<b>2,282</b>	<b>2,510</b>	<b>2,761</b>	<b>3,750</b>

<b>Financial position</b>									
Total current assets	4,400	708	5,706	1,927	1,927	1,927	3,505	3,610	3,718
Total non current assets	2,098	2,174	2,108	3,320	3,320	3,320	3,453	3,556	3,663
Total current liabilities	5,293	3,465	6,448	2,888	2,888	2,888	3,905	4,353	4,618
Total non current liabilities	-	-	-	-	-	-	-	-	-
Community wealth/Equity	1,206	(582)	1,366	2,359	2,359	2,359	3,053	2,813	2,763
<b>Cash flows</b>									
Net cash from (used) operating	5,662	(2,630)	5,362	66,533	66,533	66,533	4,431	4,740	5,788
Net cash from (used) investing	(2,314)	(351)	(1,742)	(65,282)	(65,282)	(65,282)	(2,510)	(2,761)	(3,750)
Net cash from (used) financing	-	-	-	(1,251)	(1,251)	(1,251)	(1,272)	(1,355)	(1,409)
<b>Cash/cash equivalents at the year end</b>	<b>3,348</b>	<b>367</b>	<b>3,987</b>	<b>367</b>	<b>3,987</b>	<b>3,987</b>	<b>4,637</b>	<b>5,261</b>	<b>5,890</b>

Buffalo City Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>										
<b>Revenue by Source</b>	1									
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Interest earned - external investments		200	145	439	828	663	663	854	900	949
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	1,238	743	743	7,933	4,000	4,000
Transfers and subsidies		16,882	21,724	32,829	9,251	84,931	84,931	117,298	157,650	114,035
Other revenue		877	153	643	50,375	1,188	1,188	8,049	13,576	41,393
Gains		-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>17,959</b>	<b>22,022</b>	<b>33,911</b>	<b>61,692</b>	<b>87,524</b>	<b>87,524</b>	<b>134,135</b>	<b>176,127</b>	<b>160,377</b>
<b>Expenditure By Type</b>										
Employee related costs		10,144	15,512	17,586	24,290	23,299	23,299	27,888	30,126	32,193
Remuneration of councillors		459	900	750						
Debt impairment	4	-	-	-						
Depreciation & asset impairment		332	799	1,187	1,761	959	959	1,921	1,978	2,038
Finance charges		0	5	0	4	3	3	4	4	4
Bulk purchases	2	-	-	-						
Other materials	5	-	-	-	302	1,288	1,288	1,481	1,703	1,959
Contracted services		-	-	-	26,644	47,181	47,181	79,461	103,021	83,805
Transfers and subsidies		-	-	-	300	279	279	321	369	424
Other expenditure	3	4,751	7,139	11,838	8,187	9,212	9,212	23,058	38,924	39,955
Losses		-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>15,686</b>	<b>24,355</b>	<b>31,361</b>	<b>61,489</b>	<b>82,222</b>	<b>82,222</b>	<b>134,134</b>	<b>176,126</b>	<b>160,377</b>
<b>Surplus/(Deficit)</b>		<b>2,274</b>	<b>(2,333)</b>	<b>2,550</b>	<b>203</b>	<b>5,302</b>	<b>5,302</b>	<b>0</b>	<b>1</b>	<b>(0)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2,364	351	1,742	-	-	-	2,510	2,761	3,750
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>4,638</b>	<b>(1,982)</b>	<b>4,292</b>	<b>203</b>	<b>5,302</b>	<b>5,302</b>	<b>2,510</b>	<b>2,761</b>	<b>3,750</b>
Taxation		-	(538)	602	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>4,638</b>	<b>(1,444)</b>	<b>3,690</b>	<b>203</b>	<b>5,302</b>	<b>5,302</b>	<b>2,510</b>	<b>2,761</b>	<b>3,750</b>







