

## *Implementation, Monitoring and Evaluation of the IDP*

As described in Section 2.6 regarding self assessment of the IDP planning process, a number of issues have not yet been dealt with in a way that is fully satisfactory either to the law requirements or to the needs of Buffalo City. This has its obvious explanation in the fact that the time available has not simply been sufficient, that the simultaneous process of amalgamation of the administrations has taken its share of available resources and that the transition process of the municipality into the new developmental role in itself is a maturing process that must be allowed to take some time whilst at the same time it is this new paradigm that should be reflected in the IDP.

The Municipal Systems Act makes provision in section 34 for annual reviews and amendments of Integrated Development Plans. It is prescribed that a municipal council must review its IDP annually in accordance with an assessment of its performance in terms of section 41 and to the extent that changing circumstances so demand. It may also amend the IDP in accordance with a prescribed process.

The Municipal Planning and Performance Management Regulations further detail the procedures to follow when amending the plan as well as a system to be established and followed in the assessment of performance of the municipalities.

Against this background it now seems natural to continue the IDP planning process almost immediately with a broadening and deepening of the plan with the components that are missing and to develop some parts that have only been possible to deal with partially.

Also it is critical to develop the Performance Management System based upon the key performance indicators as stipulated in the regulations. Most of them have not been possible to establish up to now, since crucial data has not been available.

The Buffalo City bureaucratic system that will guide the continued IDP process including refinement, monitoring and evaluation will basically follow the current set-up which has been described in Section 2.

It is however anticipated that some components will have to be slightly shifted. For example the responsibility for the implementation of the projects and programmes that constitute the IDP will rest with the Directorates and departments whilst the Task Teams will only be activated for the evaluation process and the development of the next version of the IDP which process might start during the second half of

the year 2002. The City Manager's Office will assume the full responsibility for the monitoring of the IDP implementation.

For public participation the now established Ward Committees will be more engaged whilst the role of the Representative Forum may be revised.

Finally the interrelation between the IDP and the budgeting system and financial follow-up mechanisms has to be further developed in order to establish a smooth process for the alignment of the processes for the next financial year 2003-2004.