

BUFFALO CITY MUNICIPALITY



Credit Control Policy

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Credit Control and Debt Collection Policy

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1. PREAMBLE

WHEREAS section 152 (1) (b) of the Constitution of the Republic of South Africa Act 108 of 1996 (*the Constitution*) provides that one of the objects of local government is to ensure that the provision of services to communities occurs in a sustainable manner;

AND WHEREAS section 153 (a) of the Constitution provides that a municipality must structure its administration, budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community;

AND WHEREAS section 195 (1) of the Constitution provides that the public administration must be governed by the democratic values and principles enshrined in the Constitution, including-

- The promotion of the efficient, economic and effective use of resources;
- The provision of services impartially, fairly, equitably and without bias; and
- The fact that people's needs must be responded to.

AND WHEREAS section 4 (1) (c) of the Local Government: Municipal Systems Act 33 of 2000 (*the Systems Act*) provides that the Council of a municipality has the right to finance the affairs of the municipality by charging fees for services, imposing surcharges on fees, rates on property and, to the extent authorized by national legislation, other taxes, levies and duties;

AND WHEREAS section 5 (1) (g), read with subsection (2) (b), of the Systems Act provides that members of the local community have the right to have access to municipal services which the municipality provides provided that, where applicable and subject to the policy for indigent debtors, pay promptly for services fees, surcharges on fees, other taxes, levies and duties imposed by the municipality;

AND WHEREAS section 6 (2) (c), (e) and (f) of the Systems Act provides that the administration of a municipality must take measures to prevent corruption; give members of a local community full and accurate information about the level and standard of municipal services that they are entitled to receive; and inform the local community about how the municipality is managed, of the costs involved and the persons in charge;

AND WHEREAS Chapter 9, sections 95, 96, 97, 98, 99 and 100, of the Systems Act provides for Customer Care Management, Debt Collection responsibility of the Municipality, contents of the policy, by-laws that give effect to the policy, Supervisory authority and Implementing authority, respectively.

Adoption of a Credit Control and Debt Collection Policy

The Buffalo City Municipality hereby adopted a Credit Control and Debt Collection Policy in terms of section 96(b) of the Local Government: Municipal Systems Act, No. 32 of 2000.

2. DEFINITIONS

In this policy any word or expression to which a meaning has been assigned in the Local Government: Municipal Systems Act, has that meaning, unless the context, indicates otherwise-

“Arrangement” means a written agreement entered into between the Council and the debtor where specific repayment parameters are agreed to.

“Arrears” means those rates and service charges that have not been paid by the due date and for which no arrangement has been made.

“Account” means an account rendered specifying charges for services provided by the municipality, or any authorized and contracted service provider, and which account may or may not include assessment rates levies;

“Authorized Representative” means a person or instance legally appointed by Council to act or to fulfill a duty on its behalf.

“Billing date” means the date upon which the monthly statement is generated and debited to the customer's account.

“Business premises” means premises utilized for purposes other than residential and excludes the following: -

- (a) hospitals, clinics and institutions for mentally ill persons which are not operated for gain;
- (b) museums, art galleries, libraries and botanical gardens which are registered in the names of private persons and are open to the public, whether admission fees are charged or not;
- (c) sports grounds used for the purpose of amateur sports and any social activities which are connected with such sports;
- (d) any property registered in the name of an institution or organization which, in the opinion of the Council, performs charitable work;
- (e) any property utilized for bona fide church or religious purposes.

“Chief Financial Officer” means the person appointed as the Chief Financial Officer of the Municipality, or his or her nominee.

“Credit Control” means all the functions relating to the collection of monies owed by ratepayers and the users of municipal services.

“Council” means the Municipal Council of Buffalo City Municipality or any duly authorized Committee, political office bearer or official of the said Council.

“Customer” means any occupier of any premises to which the Council has agreed to supply or is actually supplying services, or if there is no occupier, then the owner of the premises and includes any debtor of the Municipality.

“day/days” means calendar days, inclusive of Saturdays, Sundays and public holidays.

“Debt Collection Agent” means a debt collector or attorney appointed by the municipality to collect rates and service charges.

“Debt Collection” means the activity to collect monies owed by a debtor.

“Debt Impairment Allowance” means the irrecoverable amount calculated on the billing debtor balance as at 30 June of a financial year by which the debtor balance must be reduced in the Annual Financial Statements.

“Defaulter” means any person owing the Council arrear monies in respect of taxes and/or service charges.

"Due date" in relation to –

- (a) rates due in respect of any immovable property, means the thirtieth(30) day of September of the financial year for which such rate is made, or any other date determined by council by notice in the Provincial Gazette, and
- (b) in respect of service charges due in respect of any immovable property, means the date for payment indicated on the account.
- (c) should such day fall on a Saturday, Sunday or public holiday the due date shall be the next working day.

"Immovable property" includes –

- (a) an undivided share in immovable property, and
- (b) any right in immovable property.

“Implementing Authority” means the Municipal Manager or his or her nominee, acting in terms of section 100 of the Local Government: Municipal Systems Act No. 32 of 2000.

"Indigent debtor” means:

- (a) the head of an indigent household:
 - (i) who applied for and has been declared indigent in terms of Council’s Indigent Support Policy for the provision of services from the municipality; and
 - (ii) who makes application for indigent support in terms of Council’s Indigent Support Policy on behalf of all members of his or her household;
- (b) orphaned minor children duly represented by their legal and/or defacto guardians.

“Indigent Support Programme” means a structured programme for the provision of indigent support subsidies to qualifying indigent debtors in terms of the Council’s Indigent Support Policy.

"Indigent Support Policy” means the Indigent Support Policy adopted by the Council of the Municipality.

“Interest” means a charge levied on all arrear monies with the same legal priority as service fees and calculated at a rate determined by Council from time to time;

"Month" means a calendar month.

"Monthly average consumption" means the monthly average consumption in respect of that property calculated on the basis of consumption over the preceding or succeeding twelve months.

"Municipal pay point" means any municipal office in the area of jurisdiction of the municipality designated by Council for such purposes, or any such other places as the Chief Financial Officer may from time to time designate.

"Municipal services" means services provided either by the municipality, or by an external agent on behalf of the Municipality in terms of a service delivery agreement.

"Municipality" means the Buffalo City Municipality.

"Municipal Manager" means the Municipal Manager of the Buffalo City Municipality or his or her nominee acting in terms of power delegated to him or her by the said Municipal Manager with the concurrence of the Council.

"Occupier" means the person who controls and resides on or controls and otherwise uses immovable property, provided that -

- (a) the husband or wife of the owner of immovable property which is at any time used by such owner and husband or wife as a dwelling, shall be deemed to be the occupier thereof;
- (b) where a husband and wife both reside on immovable property and one of them is an occupier thereof; the other shall also be deemed to be an occupier thereof.

"Owner" in relation to immovable property means -

- (a) the person in whom is vested the legal title thereto provided that -
 - (i) the lessee of immovable property which is leased for a period of not less than thirty years, whether the lease is registered or not, shall be deemed to be the owner thereof;
 - (ii) the occupier of immovable property occupied under a service servitude or right analogous thereto, shall be deemed to be the owner thereof;
- (b) if the owner is dead or insolvent or has assigned his or her estate for the benefit of his creditors, has been placed under curatorship by order of court or is a company being wound up or under judicial management, the person in whom the administration of such property is vested as executor, administrator, trustee, assignee, curator, liquidator or judicial manager, as the case may be, shall be deemed to be the owner thereof;
- (c) if the owner is absent from the Republic or if his address is unknown to the Municipality, any person who as agent or otherwise receives or is entitled to receive the rent in respect of such property, or
 - (i) if the Municipality is unable to determine who such person is, the person who is entitled to the beneficial use of such property.