<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		1,807	252	1,578	63,922	922	922	1,014	1,116	1,506
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		1,807	252	1,578	63,922	922	922	1,014	1,116	1,506
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		1,779	252	1,578	63,922	922	922	1,014	1,116	1,506
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		27	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		459	99	148	210	210	210	231	253	365
Computer Equipment		459	99	148	210	210	210	231	253	365
<b>Furniture and Office Equipment</b>		99	-	15	1,150	1,150	1,150	1,265	1,392	1,879
Furniture and Office Equipment		99	-	15	1,150	1,150	1,150	1,265	1,392	1,879
<b>Machinery and Equipment</b>		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Total capital expenditure on assets</b>	1	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
<b>Funded by:</b>										
National Government										
Provincial Government										
Parent Municipality		2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
District Municipality										
<b>Transfers recognised - capital</b>		2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750
<b>Borrowing</b>	3									
<b>Internally generated funds</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Funding</b>	4	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750

Buffalo City Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>										
<b>ASSETS</b>										
<b>Current assets</b>										
Cash		1,654	344	2,293	166	166	166	172	177	183
Call investment deposits		1,694	23	1,694	1,761	1,761	1,761	1,920	1,978	2,037
Consumer debtors		45	-	-	-	-	-	-	-	-
Other debtors		982	308	1,683	-	-	-	1,377	1,418	1,460
Current portion of long-term receivables		-	-	-	-	-	-	-	-	-
Inventory		25	33	35	-	-	-	35	36	38
<b>Total current assets</b>		<b>4,400</b>	<b>708</b>	<b>5,706</b>	<b>1,927</b>	<b>1,927</b>	<b>1,927</b>	<b>3,505</b>	<b>3,610</b>	<b>3,718</b>
<b>Non current assets</b>										
Long-term receivables	3	-	-	-	-	-	-	-	-	-
Investments		-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-
Investment in Associate		-	-	-	-	-	-	-	-	-
Property, plant and equipment	1	448	351	308	1,826	1,826	1,826	1,899	1,956	2,014
Biological		-	-	-	-	-	-	-	-	-
Intangible		1,586	1,221	1,800	1,494	1,494	1,494	1,554	1,601	1,649
Other non-current assets		64	602	-	-	-	-	-	-	-
<b>Total non current assets</b>		<b>2,098</b>	<b>2,174</b>	<b>2,108</b>	<b>3,320</b>	<b>3,320</b>	<b>3,320</b>	<b>3,453</b>	<b>3,556</b>	<b>3,663</b>
<b>TOTAL ASSETS</b>		<b>6,498</b>	<b>2,882</b>	<b>7,814</b>	<b>5,247</b>	<b>5,247</b>	<b>5,247</b>	<b>6,958</b>	<b>7,166</b>	<b>7,381</b>
<b>LIABILITIES</b>										
<b>Current liabilities</b>										
Bank overdraft		-	-	-	-	-	-	-	-	-
Borrowing		4	-	-	1,251	1,251	1,251	-	-	-
Consumer deposits		-	-	-	-	-	-	-	-	-
Trade and other payables		5,010	2,086	5,419	-	-	-	2,086	2,149	2,213
Provisions	3	279	1,378	1,029	1,637	1,637	1,637	1,819	2,204	2,405
<b>Total current liabilities</b>		<b>5,293</b>	<b>3,465</b>	<b>6,448</b>	<b>2,888</b>	<b>2,888</b>	<b>2,888</b>	<b>3,905</b>	<b>4,353</b>	<b>4,618</b>
<b>Non current liabilities</b>										
Borrowing		-	-	-	-	-	-	-	-	-
Provisions	3	-	-	-	-	-	-	-	-	-
<b>Total non current liabilities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>		<b>5,293</b>	<b>3,465</b>	<b>6,448</b>	<b>2,888</b>	<b>2,888</b>	<b>2,888</b>	<b>3,905</b>	<b>4,353</b>	<b>4,618</b>
<b>NET ASSETS</b>	2	<b>1,206</b>	<b>(582)</b>	<b>1,366</b>	<b>2,359</b>	<b>2,359</b>	<b>2,359</b>	<b>3,053</b>	<b>2,813</b>	<b>2,763</b>
<b>COMMUNITY WEALTH/EQUITY</b>										
Accumulated Surplus/(Deficit)		1,206	(582)	1,366	2,359	2,359	2,359	3,053	2,813	2,763
Reserves		-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>1,206</b>	<b>(582)</b>	<b>1,366</b>	<b>2,359</b>	<b>2,359</b>	<b>2,359</b>	<b>3,053</b>	<b>2,813</b>	<b>2,763</b>



