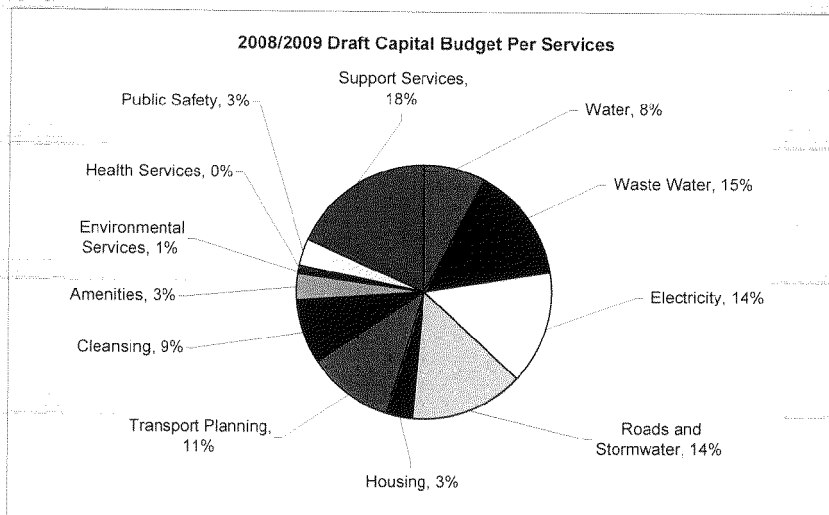


Capital Budget Per Service	2008/2009	2009/2010	2010/2011	2008/2009
	R	R	R	%
Water	65,287,129	55,919,142	22,700,000	8%
Waste Water	120,105,414	85,810,415	83,476,310	15%
Electricity	119,742,609	72,500,000	73,000,000	14%
Roads and Stormwater	118,904,683	64,583,770	15,130,000	14%
Housing	27,968,398	10,000,000	5,000,000	3%
Transport Planning	88,842,000	121,534,818	130,628,000	11%
Cleansing	70,987,213	2,000,000	6,000,000	9%
Amenities	25,951,645	15,326,188	8,509,860	3%
Environmental Services	5,874,589	1,516,303	3,266,475	1%
Health Services	3,138,371	650,000	650,000	0%
Public Safety	28,479,903	23,062,396	8,890,000	3%
Support Services	151,487,486	38,585,531	40,519,414	18%
<b>Total</b>	<b>826,769,440</b>	<b>491,488,563</b>	<b>397,770,059</b>	<b>100%</b>



CAPITAL BUDGET 2008/09 - 2010/11

Capital Budget Per Function	2008/2009		2009/2010		2010/2011	
	R	0	R	0	R	0
Executive & Council	6,751,155	0	2,840,910	0	0	0
Finance & Admin - Finance	285,446	0	0	0	2,621,449	0
Finance & Admin - HR	4,309,497	0	2,000,000	0	0	0
Finance & Admin - IT	173,939,997	0	31,116,200	0	27,823,560	0
Finance & Admin - Other	97,954,198	0	123,254,149	0	137,763,854	0
Planning & Development	3,138,371	0	650,000	0	650,000	0
Health	16,665,751	0	10,000,000	0	5,500,000	0
Community & Social	27,899,091	0	10,000,000	0	5,000,000	0
Housing	28,419,903	0	23,062,396	0	8,890,000	0
Public Safety	9,285,894	0	5,326,188	0	3,009,860	0
Sports and Recreation	5,879,588	0	1,000,000	0	2,266,475	0
Environmental Protection	73,987,213	0	2,000,000	0	6,000,000	0
Refuse Removal	120,105,414	0	85,310,415	0	83,476,310	0
Waste Management	153,164,683	0	62,583,770	0	9,130,000	0
Road Transport	69,055,136	0	52,901,135	0	22,700,000	0
Water	109,292,609	0	72,750,000	0	73,200,000	0
Electricity	1,900,000	0	0	0	0	0
Other	902,088,947	0	485,295,163	0	389,031,508	0

GFS CLASSIFICATION	2008/2009		2009/2010		2010/2011	
	R	0	R	0	R	0
Executive & Council	6,751,155	0	2,840,910	0	0	0
Finance & Admin - Finance	285,446	0	0	0	2,621,449	0
Finance & Admin - HR	4,309,497	0	2,000,000	0	0	0
Finance & Admin - IT	173,939,997	0	31,116,200	0	1,000,000	0
Finance & Admin - Other	97,954,198	0	123,254,149	0	27,823,560	0
Planning & Development	3,138,371	0	650,000	0	17,350,000	0
Health	16,665,751	0	10,000,000	0	5,500,000	0
Community & Social	27,899,091	0	10,000,000	0	5,000,000	0
Housing	28,419,903	0	23,062,396	0	8,890,000	0
Public Safety	9,285,894	0	5,326,188	0	3,009,860	0
Sports and Recreation	5,879,588	0	1,000,000	0	2,266,475	0
Environmental Protection	73,987,213	0	2,000,000	0	6,000,000	0
Refuse Removal	120,105,414	0	85,310,415	0	83,476,310	0
Waste Management	153,164,683	0	62,583,770	0	9,130,000	0
Road Transport	69,055,136	0	52,901,135	0	22,700,000	0
Water	109,292,609	0	72,750,000	0	73,200,000	0
Electricity	1,900,000	0	0	0	0	0
Other	902,088,947	0	485,295,163	0	389,031,508	0
			123,252,110	0	362,043,053	0
					83,935,009	0
					295,066,498	0