"Premises" includes any piece of land, the external surface boundaries of which are delineated on:

- (a) A general plan or diagram registered in terms of the Land Survey Act, (9 of 1927) or in terms of the Deed Registry Act, 47 of 1937; or
- (b) A sectional plan registered in terms of the Sectional Titles Act, 95 of 1986, which is situated within the area of jurisdiction of the Council.

"Prescribed" means prescribed by this policy and where applicable by Council or the Municipal Manager.

"Prescribed debt" means debt that becomes extinguished by prescription in terms of the Prescription Act 68 of 1969.

"Person" means a natural and juristic person, including any department of state, statutory bodies or foreign embassies.

"Rates" means any tax, duty or levy imposed on property by the municipality.

"Reconnection fee" means the penalty fee imposed on a defaulting debtor appearing on the debt collection action list, and is due and payable irrespective if the services have been suspended or not.

"Registered owner" means that person, natural or juristic, in whose name the property is registered in terms of the Deeds Registry Act, no. 47 of 1937.

"Responsible person" means any person other than the registered owner of an immovable property who is legally responsible for the payment of municipal service charges.

"Service charges" means the fees levied by the Municipality in terms of its tariff policy for any municipal services rendered in respect of an immovable property and includes any penalties, interest or surcharges levied or imposed in terms of this policy.

"Service delivery agreement" means an agreement between the Municipality and an institution or persons mentioned in section 76(b) of the Local Government: Municipal Systems Act 32 of 2000.

"Sundry debtor accounts" means accounts raised for miscellaneous charges for services provided by the Municipality or charges that was raised against a person as a result of an action by a person and which was raised in terms of Councils policies, by-laws and decisions

"Supervisory Authority" means the Executive Mayor of the Municipality or his or her nominee, acting in terms of Section 99 of the Municipal Systems Act 32 of 2000.

"Tariff" means any rate, tax, duty and levy or fee which may be imposed by the municipality for services provided either by itself or in terms of a service delivery agreement.

"Tariff Policy" means a Tariff Policy adopted by the Council in terms of Section 74 of the Local Government: Municipal Systems Act 32 of 2000.

"User" means the owner or occupier of a property in respect of which municipal services are being rendered.

3. PRINCIPLES

The principles supported in this policy are: -

- (1) The administrative integrity of the municipality must be maintained at all times.
- (2) The policy must have the full support of Council and the community.
- (3) Councillors must have full knowledge of the implementation and enforcement of the policy.
- (4) The Executive Mayor oversees and monitors the implementation and enforcement of this policy.
- (5) The Municipal Manager implements and enforces this policy.
- (6) The Municipal Manager may delegate the implementation and enforcement of this policy to the Chief Financial Officer.
- (7) Consumers must apply for services from Council by the completion of the prescribed application form.
- (8) Consumers must receive regular and accurate accounts that indicate the basis for calculating the amounts due.
- (9) Consumers must pay their accounts regularly by the due date.
- (10) Consumers are entitled to reasonable access to pay points and to a variety of reliable payment methods.
- (11) Consumers are entitled to an efficient, effective and reasonable response to appeals, and should not suffer any disadvantage during the processing of a reasonable appeal.
- (12) Debt collection action will be instituted promptly, consistently, and effectively without exception and with the intention of proceeding until the debt is collected.

4. SUPERVISORY AUTHORITY

- (1) The Executive mayor oversees and monitors –
 - (a) The implementation and enforcement of the municipality's credit control policy.
 - (b) The performance of the Municipal Manager in implementing the credit control policy.
- (2) The Executive Mayor shall at least once a year, cause an evaluation or review of the credit control policy to be performed in order to improve the efficiency of the Municipality's credit control and debt collection mechanisms, processes and procedures and to the implementation of this policy
- (3) The Municipal Manager shall submit a report to council regarding the implementation of the credit control policy at such intervals as Council may determine.
- (4) The Municipal Manager: -
 - (a) Implements and enforces the credit control policy.
 - (b) Is accountable to the Executive Mayor for the enforcement of the policy and shall submit a report to the Executive Mayor regarding the implementation and enforcement of the credit control policy at such intervals as may be determined by Council.

- (c) Must establish effective administration mechanisms, processes and procedures to collect money that is due and payable to the Municipality.
 - (d) Where necessary, propose to the Executive Mayor with the aim of improving the efficiency of the credit control and debt collection mechanisms, processes and procedures.
 - (e) Establish effective communication between Council and account holders with the aim of keeping account holders abreast of all decisions by Council that may affect account holders.
 - (f) Establish customer service centers, which are located in such communities as determined by Council.
 - (g) Convey to account holders information relating to the costs involved in service provision, the reasons for payment of services are utilized, and may where necessary; employ the services of local media to convey such information.
- (5) The Municipal Manager may, in writing, delegate any of the powers entrusted or delegated to him or her in terms of Council's credit control by-law to the Chief Financial Officer.
 - (6) A delegation in terms of subsection (5) –
 - (a) Is subject to any limitations or conditions that the Municipal manager may impose;
 - (b) May authorize the Chief Financial Officer to, in writing, sub-delegate power to another official of the municipality;
 - (c) Does not divest the Municipal Manager of the responsibility concerning the exercise of the delegated power.
 - (7) The Chief Financial Officer shall be responsible to the Municipal Manager for the implementation, enforcement and administration of this policy, and the general exercise of his powers in terms of this policy.

5. APPLICATION FOR THE PROVISIONS OF MUNICIPAL SERVICES

- (1) A consumer who requires the provision of municipal services must apply for the service from Council.
- (2) The application for the provision of municipal services must be made by the registered owner of an immovable property
- (3) Council will not entertain an application for the provision of municipal services from a tenant of a property, or any other person who is not the owner of the property.
- (4) The only exception to (3) above is that individuals and businesses with lease agreements who lease properties from the Municipality will be allowed to open an account in the name of the lessee of the property. Registered indigent tenants will be allowed in terms of the Deceased Estate and Absconded Owner Schemes to open accounts in their name in order to benefit from the rebates offered by the Municipality. A tenant account may be opened in the name of the Government departments who lease properties to their tenants.
- (5) An agent may with a proxy open an account in the name of the owner.
- (6) The application for the provision of municipal services must be made in writing on the prescribed application form that is provided by Council.

- (7) By completing the prescribed application form for the provision of municipal services the consumer of services enters into an agreement with Council.
- (8) The agreement with Council makes provision for the following: -
 - (a) An undertaking by the owner that he or she will be liable for collection costs including administration fees, interests, disconnection and reconnection costs, and any other legal costs occasioned by his or her failure to settle accounts by the due date;
 - (b) An acknowledgement by the owner that accounts will become due and payable by the due date notwithstanding the fact that the owner did not receive the account; and
 - (c) That the onus will be on the owner to ensure that he or she is in possession of an account before the due date.
 - (d) An undertaking by the Municipality that it shall do everything in its power to deliver accounts timeously.
 - (e) An undertaking by the Directors of Companies or members of Closed Corporations that they will be held individually responsible for the payment of the account, should the company or closed corporation default on payment of the account, in terms of the terms and conditions as stipulated in the application for services agreement
- (9) The application for the provision of municipal services shall be made at least ten (10) days prior to the date on which the services are required to be connected.
- (10) On receipt of the application for provision of municipal services, Council will cause the reading of metered services linked to the property to be taken on the working day preceding the date of occupation.
- (11) The first account for services will be rendered, after the first meter reading cycle to be billed following the date of signing the service agreement.