## Buffalo City Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>										
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		36	153	638	6,357	6,357	6,357	15,982	17,576	45,393
Transfers and Subsidies - Operational		20,559	21,724	35,283	52,225	52,225	52,225	117,298	157,650	114,035
Transfers and Subsidies - Capital		-	-	-	65,282	65,282	65,282	2,510	2,761	3,750
Interest		200	145	439	828	828	828	854	900	949
Dividends		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Suppliers and employees	2	(15,134)	(24,647)	(30,997)	(58,155)	(58,155)	(58,155)	(132,209)	(174,143)	(158,335)
Finance charges		(0)	(5)	(0)	(4)	(4)	(4)	(4)	(4)	(4)
Dividends paid		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>5,662</b>	<b>(2,630)</b>	<b>5,362</b>	<b>66,533</b>	<b>66,533</b>	<b>66,533</b>	<b>4,431</b>	<b>4,740</b>	<b>5,788</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		22	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	(351)	(1,742)	-	-	-	-	-	-
<b>Payments</b>										
Capital assets		(2,336)	-	-	(65,282)	(65,282)	(65,282)	(2,510)	(2,761)	(3,750)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(2,314)</b>	<b>(351)</b>	<b>(1,742)</b>	<b>(65,282)</b>	<b>(65,282)</b>	<b>(65,282)</b>	<b>(2,510)</b>	<b>(2,761)</b>	<b>(3,750)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Repayment of borrowing		-	-	-	(1,251)	(1,251)	(1,251)	(1,272)	(1,355)	(1,409)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,251)</b>	<b>(1,251)</b>	<b>(1,251)</b>	<b>(1,272)</b>	<b>(1,355)</b>	<b>(1,409)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	1	<b>3,348</b>	<b>(2,981)</b>	<b>3,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>649</b>	<b>625</b>	<b>629</b>
Cash/cash equivalents at the year begin:	2	-	3,348	367	367	3,987	3,987	3,987	4,637	5,261
Cash/cash equivalents at the year end:	2	3,348	367	3,987	367	3,987	3,987	4,637	5,261	5,890