<u>Capital Budget Per Service</u>		2008/2009	2009/2010	2010/2011	2007/2008
	R	R	R	R	%
Water	53,330,870	59,919,144	22,000,000		10%
Waste Water	69,634,115	88,810,415	91,976,310		13%
Electricity	137,252,000	142,500,000	147,500,000		25%
Roads and Stormwater	51,980,000	74,583,770	8,130,000		9%
Housing	23,800,000	10,000,000	5,000,000		4%
Transport Planning	57,342,000	133,034,818	131,428,000		10%
Cleansing	14,800,000	13,000,000	16,000,000		3%
Amenities	17,360,000	15,326,188	8,709,860		3%
Environmental Services	3,000,000	516,303	2,366,475		1%
Health Services	3,138,371	650,000	650,000		1%
Public Safety	18,178,155	19,062,396	8,890,000		3%
Support Services	70,431,157	30,132,822	17,000,000		13%
Other	27,153,058	17,565,531	23,319,414		5%
<b>Total</b>	<b>547,399,726</b>	<b>605,101,387</b>	<b>482,970,059</b>		<b>100%</b>

Approved by the Council on 15/05/2008

**CAPITAL BUDGET 2007/08 - 2009/10 - PLUS ROLL OVERS**

**FUNDING SOURCE**

	2008/2009 R	2009/2010 R	2010/2011 R
Contribution to Accumulated Surpluses	0	0	0
Capital Replacement Reserve	0	0	0
Capital Replacement Reserve c/o	0	0	0
DBSA (Loan)	0	0	0
External Financing Fund	0	0	0
External Financing Fund c/o	0	0	0
<b>Total Own Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buffalo City Metropolitan Transport	0	0	0
Buffalo City Metropolitan Transport c/o	0	0	0
Creditors c/o	0	0	0
Department of Land Affairs	0	0	0
Department of Local Government & Housing	23,800,000	10,000,000	5,000,000
Department of Local Government & Housing c/o	0	0	0
Department of Water Affairs & Forestry	230,870	230,870	0
Department of Water Affairs & Forestry c/o	503,549	0	0
Development Bank of South Africa Grant	0	0	0
Department of Science & Technology c/o	0	0	0
Disaster Management Fund c/o	0	0	0
Eastern Cape Development Corporation c/o	0	0	0
European Commission	0	0	0
European Commission c/o	0	0	0
Integrated National Electricity Provider	0	0	0
Integrated National Electricity Provider c/o	0	0	0
Leiden Platform c/o	0	0	0
MSIG c/o	0	0	0
Municipal Infrastructure Grant	0	0	0
Municipal Infrastructure Grant c/o	0	0	0
Neighbourhood Development Partnership Grant	0	0	0
Other (Lotto) c/o	0	0	0
<b>PUBLIC</b>	<b>0</b>	<b>0</b>	<b>0</b>
Public Transport Infrastructure & Systems Grant	0	0	0
Restructuring Grant c/o	0	0	0
Swedish International Development Agency c/o	0	0	0
<b>Total Grant Funding</b>	<b>24,534,419</b>	<b>10,230,870</b>	<b>5,000,000</b>
<b>Total Capital Budget - All Funding Sources</b>	<b>24,534,419</b>	<b>10,230,870</b>	<b>5,000,000</b>

Annexure C

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**2008/09 SERVICE DELIVERY  
& BUDGET  
IMPLEMENTATION PLAN  
(SDBIP)**

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Buffalo City Municipality



## **BUFFALO CITY MUNICIPALITY**

### **2008/09 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

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- 1. Monthly Revenue Projections by Source**
- 2. Monthly Projections of Capital and Operating Expenditure and Revenue by Vote**
  - July 2008 to December 2009
  - January 2009 to June 2010
  - Quarterly Summary
- 3. Quarterly Projections of Service Delivery Targets and Performance Indicators by Vote- SDBIP**
  - Directorate: Financial Services
  - Directorate: Corporate Services
  - Directorate: Engineering Services
  - Directorate: Development Planning & Economic
  - Directorate: Community Services Development
  - Directorate: Public Safety, Health & Disaster Management
- 4. Detailed Capital Works Plan**
- 5. Ward Information for Service Delivery and Expenditure**