6. DEPOSITS AND GUARANTEES

- (1) On application for the provision of municipal services the prescribed consumer deposit shall be paid.
- (2) A guarantee in lieu of a deposit will be accepted on application for the provision of municipal services by a business in terms of the prevailing conditions determined by Council at the time of the application.
- (3) Existing consumers moving to a new address are required to pay the prescribed consumer deposit on application for the provision of municipal services at the new address.
- (4) The minimum deposit payable is determined annually by Council and is contained in the tariff book produced annually.
- (5) The consumer deposit paid on application for the provision of municipal services may be increased or decreased, upon written notice to consumers, if found that the deposit is not equal to the estimated charges for the supply of electricity and water for a period of three (3) months.
- (6) Council may increase the amount of the deposit required from the owner of a property where the electricity supply had been disconnected at least twice during the preceding

period of twelve months, after the owner of the property was given notice of Council's intention to increase the deposit.

- (7) On termination of the supply of services the amount of the deposit less any payment due to Council will be refunded to an account holder, provided that payments due are less than the deposit paid, and that the account holder has provided a forwarding address.

7. ACCOUNTS AND BILLING

- (1) Council provides all consumers of municipal services monthly with a consolidated account for all services rendered.
- (2) The consolidated account can include property rates charges.
- (3) Accounts are produced on a monthly basis in cycles of approximately 30 days.
- (4) All accounts rendered by Council shall be payable on the due date as indicated on the account.
- (5) Amounts on accounts, which remain unpaid after the due date, shall attract interest on arrears irrespective of the reason for non-payment.
- (6) All accounts are payable by the due date regardless of the fact that the person responsible for the payment of the account has not received the account. The onus is on the account holder to obtain a copy of the account before the due date.
- (7) Council bills an owner of a property for the following rates and service charges: -
 - (a) Property Rates, Refuse and Sewerage charges
 - (i) Property rates refuse and sewerage charges are billed annually or monthly as preferred by customers.
 - (ii) Council's preference is that property rates, refuse and sewerage charges be charged monthly. Due to historical legislation these charges are been charged monthly and annually.
 - (iii) Property rates, refuse and sewerage charges charged annually are billed on the July account of each year and the due date for the payment of these charges is 30 September of each year.
 - (iv) Property rates refuse, and sewerage charges charged monthly are billed on the monthly accounts and the due date for the payment of the charges will be as indicated on the accounts.
 - (v) The tariffs to calculate the Property rates refuse and sewerage charges are determined annually and approved by Council and are contained in the tariff book produced by Council.
 - (b) Electricity and water Charges
 - (i) Consumption of electricity and water is billed in terms of metered consumption.
 - (ii) Monthly accounts are rendered for electricity and water consumption and the due date for the payment of the accounts will be the date as indicated on the account.

- (iii) The tariffs to calculate the electricity and water charges are determined annually and approved by Council and are contained in the tariff book produced by Council.

(d) Fire levy

- (i) Property owners within Buffalo City Municipality area are charged a fire levy instead of been charged when the Fire Department responds to fire calls in respect of dwellings and businesses and vacant land.
- (ii) The fire levy is charged monthly on the account produced by Council.

(e) Sundry Debtor accounts

- (i) Sundry debtor accounts are raised for miscellaneous charges for services provided by Council or charges that are raised against a debtor as a result of an action by a debtor or person which necessitates a charge to be raised by Council against the debtor or person in terms of Council's policies, by-laws and decisions.
- (ii) The sundry debtor account is included in the monthly consolidated account produced by Council.

(8) Final accounts

On receipt of an application for termination of services the final readings of metered services will be taken, the accounts finalized, the consumer deposit will be appropriated and if a debit balance remains the balance will be payable by the consumer and if a credit balance remains the balance will be refunded to the consumer, on condition that the consumer has provided Council with a forwarding address.

- (9) The due date for payment of accounts in all areas in the Buffalo City Municipal area is the 15th day of the month. Should the 15th day of the month fall on a Saturday, Sunday or public holiday then the due date shall be the first working day thereafter.

(10) Back charges

- a. Council may, if it is found that the relevant consumer of services has been undercharged for a period of time irrespective of the reason, charge the consumer for the period as determined but not exceeding the current financial year, from the date that the consumer is made aware of the back charge in writing by Council.
- b. The consumer may settle the back charge in equal installments as indicated in chapter 13 of this policy.
- c. If it is found that the consumer is back charged due to meter tampering, then the municipality must recover the consumption for the period, not exceeding three years from the date that the consumer is made aware of the back charge in writing by Council. The back charge must be settled in full and no repayment terms will be entertained by Council and the services will remain suspended until the back charge is settled in terms of chapter 20 of the Credit Control Policy.

8. METERING OF MUNICIPAL SERVICES

- (1) Council may introduce various metering equipment and may encourage consumers to convert to a system, which is preferred by Council when Council considers this to be beneficial to its functioning and operations.
- (2) Council's preferred metering system to measure electricity is the prepayment electricity metering system for domestic consumers and for certain businesses. In the instance where there is a credit meter and the consumer's account is in arrears, the consumer must apply for the conversion of the credit meter to the prepayment meter and then the supply may be restored once the debt is settled in terms of the Credit Control Policy.
 - (a) In the instance where there is a credit meter and the consumer's account is in arrears, the consumer must apply for the conversion of the credit meter to the prepayment meter and then the supply may be restored once the debt is settled in terms of the Credit Control Policy.
- (3) Electricity and water consumption is measured with credit and prepayment electricity and water meters.
- (4) The following applies to the reading of credit meters: -
 - (a) Credit electricity and water meters are read at in cycles of approximately 30 days.
 - (b) If for any reason the credit electricity and water meters cannot be read, Council will render an account based on estimated consumption.
 - (c) The account based on estimated consumption will be adjusted in the subsequent account based on the actual consumption.
 - (d) The consumer is responsible to ensure access to metering equipment for the purpose of obtaining meter readings for billing purposes.
 - (e) Consumers can for reasons of non-accessibility to their properties by meter readers, provide Council monthly with meter readings for billing purposes, provided that an audit reading can be obtained by Council once every six months and provided that a final reading can be obtained should the consumer vacate the property.
 - (f) If any calculation, reading or metering error is discovered in respect of any account rendered to a consumer –
 - (i) the error shall be corrected in subsequent account, If the water leak is on the owner's side of the meter, Council may repair the leak to prevent further water losses and charge the cost of the repair to the account of the owner.
 - (ii) any such correction shall only apply in respect of account for a period of three years preceding the date on which the error in the account was discovered,
 - (iii) the correction shall be based on the tariffs applicable during the period, and
 - (iv) the application of this section shall not prevent a consumer from claiming overpayment for any longer period where the consumer is able to prove the claim in the court of law. If it is certified that the leak occurred on a pipe

listed on the schedule of approved pipes and fittings prescribed by the Director of Engineering Services.

