

SECTION A

INTRODUCTION

1. The Buffalo City Municipality IDP 2008/09

An Integrated Development Plan, adopted by the council of a municipality, is the key strategic planning tool for the municipality. It is described in the Municipal Systems Act (MSA) as:

35(1)(a) "...the principal strategic planning instrument which guides and informs all planning and development, and all decisions with regard to planning, management and development in the municipality";

(b) "binds the municipality in the exercise of its executive authority..."

In terms of the MSA section 34 a municipality is required to review its IDP annually. Annual reviews allow the municipality to expand upon or refine plans and strategies, to include additional issues and to ensure that these plans and strategies inform institutional and financial planning.

The review and amendment of the IDP thus, further develops the IDP and ensures that it remains the principal management tool and strategic instrument for the municipality.

1.1 Purpose of this Document

This document sets out the results of the municipality's 2008/09 IDP review process, and describes the following: -

- The process followed to review the BCM's IDP;
- The key informants that have provided the basis for amending certain elements of the IDP;
- The amended Objectives, Strategies, Programmes and Projects, which have been revised on the basis of the informants identified herein.

A key contribution to this years IDP has been the development and continuous refinement of the City Development Strategy (CDS). This is not seen as separate to the IDP, but rather an integral part of the IDP and complimentary to each other. With the CDS expanding and giving content to the six key objectives, through the identification of selected, catalytic focus areas..

1.2 Basis for the IDP 2008/09

The IDP 2008/09 was undertaken as part of the continuous cycle of planning, implementation and monitoring as illustrated in the Figure below.