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR 2008/2009

DIRECTORATE: FINANCE SERVICES

FINANCE & ADMIN

Issue	Objectives & Strategies	Indicators	Measurement Source	Frequency	Baseline	Target 08/09	Target Q1	Target Q2	Target Q3	Target Q4	Directorate	
	Improvement of debt collection	Revenue collection rate	Monthly Financial Report	Monthly	93.45%	95%	83%	86%	95%	95%	CFO	
		Amount of money recovered from the debtors book	Monthly Financial Report	Monthly	R120m	R40m	R0m	R20m	R30m	R40m	CFO	
		% increase in actual revenue from the previous financial year above CPI-X Council responsibility	Financial Statements	Annually	07/08 Financial Statements	1.50%	0	0	0	0	1.5%	CFO
		The rand value (\$ increase in the Municipal Valuation Roll	Valuation Roll	Annually	Rand Value	5%					5%	CFO
		Outstanding Service Debtors to Revenue as defined in the Municipal Planning & Performance Management Regulations.(2001)	Financial Statements	Half-Annually	29%	27%	27%	27%	27%	27%	27%	CFO
iii) Develop & Implement a Uniform Tariff Policy	%Progress made towards a reviewed Tariff Policy	Council Resolution	Annually	100%	100%	N/A	N/A	100%	100%	100%	CFO	
iv) Develop & Implement Property Rates & Policy Valuation Roll	%Progress made with the implementation of the Municipal Property Rates Act	Progress Reports	Quarterly	40%	100%	42%	45%	50%	100%	100%	CFO	
Efficient management of BCM's Assets	% GRAP Compliant register	Financial Management Report	Quarterly	50%	100%	50%	55%	75%	100%	100%	CFO	
iv) Review and update the Asset and Risk Insurance Procedure Manual	% Reduction in the Asset and Risk Insurance costs of BCM	Management Report	Annually	0	5%	1%	3%	5%	5%	5%	CFO	

I&F3	Efficient and effective financial systems and procedures compliant with legislation	% compliance with MFMA reporting requirements	Auditor General's Report	Annually	100%	100%	0	0	100%	100%	100%	CFO
	iii) Development of a GRAP Compliant MTRF budget	% Reduction in the number of qualifications	Auditor General's Report	Annually	66%	0	0	0	66%	0	66%	CFO
	iii) Development of a GRAP Compliant MTRF budget	% progress made towards MFMA Compliant Budget being adopted by Council	MTRF Budget, Council Minutes	Annually	100%	100%	100%	100%	100%	100%	100%	CFO
	vi) Review of post-GRAP implementation accounting policies and updating as required	% progress made towards Preparation of Annual Financial statements in accordance with GRAP	Audited Annual financial Statements	Annually	100%	0%	50%	100%	100%	100%	100%	CFO
	viii) Enhance budgetary controls and timeliness of financial data	% progress made towards Budget procedure manual developed	Budget, Procedure Manual	Annually	100%	50%	50%	75%	100%	100%	100%	CFO
I&F4	Improved access to capital	Debt to revenue ratio as defined in the Municipal Planning & Performance Management Regulations (2001)	Financial Statements	Bi-Annually	35%	40%	40%	40%	43%	40%	43%	CFO
	Operating budget efficiently and effectively structured to support service delivery	Cost coverage as defined in the Municipal Planning & Performance Management Regulations (2001)	Financial Statements	Half-Annually	2.5	2.5 months	2.5	2.5	2.5	2.5	2.5	CFO

I&F6 All households earning less than R1640 per month, that have access to basic services access the indigent grant	% of registered indigent households entitled to basic services that are registered and receive the indigent grant	Indigent register	Monthly	100%	100%	100%	100%	100%	100%	100%	CFO
I&F11 Transform organizational culture to be developmental and performance oriented, thus enabling BCM to realize its vision & mission	% increase in clearance certificates issued in 4 days	Financial Reports	Quarterly	0	10%	3%	6%	8%	10%	10%	CFO
Vii) Develop and monitor service Delivery & Budget Implementation Plans (SDBIP)	% progress made towards SDBIP components 1, 2, 4 and 5 developed in terms of Circular 13 of the MFMA	Council Reports	Quarterly	100%	100%	100%	100%	100%	100%	100%	CFO

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR 2008/2009

DIRECTORATE: CORPORATE SERVICES

Executive and Council		Indicators		Measurement Source		Frequency		Baseline		Target 08/09		Target Q1		Target Q2		Target Q3		Target C4		Directorate	
		% monitoring and tracking of the implementation of the Council decisions implemented		Report to Council	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	DCS
		Time taken to circulate Council agendas to all Councillors before a meeting		Standing Committee, Executive Mayor's Meeting and Council Agendas	Quarterly	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	DCS
		Time taken to circulate Council report/information after the meeting		Council Minutes	Half-yearly	14 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	7 days	DCS
		% of Council meetings taking place as scheduled		Executive Mayor's Meeting Agenda	Quarterly		95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	DCS
		Time taken to update Council meeting reports, decisions and minutes on a functional electronic system after each meeting		Meeting Agenda	Quarterly	100%	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	4 days	DCS
		<b>i) Ensure efficiency of council processes and systems</b>																			