- (g) When a consumer vacates a property and a final reading of the meter is not possible, an estimation of the consumption may be made and the final account rendered accordingly.
- (5) The following applies to prepayment metering: -
- (a) Prepayment electricity and water are purchased at prepayment vending points for consumption after the date of purchase.
 - (b) Amounts tendered for the purchase of prepayment electricity and water will not be refunded after the prepayment meter token has been produced.
 - (c) On request of the consumer copies of the previous prepayment meter tokens will be produced.
 - (d) Credits remaining in the prepayment meter will not be refunded when a premises is vacated by a consumer.
 - (e) Council shall not be liable for the reinstatement of credit in a prepayment meter lost due to tampering with, or the incorrect use or the abuse of prepayment meters.
 - (f) Council will apply all the debt collection functions available on the prepayment system to collect all arrear debt on the account of the debtor.
 - (g) Council will appoint vendors for the sale of prepayment electricity and does not guarantee the continued operation of any vendor.
- (6) The following applies to water leaks that are found on properties: -
- (a) Water leaks in the reticulation system on a property and after the water meter is the responsibility of the owner of the property.
 - (b) The position mentioned in (6)(a) above can be changed by a Council resolution to solve a water management problem in a certain area or areas.
 - (i) If the water leak is on the owner's side of the meter, Council may repair the leak to prevent further water losses and charge the cost of the repair to the account of the owner.
 - (c) When a water leak is discovered on a property which resulted in excessive water charges on the account of the consumer, the consumer will be entitled to a water leak rebate if: -
 - (i) The consumer submits a certificate from a registered plumber or sworn affidavit from any other person who has repaired the leak within ten (10) days of the leak having been repaired.
 - (ii) The said certificate must clearly state the date on which the leak was repaired,
 - (iii) It is confirmed that the leak was not discernable from the surface,
 - (iv) It is certified that the leak occurred on a pipe listed on the schedule of approved pipes and fittings prescribed by the Director of Engineering Services.

- (v) The leak must have been repaired within forty-eight hours (48) after detection.
- (d) The cost of repairs shall be for the account of the consumer.
- (e) The excess charge for water on the account of the consumer due to a water leak will only be adjusted after three (3) monthly readings, following the repair of the water leak, to determine the average consumption during the period the leak occurred.
- (f) During the period that the water leak occurred the charge for water will be based on average consumption of water.

9. PAYMENT OF ACCOUNTS

- (1) All accounts rendered by Council are due and payable on or before the due date as indicated on the account.
- (2) All payments, whether made by cash, cheque, stop order, electronic payments or payments made through agents must be receipted by Council by the close of business on the due date.
- (3) Accounts rendered by Council can be paid at any Municipal cashier office and any other pay point as determined by Council, from time to time.
- (4) The payment methods and facilities supported by Council can be used to make payments on accounts.
- (5) Payments received in respect of rates and service charges will be allocated by Council entirely within its discretion, on the account of the debtor.
- (6) Part payment received on an account shall be allocated firstly to reduce any penalty charges that may have accrued on the account, then to interest charges and then to capital charges raised.
- (7) An official receipt issued by Council will be the only proof of payments made.
- (8) Cheques received for the payment of an account and which a bank dishonored, will result in the account of the debtor being debited with the amount of the cheque and dishonored cheque costs. The debtor will not be permitted to make payments to Council with a cheque in future.

10. INTEREST ON ARREAR DEBT

- (1) Amounts on accounts, which remain unpaid after the due date, shall attract interest irrespective of the reason for non-payment.
- (2) The following categories of arrear debt shall not attract interest on arrears: -
 - (a) Indigent debt
 - (b) Closed accounts
 - (c) Deceased estates
 - (d) Insolvent estates
 - (e) Debtors under administration

- (3) Interest on arrear debt shall be calculated as stipulated in the National Credit Act No.34 of 2005, for each month for which such payment remains unpaid shall be charged after thirty (30) days after the statement was delivered to the consumer.
- (4) Interest on arrear debt shall be calculated for each month for which such payment remains unpaid and part of a month shall be deemed to be a month.

11. ENQUIRIES AND APPEALS

- (1) Any aggrieved person may address a grievance or query regarding charges for municipal services to the Chief Financial Officer in writing or may visit any customer care office provided by Council.
- (2) The aggrieved person shall clearly state the basis of his or her dissatisfaction and the desired resolution.
- (3) The lodging of an inquiry shall not relieve the aggrieved person of the responsibility to settle his or her account. An interim payment similar to an average account must be paid by the due date pending finalization of the enquiry.
- (4) Council will respond to all inquiries from consumers in writing within sixty days from the lodging of the inquiry.

12. DEBT COLLECTION

- (1) The Chief Financial Officer is authorized to institute agreed upon debt collection mechanisms without exception and with the intention to proceed until the debt is collected.
- (2) All accounts rendered by Council shall be paid on the due date as indicated on the account.
- (3) Amounts on accounts, which remain unpaid after the due date, shall attract interest irrespective of the reason for non-payment.
- (4) Amounts on accounts, which remain unpaid after the due date, will be subject to debt collection action.
- (5) Debt collection action will be taken on the total amount outstanding on the account after the due date. The total amount outstanding includes property rates, refuse, sewerage, water, electricity, fire levy and sundry debtor charges, and includes handed over debt for which arrangements have not been entered into
- (6) The debt collection action to be taken will be as follows: -
 - (a) Disconnection of electricity supply
 - (i) Council shall disconnect the electricity supply to a property if the account rendered by Council is not paid by the due date as indicated on the account.
 - (ii) Credit electricity meters and prepayment electricity meters will be disconnected for the non-payment of municipal accounts.
 - (iii) Disconnection of electricity supply will be for the total amount outstanding on the account, including unpaid amounts handed over for collection to the

panel of Debt Collection Agents and not just for the electricity portion of the account.

- (iv) Disconnection of electricity supply for the non-payment of an account will be during the 30 day period following the due date.

(b) Block from the purchase of electricity

- (i) Council will block a consumer from the purchase of electricity on the prepayment electricity system if the account rendered by Council is not paid by the due date as indicated on the account.
- (ii) The block from purchase of electricity will be for the total amount outstanding on the account, including unpaid amounts handed over for collection to the panel of Debt Collection Agents and not just for the electricity portion of the account.
- (iii) The blocked from purchase of electricity for the non-payment of an account will be during the 30 day period following the due date.
- (iv) Non-Indigent consumers with arrears will be blocked on a block type that will require the consumer to pay the amount due to Council before prepayment electricity can be purchased
- (v) Low income non-Indigent consumers with arrears living in a property with a certain municipal value, which will be determined by Council, will be blocked on a block type that will require the consumer to pay the current monthly account due before prepayment electricity can be purchased and with the purchase of electricity 40% of the amount tendered to purchase electricity will be held back and be allocated to arrear debt.
- (vi) Indigent consumers with arrears will be blocked on a block type on the prepayment system that will require the consumer to pay the current monthly account due before prepayment electricity can be purchased and with the purchase of electricity 40% of the amount tendered to purchase electricity will be held back and be allocated to arrear debt. **The amount of the current monthly account due is the amount after the indigent subsidy has been deducted.**
- (vii) Consumers will be placed on a total block from the purchase of electricity for the following reasons and will only be permitted to purchase electricity after a visit to Council's offices by the consumer to attend to the reason for blocking:
 -
 - When a consumer moved into a property and failed to apply for services from Council and failed to pay the required consumer deposit.
 - When the disconnection of electricity, blocked from the purchase of electricity and the restriction of water flow to the property did not have the desired effect to persuade the consumer to pay the arrear debt.