Buffalo City Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<i>Insert measure/s description</i>		-	-	-	-	-	-	-	-	-
<b>Establishment of city improvement district</b>	<b>Security and Safety</b>	-	-	-	3,333	-	3,333	2,728	2,810	5,496
	services rendered	-	-	-	-	-	-	-	-	-
Implementation of a Financial Sustainability Strategy	% Collection of Project	-	-	-	22,661	-	22,661	7,521	4,000	4,000
Implementation of a revised organisational structure	Filled vacancies	-	-	-	-	-	-	-	-	-
<b>Implementation of the Risk Register and Internal</b>	Functional Internal Audit and	-	-	-	524	-	524	198	204	425
Implementation of Enterprise Architecture/Master	25% Implementation of	-	-	-	800	-	800	800	824	1,000
Unqualified Audit Opinion without findings	n/a	-	-	-	850	-	850	959	988	1,161
Implementation of a Waste Management Programme	60% expenditure of	-	-	-	9,251	-	9,251	3,071	-	-
<b>Project preparation &amp; packaging (Transactional</b>		-	-	-	1,300	-	1,300	-	-	-
Monitor mSCOA compliance	100% mSCOA compliance	-	-	-	122	-	122	360	371	1,500
Talent management (Learning & Growth)	0.99	-	-	-	763	-	763	863	-	-
Board & committee meetings organised and recorded	20 Board and Committee	-	-	-	-	-	-	1,959	2,018	2,079
SMME Development Strategy developed	Development of Strategy	-	-	-	100	-	100	100	-	-
Research study on transport and logistics network	1 Research study on	-	-	-	50	-	50	-	-	-
Market Research Index developed	1 Market Research Index	-	-	-	150	-	150	-	-	-
Implementation of a Marketing Demand Creation, plan	100% Development of	-	-	-	200	-	200	-	-	-
BCMM Investment conferences held	1 Investment Conference	-	-	-	150	-	150	400	-	-
NPO's trained on CSI Programme	10 NPO's trained	-	-	-	50	-	50	64	-	-
Implementation of a Corporate Social Investment (CSI)	10 NPO's supported	-	-	-	200	-	200	200	-	-
Implementation of a Corporate Social Investment (CSI)	Sponsorships/donation	-	-	-	100	-	100	150	-	-
Environmental Upgrade on Marina Glen B	Environmental Upgrade on	-	-	-	1,000	-	1,000	1,000	-	-
Plan (IBP) in Leaches Bay	Programme	-	-	-	2,000	-	2,000	1,000	-	-
Commencement of project implementation (upgrade and Crescent	Phase 1: upgrading	-	-	-	33,000	-	33,000	45,635	26,500	26,500
Strategy (BIDS)	<b>Phase 1:</b>	-	-	-	30,000	-	30,000	38,874	23,500	23,500
implementation of BIDS	<b>the University Town</b>	-	-	-	2,010	-	2,010	-	-	-
Revitalisation (TER) in Duncan Village	<b>4</b>	-	-	-	50	-	50	-	-	-
Development Programme (ICDP) for BCMM	<b>proposal submitted</b>	-	-	-	300	-	300	-	-	-
Commencement of Planning on Sleeper Site	<b>Master Plan in conjunction</b>	-	-	-	300	-	300	950	-	-
Implementation Tourism Infrastructure Masterplan (TIM)	<b>completed</b>	-	-	-	625	-	625	500	-	-
Globally recognized tourist attractions promoted	<b>TIM phase 1</b>	-	-	-	1,000	-	1,000	1,000	-	-
Signature events identified and promoted	<b>attractions</b>	-	-	-	200	-	200	200	-	-
EAP (Wellness) program developed	<b>marketing programme</b>	-	-	-	100	-	100	500	-	-
Adequate office space acquired	<b>Implemented EAP</b>	-	-	-	100	-	100	500	-	-
time-frames	<b>line with the approved</b>	-	-	-	1,166	-	1,166	1,200	-	-
	<b>matters within the legal</b>	-	-	-	500	-	500	500	-	-



## ANNEXURE Z

Employee costs	Employee costs/Total Revenue - capital revenue	56.5%	70.4%	51.9%	39%	27%	27%	21%	17%	20%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	59.0%	70.4%	50.6%	39.4%	25.2%	26.6%	20.8%	17.1%	20.1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue	0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
<b>Financial viability indicators</b>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	214.9	42,521.9	0.9	41.8	2.1	2.0	12.4	13.1	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	36%	0.0	0.2	0.1	0.0	0.0	0.0	0.0	0.0

Buffalo City Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
		Yrs/Months												
First National Bank - 62098719358		Tier balance	n/a	N/A	Ongoing	-	-	-	n/a	23	807	(39,910)	41,000	1,920

Total

**Buffalo City Development Agency - Supporting Table SD4 Board member allowances and staff benefits**

Summary of Employee and Board Member remuneration	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		A	B	C	D	E	F	G	H	I
<b>R thousands</b>										
<b>Remuneration</b>										
<b>Board Members of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-			
Pension and UIF Contributions		-	-	-	-	-	-			
Medical Aid Contributions		-	-	-	-	-	-			
Overtime		-	-	-	-	-	-			
Performance Bonus		-	-	-	-	-	-			
Motor Vehicle Allowance		-	-	-	-	-	-			
Cellphone Allowance		-	-	-	-	-	-			
Housing Allowances		-	-	-	-	-	-			
Other benefits and allowances		-	-	-	10	-	10	1,959	2,018	2,079
Board Fees		459	900	750	1,276	-	1,276			
Payments in lieu of leave		-	-	-	-	-	-			
Long service awards	1	-	-	-	-	-	-			
Post-retirement benefit obligations		-	-	-	-	-	-			
<b>Sub Total - Board Members of Entities</b>		<b>459</b>	<b>900</b>	<b>750</b>	<b>1,286</b>	<b>-</b>	<b>1,286</b>	<b>1,959</b>	<b>2,018</b>	<b>2,079</b>
<b>% increase</b>			<b>0</b>	<b>(0)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3.0%</b>
<b>Senior Managers of Entities</b>										
Basic Salaries and Wages		4,393	5,131	5,757	4,892	4,892	4,892	6,863	7,440	7,971
Pension and UIF Contributions		-	541	570	617	617	617	687	745	798
Medical Aid Contributions		-	-	-	-	-	-			
Overtime		-	-	-	-	-	-			
Performance Bonus		-	450	474	474	474	474	528	572	613
Motor Vehicle Allowance		408	228	14	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-			
Housing Allowances		-	-	-	-	-	-			
Other benefits and allowances		475	-	-	-	-	-			
Payments in lieu of leave		-	-	-	-	-	-			
Long service awards		-	-	-	-	-	-			
Post-retirement benefit obligations	1	-	-	-	-	-	-			
<b>Sub Total - Senior Managers of Entities</b>		<b>5,275</b>	<b>6,349</b>	<b>6,815</b>	<b>5,983</b>	<b>5,983</b>	<b>5,983</b>	<b>8,078</b>	<b>8,757</b>	<b>9,382</b>
<b>% increase</b>			<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>7.1%</b>