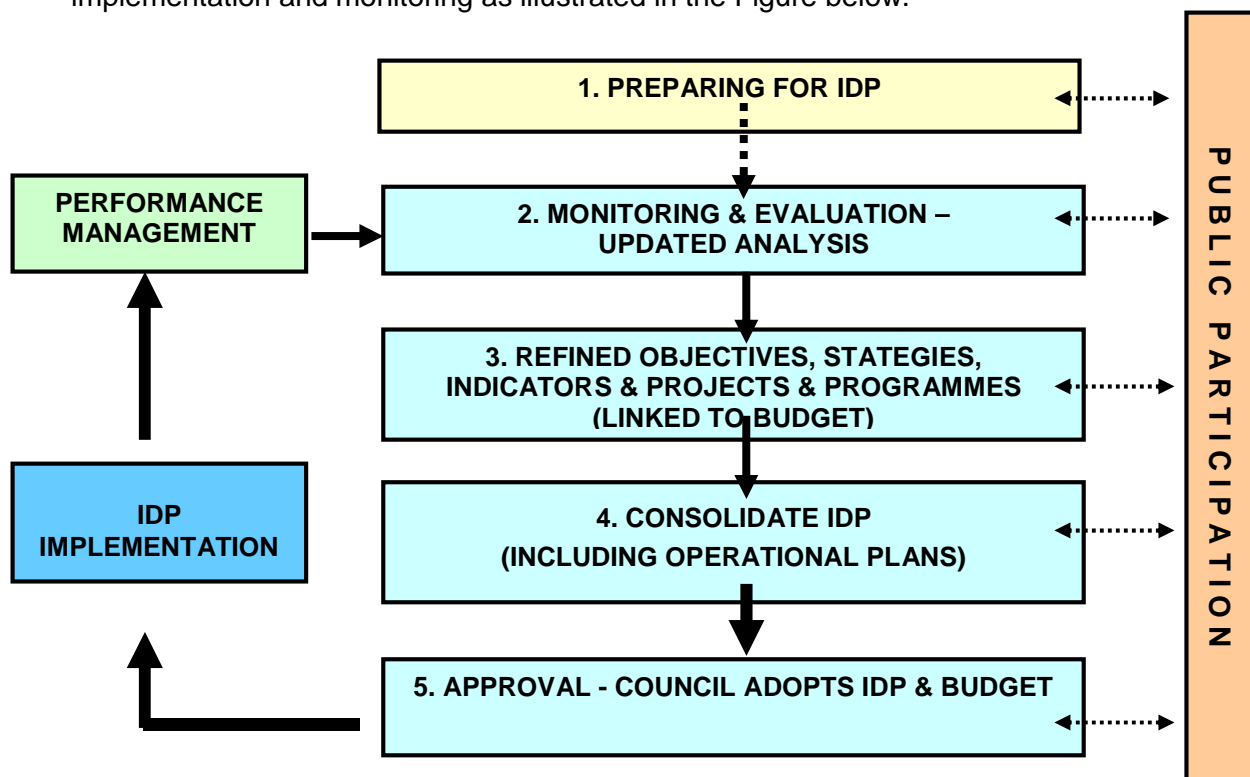


Figure A.1: IDP Review Process

The IDP 2008/09 was undertaken within the framework of National, Provincial and District plans and policies, with particular consideration being given to the National Spatial Development Perspective (NSDP) and the Eastern Cape Provincial Growth & Development Plan (PGDP).

The amendments contained in this revised IDP for 2008/09 were formulated on the basis of:

- an assessment of implementation performance and the achievement of IDP targets and strategic objectives – considering the impact of successes and the corrective measures necessary to address problems;
- a review of sector strategies and plans, and updated cluster analysis reports;
- the unfolding CDS
- the Mayoral Imbizo undertaken in October 2007;
- the Ward Survey conducted in September 2007;
- changing internal & external circumstances, impacting on priority issues, objectives & strategies;
- the powers & functions of the municipality;

and was distilled through the deliberations of the:

- IDP, Budget and Performance Management Representative Forum
- Mayoral Strategic Session in November 2007
- BCM Cluster Workshops
- Management Meetings
- BCM Directorates

1.3 The Process Followed

In August 2007, the BCM Council approved the IDP Process Plan and Budget Schedule, detailing the process for the IDP and Budget development 2008/09.

In accordance with the provisions of the Process Plan the IDP was reviewed and further developed through the processes detailed below:

- A strategic planning session of the Executive Support Services Directorate held at Halyards Hotel in Port Alfred on 22-23 August 2007.
- Workshop to refine IDP Objectives and Strategies held at E.L Golf Club on 7 September 2007
- IDP Cluster Workshop held on 20 September 2007 at the Regent Hotel.
- An IDP Representative Forum meeting was held on 2 November 2007, where progress over the last year was considered and the IDP Process Plan was presented (Membership of the Representative Forum is detailed in Annexure B)
- IDP Cluster Workshops held on 13 February and 12 March 2008 at the Border Bears Cricket Grounds and Regent Hotel.
- An IDP Representative Forum was held on 19 March 2008, where the draft objectives, strategies, programmes and projects were presented for consideration.
- Ward Survey conducted during the month of September 2007
- IDP / Budget and PMS Representative Forum held at the Regent in November 2007
- Mayoral Izimbizo that were held on 3-20 October 2007
- Mayoral Strategic Planning Session held at the Regent Hotel on 22-23 November 2007.
- Finally, a series of public hearings were undertaken from 10 to 24 April 2008.
- The final IDP and Budget for 2008/09-2010/11 was presented for adoption by Council, on 29 May 2008.

1.4 IDP 2008/09 - Report Structure

This IDP (2008/09) document is structured as follows:

Section A	Introduction
Section B	BCM Updated Situation Analysis <i>This section gives a brief overview of the situation in BCM and focuses on new developments.</i>
Section C	Key Issues & Objectives: IDP 2007/08 <i>This section sets out the key issues & key strategic objectives for IDP 2007/08</i>
Section D	IDP Cluster Issues, Objectives & Strategies <i>This section sets out the reviewed Cluster issues, objectives and strategies.</i>
Section E	Budget, Programmes & Projects
Section F	Financial Plan <i>This section sets out the overall strategic framework for Financial Management in the BCM, including key financial policies and strategies.</i>
Section G	Spatial Development Framework <i>This section highlights key elements of the Buffalo City SDF.</i>
Section H	Operational Framework & Strategies <i>This section sets out the institutional arrangements developed by BCM to operationalize the delivery of its mandates in terms of the Constitution and Municipal legislation.</i>
Section I	Framework for the Performance Management System <i>This section includes details, as well as a copy of the Institutional Scorecard.</i>
Annexures	Annexure A: Capital & Operating Budget Projects 2008/09 – 2010/11 Annexure B: Project Prioritisation Report Annexure C: IDP External Representative Forum: List of Members Annexure D: City Development Strategy: Executive Report Annexure E: Spatial Development Framework
References	<i>Documents referred to and/or available for further detail.</i>