(c) Restriction or disconnection of water flow

- (i) Council will restrict the water flow to a property for the following reasons and will only restore the water flow after a visit to Council's office by the consumer to attend to the reasons for the restriction of the water flow: -

- When the disconnection of electricity supply or blocked from the purchase of electricity on the prepayment system did not have the desired effect to persuade the consumer to pay the arrear debt.
 - When the water consumption by indigent consumers is more than the 6kl free water provided by Council to indigent consumers and the account remains unpaid.
- (ii) Council will disconnect the water flow to a property under the following circumstances and will only restore the water flow after a visit to Council's office by the consumer to attend to the reasons for the disconnection of the water flow: -
- The water supply to a business with an unpaid account will be disconnected if the disconnection of electricity supply to the property or blocked from purchase of electricity from the prepayment electricity system did not have the desired effect to persuade the consumer to pay the arrear debt.
 - When the consumer moved into a property and failed to apply for services from Council and failed to pay the required consumer deposit.
- (d) Handover of debt to debt collectors
- (i) Debt that could not be collected by the disconnection of electricity supply to a property, blocked from the purchase of prepayment electricity, restriction or disconnection of water supply and that are 60 days old will be handed over to debt collectors.
- (ii) Handover to debt collectors is a pre-legal action and if the debt collectors are unsuccessful in collecting the debt, the debt will be handed over to attorneys for legal collection.
- (iii) Only Council will hand debt over to debt collectors for legal collection and the same debtor will not be handed over to more than one Debt Collector irrespective of the period that the debt relates to.
- (iv) The following types of debt will be handed over to the debt collectors: -
- Debt that is 60 days and older
 - The amount of the debt per debtor to be handed over is the amount that will be determined from time to time.
 - Debt that relates to non-indigent debtors living in RDP houses.
 - Low income non-indigent consumers living in a property with a certain municipal value that generally relates to consumers with low income.
 - Debt for which no payment arrangements were made.
- (v) The following types of debt will **not** be handed over to the debt collectors.
- Debt of indigent debtors that are registered as indigent at the date of handover.
 - Government debt
 - Debt that is been paid off as per arrangement with debtor.
 - Debt that is under query.

- (vi) The process of collecting debt by debt collectors includes -
- The phoning of debtors
 - Sending out demand letters
 - Making arrangement with debtors to pay off debt in terms of Council's credit control and debt collection policy
 - Making follow-ups with debtors on unpaid arrangements.
- (e) Handover of debt to Attorneys for legal collection
- (i) Debt that could not be collected by the debt collectors and debt that requires urgent legal attention will be handed over to attorneys for legal collection.
- (ii) The following types of debt will be handed over to attorneys: -
- Debt that is 90 days and older.
 - The amount of the debt per debtor to be handed over is the amount that will be determined from time to time.
 - Debt for which no payment arrangements were made.
 - Debt that relates to non- indigent debtors living in RDP houses. The legal process will be proceeded with as far as sale of movable property.
- (iii) The following types of debt will **not** be handed over to attorneys: -
- Debt of indigent debtors that are registered as indigent at the date of handover.
 - Debt of debtors living in a property with a certain municipal value, that will be determined by Council and which value includes the value of the site and improvements.
 - Debt that is been paid off as per arrangement with the debtor.
 - Debt that is under query.
- (iv) The process of legal collection includes: -
- Final demands for payment to debtors.
 - Emolument attachment orders on debtor's salaries.
 - Summons issued for debt to be paid.
 - Default judgment be obtained against the debtor.
 - The attachment of moveable properties and sale in execution of moveable property
 - The attachment of immoveable property and the sale of immoveable property.
- (v) Only Council will hand debt over to attorneys for legal collection and the same debtor will not be handed over to more than one Attorney irrespective of the period that the debt relates to.

(f) Withholding or offsetting grants-in-aid.

Council provides annual grants-in-Aid to Institutions on application. If an institution is in arrear with its services account, then Council will withhold the grant-in-aid or the grant-in-aid will be off set against the arrear debt with Council.

(g) Withholding or offsetting payment on contracts.

Institutions or individual persons, who are in contract with Council to provide a service, and who are in arrear with their services account, will have payments to them withheld by Council until the arrear debt with Council is settled or the payment will be off set against the arrear debt with Council.

(h) Section 118 of the Local Government: Municipal Systems Act No 32 of 2000.

(i) Council will issue a certificate required for the transfer of immovable property in terms of Section 118 of the Local Government: Municipal Systems Act No 32 of 2000, which is lodged with Council in the prescribed manner, only when all amounts that became due in connection with that property for municipal service fees, surcharges on fees, property rates and other municipal taxes, levies and duties during the two years preceding the date of application for the certificate have been fully paid.

(ii) Debt older than two years on the property irrespective of whether the owner of the property had accumulated the debt will also have to be paid before the transfer of the property by the owner.

(iii) If the owner refuses to pay the debt which is older than two years, then Council will apply to a competent Court for an order in the following terms: -

- In the case where there is already a judgment for the payment of the amount, an order that the judgment debt be paid out of the proceeds of the sale, before the mortgage debt is settled.
- In the case where there is no judgment debt, for an order staying transfer of the property pending the finalization of a civil action to be instituted against the person who is in law liable for the payment of the outstanding debt.
- The above action must be taken before the property is transferred as the statutory lien created by Section 118(3) of the Act only endures until the property has been transferred and in terms of Section 118(5) of the Act can the new owner of the property not be held liable for the debt that became due before a transfer of a residential property took place.

(i) Withholding approval of building plans.

Institutions or individual persons, who apply to Council for the approval of a building plan, and who are in arrears with their services account, will have approval of the building plan withheld by Council until the arrear debt with Council is settled.

(j) Other debt collection methods

The debt collection methods mentioned in paragraph (a) to (i) above are not an exhaustive list of methods that can be applied to collect debt and any other methods that can be initiated, will be implemented with the consent of Council, to collect debt.

(7) Debt Collection Cost

Any costs, which includes collection costs, charges, disbursements and legal costs relating to any of the debt collection methods applied to collect the debt will be debited to the account of the defaulting debtor. The "reconnection fee" charged is due and payable irrespective of whether the supply was disconnected or not.

13. ARRANGEMENTS TO PAY ARREAR DEBT

- (1) A consumer who cannot pay their arrear debt may enter into an arrangement to pay the account over an extended period of time.
- (2) During the time of the debt collection process, but before debt is handed over to the attorneys a consumer may enter into an arrangement to pay off arrear debt.
- (3) No arrangements will be entertained by attorneys on debt that has been handed over for legal collection.
- (4) Council will entertain only one arrangement with a consumer to payoff arrear debt.
- (5) The consumer, by signing the arrangement agreement to payoff arrear debt acknowledges the following: -
 - (a) That debt is owed to Council
 - (b) That on default to honor the arrangement agreement, interest on arrears will be charge on the amount due, electricity supply will be disconnected to the property of the consumer or the consumer will be blocked from the purchase of electricity on the prepayment system and/or the water supply to the property of the consumer will be restricted and legal proceedings will be instituted to collect the debt.
 - (c) That the consumer will be liable for all cost, which includes legal costs, incurred to collect the debt.

(6) Broken arrangement

- (a) In the event that an arrangement has been broken by a residential consumer, Council may entertain one more arrangement on the same capital debt which was entered into in point 13(1) above, provided that a portion of the debt is settled immediately and then the remainder of the debt may be settled over a period of time as set out hereunder:
 - (i) Non-Indigent low income consumers (up to gross family monthly income of R8000)
 - 25% of the existing debt to be paid immediately
 - The balance of debt to be settled up to 36 months plus the monthly current account.
 - (ii) Non-indigent high income consumers (more than a gross family monthly income of R8000)
 - 50% of the existing debt to be paid immediately
 - The balance of the debt to be settled up to 24 months plus the monthly current account.

- (b) In the event that an arrangement has been broken by a business consumer, Council may entertain one more arrangement on the same capital debt, provided that a portion of the debt is settled immediately and then the remainder of the debt may be settled over a period of time as set out hereunder:
- 50% of the existing debt must be settled up front and the remainder of the debt may be settled over a period of up to 12 months plus the monthly current account.
- (c) No further arrangements will be entertained after the concession on the first broken arrangement as mentioned in point 6(a) and 6(b) above, and the debt will become due and payable in full and the services will only be restored once the full outstanding debt (including amounts handed over for collection) has been settled.