## ANNEXURE Z

<b>Other Staff of Entities</b>										
Basic Salaries and Wages		3,678	6,822	7,775	14,586	13,595	13,595	15,129	16,401	17,571
Pension and UIF Contributions		316	622	718	1,105	1,105	1,105	1,230	1,334	1,429
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		473	447	552	667	667	667	742	804	862
Motor Vehicle Allowance		50	60	120	120	120	120	134	145	155
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	48	48	48	48	53	58	62
Other benefits and allowances		351	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	296	373	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	1	-	-	-	496	496	496	563	610	654
<b>Sub Total - Other Staff of Entities</b>		<b>4,868</b>	<b>8,247</b>	<b>9,586</b>	<b>17,022</b>	<b>16,031</b>	<b>16,031</b>	<b>17,851</b>	<b>19,352</b>	<b>20,732</b>
<b>% increase</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7.1%</b>
<b>Total Municipal Entities remuneration</b>		<b>10,603</b>	<b>15,496</b>	<b>17,152</b>	<b>24,290</b>	<b>22,014</b>	<b>23,299</b>	<b>27,888</b>	<b>30,126</b>	<b>32,193</b>

## Buffalo City Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2018/19			Current Year 2019/20			Budget Year 2020/21		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)		-	-	-	-	-	-	-	-	-
Board Members of municipal entities	3	6	-	6	6	-	6	8	-	8
<b>Municipal entity employees</b>	4	-	-	-	-	-	-	-	-	-
CEO and Senior Managers	2	4	-	4	4	-	4	5	-	4
Other Managers	6	7	2	5	8	3	5	11	5	6
Professionals		1	1	-	1	1	-	1	1	-
Finance		-	-	-	-	-	-	-	-	-
Spatial/town planning		-	-	-	-	-	-	-	-	-
Information Technology		1	1	-	1	1	-	1	1	-
Roads		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Other		4	4	-	2	2	-	1	1	-
Technicians		-	-	-	-	-	-	-	-	-
Finance		-	-	-	-	-	-	-	-	-
Spatial/town planning		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)		2	2	-	5	5	-	5	5	-
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		-	-	-	-	-	-	-	-	-
Elementary Occupations		-	-	-	-	-	-	-	-	-
<b>Total Personnel Numbers</b>		<b>24</b>	<b>9</b>	<b>15</b>	<b>26</b>	<b>11</b>	<b>15</b>	<b>31</b>	<b>12</b>	<b>18</b>
<b>% increase</b>			(62.5%)	66.7%	73.3%	(26.7%)	-	106.7%	(61.3%)	50.0%
<b>Total entity employees headcount</b>	5	4	1	3	-	-	-	-	-	-
Finance personnel headcount	7	4	3	1	4	1	3	5	2	3
Human Resources personnel headcount	7	-	-	-	5	4	1	5	4	1