(7) Arrangements by Indigent consumers

- (a) Indigent consumers must have their credit electricity meters converted to prepayment electricity meters.
- (b) Indigent consumers are required to pay their current monthly account, which is the amount after indigent subsidy has been deducted, regularly every month by the due date.
- (c) Indigent consumers with arrears will be blocked on a block type on the prepayment electricity system that will require the consumer to pay the current monthly account due before prepayment electricity can be purchased and with the purchase of electricity, 40% of the amount tendered to purchase electricity will be held back and be allocated to arrear debt. **The amount of the current monthly account due is the amount after the indigent subsidy has been deducted.**

(8) Arrangements by low income non-indigent consumers

- (a) A low income non-indigent consumer is a consumer living in a property with a certain municipal value, that will be determined by Council, and which property generally relates to consumers with low income.
- (b) Low income non-indigent consumers must have their credit electricity meters converted to prepayment electricity meters.
- (c) Consumers are required to pay their current monthly account regularly every month by the due date.
- (d) Consumers with arrears will be blocked on a blocked type that will require the consumer to pay the current monthly account due before prepayment electricity can be purchased and with the purchase of electricity 40% of the amount tendered to purchase electricity will be held back and be allocated to arrear debt.

(9) Arrangements by non-indigent consumers

- (a) The arrangement by non-indigent consumers must include the payment of the current monthly account **plus** the payment of arrear debt.
- (b) The arrear debt can be paid as follows: -
- (i) . Income group up to gross family monthly income of R8000
- A down payment of an amount equal to two (2) month's charges
 - After the down payment of two month's charges, 50% of the accrued interest will be written off.

- The balance is payable over a maximum period of 36 months plus the monthly current account, interest free provided payments are made monthly by the due date.
- (ii) Income group more than a gross family monthly income of R8000
- A down payment of an amount equal to four (4) month's charges.
 - After the down payment of four month's charges, 50% of the accrued interest will be written off.
 - The balance is payable over a maximum period 24 months plus the monthly current account, interest free provided payments are made monthly by the due date.
- (10) Arrangements by Businesses
- (a) At the date of the arrangement a minimum of 50% of the capital arrear debt must be paid immediately.
 - (b) After the payment of 50% of the capital arrear debt, 50% of the interest accumulated will be written off.
 - (c) The balance of the debt, which includes the capital amount and interest, may be paid over a period of 12 – 24 months, interest free, provided payments are made monthly by due date.
 - (d) The total monthly installment must include the current monthly charges **plus** the amount to pay off arrear debt.
- (11) Arrangements on partially collectable debt
- (a) Partially collectable debt can be described as debt that cannot be collected in full through application of debt collection processes and that it is in the best interest of Council to accept part payment of the debt in full and final settlement.
 - (b) All the debt collection processes must have been followed and if at the sale-in-execution of the property no interest is shown by prospective bidders to purchase the property, offers for the purchase of the property must be obtained and the relevant attorney must submit a report to Council.
 - (c) The market value of the property must be obtained and a report must be submitted to Council on the offer to purchase that was received.
 - (d) Council must make a decision to accept the offer for full and final settlement of the debt and by accepting the offer Council must also resolve to write off the remaining debt on the property as irrecoverable.

14. **INDIGENT DEBTORS**

- (1) An account holder (consumer) may apply, for Indigent support as prescribed in the Indigent Support Policy of this Municipality.
- (2) Debt of deceased indigent estates –

- (a) Until the property is transferred from the deceased estate to the new owner all the services from the account of the deceased owner as at the date of death will be transferred to the account of the occupant, which must include the valuations of the property in order to charge the occupant for property rates.
- (b) The occupant of the property must sign an agreement in which the occupant agrees to pay all the rates and service charges that are to be raised on the property that is occupied.
- (c) The following circumstances must prevail to transfer the services to the account of the occupant: -
 - (i) The house must be a government funded RDP house.
 - (ii) The occupant of the house must be a registered indigent consumer with Council and be receiving an indigent subsidy from Council.
 - (iii) Council will, on approval of the "Affidavit: Deceased Estate" agreement, proceed with the transfer of the property from the deceased indigent estate to the name of the appointed heir of the property at Council's cost.
 - (iv) Once transferred, the debt of the Deceased Indigent Estate will be submitted to Council for approval to write off.
- (7) Debt of absconded owners –
 - (a) The occupant of the property must sign an agreement in which the occupant agrees to pay all property rates and service charges that are to be raised on the property of the absconded registered owner's property.
 - (b) The rates and service charges only be transferred to the occupant of the property if the property is a RDP funded property

15. MUNICIPAL STAFF AND COUNCILLORS – PAYMENT OF ARREARS

- (1) Section 10 of schedule 2 of the Local Government: Municipal Systems Act, No 32 of 2000 provides the following: -

"A staff member of a municipality may not be in arrears to the municipality for rates and service charges for a period longer than three (3) months, and a municipality may deduct any outstanding amounts from a staff member's salary after this period."
- (2) Arrear debt relating to rates and service charges will be collected from staff and Councilors in terms of collection arrangements approved by the Municipal Manager from time to time.
- (3) The financial situation of each applicant will be assessed.
- (4) If the staff member or Councilor cannot afford to repay the debt over six months, the debt be spread over twelve months or the repayment installment will not be greater than 50% of the staff member's nett salary. In each case, the size of the debt and the nett salary may be considered.
- (5) Municipal staff and Councilors are not entitled to benefit from the Indigent Support subsidy whilst employed and if it is discovered that a staff member or councilor has benefitted from the Indigent Support subsidy after the date of their employment with the Municipality, this will result in disciplinary action being taken against the relevant staff member or councilor.
- (6) No owner or tenant of a property may benefit from the Indigent support subsidy whilst a municipal staff member or councilor is residing on the same property.

16. ADMINISTRATION ORDERS – PAYMENT OF ARREARS

- (1) A person can apply for the administration of its estate in terms of section 74 of the Magistrates Court Act, 1944.
- (2) On notification that the order had been granted, Council will manage the debt that is part of the administration order separately to the current account.
- (3) The debtor will be responsible for the payment of the current monthly account and if the debtor defaults on the payment of the account, debt collection action will be implemented.

17. WRITE OFF OF IRRECOVERABLE DEBT

- (1) The objective to write off irrecoverable debt is to have a debt book that does not reflect irrecoverable debt.
- (2) Council's approval must be obtained to write off irrecoverable debt.
- (3) In the submission to Council to write off debt Council must be provided with details of –
 - (a) The debt collection procedures implemented to recover the debt and the costs incurred as a result thereof;
 - (b) The reasons why the debt collection procedures were not successful and had to be abandoned;
 - (c) The debtors financial position, if known;
 - (d) Reasons why the debt or a portion thereof is regarded as being irrecoverable.
- (4) Debt can be regarded as irrecoverable under the following circumstances: -
 - (a) Debt that was subjected to all the debt collection procedures provided for in this policy and still was unsuccessful to collect the debt and where the debt collection process had to be abandoned.
 - (b) Debt of which the cost to collect debt has exceeded the debt amount.
 - (c) Debt of indigent debtors that cannot be collected after the implementation of the debt collection procedures applicable to indigent consumers provided for in this policy
 - (d) Small amount debt of which the cost to collect the debt is more than the debt amount.
 - (e) Debt of deceased estates –
 - (i) Claims must have been submitted to the estate of the deceased
 - (ii) The executor of the estate advised Council in writing that there are no funds in the estate.
 - (f) Debt of debtors who have emigrated –
 - (i) Debt collection procedures must have been implemented.
 - (ii) Council was informed by a reliable source that the debtor had emigrated.
 - (iii) The emigrating authorities had confirmed that the debtor had emigrated.
 - (g) Debt that has prescribed –

- (i) Debt collection procedures must have been implemented.
- (ii) Debt must be older than three years.
- (iii) Debt must comply with the provisions of section 10 Chapter III of the Prescription Act No 68 of 1969.
- (h) Debt of insolvent estates –
 - (i) Debt collection procedures must have been implemented.
 - (ii) Claims must have been submitted to the liquidators of the insolvent estate.
 - (iii) The liquidators of the insolvent estate must advise Council in writing that there are no funds in the estate.
 - (iv) Council received dividends on the amount owing and was advised that the estate had been finalized and there will be no further dividends forthcoming.
- (5) The annual Revenue Budget will include an amount to provide for the amount to be written off.

18. DEBT IMPAIRMENT ALLOWANCE

- (1) The objective of the debt impairment allowance is to make a realistic provision annually in the Revenue budget to cater for charges raised in terms of the budget that cannot be collected.
- (2) The calculation of the debt impairment allowance will be based on an extract of Council's debtors' book as at the last day of the financial year.
- (3) The methodology applied in calculation of the debt impairment allowance is in accordance of the International Accounting Standard Number 39 and is attached to the Credit Control Policy, marked "Annexure A".

19. CERTIFICATES REQUIRED FOR TENDERS

- (1) A person or an institution reacting to a tender published by Council or wishing to enter into a contract to either provide services or goods to Council must produce a certificate, on the prescribed form, which states that regular payment of rates and services accounts are maintained and that the account are currently up to date.
- (2) A person who fails to provide such a certificate shall be disqualified from the tendering process.

20. THEFT AND FRAUD

- (1) The Municipality does not condone theft and fraud of municipal services and will monitor the service networks for signs of tampering or irregularities.
- (2) The Council may approve specific penalties and distinguish between cases of vandalism and theft.
- (3) Subsequent acts of tampering may lead to a refusal to supply certain services for determined periods.

21. REPORTING AND PERFORMANCE MANAGEMENT

- (1) The Chief Financial Officer shall report monthly to the Municipal Manager in a suitable format to enable the Municipal Manager to report to the Executive Mayor as supervisory authority in terms of section 99 of the Systems Act, read with section 100(c).
- (2) This report shall contain particulars on cash collection statistics, showing high-level debt recovery information (numbers of customers; enquires; arrangements; default arrangements; growth or reduction of arrear debt). Where possible, the statistics should ideally be divided into wards, business (commerce and industry), domestic, state, institutional and other such divisions.
- (3) If in the opinion of the Chief Financial Officer, Council will not achieve cash receipt income equivalent of the income projected in the annual budget as approved by Council, the Chief Financial Officer will report this with motivation to the Municipal Manager who will, if in agreement with the Chief Financial Officer, immediately move for a revision of the budget according to realistically realizable income levels.
- (4) The Executive Mayor as Supervisory Authority shall, at intervals of three (3) months, report to Council as contemplated in section 99(c) of the Systems Act.

22. INCOME COLLECTION TARGET

Income collection targets will be set by the Chief Financial Officer to achieve the optimum debt collection ratio i.e. receipt / billing, that will satisfy Council's IDP objectives.

23. APPLICATION OF THE POLICY

The Council reserves the right to differentiate between different categories of consumers, debtors, services or service standards when applying this Policy. The Council will on application of the credit control policy avoid discrimination as forbidden by the Constitution unless it is established that the discrimination is fair as allowed by the Constitution. No debtor may be exempted from credit control action as a sign of goodwill for any period of time as this is in contravention of the actions applied in this policy and the Credit Control principles contained in the Municipal Systems Act No. 32 of 2000

“ANNEXURE A”

METHODOLOGY FOLLOWED TO CALCULATE THE DEBT IMPAIRMENT ALLOWANCE IN ACCORDANCE WITH IAS 39

The GRAP Implementation Guide for Municipalities, under the heading “Accounting for debtors and provision for doubtful debts” states the following; inter alia:

IAS 39 paragraph 64 states: “An entity first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant (see paragraph 59). If an entity determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk

characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognized are not included in a collective assessment of impairment.”

(a) Consumer debtors

According to IAS 39.64, the assessment for impairment needs to be made for each individual financial asset separately or for groups of financial assets with similar credit risks. It is however impracticable to assess every consumer debtor of a municipality individually. The following methodology can be followed to make a provision for doubtful debts in accordance with IAS 39:

- Management should review individually significant debtors, therefore the top (for example) 500 consumer debtors should be reviewed individually amounting to Rxx, and (yy%) of the total outstanding debt as at 30 June 20xx.
- **The balance of consumer debtors** should be grouped together into groups of financial assets with similar credit risk. These customer groups consist of the following: Government, Business, Households and Other debtors.
- No provision for bad debts should be made for Government debtors because theoretically there should be no risk of non recovery if Government debtor’s accounts are reconciled for the year under review.
- Municipalities with a small amount of business debtors should review these debtors individually for impairment.
- Municipalities with large amounts of business debtors, Households and Other debtors should be further broken down into the following income sources: Property rates, Electricity tariffs, Water tariffs, Refuse removal tariffs, Housing (Rental income), Sewerage and Sanitation tariffs and Other.
 - These debtors should be divided into geographical areas and a provision for doubtful debts can be made for every income source based on expected cash flows in the various geographical areas. Therefore, the municipality should compare billings with actual receipts and the results should indicate the average percentages not recovered during the year under review from the following income sources:

❖ Electricity:	x%
❖ Water:	x%
❖ Refuse removal:	x%
❖ Housing (rental income):	x%
❖ Sewerage and Sanitation:	x%
❖ Other:	x%

Conclusion

A provision for bad debts on outstanding debtors at year-end can be made based on the results of the assessment of individual significant debtors and actual percentages not recovered during the year under review per income source above.

Note

It must be noted that the methodology applied as set out hereunder differs considerably from the methodology as stated in the Credit Control policy. The IAS standards have to be applied and take precedence over the methodology as stated in the Credit Control Policy

1. Calculation of the debt impairment allowance (DIA) relating to Consumer Debtors

The calculation of the debt impairment allowance was largely dependent on the information that could be extracted for each debtor from the financial system as at the end of a financial period. Although a listing of each service category i.e. electricity, water, refuse, rates, sewerage and miscellaneous debtors, per debtor was available, the collection ratio per service category on each account could not be calculated as such a report is not currently available in the Financial System. Buffalo City is a municipality with a large number of debtors in the following categories:

1. Domestic Debtors (including Indigent debtors)
2. Business Debtors
3. Government Debtors
4. Municipal Staff Debtors
5. Municipal Debtors
6. "Other" Debtors

The following was used as the basis to calculate the debt impairment allowance:

"These debtors should be divided into geographical areas and a provision for doubtful debts can be made for every income source based on expected cash flows in the various geographical areas. Therefore, the municipality should compare billings with actual receipts and the results should indicate the average percentages not recovered during the year under review...."

2. Financial Period

The financial period under review is 1 July to 30 June i.e. 365 days.