**Buffalo City Development Agency - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure**

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>															
<b>Operating Revenue By Source</b>															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	69	81	74	69	69	69	79	74	69	69	69	63	854	900	949
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	661	661	661	661	661	661	661	661	661	661	661	661	7,933	4,000	4,000
Transfers and subsidies	48,813	-	-	25,099	-	-	8,009	-	-	25,099	-	10,278	117,298	157,650	114,035
Other revenue	4,280	280	280	280	650	280	280	530	280	280	280	353	8,049	13,576	41,393
Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>53,822</b>	<b>1,022</b>	<b>1,015</b>	<b>26,109</b>	<b>1,380</b>	<b>1,010</b>	<b>9,029</b>	<b>1,265</b>	<b>1,010</b>	<b>26,109</b>	<b>1,010</b>	<b>11,354</b>	<b>134,135</b>	<b>176,127</b>	<b>160,377</b>
<b>Operating Expenditure By Type</b>															
Employee related costs	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	2,324	27,888	30,126	32,193
Remuneration of Board Members	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	160	160	160	160	160	160	160	160	160	160	160	160	1,921	1,978	2,038
Finance charges	0	0	0	0	0	0	0	0	0	0	0	0	4	4	4
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	123	123	123	123	123	123	123	123	123	123	123	123	1,481	1,703	1,959
Contracted services	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	5,765	16,043	79,461	103,021	83,805
Transfers and subsidies	27	27	27	27	27	27	27	27	27	27	27	27	321	369	424
Other expenditure	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,922	1,921	23,058	38,924	39,955
Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>10,321</b>	<b>20,598</b>	<b>134,134</b>	<b>176,126</b>	<b>160,377</b>

**Capital expenditure by Asset Class/Sub-class**

<b>Infrastructure</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Roads Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Roads	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Structures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Drainage Collection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Storm water Conveyance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-





Non-revenue Generating	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>	85	85	85	85	85	85	85	85	85	85	85	85	1,014	1,116	1,506
Servitudes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and Rights	85	85	85	85	85	85	85	85	85	85	85	85	1,014	1,116	1,506
Water Rights	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Computer Software and Applications	85	85	85	85	85	85	85	85	85	85	85	85	1,014	1,116	1,506
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>	19	19	19	19	19	19	19	19	19	19	19	19	231	253	365
Computer Equipment	19	19	19	19	19	19	19	19	19	19	19	19	231	253	365
<b>Furniture and Office Equipment</b>	105	105	105	105	105	105	105	105	105	105	105	105	1,265	1,392	1,879
Furniture and Office Equipment	105	105	105	105	105	105	105	105	105	105	105	105	1,265	1,392	1,879
<b>Machinery and Equipment</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Land</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals																
<b>Total capital expenditure</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	209	2,510	2,761	3,750	

**CASH FLOW FROM OPERATING ACTIVITIES**

<b>Receipts</b>																
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	4,280	280	280	280	650	280	280	530	280	280	280	8,286	15,982	17,576	45,393	
Government - operating	48,813	-	-	25,099	-	3,205	4,804	-	-	25,099	-	10,278	117,298	157,650	114,035	
Government - capital	2,510	-	-	-	-	-	-	-	-	-	-	-	2,510	2,761	3,750	
Interest	69	81	74	69	69	69	79	74	69	69	69	63	854	900	949	
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments</b>																
Suppliers and employees	(4,092)	(7,092)	(13,464)	(9,090)	(14,092)	(28,464)	(14,092)	(14,091)	(13,464)	(14,072)	(14,092)	13,897	(132,209)	(174,143)	(158,335)	
Finance charges	-	-	-	(2)	-	-	-	(1)	-	-	-	(1)	(4)	(4)	(4)	
Dividends paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>51,579</b>	<b>(6,731)</b>	<b>(13,111)</b>	<b>16,356</b>	<b>(13,373)</b>	<b>(24,911)</b>	<b>(8,929)</b>	<b>(13,488)</b>	<b>(13,116)</b>	<b>11,376</b>	<b>(13,743)</b>	32,523	4,431	4,740	5,788	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>																
<b>Receipts</b>																
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments</b>																
Capital assets	-	-	(628)	-	-	(628)	-	-	(628)	(20)	-	(607)	(2,510)	(2,761)	(3,750)	
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>-</b>	<b>-</b>	<b>(628)</b>	<b>-</b>	<b>-</b>	<b>(628)</b>	<b>-</b>	<b>-</b>	<b>(628)</b>	<b>(20)</b>	<b>-</b>	(607)	(2,510)	(2,761)	(3,750)	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>																
<b>Receipts</b>																
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments</b>																
Repayment of borrowing	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(1,272)	(1,355)	(1,409)	
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	<b>(106)</b>	(106)	(1,272)	(1,355)	(1,409)	
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>51,473</b>	<b>(6,837)</b>	<b>(13,844)</b>	<b>16,250</b>	<b>(13,479)</b>	<b>(25,644)</b>	<b>(9,035)</b>	<b>(13,594)</b>	<b>(13,849)</b>	<b>11,250</b>	<b>(13,849)</b>	31,809	649	625	629	
Cash/cash equivalents at the year begin:	-	51,473	44,636	30,792	47,042	33,562	7,918	(1,117)	(14,712)	(28,561)	(17,311)	(149,735)	3,987	4,637	5,261	
Cash/cash equivalents at the year end:	51,473	44,636	30,792	47,042	33,562	7,918	(1,117)	(14,712)	(28,561)	(17,311)	(31,160)	(117,925)	4,637	5,261	5,890	









Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing	-	-	-	-	-	-	-	-	-	
Staff Housing										
Social Housing										
Capital Spares										
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets										
<b>Intangible Assets</b>	1,807	252	1,578	63,922	922	922	1,014	1,116	1,506	
Servitudes										
Licences and Rights	1,807	252	1,578	63,922	922	922	1,014	1,116	1,506	
Water Rights	-	-	-							
Effluent Licenses	-	-	-							
Solid Waste Licenses	-	-	-							
Computer Software and Applications	1,779	252	1,578	63,922	922	922	1,014	1,116	1,506	
Load Settlement Software Applications	-	-	-							
Unspecified	27	-	-							
<b>Computer Equipment</b>	459	99	148	210	210	210	231	253	365	
Computer Equipment	459	99	148	210	210	210	231	253	365	
<b>Furniture and Office Equipment</b>	99	-	15	1,150	1,150	1,150	1,265	1,392	1,879	
Furniture and Office Equipment	99	-	15	1,150	1,150	1,150	1,265	1,392	1,879	
<b>Machinery and Equipment</b>	-	-	-	-	-	-	-	-	-	
Machinery and Equipment										
<b>Transport Assets</b>	-	-	-	-	-	-	-	-	-	
Transport Assets										
<b>Land</b>	-	-	-	-	-	-	-	-	-	
Land										
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals										
<b>Total Capital Expenditure on new assets</b>	1	2,364	351	1,742	65,282	2,282	2,282	2,510	2,761	3,750

















Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-	-	-	-	-	-	-	-	-
Staff Housing									
Social Housing									
Capital Spares									
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
<b>Intangible Assets</b>	-	-	-	-	-	-	-	-	-
Servitudes									
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									
Load Settlement Software Applications									
Unspecified									
<b>Computer Equipment</b>	-	-	-	-	-	-	-	-	-
Computer Equipment									
<b>Furniture and Office Equipment</b>	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment									
<b>Machinery and Equipment</b>	-	-	-	-	3,944	3,944	4,535	5,216	5,998
Machinery and Equipment	-	-	-	-	3,944	3,944	4,535	5,216	5,998
<b>Transport Assets</b>	-	-	-	-	10	10	12	13	15
Transport Assets	-	-	-	-	10	10	12	13	15
<b>Land</b>	-	-	-	-	-	-	-	-	-
Land									
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
<b>Total expenditure on repairs and maintenance of assets</b>	-	-	-	-	<b>3,957</b>	<b>3,957</b>	<b>4,550</b>	<b>5,233</b>	<b>6,018</b>







Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-	-	-	-	-	-	-	-	-
Staff Housing									
Social Housing									
Capital Spares									
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
<b>Intangible Assets</b>	-	603	999	1,239	662	662	1,325	1,365	1,406
Servitudes									
Licences and Rights	-	603	999	1,239	662	662	1,325	1,365	1,406
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications	-	603	981	1,239	662	662	1,325	1,365	1,406
Load Settlement Software Applications									
Unspecified	-	-	19	-	-	-	-	-	-
<b>Computer Equipment</b>	-	178	189	268	184	184	368	379	391
Computer Equipment	-	178	189	268	184	184	368	379	391
<b>Furniture and Office Equipment</b>	-	18	18	254	114	114	227	234	241
Furniture and Office Equipment	-	18	18	254	114	114	227	234	241
<b>Machinery and Equipment</b>	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>	-	-	-	-	-	-	-	-	-
Transport Assets									
<b>Land</b>	-	-	-	-	-	-	-	-	-
Land									
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
<b>Total Depreciation by Asset Class/Sub-class</b>	-	799	1,206	1,761	959	959	1,921	1,978	2,038