3. Debtor Types excluded from the DIA calculation

Debtors in the following debtor types were excluded from the DIA calculation as it was deemed that the debt is 100% recoverable:

COMPANY STAFF STOPORDER DEDUCTIONS
COUNCILLORS ACCOUNTS
DEFAULT ACCOUNTS - UNALLOCATED CASH
DEPARTMENT OF AGRICULTURE - SERVICES ACCOUNTS
DEPARTMENT OF HEALTH - SERVICES ACCOUNTS
DEPARTMENT OF TRANSPORT - SERVICES ACCOUNTS
DEPARTMENT OF WATER AFFAIRS - SERVICES ACCOUNTS
DEPARTMENT OF WELFARE - SERVICES ACCOUNTS
DEPT OF EDU-SERVICES ACCOUNTS FOR SECTN 20 SCHOOLS
DEPT OF EDU-SERVICES ACCOUNTS FOR SECTN 21 SCHOOLS
DEPT OF HEALTH (CLINICS) - SERVICES ACCOUNTS

DISTRIBUTED PROVISIONAL ACCOUNTS
LEASES NATIONAL GOVERNMENT
MAYORAL COMMITTEE ACCOUNTS
MUNICIPAL DEPARTMENTAL ACCOUNTS
MUNICIPAL NON-RATEABLE DWELLINGS AND VARIOUS ACC'S
NATIONAL GOVERNMENT - DISPUTED RATES ACCOUNT
NATIONAL GOVERNMENT - DISPUTED SERVICES ACCOUNTS
NATIONAL GOVERNMENT - RATES ACCOUNTS
NATIONAL GOVERNMENT - RATES ACCOUNTS FOR SCHOOLS
NATIONAL GOVERNMENT - SERVICES ACCOUNTS
NATURE CONSERVATION SERVICES
PROVINCIAL DEPARTMENT: COMMUNITY DEVELOPMENT
PROVINCIAL GOVERNMENT - SERVICES ACC PAID BY BISHO
PROVINCIAL GOVERNMENT-RATES ACCOUNTS
PROVINCIAL GOVERNMENT-RATES ACCOUNTS FOR CLINICS
PROVINCIAL GOVERNMENT-RATES ACCOUNTS FOR HEALTH
PROVINCIAL GOVERNMENT-RATES ACCOUNTS FOR SCHOOLS
SERVICES ACCOUNTS FOR INDEPENDENT SCHOOLS
SPORTS,RECREATION,ARTS AND CULTURE
STAFF COMPUTER LOANS
STAFF STOPORDER: DIR OF DEVELOPMENT PLANNING
STAFF STOPORDER: DIR OF ENGINEERING SERVICES
STAFF STOPORDER: DIR OF CORPORATE SERVICES
STAFF STOPORDER: DIR OF FINANCE
STAFF STOPORDER: DIR OF SOCIAL SERVICES
STAFF STOPORDER: MUNICIPAL MANAGER'S OFFICE
STAFF: DIR OF CORPORATE SERVICES
STAFF: DIR OF DEVELOPMENT PLANNING
STAFF: DIR OF ENGINEERING SERVICES
STAFF: DIR OF FINANCE
STAFF: DIR OF SOCIAL SERVICES
STAFF: EXECUTIVE MAYOR'S OFFICE
STAFF: GENERAL MANAGERS
STAFF: MUNICIPAL MANAGER'S OFFICE
STAFF: TOP MANAGEMENT
VACANT LAND - OWNED BY COUNCIL

4. Debtor types where the full DIA was applied

Debtors in the following debtor types were allocated a full DIA as it was deemed that the likelihood of collection was very small:

ABSCONDED OWNERS ACCOUNTS-DOMESTIC
ACCOUNTS TO BE WRITTEN OFF AS IRRECOVERABLE
CONCESSION ON ARREARS BY BUSINESS OWNERS
DEBTORS UNDER ADMINISTRATION
INACTIVE ACCOUNTS DOMESTIC
INACTIVE BUSINESS ACCOUNTS
INACTIVE INDIGENT ACCOUNTS
INDIGENT DECEASED ESTATE ACCOUNTS
INFORMAL SETTLEMENTS

INSOLVENT ESTATES/LIQUIDATIONS
 OTHER DEBT THAT HAS PRESCRIBED
 UNCOLLECTABLE BUSINESS ACCOUNTS AFTER LEGAL ACT
 UNCOLLECTABLE DOMESTIC ACCOUNTS AFTER LEGAL ACT

5. Ratio calculation

The collection ratio was calculated as follows for each debtor:

$$\frac{\text{Receipts}}{\text{Nett Billing}} \quad \times \quad \frac{100}{1}$$

= Collection ratio

The debtor/days ratio was calculated as follows for each debtor:

$$\frac{\text{Arrears}}{\text{Nett Billing}} \quad \times \quad \frac{365}{1}$$

= “days” which means the number of days takes to settle the debt

6. Principle applied

It is assumed that if it takes more than 365 days for a debtor to settle his debt, then the debt over that period will not be easily recovered and must therefore be provided for in the DRA.

The following principle was applied to establish which amount would be included in the DIA calculation per “geographical area” (suburb):

If 30 days was the lowest ageing period and 360 days was the highest ageing period (being reflected in ageing intervals of 30, therefore not 365), then it is assumed that 8.33% of the debt for the respective geographical suburb is not recoverable. The percentage is calculated by taking 30 as a percentage of 360, i.e. 8.33%. Therefore in this example, 91.67% of the debt would be recoverable. As the “days” do not necessary reflect in 30 days intervals such as 207 days or 198 days for respective “geographical areas” (suburbs), the “percentage days group” was applied to where the “days” total was the closest to eg.

44 days is closer to the 30 days category but 46 days is closer to the 60 days category, therefore a different percentage will apply.

The table is structured as follows:

Days	Half Way	Percentage days group	% of 360
30	15	30-45	8.33
60	45	46-75	16.67
90	75	76-105	25.00
120	105	106-135	33.33
150	135	136-165	41.67
180	165	166-195	50.00
210	195	196-225	58.33

240	225	226-255	66.67
270	255	256-285	75.00
300	285	286-315	83.33
330	315	316-345	91.67
360	345	346-360	100.00

7. **Method**

The following relates to the steps followed to calculate the DIA, “per geographical area” as stated in point 1 above:

- 7.1. Identify arrears per account per “geographical area” (suburb) as extracted from the Financial System as at 30 June.
- 7.2. Extract report of total receipts and billings per individual debtor for the financial period, as mentioned in point 2 above.
- 7.3. Merge reports mentioned in points 7.1 and 7.2 above, according to debtor account numbers.
- 7.4. Extract types of debtors where debt is deemed to be fully recoverable as mentioned in point 3 above.
- 7.5. Extract types of debtors where debt is deemed to be irrecoverable as mentioned in point 4 above, to be added to the DRA calculation when completed. (see point 7.12 below)
- 7.6. Sort the debtors into their respective “geographical areas” (suburbs)
- 7.7. Calculate the overall collection ratio for the financial period per debtor by applying the formula as mentioned in point 5 above to obtain the amount of “days” that the debtor takes to settle the account.
- 7.8. Calculate the average “days” for each “geographical area” (suburb).
- 7.9. Summarize the spreadsheet to reflect each “geographical area” (suburb) and its respective “days” calculation and also add the total debt outstanding as at 30 June to each geographical area” (suburb)
- 7.10. Allocate the DIA percentage to each “geographical area” (suburb) as per table in point 6 above.
- 7.11. Calculate the DIA total as follows:
Total arrears for each “geographical area” (suburb) X relevant percentage as reflected in the table in point 6 above.
- 7.12. Add the total rand value for the debtors mentioned in point 4 above to the DIA calculated in point 7.11 above. This total would be the Doubtful Receivable Allowance to be reflected in the Financial Statements
- 7.13. Reconcile back to total debt by adding the following figures together, which must equal the total debt as at 30 June.

Total Arrears as at 30 June
Add Full DIA
Add Excluded debt from DIA

- 7.14. Complete Note 16 to the Financial Statements.