Buffalo City Development Agency - Supporting Table SD9 Detailed capital budget

R thousand												2020/21 Medium Term Revenue & Expenditure Framework				
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Entities:</b>																
<i>List all capital projects grouped by Entity</i>																
<b>Buffalo City Development Agency</b>																
Planning And Development	-Infrastructure:Existing:Renewal:Community Assets:Sp		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	-Infrastructure:Existing:Renewal:Community Assets:Sp		RENEWAL	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Computer E		RENEWAL	An efficient; effective and development-oriented	Governance		Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Furniture A		RENEWAL	An efficient; effective and development-oriented	Governance		Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Infrastructure:Existing:Renewal:Intangible Assets:Licen		RENEWAL	An efficient; effective and development-oriented	Governance		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Machinery		RENEWAL	An efficient; effective and development-oriented	Governance		Machinery And Equipment	Machinery And Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Communi		UPGRADING	An efficient; effective and development-oriented	Inclusion and Access		Community Facilities	Parks	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Communi		UPGRADING	An efficient; effective and development-oriented	Inclusion and Access		Community Facilities	Public Open Space	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment		NEW	An efficient; effective and development-oriented	Growth	PROMOTE SOUND FINANCIAL AND AD	Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLIT	0	0	607	210	231	253	365
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment		NEW	An efficient; effective and development-oriented	Growth		Computer Equipment	Computer Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Eq		NEW	An efficient; effective and development-oriented	Growth		Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLIT	0	0	114	1,150	1,265	1,392	1,879
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Eq		NEW	An efficient; effective and development-oriented	Growth	PROMOTE SOUND FINANCIAL AND AD	Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Comp		NEW	An efficient; effective and development-oriented	Growth		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLIT	0	0	3,097	922	1,014	1,116	1,506
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Comp		NEW	An efficient; effective and development-oriented	Growth	PROMOTE SOUND FINANCIAL AND AD	Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Intangible Assets:Comp		NEW	An efficient; effective and development-oriented	Growth		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLIT	0	0	261	-	-	-	-
Planning And Development	Infrastructure:Existing:Upgrading:Community Assets:Sp		UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Infrastructure:Existing:Upgrading:Community Assets:Sp		UPGRADING	A long and healthy life for all South Africans	Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Infrastructure:Existing:Upgrading:Community Assets:Sp		UPGRADING	A long and healthy life for all South Africans	Inclusion and Access	PROMOTE SOUND FINANCIAL AND AD	Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Furniture		UPGRADING	An efficient; effective and development-oriented	Governance		Furniture And Office Equipment	Furniture And Office Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Intangible		UPGRADING	An efficient; effective and development-oriented	Governance		Licences And Rights	Computer Software And Applications	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:Existing:Upgrading:Machiner		UPGRADING	An efficient; effective and development-oriented	Governance		Machinery And Equipment	Machinery And Equipment	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Sp	NKPA2_SO3_OSO4_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Sp	NKPA2_SO3_OSO4_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	BUFFALO CITY METROPOLIT	0	0	-	-	-	-	-
<b>Entity Capital expenditure</b>												<b>4,078</b>	<b>2,282</b>	<b>2,510</b>	<b>2,761</b>	<b>3,750</b>

## Buffalo City Development Agency - Supporting Table SD11 External mechanisms

External mechanism  Name of organisation	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
		Years/months			
<b>R thousands</b>					
Buffalo City Metropolitan Development Agency		not specific	Financial Assistance	not specific	157,968
Department of Environmental Affairs		not specific	Financial Assistance	December 2019	3,484
LGSETA			Mandatory Grant	not specific	21
<b>Total</b>					<b>161,473</b>